



## **COUNCIL MEETING**

A meeting of WAVERLEY COUNCIL will be held at the Waverley Council Chambers,  
Cnr Paul Street and Bondi Road, Bondi Junction at:

**6.30PM, TUESDAY 21 JUNE 2016**

A handwritten signature in black ink, appearing to read 'Peter Brown', with a long, sweeping horizontal line extending from the end of the signature.

Peter Brown  
**General Manager**

Waverley Council  
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## AGENDA

### PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The Mayor will read the following Opening Prayer and Acknowledgement of Indigenous Heritage:

*“God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area”.*

#### 1. Apologies/Leaves of Absence

#### 2. Declarations of Pecuniary and Non-Pecuniary Interests

#### 3. Addresses to Council by Members of the Public

#### 4. Confirmation and Adoption of Minutes

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The following matters are proposed to be dealt with in Closed Session and have been distributed to Councillors separately with the Agenda:

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**12. Meeting Closure**

## **CONFIRMATION AND ADOPTION OF MINUTES CM/4.1/16.06**



**Subject:** Confirmation of Minutes - Council Meeting - 17 May 2016

**TRIM No.:** SF16/406

**Author:** Al Johnston, Governance Officer

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### **RECOMMENDATION:**

That the Minutes of the Council Meeting held on 17 May 2016 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

### **Introduction/Background**

The minutes of the Council meeting must be submitted to Council for confirmation, in accordance with Section 375 of the Local Government Act 1993.

### **Attachments:**

1. Council Meeting Minutes - 17 May 2016



**MINUTES OF THE WAVERLEY COUNCIL MEETING  
HELD AT THE WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION  
ON TUESDAY, 17 MAY 2016**

**Present:**

Councillor Sally Betts (Mayor) (Chair)	Hunter Ward
Councillor Tony Kay (Deputy Mayor)	Waverley Ward
Councillor Angela Burrill	Lawson Ward
Councillor Joy Clayton	Bondi Ward
Councillor Andrew Cusack	Lawson Ward
Councillor Leon Goltsman	Hunter Ward
Councillor Miriam Guttman-Jones	Hunter Ward
Councillor Paula Masselos	Lawson Ward
Councillor Bill Mouroukas	Waverley Ward
Councillor Ingrid Strewé	Waverley Ward
Councillor John Wakefield	Bondi Ward
Councillor Dominic Wy Kanak	Bondi Ward

**Staff in attendance:**

Peter Brown	General Manager
Cathy Henderson	Director, Waverley Life
Peter Monks	Director, Waverley Futures
Emily Scott	Director, Waverley Renewal
Jane Worthy	Manager, Internal Ombudsman's Office

*At the commencement of proceedings at 6.30 pm, those present were as listed above, with the exception of Cr Wakefield who arrived at 6.33 pm, and Cr Cusack.*

AT 12.48AM, DURING CONSIDERATION OF ITEM CM/8.13/16.05 - BONDI PAVILION TRUST, CR KAY MOVED A MOTION, SECONDED BY CR GOLTSMAN, THAT THE MEETING BE ADJOURNED DUE TO THE LATE HOUR. THE MOTION FOR ADJOURNMENT WAS DECLARED CARRIED AND THE MEETING WAS ADJOURNED AT 12.50AM.

IN ACCORDANCE WITH 14.1(3) OF COUNCIL'S CODE OF MEETING PRACTICE, THE GENERAL MANAGER ANNOUNCED THAT THE MEETING WOULD RECONVENE AT 6.30PM ON TUESDAY 24 MAY 2016 IN THE COUNCIL CHAMBERS TO DEAL WITH THE UNRESOLVED AGENDA ITEMS.

AT 6.30PM ON TUESDAY 24 MAY 2016 THE MEETING RECONVENED IN THE COUNCIL CHAMBERS WITH ALL COUNCILLORS PRESENT AND RESUMED ITS CONSIDERATION OF ITEM CM/8.13/16.05 - BONDI PAVILION TRUST.

## **PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE**

The Mayor read the following Opening Prayer and Acknowledgement of Indigenous Heritage:

*God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.*

AT THIS STAGE IN THE PROCEEDINGS CR WY KANAK MOVED A MOTION, SECONDED BY CR MASSELOS, THAT URGENT BUSINESS BE BROUGHT FORWARD TO ALLOW AN ADDITIONAL MATTER TO BE RAISED. THE MOTION WAS PUT AND DECLARED LOST ON A DIVISION:

### **Division**

**For the Motion:** Crs Guttman-Jones, Masselos, Strewe and Wy Kanak.

**Against the Motion:** Crs Betts, Burrill, Clayton, Goltsman, Kay and Mouroukas.

### **1. Apologies/Leaves of Absence**

Apologies were received and accepted from Cr Cusack.

*Cr Cusack was in attendance at the reconvened meeting held on 24 May 2016.*

### **2. Declarations of Pecuniary and Non-Pecuniary Interests**

The Chair called for declarations of interest and the following were received:

- 2.1 Cr Burrill declared a significant, non-pecuniary interest in Item CM/7.3/16.05 – Small Grants Program 2015-16 (Round 2) and informed the meeting that the grant applicant My Asana Yoga Studio is the business of my close friend and neighbour, and that she would leave the chamber for the debate and vote on this item.
- 2.2 Cr Kay declared a significant, non-pecuniary interest in Item CM/7.3/16.05 – Small Grants Program 2015-16 (Round 2) and informed the meeting that the musical director for the Daydream Believers Choir grant application is the brother of a close friend, and that he would leave the chamber for the debate and vote on this item.
- 2.3 Cr Betts declared a significant, non-pecuniary interest in Item CM/7.3/16.05 – Small Grants Program 2015-16 (Round 2) and informed the meeting that she is on the Board of WAYS, and that she would leave the chamber for the debate and vote on this item.
- 2.4 Cr Clayton declared a less than significant, non-pecuniary interest in Item CM/7.3/16.05 – Small Grants Program 2015-16 (Round 2) and informed the meeting that in relation to the grant applicant Club Bondi Junction Lawn Bowls Club, she is a member of the Bondi Junction RSL.

- 2.5 Cr Clayton declared a less than significant, non-pecuniary interests in items relating to the Bondi Pavilion as a Bondi Pavilion user and a patron of the businesses there.
- 2.6 Cr Wy Kanak declared a less than significant, non-pecuniary interests in items relating to the Bondi Pavilion as a Bondi Pavilion user and a patron of the businesses there.
- 2.7 Cr Wy Kanak declared a less than significant, non-pecuniary interests in item CM/7.5/16.05 – Road Closure Application - Rowe Street and part of Grosvenor Lane and informed the meeting that he made a public submission on the road closure.

### **3. Addresses to Council by Members of the Public**

- 3.1 J Sullivan – Item CM/5.1/16.05 – Bondi Beach National Surfing Reserve.
- 3.2 N Boaz – Item CM/8.1/16.05 – Council Decision Making During Merger Proposal Periods.
- 3.3 Representative of the Eastern Suburbs Heritage Society – Item CM/8.3/16.05 – Waverley Aboriginal Cultural Heritage Study.
- 3.4 P Paech – Item CM/8.7/16.05 – Gay Bashing Victims’ Monument.
- 3.5 P Paech – Item CM/8.8/16.05 – Marriage Equality.
- 3.6 P Paech – Item CM/8.13/16.05 – Bondi Pavilion Trust.
- 3.7 P Winkler – Item CM/8.12/16.05 – Bondi Pavilion Upgrade – Breakdown of Costing Components for the \$38 Million Allocation.
- 3.8 C Maltby – Item CM/8.15/16.05– Recording of Council and Committee Meetings.
- 3.9 C Maltby – Item CM/8.16/16.05– Addresses to Council by Members of the Public.
- 3.10 A Pappas – Item CM/8.18/16.05 – Motorbike Parking in Bondi Junction.
- 3.11 L Kulakauskas (on behalf of Bondi Beach Precinct) – Item CM/8.11/16.05 – Training for the Mayor and Deputy Mayor.
- 3.12 M Cox – Item CM/8.13/16.05 – Bondi Pavilion Trust.

### **4. Confirmation and Adoption of Minutes**

**CM/4.1/16.05 Confirmation of Minutes - Council Meeting - 19 April 2016 (SF16/406)**

**MOTION / DECISION**

**Mover: Cr Mouroukas**

**Seconder: Cr Clayton**

That the Minutes of the Council Meeting held on 19 April 2016 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

*Cr Cusack was not present for the debate and vote on this item.*

**CM/4.2/16.05 Confirmation of Minutes - Extraordinary Council Meeting - 30 April 2016  
(SF16/406)**

**MOTION / DECISION**

**Mover: Cr Goltsman  
Second: Cr Burrill**

That the Minutes of the Extraordinary Council Meeting held on 30 April 2016 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

*Cr Cusack was not present for the debate and vote on this item.*

**CM/4.3/16.05 Adoption of Minutes - Waverley Traffic Committee Meeting - 28 April 2016  
(SF16/158)**

**MOTION / DECISION**

**Mover: Cr Kay  
Second: Cr Mouroukas**

That Part 1 of the Minutes of the Waverley Traffic Committee Meeting held on 28 April 2016 be received and noted, and that the recommendations contained therein be adopted.

*Cr Cusack was not present for the debate and vote on this item.*

**5. Mayoral Minute**

**CM/5.1/16.05 Bondi Beach National Surfing Reserve (SF16/406)**

**MOTION / UNANIMOUS DECISION**

**Mover: Cr Betts**

That Council:

1. Supports the nomination of Bondi Beach as a National Surfing Reserve and where applicable provide a letter of support as part of the nomination process.
2. Notes that a surfing reserve does not attempt to exclude any user group and there are no statutory provisions associated with it.

**Background**

Following the successful visit of the Peruvian World Surfing Reserve (WSR) group to Bondi in February this year and the construction of the 'caballito de totora' Waverley Council was recently approached by Mr John Sullivan to discuss the nomination of Bondi Beach as a WSR. A group of local surfers have done some research and agreed the appropriate path would be to initially seek National Surfing Reserve (NSR) status and then follow up with WSR status for the coastal strip from Bondi to Maroubra. Maroubra Beach already has NSR status.

According to the National Surfing Reserves website, National Surfing Reserves is a voluntary collaboration formed in Sydney in 2005, dedicated to recognizing iconic surfing sites in Australia and assisting NSR sites globally.

National Surfing Reserves are described as 'iconic' places of intrinsic environmental, heritage, sporting and cultural value to a nation. NSR embrace all peoples to enjoy, understand and protect special coastal

environments of universal value to the surfing world.

A Surfing Reserve does not attempt to exclude any user group and there are no statutory provisions associated with it.

There are presently 18 National Surfing Reserves in Australia.

The criteria for a National Surfing Reserve are:

- Quality of the waves (i.e. a national class surfing break);
- A place considered sacred by the local and national surfing community
- Long term usage of the beach and wave environment by local and national surfing community, e.g. long term surf lifesaving club and/or boardriders club with significant history

Bondi Beach is an iconic and much loved beach with very important surfing and surf lifesaving history and heritage. Bondi Beach should clearly satisfy the criteria above.

*Cr Cusack was not present for the debate and vote on this item.*

*J Sullivan addressed the meeting.*

## 6. Obituaries

Frank Galvin  
Dr John Kaye

*Council rose for a minute's silence as a mark of respect for the deceased and for the souls of people generally who have died in our Local Government area.*

## 7. Reports

**CM/7.1/16.05                      3rd Quarter 2015/16 Budget Review - March 2016 (A03/0346)**

**MOTION / DECISION**

**Mover:        Cr Burrill  
Seconder:    Cr Kay**

That Council adopts the variations to the 2015/16 Operating and Capital budgets in accordance with attachments 1 and 2 of this report.

*Cr Cusack was not present for the debate and vote on this item.*

AT THIS STAGE IN PROCEEDINGS CR WAKEFIELD, SECONDED BY CR WY KANAK, MOVED A MOTION THAT THOSE NOTICES OF MOTIONS ON THE AGENDA THAT WERE ADDRESSED BY MEMBERS OF THE PUBLIC BE BROUGHT FORWARD. THE MOTION WAS LOST ON A DIVISION:

### Division

**For the Motion:**                Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:**        Crs Betts, Burrill, Clayton, Goltsman, Kay and Mouroukas.



**CM/7.2/16.05 Investment Portfolio Report - March 2016 (A03/2211)****MOTION / DECISION****Mover: Cr Burrill****Seconder: Cr Kay**

That Council:

1. Receives the investment Portfolio Report – March 2016.
2. Notes that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders and Council's Investment Policy.

*Cr Cusack was not present for the debate and vote on this item.*

**CM/7.3/16.05 Small Grants Program 2015-16 (Round 2) (A15/0623)**

*Cr Clayton declared a less than significant, non-pecuniary interest in this matter and informed the meeting that in relation to the grant applicant Club Bondi Junction Lawn Bowls Club, she is a member of the Bondi Junction RSL.*

*Cr Burrill declared a significant, non-pecuniary interest in this matter and informed the meeting that the grant applicant My Asana Yoga Studio is the business of my close friend and neighbour. Cr Burrill was not present at, or in sight of, the meeting during the consideration and vote on this matter.*

*Cr Kay declared a significant, non-pecuniary interest in this matter and informed the meeting that the musical director for the Daydream Believers Choir grant application is the brother of a close friend. Cr Kay was not present at, or in sight of, the meeting during the consideration and vote on this matter.*

*Cr Betts declared a significant, non-pecuniary interest in this matter and informed the meeting that she is on the Board of WAYS. Cr Betts relinquished the Chair and was not present at, or in sight of, the meeting during the consideration and vote on this matter.*

*Cr Guttman-Jones was elected by those councillors present to assume the Chair for this matter.*

**MOTION / UNANIMOUS DECISION****Mover: Cr Goltsman****Seconder: Cr Mouroukas**

That Council approves the Small Grants Program 2015/16 (Round 2) grants to the organisations and individuals as set out in Table 2 of this report.

**AMENDMENT****Mover: Cr Wy Kanak****Seconder: Cr Wakefield**

That the Motion be adopted subject to the addition of the following clause:

“That Council's Small Grants allocation be amended to offer in-kind support to all existing community programmes at Bondi Pavilion Cultural and Community Centre from now until the next local government election”.

THE AMENDMENT WAS PUT AND DECLARED LOST.

THE MOTION WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

*Cr Guttman-Jones then relinquished the Chair and Cr Betts assumed the Chair.*

*Cr Cusack was not present for the debate and vote on this item.*

**CM/7.4/16.05 Tender Evaluation Report - Bondi Park Picnic Shelters (A15/0436)**

*Subsequent to the adjournment of this meeting a motion to rescind this decision was lodged with the General Manager. The Rescission Motion was considered by Council at its Extraordinary Meeting on 23 May 2016.*

**MOTION (WITHDRAWN)**

**Mover: Cr Clayton**

**Seconder: Cr Betts**

That Council:

1. Treats the Evaluations of Findings report attached to Council's file as confidential as it contains information specified in section 10A(2)(c) of the Local Government Act 1993.
2. Enters into a contract under clause 178 of the *Local Government (General) Regulation 2005* with, Fleetwood Urban Pty Ltd for Principal Construction services for the Bondi Park Picnic Shelters.
3. In accordance with clause 179 of the *Local Government (General) Regulation 2005* notifies unsuccessful tenderers of the decision.

**MOTION / DECISION**

**Mover: Cr Wakefield**

**Seconder: Cr Guttman-Jones**

That the matter be deferred so detailed schematic plans and detailed costing can be provided to Councillors for their consideration, in addition to the information and image already distributed to Councillors in the April 2016 Information Bulletin, and that the same information be distributed to the Waverley precincts for consultation and feedback.

**Division**

**For the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:** Crs Betts, Burrill, Goltsman, Kay and Mouroukas.

**CM/7.5/16.05 Road Closure Application - Rowe Street and part of Grosvenor Lane (A13/0061)**

*Cr Wy Kanak declared a less than significant, non-pecuniary interest in this matter and informed the meeting that he made a public submission on the road closure.*

**MOTION / DECISION**

**Mover: Cr Burrill**

**Seconder: Cr Mouroukas**

That Council:

1. Endorses the Road Closure Application for Rowe Street and part of Grosvenor Lane and subsequently authorises the General Manager to sign off the final application, as well as any necessary easements on the land for infrastructure services, to enable the eventual upgrade of pedestrian access to Bondi Junction Transport Interchange.

2. Endorses the final Road Closure Plan, once approved by NSW Department of Primary Industries - Lands, to be sent to NSW Land and Property Information to create the new lots.
3. Officers enforce the DA approval for the ramp's construction.

**Division**

**For the Motion:** Crs Betts, Burrill, Clayton, Goltsman, Guttman-Jones, Kay, Mouroukas and Strewe.

**Against the Motion:** Crs Masselos, Wakefield and Wy Kanak.

**CM/7.6/16.05 Waverley Artist Studios August 2016 - January 2017 (A15/0089)****MOTION / DECISION**

**Mover:** Cr Burrill

**Seconder:** Cr Goltsman

That Council endorses the recommendations that:

1. Greg Semu, Caroline Garcia, Tully Arnot, Alex Kiers and Adam Norton are offered a place in the August 2016 - January 2017 Waverley Artist Studios.
2. Leahlani Johnson, Natasha Frisch and Elyssa Sykes-Smith are placed on the waiting list for the August 2016 - January 2017 Waverley Artist Studios.

*Cr Cusack was not present for the debate and vote on this item.*

**CM/7.7/16.05 LGSA NSW Election of Board of Directors - Nomination of Voting Delegates (A02/0764)****MOTION / DECISION**

**Mover:** Cr Betts

**Seconder:** Cr Kay

That Council nominates the Mayor, Cr Sally Betts, the Deputy Mayor, Cr Tony Kay, and Crs Angela Burrill, Leon Goltsman and Bill Mouroukas to vote on behalf of Waverley Council in the 2016 election of persons to the Board of the Local Government and Shires Association of New South Wales.

*Crs Masselos and Wy Kanak requested that their vote against the Motion be recorded in the Minutes.*

*Cr Cusack was not present for the debate and vote on this item.*

**8. Notices of Motion**

**CM/8.1/16.05                      Amalgamations - Council decision making during merger proposal periods  
(A16/0054)**

**MOTION**

**Mover:        Cr Wakefield**

**Seconder:    Cr Masselos**

That Council:

1. Seeks legal advice on its responsibilities and scope of action now that Waverley Council is the subject of a Boundaries Commission review for merger.

On 18 December 2015 the Minister for Local Government issued guidelines entitled "Council decision making during merger proposal periods". These guidelines, issued under Section 23A of the Act, provide guidance to Councils which are the subject of merger proposals on the appropriate exercise of their functions during the period in which a merger proposal is under consideration. Waverley Council is subject to a merger proposal and is therefore required to consider these Guidelines when exercising its functions.

Under the Guidelines, Councils need to act in the best interests of their community and for the purposes of meeting the needs of that community. Councils should not make decisions that needlessly impose an avoidable cost on a new (merged) Council.

The Guidelines require Councils to ensure that they do not make decisions during the merger proposal period which would (inter alia) impede the operational effectiveness of a new Council by:

- Making significant and/or ongoing financial commitments that will be binding on a new Council;
- Making other significant undertakings or commitments that will be binding on a new Council; and
- Making decisions that are designed to limit the flexibility or discretion of a new Council.

2. In particular, seeks legal advice giving interpretation of these Guidelines in relation to two major projects: the development of the Bondi Junction Civic Precinct and the upgrade of the Bondi Pavilion.

THE MOTION WAS PUT AND DECLARED LOST.

**Division**

**For the Motion:**                Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:**        Crs Betts, Burrill, Clayton, Goltsman, Kay and Mouroukas.

*N Boaz addressed the meeting.*

**CM/8.2/16.05                    Amalgamations - Submission to Minister for Local Government about current councillors forming interim committee    (A16/0054)**

*Subsequent to the adjournment of this meeting a motion to rescind this decision was lodged with the General Manager. The Rescission Motion was considered by Council at its Extraordinary Meeting on 23 May 2016. At that meeting Council deferred the matter to the reconvened part of this meeting held on 24 May 2016 and was dealt with as urgent business under section 9.1 below.*

**MOTION / DECISION****Mover:        Cr Wakefield****Seconder:    Cr Masselos**

That Council:

1.    Notes the Minister for Local Government's recent request for Expressions of Interest from Councillors in regard to future merged councils.
2.    Makes a submission to the Minister for Local Government stating that:
  - (a)    Council believes that community outcomes would be best served by the current Councillors forming a "committee of the whole" as an interim arrangement to oversee any merger.
  - (b)    This Interim Committee would operate until the next Local Government Election.

**Division****For the Motion:**            Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.**Against the Motion:**      Crs Betts, Burrill, Goltsman, Kay and Mouroukas.**CM/8.3/16.05                    Waverley Aboriginal Cultural Heritage Study    (A07/1307-02)****MOTION****Mover:        Cr Wy Kanak****Seconder:    Cr Goltsman**

That Waverley Council fully adopts all the recommendations from the Waverley Aboriginal Cultural Heritage Study into its Local Environment Plan and Development Control Plan.

**FORESHADOWED MOTION / DECISION****Mover:        Cr Burrill****Seconder:    Cr Kay**

That Council:

1.    Notes that a number of recommendations from the Waverley Aboriginal Cultural Heritage Study prepared by Dominic Steele in 2009 have been adopted in the Waverley Development Control Plan (WDCP). They are currently included in WDCP B9 9.15 'Aboriginal Sites', as well as a standard condition of consent.
2.    Further notes that earlier this year, as part of the review of the WDCP Housekeeping Amendment No. 5, the Waverley Aboriginal Cultural Heritage Study was again reviewed following Reconciliation Action Plan recommendations. This review has led to a number of additional amendments being proposed to the WDCP, and these will be detailed in the report scheduled for the June 2016 Operations Committee meeting.

THE MOTION WAS PUT AND DECLARED LOST.

THE FORESHADOWED MOTION NOW BECAME THE SUBSTANTIVE MOTION AND WAS PUT AND DECLARED CARRIED.

**Division**

**For the Substantive Motion:** Crs Betts, Burrill, Clayton, Goltsman, Guttman-Jones, Kay and Mouroukas.

**Against the Substantive Motion:** Crs Masselos, Strewe, Wakefield and Wy Kanak.

*A representative of the Eastern Suburbs Heritage Society addressed the meeting.*

**CM/8.4/16.05 Waste Education Officers (A04/0430)**

**MOTION / UNANIMOUS DECISION**

**Mover: Cr Strewe**

**Seconder: Cr Burrill**

That Councillors receive a report on:

1. How many waste education officers Council employs.
2. How many waste compliance officers Council employs.
3. What is the current waste education and compliance program to help households better manage waste.
4. Whether this program has been reduced.

*Cr Cusack was not present for the debate and vote on this item.*

**CM/8.5/16.05 Poll on Merger (A16/0054)**

*Subsequent to the adjournment of this meeting a motion to rescind this decision was lodged with the General Manager. The Rescission Motion was considered by Council at its Extraordinary Meeting on 23 May 2016.*

**MOTION / DECISION**

**Mover: Cr Wakefield**

**Seconder: Cr Strewe**

That Council:

1. Undertakes a Poll as defined in the *Local Government Act 1993* of all eligible voters as soon as practical.
2. The wording of the Poll to be "Do you want Waverley Municipal Council to amalgamate with another Council?"
3. Writes to the Premier and the relevant Boundaries Commission Delegate to inform them of our decision.
4. Writes to the Hon Malcolm Turnbull MP, Member for Wentworth and Prime Minister and the Australian Electoral Commission to ask them about the facility to hold a poll on this issue at the same time as the Federal Election.

**Division****For the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.**Against the Motion:** Crs Betts, Burrill, Goltsman, Kay and Mouroukas.**CM/8.6/16.05 Minister's Guidelines (A16/0054)**

*Subsequent to the adjournment of this meeting a motion to rescind this decision was lodged with the General Manager. The Rescission Motion was considered by Council at its Extraordinary Meeting on 23 May 2016.*

**MOTION / DECISION****Mover: Cr Wakefield****Seconder: Cr Masselos**

That Council:

1. Provides detailed information to the Minister for Local Government to inform him of the Bondi Pavilion proposal. This information will be made available to all Councillors and the public.
2. Seeks clarification from the Minister whether the Bondi Pavilion proposal is consistent with the Guidelines "Council Decision Making During Merger Proposal Periods" issued on 18th December 2015. These guidelines, issued under Section 23A of the Act, provide guidance to Councils which are the subject of merger proposals on the appropriate exercise of their functions during the period in which a merger proposal is under consideration. Waverley Council is subject to a merger proposal and is therefore required to consider these Guidelines when exercising its functions.

Under the Guidelines, Councils need to act in the best interests of their community and for the purposes of meeting the needs of that community. Councils should not make decisions that needlessly impose an avoidable cost on a new (merged) Council.

The Guidelines require Councils to ensure that they do not make decisions during the merger proposal period which would (inter alia) impede the operational effectiveness of a new Council by:

- Making significant and/or ongoing financial commitments that will be binding on a new Council;
- Making other significant undertakings or commitments that will be binding on a new Council; and
- Making decisions that are designed to limit the flexibility or discretion of a new Council;

3. Invites Woollahra and Randwick Council to make submissions to the Minister in regard to the Bondi Pavilion proposal.
4. Reports on the advice provided by the Minister.

**Division****For the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.**Against the Motion:** Crs Betts, Burrill, Goltsman, Kay and Mouroukas.

**CM/8.7/16.05                    Gay Bashing Victims Monument (A02/0276)****MOTION (WITHDRAWN)****Mover:        Cr Wakefield****Seconder:    Cr Burrill**

That Council:

1. Brings forward the plan of management and/or landscape plan for Hunter Park so as to allow for the installation of a memorial artwork to commemorate the gay men who were murdered in the "Bondi Badlands" murders at Bondi and Marks Park in the 1980s.
2. Endorses in principle the commissioning of a public artwork for Hunter Sculpture Park in remembrance of these victims of violence.
3. Writes to ACON and the Kirby Institute informing them of the decision.
4. Notes that Hunter Park is not an accessible location to hold a memorial event due to the steep grade of the site.

**MOTION / UNANIMOUS DECISION****Mover:        Cr Strewe****Seconder:    Cr Goltsman**

That Council:

1. Brings forward the redoing of the Hunter Park Plan of Management if necessary (as per the previous Council resolution).
2. If not necessary, Council proceeds with the installation of a memorial artwork to commemorate the gays who were murdered as referenced in the 'Bondi Badlands' book between Bondi and Marks Park in the 1980s.
3. Endorses in principle the commissioning for the artwork for Hunter Park or other appropriate place.
4. Notes that ACON has agreed to fundraise for the sculpture, and would like to work with Council on the design.

*Crs Burrill and Cusack were not in the chamber for the debate and vote on this item.*

*P Paech addressed the meeting.*

**CM/8.8/16.05                    Marriage Equality (A03/2248)****MOTION / DECISION****Mover:        Cr Wakefield****Seconder:    Cr Masselos**

That Council reaffirms its support for marriage equality and flies the rainbow flag on the Bondi Pavilion and the Council Chambers until marriage equality in Australia is achieved.

*Crs Burrill and Cusack were not in the chamber for the debate and vote on this item.*

*P Paech addressed the meeting.*



**CM/8.9/16.05 Bondi Pavilion square meterage (A15/0272)****MOTION / UNANIMOUS DECISION**

**Mover:** Cr Wakefield  
**Seconder:** Cr Masselos

That Council:

1. Reviews its information regarding the size of rooms and facilities in the Existing and the Proposed Bondi Pavilion.
2. Clarifies the measures of space uses within the Existing and the Proposed Bondi Pavilion.

*Crs Burrill and Cusack were not in the chamber for the debate and vote on this item.*

**CM/8.10/16.05 Withdraw 'Name the New Council' program (A16/0054)****MOTION**

**Mover:** Cr Wakefield  
**Seconder:** Cr Masselos

That:

1. The current program being conducted by Waverley Council to 'Name the New Council' will be withdrawn until a decision is handed down by the Minister in regard to Council merging.
2. All materials related to the program will be removed from public circulation including the URL <http://haveyoursaywaverley.com.au/nameyourcouncil>

THE MOTION WAS PUT AND DECLARED LOST.

**CM/8.11/16.05 Training for the Mayor and Deputy Mayor (A02/0649)****MOTION / UNANIMOUS DECISION**

**Mover:** Cr Wakefield  
**Seconder:** Cr Masselos

That all councillors undertake training in Council's Code of Meeting Practice to better fulfil their responsibilities to Council and the community.

*L Kulakaukas (on behalf of the Bondi Beach Precinct Committee) addressed the meeting.*

**CM/8.12/16.05 Bondi Pavilion Upgrade – Breakdown of costing components for the \$38 million allocation (A15/0272)**

*Subsequent to the adjournment of this meeting a motion to rescind this decision was lodged with the General Manager. The Rescission Motion was considered by Council at its Extraordinary Meeting on 23 May 2016.*

**MOTION / DECISION**

**Mover:** Cr Masselos  
**Seconder:** Cr Guttman-Jones

That:

1. The detailed cost estimate be updated and provided to Councillors under confidential cover, with the detailed cost estimate also providing information in relevant categories such as:
  - i. The main Pavilion building renovation.
  - ii. The construction and furnishing of the multi-purpose theatre including dressing rooms and covered walkway to access theatre.
  - iii. The garden and community spaces and amphitheatre.
  - iv. Itemisation and costing of all other components not highlighted in i, ii, and iii above.
  - v. All existing available reports are issued to Council immediately. Any reports requiring commissioning be initiated after 10 am on 18 May 2016.
2. Council notes that a detailed quantity surveyor cost estimate for the Bondi Pavilion Upgrade and Conservation Project by Altus Page Kirkland was provided to councillors under confidential cover on 29 February 2016.
3. Details all assessments undertaken of the Bondi Pavilion's existing structural integrity, geotechnical reports, demolition reports and any other relevant reports that are material to the renovation and costing of the Pavilion.
4. Councillors are provided with access to all technical reports completed so far that are relevant to the design and costing of the Bondi Pavilion Upgrade and Conservation Project.

**Division**

**For the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewé, Wakefield and Wy Kanak.

**Against the Motion:** Crs Betts, Burrill, Goltsman, Kay and Mouroukas.

*P Winkler addressed the meeting.*

**CM/8.13/16.05 Bondi Pavilion Trust (A03/0090)**

**MOTION (WITHDRAWN)**

**Mover: Cr Masselos**

That:

1. Council investigates a range of different Trust or similar models which may be suitable for application to the Bondi Pavilion.
2. As part of the investigations, consideration be given to the Trust managing the Bondi Pavilion in co-operation with Waverley Council or any new amalgamated entity.
3. Investigations should include consideration of community membership on the Board of the Trust.
4. A report on the above come to the June meeting of Council.
5. Should the Trust model prove feasible, that following the June meeting of Council, the community be consulted on the nature of this Trust, its establishment and membership.

**MOTION (WITHDRAWN)**

**Mover: Cr Masselos**

That:

1. As Waverley Council is the appointed Reserve Trust manager under the Crown Lands Act, Council investigates the establishment of a delegated sub-committee, with the Minister's consent, to include community representation and actively engage and involve the community.
2. The report to Council makes suggestions as how the delegated sub-committee can assist Waverley Council or any new amalgamated entity with the management of the Bondi Pavilion
3. That should the delegated sub-committee model prove feasible, that following the June meeting of Council, the community be consulted on the potential roles of the sub-committee, its membership and establishment.
4. Applications of community membership of the delegated sub-committee are to be advertised in the local media, Council's website and through the precincts. Applications are to be assessed and suitable candidates be recommended to Waverley Council or the newly amalgamated entity, by an independent selection committee.

**MOTION****Mover: Cr Masselos****Seconder: Cr Strewe**

That:

1. As Waverley Council is the appointed Reserve Trust manager under the *Crown Lands Act*, Council investigates the establishment of a delegated sub-committee under section 97A of the *Crown Lands Act* or other trust models that may be suitable for the Bondi Pavilion, with the Minister's consent, to include community representation and report to Council.
2. The report to Council also makes suggestions as how the delegated sub-committee or other trust models can assist Waverley Council or the new amalgamated entity, with the management of the Bondi Pavilion.

THE MOTION WAS PUT AND DECLARED LOST.

**Division****For the Motion:** Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.**Against the Motion:** Crs Betts, Burrill, Cusack, Clayton, Goltsman, Kay and Mouroukas.*P Paech and M Cox addressed the meeting.***CM/8.14/16.05      Trees in Public Spaces Removal Policy (A02/0760-03)****MOTION / UNANIMOUS DECISION****Mover: Cr Masselos****Seconder: Cr Cusack**

That Council updates the current tree policy guidelines where appropriate for tree removal in public spaces as follows:

1. Council's Public Open Space team ensures that all trees in public places identified for removal in accordance with Section 1.8 of the Tree Management Policy *Public Tree Removal and Notification* are marked with appropriate high visibility tape and an accompanying sign explaining why the tree is being removed, the planned date of removal and any intended follow up action such as tree replacement. This would be subject to clause 2 below.

2. Council notes that trees that could cause a serious safety issue (e.g. Coral Trees) may need to be removed immediately. In this situation, and for street trees only, adjacent residents should be notified to inform them of the reasons for the tree removal and what replacement trees are to be planted.
3. That, with the exception of trees categorised in clause 2 above, prior to the final decision to remove a tree in a public space appropriate Ward Councillors be notified.
4. Where a tree in a public space has not been authorised by Council, Council has the authority to remove it following a notification process.

**CM/8.15/16.05                      Recording of Council and Committee Meetings    (A02/0649)**

**MOTION**

**Mover:**        Cr Wy Kanak

**Seconder:**    Cr Wakefield

That Council amends clause 17.4(5) of the Waverley Council Code of Meeting Practice "Recording of council and committee meetings" to read as follows:

*"A person including members of the public and media may use an audio and/or image recording device to record the public proceedings of a meeting of Council or a committee of Council unless otherwise determined by resolution of Council or the Council committee that all or part of the meeting not be so recorded".*

THE MOTION WAS PUT AND DECLARED LOST.

**Division**

**For the Motion:**            Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:**      Crs Betts, Burrill, Cusack, Clayton, Goltsman, Kay and Mouroukas.

*C Maltby addressed the meeting.*

**CM/8.16/16.05                      Addresses to Council by members of the public    (A02/0649)**

**MOTION**

**Mover:**        Cr Wy Kanak

**Seconder:**    Cr Wakefield

That Council amends clause 10.1(3) of the Waverley Council Code of Meeting Practice "Addresses to council by members of the public" to read as follows:

*"The mayor or chairperson will call members of the public to address the meeting in accordance with the order of business. Any individual address should be for no more than 3 minutes duration. If there are 2 or more people speaking on the same matter, they shall be limited to a total of 12 minutes with that time divided between speakers for and against the matter. An additional period of 1 minute for each speaker for questions of clarification by Councillors on matters raised by the speaker shall be available if required".*

THE MOTION WAS PUT AND DECLARED LOST.

**Division**

**For the Motion:**            Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:** Crs Betts, Burrill, Cusack, Clayton, Goltsman, Kay and Mouroukas.

*C Maltby addressed the meeting.*

**CM/8.17/16.05 Bronte Pool Pump (A06/0070)**

**MOTION / UNANIMOUS DECISION**

**Mover: Cr Strewe**

**Seconder: Cr Burrill**

That Councillors be informed about the replacement of the Bronte Pool pump, in particular:

1. When the pump is to be replaced.
2. The cost of the replacement pump and associated works.
3. The cost of the temporary pump.

**CM/8.18/16.05 Motorbike Parking in Bondi Junction (A02/0637-02)**

**MOTION / UNANIMOUS DECISION**

**Mover: Cr Burrill**

**Seconder: Cr Cusack**

That Council investigates the provision of additional motorbike parking in the following locations including the consideration of more flexible, longer time restrictions:

1. Ebley Street adjacent to Clementson Park.
2. Bronte Road between Birrell Street and Ebley Street, or Allens Parade.
3. Oxford Street between Denison Street and Newland Street.
4. Gray Street.
5. In the vicinity of Hollywood Avenue and Waverley Street, or on the intersection of Ebley Street East and Hollywood Avenue.

*A Pappas addressed the meeting.*

**9. Urgent Business**

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**CM/9.1/16.05 RESCISSION MOTION - CM/8.2/16.05 - Amalgamations - Submission to Minister for Local Government about current councillors forming interim committee (A15/0054)**

*At the Extraordinary Council Meeting held on 23 May 2016, Council deferred this matter to the reconvened part of this meeting. In doing so, Council has determined, in accordance with clause 16.3 (11) of Council's Code of Meeting Practice, that the matter be dealt with as urgent business.*

**MOTION / DECISION**

**Mover: Cr Betts**

**Seconder: Cr Cusack**

That the Rescission Motion be adopted.

**Division**

**For the Motion:** Crs Betts, Burrill, Cusack, Clayton, Goltsman, Kay and Mouroukas.

**Against the Motion:** Crs Guttman-Jones, Masselos, Strewé, Wakefield and Wy Kanak.

**10. Closed Session**

There were no matters dealt with in closed session.

**CM/10.1/16.05                      CONFIDENTIAL REPORT - Affordable Housing - Mou Bridge, Prospect for Purchase, and Other options (A14/0349)**

*This matter was dealt with by Council at its Extraordinary Meeting on 23 May 2016.*

**11. Resuming in Open Session**

There were no matters dealt with in closed session

**12. Meeting Closure**

**THE RECONVENED MEETING OF 24 MAY 2016 CLOSED AT 8.36 PM.**

.....  
**SIGNED AND CONFIRMED**  
**MAYOR**  
**21 JUNE 2016**

## CONFIRMATION AND ADOPTION OF MINUTES CM/4.2/16.06



**Subject:** Confirmation of Minutes - Extraordinary Council Meeting -  
23 May 2016

**TRIM No.:** SF16/406

**Author:** Al Johnston, Governance Officer

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### RECOMMENDATION:

That the Minutes of the Extraordinary Council Meeting held on 23 May 2016 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

### Introduction/Background

The minutes of the Council meeting must be submitted to Council for confirmation, in accordance with Section 375 of the Local Government Act 1993.

### Attachments:

1. Extraordinary Council Meeting Minutes - 23 May 2016



**MINUTES OF THE WAVERLEY EXTRAORDINARY COUNCIL MEETING  
HELD AT WAVERLEY COUNCIL CHAMBERS  
ON MONDAY, 23 MAY 2016**

**Present:**

Councillor Sally Betts (Mayor) (Chair)	Hunter Ward
Councillor Tony Kay (Deputy Mayor)	Waverley Ward
Councillor Angela Burrill	Lawson Ward
Councillor Joy Clayton	Bondi Ward
Councillor Andrew Cusack	Lawson Ward
Councillor Leon Goltsman	Hunter Ward
Councillor Miriam Guttman-Jones	Hunter Ward
Councillor Paula Masselos	Lawson Ward
Councillor Bill Mouroukas	Waverley Ward
Councillor Ingrid Strewé	Waverley Ward
Councillor John Wakefield	Bondi Ward
Councillor Dominic Wy Kanak	Bondi Ward

**Staff in attendance:**

Peter Brown	General Manager
Cathy Henderson	Director, Waverley Life
Peter Monks	Director, Waverley Futures
Emily Scott	Director, Waverley Renewal
Jane Worthy	Internal Ombudsman

*At the commencement of proceedings at 5.00 pm, those present were as listed above, with the exception of Cr Wakefield, who arrived at 5.03 pm.*



**PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE**

The Mayor read the following Opening Prayer and Acknowledgement of Indigenous Heritage:

*God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.*

**1. Apologies/Leaves of Absence**

There were no apologies.

**2. Declarations of Pecuniary and Non-Pecuniary Interests**

The Chair called for declarations of interest and the following were received:

- 2.1 Cr Clayton declared a less than significant non-pecuniary interest in the items relating to the Bondi Pavilion.
- 2.2 Cr Wy Kanak declared a less than significant non-pecuniary interest in the items relating to the Bondi Pavilion.

**3. Addresses to Council by Members of the Public**

AT THIS STAGE IN THE PROCEEDINGS, THE FOLLOWING MOTION WAS MOVED:

**MOTION**

Mover: Cr Wy Kanak  
Seconder: Cr Strewe

That Council allows members of the public to record parts of the meeting for reasons of public interest and transparency.

THE MOTION WAS PUT AND DECLARED LOST.

**Division**

**For the Motion:** Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:** Crs Betts, Burrill, Clayton, Cusack, Goltsman, Kay and Mouroukas.

- 3.1 P Paech – Item CM/4.2/16.05E – RESCISSION MOTION – CM/8.2/16.05 – Amalgamations – Submission to Minister for Local Government about Current Councillors Forming Interim Committee.

AT THIS STAGE IN THE PROCEEDINGS, CR WAKEFIELD MOVED A MOTION, SECONDED BY CR MASSELOS, THAT THE SPEAKER BE GRANTED AN EXTENSION OF TIME IN WHICH TO ADDRESS COUNCIL. THE MOTION WAS PUT AND DECLARED LOST.

- 3.2 M Cox – Item CM/4.1/16.05E – RESCISSION MOTION – CM/7.4/16.05 – Tender Evaluation Report – Bondi Park Picnic Shelters.
- 3.3 L Kulakauskas – Item CM/4.3/16.05E – RESCISSION MOTION – CM/8.5/16.05 – Poll on Merger.
- 3.4 N Boaz – Item CM/4.4/16.05E – RESCISSION MOTION – CM/8.6/16.05 – Minister’s Guidelines.

#### 4. Notices of Motion

##### **CM/4.1/16.05E                    RESCISSION MOTION – CM/7.4/16.05 – Tender Evaluation Report – Bondi Park Picnic Shelters (A15/0436)**

Notice of Motion submitted by Crs Betts, Mouroukas and Goltsman.

##### **MOTION / DECISION**

Mover:        Cr Goltsman  
Seconder:    Cr Mouroukas

That the Rescission Motion be adopted.

##### **BACKGROUND**

This matter was last considered by Council at its adjourned meeting of 17 May 2016. Subsequently, the following Notice of Rescission was submitted by Crs Betts, Mouroukas and Goltsman:

‘We the undersigned Councillors wish to rescind the following Council decision adopted at the Council Meeting on Tuesday 17 May 2016:

CM/7.4/16.05 – Tender Evaluation Report – Bondi Park Picnic Shelters.

Councillors Betts, Mouroukas and Goltsman.’

##### **Division**

**For the Motion:**                Crs Betts, Burrill, Clayton, Cusack, Goltsman, Kay and Mouroukas.

**Against the Motion:**        Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

UPON ADOPTION OF THE RESCISSION MOTION, THE FOLLOWING MOTION WAS MOVED, SECONDED AND DECLARED CARRIED:

##### **MOTION / DECISION**

Mover:        Cr Goltsman  
Seconder:    Cr Mouroukas

That Council:

1. Treats the Evaluation of Findings report attached to Council’s file as confidential as it contains information specified in section 10A(2)(c) of the *Local Government Act 1993*.
2. Enters into a contract under clause 178 of the *Local Government (General) Regulation 2005* with

Fleetwood Urban Pty Ltd for Principal Construction services for the Bondi Park Picnic Shelters.

3. In accordance with clause 179 of the *Local Government (General) Regulation 2005* notifies unsuccessful tenderers of the decision.

**Division**

**For the Motion:** Crs Betts, Burrill, Clayton, Cusack, Goltsman, Kay and Mouroukas.

**Against the Motion:** Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

*M Cox addressed the meeting.*

**CM/4.2/16.05E      RESCISSION MOTION – CM/8.2/16.05 – Amalgamations – Submission to Minister for Local Government about Current Councillors Forming Interim Committee (A16/0054)**

Notice of Motion submitted by Crs Betts, Mouroukas and Goltsman.

**MOTION**

Mover: Cr Betts

Seconder: Cr Cusack

That the Rescission Motion be adopted.

**BACKGROUND**

This matter was last considered by Council at its adjourned meeting of 17 May 2016. Subsequently, the following Notice of Rescission was submitted by Crs Betts, Mouroukas and Goltsman:

‘We the undersigned Councillors wish to rescind the following Council decision adopted at the Council Meeting on Tuesday 17 May 2016:

CM/8.2/16.05 – Amalgamations – Submission to Minister for Local Government about Current Councillors Forming Interim Committee

Councillors Betts, Mouroukas and Goltsman.’

DURING THE DEBATE ON THIS ITEM, CR WAKEFIELD MOVED A MOTION, SECONDED BY CR WY KANAK, THAT THE ITEM LAY ON THE TABLE SO THAT THE GUIDE FOR ADMINISTRATORS REFERRED TO BY THE MAYOR COULD BE DISTRIBUTED TO ALL COUNCILLORS FOR THEIR CONSIDERATION.

THE MOTION TO LAY THE ITEM ON THE TABLE WAS PUT AND DECLARED LOST ON THE CASTING VOTE OF THE MAYOR.

**Division**

**For the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**Against the Motion:** Crs Betts, Burrill, Cusack, Goltsman, Kay and Mouroukas.

AT THIS STAGE IN THE PROCEEDINGS, THE MOVER AND SECONDER OF THE MOTION ACCEPTED AN AMENDMENT THAT THE ITEM BE DEFERRED. THE MOTION WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

**MOTION / UNANIMOUS DECISION**

Mover: Cr Betts  
Seconder: Cr Cusack

That the item be deferred to the reconvened Council meeting of 17 May to be held on 24 May so the information referred to by the Mayor can be circulated to all councillors.

*P Paech addressed the meeting.*

**CM/4.3/16.05E          RESCISSION MOTION – CM/8.5/16.05 – Poll on Merger (A16/0054)**

Notice of Motion submitted by Crs Betts, Mouroukas and Goltsman.

**MOTION**

Mover: Cr Betts  
Seconder: Cr Kay

That the Rescission Motion be adopted.

**BACKGROUND**

This matter was last considered by Council at its adjourned meeting of 17 May 2016. Subsequently, the following Notice of Rescission was submitted by Crs Betts, Mouroukas and Goltsman:

‘We the undersigned Councillors wish to rescind the following Council decision adopted at the Council Meeting on Tuesday 17 May 2016:

CM/8.5/16.05 – Poll on Merger

Councillors Betts, Mouroukas and Goltsman’

DURING THE DEBATE ON THIS ITEM, CR WAKEFIELD MOVED A MOTION, SECONDED BY CR WY KANAK, THAT THE ITEM LAY ON TABLE SO THAT MATERIAL FROM THE AUSTRALIAN ELECTORAL COMMISSION REFERRED TO BY THE MAYOR COULD BE PROVIDED TO ALL COUNCILLORS FOR THEIR CONSIDERATION.

THE MOTION TO LAY THE ITEM ON THE TABLE WAS PUT AND DECLARED LOST ON THE CASTING VOTE OF THE MAYOR.

**Division**

**For the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.  
**Against the Motion:** Crs Betts, Burrill, Cusack, Goltsman, Kay and Mouroukas.

THE SUBSTANTIVE MOTION WAS THEN PUT AND DECLARED CARRIED ON THE CASTING VOTE OF THE MAYOR.

**Division**

**For the Motion:** Crs Betts, Burrill, Cusack, Goltsman, Kay and Mouroukas.  
**Against the Motion:** Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**DECISION:** That the Motion be adopted.

*L Kulakauskas addressed the meeting.*

**CM/4.4/16.05E                    RESCISSION MOTION – CM/8.6/16.05 – Minister's Guidelines (A16/0054)**

Notice of Motion submitted by Crs Betts, Mouroukas and Goltsman.

**MOTION**

Mover:        Cr Betts

Seconder:    Cr Kay

That the Rescission Motion be adopted.

**BACKGROUND**

This matter was last considered by Council at its adjourned meeting of 17 May 2016. Subsequently, the following Notice of Rescission was submitted by Crs Betts, Mouroukas and Goltsman:

‘We the undersigned Councillors wish to rescind the following Council decision adopted at the Council Meeting on Tuesday 17 May 2016:

CM/8.6/16.05 – Minister's Guidelines

Councillors Betts, Mouroukas and Goltsman.’

AT THIS STAGE IN THE PROCEEDINGS, CR KAY MOVED A MOTION, SECONDED BY CR GOLTSMAN, THAT THE MEETING BE ADJOURNED FOR 10 MINUTES.

THE MOTION TO ADJOURN THE MEETING WAS PUT AND DECLARED CARRIED.

**Division**

**For the Motion:**                Crs Betts, Burrill, Clayton, Cusack, Goltsman, Kay and Mouroukas.

**Against the Motion:**        Crs Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

WHEN THE MEETING RECONVENED, THE SUBSTANTIVE MOTION WAS PUT AND DECLARED CARRIED ON THE CASTING VOTE OF THE MAYOR.

**Division**

**For the Motion:**                Crs Betts, Burrill, Cusack, Goltsman, Kay and Mouroukas.

**Against the Motion:**        Crs Clayton, Guttman-Jones, Masselos, Strewe, Wakefield and Wy Kanak.

**DECISION:** That the Motion be adopted.

*N Boaz addressed the meeting.*

**CM/4.5/16.05E      RESCISSION MOTION – CM/8.12/16.05 – Bondi Pavilion Upgrade – Breakdown of Costing Components for the \$38 million Allocation (A15/0272)**

*The following Notice of Motion, submitted by Crs Betts, Mouroukas and Goltsman, was withdrawn.*

**MOTION (WITHDRAWN)**

That the Rescission Motion be adopted.

**BACKGROUND**

This matter was last considered by Council at its adjourned meeting of 17 May 2016. Subsequently, the following Notice of Rescission was submitted by Crs Betts, Mouroukas and Goltsman:

‘We the undersigned Councillors wish to rescind the following Council decision adopted at the Council Meeting on Tuesday 17 May 2016:

CM/8.12/16.05 – Bondi Pavilion Upgrade – Breakdown of costing components for the \$38 million allocation

Councillors Betts, Mouroukas and Goltsman.’

**5. Closed Session****CM/5/16.05E      Closed Session**

*Before the motion to close the meeting was put, the Chair provided an opportunity for members of the public to make representations as to whether this part of the meeting should be closed. None were received.*

**MOTION / DECISION**

Mover:      Cr Betts

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under the provisions of section 10A (2) of the *Local Government Act 1993* for the reasons specified:

CM/5.1/16.05E      CONFIDENTIAL REPORT – Affordable Housing – MOU Bridge, Prospect for Purchase and Other Options

This matter is considered to be confidential in accordance with section 10A(2)(c) of the *Local Government Act*, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

2. Pursuant to section 10A(1), 10(2) and 10A(3) of the *Local Government Act 1993*, the media and public be excluded from the meeting on the basis that the business to be considered is classified confidential under the provisions of section 10A(2) of the *Local Government Act 1993*.
3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act 1993*.

*Cr Kanak requested that it be recorded in the minutes that he voted against the Motion.*

At 6.59 pm, Council moved into closed session.

**CM/5.1/16.05E                      CONFIDENTIAL REPORT – Affordable Housing – MOU Bridge, Prospect for Purchase and Other options (A14/0349)**

**MOTION / DECISION**

Mover:        Cr Betts  
Seconder:    Cr Burrill

That Council:

1. Treats this report as confidential as it relates to a matter specified in section 10A(2)(c) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.
2. Commits to an extension of the Memorandum of Understanding with Bridge Housing until 31 July 2016 to facilitate the joint purchase of the property described in section 4 of the confidential report.
3. Authorises the General Manager to complete all necessary arrangements to purchase as tenants in common with Bridge Housing Limited the 'Suitable Property' identified in section 4 of the confidential report, provided that:
  - (a) The maximum offer or bid to purchase the property be the Bridge/ Waverley Upper Purchase Price referred to in the Purchase Proposal (Attachment 1) of the confidential memo tabled at the meeting.
  - (b) Legal advice on the Contract of Sale is acceptable to the Mayor and General Manager.
  - (c) The purchase proposal is consistent with the terms of the Memorandum of Understanding.
  - (d) Bridge Housing has agreed to the purchase.
4. Authorises the Bridge Housing Development Director to make an offer and negotiate, or, if necessary, bid at auction and negotiate, on behalf of Council as joint purchaser of the property up to an amount that is no higher than the Bridge/ Waverley Upper Purchase Price referred to in the Purchase Proposal (Attachment 1) of the confidential memo tabled at the meeting, and that the General Manager executes and provides the documentation necessary to the agent or others to facilitate this.
5. Considers, if the purchase is successful, a further report to endorse the proposed allocation of units and apportioning of costs between Bridge Housing and Council, using the process set out in the MOU.
6. Investigates what, if any, opportunities may be available for the development, or redevelopment, of appropriate land or buildings, or the purchase of individual units or units in line, in Waverley and surrounding suburbs for affordable housing, including approaching Housing NSW jointly with Bridge Housing to determine whether they may have any sites that they would be willing to contribute to the project.

**Division**

**For the Motion:**                      Crs Betts, Burrill, Clayton, Cusack, Goltsman, Guttman-Jones, Kay, Mouroukas, Masselos, Strewé and Wakefield.

**Against the Motion:**                Cr Wy Kanak.

**6. Resuming in Open Session****CM/6/16.05E Resuming in Open Session****MOTION / DECISION**

Mover: Cr Kay  
Seconder: Cr Mouroukas

That Council resumes in open session.

*At 7.43 pm, Council resumed in open session.*

***Resolutions from closed session made public***

*In accordance with clause 253 of the Local Government (General) Regulation 2005, when the meeting resumed in open session the Chair announced the resolutions made by Council, including the names of the movers and seconders, while the meeting was closed to members of the public and the media.*

**7. Meeting Closure****THE MEETING CLOSED AT 7.45 PM.**

.....  
**SIGNED AND CONFIRMED**  
**MAYOR**  
**21 JUNE 2016**



## CONFIRMATION AND ADOPTION OF MINUTES CM/4.3/16.06



**Subject:** Adoption of Minutes - Waverley Traffic Committee Meeting - 26 May 2016

**TRIM No.:** SF16/158

**Author:** Al Johnston, Governance Officer

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### RECOMMENDATION:

That:

1. Part 1 of the Minutes of the Waverley Traffic Committee Meeting held on 26 May 2016 be received and noted, and that the recommendations contained therein be adopted.
2. The recommendation contained in item TC/TEACV.01/16.05 - Ocean Street (South) - Temporary full road closure for crane lift, dealt with by the Committee at its meeting on 26 May 2016 as a Part 1 item, be adopted.

### Introduction/Background

The Waverley Traffic Committee (WTC) is not a committee of Council. The WTC operates under delegation from the Roads and Maritime Services (RMS), an agency of the NSW Government. It is advisory only and has no decision making powers.

The purpose of the WTC is to make recommendations and provide advice to Council on the technical aspects of proposals to regulate traffic on local roads in Waverley. The recommendations of the WTC must be adopted by Council before they can be implemented.

Part 1 of the minutes of Waverley Traffic Committee meetings must be submitted to Council for adoption in accordance with Section 18 of the Waverley Traffic Committee Charter.

At its meeting on 26 May 2016 the Committee dealt with Item TC/TEACV.01/16.05 - Ocean Street (South) - Temporary full road closure for crane lift as a Part 1 item as Council needs to exercise its delegated functions from the Roads and Maritime Services to implement the road closure. The item was listed on the meeting agenda under Part 2 in error.

Council has the opportunity to 'save and except' any of the recommendations listed in Part 1 of the minutes for further consideration in accordance with clause 18.1 of the Waverley Traffic Committee Charter.

### Attachments:

1. Waverley Traffic Committee Minutes - 26 May 2016

**MINUTES OF THE WAVERLEY TRAFFIC  
COMMITTEE MEETING HELD AT WAVERLEY  
COUNCIL CHAMBERS, CNR PAUL STREET AND  
BONDI ROAD, BONDI JUNCTION ON  
THURSDAY, 26 MAY 2016**



**Voting Members Present:**

Cr T Kay	Waverley Council (Chair)
Sgt L Barrett	NSW Police – Traffic Services, Eastern Suburbs Local Area Command
Mr B Morson	Roads and Maritime Services – Traffic Management (South)
Mr J Morrison	Representing Gabrielle Upton, MP, Member for Vacluse and Bruce Notley-Smith, MP, Member for Coogee

**Also Present:**

Cr B Mouroukas	Waverley Council (Deputy Chair)
Mr E Graham	Sydney Buses (Eastern Region)
Sgt N Rutgers	NSW Police – Traffic Services, Eastern Suburbs Local Area Command
Mr D Joannides	Waverley Council – Executive Manager, Creating Waverley
Mr G Garnsey	Waverley Council – Manager, Transport and Development
Mr K Wells	Waverley Council – Traffic Engineer

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*At the commencement of proceedings at 10.07am, those present were as listed above.*

**Apologies**

There were no apologies.

**Declarations of Pecuniary and Non-Pecuniary Interests**

The Chair called for declarations of interest and none were received.

**Adoption of previous Minutes by Council - 28 April 2016**

The recommendations contained in Part 1 - Matters Proposing That Council Exercise Its Delegated Functions - of the Minutes of the Waverley Traffic Committee meeting held on 28 April 2016 were adopted by Council at its meeting on 17 May 2016.

**PART 1 – MATTERS PROPOSING THAT COUNCIL EXERCISE ITS DELEGATED FUNCTIONS**

**NOTE:** *The matters listed under this part of the Agenda propose that Council either does or does not exercise the traffic related functions delegated to it by the RMS. The recommendations made by the Committee under this part of the Agenda will be submitted to Council for adoption.*

**TC/C        STATE ELECTORATE OF COOGEE**

**TC/C.01/16.05        Albion Street, Waverley - Extension of part time bus zone and removal of guard rail (A05/0908)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Extends the existing 'Bus Zone 8am-9am 2.30pm-4pm School Days only' on the eastern side of Albion Street outside St Catherine's School by 12.9m to the south side of the driveway.
2. Removes an 11.85m metre section of guard rail on the eastern side of Albion Street in the current part time bus zone to allow for students to access the additional buses.
3. Carries out the changes to signage and removal of the guardrail at the school's expense.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted subject to the addition of the following clause:

"Reviews the effectiveness of this change following its implementation at a future date to be advised".

*Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/V        STATE ELECTORATE OF VAUCLUSE**

**TC/V.01/16.05        Campbell Parade Bondi Beach- Installation of a Construction Zone (A03/2514-04)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council, in the indented parking bay located on the western side of Campbell Parade south of the Roscoe Street Mall, makes changes on a temporary basis to existing signage and :

1. Installs a 20 metre long 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat Council Authorised Vehicles Excepted' zone commencing at the north-eastern/Roscoe Street Mall end of the indented bay.
2. Installs a 13.5m long 'Taxi Zone' immediately to the south of the construction zone.
3. Installs a 5m long '2P Motorbikes Only' zone adjoining the Taxi Zone.
4. Delegates authority to the Executive Manager, Creating Waverley to extend the duration of the Construction Zone as necessary.
5. Reverts parking to current restrictions following removal of the construction zone.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted subject to the following changes:

1. Clause 2 to read as follows:

“Installs 13.5 metres of metered parking immediately to the south of the construction zone”.

2. Clause 3 to read as follows:

“Installs a 5m long ‘2P Motorbikes Only’ zone adjoining the metered parking”.

*Voting members present for this item: Representative of the Member for Vacluse, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

*A representative of the applicant addressed the meeting.*

**TC/V.02/16.05 Brighton Boulevard, North Bondi - P Motorbikes only parking (A02/0637-02)****COUNCIL OFFICER’S PROPOSAL:**

That Council installs 3m of ‘P Motorbikes Only’ on the northern side of Brighton Boulevard between the driveways to No.26 and No.28 Brighton Boulevard.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vacluse, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/V.03/16.05 Myuna Road, Dover Heights - Installation of No Stopping (A02/0637-02)****COUNCIL OFFICER’S PROPOSAL:**

That Council installs signposted “No Stopping” restrictions at the intersection of Military Road and Myuna Road, Dover Heights, at the following locations:

1. On the southern side of Myuna Road, 10m east of Military Road.
2. On the northern side of Myuna Road, 10m west of Military Road.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vacluse, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/V.04/16.05 Penkivil Street - Alteration to parking restrictions (A14/0145)****COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Relocates the existing parking control sign located 3.8m to the north of the driveway at 3 Penkivil Street to its originally approved and installed location 1.5m to the north of the driveway.
2. As requested by the residents of No. 3 Penkivil Street, replaces the existing 'NO PARKING' zone across the driveway with 'NO STOPPING' to further deter the incidence of illegal parking.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/V.05/16.05 Multiple Streets - 'P Disability Only' Zones (A02/0273-02)****COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs 5.5 m of 'P DISABILITY ONLY' parking outside 6 Henrietta Street, Waverley.
2. Installs 5.5 m of 'P DISABILITY ONLY' parking outside 26 Roe Street, North Bondi.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/V.06/16.05 Rowe Lane, Bondi Junction - Installation of raised threshold (A03/0042-04)****COUNCIL OFFICER'S PROPOSAL:**

That Council installs a raised threshold on Rowe Lane at the intersection of Newland Street in accordance with plan No.8854.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/CV      ELECTORATES OF COOGEE AND VAUCLUSE****TC/CV.01/16.05      Ben Eden Street, Bondi Junction - Construction zone (A03/2514-04)****COUNCIL OFFICER'S PROPOSAL:**

That Council:

1.      Installs a 22 metre long, 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat Council Authorised Vehicles Excepted' zone in Ben Eden Street, Bondi along the rear of No.91-93 Old South Head Road commencing on the north-east side of the existing driveway previously serving 91 Ben Eden Street.
2.      Delegates authority to the Executive Manager, Creating Waverley, to extend the duration and location of the Construction Zone as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vaucluse, the Representative of the Member for Coogee, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

**TC/TEACV ELECTORATES OF COOGEE AND VAUCLUSE****TC/TEACV.01/16.05 Ocean Street (South) - Temporary full road closure for crane lift (A02/0216)**

*This matter was dealt with by the Committee as a Part 1 matter as Council will have to exercise its traffic related functions delegated to it by the RMS to implement the road closure. The recommendation made by the Committee will be submitted to Council for adoption.*

**COUNCIL OFFICER'S PROPOSAL:**

That Council approves the temporary closure of Ocean Street (South) between Bondi Road and Birrell Street and King Street between No18 and Ocean Street on 7 June 2016 between 3am and 6.30pm in accordance with road closure plan TLTCP 7906 Rev "D" and truck route plan TLTCP 7906 Rev "E" prepared by Traffic Logistics.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted subject to it reading as follows:

"That Council:

1. Approves the temporary closure of Ocean Street (South) between Bondi Road and Birrell Street, and King Street between Bennett Street and Ocean Street on 7 June 2016 between 3am and 6.30pm in accordance with road closure plan TLTCP 7906 Rev "D" and truck route plan TLTCP 7906 Rev "E" prepared by Traffic Logistics.
2. Notes that the closure date is prior to the June 2016 Council meeting and the Executive Manager Creating Waverley will approve the road closure under his existing delegated authority from Council.
3. Notes that the intersections of Bondi Road and Ocean Street, and Birrell Street and Ocean Street will be closed and resident access only provided through Ewell Street".

*Voting members present for this item: Representative of the Member for Vacluse, Representative of the Member for Coogee, NSW Police representative, RMS representative and Waverley Council representative (Chair).*

*J Fomseca on behalf of Traffic Logistics addressed the meeting.*

**THE MEETING CLOSED AT 11.35AM**

**SIGNED AND CONFIRMED  
21 JUNE 2016**

**MAYOR**

## MAYORAL MINUTE CM/5/16.06

**Subject:** Mayoral Minute

**Author:** Mayor of Waverley, Cr Sally Betts



Mayoral minutes are permissible at Waverley Council meetings under the provisions of the NSW Local Government (General) Regulation 2005 and Council's Code of Meeting Practice. Clause 243 of the Regulation and Section 9.1 of the Code state:

*If the mayor is the chairperson at a meeting of Council, the chairperson is, by minute signed by the chairperson, entitled to put to the meeting without notice any matter or topic that is within the jurisdiction of Council or of which Council has official knowledge.*

*Such a minute, when put to the meeting, takes precedence over all business on Council's agenda for the meeting. The chairperson (but only if the chairperson is the mayor) may move the adoption of the minute without the motion being seconded.*

*A recommendation made in a minute of the chairperson (being the mayor) or in a report made by a Council employee is, so far as adopted by Council, a resolution of Council.*

As noted in Council's Code of Meeting Practice mayoral minutes should not be used to introduce, without notice, matters that are routine, not urgent, or need research or a lot of consideration by councillors before coming to a decision. These types of matters would be better placed on the agenda, with the usual period of notice given to the councillors.



## **OBITUARIES**

### **CM/6/16.06**

**Subject:** Obituaries

**Author:** Peter Brown, General Manager



The Mayor will ask councillors for any obituaries.

*Council will rise for a minute's silence as a mark of respect for the deceased and for the souls of people generally who have died in our Local Government area*

**REPORT**  
**CM/7.1/16.06**

**Subject:** Draft Operational Plan 2016/17 and Proposed Pricing Policy, Fees and Charges 2016/17

**TRIM No.:** A15/0199

**Author:** Angela Royal, Executive Manager, Performance Waverley  
Sneha Sabu, Coordinator Integrated Planning and Reporting

**Director:** Peter Brown, General Manager

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**RECOMMENDATION:**

That Council:

1. Receive and note the submissions and proposed amendments made in relation to the draft Operational Plan 2016-17 and the proposed Pricing Policy, Fees and Charges 2016-17 as in Attachment 1 to this report.
2. Adopt the draft Operational Plan 2016-17 as highlighted in Attachment 2 to this report.
3. Adopt the proposed Pricing Policy, Fees and Charges 2016-17 as highlighted in Attachment 3 to this report.

**1. Executive Summary**

This report is seeking Council to adopt the *draft Operational Plan 2016-17 and proposed Pricing Policy, Fees and Charges 2016-17* taking into account any submissions received during the public exhibition period 27 April 2016 to 24 May 2016.

A total of seven (7) submissions were received from members of the community on the draft Operational Plan 2016-17 and Pricing Policy, Fees and Charges. Also twenty seven (27) internal submissions have been received from staff seeking administrative changes. These latter submissions cover issues such as correcting errors, amending fee, correcting spelling errors and readjusting capital budget items. In some instances, internal submissions are made to make adjustments to budget items to include the projects that were proposed by the community during the public exhibition period.

**2. Introduction/Background**

The Integrated Planning and Reporting (IP&R) Framework consists of an inter-related hierarchy of plans which aims to ensure a more sustainable local government sector. Waverley Council has in place a hierarchy of integrated plans consisting of a Community Strategic Plan (*Waverley Together 3*), a Delivery Program (*Delivery Program 2013-17*) and an Operational Plan.

Council is required to adopt an Operational Plan on an annual basis which sets out the specific activities it will be undertaking within the financial year. The Operational Plan must include the council's annual budget and the Statement of Council's Revenue Policy which includes the proposed rates, fees and charges. Council resolved at its 19 April 2016 meeting to place the draft *Operational Plan 2016 – 2017* and proposed

*Pricing Policy, Fees & Charges 2016-2017* on public exhibition. Advertisements were placed in local newspaper and on Council's website informing the community that the exhibition period ran from Wednesday 27 April to Tuesday 24 May 2016. Emails were sent to precinct members and promotional posters were placed at The Global Round table held on 1 May 2016 in Oxford Street Mall.

Before adopting the final versions of the *draft Operational Plan 2016-17 and proposed Pricing Policy, Fees and Charges 2016-17*, Council must take into account any submissions which were received during the public exhibition period.

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
19 April 2016	<b>CM/7.1/16.04</b>	Adopts the draft Operational Plan 2016-17 and proposed Pricing Policy, Fees and Charges 2016-17 for public exhibition

### 4. Discussion

#### **Draft Operational Plan 2016-17 and Proposed Pricing Policy, Fees and Charges 2016-17**

The draft *Operational Plan 2016-2017* sets out the deliverables, projects, actions, budgets and performance measures Waverley Council will employ during the financial year 2016-2017. The Operational Plan has a one year timeframe. The Office of the Local Government suggests that the Operational Plan be defined as a sub plan of the Delivery Program that spells out the 'actions' to be undertaken in a particular year. The external submissions, internal responses to external submissions and internal submissions as in attachment 1 forms the basis of the changes made to the draft Operational Plan 2016/17 and proposed Pricing Policy, Fees and Charges 2016/17 as highlighted in attachment 2 and attachment 3.

Councils are expected to combine their Operational Plans and Budget in the event of a merger. Council may have to change the structure of the plan if this plan is to be combined with partners in a merger.

### 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

- Direction: G1 Inspiring community leadership is achieved through decision making processes that are open, transparent, corruption resistant and based on sound integrated planning..
- Strategy: G1a Develop and maintain a framework of plans and policies that ensures open and transparent operations that facilitate equitable benefit sharing and progress towards sustainability..
- Deliverable: A suite of integrated corporate plans that meet legislative requirements developed and maintained.

### 6. Financial impact statement/Timeframe/Consultation

The budget required to fund the Operational Plan 2016-2017 are included in the Statement of Revenue Policy and Budget 2016/17. Funding to implement the Delivery Program over its term is based on the Long Term Financial Plan that supports the Delivery Program

**7. Conclusion**

The requirements under Integrated Planning and Reporting manual is to set in place a new Operational Plan including the council's detailed annual budget and the Statement of Council's Revenue Policy which includes the proposed rates, fees and charges for 2016/17. Before adopting this Operational Plan, Council must place this information on public exhibition for a statutory period of 28 days. This report is seeking Council to adopt Council draft Operational Plan 2016 – 2017 and proposed Pricing Policy, Fees and Charges taking into account any submissions received during the public exhibition period 27 April 2016 to 24 May 2016.

**8. Attachments:**

1. Attachment 1 Public Exhibition submissions 21 June 2016
2. Attachment 2 Draft Operational Plan 2016/17 21 June 2016
3. Attachment 3 Proposed Pricing Policy Fees and Charges 2016/17 21 June 2016

**ATTACHMENT 1: COMMUNITY AND ADMINISTRATIVE SUBMISSIONS ON THE DRAFT OPERATIONAL PLAN AND PRICING POLICY, FEES AND CHARGES 2016-17**

**TABLE 1: COMMUNITY SUBMISSIONS ON THE DRAFT OPERATIONAL PLAN 2016-17 AND PRICING POLICY, FEES AND CHARGES 2016-17**

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
1	Jason Gibney( On behalf of residents of Busby Parade and Chesterfield Parade)	x		States that: <ul style="list-style-type: none"> <li>➤ Busby Lane should be resurfaced and this project should be included in the Operational Plan</li> </ul>	Include resurfacing of Busby Lane from Marroo St to Busby Lane as part of the Capital Works Program.	Draft Operational Plan 2016-17 Page 77 Capital Works Program <b>Program objective/description:</b> SAMP Category 1- Roads Construction & Upgrades Insert new project under Projects 2016/17 Busby Lane, Maroo Street to Busby Lane and Busby Parade to Chesterfield Parade Budget : \$31,000 Reduce \$31,000 from Heavy Patching Program (\$620,554 reduced to \$589,554)
2.	Anne Wilson		x	States: <ul style="list-style-type: none"> <li>➤ To reconsider the fee structure for Bondi Pavilion Theatre and return to a flat fee</li> </ul>	Delete fees that involve 50% box office takings from the fees and charges for 2016-17. Considering the Theatres positioning within the broader landscape of venues and cultural offerings in the area, it is recommended that less ambitious fees and changes be set for weekly and daily hire.	Proposed Pricing Policy, Fees and Charges 2016-17 Pages 60,61 and 62 Category Bondi Pavilion Theatre Standard hire – weekly hire: Reduce fee to \$4500.00 from \$5280.00

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
						<p>Community/Not for Profit Groups hire-weekly hire : Reduce fee to \$2250.00 from \$2640.00  Theatre/Music/Film hire-weekly hire: Reduce fee to \$2250.00 from \$2640.00. Delete - (or 50% of ticket sales, whichever is greater)</p> <p>Standard hire – per day: Reduce fee to \$1500.00 from \$1760.00  Community/Not for Profit Groups hire-per day : Reduce fee to \$750.00 from \$880.00  Theatre/Music/Film hire-per day: Reduce fee to \$750.00 from \$880.00. Delete - (or 50% of ticket sales, whichever is greater)</p> <p>Delete the category ticketing</p> <p>Change All other technical requirements to All other technical requirements and services</p>
3.	Brad Cole	x		<p>States that :</p> <ul style="list-style-type: none"> <li>➤ A Hall Street Design review project similar to the Campbell Parade Design review project</li> </ul>	Hall Street Bondi Beach was reviewed as part of the Local Villages Study in 2006. A concept plan was prepared which extended footpath widths, improved pedestrian safety, improved the public domain through better paving, landscaping	No change recommended.

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
				<p>should be included in the draft 2016/17 operational plan</p> <p>➤ The project is expected to improve and maintain the streetscape including:</p> <ul style="list-style-type: none"> <li>- use of attractive materials to pave the footpaths</li> <li>- changes to policy regarding street signage used by businesses to improve the look of the street</li> <li>- upgrade of outdated sections of Hall Street</li> <li>- removal of street clutter including garbage, milk and bread crates</li> <li>- introduction of 2-3 permanent parklets along the shopping precinct of Hall Street</li> </ul>	<p>and street furniture. The plan was implemented as part of Capital Works improvements in 2009.</p> <p>Currently a parklet is located in Hall Street. This parklet will remain in Hall Street however will be relocated from time to time in order to provide opportunity to a number of businesses.</p> <p>As a consequence a Hall Street Design Review is not considered a priority at this point in time as part of the 2016/17 Operational Plan but the situation will be reviewed in future years.</p>	

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
				<ul style="list-style-type: none"> <li>- widening of the footpath on sections of Hall Street in the shopping precinct</li> <li>- elimination of smoking and alcohol waste (butts and bottles); and</li> <li>- Increasing education and enforcement activity on littering (cigarette butts) and alcohol free zones.</li> </ul>		
4.	Brad Cole	x		<p>States:</p> <ul style="list-style-type: none"> <li>➤ To improve the streetscape outside Glicks Bakery and to allocate funds in the 2016/17 capital works program to improve the streetscape on the corner of Hall Street and Glenayr Avenue, outside Glicks</li> </ul>	Council will be delivering streetscape upgrades at a number of locations in 2016/17 including Bronte Beach and Seven Ways. We are currently developing an updated Local Village Centres Public Domain Technical Manual which will scope and prioritise village centre upgrades including this section of Hall Street for delivery in future financial years. We will use this feedback in the prioritisation process.	No change recommended



Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
				Bakery. This area is crowded during peak periods necessitating stepping over the tree planted in the middle of the footpath.		
5.	Brad Cole	x		<p>States:</p> <ul style="list-style-type: none"> <li>➤ To reduce litter from cigarette butts. Smokers dispose of cigarette butts in garden areas and around street trees. The submitter proposes that consideration should be given to including funds in the 2016/17 operational plan to provide signage and other programs discouraging smoking and encouraging appropriate disposal of cigarette butts</li> </ul>	<p>Council is committed to providing clean streets for the community to enjoy. As part of Council's Sustainable Waste Strategy, we monitor litter in our governing area regularly and collect data through litter audits. This information is valuable as it informs the strategic programs that we develop. Two key projects that have been developed to manage cigarette butt litter include:</p> <ol style="list-style-type: none"> <li>1. At Bondi Beach, council installed new infrastructure last summer as part of our 'Keep our Beaches Beautiful' campaign to address cigarette butts, the top litter item on the beach. Seven cigarette butt receptacles were installed at the side of the bin stations along the promenade and a stand along bollard receptacle was positioned near the Pavilion where a large number of butts were observed. The cigarette butts collected in these receptacles are recycled into</li> </ol>	No change recommended

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
					<p>various hard plastics, including picnic benches and plant pots. This initiative has been well received by the community as it promotes sustainability and reduces the quantity of cigarette butts being disposed of inappropriately.</p> <p>2. With the success of the Bondi Beach project, Council has expanded our scope with a secondary project, 'Bondi Unwrapped', being roll-out in mid-2016 to targets litter in Bondi Junction. Litter research has identified that the train/bus station and bus stops are litter hotspots and this is where we will install new infrastructure to not only address cigarette butts, but also to address the container litter related to take-away food and beverages. The new infrastructure will be accompanied by an extensive engagement program that includes community partnerships, events, and targeted education material. Additional support for the project will be provided by Council Rangers who will monitor littering hotspots and Council's clean-up crew who</p>	

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
					<p>will maintain cleanliness of the areas.</p> <p>Council will continue to trial the banning of Smoking in Oxford St Mall and surrounding Streets. The aim is to complete the trial and gain feedback from stakeholders with view to a permanent ban. Associated with this trial are a number of new signs to discourage smoking</p>	
6.	Brad Cole	x		<p>States that :</p> <p>Consideration should be given to including funds in the 2016/17 operational plan for council resources to actively manage consumption of alcohol within alcohol free zones since the submitter have noticed that alcohol is regularly consumed by people on the streets on the corner of Hall and O'Brien Streets in the seating outside the St George Bank. This area is within the Bondi Beach alcohol free zone.</p>	<p>Council has a number of initiatives to reduce the impact of Alcohol as part of the draft Safe and Healthy Waverley Strategy. Alcohol Free Zones is an initiative under this strategy. Council rangers regularly ask people to tip out their alcohol if it is being consumed within these areas in public space. Council also work closely with Police to target problem areas. The Senior Ranger can be contacted at any time during operational hours to act on such occurrences</p>	No change recommended
7.	David Hannes	x		<p>States that:</p> <ul style="list-style-type: none"> <li>Footpath works and</li> </ul>	<p>Include Kenneth Street as part of Footpath Construction and Upgrades in the Capital Works Program 2016/17. The pole and</p>	<p>Draft Operational Plan 2016-17 Page 75 Capital Works Program</p>

Submission	Submitter/s	Operational Plan	Pricing Policy Fees & Charges	Issues Raised	Staff Response	Recommendation
				new street lighting installation is advanced for Kenneth Street to align with the Kenneth Street aesthetics project	luminaire would remain in its current location requiring no change.	<b>Program objective/description:</b> SAMP 4 Category 2- Footpath Construction & Upgrades Insert new project under Projects 2016/17 Kenneth Street North Side Alexander Street to Marks Lane Budget: \$25,000

**TABLE 2: INTERNAL/ADMINISTRATIVE SUBMISSIONS ON THE DRAFT OPERATIONAL PLAN 2016-17 AND PRICING POLICY, FEES AND CHARGES 2016-17**

Integrated Plan	Page Number	Item	Recommended Amendments
<b>Draft Operational Plan 2016-17</b>	24	Waverley Corporate Budget Summary Total Income Total Expenditure  Estimated Income by Sub-Programs Estimated Expenditure by Sub-Programs	Waverley Corporate Budget Summary : Change Total Income( In '000) to \$50,119 from \$50,019 Change Total Expenditure( In '000) to \$23,284 from \$22,947  Change Estimated Income for Financial Waverley( In '000) to \$49,120 from \$49,020 Change Estimated Expenditure for Financial Waverley( In '000) to \$7,484 from \$7,146
<b>Draft Operational Plan 2016-17</b>	64	Waverley Renewal Budget Summary Total Income Total Expenditure	Change Total Income to \$25,080.1 from \$24,477 Change Total Expenditure to \$65,374 from \$ 64,296
<b>Draft Operational Plan 2016-17</b>	69	2016-17 Budget	Change Grants Subsidies & Contributions – Operational( '000) to \$7866.1 from \$7,603.0 Change Subtotal - Operating Income ('000) to \$120,849.2 from \$120,586.1 Change Grants Subsidies & Contributions - Capital('000) to \$9260.6 from \$8910.6 Change Net gains from the disposal of assets('000) to \$1140.1 from \$1040.1 Change Subtotal - Capital Income('000) to \$10,400.7 from \$9950.7 Change Total Income('000) to \$131,249.9 from \$130,536.8 Combine Operating Expenses, Internal Charges and Rates and Annual Charges Expenses into Other Operating Expenses and delete these additional lines. Change Other Capital Purchases('000) to \$6,352.2 from \$6,014.5 Change Capital Works Program('000) to \$29,601.6 from \$28,523.9

Integrated Plan	Page Number	Item	Recommended Amendments
			<p>Change Subtotal - Capital Expense &amp; Loan Repayment('000) to \$37,204.4 from \$35,589.0</p> <p>Change Total Expense ('000) to \$140,664.6 from \$139,049.2</p> <p>Change Performance Result before capital items and loan repayment –Surplus to \$17,389 from \$17,125.9</p> <p>Change Performance Result after capital items and loan repayment- Surplus to \$9414.7 from \$8512.4</p> <p>Change Transfer to Reserves to \$15,279.5 from \$15,193.3</p> <p>Change Transfer from Reserves to \$24,534.6 from \$23,746.2</p> <p>Change Total new loan and reserves to \$9,255.1 from \$8,552.8</p>
<b>Draft Operational Plan 2016-17</b>	70	2016/17 Rating Structure	<p>Change Residential Ordinary Number of Assessments to 28,519 from 28,494</p> <p>Change Residential Ordinary Rate in Dollar to.1090 from.1091</p> <p>Change Residential Ordinary Estimated Rate to \$31,145,629 from \$31,155,383</p> <p>Change Business Ordinary Number of assessments to 963 from 964</p> <p>Change Business Ordinary Estimated Rate to \$4,975,187 from \$4,985,857</p> <p>Change Business Bondi Junction Rate in Dollar to.8226 from .8232</p> <p>Change Business Bondi Junction Estimated Rate to \$6,893,900 from \$6,894,396</p> <p>Total Change to \$43,014,716 from \$43,035,630</p>
<b>Draft Operational Plan 2016-17</b>	71	Interest Charges In accordance with Section 566(3) of the Local Government Act 1993, the Minister for Local Government determines the maximum rate of interest payable on overdue rates and charges for 2016/17	<p>Change this paragraph to :</p> <p>In accordance with Section 566(3) of the Local Government Act 1993, the Minister for Local Government has determined the maximum rate of interest payable on overdue rates and charges for the 2016-17 as 8 percent</p>
<b>Draft Operational Plan 2016-17</b>	71	Domestic Waste Charge For paper and cardboard recycling	<p>Change to :</p> <p>For co-mingled recycling</p>

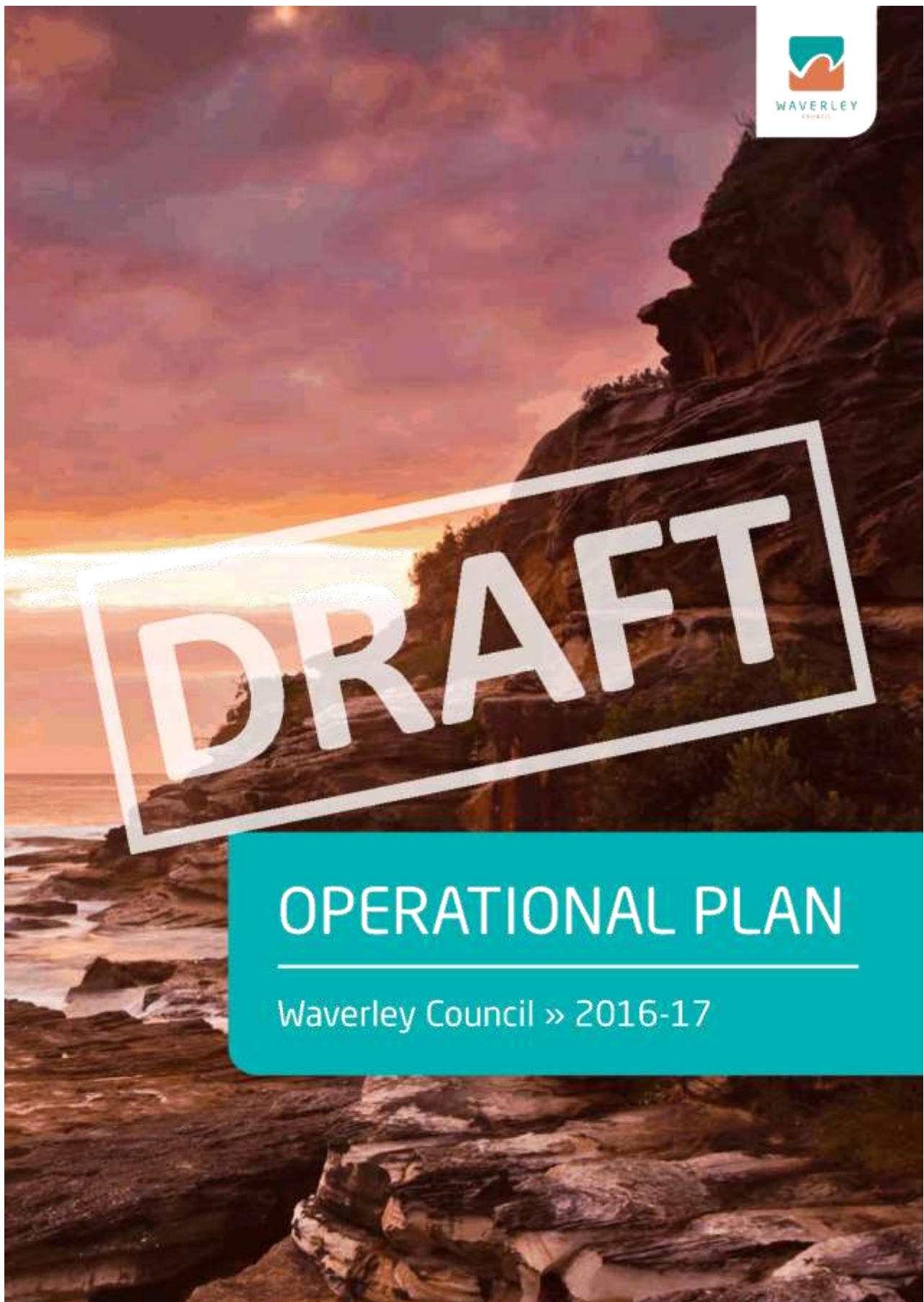
Integrated Plan	Page Number	Item	Recommended Amendments
<b>Draft Operational Plan 2016-17</b>	74	Capital Works Program <b>Program objective/description:</b> Bondi POM landscape works <b>2016/17 Projects:</b> Bondi park picnic shelters	Reduce budget by \$58,356. Current budget is \$1,000,000. After deduction the budget will be \$941,644
<b>Draft Operational Plan 2016-17</b>	74	Insert new line	Capital Works Program <b>Program objective/description:</b> Spring Street Conversion <b>2016/17 Projects:</b> Closure of Spring St Carpark Exit Budget : \$100,000
<b>Draft Operational Plan 2016-17</b>	74	Capital Works Program <b>Program objective/description:</b> Bondi PoM - underground car park feasibility <b>2016/17 Projects:</b> Bondi Park - Underground Car Park Feasibility Study	Change 2016/17 Projects to : Bondi Park - Traffic Study
<b>Draft Operational Plan 2016-17</b>	74	Capital Works Program <b>Program objective/description:</b> SAMP Category 7 - coastal and retaining Infrastructure construction <b>2016/17 Projects:</b> Coastal fitness upgrade	Delete this project and related budget.
<b>Draft Operational Plan 2016-17</b>	74	Capital Works Program <b>Program objective/description:</b> SAMP Category 7 - coastal and retaining Infrastructure construction	Insert new project for 2016/17: Design and replacement of Bronte Pool pump Budget: \$500,000 Change total to \$770,000 from \$540,000
<b>Draft Operational Plan 2016-17</b>	75	Capital Works Program <b>Program objective/description:</b> SAMP 4 Category 2- Footpath Construction & Upgrades <b>2016/17 Project:</b>	Reduce project budget by \$5,000. Change budget to \$57,000 from \$62,000.

Integrated Plan	Page Number	Item	Recommended Amendments
		Birrell street (b/s), Bronte road to Carrington road	
<b>Draft Operational Plan 2016-17</b>	75	Capital Works Program <b>Program objective/description:</b> SAMP 4 Category 2- Footpath Construction & Upgrades <b>2016/17 Project:</b> Hardy Street (b/s), Dover road to Macleay Street	Reduce project budget by \$5,000. Change budget to \$61,000 from \$66,000
<b>Draft Operational Plan 2016-17</b>	75	Capital Works Program <b>Program objective/description:</b> SAMP 4 Category 2- Footpath Construction & Upgrades <b>2016/17 Project:</b> Newland Street (b/s), Birrell Street to Newland lane	Reduce project budget by \$5,000. Change budget to \$50,000 from \$55,000.
<b>Draft Operational Plan 2016-17</b>	75	Capital Works Program <b>Program objective/description:</b> SAMP 4 Category 2- Footpath Construction & Upgrades <b>2016/17 Project:</b> Oakley road (b/s), Glenayr Avenue to dead end	Reduce project budget by \$5,000. Change budget to \$85,000 from \$90,000.
<b>Draft Operational Plan 2016-17</b>	76	Capital Works Program <b>Program objective/description:</b> SAMP 4 Category 2- Footpath Construction & Upgrades <b>2016/17 Project:</b> Wentworth street (b/s), Military road to dead end	Reduce project budget by \$5,000. Change budget to \$60,000 from \$65,000.
<b>Draft Operational Plan 2016-17</b>	77	Capital Works Program <b>Program objective/description:</b> SAMP Category 1- Roads Construction & Upgrade	Change total budget to \$2,265,864 from \$1,885,809. Prior to this amendment the actual figure in the draft should have been \$1,855,809 not 1,885,809. This is a typo. An additional \$31,000 is proposed based on community submission. This adds up to 1,886,809. The Roads Construction total will be increased to \$635,762

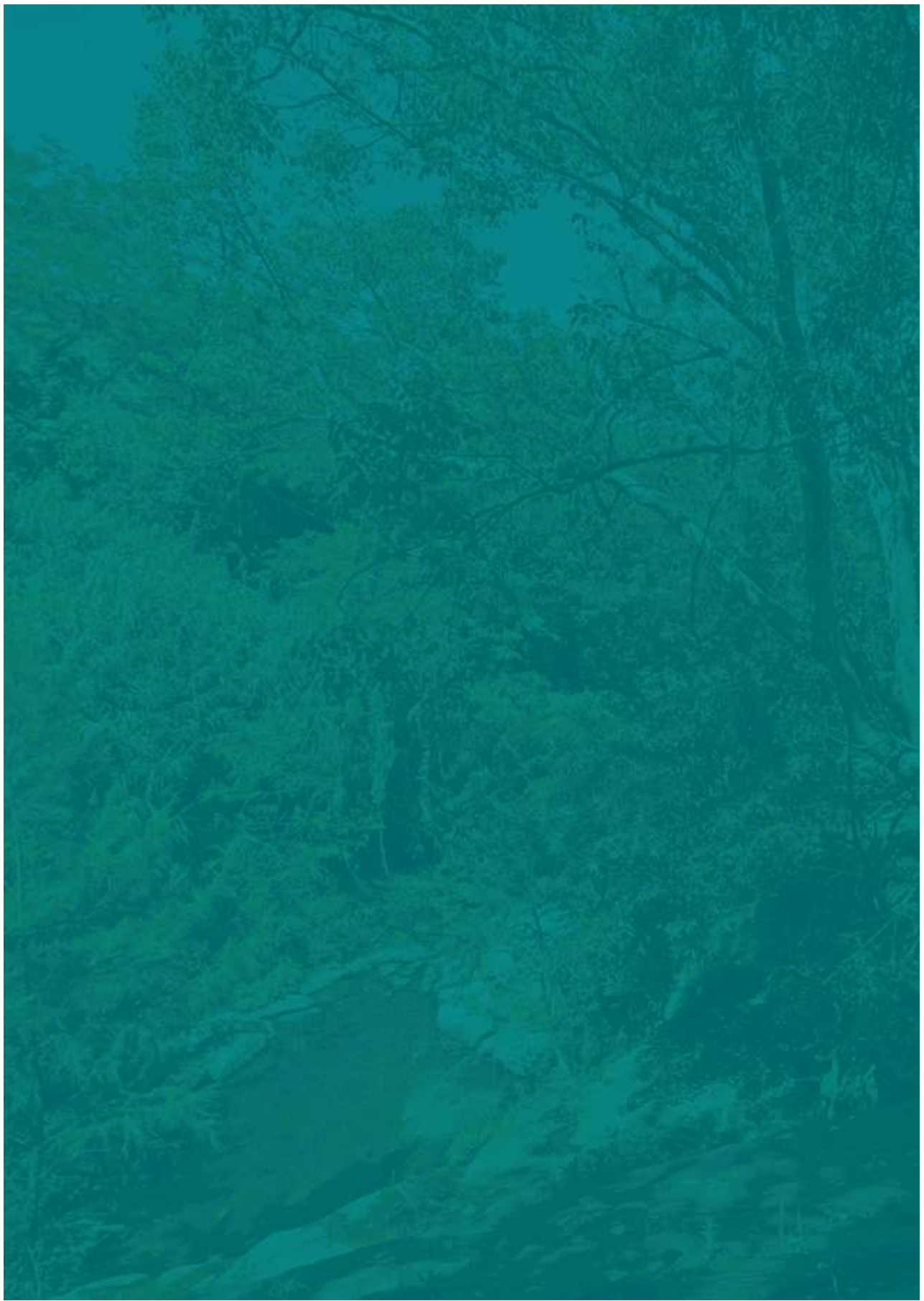


Integrated Plan	Page Number	Item	Recommended Amendments
			<p>Under Roads to recovery, Add Raleigh Street, Military Road to Wallangra road with a budget of \$24,000. This line was missed out in the draft version. Change budget of Liverpool Street, Hardy Street to Dead End (Both Upper and Lower Sections) to \$108,000 from \$24,000. Add three new projects:</p> <p>Grafton Street, Junction Street to Vernon Street: \$223,055</p> <p>Gardyne Street, Pacific Street to Dead End( Lower Section) : \$10,000</p> <p>Gardyne Street, Split level to Pacific Street( Upper Section) : \$30,000</p> <p>Change Roads to Recovery Total to \$464,102 from \$201,047</p> <p>Add a new category Road Safety and Traffic Calming with a total budget of \$116,000 and three new projects:</p> <p>Hall Street Raised Pedestrian Crossing: \$66,000</p> <p>Salisbury &amp; Henrietta Streets Bicycle &amp; Road Safety Project: \$20,000</p> <p>Rowe Lane cnr Newland Street Raised Crossing : \$30,000</p>
<b>Draft Operational Plan 2016-17</b>	78	Capital Works Program <b>Program objective/description: New 2016/17 Project: New</b>	<p>Add new:</p> <p>Program objective/description : SAMP Category 12 – other infrastructure</p> <p>2016/17 Project: Street Bin replacement</p> <p>Budget : \$ 87,000</p>
<b>Draft Operational Plan 2016-17</b>	78	Capital Works Program <b>Program objective/description: SAMP Category 4 - Stormwater drainage construction &amp; upgrades 2016/17 Project: New</b>	<p>Add new:</p> <p>2016/17 Project: Purchase of CCTV and jetblaster for stormwater management</p> <p>Budget : \$340,000</p> <p>Add total : \$993,134</p>
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	19	Category Family Day Care Administration Levy	Change unit to Daily/per child and Fee to 10.50
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	22	Category Bondi Pavilion Community Cultural Centre	Adult - standard charge excluding clay per head: Reduce fee to \$255.00 from \$380.00

Integrated Plan	Page Number	Item	Recommended Amendments
		Pottery Classes - Fees based on a typical 10 weeks term Adult - standard charge excluding clay Adult - concession excluding clay Adult - casual excluding clay Child - standard charge including clay Child - concession including clay Child - casual including clay	Adult - concession excluding clay per head: Reduce fee to \$185.00 from \$300.00 Adult - casual excluding clay per head: Reduce fee to \$30.00 from \$45.00 Child - standard charge including clay per head: Reduce fee to \$185.00 from \$280.00 Child - concession including clay per head: Reduce fee to \$125.00 from \$200.00 Child - casual including clay per head: Reduce fee to \$20.00 from \$35.00
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	39	Category Other Parking Permits	Insert new line: Electric Motorbike/Scooter (12 months or 6 months). Fee is free
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	48	Category Rating and Property Information Rate Information confirmation Certificate (Section 603 Local Government Act 1993)	Change fee to \$75.00. This is a legislated fee.
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	70	Category General Fees Event bump in/bump out requirements	Change unit to: per hour/day (omitting the word event)
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	76	Category Bondi Beach Private Use Off Peak Season High Impact	Delete prices against the heading. Change unit to per event ( currently per hour)
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	76,77	Category Bondi Park, Bondi Pavilion Forecourt Public Use Shoulder Season: Low Impact Off Peak Season: Low Impact	Change duration for low impact to ( min 3 hours) from ( max 3 hours)
<b>Proposed Pricing Policy, Fees and Charges 2016-17</b>	79	Category Bronte Park, Tamarama Park Public Use Low impact	Change duration for low impact to ( min 3 hours) from ( max 3 hours)







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## A MESSAGE FROM THE MAYOR

### I am pleased to present Waverley Council's Operational Plan for 2016/2017.

This term has been an incredibly busy one for Waverley Council. In 2012, we promised to return Waverley to a strong financial position. We also promised we would make inroads into our infrastructure backlog. I am proud to have been part of a team and an organisation that has achieved both these goals.

The last year has seen us make headway on many exciting Capital Works projects, including the implementation of the Bondi Park, Beach and Pavilion Plan of Management, which is our 10-year plan to revitalise the area for future generations to enjoy. We have:

- planted over 100 new trees at Bondi Park
- widened access paths from Campbell Parade to the beach
- laid lush new turf
- remediated historic tunnels under Queen Elizabeth Drive
- started construction on new toilets at North Bondi

- started work to conserve and upgrade our grand old lady, the Bondi Pavilion.

2016/2017 will continue to be busy as we deliver much-needed infrastructure upgrades. I look forward to keeping you updated as we progress.

We have very ambitious targets, which include:

- continuing to implement projects to achieve our vision for Bondi Junction, making the area the heartbeat of the East and an environmentally sustainable precinct
- delivering more and better playing fields and recreational facilities for our children and community
- providing creative and inviting play spaces for our children with our Play Space Strategy, which will ensure our parks and playgrounds are maintained and improved
- continuing repair and maintenance work at our iconic Waverley Cemetery as well as working with our community on its long-term future

- launching 'Second Nature', our environmental program that encourage all residents to apply one simple action to ensure living sustainably is second nature.

Last year we responded to decisions of the state government around local government amalgamations. We understood the government's drive to reduce the number of Councils in Metropolitan Sydney and so realised we could not stand alone. We believe joining forces with Randwick and Woollahra is in the best interest of our community. Regardless of a merger, I want to reassure residents the services, programs and initiatives Waverley Council provides will not change. We will continue to deliver items included in our Operational and Delivery Plan.

I feel very humbled to have been your Mayor for seven years during this period of Waverley's revitalisation. With your support we have achieved a lot and we intend to continue to improve our services into the future.





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## A MESSAGE FROM THE GENERAL MANAGER

We are proud to present to you our Operational Plan for the year ahead.

As always, our focus is on achieving tangible outcomes for the community. As local government reforms come into view over the coming months, this plan is even more important – setting the strong direction we are committed to achieve as we form a merged council with Randwick and Woollahra.

Waverley Council is dedicated to implementing projects on budget and on time. To improve our capabilities in doing so, we have adopted an organisation-wide project management methodology and have begun rolling this out. Last year, 20 project managers from across all Council Program areas were accredited in Prince 2 certification – the industry standard in project management. All Council senior staff were also trained. This will continue into the next 12 months, with the goal of having more staff members trained and certified in Prince2.

Council is also making great strides in improving our digital capabilities and aim to build a digital local government model. Free public wi-fi is currently installed at Waverley Library, Margaret Whitlam Recreation Centre and Bondi Beach, and we will continue rolling this out to Bronte and Tamarama beaches, as well as key points in Bondi Junction. We recently upgraded our website [waverley.nsw.gov.au](http://waverley.nsw.gov.au) to be easily accessible on mobile devices, and will continue to improve our services particularly relating to smart forms, online payments, and electronic lodgement and assessment of Development Applications.

In last year's Operational Plan, we spoke about our focus on customer service, and making Waverley Council 'easy to do business with'. Since then we've consulted with staff, the community and are partnering with businesses to get a stronger idea about how we can do better.

From this, we have created a Customer Experience Action Plan focusing on embedding customer driven service culture across the organisation, and increasing personal service. This includes having a concierge at our Customer Service Centre at peak periods to greet customers to assist with queries, and enabling online payments. We are also trialling extended trading hours on Thursday at our Customer Service Centre to allow the community to visit outside of normal business hours.

It is an exciting time to be General Manager of Waverley Council; I'm looking forward to seeing our projects implemented and making Waverley the best it can be for our community.

**Peter Brown,**  
General Manager





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# COMMUNITY VISION

We are united by a common passion for our beautiful home between the city and the sea.

Inspired by the magnificent landscape of Waverley and by the gifts we have inherited from those who have been here before us, we dream of a fulfilling life where...

we are safe

we are reconciled with and value our indigenous past

connections within families and between generations can remain unbroken

we are inspired and able to renew our physical and spiritual wellbeing

everyone is welcome to participate positively in community life

we can express our essential selves through our traditions, our arts, our cultures and our lifestyles

we act together as a compassionate society

the beauty of our beaches, cliffs and coastal lands endures

the architectural landscape is cared for and developed at a human scale and design is sensitive to the natural, historical and social contexts

vital services are fully accessible

scarce resources are conserved and fairly shared

local economic prosperity provides opportunity for all

as a local community we have the courage to take a leading place in achieving the environmental aims of a global society

we are confident our leaders will reflect thoughtfully on our views and best interests when making decisions for our future

These are the aspirations of our hopeful generation.

We recognise the need to commit to this vision of our future with energy so we can pass these gifts to our children and they to theirs.



# ABOUT OUR PLAN

Waverley Council's Operational Plan spells out the details of the Delivery Program – the individual projects and activities that will be undertaken for the year 2016/17 to achieve the commitments made in the Delivery Program 2013/17.

The framework of the plan is based on Council's Organisational Structure and linkages to the Quadruple Bottom Line and Waverley Together 3 strategies are well established. It also contains budget information, outlining how Council will fund the delivery of each of the key projects. The activities and projects are based on the actions outlined in the four-year Delivery Program. Together, these plans keep Council on track to deliver on its commitments in the Community Strategic Plan, Waverley Together 3.

## PLAN STRUCTURE

Council is made up of four programs and fifteen sub-programs.

The Operational Plan for each sub-program is divided into two parts:

Part one comprises of key projects, project scope and estimated expenditure for 2016/17. A project may be a single year or multi-year project and the project scope

is defined for the entire project cycle. The estimated expenditure is the approximate cost the project will incur for the year 2016/17. These costs may vary depending on multiple internal and external factors that will influence the project scope.

Part two comprises of deliverables, activities and outcomes with linkages to projects. The deliverables are based on the four year delivery program. The activities relate to specific actions the council will undertake in 2016/17. The outcome measures the result in the activity areas.

## DEVELOPING THE PLAN

The Operational Plan forms part of Council's long-term planning framework, which involves extensive community consultation to ensure our plans are on track to achieve our vision for the Waverley community. This vision is articulated in Waverley Together 3. We regularly review our plans and based on feedback and suggestions from our community and adapt or modify our priorities to ensure we are tracking towards the community's vision.

## DELIVERING THE PLAN

The Operational Plan allocates responsibility for each project or activity to a program area of Council. This is then filtered into program area plans, project plans and individual work plans.

It is supported by Council's 2016/17 Budget, which outlines the capital works program and key infrastructure projects Council will carry out in the same financial year.

Council has in place a number of mechanisms for measuring the success or effectiveness of each of the activities. Progress on each of the commitments is monitored regularly and reported back to Council in quarterly, six monthly and annual reports.









## ABOUT WAVERLEY

Between the city and the sea, Waverley is a vibrant, welcoming and inspiring environment to work, live and play.

Positioned in the inner-eastern suburbs seven kilometers from Sydney CBD, our local government area covers 9.2sq km (924 hectares) and includes the 10 suburbs of Bondi Beach, Bondi Junction, North Bondi, Bronte, Dover Heights, Queens Park, Rose Bay, Tamarama, Vaucluse and Waverley.

Our major attractions include Bondi, Bronte and Tamarama beaches, Bondi Pavilion, Bronte House, Waverley Cemetery, the Coastal Walk, Bondi Junction Town Centre, Margaret Whitlam Recreation Centre, Bronte Gully and Dudley Page Reserve.

The Waverley area consists of residential, retail, commercial, industrial, institutional and recreational centres. There are currently 30,854 dwellings and more than 35,345 registered

businesses generating many employment opportunities in the retail, healthcare, professional and scientific, education and training, accommodation and food sector. We are in the midst of an exciting period of expansion with new projects and mixed developments, all of which will contribute to and reflect the future investment and sustainable growth of our area.

# WAVERLEY SNAPSHOT

## POPULATION

- Our median age is 35 years compared to 36 years for Greater Sydney
- Waverley has experienced a mini baby boom. Between 2006 and 2011, 0-4 year olds increased by 1,175 to a total of 4,292
- 15.4 per cent of our residents are 0-14 years old, 9.8 per cent are 15-24 years old, 62.2 per cent are 25-64 years old, and 11.9 per cent are 65+ years old

## HOUSING

- We have an average household size of 2.3 people
- 42 per cent of our households are renting compared to 29 per cent for Greater Sydney
- 13.6 per cent of us are in lone person households
- Our median weekly rent is \$500 compared to \$351 for Greater Sydney
- 21 per cent of our households have a mortgage compared to 33 per cent for Greater Sydney

## EDUCATION

- There are 17 schools in Waverley (primary and secondary)
- 70 per cent of our residents aged over 15 years have completed Year 12 schooling or equivalent
- 39.5 per cent of our residents aged over 15 years have a Bachelor or Higher Degree compared to 24.1 per cent for Greater Sydney
- 20 per cent of young people aged 15-24 years in the Waverley area attended an educational institution including high school and/ or a higher education facility such as TAFE or university. For Greater Sydney the proportion was 15.2 per cent

## ECONOMY

- There are more than 18,733 jobs in Waverley
- The median total income for Waverley families in 2011 was \$2,496 per week, compared to \$1,683 for Greater Sydney

## CULTURAL BACKGROUND

- 70.5 per cent of us speak English at home while 29.2 per cent speak a language other than English. Russian is spoken by 1,630 people or 2.6 per cent of our residents, 1.6 per cent speak Hebrew, 1.4 per cent Italian, 1.3 per cent French and 1.3 per cent Spanish
- Waverley's Jewish community of 10,880 residents makes up 17.1 per cent of our total population
- In 2011, 245 Aboriginal and Torres Strait Islander people (0.39 per cent of the total Population) lived in the Waverley LGA. 2.2 per cent of Council's workforce identified as ATSI

## INTERNET

- 83.7 per cent of our properties are connected to the internet

### Sources

Australian Bureau of Statistics, *Census of Population and Housing 2011*  
 Australian Business Register, *Trading as at June 2015*

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# THE MAYOR AND COUNCILLORS

Waverley Council is made up of four wards – Bondi, Lawson, Waverley and Hunter wards, each electing three Councillors. The twelve Councillors are elected by residents and ratepayers for four year terms. The last elections were held on 8 September 2012.

The positions of Mayor and Deputy Mayor are normally elected by Councillors for a 12 month period. Councillor Sally Betts is the current Mayor and Councillor Tony Kay is the Deputy Mayor.

The responsibilities of Councillors are defined in the Local Government Act 1993 and include:

- Playing a key role in the creation and review of the Council's resources for the benefit of the area
- Reviewing performance, delivery of service, management plans and revenue policies of the Council
- Representing the interests of residents and ratepayers
- Providing leadership and guidance to the community
- Facilitating communication between the community and the Council.

## COUNCIL MEETINGS AND DECISION MAKING

Ordinary Council meetings are held once a month, on the third Tuesday of the month. Residents are welcome to attend these meetings. Extraordinary Council Meetings are called at short notice from time to time to address particular issues.

We also have a range of committees that also meet regularly, including Public Art Committee, Traffic Committee, Safety Committee and the Multicultural Advisory Committee.

Council and Committee meetings are minuted, with the minutes made available on Council's website shortly after each meeting.

## Bondi Ward



**JOY CLAYTON**

Liberal Party of Australia



**DOMINIC WY KANAK**

Greens



**JOHN WAKEFIELD**

Australian Labor Party



## Hunter Ward



**SALLY BETTS - MAYOR**  
Liberal Party of Australia



**LEON GOLTSMAN**  
Liberal Party of Australia



**MIRIAM GUTTMAN-JONES**  
Independent

## Lawson Ward



**ANGELA BURRILL**  
Liberal Party of Australia



**ANDREW CUSACK**  
Liberal Party of Australia



**PAULA MASSEIOS**  
Australian Labor Party

## Waverley Ward



**TONY KAY -  
DEPUTY MAYOR**  
Liberal Party of Australia



**BILL MOUROUKAS**  
Liberal Party of Australia



**INGRID STREWE**  
Australian Labor Party

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# OUR ORGANISATION

## Our Vision

Connect, Create and Celebrate our People, Places and Partnerships.

## Our Mission

Wow! This is Waverley.

## Our Values

Together | Responsible | Engaging | Creative

### WAVERLEY COUNCIL IS MADE UP OF FOUR PROGRAM AREAS:



# LINKAGES BETWEEN QUADRUPLE BOTTOM LINE, DIRECTIONS AND STRATEGIES

## QBL Link: Sustainable Community:

*This quadrant refers to those plans, policies and initiatives that contribute to the development of our community capacity, including our cultural vitality and indigenous and post-colonial heritage, our sense of community and connection, as well as a safe, healthy and harmonious living environment. It represents the 'social' component of the quadruple bottom line*

Direction	Strategies
C1 Waverley's cultural heritage and diversity is recognised, protected and respected	C1a Support programs that celebrate and strengthen our multiculturalism and indigenous culture and cultivate a sense of community appreciation of our cultural heritage and diversity
C2 The community is welcoming and inclusive and people feel they are connected and belong	C2a Provide a broad range of relevant, affordable and accessible facilities, spaces, programs and activities that promote harmony, respect and togetherness C2b Encourage and foster community pride through community groups and volunteering initiatives such as the 'Civic Pride' program C2c Provide a socially inclusive, vital and welcoming library service that supports the educational, social and recreational needs of the community
C3 Housing options are available to enable long term residents and those with a connection to the community to remain in Waverley	C3a Promote a mix of housing types in new developments, including housing that is affordable and accessible C3b Ensure Council's own portfolio of housing is affordable and accessible C3c Investigate and pursue housing initiatives through joint venture and other forms of partnership opportunities
C4 Community support services continue to be targeted to and accessible by those who need them most, including children and young people, older people and people with a disability	C4a Continue to resource and diversify the funding sources of family support services, affordable childcare and programs for young people, older people and people with a disability C4b Build capacity of and provide support to community organisations to improve their ability to plan and deliver and evaluate services to the community C4c Collect and analyse data and interpret emerging social trends, contemporary research and government initiatives to inform the services provided by Council and its partner agencies

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**QBL Link: Sustainable Community (continued):**

Direction	Strategies
C5 People feel safe in all parts of Waverley	C5a Maintain safety in public areas such as streets, malls, parks and beaches; prioritise specific areas for safety and crime prevention programs; manage alcohol related issues and support vulnerable groups
	C5b Continue to strengthen community safety and crime prevention partnerships with police, licensees, businesses, youth organisations, schools, regulatory and emergency services and other agencies and community groups
	C5c Maintain a high level of beach safety at Bondi, Bronte and Tamarama
	C5d Assist in the maintenance of public health in Waverley
C6 Arts and cultural activities foster an involved community and a creative environment	C6a Enrich the community's cultural life and support life long learning through a variety of cultural events and activities, balancing the needs of residents and visitors
	C6b Encourage the arts in public places and public art in private developments
	C6c Foster and create opportunities in the creative sector to retain local artists and cultural providers in Waverley
C7 Health and quality of life are improved through a range of recreation and leisure opportunities	C7a Retain, protect and improve the quality, flexibility and useability of parks, reserves and other green spaces to meet recreational needs, whilst considering and ameliorating any negative environmental impacts
	C7b Plan and prioritise recreation and leisure needs based on regional as well as local facilities using appropriate data trends
	C7c Provide and support a broad range of facilities and activities to improve the physical and mental health of the community members

**QBL Link: Sustainable Living:**

*This quadrant refers to those plans, policies and initiatives that support the liveability and economic viability of the Waverley area. It covers everything from place management strategies to improve the look and feel of villages and town centres and promote economic development, through to planning for the best built form and better transport, parking and access. It represents the 'economic' component of the quadruple bottom line.*

Direction	Strategies
L1 Waverley's economy is vibrant and robust and supports the creation of a variety of jobs and business opportunities	L1a Reinforce Bondi Junction's role as a regional centre with a mix of residential, retail, hospitality, business, commercial, professional services and entertainment activities
	L1b Encourage and support a diverse mix of shops and services in Waverley's commercial areas including villages and neighbourhood centres to meet the needs of both residents and visitors
	L1c Support the creation of jobs and business opportunities in Waverley's commercial areas including its villages and neighbourhood centres
	L1d Create vibrant public places through the support and provision of a range of community and visitor related activities

**QBL Link: Sustainable Living (continued):**

Direction	Strategies
L2 Visitors and tourists are welcomed and make a positive contribution to the community and economy	L2a Develop and implement tourism initiatives to benefit both the local economy and community L2b Ensure visitor-related activities contribute positively to the local community and economy
L3 Waverley's public places and spaces look and feel good	L3a Ensure that public places are clean and well-maintained L3b Develop e-Reporting process for illegal graffiti posters and rubbish dumping
L4 The unique physical qualities and strong sense of identity of Waverley's villages is respected and celebrated	L4a Use planning and heritage policies and controls to protect and improve the unique built environment L4b Maintain a distinct sense of identity for individual village centres
L5 Buildings are well-designed, safe and accessible and the new is balanced with the old	L5a Ensure planning controls for new buildings and building upgrades deliver high quality urban design that is safe and accessible, in which heritage and open space is recognised, respected and protected L5b Protect and maintain heritage significant buildings while ensuring they are fit for use L5c Consider the use of planning controls and agreements to provide improvements to built infrastructure L5d Develop a vision for Bondi Junction which creates vibrant and accessible public places through high quality urban design and placemaking principles
L6 Streets are safe and vibrant places which facilitate movement and interaction	L6a Reduce vehicle and pedestrian accidents by improving road and traffic safety measures L6b Stabilise or reduce private passenger vehicle numbers or trips L6c Ensure access to major movement hubs is clear and direct L6d Create place-based centres which prioritise the pedestrian experience
L7 People frequently walk and ride their bikes, particularly for local trips	L7a Create safe and accessible pedestrian and cycle links into, out of and within Waverley
L8 Improved quality, integration and increased frequency of public transport in Waverley	L8a Improve and augment public transport along main routes L8b Ensure all modes of transport are accessible to all users L8c Improve access to Bondi Junction interchange L8d Implement mass transit between Bondi Junction and Bondi Beach
L9 Parking, both on-street and off-street, is equitably accessed and effectively managed	L9a Ensure fair access to parking services through regular review of parking demand, fee structures, enforcement and facilities L9b Increase the community's knowledge and awareness of safe parking practices



**QBL Link: Sustainable Environment:**

*This quadrant refers to those plans, policies and initiatives that improve environmental sustainability. For example, strategies which seek to promote recycling and reuse in the community, maintain and enhance wildlife corridors, and encourage water and energy saving by the community. It represents the 'environment' component of the quadruple bottom line.*

Direction	Strategies
E1 Waverley's community contributes to the reduction of greenhouse gas emissions	E1a Improve energy efficiency of Council and non-council owned public place lighting E1b Investigate and implement low carbon technologies E1c Improve energy efficiency of new and existing building stock E1d Encourage and support the Waverley community to minimise electricity use and reliance on non-renewable energy E1e Increase the efficiency of car use through increased passengers, car pooling, car sharing, small cars, fuel efficiency and reducing trips
E2 Waverley and its community is well prepared for the impacts of climate change	E2a Identify, plan and respond to future impacts of climate change E2b Ensure Council and the community are well prepared for inevitable climate change impacts
E3 Waverley's community, including its visitors, reduces the amount of waste it generates and increases the amount it reuses and recycles	E3a Reduce waste generation and maximising recycling in Council operations, homes, businesses, schools, development sites and public places E3b Reduce littering and illegal dumping E3c Investigate and implement emerging waste technologies to maximise landfill diversion
E4 Water is used carefully and sparingly in Waverley's buildings, gardens, businesses and Council operations	E4a Improve water efficiency of new and existing building stock E4b Encourage and support the Waverley community to minimise water consumption and reliance on potable water supplies E4c Investigate and implement recycled water technologies
E5 The waterways and beaches are clean and free of pollutants	E5a Minimise pollutants in stormwater discharged into waterways E5b Minimise the discharge of untreated wastewater and sewage overflows into receiving waterways
E6 A network of parks and coastal reserves, street trees and other plantings provides a habitat for a thriving local ecology	E6a Ensure no further loss of remnant vegetation E6b Improve the condition of existing areas of remnant vegetation E6c Increase the quantity and quality of habitat cover on private and public properties
E7 Our coastal waters provide a habitat for a thriving marine ecology	E7a Protect local marine biodiversity through education and enforcement
E8 Waverley is an environmentally educated and committed community	E8a Encourage and support community involvement in our environmental program E8b Conduct engagement programs that encourage positive environmental behaviour change

**QBL Link: Sustainable Governance:**

*This quadrant refers to practices, policies and procedures that aid in the efficiency, transparency and accountability of Council operations. They ensure we're governed well – codes of conduct for staff and councillors, financial, asset and information management, risk and safety, organisational development, procurement policies, customer service charters and standards, community engagement and integrated planning. It represents the 'governance' component of the quadruple bottom line.*

Direction	Strategies
G1 Inspiring community leadership is achieved through decision making processes that are open, transparent, corruption resistant and based on sound integrated planning	G1a Develop and maintain a framework of plans and policies that ensures open and transparent operations that facilitate equitable benefit sharing and progress towards sustainability
	G1b Promote and embed good governance and corruption prevention practices in operational activities
	G1c Our leaders advocate on our behalf to promote the area's interests and win resources
G2 Our community is actively engaged in well-informed decision processes	G2a Promote and require strategic directions that are inclusive and reflect the views of the community
	G2b Provide opportunities in a variety of forums for all stakeholders to contribute to community decision making
	G2c Promote and advocate communications that are targeted, accessible and clearly branded
G3 Services are accessible and provided in a professional, friendly and timely manner	G3a Promote and advocate systems and procedures that support efficient and effective service delivery which meets or exceeds customer satisfaction goals
	G3b Monitor and report regularly against the service standards for customer service
G4 Coordinated, efficient and effective services are delivered through the most appropriate agencies and partnerships	G4a Promote and advocate the regular review of services to ensure they are efficient, effective and responsive to customer needs
	G4b Provide a range of efficient and effective corporate support services
	G4c Pursue and participate in regional resource sharing and partnership initiatives which provide community benefits
	G4d Actively engage in industry continuous improvement and reform with government and private sector partners to seek long term community benefit
G5 Waverley is financially sustainable with revenue and resources required to support implementation of the community's plans and to provide infrastructure performance and services our community needs	G5a Promote and advocate the provision of financial reporting systems in an accurate, timely, transparent and honest manner to ensure sustainability of public assets and resources
	G5b Undertake long term financial and economic planning
	G5c Promote the establishment and maintenance of commercial business operations that contribute to Waverley's financial sustainability
G6 Waverley's assets are well maintained for their current purpose and for future generations	G6a Regularly revise Council's Strategic Asset Management Plans and integrate with financial planning processes
	G6b Implement adopted Asset Management Plans
	G6c Implement the adopted Asset Management Continuous Improvement Plan

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**QBL Link: Sustainable Governance (continued):**

Direction	Strategies
G7 In service delivery sound safety and risk management practices are maintained to protect the community and service agency staff	G7a Provide a safer environment by implementing specific risk management practices
	G7b Maintain safe workplaces
G8 Community information assets are well secured and managed in an accessible way	G8a Promote and advocate the improved management of, and access to, information across Waverley
	G8b Promote and advocate the provision of statutory, financial and management information and reporting on time and with a high degree of accuracy
G9 A committed and adaptable workforce governed by good leadership makes a strong contribution to achieving the community vision	G9a Attract and retain highly skilled employees who take pride in delivering exceptional service to achieve the community's vision
	G9b Create a positive organisational culture that builds skills in alignment with Council's Mission and Values



# WAVERLEY CORPORATE

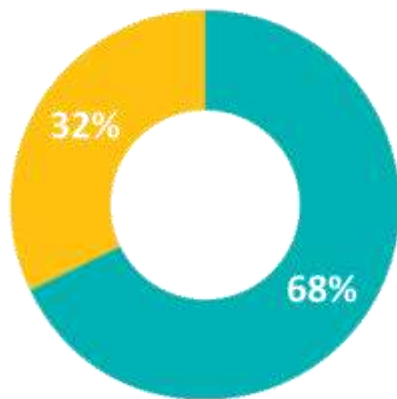


## General Manager, Peter Brown

Sub-program areas:	Responsibilities:
Digital Waverley	<ul style="list-style-type: none"><li>• Digital business model development</li><li>• Technical support services:</li><li>• Information technology</li><li>• Systems</li><li>• GIS coordination</li><li>• Records management</li></ul>
Financial Waverley	<ul style="list-style-type: none"><li>• Strategic financial management</li><li>• Procurement services</li><li>• Rates management</li><li>• Accounts payable and receivable</li><li>• Council's fleet maintenance and depot store management</li></ul>
Internal Ombudsman, Governance and Civic	<ul style="list-style-type: none"><li>• Investigations</li><li>• Access to information</li><li>• Business papers and councillor support</li><li>• Corporate policies, delegations and registers</li><li>• Precinct coordination</li></ul>
Performance Waverley	<ul style="list-style-type: none"><li>• Human resources</li><li>• Risk and safety</li><li>• Learning and development</li><li>• Payroll services</li><li>• Corporate planning and reporting</li></ul>
Positioning Waverley	<ul style="list-style-type: none"><li>• Communications and media</li><li>• Graphic design and web services</li><li>• Community engagement</li><li>• Executive and Mayoral support services</li><li>• Strategic project coordination</li><li>• Project Management Framework</li></ul>

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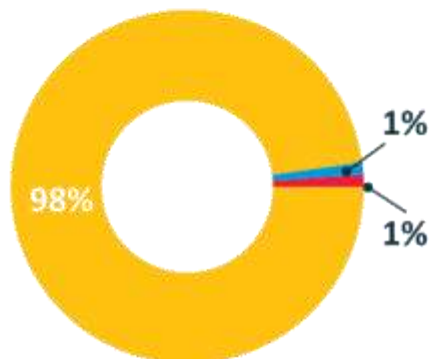
# WAVERLEY CORPORATE BUDGET SUMMARY



## ESTIMATED INCOME AND EXPENDITURE (\$ IN '000)

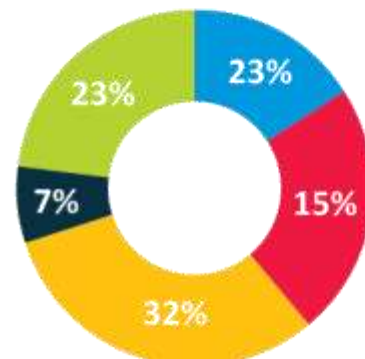
Total Income	50,119
Total expenditure	23,284

## ESTIMATED INCOME BY SUB-PROGRAMS (\$ IN '000)



Digital Waverley	300
Financial Waverley	49,120
Internal Ombudsman, Governance and Civic	0
Performance Waverley	25
Positioning Waverley	674

## ESTIMATED EXPENDITURE BY SUB-PROGRAMS (\$ IN '000)



Digital Waverley	5,308
Financial Waverley	7,484
Internal Ombudsman, Governance and Civic	1,640
Performance Waverley	5,293
Positioning Waverley	3,558

# DIGITAL WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
DW1 Information Management Transformation Project	Change the Information Management tools, behaviour and culture in place at Waverley Council to deliver a standard model of open, accessible, reliable information to staff and the community	202,500
DW2 Public WiFi	Implement staged approach to Public Wi-Fi. Assess and extend Public Wi-Fi	350,000
DW3 Mobility Project: TRIM, Pathway, CHRIS21, FinanceOne and MERIT	Integrate mobile devices with back office systems ensuring straight-through-processing is achieved	100,000
DW4 Review of all interfaces to include data summarization and aggregation levels. Automation and or scheduling of all interfaces Purchase and installation of all software	All financial interfaces into FinanceOne from Pathway, CBA, and Chris 21	Staff time only
DW5 Retain consultants to do a systems health check to identify systems issues and gaps, especially around system security and parameters	Review of FinanceOne to establish gaps and areas for improvement with a focus on systems based parameters and variable including but limited to security, and user profiles	Staff time only
DW6 Systems development, documentation and improvement	Covering financial, procurement and fleet policies	Staff time only
DW7 Intranet Project	Replace Council's Intranet platform with SharePoint. Enable integration with TRIM and provide Digital Asset Management capability. In 2016-2017 provide enhancements and finalise deployment to desired capability	50,000
DW8 Digital Skills Gap Project	Assess IT team's digital and technology skills in 18 specialist skills groups that are new or impacted by digital transformation. Develop a strategic plan to meet digital skill gaps.	100,000
DW9 Knowledge Management	Assist the business to leverage existing Knowledge Management capabilities for better access to knowledge and key data.	60,000
DW10 Digital Art	Establish infrastructure to support "smart art" installations throughout the Council area.	50,000
DW11 Spectrum Spatial – Mobile and Digital Application	Upgrade Corporate and Community e-Planning mapping solution to a user friendly toolset. Enable corporate mobile access to mapping tools and layers for field staff	45,000
DW12 Section 149 Certificates - Data Validation Enhancement and Online Fulfilment	Expansion of ePayment and Online Fulfilment	20,000

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## Digital Waverley Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
DW13 Lodge DA , license applications and assessment electronically	Enable electronic lodgement and assessment of DA applications	125,000
DW14 Smart Forms and Online Payments	The delivery of e-services should: <ul style="list-style-type: none"> <li>• Be convenient, integrated, efficient and easy to use</li> <li>• Enable efficiencies and provide opportunities to simplify the back office work processes</li> <li>• Operate on different devices including mobile devices</li> <li>• Prioritize and fast track delivery of online forms and payments ensuring a consistent interface for community access to requests and services online</li> </ul>	15,000
DW15 Systems Refresh: Critical systems gaps in human resources and asset management	Finalise systems audit and identify critical system gaps including: <ul style="list-style-type: none"> <li>• Asset management system</li> <li>• HR process digitisation</li> </ul> Develop prioritised plan to refine business processes/systems including integration and/or decommission or modify application/modules as required	200,000
DW16 Systems Refresh: Pathway Upgrade to 3.11	Upgrade key system Pathway to latest version. Purchase and implement automated Name and Address software to do name and address checking and matching for general housekeeping in the Pathway database	140,000
DW17 Systems Refresh: TRIM Upgrade to 8x	Upgrade key system TRIM to latest version	187,000
DW18 Systems Refresh: Trade Waste Services Management	Scope and deliver a trade waste customer account management tool, linking to Properties in Pathway	75,000
DW19 Digital Communications	<ul style="list-style-type: none"> <li>• Rollout communication and engagement activities designed to encourage residents, businesses and employees to use digital technologies to connect with Council</li> <li>• Improve the supply of essential information about the local area across digital communication channels</li> <li>• Ensure web and social media presence is streamlined and consistent to ensure a strong and clear approach to digital engagement that is in line with Council's brand</li> </ul>	50,000
DW20 Workforce Mobilisation Project	Delivery of Mobile Devices to staff, and access to specific services via MDM infrastructure	100,000
DW21 Convert Administrative Files to Virtual Format	Scan paper files to digitise them for online consumption Includes \$25K for preparation of physical content for back scanning	245,000



## Digital Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Lead and Position Council as a Digital City	Establish appropriate cross-department digital governance through the formation of a Digital Steering Committee	Digital steering committee established in July 2016 12 steering committee Meetings held	DW1	C3A , G4b, G8a
	Develop a policy guidance to support consistent service delivery	Policy guidance is in place by December 2016 5 policy guidance documents delivered		
	Adopt PRINCE2 as Digital's Project Management methodology and ensure relevant staff are trained in the necessary tools	Standard PRINCE2 templates are in place and used by IT Project staff 100% of projects run using PRINCE2		
	Use change management templates and standard process to support uptake and adoption of Digital initiatives	Increased satisfaction with communications and change management Change management framework adopted		
	Review and refine application governance matrix, then assign roles and responsibilities per application/module including data	Application governance matrix completed Increased understanding among staff 100% of Application Responsibilities assigned		
Provision of digital infrastructure and hardware	Proactive release of information to Council Website and OpenGOV	Periodic information released in accordance with GIPA 2009 and State Records NSW Standards 100% current policies and periodic information release published online	DW2, DW3	G4b, G8a
	Routine maintenance and replacement of PC Hardware	100% of IT requests are fulfilled within 8 weeks of requisition 95% of IT hardware is functioning correctly		
Raise digital literacy, knowledge, skills	Establish Digital Business Networking Group	Increased capacity sharing of digital capabilities and networking with other digital focussed businesses in the municipality Reduction in community digital initiative researching and planning time	DW4, DW5, DW6, DW7, DW8, DW9, DW10	G3a, G4b, G8a
	Organise Technology Training for Library Staff	Increased understanding and capability for Library staff to provide support to the community for Digital devices and software 100% of Library customer facing staff are trained in technology		

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## Digital Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Raise digital literacy, knowledge, skills	Provide planned support for IT projects	100% of IT projects are supported on time with required changes to technical services		
	Provide routine helpdesk support to Waverley Council staff	Increase in number of service desk calls resolved reporting identifies achievements against agreed targets 80% of service calls are resolved within identified service level agreements based on priority of service incident		
	Provide classroom training for use of TRIM	100% of indoor council staff are registering new records in TRIM on a monthly basis Staff meet a minimum standard of capability with use of council's electronic document and records management tool		
	Provide specialised support for 3D modelling software from the eSolutions team	100% backup support for 3D modelling software provided as applicable		
Leverage online customer transactions	Provide section 149 Certificates Online	Reduction in number of manually issued certificates A minimum of 75% of eCertificates issued consistently	DW11, DW12, DW13, DW14, DW15, DW16, DW17, DW18	G3a, G4b, G8a
	Maintain Pathway Database	100% of property information is maintained and current Approximately 40 days per year spent on Pathway maintenance		
	Process DA referrals for Street Numbering	Process 120 DA referrals for street numbering per year 95% of street numbering referrals are processed within 14 days		
	Provide Online Platform for Community Engagement and Consultation	Growth of community engagement with Council shows a measurable increase of 10% year on year Digital Engagement Plan is developed and implemented Community are engaged with Council online	DW19, DW20, DW21	G3a, G4b, G8a
	Maintain training material for online e-Planning mapping solution	Increased community and internal staff who are able to self-train with online material Reduction in number of enquiries for assistance with online mapping		
Engage with stakeholders through Digital Tools	Provide Records Management Services such as creating electronic containers and disposing of Records at the end of life	Increase in TRIM usage 95% of incoming records are registered on day of receipt		

# FINANCIAL WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
FW1 Systems development, documentation and improvement	Covering Financial, procurement and Fleet polices	Staff time only
FW2 Management Information Systems	User profiles and system parameters are to be reviewed. A suite of profiles to be designed for various functions across council. New profiles to be rolled out	Staff time only

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## Financial Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Faster turnaround on council's information through integration of financial systems combined with improved financial security and data integrity	Review core system and sub-system requirements to identify existing and possible outputs	Reduced turnaround times on interfaces to 48 hours Reduction in input and coding errors		G3a, G4b, G5a
	Undertake periodic systems review and develop a project plan to resolve issues	Reduction in number of manual intervention Eliminate 75% manual entries to system interface accounts, and incorrect coding of expense and income		
	Conduct a gap analysis, review existing policies and develop new policies	Full suite of policies and procedures in place by June 2017 Reduction in compliance issues	FW1	G3a, G4b, G5a, G8b
	Identify gaps and develop training and communication strategy around new policies and procedure	Reduced reposting and manual intervention 25% of purchase orders raised on Invoice date		
Improved core financial system stability via the establishment of a Test, Training and production environment	Establish three separate and independent environments - Test, Training and Production for our core financial system	Improved system security, stability and version control New environments to be established and tested by September 2016 Documentation of process for migration and version control completed		G3a, G4b, G5a
	Build on New Chart of accounts to provide automated and timely reporting	Review completed by July 2016		G3a, G4b, G5a
	Customise and tailor reports to Finance One	Tailored reports in Finance One by July 2016		
Improved user profiles to suit business requirements and system parameters			FW2	G3a, G4b, G5a



# INTERNAL OMBUDSMAN, GOVERNANCE AND CIVIC

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
IO1 Review and update the governance framework and develop governance strategy	Review governance framework, develop governance charter, compliance strategy and ensure all relevant mechanisms including structure, processes and system is in place for an effective governance and compliance with legislative requirements	Staff time only
IO2 Develop an education and awareness program on issues linked to corruption	Research and identify industry best practices in curbing corruption, develop modules and train employees on issues linked to corruption and build resilience against corruption	10,000
IO3 Develop and promote a Fraud and Corruption Policy and Action Plan		60,000
IO4 Direct Democracy for the twenty-first century. Facilitate technology integration for interactive and proactive communication in collaboration with Digital Waverley	Research and identify industry best practices on available community engagement platforms and methodologies	Staff time only
IO5 Develop an induction program for new councillors and ongoing, professional development for all councillors	New councillors are oriented on governance policies and procedures and are prepared for ethical decision making through a deliberative process. All councillors are provided with professional development opportunities	Staff time only
IO6 Develop/Update Governance Manual	Define roles and responsibilities of councillors ; council meeting and decision making procedures to guide councillors on an ongoing basis	Staff time only

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## Internal Ombudsman, Governance and Civic Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Develop and implement an organisational governance strategy based on the governance framework	Develop an integrated suite of robust organisation wide policies that make up the policy register	Policy Register with all policies listed is in place by December 2016	IO1	G1a
Build resilience against corruption by promoting the Office of Internal Ombudsman throughout the organisation	Develop and promote the Office of Internal Ombudsman Policy	Increased understanding on the Office of the Internal Ombudsman Policy	IO2, IO3	G1a, G1b
	Produce an annual Office of the Internal Ombudsman Report	The Internal Ombudsman Report is prepared annually (June 2016)		
	Roll out the education and awareness program on resilience against corruption	Increased awareness on integrity and ethical leadership on fraud and corruption		
Embedding a good governance culture that underpins Wow! This is Waverley	Collaborate with Positioning Waverley and Performance Waverley to develop a Communications Strategy to promote integrity and ethics	Integrated integrity and ethics into TREC learning modules by December 2016		G1b,
		Integrated integrity and ethics into annual performance assessment by December 2016		
Maximise the effective engagement of precinct partners in council decision making	Establish and promote new and innovative ways of engaging with precincts	Increased participation in council activities	IO4	G2b, G8a
		Increase in positive feedback on engagements		
		Increased engagement with precinct partners on strategic issues		
Equip councillors to be effective stewards of Waverley	Organise council workshops on ethics, code of conduct and other civic training	Increased awareness among councillors on change management processes	IO5, IO6	G1b, G4b
		4 relevant workshops organised		

# WAVERLEY PERFORMANCE

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
WPe1 Talent management framework and process review	The Talent Management project will provide efficient delivery of Organisational Development activities to achieve a successful transition and integration of two or more Councils into a new entity. This project will also provide assistance in enhancing organisational effectiveness through the development of appropriate Learning and Development initiatives	100,000
WPe2 Integrated HR reporting system	The Integrated HR system project will provide a mechanism to capture HR related information (performance/talent management, recruitment, learning and development, payroll) to achieve a smooth transition into integrating this information from two or more Councils into a new entity	100,000
WPe3 Procure and implement risk management software in line with the Digital Strategy and organisational compatibility	Identify and procure system, Migrate current TRIM system to automated online system. Digital Waverley is expected to provide technical expertise and advice for this project	Staff time only
WPe4 Design and implement Business Continuity Plans across the organisation and ensure Program areas are trained and enabled (dependent on IT Disaster Recovery Plan completion)	Establishing continuity contingency plans for each of Council's operational sites in the event of a disaster	40,000
WPe5 Review and revise Contractor & Volunteer Management Program	Broaden the uptake of contractor and volunteer compliance across all Sub-programs	Staff time only

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## Waverley Performance Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Employ people who are skilled to do their job well, creative in their thinking, and responsive, collaborative and adaptable	Enhance recruitment experience for candidates and review current process	High quality candidates are attracted to Council		G9a
	Roll out TREC into learning program and create opportunities for career development	Phase 1 TREC into learning roll out completed by December 2016		
	Enhance Council on-boarding experience	New on-boarding program implemented by June 2017		
	Work with program areas to ensure position descriptions are up to date and reflect core capabilities and values	100% position descriptions up to date by September 2016		
	Enhance Council's Staff Establishment capturing process to ensure transparency and responsible decision making, and to ensure Council has the necessary skills to meet current and future demands	Staff establishment process streamlined, on-line and easily reportable by June 2017		
Continue to build on leaders, managers, emerging leaders who are capable of focusing on people, actions and outcomes	Develop and promote leadership capability for Waverley's Leaders and Managers	Leadership has helped build a high performing organisation	WPe1	G9a, G9b
		Reduction in staff grievances		
		Robust performance management culture		
	Create clear learning pathways through programs and strategies that develop leaders at all levels (Talent Management Framework)	Learning and development opportunities are mapped against our organisational and business needs by September 2016		
	Customise learning and development needs to meet diverse business needs	Detailed phase 2 TREC into learning commenced by January 2017		
Promote a workforce culture that is productive and supports the TREC Values	Produce an organisational culture authentic to our Vision, Mission and Values	New values integrated into all HR systems by June 2017		G9b
	Review and implement an appropriate and motivating performance development and management system	New performance system adopted and implemented with 100% take up		
	Periodically review and update relevant PCL documentation, including policy, guidelines and processes through information management and learning programs	Critical policies reviewed and policy review dates identified for all other relevant policies by June 2017		

## Waverley Performance Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Support Leadership to make sustainable and strategic decisions using HR Analytics	More transparent, sustainable and consistent decision making at the leadership level with real time data	Prepare Monthly reports to ELT	WPe2	G9a, G9b
	Review and introduce integrated HR reporting system	Integrated HR system reviewed and updated by June 2017		
	Use better integrated system for decision making	Staff establishment process reviewed and streamlined and integrated with Finance by November 2016		
	Reduce reliance on paper based forms and leave applications	My HR rolled out to all staff by April 2017		
Establish Effective Organisational Risk Management Practices	Implementation and Delivery of Annual Health & Wellbeing Program	10% increase in number of employees participating in annual Health & Wellbeing programs	WPe3, WPe4, WPe5	G4b, G7a, G7b, G9a
		Program delivered by June 2017		
		Establish and embed a risk focussed culture by June 2017		
	Program Area Risk Registers reviewed quarterly with results reported to ELT	4 reviews undertaken annually		
	Work with all sub Programs to ensure project risks are assessed at the design stage and prior to commencing works	Reduction in retrofits or post project expenditure for hazard/safety improvements		
		Less than 10% of overall projects delivered annually		
Streamline Integrated planning and reporting process to improve focus, ownership, accountability and compliance	Develop and implement Driver Safety Strategies to reduce the number of motor vehicle incidents and claims	Improved organisational compliance with project risk assessment requirements		
		10% reduction in number of claims and overall Premium payable		
	Initiate and coordinate innovative approaches such as My Priority My Action to develop/update Delivery Program and Operational Plan	Increased employee engagement in planning process		G1a, G2a, G2b, G8b
	Develop the Community Engagement Strategy for IP& R process	Strategy developed		
	Coordinate the development of Community Strategic Plan	Community Strategic Plan in place		
	Prepare Council's Annual Report 2015/16	Annual Report published		
	Prepare and report to Council on the progress against delivery program	Progress report to council (twice a year)		
	Coordinate the development of Pricing Policy, Fees and Charges	Pricing Policy, Fees and Charges adopted		
	Prepare and report to Council on the End of Term Report 2012-2016	End of Term Report completed (October 2016)		

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# WAVERLEY POSITIONING

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
WP1 Fit For the Future change management unit	Management and leadership in Council's transition into the single entity. Leading Council and staff in collaborative planning and problem solving	100,000
WP2 Establish improved project management information management systems	Establishing improved project management information management systems for: <ul style="list-style-type: none"> <li>• reporting</li> <li>• coordination</li> <li>• contract management</li> <li>• program integration</li> <li>• project management manual</li> </ul>	Staff time only
WP3 Establish a Workshop Facilitation Training Program	Roll out a Workshop Facilitation Course through TREC Into Learning for all staff that run workshops with staff, Councillors and the community to improve workshop outcomes and guide strategic decision-making	Staff time only
WP4 Develop and implement a Council wide Communications and Marketing Strategy : <ul style="list-style-type: none"> <li>• Finalise strategy</li> <li>• Develop Implementation Plan</li> <li>• Implementation</li> <li>• Updated style guide</li> <li>• Updated templates</li> <li>• Effective Communications and Engagement Framework for Council</li> </ul>	<ul style="list-style-type: none"> <li>• Improve Council's brand recognition and ensure consistency in brand use</li> <li>• Ensure Council's Communications and Engagement activities are strategic, proactive, planned and consistent in messaging</li> </ul>	100,000
WP5 Implementation of Community Civic Ceremonies	Continuation of Council Civic Ceremonies to engage with the community's diverse groups	43,050
WP6 Consultation Policy and Guidelines	Embed better consultation processes and engagement practices across the organisation resulting in a more positively engaged community	Staff time only
WP7 Develop and implement a media and public relations strategy: <ul style="list-style-type: none"> <li>• activation opportunities</li> <li>• promotion of Bondi brand</li> <li>• media stunts to increase awareness of Council initiatives</li> </ul>	Gain greater exposure for Council, and Council's priority projects, initiatives and flagship events	200,000
WP8 Increase Council's video content through a Council-wide multimedia strategy	Increase Council's video content to be in line with the changes in information consumption	50,000



## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
WP9 Internet microsite for Bondi Junction	Bondi Junction vision and projects are visible and the information is engaging and easy to access	Staff time only
WP10 Successful integration of project delivery and marketing program to achieve a cohesive narrative of Bondi Junction: The Heartbeat of the East	Council is seen to be leading the transformation of Bondi Junction	Staff time only

## Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
A Waverley Council that is best placed to transition to a new single entity	Undertake internal and external communications regarding amalgamation	Timely information to the community and staff	WP1	G4d
		100% of Planning milestones are met		
Embed project management into the organisation	Roll out Prince2 project management training across Council	Increased project management capabilities and certified Prince2 project managers across Council program areas	WP2, WP3	G4b
		Improved project delivery performance across financial years		
		85% of Capital Works and Operational projects delivered on time and on budget		
Position Council as a high-profile, innovative council in touch with the needs of the community	Work with project areas to develop and implement strategic and successful Communications and Engagement strategies	Minimise customer complaints	WP4, WP6	G2a, G2b, G2c, G3b, G4a, G4b, G8a
		Increased engagement with residents		
	Facilitate engagement opportunities with residents for priority projects in a way that ensures residents feel informed and included in the project outcomes	Increased community engagement		
	The Communications and Engagement team undertake an internal roadshow to give staff more understanding of what the team does and the support we can provide	Increase in number of staff accessing support in project planning		

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## Waverley Positioning Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Position Council as a high-profile, innovative council in touch with the needs of the community	Develop and roll-out communications tools for the organisation to empower staff to undertake their own communications activities where possible	Increased confidence among staff in drafting communications materials themselves, in-line with the tools provided	WP4, WP6	G2a, G2b, G2c, G3b, G4a, G4b, G8a
	Develop and implement an Internal Communications Strategy	Improved internal communication rating		
	The Communications and Engagement team continues to produce and maintain:	Monthly email newsletters		
	• Waverley in Focus	Quarterly Waverley In focus newsletter		
	• email newsletters	Daily facebook activity		
High brand recognition of Waverley Council	• Council's website	Regular and timely updates of Council's website completed	WP4, WP5, WP7, WP8	G2b, G8a
	• Council's Have Your Say website			
	• Council's social media channels			
	Seek media opportunities to positively promote Council, whilst responding in a timely manner to incoming media enquiries	Increased positive media coverage of Council and Council activities		
	Review Council's website annually to ensure it remains relevant	Council's website provides up-to-date information on Council's services, projects, initiatives and events		
Make Bondi Junction amongst the top 10 destinations in NSW through project coordination and promotional activities	Annual website review report	Increased website traffic	WP9, WP10	G2a, G2b, G2c,
	Develop media training program for internal staff and Deliver media training program through TREC into learning	Increase in internal staff attending media training		
	Communicate Council's vision for Bondi Junction through Council's current communication channels	Increased awareness of Heartbeat of the East outcomes and guiding principles		
	Develop and implement a style guide for Heartbeat of the East	Style guide developed and is in place by July 16		



# WAVERLEY LIFE

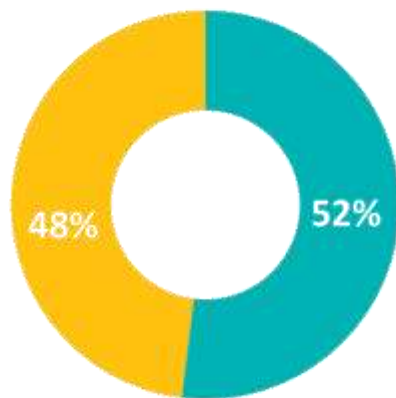


**Director, Cathy Henderson**

Sub-program areas:	Responsibilities:
Caring Waverley	<ul style="list-style-type: none"><li>• Children's and family services</li><li>• Affordable and social housing programs and community support</li><li>• Services for older people and people with disabilities</li><li>• Community development and neighbourhood connections programs</li></ul>
Customer First	<ul style="list-style-type: none"><li>• Customer service, including Customer Service Centre and Call Centre</li><li>• Customer Parking – managing on street and off street parking</li></ul>
Enriching Waverley	<ul style="list-style-type: none"><li>• Library and Learning Futures</li><li>• Cultural programs including visual arts and other programs</li><li>• Outdoor and Flagship Events</li><li>• Waverley facilities including Bondi Pavilion and Margaret Whitlam Recreation Centre</li></ul>
Safe Waverley	<ul style="list-style-type: none"><li>• Rangers and environmental health services</li><li>• Lifeguard services</li><li>• Community safety strategies and education programs</li><li>• Sport and recreation</li></ul>

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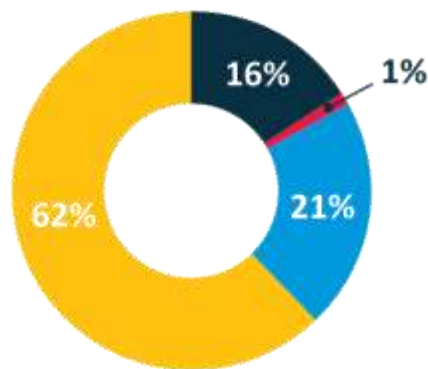
# WAVERLEY LIFE BUDGET SUMMARY



## ESTIMATED INCOME AND EXPENDITURE (\$ IN '000)

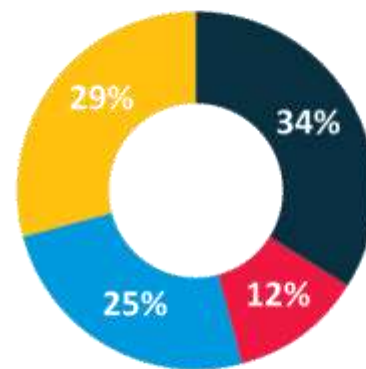
Total Income	42,613
Total expenditure	39,611

## ESTIMATED INCOME BY SUB-PROGRAMS (\$ IN '000)



Caring Waverley	8,927
Customer First	26,433
Enriching Waverley	6,700
Safe Waverley	552

## ESTIMATED EXPENDITURE BY SUB-PROGRAMS (\$ IN '000)



Caring Waverley	9,647
Customer First	11,328
Enriching Waverley	13,306
Safe Waverley	4,940

# CARING WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
CW1 Restructure the housing portfolio allocated to Waverley Community Living Program to maximise its value to the service, and minimise periods of vacancy	Research, Investigate and identify solutions to maximise value provision	Staff time only

## Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Social, cultural and economic benefits of a vibrant and cohesive community are realised	Review and enhance program of community activities on days of significance e.g Harmony Week, Reconciliation Week, Seniors, Children's & Youth Week	5 partnership arrangements for effective community engagement & promotion		C1a, C2a, C2c, C4a
		Improved program alignment		
	Establish feasibility of broadening Council's Reconciliation Action Plan and Cultural Diversity Policy and Action Plan into a regional framework of commitment	Improved efficiency through shared commitments across region		
		Recommendations completed by June 2017		
An active, engaged and supportive community through the implementation of the Local Connections Program	Deliver Community led activation programs to achieve vibrant and connected neighbourhoods	RAP progressed and Cultural Diversity Action Plan updated by June 2017		
		Increased community engagement and participation		
		Approval process developed for neighbourhood gatherings by October 2016		
	Continue to create new and dynamic volunteering opportunities across Council & with community partners	4 sites and activities		
		Availability of diverse volunteering opportunities by July 2016		
		10 volunteers recruited and 4 volunteer opportunities created		
		10 young people are engaged in volunteering		

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## Caring Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
An active, engaged and supportive community through the implementation of the Local Connections Program	Maximise regional partnerships and review Council's recognition events	Refreshed program format in place by October 2016 4 events - Neighbour Day, Volunteering, Local Hero and Garden awards organised		C2b, C4a, C4b, C7a, C7c
	Establish process and guidelines for employment opportunities for young people through partnerships with external and internal partners	Minimum 1 traineeship/apprenticeship/internship opportunity provided Processes and guidelines for employment established by December 2016		
Deliver housing efficiently and effectively through Council's affordable and social housing programs, and facilitate holistic responses to homelessness	Collect data and report annually on affordable housing program	Annual Report completed by June 2017	CW1	C3a, C3b, C3c, C4c,
	Develop and implement annual asset maintenance plan	100% of agreed actions completed on time and within budget		
	Complete a tender process for program management by a registered Community Housing Provider	Tender process completed and a Community Housing Provider appointed to manage the programs 2017-2023 by December 2016		
	Convene the Homeless Coalition to coordinate responses and monitor effectiveness of Council's Homeless Protocol.	Stakeholder roles and responsibilities guidelines defined and professional development/training completed by December 2016 4 meetings per year		
Develop contemporary business models of excellence for service provision	Offer a balanced program of activities to meet the needs of diverse clients at the Community & Seniors Centre	Older people have access to diverse and affordable opportunities to maintain their independence, health and well being 80% client satisfaction		C2a, C4a
	Grow the number of child care places provided by council	Increase to 50 family day care educators sustained 200 EFT children in Family Day Care		
	Deliver support to families and their children from 0-5 years including parenting skills and counselling	25-30 children with additional needs provided with early childhood support service		
	Ensure access to high quality and affordable early education and care services	97% utilisation of places		
	Engage families in interactive experiences from first point of contact as waitlisted parents through family support outreach and continue through school years	Increased connections between waitlisted families and council activities reduces isolation and stress as well as complaints Community contact once in 3 months		

## Caring Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
A connected, engaged and informed community that empowers its members.	Develop Council's mandatory Disability Inclusion Action Plan	Completion of Action Plan by June 2017 Integration of Council's disability inclusion planning into the IP&R cycle as core business by June 2017		C3b, C4a, C4b, G8b
	Plan for 2016 census products and publish research findings on key social issues including housing, children, ageing.	Research is shared & supports evidence based planning, collaboration & partnerships by June 2017 Plan/templates for community profiles developed by June 2017 Two reports published		
	Improve capacity by providing financial and other support	Approximately \$420,000 funding provided under Council's small and community grants programs*		
	Develop collaborative partnerships with charities, business, community groups and internal partners to facilitate positive change in support of key objectives	Increased cooperative arrangements improve Council's profile and support service functions Six inter-agencies and Council advisory committees Four capacity building sessions provided		

## Community Grants List \*

## Payments Projected 2016-2017 (\$)

Mindfields	369
Bondi Beach Playgroup (formerly Francis Street Playgroup)	912
Bondi Beach Cottage	8,032
Waverley Bondi Beach Band	4,219
Waverley Randwick Philharmonic Soc.	4,083
Australian Kiteflyers Society Inc.	8,623
Sculpture by the Sea	16,037
WAYS	74,158
Beaches Outreach Program (BOP)	49,150
Norman Andrews House	37,792
The Junction Neighbourhood Centre	18,858
Eastern Area Tenants Services (EATS)	17,837
Holdsworth Community Centre (Junction House)	38,391
Randwick/Waverley Community Transport	18,184
Bondi Toy Library	21,095
<b>Total:</b>	<b>317,738.78</b>



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# CUSTOMER FIRST

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
CF1 Assess extended hours trial	Review the demand for services after hours and investigate options for increased hours of operation	Staff time only
CF2 Implement webchat as a method of communication between Customer Service and customers	Train staff in web chat technology and roster to meet customer expectations and use	Staff time only
CF3 Interact with internal partners to implement online forms for customer applications and payments	Implementation of online residential and beach parking permit application forms and payment	Staff time only
CF4 Provide Parking Patrol Officers with mobile devices to provide instant customer service and implement mobile phone payments for on-street parking	Train Parking Officers to log and action requests using Merit Traveller on mobile devices; Partner with external stakeholder to implement mobile phone based solution to allow users to pay for or extend their on-street parking	100,000
CF5 Assist with the implementation and roll out of a mobile app for customers	Provide customer research and feedback regarding expectations and requirements for the new Waverley mobile app	Staff time only
CF6 Implementation of external knowledge management solution	Provide increased accessibility to information and common customer enquiries	Staff time only
CF7 Investigate the option of ticketless parking for Council's car park users	Review the demand and viability of ticketless parking options for Waverley customers	10,000

## Customer First Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Providing customers with improved access to Council's Customer Service team through the provision of user-friendly communication methods and increased availability	Implement roaming Customer Service Officer in the public area of the centre	Increased customer satisfaction through fast and efficient access to systems and information Decreased wait times in the centre	CF1, CF2, CF3, CF4	G3b, G4a, G3b
A more informed community by giving them the tools to actively engage with Council	Provide current and accurate information regarding parking related enquiries on Council's website	Well informed customers who can make educated parking decisions as measured by visits to the web page and fewer queries and complaints directed to Council Reduced number of customer parking enquiries via CRM, email and phone and reduced number of complaints in the CRM Review existing information on a quarterly basis and update as required, with a target of 5% increase in unique customer page views	CF5, CF6	G2c, G8a
Customers have easy access to information about on and off street parking through the implementation of technology solutions			CF4, CF7	L9a, L9b, G2c
Council staff have streamlined access to the resources they need to improve service delivery through the implementation of coordinated and efficient systems			CF4	G3a, G3b
Parking assets are financially sustainable through the creative management of parking facilities and technology	Increased usage of Council car parks by introduction of new categories in the pricing structure	Increased usage of Council car parks as measured by statistics, revenue and occupancy Increased usage and income at Council's car parks in comparison with 15/16		L8a, L9a, L9b
	Investigate partnerships with local businesses with the aim of increasing multi use of car parks	Quarterly revenue reporting with a target of 80% occupancy		

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# ENRICHING WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
EW1 Strengthen library collections by expanding access to digital and online resources(subject to grant funding)	Increased accessibility through new online platforms and digital content, digitisation of Local History collection	Staff time only
EW2 Establish content protocols for library document collection and storage	Establish digital collection and storage process, records and information management protocols	Staff time only
EW3 Implement new property management software	Workflows reviewed, staff trained	Staff time only
EW4 Develop suite of tools for internal and external event partners to ensure delivery of safe and professional events in Waverley	Delivery organisation wide. Available for external queries on events. Delivered through Events Project Control Group	Staff time only
EW5 Operational Strategic Plan, Bondi Pavilion	Develop business plan, identify program of funding opportunities	30,000



## Enriching Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
An engaged, connected and future focused community through the implementation of the My Amazing Library Strategy	Establish and implement library community consultation plan	Increased community input to library services Consultation completed Q2	EW1, EW2	C2c, C6c, G3a
	Implement Library programs calendar	Programs meet community wants and needs Two new activities held each year		
	Management of the commercial property portfolio in line with Council's investment strategy	100% of vacancies filled within timeframes 100% of rental revenue estimates met annually	EW3	C2a, L1d, G5b
	Provide high quality community facilities that provide equitable access and meet expanding demand in a changing environment	Increased bookings across all community facilities 90% fill rate		
Well managed, maintained and utilised building assets that support recreational, community business and activities	Manage existing mobile vendor licences and identify opportunities for new licences to activate specific target areas across LGA	One new licence by December 2016		
	Develop and implement required policies and procedures in the property area	One new policy by September 2016		
	Develop licence agreements to support relationships with creative industries	Two new agreements in place by December 2016		
	Attract a program of events celebrating the uniqueness of Waverley and Bondi Beach	Yearly program developed and implemented and promoted in a timely and sustainable way Program implemented 100% on time and within budget	EW4	C1a, C2a, C2c, C6a, C6c, L1d, L2a, L2b, L8a
A welcoming Waverley that offers unique opportunities for innovative and creative activities	Work with internal partners to develop marketing channels to attract audiences	New marketing channels established in Council's overall communication strategy One new marketing channel implemented		
	Develop clear strategic partnerships within the organisation for best practice event delivery through rollout of the Events Policy and Guidelines	Increased internal compliance with Events Policy and Guidelines 100% internal compliance with Events Policy and Guidelines		

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## Enriching Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
A state of the art, multipurpose, sustainable community and cultural experience at Bondi Pavilion that is commercially viable			EW5	C2a, C6c, L5b
A program that promotes cultural creative identity through supporting art, literature and design	Attract sponsorships for excellence in cultural program delivery	Apply and receive three new grants in support of cultural projects		C6a, C1a, C2a, C6c, G4c
	Strengthen internal and external partnerships for high value programming	Two new significant external partnerships established		
	Establish terms of reference and detailed scope for new cultural strategy	Framework for new cultural strategy established in Q2		

# SAFE WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
SW1 Multi-purpose sports courts program and engagement strategy established and implemented	To broaden the potential of the courts program as a multi-purpose utility space	Staff time only
SW2 Review 12 month Smoke free trial in areas of Waverley LGA	To reduce smoking in Waverley's LGA and subsequently reduce passive smoking	Staff time only
SW3 Implement Safe and Healthy Waverley Strategy	To improve safety in LGA	Staff time only
SW4 Design, deliver and facilitate a suite of programs for critical public health issues	To improve health and well-being of residents and visitors	Staff time only
SW5 Implement 'Clever Buoy' technology (subject to state government funding)	To detect sharks	Staff time only
SW6 Review Lifeguard service	Review of practices, procedures, structure and operations	Staff time only
SW7 Develop and implement a vermin abatement program	To target specific areas in the LGA and pilot new techniques for vermin abatement	20,000
SW8 Design, deliver and evaluate a community education program targeting driver fatigue	Joint initiative with Randwick Council, fatigue has been identified as an increasing cause for road fatalities	10,000
SW9 Complete an in depth 5 year crash data analysis for the LGA and address key behavioural factors which contribute to local crashes	To reduce crash/accident incidents	Staff time only
SW10 Implement CCTV camera program	To improve safety in the LGA	Subject to grant funding

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## Safe Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
An active Waverley through the implementation of the Safe Waverley Strategy and Recreation Needs Study	Identify opportunities for additional sporting facilities in the LGA for future construction	New opportunities identified by June 2017	SW1	C5b, C7b, C7c
	Maintain better practice via partnerships with key delivery groups and across Council Programs to ensure efficient planning, budget and work force programming	Increased combined budgets for joint project outcomes		
		Increased capacity to identify needs and enhance services		
Residents and visitors feel safe and contribute positively to the community through safety initiatives and the reinforcement of positive social norms	Enhance safety projects such as My Bondi Summer by working closely with other areas of Council and community stakeholders	Improved partnering and community engagement	SW2, SW3, SW4, SW10	C5a, C5b, C5c
	Build and maintain relationships with key partners such as NSW Police, NSW Health, NSW Mental Health Association, community members, private groups (e.g. Westfield)	12 partnerships meetings attended		
Ensure beach and coastline safety and a harmonious experience for all visitors and residents	Maintain engagement with internal and external stakeholders by contributing to event briefs and debriefs	Increased contribution to coastal event briefs and debriefs	SW5, SW6	C5a, C5b, L3a
	Develop and implement schedule of public order and safety services to be delivered	Public order and safety services delivered by July 16		
	Review and revise the workflow in managing abandoned vehicles	Revised workflow in place by December 16		
A Waverley that is committed to improving public health via an holistic program by working with the community and businesses	Provide excellent customer service to both internal and external stakeholders including NSW Food Authority, Public Health Unit, NSW EPA and other Council programs ie, providing comments on development applications	Reduction in customer complaints	SW7	C5a, C5b, C5d
	Review and strengthen the food safety inspection program	Review completed by June 2017		
	Investigate and take action on public health complaints	Investigations conducted as per Complaints resolved on time		
	Periodically monitor issues associated with hoarding and squalor	Issues are dealt within the specified legal framework		

## Safe Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
A Waverley that is committed to improving public health via an holistic program by working with the community and businesses	Maintain and oversee Councils Cooling tower register	Cooling towers inspections 100% completed		C5d, E5a
	Maintain registered premises and conduct inspections of hair, beauty and skin penetration premises	Inspected annually		
A Waverley community that is committed to reducing road crashes through reduction of vehicle ownership and driver education programs	Implement a program of community education activities including workshops for supervisors of learner drivers, child restraint fit and check days and school based education activities	3 workshops organised per year	SW8, SW9	C5b, L6a, L9b
	Continue work with schools to provide tailored information and key messages for their communities on safe parking in school zones	Reduction in number of incidents near school zone		
	Support efforts by internal and external partners to reduce vehicle ownership	100% of schools in LGA partnering  Reduction in road crash statistics		

# WAVERLEY FUTURES



**Director, Peter Monks**

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## Sub-program areas:

## Responsibilities:

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### Shaping Waverley

- Town planning
- Planning policies and controls
- Liaising with businesses and providing economic development solutions
- Heritage/Urban design

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### Building Waverley

- Development Applications
- Building surveying
- Building compliance
- Fire safety and inspections

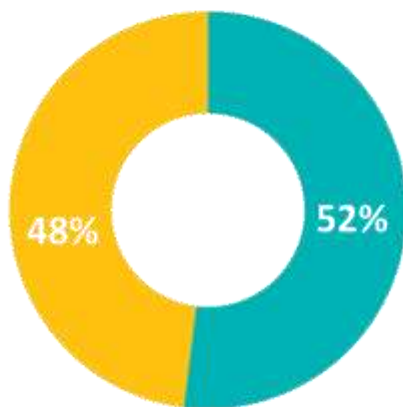
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### Sustainable Waverley

- Environment
- Green infrastructure
- Waste compliance, reduction and education
- Bushcare program



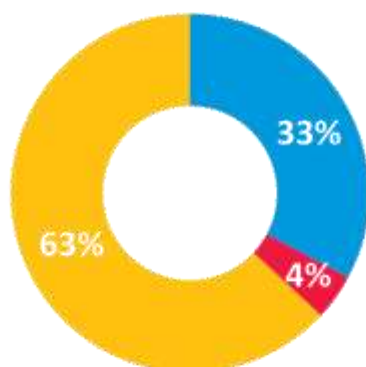
# WAVERLEY FUTURES BUDGET SUMMARY



## ESTIMATED INCOME AND EXPENDITURE (\$ IN '000)

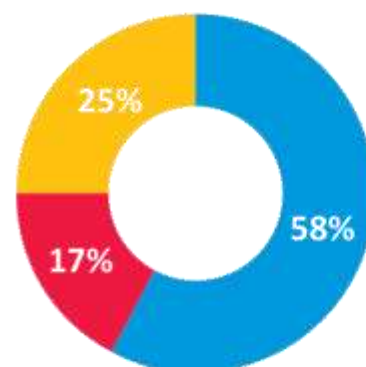
● Total Income	13,428
● Total expenditure	12,195

## ESTIMATED INCOME BY SUB-PROGRAMS (\$ IN '000)



● Building Waverley	4,474
● Shaping Waverley	8,386
● Sustainable Waverley	566

## ESTIMATED EXPENDITURE BY SUB-PROGRAMS (\$ IN '000)



● Building Waverley	6,798
● Shaping Waverley	2,906
● Sustainable Waverley	2,045

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# SHAPING WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
SW1 Destination Management Plan to identify how to increase yield from tourists	A Destination management Plan will research how best to add value to the Waverley Tourist experience	50,000
SW2 Business Forums/Issues based workshops based on issues affecting business	Business forums deliver information and advice to assist businesses to manage, strengthen and grow through featuring topical presentations. Engage with local business in diverse ways to workshop opportunities, issues and strengthening business sustainability	46,000
SW3 Development and Implementation of an Activities and Public Place policy	A coordinated approach for Council to all activities in public places across events, footpath trading and dining, markets, cultural and other performances	52,500
SW4 Housing Strategy	Determine the current dwelling capacity under current planning controls and formulate a range of innovative ways to accommodate expected growth sustainably	60,000
SW5 Open Space Strategy	Determine our current and future open and recreational space requirements for the community	40,000
SW6 3D model and digital built form testing	3D analysis and built form capacity testing for the LGA including extension of the model	32,450
SW7 Campbell Parade design review	Holistic integration of the public domain landscaping, paving, seating (public and private) design and construction	50,000
SW8 West Oxford Street Precinct Plan and Bondi Junction Complete Streets (Operational projects from Action Plan)	Bondi Junction Complete Streets, Bondi Junction activation study, Bondi Junction Creative lighting study, Bondi Junction Public life study, Bondi Junction awnings and active frontages, Bondi Junction Laneways Strategy and Concept designs for streets left out from Bondi Junction Complete Streets report	115,000
SW9 Design Excellence	Organise annual awards and guest speakers. Design excellence clauses in DCP and LED. Establish Design excellence panel	11,000
SW10 Pop-Ups	In order for the Pop-Ups to remain "fresh" they need regular maintenance and occasional relocation. The suite of pop-ups are to be audited and new pop-ups installed	35,000
SW11 Internet microsite for Bondi Junction	Bondi Junction vision and projects are visible and the information is engaging and easy to access	10,000
SW12 Successful integration of project delivery and marketing program to achieve a cohesive narrative of Bondi Junction: The Heartbeat of the East	Council is seen to be leading the transformation of Bondi Junction	100,000



## Shaping Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
A Prosperous Waverley through implementing the Waverley Economic Development Strategy 2015-2020	Undertake destination marketing by communicating with potential visitors to influence their destination preference	Increased economic diversity Increase in Gross Regional Product	SW1, SW2, SW3	L1a, L1b, L1c, L1d, L5d, G5b
	Initiate place management through a multidisciplinary approach to planning	Increased employment and participation Increase in employment		
	Destination development through the coordination of products and services that support an area to deliver quality experiences for the community	Increased information to business		
	Improve economic competitiveness by creating positive business environments to increase economic growth	Office and accommodation supply baseline data established		
	Increase economic diversity by encouraging business sectors such as creatives, start-ups and knowledge business sectors	Decrease in business vacancy rates		
	Establish and strengthen Government and partnerships	Increased local and regional visitor experiences, engagement, opportunities and event attendance		
	Reduce barriers to business by reducing Council red tape in the NSW Small Business Friendly Council's program	Improved Council processes that are considered a barrier to business		
	Provide business support by facilitating issues based information forums and workshops	Increased collaboration and partnerships with business, not for profit and government		
Accommodate increasing housing density demands in innovative and sustainable ways	Establish affordable housing partnership with Housing NSW, SSROC and any interested Councils	Increase in availability of alternative forms of housing for different housing markets (affordability)	SW4	C3a, C3b, C3c,
	Establish partnership with universities specialising in housing, value capture and urban planning research	Partnerships formalised		
	Conduct quarterly meetings with Department of Planning and Environment and PIA NSW to raise awareness of value capture mechanisms and the potential to implement new ways to return value to the community	Quarterly meetings held		

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## Shaping Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Planning for Open Space Infrastructure	Develop a strategic vision for open space throughout Waverley	Strategic Vision for open space developed	SW5	L5a, L2a
	Promote an audit and benchmarking of the current provision of open and recreational space at SSROC to understand the implications of the expected growth within the Central District	Open space audit completed for disposal and/or acquisition		
Position Bondi Junction as the Heart Beat of the East	Undertake 3D modelling for development applications and planning proposals	Reduction in costs related to development application disputes	SW6, SW7, SW8, SW9, SW10, SW11, SW12	L5a, L5b, L5d
	Provide heritage and urban design inputs on DA / PP / UD and Heritage via referrals	Increase in Design Excellence and retention of heritage significance		
	Improve access to items of heritage significance and conservation areas	Increase in heritage inventory sheets uploaded/reviewed		

# BUILDING WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
BW1 Establish joint design Excellence Panel with Key partners	To leverage design resource pool and achieve high quality design outcome	40,000
BW2 Footpath Activity Review and Solutions	To improve footpath processes and procedures	Staff time only
BW3 Service Improvement review of key process	Ongoing review of delivery of key planning and building services	Staff time only

## Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Provide high quality and timely assessment of applications	Implement service review recommendations	Reduction in DA determination time by 10%	BW3	L4a, L5a
	Identify opportunities to expand Development Assessment Panel with partners	Development Assessment Panel scope promoted by June 2017		
	Assess and approve development applications in line with Councils planning controls and policies	100% compliance with Councils planning controls and policies		
Ensure new developments and building upgrades achieve a high quality design outcome	Use the Design Excellence Panel to help achieve improved building design	Better building design in Waverley	BW1	L5a
Improve Customer Service experience in Development Application process	Include new application category for online application services	Increase in number of online application services		
	Review and update online information on a regular basis	Online information reviewed and updated every 6 months	BW2	L1a, L1b
	Undertake building compliance inspections	Reduction in time taken for building compliance inspections		
	Assess applications for building certificates	Building certificates issued in 14 days	BW2	L1a, L1b
Streamline Footpath Seating approval process	Improve the turnaround times for processing footpath seating applications	More efficient customer service in footpath seating		
Collaborate with Shaping Waverley to create Waverley 3D model with the ability to insert hologram of proposed development for assessment purposes	Provide hologram related briefing and inputs to different phases of the 3D model project cycle	Hologram briefing completed by June 2017		G4b

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# SUSTAINABLE WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
SuW1 Urban Ecology staff engagement program	Increase outdoor staff understanding of weeds, ecology, plants and bio values	15,000
SuW2 Review of Carbon Offset Strategy	Comparative analysis of current and potential carbon offset approaches	15,000
SuW3 Energy and Water Saving Action Plan	Review and comprehensive analysis of existing Energy and Water Saving Plan actions to identify Council asset energy and water saving opportunities	80,000
SuW4 Better Waste and Recycling Program – field officers that engage with stakeholders for contaminated bins, assess bin placement, numbers, and offer advice for improving recycling and waste management	Tonnages diverted from landfill, increase in service uptake and reduction in illegal dumping incidents	140,000
SuW5 Review and implement bulky waste service improvements including separation of waste for recovery options	Tonnages diverted from landfill	45,000
SuW6 Optimise Waste Management Infrastructure at Bondi Pavilion, Park and Beach area and implement recommendations from Bondi Beach Waste Management Study	Beach litter audits	35,000
SuW7 One Stop Shop for Waste and Recycling Services	Development of procedures using a standard template for customer service to use in response to waste service and education merits. The program will empower customer service staff to address merits from the point of call	10,000
SuW8 Online Waste and Recycling Services	Implement online booking system for your call clean ups and other essential services	1,375
SuW9 RID online and RID Squad	Identify illegally dumped rubbish hotspots and commonly found items which will inform a strategic program for engagement and method of sustainable waste disposal and enforcement when necessary	85,000
SuW10 Sustainable Water Plan	<ul style="list-style-type: none"> <li>Identify opportunities to reduce potable water consumption across the Eastern Suburbs</li> <li>Determine a collective approach (by the 3-Councils) which would be most effective to achieve these reductions</li> </ul>	10,000
SuW11 Eastern Suburbs Community Solar Partnership	<ul style="list-style-type: none"> <li>Identify potential locations for solar PV</li> <li>Assist community organisations to develop, fund and install solar PV</li> </ul>	30,000

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
SuW12 Business case for higher building performance standards	<ul style="list-style-type: none"> <li>• Collect and analyse data on building performance and compliance</li> <li>• Investigate and report on the environmental benefits and costs of incentivising more sustainable buildings</li> <li>• Gain support from across Councils to advocate for regulatory changes</li> </ul>	2,000
SuW13 Driving the uptake of Electric Vehicles in the Eastern Suburbs	<ul style="list-style-type: none"> <li>• Gain a detailed understanding of the barriers to electric vehicle uptake</li> <li>• Identify locations where EV charge stations are most suitable / feasible</li> </ul>	15,000
SuW14 Business Engagement Project	<ul style="list-style-type: none"> <li>• Review and report on existing business engagement programs</li> <li>• Sign up and promotion to existing business engagement program</li> </ul>	8,000
SuW15 Sustainable Apartments Project	<ul style="list-style-type: none"> <li>• Develop and pilot an effective project to reduce energy consumption in common areas of apartment blocks</li> <li>• Consult with relevant internal and external stakeholders on the development of the project and gain support for its implementation</li> </ul>	10,000
SuW16 Commercial Waste Organics Service	<ul style="list-style-type: none"> <li>• Develop a business case for establishing a commercial organic waste collection and recycling service</li> <li>• Identify operational and resource requirements</li> <li>• Investigate the potential for funding</li> </ul>	5,000
SuW17 Second Nature Employee Engagement Program	Development and implementation of targeted educational initiatives for staff and deliver two successful behaviour change projects	30,000
SuW18 Second Nature Community Engagement Program	Development and implementation of targeted educational initiatives for the community	45,000
SuW19 Community capacity building project	Capacity building and leadership programs to encourage community ownership of EAP targets	15,000
SuW20 Building Futures Partnership – Green Infrastructure MasterPlan	Develop and implement targeted engagement to support delivery of Green Infrastructure MasterPlan to reduce energy & water consumption and reduce waste to landfill	20,000
SuW21 Building Futures Partnership - Bondi Junction Green Infrastructure Building Improvement Program	Develop targeted engagement to support delivery of Bondi Junction Green Infrastructure Building Improvement Program	20,000
SuW22 MUDs Better Recycling Engagement Program	Increased resource recovery rates improve in target MUDs	20,000
SuW23 Community Engagement for Implementation of improved waste and recycling services	Effective engagement support is provided for rollout of 3-bin service, improved bulky waste management and litter management	30,000
SuW24 Waste Engagement Action Plan	Objectives from waste engagement action plan are developed and implemented to improve community awareness	10,000
SuW25 Green Sparks Schools Sustainability Program	Implement student leadership program to partner with local schools to achieve EAP targets	10,000

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## Sustainable Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Improve remnant bushland conditions and restore local native bushland to provide habitat for local ecology and work towards the 2020 target for 40% of remnant bushland to be in 'good condition'	Ongoing weed suppression, maintenance of plantings and support for native bushland	Plant survival is at >85% and weed density is maintained at less than 25% of plants/m2	SuW1	E6a, E6b, E6c
		All works for 2016/17 completed within budget		
		Improved connectivity of native habitat and habitat corridors in the Waverley LGA		
	Training of staff to identify weeds and best techniques for removal	Knowledge of key weeds by Council's C&A staff increases		
		Weeds in active zones <25% of vegetation with target weeds suppressed		
		50% of parks staff trained in weed ID and removal techniques each year		
	Work with SSROC to identify and implement regional fox management strategies	Collection of data relating to fox locations and fox activity in Waverley and appropriate control activities implemented		
		Reduction in evidence of fox activity and sighting numbers		
		Initial works completed by June 2017		
Develop & implement solutions to reduce the community's and Council's GHG emissions, water consumption, waste to landfill and improve stormwater quality	Implement energy and water reporting system for continuous improvement	Energy and water reporting system is operational and Energy or water savings identified through operational change via use of the reporting system	SuW2, SuW3	E1a, E4a, E1d, E4b, E4c
		Council operations are utilising the reporting to integrate sustainability outcomes into appropriate operations		
		50% of users will have identified energy or water savings by June 2017		
	Maintain water treatment and supply infrastructure	Maintenance tenders completed and operational		
		All water pumps proactively maintained by contractor		
		100% of water pumps (excluding pool pumps) on maintenance contract by September 2017		



## Sustainable Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Implementation of key actions and optimal systems from the Sustainable Waste Strategy to improve resource recovery rates, streamline collection services and litter management in Waverley	Streamline Data Management to – Improve data management and communication between systems	Improved data management and communication between systems  Streamlined data services to ensure accurate rates charging, ease of use in obtaining data and improvement to data quality completed by December 2016	SuW4, SuW5, SuW6, SuW7, SuW8, SuW9	E3a, E3b, E3c
	Calibrate rates database and services – using recommendations from Bin Reconciliation Study, identify priorities for verification and correction	Recommendations from Bin Reconciliation Study implemented and priorities identified for verification and correction by December 2016  Improved service level delivery by December 2016		
	Install Enviropoles – cigarette butts collection and recycling	Installation of new receptacles for cigarette butts collection and recycling by February 2017  Decrease in cigarette butt litter identified in 2016/17 litter audit		
	Carry out litter audit at Bondi Beach	Litter audit completed in March 2017  Litter quantities monitored and priority and target litter items identified		
	Install Public Place Recycling Bins at Bondi Beach and Bondi Junction (to start)	Installation of PPR bins in Bondi Beach and Bondi Junction by Feb 17  Improvement in amenity and increased diversion from landfill identified by June 2017		
	Establish recycling stations at Customer Service Centre and Library	Commencement of collection and recycling of globes, batteries, and mobile phones at Customer Service Centre and Library by October 2016  Tonnes diverted from landfill by June 2017		
	Training program to Accompany One Stop Shop	Training/engagement provided to customer service staff to implement the One Stop Shop		
	Resource Pack Development to Support One Stop Shop	Appropriate resources (educational materials, handouts, etc) developed and updated to support the One Stop Shop by September 2016		

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## Sustainable Waverley Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
To undertake meaningful projects to achieve significant reductions in greenhouse gas emissions, potable water and waste to landfill across 3 Council area	Lobby Veolia to increase recycling rates for new AWT facility at Woodlawn	Cost/benefit analysis undertaken to improve waste treatment processes Overall waste diversion rates above 75% Negotiations with Veolia on how to achieve State Government targets completed	SuW10, SuW11, SuW12, SuW13, SuW14, SuW15, SuW16	E3a, E3c
	Expand Compost Revolution to new customers	Decrease food wastage identified in 2016/17 Compost Revolution diversion calculations Bin deliveries of 900 units to new participants in 2016/17 Diversion of 615 tonnes from landfill in 2016/17 Resident satisfaction of greater than 90% Provide ongoing support to 15 active community composting projects each year Provide 8 face to face workshops per FY Reduced greenhouse gas emissions across the region		
Deliver internal and external behaviour change programs to increase awareness of Council EAP targets in the areas of Urban Ecology, Green Infrastructure and Sustainable Waste	Rollout of Sustainable Communities Educational Programs in line with the Sustainable Communities Framework : • Engagement Action Plans • Small Grants • Sustainable Communities Calendar of targeted engagement/education events	Increased community awareness of EAP targets as a result of successful delivery of engagement initiatives by June 2017 Increase in number of small grants awarded to successful projects to progress towards EAP targets by June 2017 At least 2 grant applications implemented	SuW17, SuW18, SuW19, SuW20, SuW21, SuW22, SuW23, SuW24, SuW25	E3a, E3b, E3c, E8a, E8b
	Engagement to attract and retain Bushcare volunteers	Improved retention of current Bushcare Volunteers and increase in membership of volunteer base by June 2017		
	Improve partnerships with strata and real-estate agents to address waste issues	Two partnership events completed September 2016 and March 2017 Improved partnerships with strata and real-estate agents established		
	Waste materials review/redevelopment	Waste and recycling educational materials revised/redeveloped in line with Second Nature identity by December 2016		



# WAVERLEY RENEWAL



**Director, Emily Scott**

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## Sub-program areas:

## Responsibilities:

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### Creating Waverley

- Maintains assets including roads, drains, kerbs and gutters, footpaths, parks, reserves and beaches
- Traffic, parking, transport and engineering assessment
- Design, landscape architecture and open space planning

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### Clean and Attractive Waverley

- Waste collection (both domestic and commercial)
- Graffiti removal
- Public place cleaning
- Tree maintenance
- Upkeep of parks and beaches
- Waverley and South Head Cemeteries

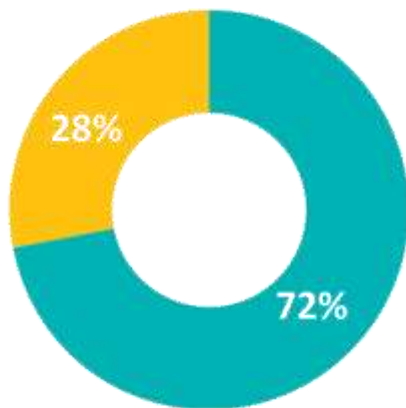
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### Project Waverley projects,

- Manages, implements and constructs all of Council's major including the Capital Works Program

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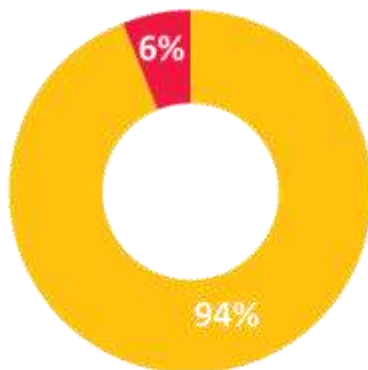
# WAVERLEY RENEWAL BUDGET SUMMARY



## ESTIMATED INCOME AND EXPENDITURE (\$ IN '000)

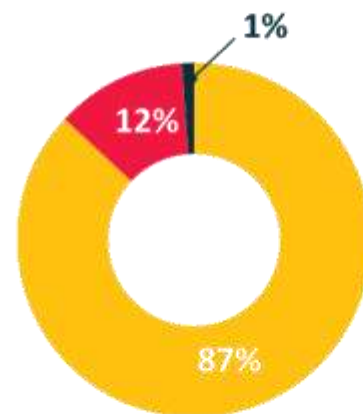
Total Income	25,080
Total expenditure	65,374

## ESTIMATED INCOME BY SUB-PROGRAMS (\$ IN '000)



Creating Waverley	1,438
Clean and Attractive	21,997
Projects	9

## ESTIMATED EXPENDITURE BY SUB-PROGRAMS (\$ IN '000)



Creating Waverley	4,258
Clean and Attractive	30,610
Projects	286

# CREATING WAVERLEY

## Key Operational Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
CW1 Bronte Plan of Management	CW1 Prepare a updated plan of management for Bronte POM	100,000

## Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Provide high quality open spaces that meet community needs and values	Complete Integrated Public Domain Technical Manual in collaboration with Shaping Waverley	Integrated Public Domain Technical Manual completed by December 2016	CW1	L1b, L6d, E1a
	Provide design input to SAMP Parks asset renewal	Better design outcomes for minor SAMP parks upgrades by December 2016		
Deliver a high quality public domain in Bondi Junction	Continue engagement with key stakeholders including Transport for NSW, Roads and Maritime Services and Sydney Buses	Increased Support and funding for relevant projects by June 2017	Please refer Capital Works projects section	L1a, L1b, L6d, E1a, E1c, E7a, G2b, G4a, G4c, G5b, G6a
Provide high quality integrated design outcomes for the public domain	Multidisciplinary integrated design approach to be implemented to all key streetscape and SAMP upgrade works	Better streetscape outcomes by June 2017 utilising funding available	Please refer Capital Works projects section	L1b, L5a, L5b, L6a, G6a, G6b, E4a, E4c, E5a, E5b
	Streamline stormwater and traffic development application process	Assessment time to be reduced to two weeks		
Improved movement for all transport modes, cars, buses, bikes and pedestrians	Streamline Traffic Committee approval process	A streamlined, reduced stage process is in place by June 2017		L6b, L6c, L8a
Medium to long term transport improvements for all transport modes	Not applicable	Not applicable	Please refer Capital Works projects section	L8a, L8b, E1e

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# CLEAN AND ATTRACTIVE

## Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Provide an efficient and innovative public place cleansing and waste collection service to reduce waste and increase recycling	Undertake a feasibility study to relocate the waste administration team to the Alexandria Integrated Facility to achieve greater staff collaboration	Recommendation report completed and presented to ELT by July 2016 25% Reduction in follow up requests from residents due to direct access to operational teams at the Alexandria Integrated Facility	Please refer Capital Works projects section	L3a, E3a, E3c, G5c
	Undertake initiatives to improve the efficiency of all waste collection service	Increased recovery rates for all waste streams 20% improvement based on 2015 actuals		
	Undertake an operational review of the domestic waste service to ensure Local Government best practice is employed in the Waverley LGA	Domestic waste review report completed by September 2016		
	Undertake an operational review of public place cleansing service to ensure that Local Government Best practice is employed in the Waverley LGA	Public place cleansing review report completed by Dec 2016		
Renewal of Council built assets in public open spaces on time and within budget	Scope and remediate the high priority action items contained in the Plans of Management for (Bondi Park, Thomas Hogan Reserve, Waverley Park, Bronte Park, Tamarama Park)	All actions completed by December 2017		C7a, L3a, E6a, E6b
	Remove high risk grassed slope sites from the maintenance program by planting slow growing species	Annual reduction in in high risk slopes being maintained through grass cutting		
	Undertake Bushland restoration works and weed control in parks and reserves	80% increase in bushland restoration work based on 2015 actuals 20% increase on 2015 actual levels each year		

## Clean and Attractive Key Activities 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Maintain Council built assets within agreed service levels	Develop and Implement a training program for staff on defect identification and reporting	All Maintenance and Construction Staff are able to identify reportable maintenance items as part of their daily duties  80% of Council staff are self-reporting maintenance related items by December 2017	Please refer Capital Works projects section	L3a, G6b
	Source a Storage and disposal area for maintenance related items within LGA	Holding capacity to be 50% greater than what exists in 2015  Reduced delays of capital projects due to reduced lead time of material and supplies		
	Investigate use of new recycled materials in construction activities	Cost benefit Investigation against current materials completed by December 2017  Achieve cost reduction of 10% against 2015 base year material spend		
Renewal of Council built assets on time and within budget	Review and update service level agreements with internal council customers	Improved delivery of services  100% of service level agreements reviewed and updated by December 2016		L3a, G6b
	Publish a 3 month Capital works calendar on the councils website	Improved communication with residents and reduction in inquiries related to capital works within the LGA  3 month schedule published each quarter		
Develop business plan and conservation management plan for Waverley Cemetery	Develop strategic business plan for Waverley Cemetery	Strategic business plan is in place by October 2016		C1a, C2a, L3a, G2a, G5c
	Prepare a new Conservation Management Plan and Plan of Management for Waverley Cemetery	Plan developed within 9 months of state heritage listing		

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# PROJECTS

## Key Projects 2016/17

Project	Project Scope	Estimated Expenditure 16/17 (\$)
P1 3D Printing	Investigate opportunities to integrate 3D printing into capital works project design	Staff time only

## Key Operational Projects 2016/17

Deliverable	Key Activity	Outcome	Project Link	Strategy Link
Deliver high quality capital infrastructure in the LGA	Identify high priority business processes to review and update through business mapping process	3 high priorities per year	P1	L5a, G5c, G4b
	Partner with Project Management Office to deliver Project Management Methodology	85% of projects delivered on time and on budget		



# 2016-2017 BUDGET

2016/17 Budget	Total (\$ in '000)
<b>INCOME</b>	
Rates & Annual Charges	58,387.5
Investment Income	2,846.0
User Charges	35,040.9
Other Revenues	16,708.7
Grants Subsidies & Contributions - Operational	7,866.1
<b>Subtotal - Operating Income</b>	<b>120,849.2</b>
Grants Subsidies & Contributions - Capital	9,260.6
Net gains from the disposal of assets	1,140.1
<b>Subtotal - Capital Income</b>	<b>10,400.7</b>
<b>Total Income</b>	<b>131,249.9</b>
<b>EXPENSE AND LOANS REPAYMENT</b>	
Employee Costs	59,687.0
Borrowing Expenses	350.6
Materials & Contracts	19,020.8
Other Operating Expenses	24,401.8
<b>Subtotal - Operating Expense</b>	<b>103,460.2</b>
Other Capital Purchases	6,352.2
Capital Works Program	29,601.6
External Loans Principle Repayment	1,050.6
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>37,204.4</b>
<b>Total Expense</b>	<b>140,664.6</b>
<b>Performance Result before capital items and loan repayment - Surplus</b>	<b>17,389.0</b>
<b>Performance Result after capital items and loan repayment - Deficit</b>	<b>9,414.7</b>
<b>OTHER FUNDING SOURCES FROM:</b>	
New Loans	0.0
Transfers to Reserves	15,279.5
Transfer from Reserves	24,534.6
<b>Total new loan and reserves</b>	<b>9,255.1</b>
<b>Budget Result - Surplus</b>	<b>40.4</b>

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# STATEMENT OF REVENUE POLICY

## RATING STRUCTURE

As per Section 497 of the Local Government Act 1993 Waverley Council has determined that its rates will be calculated on the basis of an ad valorem rate. Higher differential rating will apply to land used for business purposes reflecting the increased service levels required for this type of land use. The land determined to be subject to a residential category will be subject to a minimum

rate in accordance with Section 548(3) of the Act in accordance with the equity principle that a fair contribution is received from all ratepayers for the services and infrastructure supplied by Council.

A centre of activity sub category will apply to business land within the Bondi Junction defined area. The determination has been made that the increased structural costs required in maintaining and improving a central business district requires a higher contribution from

those community members. Rate sub categories will not be applied to land deemed to be categorised residential.

The distribution of the rate levy will be made in accordance with the principles of the financial capacity of the ratepayer and to ensure an equitable level of services are provided to all ratepayers and residents. However, the total rate revenue between the categories is at the discretion of Council.

## THE 2016/17 RATING STRUCTURE IS:

Category	Sub-Category	Number of Assessments	Rate in the Dollar	Minimum Rate (\$)	Estimated Rates (\$)
Residential	Ordinary	28,519	0.1090	605.18	31,145,629
Business	Ordinary	963	0.5275		4,975,187
Business	Bondi Junction	909	0.8226		6,893,900
Total					43,014,716

The Residential category will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the residential criteria of Section 516 of the Local Government Act 1993. The Business category, sub category Ordinary will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the business criteria of Section 518 of the Local Government Act 1993 with the exception of rateable assessments deemed to be within

the sub category, Bondi Junction. The Business category, sub category Bondi Junction will apply to rateable assessments that satisfy the business criteria of Sections 518 and 529 (2) (d) of the Local Government Act 1993 that satisfy the criteria of being within the centre of activity of Bondi Junction.

## RATING PEGGING

The NSW Government introduced rate pegging in 1977, making several amendments to the

methodology resulting in the system in use since 1987. Rate pegging limits the amount that Council can increase its rate revenue from one year to the next by a specified percentage. In 2010, the State Government board, the Independent Pricing and Regulatory Tribunal of New South Wales (IPART) was delegated responsibility for determining the allowable annual increase in general rates income.



The annual rate increase is determined using a Local Government Cost Index and a productivity factor. Also an adjustment for the carbon price advance that was included in the rate increase for the previous financial year has been applied to this year. Accordingly, the total rate income received from ordinary rates for this financial year will be increased by 1.8 percent.

### SPECIAL RATE VARIATION

Waverley Council is not proposing to levy any special rates for the 2016/17 year.

### LAND VALUATIONS

The rates are calculated in accordance with the land value determined by the Valuer General's Office with a base date of 1 July 2015. The land values that will be used for the calculation of the rate levy for this financial year have been used in the previous financial year. Accordingly, there will not be significant fluctuations to the individual rate accounts due to valuation changes for properties that have been previously rated.

Supplementary valuations supplied after 1 July will only be used to calculate rate levies where a plan of subdivision or strata plan has been registered after this date in accordance with the amended land value supplied by the Valuer General of NSW. The ordinary rates and charges will only be calculated on a pro-rata basis where the rateability status changes in accordance with section 555 of the Local Government Act, 1993.

### MIXED DEVELOPMENT APPORTIONMENT FACTOR

Those properties that are subject to a Mixed Development Apportionment Factor (MDAF) as supplied by the

Valuer General's Office are rated Residential and Business on the basis of the apportionment percentage. The onus of application and proof is with the ratepayer.

### AGGREGATION OF LAND

Aggregation of ordinary rate levy in accordance with Section 548A will only apply:

- for all lots categorised as Residential or Business for rating purposes, separately titled car spaces and separately titled utility lots that are in the same ownership as the residential or business lot and are within the same building or strata plan; and
- from the commencement of the quarter following the lodgement of the application with Council.

### INTEREST CHARGES

In accordance with Section 566(3) of the Local Government Act 1993, the Minister for Local Government has determined the maximum rate of interest payable on overdue rates and charges for 2016/17 as 8 percent. Council will charge the maximum rate of interest payable daily to all un-paid rates and annual charges on a simple basis in accordance with the Act's provisions.

Legal recovery action may be commenced in accordance with Council's Rates, Charges and Hardship Assistance policy.

### SECTION 611 CHARGES – GAS MAINS

Under Section 611 a local government authority may make an annual charge on the person for the time being in possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place.

For the purpose of gas supplies, a charge is equal to 0.75 per cent of average sales for five years plus a main apportionment calculated according to the percentage of mains within the Waverley Local Government area.

### DOMESTIC WASTE CHARGE

Waverley Council levies a Domestic Waste Charge under section 496 of the Local Government Act 1993. This charge is mandatory and applies to all rateable land where the service is available. For the purposes of raising the Domestic Waste under Section 496 of the Local Government Act, 1993 within the Waverley area, Council deems an eligible assessment for which the service is available to be a parcel of land, which satisfies the residential criteria of Section 516 of the Local Government Act, 1993. Assessments, which are vacant parcels of land, are subject to domestic waste management charges in accordance with Section 496 of the Local Government Act, 1993. For the 2016/17 financial year the Domestic Waste Management Charge will be increased by sixteen dollars (\$16.00) to five hundred dollars (\$500.00). The charges will be billed on the annual rates and charges notice and may be paid by the quarterly billing method in accordance with Section 562 (3) of the Local Government Act, 1993.

Waste charges are calculated in accordance with the adopted waste and resource recovery action plan. For single dwellings, Council will supply (at the ratepayers agreement) four bins:

- For co-mingled recycling – 1 blue lid (140 litres) bin
- For other recyclable materials – 1 yellow lid (140 litres) bin

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- For household waste – 1 red lid (140 litres) bin
- For green waste materials – 1 green lid (240 litres) bin

For multi unit buildings, Council will supply (at the ratepayers agreement) bins as follows:

- For co-mingled recycling – 1 blue lid (240 litres) bin per eight units
- For other recyclable materials – 1 yellow lid (240 litres) bin per eight units
- For household waste – 1 red lid (240 litres) bin per three units
- For green waste materials – 1 green lid bin (240 litres) as required

## SECONDARY WASTE CHARGE

The charge is calculated in accordance with the number of waste services supplied by Waverley Council and is available to all rateable land where the service is provided within the local government area. The charges will be billed on the

annual rates and charges notice and may be paid by the quarterly billing method in accordance with Section 562 (3) of the Local Government Act, 1993.

The secondary waste charge may be provided at the request and agreement of the ratepayer as per Section 496 of the Local Government Act, 1993. Council will supply at the ratepayers agreement additional bins as follows -:

- Single dwelling houses will be supplied for household waste 1 red lid (140 litres) bin and other recycling bins, as required, per charge. Multi unit dwellings will be supplied for household waste 1 red lid (240 litres) bin per three units and other recycling bins, as required, per charge.

The secondary waste service charge will be calculated for multi-unit residential dwellings where owners share the use of 240-litre bins for waste and recycling in the following circumstances:

- Where no strata subdivision plan is registered, or

- a company title arrangement has not been registered,
- and the multi-occupancy residential dwelling is held in a single title.

The secondary waste charges levied in respect of multi-occupancy residential dwellings, will be calculated by the number of separate units, as defined by the Strata Management Scheme Act of NSW, within the building complex to determine the charges.



## BORROWINGS

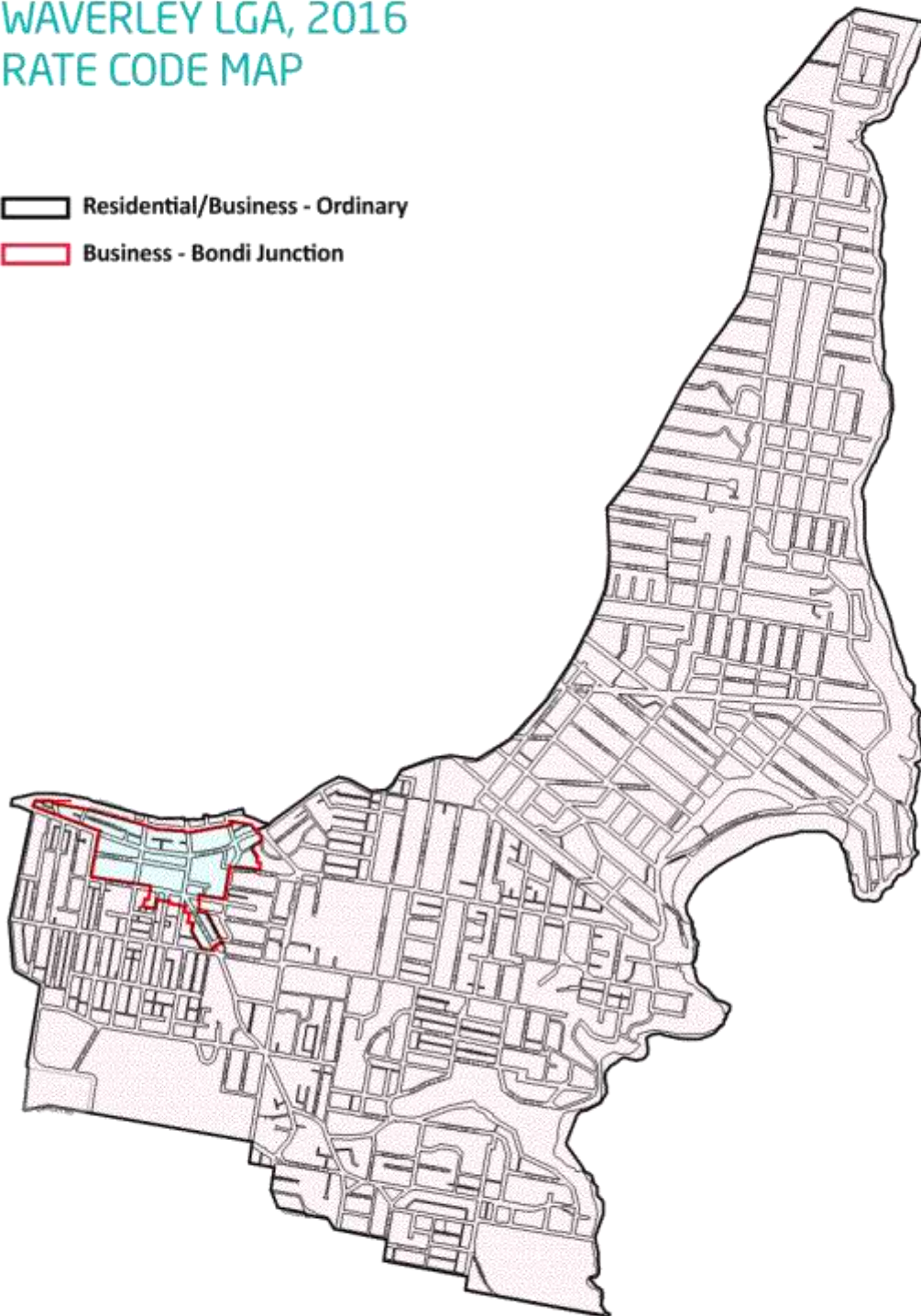
During the 2016/17 financial year Council in not proposing any borrowings.

## 2016/17 DOMESTIC WASTE CHARGE STRUCTURE

Charge	Number of Assessments	Number of Services	Rate per Service (\$)	Estimated Levy (\$)
Primary	28,373	28,373	500	14,186,500
Secondary	2,338	2,338	500	1,169,000
Total	30711	30711	500	15,355,500

## WAVERLEY LGA, 2016 RATE CODE MAP

-  Residential/Business - Ordinary
-  Business - Bondi Junction





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# CAPITAL WORKS PROGRAM 2016/17

Program objective/description	2016/17 Projects	2016/17 Budget (\$)
Bondi POM landscape works	Bondi park picnic shelters	941,644
	Junior skatepark construction	700,000
Bondi Surf Club and depot project	Bondi Surf Club and PPC depot design	500,000
Bondi PoM - underground car park feasibility	Bondi Park - Traffic Study	300,000
Spring Street Conversion	Closure of Spring Street Carpark Exit	100,000
Bondi Pavilion Conservation upgrade project	Bondi Pavilion Conservation upgrade design work	3,800,000
Bronte Park replace picnic shelters, southern park entry, playground upgrade, promenade works, redesign of bear pit, lighting, irrigation	Bronte Park southern entry	600,000
Structural renewal of Bronte Promenade and sea walls	Bronte Seawall technical study	45,000
Bronte Beach Lifeguard Tower	Bronte Beach Lifeguard Tower construction work	1,000,000
SAMP Category 9.1 - Waverley Cemetery	Minor infrastructure works	76,604
SAMP Category 9.2 - South Head Cemetery	Minor infrastructure works	76,879
Waverley Cemetery Internal Fencing and Retaining Structure		1,548,000
SAMP Category 7 - Coastal and Retaining Infrastructure construction		770,000
	Heritage stairs upgrade at Brighton Boulevard	270,000
	Design and replacement of Bronte Pool Pump	500,000
Complete Streets - Combined Other Projects		2,035,174
	East Bondi Junction (Bronte Road, Oxford St, Grosvenor Street) Streetscape	1,582,049
	Oxford Street (Syd Einfield Drive - Hollywood Avenue) road reserve widening and street design as per Complete Streets	200,000
	Denison Street (Spring Street - Ebley Street) street design as per Complete Streets	68,250
	Newland Street (Ebley Street - Oxford Street) street design as per Complete Streets	122,625
	Grafton Street - street design as per Complete Streets	42,375
	Bronte Rd (Ebley St - Birrell St) Stage 1 - street design as per Complete Streets	19,875
Recycled water feasibility & implementation	Water feasibility studies for Marks Park, North Bondi, Biddigal Reserve and Hugh Bamford Park	100,000
Implement high priority transport projects	Light Rail Study -Waverley People, Places and Movement Study	182,667
Public and Street lighting energy efficiency	Energy Efficient Street Lighting and Public Lighting	165,000
Facilities Sustainable water upgrades	Leak detection across Council sites	150,000
Bondi Junction Green Infrastructure Master Plan	BJ Green Infrastructure MP building improvement program - Develop and implement BJ energy and water solutions, BJ waste infrastructure solutions	500,000

Program objective/description	2016/17 Projects	2016/17 Budget (\$)
Implement Urban Ecology Plan	Remnant Biodiversity Action Plan	275,000
	Tamarama ERFAP	45,000
	Bronte ERFAP	90,000
	Weed Management	15,000
SAMP 4 Category 2- Footpath Construction & Upgrades		<b>1,645,867</b>
	Beach Road (n/s), Glenyar Avenue to Blair Street	15,000
	Beach Road (s/s), Gould Street to Glenyar Avenue	15,000
	Birrell Street (b/s), Bronte Road to Carrington Road	57,000
	Birrell Street (b/s), St James Street to Denison Street	22,000
	Blair Street (b/s), Gould Street Vicras Avenue	25,000
	Brighton Boulevard (b/s), Wairoa Avenue to 44 Brighton Boulevard	40,000
	Brighton Boulevard (n/s), Gould Street to Wairoa Avenue	28,000
	Bronte Road (b/s, upper & lower), Gardyne Street to Nelson Avenue	50,000
	Clarke Street (b/s), Young Street to Jensen Avenue	50,000
	Dickson Street (b/s), Read Street to Hewlett Street	15,000
	Elvina Street (b/s), Oceanview Street to Kobada Road	33,000
	Farrellys Avenue (n/s), Boonara Avenue to 1 Farrellys Avenue	15,000
	Fletcher Street (n/s), Sandridge Street to #58 Fletcher Street	20,000
	Flood Street (b/s), Bondi Road to Old South Head Road	45,000
	Francis Street (b/s), Wellington Street to Old South Head Road	25,000
	Hall Street (b/s), Glenyar Avenue to Simpson Street	45,000
	Hardy Street (b/s), Dover Road to Macleay Street	61,000
	Hastings Parade (b/s), Wairoa Avenue to Campbell Parade	45,000
	Hastings Parade (b/s), Mitchell Street to Wairoa Avenue	55,000
	Henrietta Street (b/s), Victoria Street to Bronte Road	58,000
	Henrietta Street (e/s), Birrell Street to Salisbury Street	25,000
	Kenneth Street North Side Alexander Street to Marks Lane	25,000
	Macdonald Street (b/s), Young Street to Marne Street	25,000
	Military Road (b/s), 52b to Wentworth Street	33,000
	Military Road (b/s), Hastings Parade to Wallis Parade	40,000
	Military Road (b/s), Old South Head Road to Kemberley Street	40,000
	Murrivier Road (n/s), Hardy Street to Nancy Street	15,000
	Nancy Street (w/s), Murrivier Road to Clyde Street	25,000
	Newland Street (b/s), Birrell Street to Newland Lane	50,000
	Northcote Street (b/s), Gilbert Street to Old South Head Road	35,000
	Oakley Road (b/s), Glenyar Avenue to dead end	85,000
	Oceanview Avenue (b/s), Military Road to Ray Street	45,000
	Oceanview Avenue (b/s), Old South Head Road to Elvina Street	20,000
	Old South Head Road (e/s), Young Street to 767 Old South Head Road	25,000
	Owen Street (b/s), Old South Head Road to Polybank Parade	35,000
	Park Parade (e/s), Bondi Road to Birrell Street	45,000
	Pathway between Stewart Street and Roe Street	15,000
	Pindari Road (b/s), Military Road to Raleigh Street	45,000
	Stewart Street (b/s), Raina Street to Polybank Parade	25,000
	Strickland Street (b/s), Victory Street to Old South Head Road	20,000

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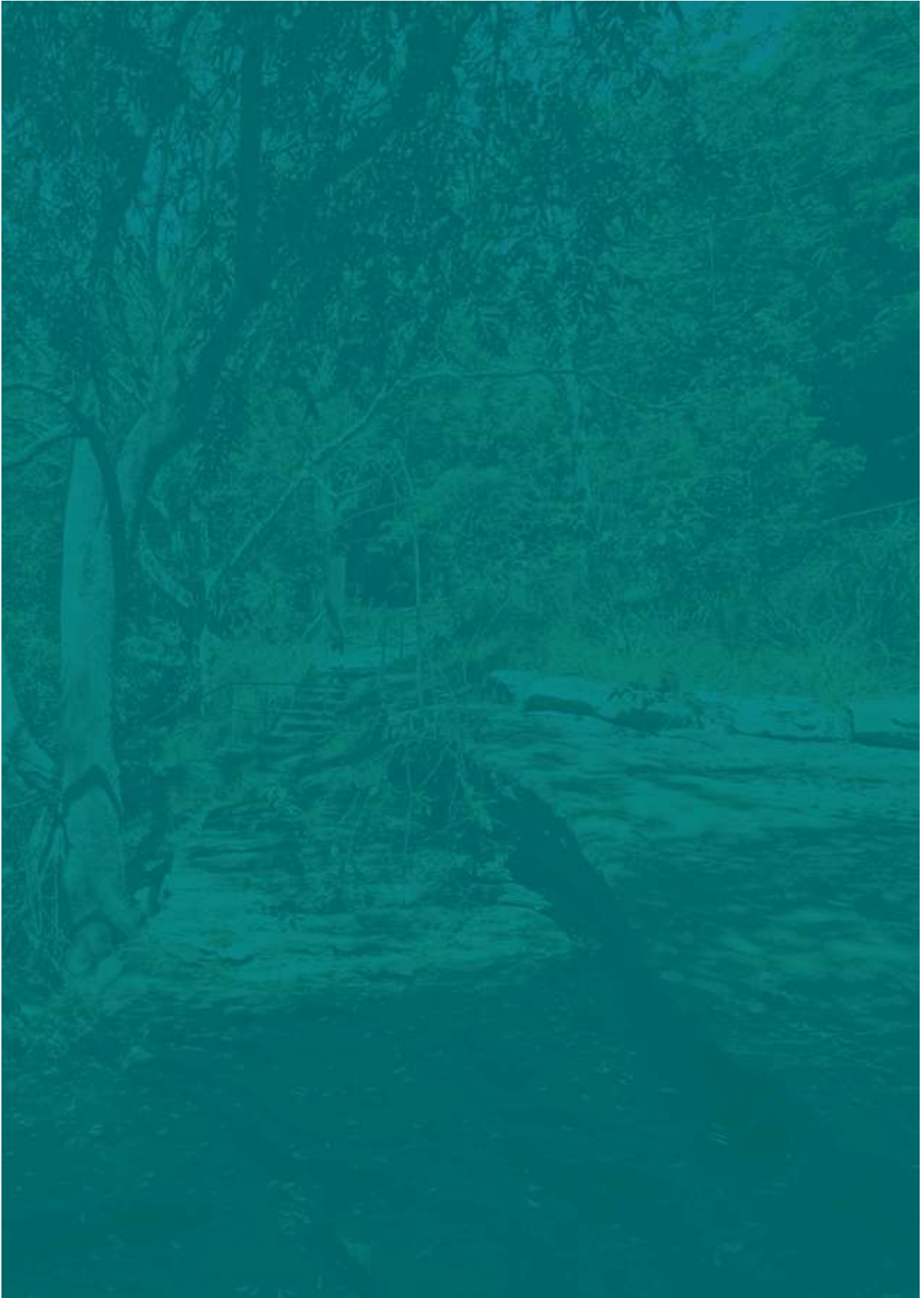
Program objective/description	2016/17 Projects	2016/17 Budget (\$)
SAMP 4 Category 2- Footpath Construction & Upgrades continued...	Tamarama Street (w/s), Birrell Street to Philip Street	22,000
	Tower Street (b/s), Young Street to Jensen Avenue	30,000
	Victory Street (b/s), Gilbert Street to 21 Victory Street	25,000
	Wentworth street (b/s), Military Road to dead end	60,000
	Wiley Street (b/s), Salisbury Street to change of width	35,000
	Woodstock Street (b/s), Flood Lane to Paul Street	29,000
	Young Street (e/s), 6 Young Street to Tower Street	14,867
	Young street (e/s), Old South Head Road to Clarke Street	12,000
	Zarita Avenue (b/s), Carrington Road to Campbell Street	26,000
	Civic Heart project	500,000
SAMP Category 3 - Kerb and Gutter Construction Grant (Urban Local Roads)		<b>765,000</b>
	Alt Street (b/sides), Birrell Street to Cuthbert Street	110,000
	Gilbert Street (b/sides), Bangalla Road to Victory Street	55,000
	Kimberley Street (b/sides), Ethel Street to corner of Ray Street	65,000
	Kimberley Street (b/sides), Military Road to Ethel Street	65,000
	Manning Street (e/side), Arnold Street to Cuthbert Street	40,000
	Military Road (b/sides), Kimberley Street to Oceanview Avenue	85,000
	Military Road (b/sides), Old South Head Road to Kimberley Street	120,000
	Pacific Street (b/sides), Bronte Road to Nelson Avenue	80,000
	St Thomas Street (b/sides), Busby Parade to Boundary Street	55,000
	Stanley Street (w/sides), 19 to Birrell Street	65,000
Local Village DCP Streetscape Improvements (Seven Ways, main priority roads upgrades)	Unnamed lane (e/sides), Gipps Street to dead end	25,000
		<b>1,000,000</b>
	Seven Ways	100,000
	Gateway upgrades	100,000
	Bronte Road Streetscape	800,000
SAMP - Category 10.1 - street signage	Wayfinding signage and street signs	78,497
Eastgate guidance system & painting/lighting upgrades	Eastgate guidance system & painting/lighting upgrades	1,100,000
SAMP Category 8.1 - Parks Infrastructure construction		<b>1,610,131</b>
	Stephen Street Reserve	150,000
	Gibson and Brown Street Reserve	120,000
	Marks Park	230,131
	Thomas Hogan Reserve	150,000
	Waverley Park	100,000
	Biddigal Reserve	300,000
	Sir Thomas Mitchell Reserve	15,000
	Warren Zines Reserve	10,000
	Gilgandra Reserve	15,000
	Francis and Edward Street Reserve	10,000
	Cuthbert Street Reserve	10,000
	Returfing at various locations	200,000
	Median planting at various locations	150,000
	Coastal Walk upgrades	150,000

Program objective/description	2016/17 Projects	2016/17 Budget (\$)
SAMP Category 8.2 - Parks Landscapes	Waverley Park Irrigation Tank Upgrade to 200KL	300,000
Public Art Commissions - every 2 years	Waverley Mall Public Artwork	100,000
SAMP Category 1- Roads Construction & Upgrades		<b>2,265,864</b>
	<b>Roads Construction</b>	<b>635,762</b>
	Adelaide Street, Oxford Street intersection to Grafton Street roundabout	90,000
	Arnold Street, dead end to Bourke Street	37,000
	Belgrave Street, Murray Street to Dickson Street	75,000
	Busby Lane, Marroo Street to Busby Lane and Busby Parade to Chesterfield Parade	31,000
	Ethel Street, Kimberley Street to dead end	27,133
	Francis Street, Wellington Street to Barracluff Avenue	24,000
	Newland Street, Ebley Street to Spring Street	76,629
	Norton Avenue, Oceanview Avenue to dead end	46,000
	Oceanview Avenue, Military Road to Old South Head Road	80,000
	Sir Thomas Mitchell Road, Campbell Parade to Lucius Street	50,000
	Yanko Avenue, Macpherson Street to Evans Street	99,000
	<b>Regional roads - repair program/block grant</b>	<b>600,000</b>
	Birrell Street, Bennett Street to Jackaman Street	280,000
	Bronte Road, Carrington Road to Albion Street	130,000
	Murray Street, Gipps Street to 35 Murray Street	190,000
	<b>Roads to Recovery</b>	<b>464,102</b>
	King Street, Bennett Street to Ocean Street	69,047
	Liverpool Street, Hardy Street to Dead End (Both Upper and Lower Sections)	108,000
	Raleigh Street, Military Road to Wallangra Road	24,000
	Grafton Street, Junction Street to Vernon Street	223,055
	Gardyne Street, Pacific Street to dead end (Lower Section)	10,000
	Gardyne Street, split level to Pacific Street (Upper Section)	30,000
	<b>Road Safety and Traffic Calming</b>	<b>116,000</b>
	Hall Street Raised Pedestrian Crossing	66,000
	Salisbury & Henrietta Streets Bicycle & Road Safety Project	20,000
	Rowe Lane cnr Newland Street Raised Crossing	30,000
	<b>Concrete roads</b>	<b>200,000</b>
	<b>Lanes</b>	<b>200,000</b>
	Alice Lane, Macpherson Street to Pine Street	10,000
	Castlefield Lane, Denham Street to Castlefield Street	12,600
	Grosvenor Lane, Newland Street to Grosvenor Street	25,100
	Newland Lane, Cuthbert Street to Newland Lane (s/side of Cuthbert Street)	27,300
	Newland Lane, Cuthbert Street to Newland Lane (n/side of Cuthbert Street)	27,300
	Newland Lane, Manning Street to Newland Street	19,200
	Newland Lane, Stanley Street to Newland Street	13,300
	Read Lane, Read Lane to Murray Street	24,400
	Read Lane, Read Street to Hewlett Street	14,600
	York Lane, Birrell Street to Aston Street	26,200
	<b>Traffic islands</b>	<b>50,000</b>
	<b>Heavy Patching Program</b>	<b>589,554</b>



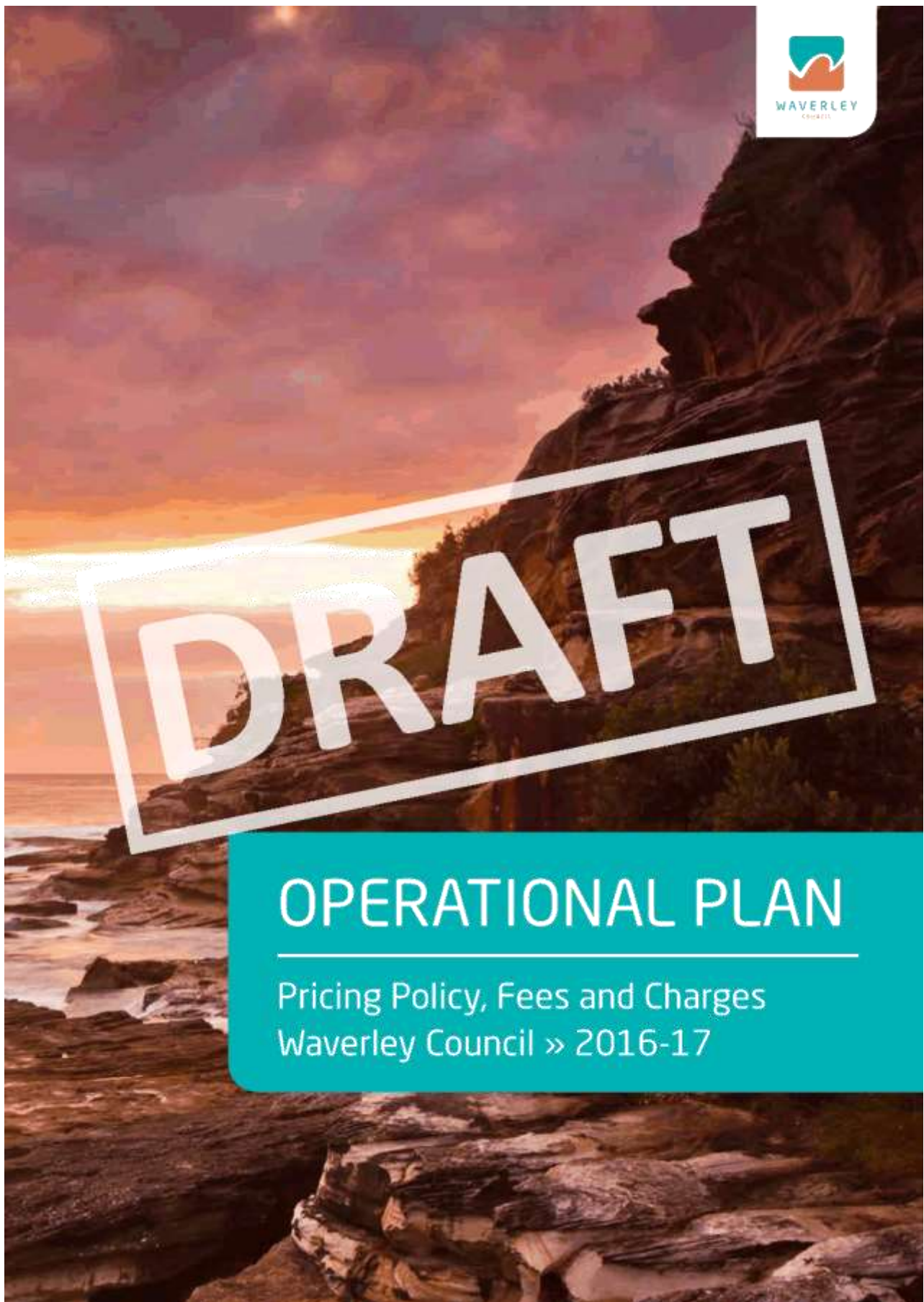
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Program objective/description	2016/17 Projects	2016/17 Budget (\$)
Rodney Reserve - Sportsfield, fencing, lighting, amenities block, irrigation, resurfacing, upgrade to parking, goal posts	Rodney Reserve Upgrade works	1,600,000
<b>SAMP Category 12 - Other infrastructure</b>		<b>776,788</b>
	Coastal Walk Fitness Upgrade and Hugh Bamford Reserve fencing	689,788
	Street Bin replacement	87,000
<b>SAMP Category 4 - Stormwater drainage construction &amp; upgrades</b>		<b>993,134</b>
	Stormwater drainage - various locations	653,134
	Purchase of CCTV and jetblaster for stormwater management	340,000
<b>SAMP Category 11 - Street Trees</b>		<b>132,659</b>
	Supply Method for Pre-Grow Tree Supply	50,000
	Other Tree Replacement Program	82,659
Bike Plan Implementation	Bike Plan Implementation	80,000
Thomas Hogan Reserve PoM		235,000
Waverley Park PoM - undertake works identified in plan of management	Waverley Park Multi-Purpose Courts	544,000
Sustainable Waste Strategy	Implementing the high priority sustainable waste strategy funded via DWC	100,000
Waste infrastructure	Public place waste collection compactors at Bondi Park / Promenade (part fund 50% DWC)	140,000
Campbell Parade streetscape upgrade project	Stage 1 - Campbell Parade detailed designs including North Bondi Terminus	519,124
	Roscoe Street Streetscape upgrade project	510,000









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# COMMUNITY VISION

We are united by a common passion for our beautiful home between the city and the sea.

Inspired by the magnificent landscape of Waverley and by the gifts we have inherited from those who have been here before us, we dream of a fulfilling life where...

we are safe

we are reconciled with and value our indigenous past

connections within families and between generations can remain unbroken

we are inspired and able to renew our physical and spiritual wellbeing

everyone is welcome to participate positively in community life

we can express our essential selves through our traditions, our arts, our cultures and our lifestyles

we act together as a compassionate society

the beauty of our beaches, cliffs and coastal lands endures

the architectural landscape is cared for and developed at a human scale and design is sensitive to the natural, historical and social contexts

vital services are fully accessible

scarce resources are conserved and fairly shared

local economic prosperity provides opportunity for all

as a local community we have the courage to take a leading place in achieving

the environmental aims of a global society

we are confident our leaders will reflect thoughtfully on our views and best interests when making decisions for our future

These are the aspirations of our hopeful generation.

We recognise the need to commit to this vision of our future with energy so we can pass these gifts to our children and they to theirs.

# OUR VISION, MISSION AND VALUES

## Our Vision

---

Connect, Create and Celebrate our People, Places and Partnerships.

## Our Mission

---

Wow! This is Waverley.

## Our Values

---

Together | Responsible | Engaging | Creative



## **PRICING POLICY**

### **Objective**

The Objective of the Pricing Policy is to :

- To provide a decision-making framework to determine fees and charges;
- To provide cost recovery opportunities while meeting Council's community service obligations;
- To meet Council's statutory requirements under the Local Government Act 1993 and other relevant legislation in relation to setting fees and charges;
- To assist Council staff, when reviewing existing fees and charges and/or considering new fees and charges.

### **Background**

In accordance with section 608 of the Local Government Act 1993 and other relevant legislations, Council charges and recovers approved fees and charges for any services it provides as contained within Council's annual fees and charges document.

This Policy summaries the principles to be used when setting fees and charges. It needs to be read in conjunction with Council's annual fees and charges document and any guidelines developed by Council to support the calculation of fees and charges.

### **Principles:**

Council will comply with the following principles for fees and charges:

- Equitable access to facilities and services
- Deliver value for money to community
- Manage assets with a high degree of accountability
- Fair imposition of fees and charges

### **Pricing Methodology:**

Fees and charges will be classified according to the pricing structures as outlined below. Full cost recovery will apply to all of Council's fees and charges, except in the circumstances outlined in the alternative pricing structures.

Pricing Category	Definition
Category A	No price is charged for this product/service. All costs associated with providing this product/service are met from general income.
Category B	The price charged for this product/service makes a partial contribution towards the total cost of providing the service, rather than the full cost recovery, recognising the community benefit it provides.
Category C	The price charged for this product/service is based on full cost recovery
Category D	The price charged for this product/service generates cost recovery and an appropriate return.
Category E	The price charged for this product/service is set by reference to market prices.
Category F	The price charged for this product/service is set by regulation or other legal agreement.
Category G	The charge is a refundable deposit against possible damage to infrastructure, footpaths, kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development or use of facilities.

### Terms and Explanations:

**Partial Contribution:** Council will recover less than the full cost. If the benefit of a service is a shared benefit for the community as well as individual users then partial contribution could be applied. This pricing could also be applied if full cost recovery results in widespread service avoidance. This approach is used to stimulate demand for a service.

**Full Cost Recovery:** Council will recover all direct and indirect costs of the service (including on-costs, overheads and depreciation of assets employed).  
Partial cost pricing

**Market Prices:** The price of the service is determined by examining alternative prices of surrounding service providers (this also may or may not recover the full cost of the service). This pricing structure should apply in cases where the service is in competition with that provided by another council, agency or commercial provider and there is consequent pressure to set a price that will attract adequate usage of the service.

**Prices set by Regulation or Legal agreement:** The price of this service is determined by legislation and dependent on that price, Council may or may not recover its full costs, but has no discretion to do so.

**Refundable Deposits:** In accordance with Section 68 of the Local Government Act 1993 security damage deposits may be requested for the payment of making good any damage caused to Council property and/or completing any works required in connection with the approval.

### **Goods and Service Tax( GST)**

GST is a broad-based tax of 10 per cent on the supply of most goods and services consumed in Australia.

The impact of GST on fees and charges is shown in a separate column.

If there is any change to the GST status of any of Council's Goods and Services throughout the year following Australian Taxation Office rulings or any other legislative change, the new GST will be applied immediately to the relevant fees and charges.

### **Sustainability Implications**

**Social Implications:** The Policy allows Council to exercise its community service obligations and to ensure equitable access to and consistent pricing of Council's services.

**Economic and Financial Implications:** The Policy optimises returns to Council on the use of its assets and resources. At the same time, it recognises the principles associated with users' ability to pay, competition and market conditions.

**Environmental Implications:** There are no environmental implications associated with this Policy.

### **Relevant legislative provisions**

- 1) Local Government Act, 1993;
- 2) Division of Local Government Competitive Neutrality Guidelines;
- 3) (Federal) A New Tax System (Goods and Services Tax) Act 1999 and regulations.

**Next Review Date: February 2017**

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b><i>Abandoned Cars, Trolleys &amp; Other Items</i></b>				
<b>Abandoned Vehicles</b>				
Removal of Abandoned Vehicles	per vehicle	114.00	Exempt	B
Vehicle Impounding Fee	per vehicle	478.00	Exempt	B
Vehicle Storage Fee	per week	77.00	Exempt	B
<b>Impounding Fee</b>				
Shopping Trolley	per trolley	108.00	Exempt	C
Crates - Bread, Milk, Chicken, similar	per crate	11.00	Exempt	C
<b><i>Access to Information/ Records</i></b>				
<b>Access to Council Records</b>				
Access applications	per application	30.00	Exempt	F
Processing Charge for applicant's personal information ( first 20 hours : no charge)	per hour	30.00	Exempt	F

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Processing charge for applicant suffering financial hardship( pensioner, full time student or non- profit organisation)	per hour	15.00	Exempt	F
Processing charge where there is a special benefit to the public generally	per hour	15.00	Exempt	F
Application for internal review	per application	40.00	Exempt	F
* Counts as a payment towards any processing charge payable by the applicant				
<b>Subpoenas</b>				
Conduct money-upon receipt of subpoena	per subpoena	50.00	Exempt	C
Subsequent service fee per half hour or part thereof(includes collation and file retrieval)	per subpoena	60.00	Exempt	C
Plus Photocopying	per subpoena	114.00	Exempt	C
Plus Courier Costs	per subpoena	Charged at courier rates	Exempt	C
Plus CD Fee	per CD	23.00	Exempt	C
Written Property Search and Zoning Compliance Inquiries	per item	55.00	Exempt	C
<b>Animals</b>				
<b>Companion Animals Act</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Dog or Cat Lifetime Registration Fee (non-desexed animal)	per registration	192.00	Exempt	F
Desexed Dog or Cat	per registration	52.00	Exempt	F
Breeder concession	per registration	52.00	Exempt	F
Pensioner concession – for desexed animal only	per registration	21.00	Exempt	F
Assistance animal (eg, guide dog)	per registration	0.00	Exempt	F
<b>Impounding Fees</b>				
Fees charged as per the Pound scheduled fees			Taxable	
<b>Applications</b>				
<b>Planning Proposals</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<b>Category</b>	<b>Unit</b>	<b>2016/17 Fee or Charge \$</b>	<b>GST</b>	<b>Pricing Policy</b>
<i>Fees for Planning Proposals will depend on the complexity of the proposal. Requests for simple planning amendments will be processed as part of the next scheduled housekeeping amendment. 'Minor' planning proposal generally refers to a single allotment spot rezoning generated by a planning anomaly or inconsistency. These proposals are generally not complex or contentious. 'Major' planning proposals refers to applications requiring a higher level of investigation, possibly involving several disciplines within Council or that may generate considerable community interest. 'Complex' planning proposals will require extensive investigation, generate considerable community interest and are likely to be the catalyst for consideration of planning controls on sites further a field than the subject site.</i>				
<b>Request for simple planning amendment to be included in annual housekeeping amendment</b>	per application	4231.00	Exempt	B
<b>Minor Planning Proposal</b>	-		-	-
Stage 1 (Pre Gateway assessment and reporting)	per application	14280.00	Exempt	B
Stage 2 (Post Gateway Determination - advertising, community consultation and finalisation)	per application	4231.00	Exempt	B
<b>Major Planning Proposal</b>				
Stage 1 (Pre Gateway assessment and reporting)	per application	26445.00	Exempt	B



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Stage 2 (Post Gateway Determination - advertising, community consultation and finalisation)	per application	10555.00	Exempt	B
<b>Complex Planning Proposal</b>				
Stage 1 (Pre Gateway assessment and reporting) base fee*	per application	37025.00	Exempt	B
Stage 2 (Post Gateway Determination - advertising, community consultation and finalisation)***	per application	10580.00	Exempt	B
<i>* plus cost of specialised community engagement and studies**</i>	per application	To be determined in accordance with Clause 11(1) of Part 2 of the Regulations**	Exempt	
<i>** Clause 11(1) of Part 2 of the Regulations authorises the relevant planning authority to enter into an agreement with a person who requests the preparation of a planning proposal under Part 3 of the Act for the payment of the costs and expenses incurred by the authority in undertaking studies and other matters required in relation to the planning proposal.</i>				
<i>*** Minimum \$10,000.00. May be more depending on the conditions imposed by the LEP Panel.</i>				
<b>Application to alter Street Number</b>				
Assessment by Council Officer	per application	550.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Building Matters</b>				
<b>Building Inspection Fees (Council is Principal Certifier and Issuer of Construction Certificate)</b>				
<i>Inspections( Including inspections required by any development consent or other statutory inspections)</i>	per Inspection	150.00	taxable	B
<b>Additional Inspection Fees (Miscellaneous inspections required by Building Waverley technical officers under any Act that Council from time to time enforces)</b>				
Inspection Fee	per Inspection	175.00	taxable	B
<b>Additional Warning Signs for Building Sites Relating to Soil &amp; Water Management</b>	per sign	30.00	taxable	B
<b>Cemetery Services</b>				
<i>Please call the Cemetery Manager on 9665 4938 for information.</i>				
<b>Certificates</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Building Certificate [Section 149A E.P&amp;A Act 1979] (prescribed) (Clause 260)</b>				
<b>Application fee:</b>				
Classes 1 & 10 buildings (NB: This includes a Class 2 building comprising 2 dwellings only).	application fee	250 per dwelling	Exempt	F
Class 2 to 9 buildings:				
Where floor area or part does not exceed 200 m2	application fee	250.00	Exempt	F
Where floor area between 200 - 2,000 m2 = \$210 + \$0.50 per m2 over 200 m2	application fee	250 plus 0.5 per m2 over 200m2	Exempt	F
Where floor area over 2,000 m2 = \$1,165 + \$0.075 per m2 over 2,000 m2	application fee	Table	Exempt	F
Part of building consisting of an external wall only or not otherwise having a floor area	application fee	250.00	Exempt	F
Additional Inspection Fee	per inspection	90.00	Exempt	F
Copy of Building Certificate	per certificate	13.00	Exempt	F
Additional fees may apply as per clause 260			Exempt	
<b>Issue of Building Construction &amp; Complying Development Certificate related to building cost:</b>				
Administration Fee (flat rate fee + a percentage of building cost as below)	per certificate	150.00	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Up to \$5,000	building cost	0.6% of cost	Taxable	B
\$5,001 to \$100,000	building cost	(i) + 0.5% for next \$95,000	Taxable	B
\$100,001 to \$250,000	building cost	(i) + (ii) + 0.4% for next \$150,000	Taxable	B
\$250,001 to \$1,000,000	building cost	(i) + (ii) + (iii) + 0.2% for amount over \$750,000	Taxable	B
\$1,000,001 +	building cost	(i) + (ii) + (iii) + (iv) + 0.1% for amount over \$1,000,000	Taxable	B
Urgency Fee (Certificate to be supplied within 5 working days)	per certificate	per hour or part thereof \$110.00	Taxable	B
Notification fee	per certificate	190.00	Taxable	B
<b>Check Compliance with BASIX Certificate</b>				
Alterations and Additions	per check	240.00	Exempt	B
New Dwelling House	per check	600.00	Exempt	B
Residential Flat Building (6 or less flats)	per check	900.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Residential Flat Building (greater than 6 flats)	per check	1200.00	Exempt	B
Mixed Development	per check	1200.00	Exempt	B
<i>Note: Where the issue of a Construction Certificate involves a "performance based solution" to satisfy the Building Code of Australia an additional fee may apply.</i>				
<b>Heritage Certificate of Exemption</b> <i>Certificate of exemption from requiring development consent for minor works to heritage items and in heritage conservation areas.</i>	per application	120.00	Exempt	B
<b>Subdivisions Certificate</b>				
<b>Land Subdivision</b>				
Application fee	application fee	700.00	Exempt	E
Additional application fee for each lot	application fee	700.00	Exempt	E
Boundary adjustment subdivision application fee	application fee	400.00	Exempt	E
Information to support subdivision application to the Registrar General	application fee	400.00	Exempt	E
<b>Strata Subdivisions( Including Stratum)</b>				
Application fee	application fee	700.00	taxable	E
Additional application fee for each lot	application fee	700.00	taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>"Certificate of Council" required by Land Titles Office for land subdivision not requiring Council approval</b>	per certificate	400.00	Exempt	B
<b>Occupation Certificates</b>				
Application fee	application fee	150.00	taxable	B
Inspection fee (if not included in Building Inspection Fee)	per hour or part thereof	175.00	taxable	B
<b>s149 Planning Certificates and Zoning Compliance</b>				
<i>Normal Service 4 - 7 days</i>				
Section 149 (2)	per certificate	53.00	Exempt	F
Section 149 (2) and Section 149 (5)	per certificate	133.00	Exempt	F
Urgent - within 24 hours - Fee is in addition to application fee	per certificate	140.00	Exempt	C
Register of Certificates (by Private Certifiers) - Construction, Complying development and Occupation Certificates & Fee changed by Regulation	administration fee	36.00	Exempt	F
Section 735A LGA & 121ZP EP&A Certificates – Giving Information – Outstanding Notices	per certificate	103.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Children's Services</b>				
<b>Early Education Centres</b>				
<b>Enrolment Bond *</b>				
Children under 3 years of age (1-3 days per week)	per bond	654.00	GST-free	C
Children under 3 years of age (4-5 days per week)	per bond	1090.00	GST-free	C
Children 3 years of age and over (1-3 days per week)	per bond	618.00	GST-free	C
Children 3 years of age and over (4-5 days per week)	per bond	1030.00	GST-free	C
Daily fee per child - in rooms for children under 3 years of age*	per day	109.00	GST-free	C
Daily fee per child - in rooms for children 3 years of age and over*	per day	103.00	GST-free	C
Waiting List Fee	per child	20.00	GST-free	C
Enrolment Fee	per family	103.00	GST-free	C
Late Pick-up Fee - after closing time	per minute	2.05	GST-free	C
<i>*The above fees is subject to adjustment in accordance with the formula by the Commonwealth Department of Human Services relating to child care benefits and rebate</i>				
<b>Family Day Care – Daily rates:</b>				



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Enrolment Fee (payable at interview)	per enrolment	103.00	GST-free	B
Recommended Fee (seven hours or less)	per day	103.00	GST-free	B
Core hours and Extended Hours Care (within and outside 8am-6pm) Mon to Fri	per hour	12.00	GST-free	B
Overnight care by agreement with educator and Family Day Care Coordination Unit	per night	100.00	GST-free	B
Saturdays by agreement with educator and Family Day Care Coordination Unit	per hour	22.00	GST-free	B
Sundays by agreement with educator and Family Day Care Coordination Unit	per hour	24.00	GST-free	B
Before & After School Care	per hour	10.00	GST-free	B
Meals	each	4.00	GST-free	B
Snacks	each	3.00	GST-free	B
Absent days due to illness or other reasons	Full fee applies	Full fee applies	GST-free	B
Administration Levy	Daily/child	10.50	GST-free	B
Educator Levy	% of Educator's daily core hours fee	10%	GST-free	B
Waiting List Fee	per child	21.00	GST-free	B
Administration fee for late/ incomplete time sheets	each	10.00	GST-free	B
Educator Registration Package (includes policy folder, Regulations documents, receipt book etc)	per educator registration	500.00	GST-free	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Early/ Late Fee: Parents will be liable for a fee for arriving before or after contracted hours	per hour or part thereof	20.00	GST-free	B
Re-registration Fee	per educator	260.00	GST-free	B
Educator's Bond*	per educator	1500.00	GST-free	B
* refundable upon leaving the scheme and after a minimum of 3 years continuous registration				
<b>Community Bus</b>				
(Drivers are required to have a current LR Drivers Licence)				
<b>Rates for approved* groups servicing frail older people and people with a disability</b>				
<b>13 Seater bus</b>				
Daily rate	per day	28.60	Taxable	B
<b>23 Seater, wheelchair accessible bus</b>				
Daily rate	per day	67.70	Taxable	B
*Approved groups are those prioritised in Council's community planning documents.				
Rates for local organisations providing a community service( Local organisations providing a community service must be a not for profit organisation )				
<b>13 Seater bus</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Daily rate within the Metropolitan area	per day	80.40	Taxable	B
Daily rate outside the Metropolitan area	per day	103.70	Taxable	B
Weekend rate within the Metropolitan area	Saturday and Sunday	160.80	Taxable	B
Weekend rate outside the Metropolitan area	Saturday and Sunday	189.35	Taxable	B
<b>23 Seater, wheelchair accessible bus</b>				
Daily rate within the Metropolitan area	per day	121.65	Taxable	B
Daily rate outside the Metropolitan area	per day	160.80	Taxable	B
Weekend rate within the Metropolitan area	Saturday and Sunday	268.70	Taxable	B
Weekend rate outside the Metropolitan area	Saturday and Sunday	309.95	Taxable	B
<b>Rates for other local organisations</b>				
<b>13 Seater bus</b>				
Daily rate	per day	189.35	Taxable	E
Weekend rate	Saturday and Sunday	378.70	Taxable	E
<b>23 Seater, wheelchair accessible bus</b>				
Daily rate	per day	243.30	Taxable	E
Weekend rate	Saturday and Sunday	476.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<i>A refundable cleaning deposit of \$50 will be charged (cash only).</i>				
<b>Community Garden</b>				
Plot Licence Fee	per year	72.00	Exempt	B
Community Garden membership	per membership	31.00	Taxable	B
<b>Cultural Activities</b>				
<b>Bondi Pavilion Community Cultural Centre</b>				
<b>Pottery Classes - Fees based on a typical 10 weeks term</b>				
Adult-standard charge excluding clay	per head	255.00	Taxable	B, E
Adult - concession excluding clay	per head	185.00	Taxable	B, E
Adult- casual excluding clay	per head	30.00	Taxable	B, E
Child - standard charge including clay	per head	185.00	Taxable	B, E
Child - concession including clay	per head	125.00	Taxable	B, E
Child - casual including clay	per head	20.00	Taxable	B, E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>School Holiday Activities</b>				
Workshops and performances	per head	0.00-300.00	Taxable	B,E
Concession	per head	0.00-250.00	Taxable	B,E
<b>Concerts/ Festivals</b>				
Entry	per head	0.00 - 300.00	Taxable	B,E
Workshop	per head	0.00 - 300.00	Taxable	B,E
<b>Project Workshops</b>	per head	0.00-500.00	Taxable	B,E
<b>Waverley Library</b>				
<b>Art Gallery Hiring Fee</b>				
Art Gallery - Foyer and Atrium	per exhibition	610.00	Taxable	B
Art Gallery - Atrium	per exhibition	355.00	Taxable	B
Art Gallery - Foyer	per exhibition	255.00	Taxable	B
<b>Development Applications</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Development Application Fees</b>				
For developments up to \$5,000	per development	Regulations	Exempt	F
For developments not involving the erection of a building or carrying out work, a subdivision or demolition	per development	Regulations	Exempt	F
Development for which estimated cost is:-				
More than \$5,001 but not exceeding \$50,000 (plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost)	per development	Regulations	Exempt	F
More than \$50,001 but not exceeding \$250,000 (plus \$3.64 for each \$1,000 (or part of \$1,000) of the estimated cost)	per development	Regulations	Exempt	F
Exceeding \$250,000 but not exceeding \$500,000 (plus \$2.34 for each \$1,000 (or part of \$1,000) of the estimated cost)	per development	Regulations	Exempt	F
Exceeding \$500,000 but not exceeding \$1,000,000 (plus \$1.64 for each \$1,000 (or part of \$1,000) of the estimated cost)	per development	Regulations	Exempt	F
Exceeding \$1,000,000 but not exceeding \$10,000,000 (plus \$1.44 for each \$1,000 (or part of \$1,000) of the estimated cost)	per development	Regulations	Exempt	F
Exceeding \$10,000,000 (plus \$1.19 for each \$1,000 (or part of \$1,000) of the estimated cost)	per development	Regulations	Exempt	F
<i>(Fees include plan First fee set by Planning NSW from 1 November 2002)</i>				
<b>Additional Development Application Charges</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
(a) Advertising fee for developments requiring public advertising under either the LEPs or DCPs		Regulations	Exempt	F
Fee where referrals required to be conveyed to an approval body (unless concurrence assumed)		Regulations	Exempt	F
(b) (1) Development Applications which require written notification only under the DCP		200.00	Exempt	B
(b) (2) Development Applications which require written notification and site notice under the DCP	Per service	268.00	Exempt	B
(c) Amendments to a Development Application (applicable only where Council agrees to accept the amendment)		50% of original fee charged	Exempt	B
(c)(1) Notification fee for amended plans		50% of original notification fee up to \$130 maximum	Exempt	B
(d) Modification to a Development Consent		Regulations		
I. For S96(1)		Regulations	Exempt	F
II. For S96 (1A) \$645 or 50% of the original development application fee, whichever is the lesser.		Regulations	Exempt	F
III. For S96 (2) (a) If the fee for the original application was less than \$100, 50% of that fee, or (b) the fee for the original application was \$100 or more:		Regulations	Exempt	F
(i) In the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50% of the fee for the original development application, and		Regulations	Exempt	F
(ii) In the case of an application with respect to a development application that involves the erection of a dwelling house with an estimated cost of construction of \$100,000 or less, \$190, and		Regulations	Exempt	F



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
(iii) In the case of an application with respect to any other development application, as set out in the Table to this clause,		Regulations	Exempt	F
Plus an additional amount of not more than \$665 if notice of the application is required to be given under section 96(2) or 96AA(1) of the Act.		Regulations	Exempt	F
(e) From 1 July 2002 fee for integrated development (referral to an authority for advice by approval body \$250) the additional fee of \$110 is payable to each concurrence authority. (These fees are not payable if concurrence can be assumed).		Regulations	Exempt	F
(f) The maximum fee for requests for reconsideration of decisions in respect of development applications that have been determined under Section 82A(3)		Regulations	Exempt	F
(i) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and		Regulations	Exempt	F
(ii) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$150, and		Regulations	Exempt	F
(iii) in the case of a request with respect to any other development application, as set out in the Table to this clause,		Regulations	Exempt	F
plus an additional amount of not more than \$500 if notice of the application is required to be given under section 82A of the Act.		Regulations	Exempt	F
(g) An additional development application fee will be charged for applications that are required to be referred to a Joint Regional Planning Panel (JRPP).		As determined by the Minister for Planning	Exempt	F
<b>TABLE: The fee payable to Council for modifying or reviewing a development consent referred to in clause (d)III(iii) and (f)(iii) above, is as set out in the table below.</b>				
<b>Estimated cost associated with the construction and use of the building:</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Up to \$5,000		Regulations	Exempt	F
\$5,001 - \$250,000		\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.	Exempt	F
\$250,001 - \$500,000		\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	Exempt	F
\$500,001 - \$1,000,000		\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	Exempt	F

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
\$1,000,001 - \$10,000,000		\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	Exempt	F
More than \$10,000,000		\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	Exempt	F
<b>Residential flat development</b>				
Additional fee payable for development which is required to be referred to a design review panel		3000.00	Exempt	F
Pre DA referrals to Design Review Panel		1500.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Coastal Risk Assessment</b>				
Additional fee for technical advice on applications subject to coastal inundation		515.00	Exempt	B
<b>Pre-Lodgement Development Application – Assessment/ Advice Fee</b>				
Single dwelling or dual occupancy (Class 1 & 10) Up to \$500,000		600.00	Taxable	B
Single dwelling or dual occupancy (Class 1 & 10) \$500,000-\$1,000,000		850.00	Taxable	B
Single dwelling or dual occupancy (Class 1 & 10) \$1,000,000 +		1200.00	Taxable	B
Multiunit/ mixed/ commercial up to \$500,000		600.00	Taxable	B
Multiunit/ mixed/ commercial up to \$500,001 - \$1m		1000.00	Taxable	B
Multiunit/ mixed/ commercial up to \$1m - \$5m		1500.00	Taxable	B
Multiunit/ mixed/ commercial up to over \$5m		3000.00	Taxable	B
<b>Development Application Fees for Subdivisions</b>				
<b>Land Subdivision Application (not including a new road)</b>		Regulations	Exempt	F
ü Plus \$53.00 per additional regulation allotment created		Regulations	Exempt	F
<b>Boundary adjustment (no additional allotments)</b>		Regulations	Exempt	F
<b>Strata Subdivision Application – Development Application</b>		Regulations	Exempt	F
ü Plus \$65.00 per regulation allotment		Regulations	Exempt	F

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Development Application Reproduction Charges</b>				
A4 size photocopy (per page)(Initial page)	per page	2.10	Exempt	B
A4 size photocopy (per page)(subsequent pages for same DA)	per page	0.55	Exempt	B
A3 size photocopy (per page)	per page	3.10	Exempt	B
A3 size photocopy (per page)(subsequent pages for same DA)	per page	1.05	Exempt	B
A2 size copy (per page)	per page	29.00	Exempt	B
A2 size photocopy (per page)(subsequent pages for same DA)	per page	9.30	Exempt	B
A1 size copy (per page)	per page	34.00	Exempt	B
A1 size photocopy (per page)(subsequent pages for same DA)	per page	12.40	Exempt	B
Certified copy of a document, map or plan	per page	Regulations	Exempt	F
<i>The charge for photocopying documentation from a single Development Application will be the initial page rate for the largest page to be copied, and the subsequent page rate according to the size of any other pages to be copied</i>				
<b>Library Services</b>				
<b>Library Charges (General)</b>				
Reservations Only	per book/	1.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Inter Library Loans & Charges incurred from other libraries are passed on to borrower	per books	As charged by other libraries	Taxable	C
Replacement Borrower Cards - Adults	per card	5.00	Exempt	B
Replacement Borrower Cards - Children	per card	5.00	Exempt	B
USB storage device	per USB	10.00	Taxable	B
A4 paper printing per sheet	per page	0.20	Taxable	E
Headsets				
Earbuds	per earbud	6.00	Taxable	B
Overheads	per overhead	11.00	Taxable	B
Library Activities	per booking based on activity	0.00-200.00	Taxable	B
Library Carry Bags	per bag	1.00-10.00	Taxable	B
<b>Lost or Damaged Items - At the discretion of the Library Manager, or senior member of staff in charge, the cost of replacement, or making good damage to any Adult Library item shall be:-</b>				
(a) The replacement cost per item, is the cost of the item plus an \$8 processing fee. The minimum cost of items is listed below and the \$8 processing fee is already included.				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Reference and Local History	per item	52.00	Exempt	C
Reference Folio	per item	73.00	Exempt	C
Non-Fiction (inc Quarto)	per item	25.00	Exempt	C
Fiction	per item	20.00	Exempt	C
Large Print	per item	31.00	Exempt	C
Paperbacks (PB)	per item	10.00	Exempt	C
DVDs	per item	20.00	Exempt	C
Compact Discs	per item	20.00	Exempt	C
Journals	per item	15.00	Exempt	C
<i>The replacement cost for Children's Library items - cost of item plus \$8 processing fee.</i>				
Audio Visual Material:-				
Replacement barcode/RFID tag	per item	4.00	Exempt	C
Replacement case for Kit	per item	12.00	Exempt	C
<b>Overdue Items</b>				
First notice		3.00	Exempt	B



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Second notice		6.00	Exempt	B
<b>Reference/ Local Studies Inquiries</b>				
<i>Searching of original resources owned or controlled by Waverley Council (eg, rate books, minutes, cemetery books, maps). (Includes photocopying of up to 10 pages then 20 cents per page).</i>				
Extended research for community purposes - more than 2 hours	per search session	50.00	Exempt	B
Extended research for commercial purposes - per 2 hours or part thereof	per search session	60.00	Exempt	C
<b>Reference Library – Fax Service</b>				
Outgoing Local	per page	1.00	Taxable	C
Outgoing STD	per page	2.00	Taxable	C
Outgoing Overseas	per page	4.00	Taxable	C
Incoming	for each 5 pages or part thereof	1.00	Taxable	C

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Reference Library – Scanning Service	per page	\$1.00 for 5 pages	Taxable	C
<b>Maintenance and Repair of Council Property</b>				
Road Opening Permits & Contributions to Cost of Road Work				
<b>Roads</b>				
Asphaltic concrete on road base	per m2 or part	391.40	Exempt	C
Asphaltic concrete with concrete base	per m2 or part	870.35	Exempt	C
Concrete (200mm)	per m2 or part	669.50	Exempt	C
Asset maintenance charge for restoration work approved to be carried out by the applicant or their contractors to cover the risk of failure and the reduction in structural integrity of the road reserve affected by the road opening	per m2 or part	20% of calculated Restoration Charge	Exempt	E
<b>Footpaths</b>				
Concrete	per m2 or part	265.00	Exempt	C

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Asphalt	per m2 or part	210.00	Exempt	C
Asphalt & Banding	per m2 or part	300.00	Exempt	C
Block paving	per m2 or part	670.00	Exempt	C
Block paving on concrete base	per m2 or part	775.00	Exempt	C
Concrete (exposed aggregate) (minimum charge \$3,510)	per m2 or part	400.00	Exempt	C
Concrete residential driveways (100mm)	per m2 or part	355.00	Exempt	C
Concrete industrial driveways (150mm)	per m2 or part	480.00	Exempt	C
Concrete industrial driveways (200mm)	per m2 or part	670.00	Exempt	C
Grass area	per m2 or part	160.00	Exempt	C
<b>Kerb &amp; Gutter per metre (or part thereof)</b>				
Concrete kerb and gutter	per m or part	350.00	Exempt	C
Kerb outlet	per hole	145.00	Exempt	C
<b>Campbell Parade – Western side/ Lamrock Avenue to Wairoa Avenue</b>				
<b>Circular Art Works</b>				
Market Replacement Cost: security deposit in the form of an unconditional Bank Guarantee	per item	1081.00	Exempt	G

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Oxford Street Mall</b>				
Block Paving on concrete (minimum charge \$1800)	per m2 or part	945.00	Exempt	C
<b>Parking</b>				
<i>All parking fees are maximums. From time to time Council may charge less than the maximum to maximise or optimise the use of/ demand for the asset/ facility.</i>				
<b>Beach Parking Permits</b>				
Waverley Ratepayers or Residents - 6 month permit	per permit	85.00	Exempt	B
Waverley Ratepayers or Residents - 12 month permit	per permit	125.00	Exempt	B
Waverley Ratepayers or Residents - Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) - 6 month permit	per permit	63.00	Exempt	B
Waverley Ratepayers or Residents - Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) - 12 month permit	per permit	94.00	Exempt	B
Non Waverley Resident - 12 month permit	per permit	1580.00	Exempt	E
Non Waverley Resident - 6 month permit	per permit	790.00	Exempt	E
Non Waverley Resident - 3 month permit	per permit	395.00	Exempt	E
Non Waverley Resident - SLSC Member (Bronte / Bondi / North Bondi members - active membership) - 12 month permit	per permit	190.00	Exempt	E
Replacement of Lost / Stolen / Damaged Permit	per permit	20.00	Taxable	D

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Car Share Permits</b>				
Investigation of new car share allocated space	per space	472.00	Exempt	B
Annual Fee for Car Share space in Residential Permit Parking Scheme (RPPS) area - ordinary vehicle	per space	410.00	Exempt	B
Annual Fee for Car Share space in RPPS area - low emission vehicle	per space	205.00	Exempt	B
Annual Fee for Car Share space in RPPS area - electric vehicle**	per space	60.00	Exempt	B
Annual Fee for Car Share space in non-RPPS area - ordinary vehicle	per space	120.00	Exempt	B
Annual Fee for Car Share space in non-RPPS area - electric vehicle**	per space	no charge	Exempt	A
Replacement for Car Share Permits(lost, stolen, damaged or update)	per permit	45.00	Exempt	D
<i>**Note: This reduced fee for electric vehicles is intended to support the introduction of electric vehicles in Waverley and is under the condition that infrastructure for the electric vehicles (charging stations, etc) is provided and funded by car share operators.</i>				
<b>Residential Parking Permits</b>				
<b>Registration - Valid for 6 months</b>				
1st permit (single registration) where there are no off-street spaces*	per permit	29.00	Exempt	B
1st permit (single registration) where there are no off-street spaces* Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders)	per permit	21.50	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
1 <sup>st</sup> permit (single registration) where there is one off-street space*	per permit	83.00	Exempt	B
1 <sup>st</sup> permit (single registration) where there are two off-street spaces*	per permit	127.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there are no off-street spaces*	per permit	83.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	28.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there is one off-street space*	per permit	127.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there is one off-street space* (low emission vehicle)	per permit	83.00	Exempt	B
3 <sup>rd</sup> permit (single registration) where there are no off-street spaces*	per permit	127.00	Exempt	B
3 <sup>rd</sup> permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	83.00	Exempt	B
Replacement of Residential Permits (lost, stolen or damaged)	per permit	20.00	Exempt	D
<b>Registration - Valid for 12 months</b>				
1st permit (single registration) where there are no off-street spaces*	per permit	42.00	Exempt	B
1st permit (single registration) where there are no off-street spaces* Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders)	per permit	31.00	Exempt	B
1st permit (single registration) where there are no off -street spaces* (low emission vehicle)	per permit	28.00	Exempt	B
1 <sup>st</sup> permit (single registration) where there is one off-street space*	per permit	132.00	Exempt	B
1st permit (single registration) where there is one off -street spaces (low emission vehicle)	per permit	42.00	Exempt	B
1 <sup>st</sup> permit (single registration) where there are two off-street spaces*	per permit	200.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
2 <sup>nd</sup> permit (single registration) where there are no off-street spaces*	per permit	132.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	42.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there is one off-street space*	per permit	200.00	Exempt	B
2 <sup>nd</sup> permit (single registration) where there is one off-street space* (low emission vehicle)	per permit	132.00	Exempt	B
3 <sup>rd</sup> permit (single registration) where there are no off-street spaces*	per permit	200.00	Exempt	B
3 <sup>rd</sup> permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	132.00	Exempt	B
<b>Other Parking Permits</b>				
Motorcycle or Motor Scooter Resident Permit	per permit	28.00	Exempt	B
Electric Motorbike/Scooter Resident Permit( 6 months/12 months)	per permit	Free	Exempt	B
Dual Registration Resident Permit	per permit	132.00	Exempt	B
Interim Resident Permit to facilitate Interstate Registration Transfer (up to 3 months)**	per permit	137.00	Exempt	B
Interim Resident Permit to facilitate NSW Address Registration Transfer (up to 30 days)***	per permit	47.00	Exempt	B
<b>Permit Classification - Residents' Visitor Parking Permit</b>				
Daily Visitors' Permit (single registration - max of 30 permits per annum per Waverley residence)	per permit	2.00	Exempt	B
Short-term Visitors' Permit (single registration for up to 30 days)	per permit	47.00	Exempt	B



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Annual Visitors' Permit (single registration per permit / year)	per permit	161.00	Exempt	B
Annual Visitors' Permit (up to 3 registrations per permit/year with unlimited updates)	per permit	470.00	Exempt	B
Annual Permit for Registered Carers	per permit	50.00	Exempt	B
<i>* at the residential address at which the vehicle is registered</i>				
<i>** legislative requirement to transfer registration to NSW address for long-term stays (over 3 months)</i>				
<i>*** legislative requirement to notify RMS of change of address within 14 days</i>				
<b>Parking Meters</b>				
Residential Streets	maximum hourly fee	5.50	Taxable	E
Bondi Junction - inner core commercial	maximum hourly fee	5.00	Taxable	E
Bondi Junction - outer core commercial	maximum hourly fee	5.20	Taxable	E
Bondi Beach - inner core commercial	maximum hourly fee	4.50	Taxable	E
Bondi Beach - outer core commercial	maximum hourly fee	5.20	Taxable	E
Bondi Beach - long term beach parking	maximum hourly fee	7.20	Taxable	E
Bondi Beach - long term parking on beach perimeter	maximum hourly fee	7.20	Taxable	E
Bronte - inner core commercial	maximum hourly fee	4.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Bronte - long term beach parking	maximum hourly fee	3.50	Taxable	E
Bronte - long term beach parking (all day rate)	per day	18.00	Taxable	E
Campbell Parade Bus Zone/ Coaches	maximum hourly fee	9.00	Taxable	E
To occupy any metered car parking space (per day)	per space	125.00	Taxable	D
To occupy any metered car parking space (per week)	per space	305.00	Taxable	D
Relocation of metered parking space (includes signage, line marking, bay marking, reprogramming)	per space	3000.00	Taxable	C
Loss of metered parking space associated with new commercial or multi-unit development	per space	39000.00	Taxable	D
<b>Car Parks</b>				
<b>Bondi Junction Eastgate Car Park</b>				
0-1 hour	per stay	1.00	Taxable	E
1 - 1.5hours	per stay	2.00	Taxable	E
1.5 - 2 hours	per stay	4.00	Taxable	E
2 - 2.5 hours	per stay	7.00	Taxable	E
2.5 - 3 hours	per stay	10.00	Taxable	E
3 - 3.5 hours	per stay	14.00	Taxable	E
3.5 - 4 hours	per stay	19.00	Taxable	E
4 - 4.5 hours	per stay	24.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
4.5 - 5 hours	per stay	29.00	Taxable	E
5+ hours	per stay	35.00	Taxable	E
Overnight (plus parking fee)	per night	30.00	Taxable	E
Monthly rate - unreserved parking	per month	300.00	Taxable	E
Bond on monthly rate - unreserved parking	per card	monthly rate	Exempt	G
Opening fee outside normal operational hours	per hour	350.00	Taxable	E
All day parking (rooftop level only)	per stay	15.00	Taxable	E
Latebird Parking (entry after 6pm- close)	per stay	10.00	Taxable	E
Major Event Parking* (applies on advertised days only - available in all of car park)	per stay	15.00	Taxable	E
Lost Ticket fee	per incident	Maximum Timed Parking Rate	Taxable	E
<b>Hollywood Avenue Car Park</b>				
0-1 hour	per stay	4.00	Taxable	E
1-2 hours	per stay	8.00	Taxable	E
2-3 hours	per stay	10.00	Taxable	E
3-4 hours	per stay	14.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
4- 5 hours	per stay	18.00	Taxable	E
5+ hours	per stay	22.00	Taxable	E
Overnight (plus parking fee)	per night	30.00	Taxable	E
Monthly rate - unreserved parking	per month	300.00	Taxable	E
Bond on monthly rate - unreserved parking	per card	Monthly rate	Exempt	G
Opening fee outside normal operational hours	per hour	350.00	Taxable	E
Early bird parking (arrive before 9.30am - leave after 3.30pm)	per stay	15.00	Taxable	E
Lost Ticket fee	per month	Maximum Timed Parking Rate	Taxable	E
<b>Waverley Library Carpark</b>				
0 - 2 hours Library Patrons Only	per stay	No Charge	Taxable	A
0 - 1 hours NON library patrons	per stay	4.00	Taxable	A
1 - 2 Hours NON Library Patrons	per stay	8.00	Taxable	E
2-3 hours	per stay	10.00	Taxable	E
3-4 hours	per stay	14.00	Taxable	E
4 - 5 hours	per stay	18.00	Taxable	E
5+ hours	per stay	22.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Overnight (plus parking fee)	per night	30.00	Taxable	E
Monthly rate - unreserved parking	per month	300.00	Taxable	E
Bond on monthly rate - unreserved parking	per card	Monthly rate	Exempt	G
Opening fee outside normal operational hours	per hour	350.00	Taxable	E
Early bird parking (arrive before 9.30am - leave after 3.30pm)	per stay	15.00	Taxable	E
Lost Ticket fee	per space	Maximum Timed Parking Rate	Taxable	E
<b>Payment Transactions</b>				
Credit Card Fee: For payments made by credit card through Council's cashier and Internet an administration fee applies on total value of credit card payment (only Visa/ MasterCard and American Express accepted). GST is included (or is not included) to the same extent that GST applies (or does not apply) to the underlying supply. Credit Card fees are no longer being charged for parking meters from 2016/17.	per transaction	1%	Variable	C
<b>Photocopying</b>				
Photocopying of information owned or controlled by Waverley Council (apart from applications under GIPA Act and legal documents under subpoena)				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Black and White Copies</b>				
Maps, drawings, certificates, miscellaneous (A4 size)	per side	0.20	Exempt	B
A3 size photocopy	per side	0.40	Exempt	B
<b>Colour Copies</b>				
Maps, drawings, certificates, miscellaneous per page (A4 size)	per page	1.00	Exempt	B
A3 size photocopy per page	per page	1.80	Exempt	B
<b>Library Charges</b>				
Photocopies Black & White - A4	per copy	0.20	Exempt	B
Photocopies Black & White - A3	per copy	0.40	Exempt	B
<b>Photography of information owned or controlled by Waverley Council</b>				
Photograph - softcopy by email	per image	10.00	Exempt	B
Photograph - softcopy on disk	per image plus cost of disk	10.00+disk cost	Exempt	B
<b>Publications</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Custom Map Requests</b>				
Custom map requests - individuals and businesses	per hour	140.00	Exempt	B
Custom map requests - local community groups and government departments	per hour	70.00	Exempt	B
Map prints - PDF via email - no additional fee to custom map request fee	per item	-	Exempt	B
Map prints - A4 colour maps - fee is in addition to custom map request fee	per item	2.00	Exempt	B
Map prints - A3 colour maps - fee is in addition to custom map request fee	per item	3.00	Exempt	B
Map prints - A2 colour maps - fee is in addition to custom map request fee	per item	47.00	Exempt	B
Map prints - A1 colour maps - fee is in addition to custom map request fee	per item	63.00	Exempt	B
Map prints - A0 colour maps - fee is in addition to custom map request fee	per item	84.00	Exempt	B
<b>Local Environment Plans</b>				
Waverley LEP 2012	per item	211.00	Exempt	B
Waverley LEP 2012 Amendments	per page	2.10	Exempt	B
<b>Development Control Plans</b>				
Consolidating DCP	per item	160.00	Exempt	B
<b>Other planning policies</b>	per page	2.10	Exempt	B



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Integrated Planning &amp; Reporting Documents</b>				
Operational Plan	each	30.00	Exempt	B
Annual Report	each	40.00	Exempt	B
Delivery Program	each	50.00	Exempt	B
Community Strategic Plan (Waverley Together 3)	each	25.00	Exempt	B
<i>Copies of these documents can be downloaded for free from Council's website</i>				
<b>Park Planning and Management Documents</b>				
Waverley Park	each	19.00	Exempt	B
Bronte Park	each	19.00	Exempt	B
Bondi Park and Bondi Pavilion	each	19.00	Exempt	B
Thomas Hogan Reserve	each	19.00	Exempt	B
Small Parks	each	19.00	Exempt	B
<b>Rating &amp; Property Information</b>				
<b>Certificate Fees</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Rate Information confirmation Certificate (Section 603 Local Government Act 1993)	per certificate	75.00	Exempt	F
Urgent (24 hour) rate information confirmation Certificate (Section 603 Local Government Act 1993)	per certificate	145.00	Exempt	F, B
Additional information	per certificate	50.00	Exempt	B
Landlord and Tenant (Amendment) Act Certificate	per certificate	15.00	Exempt	F
Fair Rents Certificates	per certificate	10.00	Exempt	F
<b>Copy of Rate &amp; Instalment Notices</b>	per notice	10.00	Exempt	B
<b>Extra Charges</b>				
Extra charges on overdue rates (Section 566 (3) of the Local Government Act 1993)	per year	Regulations	Exempt	F
Dishonoured Cheque Fee	per dishonour	15.00	Exempt	B
<b>Rating Information (subject to meeting the requirements of the Privacy and Personnel Information Act)</b>				
Sale information over rates counter (per hour)	per hour	85.00	Exempt	B
Minimum charge	per inquiry	30.00	Exempt	B
Property inquiries – per inquiry	per inquiry	20.00	Exempt	B
Annual fee for supply of telephone information (excluding Rate balances)	per annum	0.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Reconciliation of rate account (5 years only)</b>				
- first year	per assessment	25.00	Exempt	B
- subsequent years per year	additional years	25.00	Exempt	B
<b>Registration of Premises</b>				
<b>Air Handling Systems</b>				
Annual Fee Registered Systems	fee per annum	400.00	Exempt	B
Consultant's assessment fee	per assessment	822.00	Exempt	B
Warm-water Systems	per system	206.00	Exempt	B
Cooling Towers - Notification Fee	<b>per notification</b>	100.00	Exempt	B
<b>Registered Premises</b>				
Backpacker accommodation – inspection (two)	fee per annum	476.00	Exempt	B
Beauty salons – inspection	fee per annum	244.00	Exempt	B
Bed and Breakfast establishments – inspection	fee per annum	244.00	Exempt	B
Boarding houses – inspection	fee per annum	244.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Food shops – inspection	fee per annum	318.00	Exempt	B
Hairdressers – inspection	fee per annum	244.00	Exempt	B
Reinspection of premises	per inspection	106.00	Exempt	B
Inspection of unregistered premises	per inspection	318.00	Exempt	B
Skin penetration – inspection	fee per annum	148.00	Exempt	B
Skin penetration - notification fee	per notification	100.00	Exempt	F
Temporary Food Stall - inspection	fee per annum	148.00	Exempt	B
<b>Fire Safety Management</b>				
Annual Fire Safety Statement	per annum	150.00	Taxable	B
Audit of premises requiring fire safety upgrade	per hour	175.00	Taxable	B
<b>Swimming Pools</b>				
New public swimming pools and spas		Regulations	Taxable	F
<i>Inspection fee:</i>				
First Inspection	per Inspection	Regulations	Taxable	F
Second Inspection	per Inspection	Regulations	Taxable	F
Registration of Swimming Pools	per registration	Regulations	Taxable	F

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b><i>Trees</i></b>				
Application to lop/ remove private trees (TPOs)				
1st tree	per tree	68.00	Exempt	B
Additional tree	per tree	24.00	Exempt	B
Pensioner/ concession	per application	75% discount against respective fee	Exempt	B
Review of application	per review	68.00	Exempt	B
Off Set Tree Planting Private Trees / Tree Permits	per tree	250.00	Exempt	B
<b><i>Use and Hire of Council Property</i></b>				
<b><i>Definition of categories</i></b>				
Standard rate – applies to all hirers who are not either a registered Not for Profit, or a “non-profit” community group as defined below. This includes commercial operators. (This rate does not apply to children’s parties or functions).				

## Proposed Pricing Policy, Fees and Charges 2016/17

<b>Category</b>	<b>Unit</b>	<b>2016/17 Fee or Charge \$</b>	<b>GST</b>	<b>Pricing Policy</b>
<i>Community / Not for Profit – applies to groups that are either registered as a Not for Profit organisation or that are “non profit” i.e apply only a very small fee to help cover costs. (This rate does not apply to children’s parties ). Community / Not for Profit rates are set at levels to support such groups utilising Waverley Council venues. Groups who would like to apply for further support from council due to the critical service offered or a situation of hardship, should complete a Reduction of fee / Fee Waiver application form</i>				
<i>Children's Party and Function rates apply for some venues. Hire for these types of events are available at specific venues between specified times.</i>				
<b>Explanatory notes</b>				
<i>A three tiered banding structure is used to standardise the hire fees for rooms of a similar size, that offer a similar level of amenity across all Council venues. The bands are Community halls / large rooms, Standard rooms and Small meeting rooms.</i>				
<i>All bookings are subject to availability and Terms and Conditions of hire.</i>				
<i>Hire fees are for indoor venues only, use of parks and reserves must be hired separately (see Use and Hire of Public Open Spaces)</i>				
<i>Corporate hires are priced on application for all Waverley Council indoor venues.</i>				
<i>Security bonds apply to all hires. Bonds are set between \$20-\$5000 depending on the scale and the nature the hire. Bonds are fully refundable providing the Terms and Conditions of Hire for met in full.</i>				
<i>Access to Waverley Council venues is allocated in accordance with prioritised use criteria, as set out in Council's Community Strategic Plan 'Waverley Together 3'</i>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<b>Category</b>	<b>Unit</b>	<b>2016/17 Fee or Charge \$</b>	<b>GST</b>	<b>Pricing Policy</b>
<i>All fees are maximums. The Director of Waverley Life has the discretion to charge less than these fees with the approval of the General Manager. Community Not for Profit groups wishing to apply for a further reduction in fees or a fee waiver, may do so by submitting an application form. Details of how to apply are available on the venue hire page of the Waverley Council website.</i>				
<b>Kimberley Reserve Community Centre Hall</b>				
Standard rate	Per hour	38.00	Taxable	E
Community/Not for profit groups	Per hour	19.00	Taxable	B
Children's parties 4hr minimum booking, 8am-12pm or 1pm-5pm Saturdays and Sundays	per booking	190.00	Taxable	E
Cleaning Fee (compulsory)	per booking	55.00	Taxable	C
<b>Wairoa Avenue Community Centre Hall</b>				
Standard rate	Per hour	38.00	Taxable	E
Community/Not for profit groups	Per hour	19.00	Taxable	B
Children's parties 4hr minimum booking, 8am to 12pm or 1pm to 5pm Saturdays and Sundays	per booking	190.00	Taxable	E
Cleaning fee (compulsory)	per booking	55.00	Taxable	C
<b>Thomas Hogan Reserve Community Hall</b>				



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Standard rate	per hour	44.00	Taxable	E
Community/Not for profit groups	per hour	22.00	Taxable	B
Children's parties 4 hr minimum bookings Saturdays and Sundays	per booking	190.00	Taxable	E
Cleaning fee (compulsory)	per booking	55.00	Taxable	C
Function rate available from 5pm to midnight Friday to Sunday (Special conditions apply)				
Private functions (minimum 4 hr bookings)				
Half day (4 hours)	per half day	310.00	Taxable	E
Full day (8 hours)	per day	620.00	Taxable	E
Additional hours	per hour	100.00	Taxable	E
Registered Not for Profit groups 50% discount on private function rates				
Commercial functions/events additional 50% premium on private function rates				
<b>Hugh Bamford Reserve Community Hall</b>				
Standard rate	per hour	44.00	Taxable	E
Community/Not for profit groups	per hour	22.00	Taxable	B
Children's parties 4 hr minimum bookings Saturdays and Sundays	per booking	190.00	Taxable	E
Cleaning fee (compulsory)	per booking	55.00	Taxable	C
Function rate available from 5pm to midnight Friday to Sunday (Special conditions apply)				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Private functions (minimum 4 hr bookings)				
Half day (4hours)	per half day	310.00	Taxable	E
Full day (8 hours)	per day	620.00	Taxable	E
Additional hours	per hour	100.00	Taxable	E
Registered Not for Profit groups 50% discount on private function rate				
Commercial functions/events additional 50% premium on private function rates				
<b>Mill Hill Community Centre</b>				
<b>Community Hall (only available during peak times as specified below)</b>				
<b>Standard rate</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	44.00	Taxable	E
<b>Community / Not for profit groups</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	22.00	Taxable	B
<b>Function rate available from 5pm to midnight Fridays and 4pm to midnight Saturday and Sundays</b>				
<b>Private functions (minimum 4hr bookings)</b>				
Half day (4 hours)	per half-day	310.00	Taxable	E
Full day (8 hours)	per day	620.00	Taxable	E
Additional hours	per hour	95.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<i>Registered Not for Profit groups 50% discount on private function rate</i>				
<i>Commercial functions / events additional 50% premium on private function rates</i>				
<b>Community Hall Kitchen</b>				
Per use	per use	51.50	Taxable	B
<b>Rooms 1,3 and 4</b>				
(Rooms 3 and 4 are only available after 5pm weekdays and all day on weekends)				
Standard rate	per hour	33.00	Taxable	E
Community/Not for profit groups	per hour	16.50	Taxable	B
<b>Room 2</b>				
Standard rate	per hour	38.00	Taxable	E
Community/Not for profit groups	per hour	19.00	Taxable	B
<b>Bondi Pavilion Community Cultural Centre</b>				
<b>Seagull Room or High Tide Room</b>				
Standard rate				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Peak 5.00pm-close weekdays and all day on weekends	per hour	44.00	Taxable	E
Off peak 7.00am-5.00pm weekdays	per hour	38.00	Taxable	E
<b>Community / Not for profit groups</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	22.00	Taxable	B
Off peak 7.00am-5.00pm weekdays	per hour	19.00	Taxable	B
<b>Beach view rooms - Function rate (Seagull Room, Ocean Room, Northern Foyer &amp; Balcony North)</b>				
<i>Functions available from 4pm to midnight Friday, Saturday and Sundays only (some weekdays on application)</i>				
<b>Private functions (minimum 4hr bookings)</b>				
Half day (4 hours)	per half-day	310.00	Taxable	E
Full day (8 hours)	per day	620.00	Taxable	E
Additional hours	per hour	95.00	Taxable	E
<i>Registered Not for Profit groups 50% discount on private function rate</i>				
<i>Commercial functions / events 50% premium on private function rate</i>				
<b>High Tide room - Function rate</b>				
<i>Functions available from 4pm to midnight, Friday, Saturday and Sundays only</i>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Private functions</b> (minimum 4hr bookings)				
Half day (4 hours)	per half-day	310.00		
Full day (8 hours)	per day	620.00		
Additional hours	per hour	95.00		
<i>Registered Not for Profit groups 50% discount on private function rate</i>				
<i>Commercial functions / events 50% premium on private function rate</i>				
Children's parties 9.00am-12.30pm or 12.30pm -4.00pm	per booking	185.00	Taxable	B
<b>Southern Courtyard</b>				
When hired in conjunction with the High Tide Room for a function	per use	320.00	Taxable	E
<b>Exhibition Gallery:</b>				
Installation Fee	per exhibition	270.00	Taxable	B,E
Commission on sales	per sale	25%	Taxable	B,E
<b>Music Studio 1 or Studio 2</b>				
Standard rate	per hour	33.00	Taxable	E
Rehearsals / Not for Profit groups	per hour	16.50	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Off peak rate	per hour	16.50	Taxable	E
Individual rate	per hour	12.50	Taxable	E
Standard rate (over 10 hours)	per day	340.00	Taxable	E
Rehearsals / Not for Profit groups (over 10 hours)	per day	165.00	Taxable	B
<b>Music Studio Equipment Hire</b>				
Drum kit (cymbals, snare drum and kick pedal not included)	per session	22.00	Taxable	E
Guitar Amp	per session	11.00	Taxable	E
<b>One Music Studio plus Recording Control Room and Sound Engineer</b>				
Standard rate	per hour	98.00	Taxable	B,E
Standard full day rate (over 9 hours)	per day	565.00	Taxable	B,E
<b>One Music Studio plus Recording Control Room - No Sound Engineer</b>				
Standard rate	per hour	34.00	Taxable	B,E
Standard full day rate (over 9 hours)	per day	305.00	Taxable	B,E
<b>Ocean Room or Dolphin Room</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Standard rate	per hour	33.00	Taxable	E
Community / Not for Profit groups	per hour	16.50	Taxable	B
<b>Amphitheatre (Ground Floor Work Space)</b>				
Standard rate	per hour	38.00	Taxable	E
Community / Not for Profit groups	per hour	19.00	Taxable	B
Standard rate	per day	236.00	Taxable	E
Community / Not for Profit groups	per day	118.00	Taxable	B
<b>Amphitheatre (Performance plus Ground Floor Work Space)</b>				
Standard rate	per day	470.00	Taxable	E
Community / Not for Profit groups	per day	235.00	Taxable	B
Standard rate	per week	1810.00	Taxable	E
Community / Not for Profit groups	per week	905.00	Taxable	B
<b>Bondi Pavilion Theatre</b>				
Standard hire	Weekly hire	4500.00	Taxable	C
Community/Not for Profit Groups hire	Weekly hire	2250.00	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Theatre/Music/Film hire*	Weekly hire	2250.00	Taxable	B
Standard hire	Per Day	1500.00	Taxable	C
Community/Not for Profit Groups	Per Day	750.00	Taxable	B
Theatre/Music/Film hire*	Per Day	750.00	Taxable	B
Standard hire	Half day	900.00	Taxable	C
Community/Not for Profit Groups	Half day	450.00	Taxable	B
Theatre/Music/Film hire*	Half day	450.00	Taxable	B
*In order to receive the music / theatre / film rate, hirers must be able to demonstrate they are undertaking the proposed activity primarily for the creation and dissemination of cultural material as the purposed hire purpose. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees				
<b>Staffing</b>				
Production Coordination	per hour	60.00	Taxable	C
AV Technician (day rate)	per hour (min 3 hours)	60.00	Taxable	C
AV Technician (overtime)	per hour (min 3 hours)	90.00	Taxable	C
Front of house staff (daily rate)	per hour (min 3 hours)	50.00	Taxable	C
Front of house staff (overtime)	per hour (min 3 hours)	75.00	Taxable	C



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Staging Staff	per hour (min 3 hours)	30.00	Taxable	C
Staging Staff (overtime)	per hour (min 3 hours)	45.00	Taxable	C
Bar Manager	per hour (min 4 hours)	75.00	Taxable	C
Bar Staff	per hour (min 4 hours)	55.00	Taxable	C
Overtime relates to more than 10 hours of continuous work or works undertaken after 10.00 pm				
<b>Equipment</b>				
Microphones				
Lapel	Per Day	50.00	Taxable	C
Wireless	Per Day	30.00	Taxable	C
PA /Backline	Per Day	300.00	Taxable	C
Projector/Screen	Per Day	50.00	Taxable	C
Laptop hire	Per Day	50.00	Taxable	C
Audio recording	Per Day	40.00	Taxable	C
All other technical requirements and services	Variable	Actual Cost+20%	Taxable	C
Ticket fees for performances/events/conferences	per event	0-1000	Taxable	C

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Art Studio</b>				
Standard rate	per week	165.00	Taxable	E
Community / Not for Profit groups	per week	82.50	Taxable	B
<b>Southern or Northern Courtyards</b>				
Standard rate	per day	1270.00	Taxable	E
Community / Not for Profit groups	per day	635.00	Taxable	B
Standard rate	per week	3800.00	Taxable	E
Community / Not for Profit groups	per week	1900.00	Taxable	B
<b>Large scale events incorporating the Pavilion's indoor spaces and courtyards</b>				
Standard rate	per day	7400.00	Taxable	E
Community / Not for Profit groups	per day	2150.00	Taxable	B
Corporate	per day	19500.00	Taxable	B,E
Security bond for large scale events	per event	5000.00 - 10000.00	Exempt	G

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Waverley Library - Ron Lander Centre</b>				
<b>Friends' Meeting Room</b>				
Standard rate	per hour	33.00	Taxable	E
Community / Not for Profit groups	per hour	16.50	Taxable	B
<b>Ground Floor Children's Activity Room</b>				
Standard rate	per hour	38.00	Taxable	E
Community / Not for Profit groups	per hour	19.00	Taxable	B
<b>Theatrette</b>				
<b>Standard rate (minimum 2 hour booking)</b>				
Peak 5.00pm-9.00pm weekdays and during weekend opening hours	per hour	44.00	Taxable	B,E
Off peak 9.30am-5.00pm weekdays	per hour	38.00	Taxable	B,E
<b>Community / Not for profit groups (minimum 2 hour booking)</b>				
Peak 5.00pm-9.00pm weekdays and during weekend opening hours	per hour	22.50	Taxable	B
Off peak 9.30am-5.00pm weekdays	per hour	19.00	Taxable	B
<b>Theatrette Kitchenette</b>	per use	26.00	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Theory Room</b>				
Standard rate	per hour	33.00	Taxable	E
Community / Not for Profit groups	per hour	16.50	Taxable	B
<b>Library Computer Training Room</b>				
Half day (4 hours)	per half-day	310.00	Taxable	E
Full day (8 hours)	per day	515.00	Taxable	B
<b>School of Arts</b>				
<b>Community Hall</b>				
<b>Standard rate</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	44.00	Taxable	E
Off peak 7.00am-5.00pm weekdays	per hour	38.00	Taxable	E
<b>Community / Not for profit groups</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	22.00	Taxable	B
Off peak 7.00am-5.00pm weekdays	per hour	19.00	Taxable	B
<b>Room A</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Standard rate	per hour	33.00	Taxable	E
Community / Not for Profit groups	per hour	16.50	Taxable	B
<b>Margaret Whitlam Recreation Centre</b>				
<b>Indoor Sports Court</b>				
<b>Standard rate</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	72.00	Taxable	B,E
Off peak 7.00am-5.00pm weekdays	per hour	61.00	Taxable	B,E
<b>Sports clubs, community sports organisations and schools</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	58.00	Taxable	B
Off peak 7.00am-5.00pm weekdays	per hour	44.00	Taxable	B
Hire of sports balls, equipment etc	per session	5.00-30.00	Taxable	B
Pop up tent hire (3mx3m)	per hire	50.00	Taxable	B
Security bond (refundable)	per hire	50.00	Taxable	G
<b>Community Room</b>				
<b>Standard rate</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	44.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Off peak 7.00am-5.00pm weekdays	per hour	38.00	Taxable	E
<b>Community / Not for profit groups</b>				
Peak 5.00pm-close weekdays and all day on weekends	per hour	22.50	Taxable	B
Off peak 7.00am-5.00pm weekdays	per hour	19.00	Taxable	B
<b>Private functions (minimum 4 hour booking)</b>				
Half day (4 hours)	per half-day	340.00	Taxable	E
Full day (8 hours)	per day	680.00	Taxable	E
Additional hours	per hour	100.00	Taxable	E
Hire of AV Equipment	per use	10.00-300.00	Taxable	B
<i>Registered Not for Profit groups 50% discount on private function rate</i>				
<i>Commercial functions / events additional 50% premium on Private function rates</i>				
<b>Community Room Kitchen</b>				
Standard rate	per use	68.00	Taxable	B
Community / Not for profit groups	per use	34.00	Taxable	B
<b>Club Room (north or south)</b>				
Standard rate	per hour	33.00	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Community/ Not for Profit groups	per hour	16.50	Taxable	B
Children's parties from 8.00am-12.00pm or 1pm-5.00pm	per booking	190.00	Taxable	B
<b>Home Changing Room</b>	per hour	28.00	Taxable	B
<b>Visitor Changing Room</b>	per hour	28.00	Taxable	B
Grandstand (when used as venue for events, filming purposes)	per booking	150.00	Taxable	B
<b>Kiosk</b>	per booking	54.50	Taxable	B
<b>Referees and First Aid rooms (free of charge with hire of Waverley Oval)</b>				
<b>Waverley Park Amenity Building</b>				
Standard rate	per hour	33.00	Taxable	E
Community / Not for Profit groups	per hour	16.50	Taxable	E
Children's parties from 8.00am-12.00pm or 1pm-5.00pm	per booking	190.00	Taxable	B
Cleaning fee (compulsory)	per booking	55.00	Taxable	C
<b>Hire of Additional Equipment and Facilities</b>				
<i>NB: Not all equipment items are available at all venues, please contact the relevant Venue Coordinator to enquire about availability</i>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Storage cupboards (limited availability)	per week	5.00-100.00	Taxable	E
Portable staging 2m x 1m x .4m (maximum of 10 pieces)	per staging piece	5.00-25.00	Taxable	E
AV equipment (specifications vary between venues)	per use	10.00-500.00	Taxable	E
<b>Additional services for hire or use of above listed Council properties (as required)</b>				
Security guard (outside normal hours)	per hour	actual cost	Taxable	C
Cleaning fee	per hour	actual cost	Taxable	C
<b><i>Use and Hire of Public Open Spaces (parks, beaches, footpaths, pedestrian malls)</i></b>				
<b>Application Administration Fee (non-refundable)</b>				
Standard fee	per application	169.62	Taxable	B
Short Notice Fee (less than 48 hours)	per application	215.88	Taxable	B
Amendments to approval	per application	61.68	Taxable	B
<b>General Fees</b>				



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Cancellation fee (less than 4 weeks' notice)	per application	25% of hire fee	Taxable	B
Jet Ski hire (inc Lifeguard) (min 4 hrs)	per 4 hr	462.60	Taxable	B
Use of Council utilities eg water & electricity		Cost Recovery	Taxable	B
Use of Council resources (waste recovery, site preparation, cleaning)		Cost Recovery	Taxable	B
Traffic management requirements		Cost Recovery	Taxable	B
Sports field line markings (one off)	Per event	246.72	Taxable	B
Event management & compliance staff (after hours and weekends, 4 hr min)	per hr	87.38	Taxable	B
Lifeguard management (water events) (4hr min)	per hr	51.40	Taxable	B
Event bump in/bump out requirements	per hr/day	25% of hire fee	Taxable	B
<b>Commercial Fitness Training Use of Public Open Spaces</b>				
<b>Bondi Park, Bronte Park, Hunter Park, Marks Park, Tamarama Park, Waverley Park</b>				
<b>Organised or commercial fitness groups and personal trainers</b>				
1-6 participants (fixed location, equipment)	per year	611.66	Taxable	E
7-12 participants (fixed location, equipment)	per year	1665.36	Taxable	E
13-18 participants (fixed location, equipment)	per year	2775.60	Taxable	E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Barracluff Park, Diamond Bay Reserve, Dudley Page Reserve, Hugh Bamford Reserve, Rodney Reserve, Upper Dickson Reserve, Varna Park</b>				
<b>Organised or commercial fitness groups and personal trainers</b>				
1-6 participants (fixed location, equipment)	per year	305.32	Taxable	E
7-12 participants (fixed location, equipment)	per year	887.16	Taxable	E
13-18 participants (fixed location, equipment)	per year	1665.36	Taxable	E
<b>Filming and Commercial Photography in Public Open Spaces</b>				
<i>Students, non-profit organisations, government authorities and registered charities application fee only (documentation required)</i>				
<b>Filming in Public Open Spaces</b>				
*number of crew is inclusive of crew, technicians, caterers, contractors, talent.				
<b>Administration fee(non-refundable)</b>				
Low Impact (11-25 crew, minimal equipment, no vehicles)	per application	150.00	Exempt	B
Medium Impact (26-50 crew, max 10 trucks, equipment, unit base)	per application	350.00	Exempt	B
High Impact (More than 50 crew, more than 10 trucks, significant construction, extensive equipment, large unit base)*	per application	500.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
* For high impact refer Events Policy				
See Event Operations Parking Fees for vehicles over 6m.				
<b>Commercial Photography in Public Open Spaces</b>				
*number of crew is inclusive of crew, technicians, caterers, contractors, talent.				
<b>Location Fee (other than Bondi, Bronte Tamarama beaches and parks)</b>				
1-3 people		No fee		
Low Impact (4-10 people)	per hour	205.60	Exempt	D
Medium Impact (11-25 people)	per hour	257.00	Exempt	D
High Impact and/ or exclusive use (25+people)	per hour	359.80	Exempt	D
<b>Location Fee (all other public space)</b>				
1-3 people		No fee		
Low Impact (4-10 people)	per hour	154.20	Exempt	D
Medium Impact (11-25 people)	per hour	205.60	Exempt	D

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
High Impact and/ or exclusive use (25+people)	per hour	257.00	Exempt	D
<b>Event Use and Hire of Public Open Space</b>				
Refer to Council's Events Policy and Outdoor Event Management & Delivery Guidelines				
Impact assessed as per Council's Events Policy. The cost ranges in the impact categories are indicative and the actual cost will be determined by assessment.				
<b>Public use:</b> an event held for commercial or personal gain				
<b>Private use:</b> an event held with no commercial or personal gain				
<b>Not for Profit use:</b> an event held by registered NFP organisation held for the benefit of particular people (50% of fees stated for Private use)				
<b>Off Peak Season:</b> May- August				
<b>Shoulder Season:</b> February - April ,September - November				
<b>Peak Season:</b> December - January				
<b>Application Administration Fee (non-refundable)</b>				
Standard fee	per application	169.62	Taxable	B
Short Notice Fee (less than 48 hours)	per application	215.88	Taxable	B
Amendments to approval	per application	61.68	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Stall hire at Council Run Community Events	per stall	from 250.00- 650.00	Taxable	B
City to Surf Beach Marquee hire	per 5x10m marquee	6955.00	Taxable	B
<b>Event Operations Parking fees</b>				
Queen Elizabeth Drive & Park Drive	per space per day	70.00	Taxable	D
On-Street - Metered car parking space (per day)	per space per day	125.00	Taxable	D
On-Street - Metered car parking space (per week)	per space per day	350.00	Taxable	D
On-Street - Residential Parking Scheme Area	per vehicle per day	20.00	Taxable	D
Off-Street Parking - standard car park charges apply				
Late application fee*	per permit	50.00	Taxable	D
* Parking permit applications for Event Operations require at least 2 business days' notice				
<b>BONDI BEACH (Sand Area) (No product sampling or flyering)</b>				
<b>PUBLIC USE</b>				
<b>Peak Season - Not Available</b>				
<b>Shoulder Season</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Low impact - (max 3 hours)	per hr	620.00	Taxable	B
Low impact	per event	7000.00	Taxable	B
Medium impact	per event	25,000-50,000	Taxable	B
High impact	per event	30,000-60,000	Taxable	B
<b>Off Peak Season</b>				
Low impact (max 3 hours)	per hr	600.00	Taxable	B
Low impact	per event	3500.00	Taxable	B
Medium impact	per event	10,000-20,000	Taxable	B
High impact	per event	20,000-40,000	Taxable	B
<b>PRIVATE USE</b>				
<b>Peak Season- Not Available</b>				
<b>Shoulder Season</b>				
Low impact	per hr	0.00		
Medium impact	per hr	200.00	Taxable	B
High impact	per hr	500.00 - 1000.00	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Off Peak Season</b>				
Low impact	per hr	205.60	Taxable	B
Medium impact	per hr	350.00 - 700.00	Taxable	B
High impact	per event	10,000-20,000	Taxable	B
<b>BONDI PARK, BONDI PAVILION FORECOURT</b>				
<b>PUBLIC USE</b>				
<b>Peak Season</b>				
Low impact (max 3 hours)	per hr	650.00	Taxable	B
Low impact	per event	6000-12,000	Taxable	B
Medium impact	per event	25,750-51,500	Taxable	B
High impact	per event	36,000-72,000	Taxable	B
<b>Shoulder Season</b>				
Low impact (min 3 hours)	per hr	530.00	Taxable	B
Low Impact	per event	4,000-8,000	Taxable	B
Medium impact	per event	17,000-34,000	Taxable	B
High impact	per event	27,000-54,000	Taxable	B
<b>Off Peak Season</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Low impact (min 3 hours)	per hr	411.20	Taxable	B
Low impact	per event	3,000-6,000	Taxable	B
Medium impact	per event	12,000-24,000	Taxable	B
High impact	per event	18,000-36,000	Taxable	B
<b>PRIVATE USE</b>				
<b>Peak Season</b>				
Low impact	per hr	282.70	Taxable	B
Medium	per hr	385.50	Taxable	B
High impact	per event	18,000-36,000	Taxable	B
<b>Shoulder Season</b>				
Low impact	per hr	280.00	Taxable	B
Medium impact	per hr	350.00	Taxable	B
High impact	per event	13,000-26,000	Taxable	B
<b>Off Peak Season</b>				
Low impact	per hr	205.60	Taxable	B
Medium impact	per hr	310.00	Taxable	B
High impact	per event	9,000-18,000	Taxable	B



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>BRONTE BEACH, TAMARAMA BEACH (Sand Area)</b>				
<b>PUBLIC USE - not available</b>				
<b>PRIVATE USE</b>				
<b>Peak Season</b>				
Low impact- not available		n/a		
Medium impact - not available		n/a		
High impact - not available		n/a		
<b>Shoulder Season</b>				
Low impact	per hr	475.00	Taxable	B
Medium impact	per hr	550.00	Taxable	B
High impact - not available		n/a		
<b>Off Peak Season</b>				
Low impact - max 3 hours	per hr	206.00	Taxable	B
Medium impact	per hr	310.00	Taxable	B
High impact (not available)		n/a		
<b>BRONTE PARK, TAMARAMA PARK</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>PUBLIC USE</b>				
Low impact - min 3 hours	per hr	257.00	Taxable	B
Medium impact	per event	15420.00	Taxable	B
High impact - not available		n/a		
<b>PRIVATE USE</b>				
<b>Peak Season</b>				
Low impact	per hr	350.00		
Medium	per hr	450.00		
High impact - not available		n/a		
<b>Shoulder Season</b>				
Low impact	per hr	275.00		
Medium impact	per hr	375.00		
High impact - not available		n/a		
<b>Off Peak Season</b>				
Low impact	per hr	205.60	Taxable	B
Medium impact	per hr	308.40	Taxable	B
High impact - not available		n/a		

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>DUDLEY PAGE RESERVE, MARKS PARK</b>				
<b>PUBLIC USE</b>				
<b>Peak Season</b>				
Low impact	per hr	462.00	Taxable	B
Medium impact	per hr	771.00	Taxable	B
High impact	per event	20,000-40,000	Taxable	B
<b>Shoulder Season</b>				
Low impact	per hr	345.00	Taxable	B
Medium impact	per hr	577.50	Taxable	B
High impact	per event	15,000-30,000	Taxable	B
<b>Off Peak Season</b>				
Low impact	per hr	231.00	Taxable	B
Medium impact	per hr	385.50	Taxable	B
High impact	per event	10,000-20,000	Taxable	B
<b>PRIVATE USE</b>				
<b>Peak Season</b>				
Low impact	per hr	308.40	Taxable	B
Medium impact	per hr	514.00	Taxable	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
High impact	per event	15,000-30,000	Taxable	B
<b>Shoulder Season</b>				
Low impact	per hr	0.00	Taxable	B
Medium impact	per hr	0.00	Taxable	B
High impact	per event	10000.00	Taxable	B
<b>Off Peak Season Season</b>				
Low impact	per hr	154.20	Taxable	B
Medium impact	per hr	257.00	Taxable	B
High impact	per event	from 7,000	Taxable	B
<b>CALGA RESERVE, GAERLOCH RESERVE, DIAMOND BAY, HUGH BAMFORD RESERVE, HUNTER PARK, WAVERLEY MEMORIAL PARK</b>				
<b>PUBLIC USE - not available</b>				
<b>PRIVATE USE</b>				
<b>Peak Season (November to February)</b>				
Low impact	per hr	205.60	Taxable	B
Medium impact	per hr	308.40	Taxable	B
High impact - not available	per hr	n/a		
<b>Off Peak Season (March to October)</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Low impact	per hr	102.80	Taxable	B
Medium impact	per hr	154.20	Taxable	B
High impact - not available	per hr	n/a		
<b>BARRACLUFF PARK, CLEMENTSON PARK, KIMBERLEY RESERVE, THOMAS HOGAN RESERVE, VARNA PARK, UPPER DICKSON RESERVE, RODNEY RESERVE</b>				
<b>PUBLIC USE - not available</b>				
<b>PRIVATE USE</b>				
Low impact	per hr	77.10	Taxable	B
Medium impact	per hr	154.20	Taxable	B
High impact - not available		n/a		
<b>Use and Hire of Playing Fields and Outdoor Sports Courts</b>				
<b>PLAYING FIELDS</b>				
Playing Fields are booked at the following rates for sport activity by community groups, sports clubs, and schools.				
<b>Waverley Oval</b>				
<b>General use</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Weekday (7 hours or more)	per day	676.00	Taxable	<b>B</b>
Weekend (7 hours or more)	per day	789.00	Taxable	<b>B</b>
Weekday	per hr	97.00	Taxable	<b>B</b>
Weekend	per hr	114.00	Taxable	<b>B</b>
Outer oval fee. Includes synthetic cricket nets (Summer months only)	per hour	48.00	Taxable	<b>B</b>
<b>School athletics carnivals</b>				
Local primary schools	per day	103.00	Taxable	<b>B</b>
Non-local primary schools	per day	180.00	Taxable	<b>B</b>
<b>Waverley Park No 2 Area</b>				
<b>Sport</b>				
<b>Standard Rate</b>				
Weekday	per hour	105.00	Taxable	<b>B,E</b>
Weekend	per hour	120.00	Taxable	<b>B,E</b>
<b>Community/Not for Profit</b>				
Weekday	per hour	70.00	Taxable	<b>B,E</b>
Weekend	per hour	80.00	Taxable	<b>B,E</b>

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Local Primary School rate</b>				
Half pitch- School hours 9am - 3pm	per hour	25.00	Taxable	B,E
Full pitch - School hours 9am - 3pm	per hour	50.00	Taxable	B,E
<b>Non -local Primary School rate</b>				
Half pitch- School hours 9am - 3pm	per hour	35.00	Taxable	B,E
Full pitch - School hours 9am - 3pm	per hour	60.00	Taxable	B,E
<b>Waverley Park No 3 Area</b>				
<b>Sport</b>				
Weekday	per hour	35.00	Taxable	B,E
Weekends	per hour	37.00	Taxable	B,E
<b>Hugh Bamford Reserve( Sports field)</b>				
<b>Sport</b>				
Weekdays	per hour	35.00	Taxable	B,E
Weekends	per hour	37.00	Taxable	B,E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Barracluff Park (Sports field)</b>				
Weekdays	per hour	35.00	Taxable	B,E
Weekends	per hour	37.00	Taxable	B,E
<b>Rodney Reserve (Sports field)</b>				
Weekdays	per hour	35.00	Taxable	B,E
Weekends	per hour	37.00	Taxable	B,E
Weekday full day (7 hours or more)	per hour	225.00	Taxable	B,E
Weekend full day (7 hours or more)	per hour	240.00	Taxable	B,E
<b>Dudley Page Reserve (Sports Field)</b>				
Sport				
Weekday	per hour	35.00	Taxable	B,E
Weekend	per hour	37.00	Taxable	B,E
<b>OUTDOOR SPORTS COURTS</b>				



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Netball Courts</b>				
<b>Waverley Park</b>				
Standard Rate	per hour	24.00	Taxable	B,E
Community / Not for Profit groups	per hour	12.00	Taxable	B,E
<b>Multi-Purpose Courts Waverley Park</b>				
<b>Waverley Park</b>				
Standard Rate Peak(5.00pm-close weekdays and all day on weekends)	per hour	31.00	Taxable	B,E
Standard Rate Off Peak (7.00am-5.00pm weekdays)	per hour	26.00	Taxable	B,E
Community / Not for Profit groups	per hour	15.50	Taxable	B,E
<b><i>Use of Roads, Footpaths and Pedestrian Malls</i></b>				
<b>Bondi Town Centre, Roscoe Street Mall, Campbell Parade</b>				
<b>Public Use</b>				
Off Peak Season: May - August	per hour or part thereof	565.40	Exempt	C,E
Shoulder Season: February - April , September - November	per hour or part thereof	488.00	Exempt	C,E

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Peak Season : December -January	per hour or part thereof	411.20	Exempt	C,E
<b>Charing Cross, Oxford Street Mall, Waverley Street Mall</b>				
Product sampling, promotions and static displays	per hour or part thereof	565.40	Exempt	C,E
Distribution of leaflets/ promotional material (minimum of 2 hours)	per hour	162.94	Exempt	B
Registered charities/ not for profit organisations (documentation required)	per hour	154.20	Exempt	A
<b>Banner Poles- Campbell Parade - 18 Poles, 36 Banners</b>				
Administration fee (all applications, non- refundable)	per application	169.62	Exempt	C
Approved commercial use	per week	2163.94	Exempt	D
Approved charities and not for profit	per week	1089.68	Exempt	C
Banner Installation and removal fee	per application	2600.00	Taxable	C
<b>Footway Restaurants (Section 125 Roads Act 1993)</b>				
Application fee	per application	350.00	Exempt	B
Provision of footpath markers	per application	125.00	Exempt	B
Rental fee		Based on commercial valuation of property	Exempt	D

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Footpath Seating</b>				
Bond Fee for footpath seating permit (refundable)	per seating permit	1000.00	Exempt	G
Location A: Oxford Street Mall, Bondi Junction	per m2 annually	650.00	Exempt	D
Location B: Waverley Street Mall, Bondi Junction	per m2 annually	550.00	Exempt	D
Location C: Campbell Parade (between Lamrock Avenue & Beach Road including Roscoe Street Mall (DCP))	per m2 annually	850.00	Exempt	D
Location D: Bronte Road, Bronte Beach	per m2 annually	625.00	Exempt	D
Location E: Hall Street and Campbell Parade (outside areas)	per m2 annually	550.00	Exempt	D
Location F: Other areas	per m2 annually	450.00	Exempt	D
<i>(These fees are the maximum for footpath rental for restaurant seating in the areas identified. A lesser fee can be charged with the approval of Council's General Manager).</i>				
<b>Footway Use Permits</b>				
<b>Goods display</b>				
Application fee	per application	200.00	Exempt	D
Permit fee per year	per m2	420.00	Exempt	D
<b>Sign display</b>				
Application fee	per application	200.00	Exempt	D

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Permit fee per year	per permit	450.00	Exempt	D
<b>Clothing Bins</b>				
Charities and not for profit	per bin per annum	114.00	Exempt	B
Commercial operators	per bin per annum	380.00	Exempt	D
<b>Roadway Use Permits</b>				
Placement of builder's waste bin	per year	650.00	Exempt	D
Placement of building waste bin in metered space (maximum fee \$305.00 per week)	per day	125.00	Exempt	D
Placement of building waste bin in residential parking area space	1st week	67.00	Exempt	D
Placement of building waste bin in residential parking area space	2nd and subsequent weeks – per week	135.00	Exempt	D
<b>Temporary Road Closure Application (non-refundable)</b>				
Street parties	per application	145.00	Exempt	B
Commercial events	per application	550.00	Exempt	B
<b>Temporary Road Closure for Construction Activities</b>				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Application fee	per application	820.00	Exempt	B
Full road closure for construction activities involving mobile crane/concrete boom pump/scissor lift/cherry picker or other similar equipment	per day	660.00	Exempt	D
Partial road closure/ extra lane in addition to parking lane for construction activities involving mobile crane/concrete boom pump/scissor lift/cherry picker or other similar equipment	per day	330.00	Exempt	D
Occupation of any metered parking space	per space per day	125.00	Exempt	D
<b>Roads</b>				
Specification & Inspection of Driveway Crossings (including 2 inspections – formwork and at completion)	<b>per 2 inspection</b>	445.00	Exempt	
Additional inspections (if determined necessary by Divisional Manager – Technical Services)	per inspection	155.00	Exempt	
Marking of lines on roadway next to driveways to prevent access being blocked	<b>per request</b>	135.00	Exempt	
Installation of timber posts on footpath	per post	135.00	Exempt	
<b>Construction Zone Fee</b>				
Application fee (non-refundable)	per application	440.00	Exempt	D

## Proposed Pricing Policy, Fees and Charges 2016/17

<b>Category</b>	<b>Unit</b>	<b>2016/17 Fee or Charge \$</b>	<b>GST</b>	<b>Pricing Policy</b>
<i>A fee applies per week per metre or part thereof, and such fee to be paid 3 monthly, in advance. The hours of restriction to be indicated by Council, but generally 7.00am to 5.00pm, Mondays to Saturdays. Licenses to be granted by Council on authorisation and under such conditions as may be imposed by the Traffic Committee. Further, one week's notice to be given on the completion of the work to enable authorisation of the removal of the signs to be undertaken.</i>				
Fee (residential area) plus parking meter fee in metered areas	per metre per week	58.00	Exempt	D
Fee (non-residential area) plus parking meter fee in metered areas	per metre per week	83.00	Exempt	D
<b>Footpath Hoarding Fees</b>				
Application fee (non-refundable)	per application	300.00	Exempt	D
Fee (Standard A Class less than 1 metre from boundary)	per lineal metre per week	35.00	Exempt	D
Fee (Standard A or B Class greater than 1 metre from boundary)	per m2/week	35.00	Exempt	D
<i>(Fees must be paid 3 months in advance)</i>				
<b>Occupation of Footpath</b>				
Application fee (non-refundable)	per application	320.00	Exempt	D
<b>A fee per week per m2 or part thereof and such fee paid 3 monthly in advance.</b>				
Fee (per m2/week)	per m2/week	42.00	Exempt	D
By mobile crane/concrete boom pump/scissor lift/cherry picker or other similar equipment	per day	320.00	Exempt	D

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Operating over footpath</b>				
Line Pump	per day	305.00	Exempt	D
<b>Rock/ Sand Anchors</b>				
Beneath roadways and other Council property	per anchor	770.00	Exempt	D
<b><i>Sale/ Lease of Council Property</i></b>				
<b>Applications for Purchase/ Lease of Miscellaneous Council Property/ Laneways/ Roads etc.</b>				
Initial application for consideration (non-refundable)	per application	880.00	Taxable	C
<b><i>Security Deposits</i></b>				
<b>Security Deposits – Building Applications</b>				
<i>Related to building cost</i>				
less than \$9,999	per application	1000.00	Exempt	G
\$10,000 to \$24,999	per application	1500.00	Exempt	G

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
\$25,000 to \$49,999	per application	2000.00	Exempt	G
\$50,000 to \$99,999	per application	2500.00	Exempt	G
\$100,000 to \$149,999	per application	3300.00	Exempt	G
\$150,000 to \$199,999	per application	5000.00	Exempt	G
\$200,000 to \$299,999	per application	6100.00	Exempt	G
\$300,000 to \$399,999	per application	8000.00	Exempt	G
\$400,000 to \$499,999	per application	10000.00	Exempt	G
\$500,000 to \$749,999	per application	15000.00	Exempt	G
\$750,000 to \$999,999	per application	20000.00	Exempt	G
\$1,000,000 to \$4,999,999	per application	25000.00	Exempt	G
\$5,000,000 to \$ 7,999,999	per application	80000.00	Exempt	G
\$8,000,000 to \$14,999,999	per application	120000.00	Exempt	G
\$15,000,000 to \$29,999,999	per application	180000.00	Exempt	G
\$30,000,000 to \$ 49,999,999	per application	270000.00	Exempt	G
\$50,000,000 to 99,999,999	per application	350000.00	Exempt	G
\$100,000,000 to \$149,999,999	per application	500000.00	Exempt	G
Over \$150,000,000	per application	Determined by Assessment	Exempt	G



## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Waste Services</b>				
<b>Residential Properties – Domestic Waste and Recycling Collection for single dwelling and multi-unit properties</b>	per year	500.00	Exempt	C
<b>Collection of Additional Domestic Garbage and Recycling Bins for single dwelling and multi-unit properties</b>	per year	500.00	Exempt	C
Additional pick up 140/240 litre mobile garbage bin (Red Lid)	per bin	25.00	Exempt	C
Additional pick up 80/140/240 litre mobile garden waste bin (Green Lid)	per bin	25.00	Exempt	C
Additional "Your call" clean up service (up to 2 cubic metres volume of dry waste)	per additional request	61.00	Exempt	C
80/140/240 litre mobile garbage bin (red lid)	per bin	63.00	Exempt	C
140/240 litre mobile recycling bin (blue or yellow lid)	per bin	35.00	Exempt	C
80/140/240 litre mobile garden waste bin (green lid)	per bin	61.00	Exempt	C
660 litre mobile garbage bin	per bin	735.00	Exempt	C
140 litre bin – once weekly service	per year	500.00	Exempt	C
240 litre bin – once weekly service	per year	500.00	Exempt	C
<b>Commercial Waste and Recycling Collection</b>				
Please call Council on 9083 8000 for information or quotes				

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
<b>Supply of compost bins and worm farms</b>				
Compost Bin	per bin	9.95	Taxable	F
Compost Stirrer (previously called Compost Mate or Aerator)	per stirrer	3.95	Taxable	B
Delivery of Compost Bin and/or Compost Stirrer		No Charge		
Worm farm	per farm	18.95	Taxable	
Worms (500)	per 500	18.95	Taxable	B
Delivery of Worm farm with or without worms	per delivery	No Charge		
Delivery of extra worms (500)	per delivery	14.00	Taxable	
<b>Waverley Community Living Program</b>				
<b>Support Service Packages*</b>				
Everyday Finance Support System (individualised funding)	per year	3865.00	Exempt	F
Individualises Support Package (Transition support, Simple Steps program, Individual Planning, L4L Bridging Course)	per 50 hour block	2791.00	Exempt	F
<b>Training Programs*</b>				
Learning for Life Core Training Course (Individualised funding). Capped at 20 clients/class	per year	1984.00	Exempt	F
Learning for Life Core Training Course (block-funded, subsidised)**. Capped at 20 clients/class	per year	720.00	Exempt	B

## Proposed Pricing Policy, Fees and Charges 2016/17

<i>Category</i>	<i>Unit</i>	<i>2016/17 Fee or Charge \$</i>	<i>GST</i>	<i>Pricing Policy</i>
Individual Living Skills Development Course (individualised funding). Capped at 8 clients/class	per year	1820.00	Exempt	F
Weekend Getaway Group Program (individualised funding). Capped at 20 clients/retreat	per retreat	1311.00	Exempt	F
Weekend Getaway Group Program (block-funded, subsidised)**. Capped at 20 clients/retreat	per retreat	193.00	Exempt	B
<b>Accommodation Administration and Maintenance</b>				
Residence Fee Contribution	per week	12.00	Exempt	B
* The charges are subject to adjustments in accordance with NSW Department of Family and Community Services, Ageing, Disability and Home Care (ADHC) and National Disability Insurance Scheme Price Guide (August 2015)				
** There are currently nine subsidised places within Waverley Community Living Program. These places are targeted at adults with a mild intellectual disability who live within the Eastern Suburbs and who do not receive any other form of accommodation-specific individualised funding.				
<b>Waverley Community &amp; Seniors Centre</b>				
Fitness, educational and social activities	per session	0-35.00	Taxable	B
Health and Beauty Services	per session	15.00-75.00	Taxable	B



**REPORT  
CM/7.2/16.06**

**Subject:** Proposed Budget for Financial Year 2016/17, and Long Term Financial Plan (LTFP 4.3)

**TRIM No.:** A03/2236

**Author:** Francesco Rombola, Executive Manager Financial Waverley

**Director:** Peter Brown, General Manager

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**RECOMMENDATION:**

That Council:

1. Adopts the budget for the financial year 2016/17 as presented in Attachments 1, 2 and 3 to this report.
2. Notes the Long Term Financial Plan (LTFP4.3) for an 11-year period from 2016/17 – 2026/27 including Income Statement, Balance Sheet, Statement of Cash Flows, Reserves Balances, General Assumptions and Sensitivity Analysis.

**1. Executive Summary**

For the 2016/17 financial year Council is forecasting a budget surplus of \$40,438 including operating and capital items (see table 1) and a balanced Long Term Financial Plan (LTFP4.3) (see Attachment 3) for eleven years to 2026/27 with a cumulative surplus of \$363,886.

**2. Introduction/Background**

At its meeting of 19<sup>th</sup> April 2016 Council:

- Adopted, for the purposes of public display, the draft estimates of income and expenditure, including capital expenditure, for the financial year 2016/17.
- Noted, the draft Long Term Financial Plan (LTFP4.3) for an 11-year period from 2016/17 to 2026/27 including Income Statement, Balance Sheet, Statement of Cash Flows, Reserves Balances and General Assumptions.

The 2016/17 budget document as part of the Operational Plan were placed on public display for a period of 28 days. The 28-day public display period finished on 24 May 2016.

The draft LTFP4.3 documents were not required to place on public display, however, these documents were available on council website.

At the close of the public exhibition period no comments had been received from the public in relation to the budget estimates. However, a submission was made by the Council itself and a number of amendments have been submitted by Council officers.

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
Council meeting – 19 April 2016	CM/7.2/16.04	<ol style="list-style-type: none"> <li>1. Adopts, for purposes of public exhibition, the draft budget estimates of income and expenditure, including capital expenditure, for the financial year 2016/17 for inclusion in the Draft Operational Plan, for community consultation.</li> <li>2. Notes the Draft Long Term Financial Plan (LTFP4.3) for an 11-year period from 2016/17 to 2026/27 including Income Statement, Balance Sheet, Statement of Cash Flows, Reserve Balances, Assumptions and Sensitivity Analysis.</li> <li>3. Officers calculate the impact on the budget and the Long Term Financial Plan of deleting or reducing the assumption that it uses to calculate the \$2.00 charge for the first hour parking in Eastgate car park for 2016/17 and put a report to Council.</li> <li>4. Officers investigate the impact on the budget of reducing or deleting the assumption of the additional 5% parking meter increase from FY 17/18 and thereafter.</li> <li>5. Officers investigate the impact on the budget of reducing or deleting the assumption of the additional 1% in parking fine income from 17/18 and thereafter.</li> </ol>

### 4. Discussion

#### 2016/17 Budget

The budget changes received during the public exhibition include:

- adjustments to the plant replacement budget,
- new proposed capital works projects,
- adjustments to the draft capital works projects costs,
- adjustments to funding sources for the capital projects,
- correction to the self-funding business budget to a balancing position, through its own reserve funds.

Table 1 - In \$'000	Draft 2016/17 Budget (April)	Amendments during public exhibition	Proposed 2016/17 Budget (June)	Change from the April draft budget (Better) / Worse		Note
				\$	%	
<b>Income</b>						
Rates & Annual Charges	(58,387.5)		(58,387.5)	0.0	0.0%	
Investment Income	(2,846.0)		(2,846.0)	0.0	0.0%	
User Charges	(35,040.9)		(35,040.9)	0.0	0.0%	
Other Revenues	(16,708.7)		(16,708.7)	0.0	0.0%	
Grants Subsidies & Contributions - Operational	(7,603.0)	(263.1)	(7,866.1)	(263.1)	(3.5%)	1
<b>Subtotal - Operating Income</b>	<b>(120,586.2)</b>	<b>(263.1)</b>	<b>(120,849.2)</b>	<b>(263.1)</b>	<b>(0.2%)</b>	
Grants Subsidies & Contributions - Capital	(8,910.6)	(350.0)	(9,260.6)	(350.0)	(3.9%)	2
Proceeds from the disposal of assets	(1,040.1)	(100.0)	(1,140.1)	(100.0)	(9.6%)	3
<b>Subtotal - Capital Income</b>	<b>(9,950.7)</b>	<b>(450.0)</b>	<b>(10,400.7)</b>	<b>(450.0)</b>	<b>(4.5%)</b>	
<b>Total Income</b>	<b>(130,536.8)</b>	<b>(713.1)</b>	<b>(131,249.9)</b>	<b>(713.1)</b>	<b>(0.5%)</b>	
<b>Expense and Loans Repayment</b>						
Employee Costs	59,687.0		59,687.0	0.0	0.0%	
Borrowing Expenses	350.6		350.6	0.0	0.0%	
Materials & Contracts	19,020.8		19,020.8	0.0	0.0%	
Other Operating Expenses	24,401.8		24,401.8	0.0	0.0%	
<b>Subtotal - Operating Expense</b>	<b>103,460.2</b>	<b>0.0</b>	<b>103,460.2</b>	<b>0.0</b>	<b>0.0%</b>	
Other Capital Purchases	6,014.5	337.7	6,352.2	337.7	5.6%	4
Capital Works Program	28,523.9	1,077.7	29,601.6	1,077.7	3.8%	5
External Loans Principle Repayment	1,050.6		1,050.6	0.0	0.0%	
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>35,589.0</b>	<b>1,415.4</b>	<b>37,004.4</b>	<b>1,415.4</b>	<b>4.0%</b>	
<b>Total Expense</b>	<b>139,049.2</b>	<b>1,415.4</b>	<b>140,464.6</b>	<b>1,415.4</b>	<b>1.0%</b>	
<b>Performance Result before capital items and loan repayment - (Surplus)/Deficit</b>	<b>(17,126.0)</b>	<b>(263.1)</b>	<b>(17,389.0)</b>	<b>(263.1)</b>	<b>(1.5%)</b>	
<b>Performance Result after capital items and loan repayment- (Surplus)/Deficit</b>	<b>8,512.4</b>	<b>702.3</b>	<b>9,214.7</b>	<b>702.3</b>	<b>8.3%</b>	
<b>Other Funding Sources from:</b>						
New Loans	0.0		0.0	0.0		
Transfers to Reserves	15,193.3	86.1	15,279.5	(86.1)	(0.6%)	6
Transfer from Reserves	(23,746.2)	(788.4)	(24,534.6)	(788.4)	(3.3%)	7
<b>Total new loan and reserves</b>	<b>(8,552.8)</b>	<b>(702.3)</b>	<b>(9,255.1)</b>	<b>702.3</b>	<b>8.2%</b>	
<b>Budget Result - (Surplus)/Deficit</b>	<b>(40.4)</b>	<b>0.0</b>	<b>(40.4)</b>	<b>0.0</b>		

Income

1. \$263.1K increase in Operating Grant Income as a result of the RMS's Roads to Recovery (R2R) Program announcement in May, this money funds the increase in the R2R program in the Capital Works Program.
2. \$350K increase in Capital Grant Income, this grant is for the Bondi Pavilion Conservative Project.
3. \$100K increase in asset disposal income as result of an additional garbage truck replacement in the Plant Replacement Program.

Expense

4. \$337.7K increase in Other Capital Purchases due to an additional garbage truck replacement. Increasing from two to three in the Plant Replacement Program.
5. \$1.08M increase in Capital Works Program as detailed in attachment 1.

Reserve

6. \$86.1K increase in Transfer to Reserves:
  - a. correcting an administrative oversight in the domestic waste business unit, and
  - b. S94A funds reserve movement to ensure budget are balanced.
7. \$788.4K increase in Transfer from Reserves to fund the expense in item 4 and 5 above.

Changes made to the expense budget are funded from various sources:

- Grant money,

- Proceeds from Proceeds From Asset Disposal, and
- Reserve funds.

These changes have a neutral impact on the draft budget surplus position as illustrated in table 1 above.

### **LTFP4.3 Forecasts**

The above budget changes received are related to 2016/17 financial year only with no budget bottom line impact on the subsequent years of the LTFP4.3. The LTFP cumulative budget surplus remains at \$363,886 (see attachment 3), however, the budget amendments from the Q3 review and the submissions to the draft 2016/17 budget, have resulted in the following changes to the following areas within the LTFP4.3 forecasts:

- Reserve Balance – reduces by \$4.52M to \$108.70M by 2026/27
- Cash and Cash Equivalent & Investment balance reduces by \$2.97M to \$116.18M by 2026/27
- Total Equity – reduces by \$2.29M to \$1,156.87M by 2026/27

### **LTFP4.3 Sensitivity Analysis**

The Office of Local Government (OLG) Guidelines for development of long term financial plans require councils to consider optimistic and pessimistic scenarios and predict potential variations to model results. The budget is sensitive to multiple influences over any 10-year period. Items that we consider sensitive and may have a material financial impact in the LTFP4.3 forecasts have been examined and applied to the Sensitivity scenarios analysis. The results are as follows (table 2):

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## **5. Relationship to Waverley Together 3 & Delivery Program 2013-17**

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction:	G5 Waverley is financially sustainable with revenue and resources required to support implementation of the community's plans and to provide infrastructure performance and services our community needs.
Strategy:	G5a Promote and advocate the provision of financial reporting in an accurate, timely, transparent and honest manner to ensure sustainability of public assets and resources G5b Undertake long term financial and economic planning..
Deliverable:	Financial advice and coordination to ensure Council meets overall budget performance targets provided. Four year forecast prepared annually Ten year financial plan (LTFP) reviewed annually. Council's expenditure is funded

## **6. Financial impact statement/Timeframe/Consultation**

The development of the 2016/17 budget and LTFP4.3 involved considerable consultation with members of the senior management team and reflects the organisations commitment towards meeting the adopted targets of *Waverley Together 3* in a financially sustainable manner. Before adopting this budget, council has placed this information on public exhibition for a statutory period of 28 days.

## **7. Conclusion**

The Draft Operational Plan 2016/17 were placed on public exhibition for 28 days and received no comments from the public in relation to the budget estimates. However, a submission was made by the



Council itself and a number of amendments have been submitted by Council officers. These recommended budget changes are proposed to be included into the 2016/17 budget

**8. Attachments:**

1. 2016-17 Capital Works Program and funding sources
2. LTFP 4.3 Capital Work Program (2016-17 to 2026-27)
3. LTFP 4.3 Income Statement, Balance Sheet, Statement of Cash Flow and Statement of Reserve Balances
4. LTFP 4.3 General Assumptions

hment 1 – Proposed 2016/17 Capital Works Program and Funding Sources

Council Meeting - 21 June

Proposed 2016/17 Capital Works Program and Funding Sources						2016/17 funding sources																
Project Code	Program Objective/Description	2016/17 Projects to be funded with allocated budget	Draft 2016/17 Budget	Amendment during public exhibition	Proposed 2016/17 Budget	Grants/Contributions	PA funds	S94 Contributions	Investment Strategy Reserve	Car Parking reserve	SAMP Parks Reserve	SAMP Footpath Reserve	SAMP Drainage Reserve	SAMP Malls Reserve	SAMP Coastal & Retaining Reserve	SAMP Cemetery Reserve	SAMP Other Reserve	Carry Over Reserve	Centralised reserve	Domestic Waste Reserve	Council General Revenue	
Bondi Park 03	Bondi POM Landscape works	Bondi Park Picnic Shelters (\$1M) Junior Skatepark Construction (\$700,000)	1,700,000	(58,356)	1,641,644			253,452											441,644		946,548	
Bondi Park 06	Bondi Surf Club and Depot Project	Bondi Surf Club and Park Yard - Design only  (Design work will continue in 16/17 using 15/16 funds. Construction in 17/18)	500,000		500,000			100,000													400,000	
Bondi Park PoM ##	Bondi PoM - underground car park feasibility	Bondi Park - Underground Car Park Feasibility Study	300,000		300,000			200,000													100,000	
Bondi Pav 11	Bondi Pavilion Conservation upgrade project	Bondi Pavilion Conservation Upgrade	3,800,000		3,800,000	350,000			2,725,555												724,445	
Bronte Park 01	Bronte Replace Picnic Shelters, southern park entry, playground upgrade, promenade works, redesign of bear pit, lighting, irrigation.	Bronte Park Southern Entry	600,000		600,000			300,000									200,000	100,000			0	
Bronte Park PoM #	Structural renewal of Bronte Promenade & sea walls	Bronte Seawall Technical Study  (100% funded from OE&H grant)	45,000		45,000	45,000															0	
Bronte Beach	Bronte Beach Lifeguard Tower	Bronte Beach Lifeguard Tower  (Construction work )	1,000,000		1,000,000			250,000										300,000	203,127		246,873	
Cemetery	SAMP Category 9.1 - Waverley Cemetery		76,604		76,604																76,604	
Cemetery	SAMP Category 9.2 - South Head Cemetery		76,879		76,879																76,879	
Cemetery 08	Waverley Cemetery internal fencing & retaining structure		1,548,000		1,548,000											1,548,000					0	
Coastal & Retaining Infrastructure	SAMP Category 7 - Coastal & Retaining Infrastructure construction	Heritage stairs upgrade at Brighton Blvd (\$270K) Bronte Pool pump design & replacement (\$500K)	540,000	230,000	770,000			162,000							608,000						0	
Complete Streets##	Complete Streets - Combined Other Projects	- East Bondi Junction (Bronte Road, Oxford St, Grosvenor St) – Streetscape - \$1,582,049 - Oxford St (Syd Einfeld Drv - Hollywood Ave) - road reserve widening and street design as per Complete Streets - \$200,000 - Denison St (Spring St - Ebley St) - street design as per Complete Streets - \$68,250 - Newland St (Ebley St - Oxford St) - street design as per Complete Streets - \$122,625 - Grafton St - street design as per Complete Streets - \$42,375 - Bronte Rd (Ebley St - Birrell St) Stage 1 - street design as per Complete Streets - \$19875	2,035,174		2,035,174		2,035,174														0	
EAP - Alternative water sources	Recycled water feasibility & implementation	Water feasibility studies for (100K): Marks Park North Bondi Biddigal Reserve Hugh Bamford	100,000		100,000																100,000	
EAP - Residential Transport	Implement high priority transport projects	Light Rail Study Waverley People, Places and Movement Study	182,667		182,667																182,667	
EAP - Street Lighting	Public and Street lighting energy efficiency	Energy Efficient Street Lighting and Public Lighting	165,000		165,000													165,000			0	
EAP - Water Efficiency	Facilities Sustainable water upgrades	Leak detection across Council sites (150K)	150,000		150,000																150,000	
EAP - Green Infrastructure	Bondi Junction Green Infrastructure Master Plan	BJ Green Infrastructure MP building improvement program - Develop and implement BB waste infrastructure solutions BJ energy and water solutions BJ waste infrastructure solutions	500,000		500,000																500,000	

hment 1 – Proposed 2016/17 Capital Works Program and Funding Sources

Council Meeting - 21 June

2016/17 funding sources																					
Project Code	Program Objective/Description	2016/17 Projects to be funded with allocated budget	Draft 2016/17 Budget	Amendment during public exhibition	Proposed 2016/17 Budget	Grants/Contributions	PA funds	S94 Contributions	Investment Strategy Reserve	Car Parking Reserve	SAMP Parks Reserve	SAMP Footpath Reserve	SAMP Drainage Reserve	SAMP Malls Reserve	SAMP Coastal & Retaining Reserve	SAMP Cemetery Reserve	SAMP Other Reserve	Carry Over Reserve	Centralised reserve	Domestic Waste Reserve	Council General Revenue
EAP - Urban Ecology Plan Implementation	Implement Urban Ecology Plan	Remnant Biodiversity Action Plan (275K) Tamarama ERFAP (45K) Bronte ERFAP (90K) Weed Management (15K)	425,000		425,000																425,000
Footpath Construction Program	SAMP 4 Category 2- Footpath Construction & Upgrades		1,645,867		1,645,867			1,069,814										392,932	183,121		0
Invest Strategy 16	Civic Heart project	Civic Heart - Design only	500,000		500,000				500,000												0
Kerb & Gutter Program	SAMP Category 3 - Kerb and Gutter Construction Grant (Urban Local Roads)		765,000		765,000	185,000		130,000											450,000		0
Local Village DCP Improvement	Local Village DCP Streetscape Improvements (Seven Ways, main priority roads upgrades)	Seven Ways Main priority streets Gateway upgrades Bronte Road Streetscape (\$800k - project no. C0119)	1,000,000		1,000,000			380,000											140,000		480,000
On Street Signage	SAMP - Category 10.1 - street signage	Wayfinding signage and street signs	78,497		78,497												78,497				0
Parking 7	Car Park Improvement Program	Car Park Improvement Program	1,100,000		1,100,000					338,000								762,000			0
Parks Infrastructure	SAMP Category 8.1 - Parks Infrastructure construction	Major Park Upgrades (include \$137,500 from Open Sp/Rec 17 above): Stephen Street (150K) Gibson (120K) Marlborough (150K) Belgrave (120K)  SAMP 8.1 / 8.2 to fund Small Park Upgrades for (305K): Marks Park North Precinct Warren Zines Reserve Gilgandra Reserve Dickson Park Planting Forset Knoll Reserve Francis and Edward Stage 2 Sir Thomas Mitchell Stephen Street Barracuff  Complete 5 median street landscaping projects (150K)  Coastal walk asset upgrades (275K). Returfing	1,610,131		1,610,131			805,066			600,000										205,066
Parks Landscapes	SAMP Category 8.2 - Parks Landscapes	Waverley Park Irrigation Tank Upgrade to 200KL (300K)	300,000		300,000			150,000			83,961						66,039				0
Public Art	Public Art Commissions - every 2 years	Waverley Mall Public Artwork	100,000		100,000									100,000							0
Roads Program	SAMP Category 1- Roads Construction & Upgrades	\$2,149,864 for roads upgrade / \$589,554 heavy patching program / \$116,000 for T&T Road safety & traffic program	2,476,363	379,055	2,855,418	1,039,418		150,000											1,550,000		116,000
Rodney Reserve	Rodney Reserve - Sportsfield, fencing, lighting, amenities block, irrigation, resurfacing, upgrade to parking, goal posts	Rodney Reserve Upgrade works	1,600,000		1,600,000			480,000											100,000		1,020,000
SAMP - Other Categories	SAMP Category 12 - Other: Fences, Stairs, Bus Shelters, Street Furnitures & Signages	Coastal Walk Fitness Upgrade, Hugh Bamford Reserve fencing	689,788		689,788			344,894							300,000						44,894
Stormwater	SAMP Category 4 - Stormwater drainage construction & upgrades	Stormwater program from Sharon	653,134		653,134								653,134								0
Street Trees	SAMP Category 11 - Street Trees	Supply Method for Pre-Grow Tree Supply (50K) Other Tree Replacement Program (82,659K)	132,659		132,659			26,532									106,127				0
T&T 30	Bike Plan Implementation	Bike Plan Implementation	80,000		80,000	35,000															45,000
Thomas Hogan Reserve PoM	Thomas Hogan Reserve PoM		235,000		235,000						188,904										46,096
Waverley Park PoM 1	Waverley Park PoM - undertake works identified in plan of management	Access Paths Drainage Project Seating and Shade Structure around Artificial Sports Field Waverley Park Multi-Purpose Courts (\$494k - project no. C0145)	544,000		544,000																544,000
New proposal	Sustainable Waste Strategy	Implementing the high priority sustainable waste strategy funded via DWC (100K)	100,000		100,000															100,000	0

Proposed 2016/17 Capital Works Program and Funding Sources						2016/17 funding sources															
Project Code	Program Objective/Description	2016/17 Projects to be funded with allocated budget	Draft 2016/17 Budget	Amendment during public exhibition	Proposed 2016/17 Budget	Grants/Contributions	PA funds	S94 Contribution funds	Investment Strategy Reserve	Car Parking reserve	SAMP Parks Reserve	SAMP Footpath Reserve	SAMP Drainage Reserve	SAMP Malls Reserve	SAMP Coastal & Retaining Reserve	SAMP Cemetery Reserve	SAMP Other Reserve	Carry Over Reserve	Centralised reserve	Domestic Waste Reserve	Council General Revenue
New proposal	Waste infrastructure	Public place waste collection compactors at Bondi Park / Promenade (part fund 50% DWC)	140,000		140,000															70,000	70,000
New proposal	Campbell Parade streetscape upgrade project	Stage 1 - Campbell Parade detailed designs	519,124		519,124			259,562				169,124		40,438					0		50,000
New proposal	Roscoe Street Streetscape upgrade project	Roscoe Street Streetscape upgrade project	510,000		510,000									510,000							0
New proposal	Purchase CCTV and Jet Blaster for stormwater management	Purchase CCTV and Jet Blaster for stormwater management		340,000	340,000								340,000								0
New proposal	Street Bin replacement	Street Bin replacement		87,000	87,000												87,000				0
Spring Street Conversion	Closure of Spring St Car Park Exit.	Closure of Spring St Car Park Exit.		100,000	100,000				100,000												0
<b>Total Expenditure</b>			<b>28,523,887</b>	<b>1,077,699</b>	<b>29,601,586</b>	<b>1,654,418</b>	<b>2,035,174</b>	<b>5,061,319</b>	<b>3,325,555</b>	<b>338,000</b>	<b>872,865</b>	<b>169,124</b>	<b>993,134</b>	<b>650,438</b>	<b>908,000</b>	<b>1,548,000</b>	<b>537,663</b>	<b>1,719,932</b>	<b>3,067,892</b>	<b>170,000</b>	<b>6,550,072</b>



**Draft LTFP4.3 Capital  
Works Program and  
Funding Sources - 11 Years  
(2016/17 to 2026/27)**

(2016/17 to 2026/27)			Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10	Yr 11		
	Project Code	Program Objective/Description	Proposed 2016/17 Budget	2017/18 Projection	2018/19 Projection	2019/20 Projection	2020/21 Projection	2021/22 Projection	2022/23 Projection	2023/24 Projection	2024/25 Projection	2025/26 Projection	2026/27 Projection	Total Project Cost 2016/17 - 2026/27
1	BB PAMP	BB PAMP Development & Implementation	-	200,000	500,000	-	500,000	-	500,000	500,000	-			2,200,000
2	Bondi Park 03	Bondi POM Landscape works	1,641,644	-	1,000,000	1,493,571	428,574	493,571	1,493,571	-	-			6,550,931
3	Bondi Park 05	QED Tunnels 1 & 2	-	-	-	150,000	1,000,000	-	-	-	-			1,150,000
4	Bondi Park 06	Bondi Surf Club and Park Yark Project	500,000	3,200,000	300,000	-	-	-	-	-	-			4,000,000
5	Bondi Park PoM #	Structural renewal of Bondi Promenade & sea walls	-	-	-	-	-	5,200,000	5,200,000	-	-			10,400,000
6	Bondi Park PoM ##	Bondi PoM - underground car park feasibility	300,000	-		-	-	-	-	-	-			300,000
7	Bondi Pav 11	Bondi Pavilion Conservation upgrade project	3,800,000	29,050,000	3,950,000							-		36,800,000
8	Bronte Park 01	Bronte Replace Picnic Shelters, southern park entry, playground upgrade, promenade works, redesign of bear pit, lighting, irrigation.	600,000	500,000	-	-	-	-	-	-	-			1,100,000
9	Bronte Park PoM #	Structural renewal of Bronte Promenade & sea walls	45,000	-	2,000,000		-	-	-	-	-			2,045,000
10	Bronte Beach	Bronte Beach Lifeguard Tower	1,000,000	-	-	-	-	-	-	-	-			1,000,000
11	Cemetery	SAMP Category 9.1 - Waverley Cemetery	76,604	3,844,174	1,361,614	1,398,378	555,389	570,384	585,785	601,601	616,039	630,824	646,595	10,887,388
12	Cemetery	SAMP Category 9.2 - South Head Cemetery	76,879	757,673	196,450	201,754	207,202	212,796	218,541	224,442	229,829	235,345	241,228	2,802,138
13	Cemetery 08	Waverley Cemetery internal fencing & retaining structure	1,548,000	-	-	-	-	-	-	-	-			1,548,000
14	Child Care ##	New Child Care Centre	-	500,000	5,000,000	-	-	-	-	-	-			5,500,000
15	Coastal & Retaining Infrastructure	SAMP Category 7 - Coastal & Retaining Infrastructure construction	770,000	280,184	287,749	295,518	151,879	155,979	160,191	164,516	168,464	172,507	176,820	2,783,808

**Draft LTFP4.3 Capital  
Works Program and  
Funding Sources - 11 Years  
(2016/17 to 2026/27)**

(2016/17 to 2026/27)				Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10	Yr 11	
	Project Code	Program Objective/Description	Proposed 2016/17 Budget	2017/18 Projection	2018/19 Projection	2019/20 Projection	2020/21 Projection	2021/22 Projection	2022/23 Projection	2023/24 Projection	2024/25 Projection	2025/26 Projection	2026/27 Projection	Total Project Cos 2016/17 - 2026/27
16	Complete Streets##	Complete Streets - Combined Other Projects	2,035,174	2,935,174	3,084,000	493,000	4,063,375	1,349,875	3,000,000	2,100,000	2,000,000			21,060,598
17	EAP - Alternative water sources	Recycled water feasibility & implementation	100,000	300,000	725,000	100,000	725,000	-	-	-	-			1,950,000
18	EAP - Residential Transport	Implement high priority transport projects	182,667	290,299	298,137	306,187	314,454	322,945	331,664	340,619	349,816			2,736,788
19	EAP - Street Lighting	Public and Street lighting energy efficiency	165,000	-	-	-	-	-	-	-	-			165,000
20	EAP - Water Efficiency	Facilities Sustainable water upgrades	150,000	50,000	100,000	100,000	-	-	-	-	-			400,000
21	EAP - Enviro 03	Facilities Sustainable Energy upgrades	-	100,000	100,000	100,000	-	-	-	-	-			300,000
22	EAP - Green Infrastructure	Bondi Junction Green Infrastructure Master Plan	500,000	1,000,000	1,000,000	1,000,000	400,000	-			-			3,900,000
23	EAP - Urban Ecology Plan implementation	Implement Urban Ecology Plan	425,000	433,283	244,981	456,996	469,335	482,007	495,021	508,386	522,112	536,209	549,614	5,122,944
24	Footpath Contruction Program	SAMP 4 Category 2- Footpath Construction & Upgrades	1,645,867	1,690,305	1,735,943	1,782,814	1,830,950	1,880,386	1,931,156	1,983,297	2,030,896	2,079,638	2,131,629	20,722,880
25	Hugh Bamford	Hugh Bamford Reserve Upgrade to building and fields	-	-	200,000	800,000	600,000	-	-	-	-			1,600,000
26	Invest Strategy ##	Eastgate Façade Upgrade	-	500,000	-	-	-	-	-	-	-			500,000
27	Invest Strategy 11	Spring St Conversion	-	-	-	1,000,000	-	-	-	-	-			1,000,000

**Draft LTFP4.3 Capital  
Works Program and  
Funding Sources - 11 Years  
(2016/17 to 2026/27)**

(2016/17 to 2026/27)			Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10	Yr 11		
	Project Code	Program Objective/Description	Proposed 2016/17 Budget	2017/18 Projection	2018/19 Projection	2019/20 Projection	2020/21 Projection	2021/22 Projection	2022/23 Projection	2023/24 Projection	2024/25 Projection	2025/26 Projection	2026/27 Projection	Total Project Cost 2016/17 - 2026/27
28	Invest Strategy 16	Civic Heart project	500,000	500,000	19,650,000	13,950,000	13,450,000	11,950,000	-	-	-			60,000,000
29	Kerb & Gutter Program	SAMP Category 3 - Kerb and Gutter Construction Grant (Urban Local Roads)	765,000	874,608	898,222	922,474	947,381	972,960	999,230	1,026,209	1,050,838	1,076,058	1,102,960	10,635,940
30	Land Acquisition	Land Acquisition for Open Space - 5 Bondi Rd & 2A Waverley Crescent	-	-	-	1,850,000	-	-	1,850,000	-	-			3,700,000
31	Local Village DCP Improvement	Local Village DCP Streetscape Improvements (Seven Ways, main priority roads upgrades)	1,000,000	900,000		-		1,000,000	1,000,000	1,000,000	1,000,000			5,900,000
32	Misc Buildings 09	Tamarama Surf Club upgrade (Council contribution to works)	-	-	-	-	-	-	-	682,116				682,116
33	Misc Buildings 20	South Bronte (Bronte Community Centre) Toilet	-	1,000,000										1,000,000
34	Misc Buildings 17	North Bronte (Bronte Surf) Toilet	-	500,000										500,000
35	On Street Signage	SAMP - Category 10.1 - street signage	78,497	80,616	82,793	85,028	87,324	89,682	92,103	94,590	96,860	99,185	101,664	988,342
36	Open Spc/Rec 17	Playground Upgrades	-	137,500	137,500	137,500	137,500	137,500	137,500	137,500	137,500	137,500	140,938	1,378,438
37	Oxford Street East Upgrade	Oxford Street East streetscape upgrade	-	-	-	-	1,000,000	-	-	-	-			1,000,000
38	Parking 05	Replace off street parking equipment - access and payment equipment	-	-	950,000	-	-	-	-	-	1,073,500			2,023,500
39	Parking 06	SAMP - Category 10.1 - On Street Parking Infrastructure - Replace on street parking meters	-	-	-	4,542,500		-	-	-	-	4,996,750		9,539,250
40	Parking 7	Car Park Improvement Program	1,100,000	-	-	-	-	-	-	-	-			1,100,000

**Draft LTFP4.3 Capital  
Works Program and  
Funding Sources - 11 Years  
(2016/17 to 2026/27)**

Project Budget by Year (2016/17 to 2026/27)														
	Project Code	Program Objective/Description	Proposed 2016/17 Budget	Yr 2 2017/18 Projection	Yr 3 2018/19 Projection	Yr 4 2019/20 Projection	Yr 5 2020/21 Projection	Yr 6 2021/22 Projection	Yr 7 2022/23 Projection	Yr 8 2023/24 Projection	Yr 9 2024/25 Projection	Yr 10 2025/26 Projection	Yr 11 2026/27 Projection	Total Project Cos 2016/17 - 2026/27
41	Parks Infrastructure	SAMP Category 8.1 - Parks Infrastructure construction	1,610,131	1,097,553	1,127,187	1,157,621	907,533	932,036	957,201	983,046	1,006,639	1,030,798	1,056,568	11,866,314
42	Parks Landscapes	SAMP Category 8.2 - Parks Landscapes	300,000	733,343	753,144	773,479	794,363	815,810	837,837	860,459	881,110	902,257	924,813	8,576,614
43	Park Upgrade	Small Parks Upgrades	-	50,000	50,000	-	-	-	-	-	-	-	-	100,000
44	Public Art	Public Art Commissions - every 2 years	100,000	-	100,000	-	100,000	-	100,000	-	100,000	-	100,000	600,000
45	Roads Program	SAMP Category 1- Roads Construction & Upgrades	2,855,418	1,597,816	1,640,957	1,685,263	1,730,765	1,777,496	1,825,488	1,874,776	1,919,771	1,965,845	2,014,991	20,888,586
46	Rodney Reserve	Rodney Reserve - Sportsfield, fencing, lighting, amenities block, irrigation, resurfacing, upgrade to parking, goal posts	1,600,000	600,000	-	-	-	-	-	-	-	-	-	2,200,000
47	SAMP - Buildings	Renewal/Uplifting works on condition 4 & 5 buildings - Spotlight/Metro, Bondi Beach Cottage and 91 O'Brien Street	-	1,120,000	-	-	-	-	-	-	-	-	-	1,120,000
48	SAMP - Other Categories	SAMP Category 12 - Other: Fences, Stairs, Bus Shelters, Street Furnitures & Signages	689,788	285,966	293,687	301,617	296,060	304,053	312,263	320,694	328,391	336,272	344,679	3,813,470
49	School Zone safety program	School Zone safety program	-	-	100,000	-	100,000	-	100,000	-	-	-	-	300,000
50	Stormwater	SAMP Category 4 - Stormwater drainage construction & upgrades	653,134	333,736	342,747	352,001	361,506	1,571,265	1,581,290	1,591,585	1,600,983	1,610,607	1,650,872	11,649,725



**Draft LTFP4.3 Capital  
Works Program and  
Funding Sources - 11 Years  
(2016/17 to 2026/27)**

(2016/17 to 2026/27)			Yr 2	Yr 3	Yr 4	Yr 5	Yr 6	Yr 7	Yr 8	Yr 9	Yr 10	Yr 11		
	Project Code	Program Objective/Description	Proposed 2016/17 Budget	2017/18 Projection	2018/19 Projection	2019/20 Projection	2020/21 Projection	2021/22 Projection	2022/23 Projection	2023/24 Projection	2024/25 Projection	2025/26 Projection	2026/27 Projection	Total Project Cost 2016/17 - 2026/27
51	Street Trees	SAMP Category 11 - Street Trees	132,659	136,241	139,919	143,697	147,576	151,561	155,653	159,856	163,693	167,621	171,812	1,670,287
52	T&T 05	Undertake minor footpath adjustments to improve disability access	-	-	25,000	-	25,000	-	25,000	-				75,000
53	T&T 29	Road safety & traffic calming	-	-	-	-	200,000	-	200,000	-	200,000		200,000	800,000
54	T&T 30	Bike Plan Implementation	80,000	-	300,000	300,000	300,000	300,000	300,000	300,000	-	-		1,880,000
55	Tamarama PoM	Tamarama promenade & sea walls	-	-	-	-	1,000,000	-	-	-	-			1,000,000
56	Tamarama/Bronte 40km/hr zone (T&T 18)	Tamarama/Bronte 40km/hr zone (combine with T&T 18). undertake traffic and pedestrian counts between Bronte Beach and Tamarama to enable application for a local traffic zone	-	550,000	-	-	-		-	-	-			550,000
57	Thomas Hogan Reserve PoM	Thomas Hogan Reserve PoM	235,000	-	-	-	-	-	-	-	-			235,000
58	Waverley Park PoM 1	Waverley Park PoM - undertake works identified in plan of management	544,000	50,000	50,000	118,000	140,000	-	-	-	-			902,000
59	New proposal	Artificial Turf for Waverley Park Field 3	-	2,500,000								500,000		3,000,000
60	New proposal	Sustainable Waste Strategy	100,000											100,000
61	New proposal	Waste infrastructure	140,000											140,000
62	New proposal	Campbell Parade streetscape upgrade project	519,124	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000					6,519,124
63	New Proposal	Bondi Creative Lighting Strategy (incl. entire length of Coastal Walk, Bondi Beach, Campbell Parade and Hall Street)	-	500,000										500,000
64	New proposal	Roscoe Street Streetscape upgrade project	510,000											510,000
65	New proposal	Purchase CCTV and Jet Blaster for stormwater management	340,000											340,000
66	New proposal	Street Bin replacement	87,000											87,000
67	Spring Street Conversion	Closure of Spring St Car Park Exit.	100,000											100,000
	Total Expenditure		29,601,586	60,178,471	49,725,031	36,997,399	33,971,165	31,670,306	25,389,494	15,453,692	15,476,440	16,477,416	11,555,183	326,496,183

	Capital Works Program Funding Sources											
Grants/Contributions	1,654,418	7,993,061	8,920,037	918,938	996,635	649,707	665,661	682,008	698,757	715,919	733,817	24,628,958
S94A funds	5,061,319	8,091,563	5,423,000	7,316,084	7,631,996	7,754,152	9,727,131	8,144,934	7,487,170	7,305,350	6,427,978	80,370,677
Planning Agreement Funds	2,035,174	1,874,680	1,544,206	1,035,379	3,286,411	872,080	871,382	870,666	869,933			13,259,912
SAMP Infrastructure Reserves	5,679,224	2,947,795	2,342,747	352,001	361,506	1,000,000	1,000,000	1,000,000				14,683,273
Investment Strategy Reserve	3,325,555	4,024,445	19,650,000	13,950,000	13,450,000	11,950,000						66,350,000
Car Park Reserve	338,000		257,550						836,777			1,432,327
Parking Meters Reserve				4,542,500						4,996,750		9,539,250
Suplus Land Sale Reserve				1,850,000			1,630,000					3,480,000
Looking Good Reserve		25,320				226,205						251,525
Social Housing Reserve		120,000										120,000
Central Reserve	3,067,892											3,067,892
Carry Over Reserve	1,719,932											1,719,932
Domestic Waste Reserve	170,000											170,000
New Loans		25,875,555	3,500,000									29,375,555
General Funds	6,550,072	9,226,052	8,087,491	7,032,497	8,244,618	9,218,162	11,495,321	4,756,084	5,583,804	3,459,396	4,393,387	78,046,883
Total Funding Sources	29,601,586	60,178,471	49,725,031	36,997,399	33,971,165	31,670,306	25,389,494	15,453,692	15,476,440	16,477,416	11,555,183	326,496,183

Attachment 3 - LTFP4.3 Income Statement, Balance Sheet, Statement of Cash Flows and Reserves Balance

Council Meeting - 21 June 201

<b>WAVERLEY COUNCIL - PROPOSED BUDGET</b>	<b>2016/17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>
<b>INCOME STATEMENT</b>											
<b>Operating Income</b>											
Rates & Annual Charges	(57,024,654)	(58,461,883)	(60,118,571)	(61,691,206)	(63,291,625)	(64,920,546)	(66,578,673)	(68,266,744)	(69,985,499)	(71,735,712)	(73,518,149)
Investment Income	(2,846,000)	(2,832,551)	(2,646,575)	(2,304,911)	(2,018,794)	(1,828,532)	(1,872,237)	(2,248,873)	(2,884,941)	(3,483,306)	(4,201,762)
User Charges	(35,040,940)	(36,700,488)	(37,775,191)	(38,912,165)	(40,709,335)	(41,965,362)	(43,865,141)	(45,220,148)	(47,244,830)	(48,738,302)	(50,290,612)
Other Revenues	(16,708,690)	(16,490,050)	(17,659,614)	(18,864,502)	(19,659,645)	(20,252,787)	(20,864,495)	(21,495,360)	(22,145,974)	(22,817,008)	(23,509,136)
Grants Subsidies & Contributions	(7,866,074)	(7,732,959)	(7,904,605)	(7,883,816)	(8,071,011)	(8,262,873)	(8,459,519)	(8,661,073)	(8,867,656)	(9,079,391)	(9,296,937)
<b>Total Operating Income</b>	<b>(119,486,358)</b>	<b>(122,217,931)</b>	<b>(126,104,556)</b>	<b>(129,656,600)</b>	<b>(133,750,410)</b>	<b>(137,230,100)</b>	<b>(141,640,065)</b>	<b>(145,892,198)</b>	<b>(151,128,900)</b>	<b>(155,853,719)</b>	<b>(160,816,596)</b>
<b>Operating Expenditure</b>											
Employee Costs	59,686,971	61,001,209	62,627,031	64,328,052	66,062,634	68,163,897	70,330,032	72,563,045	74,864,960	77,237,869	79,320,658
Materials & Contracts	19,020,819	19,300,135	19,680,849	20,161,711	20,730,023	21,120,158	21,572,422	22,311,124	22,698,420	23,344,377	23,802,220
Borrowing Costs	350,563	139,092	2,138,542	2,454,345	2,320,868	2,181,992	2,037,496	1,887,144	1,730,697	1,567,904	1,402,770
Other Operating Expenses	23,038,968	23,108,494	23,644,824	24,217,150	24,908,475	25,405,165	26,022,019	26,653,477	27,684,772	27,964,102	28,644,717
Depreciation & Amortisation	19,206,973	20,127,298	20,774,211	21,194,300	21,577,609	21,831,395	22,036,083	21,996,960	21,958,501	21,986,377	21,836,817
<b>Total Operating Expenditure</b>	<b>121,304,295</b>	<b>123,676,228</b>	<b>128,865,457</b>	<b>132,355,558</b>	<b>135,599,609</b>	<b>138,702,607</b>	<b>141,998,052</b>	<b>145,411,750</b>	<b>148,937,350</b>	<b>152,100,629</b>	<b>155,007,182</b>
<b>Operating Result Before Capital Income - Surplus)/Deficit</b>	<b>1,817,937</b>	<b>1,458,297</b>	<b>2,760,901</b>	<b>2,698,958</b>	<b>1,849,199</b>	<b>1,472,507</b>	<b>357,987</b>	<b>(480,448)</b>	<b>(2,191,550)</b>	<b>(3,753,090)</b>	<b>(5,809,414)</b>
<b>Capital Income</b>											
Grants Subsidies & Contributions	(9,260,570)	(16,338,891)	(17,422,315)	(9,792,019)	(10,541,284)	(9,870,224)	(10,066,456)	(10,267,601)	(10,473,780)	(10,685,121)	(10,901,485)
Sale of Assets	(1,140,100)	(3,930,509)	(356,724)	(731,910)	(1,163,442)	(598,832)	(1,551,736)	(625,170)	(980,770)	(1,204,024)	(332,875)
<b>Total Capital Income</b>	<b>(10,400,670)</b>	<b>(20,269,400)</b>	<b>(17,779,039)</b>	<b>(10,523,929)</b>	<b>(11,704,726)</b>	<b>(10,469,056)</b>	<b>(11,618,192)</b>	<b>(10,892,771)</b>	<b>(11,454,550)</b>	<b>(11,889,145)</b>	<b>(11,234,360)</b>
<b>Operating Result - (Surplus)/Deficit</b>	<b>(8,582,733)</b>	<b>(18,811,103)</b>	<b>(15,018,138)</b>	<b>(7,824,971)</b>	<b>(9,855,527)</b>	<b>(8,996,549)</b>	<b>(11,260,205)</b>	<b>(11,373,219)</b>	<b>(13,646,100)</b>	<b>(15,642,235)</b>	<b>(17,043,774)</b>
<b>Cash Available to fund Capital Capital Expenditure</b>											
Other Capital Purchases	6,352,191	5,044,751	2,747,910	4,781,275	6,388,590	2,596,574	6,676,329	4,626,225	4,597,578	6,874,890	2,953,157
Capital Works Program	29,601,586	60,178,471	49,725,031	36,997,399	33,971,165	31,670,306	25,389,494	15,453,692	15,476,440	16,477,416	11,555,183
<b>Total Capital Expenditure</b>	<b>35,953,777</b>	<b>65,223,222</b>	<b>52,472,941</b>	<b>41,778,674</b>	<b>40,359,755</b>	<b>34,266,880</b>	<b>32,065,823</b>	<b>20,079,917</b>	<b>20,074,018</b>	<b>23,352,306</b>	<b>14,508,340</b>
<b>Cash Flow to Fund - (In)/Out</b>	<b>27,371,044</b>	<b>46,412,119</b>	<b>37,454,803</b>	<b>33,953,703</b>	<b>30,504,228</b>	<b>25,270,331</b>	<b>20,805,618</b>	<b>8,706,698</b>	<b>6,427,918</b>	<b>7,710,071</b>	<b>(2,535,434)</b>
<b>Financed By:</b>											
<b>Borrowings</b>											
External Loan	0	(25,875,555)	(3,500,000)	0	0	0	0	0	0	0	0
Less: Loan Repayments on External Loan	1,050,621	810,150	1,407,994	1,894,480	1,968,139	2,044,724	2,124,354	2,207,152	2,293,248	2,382,775	1,946,574
<b>Net Borrowing</b>	<b>1,050,621</b>	<b>(25,065,405)</b>	<b>(2,092,006)</b>	<b>1,894,480</b>	<b>1,968,139</b>	<b>2,044,724</b>	<b>2,124,354</b>	<b>2,207,152</b>	<b>2,293,248</b>	<b>2,382,775</b>	<b>1,946,574</b>
<b>Reserve Movements</b>											
Transfers to Reserves	15,279,471	19,867,445	16,086,312	17,167,836	18,315,755	17,971,166	17,075,370	23,780,111	25,830,983	28,575,736	30,336,596
Transfer from Reserves	(24,534,601)	(21,091,280)	(30,699,767)	(31,888,064)	(29,266,941)	(23,495,350)	(17,987,143)	(12,734,656)	(12,627,984)	(16,703,092)	(7,931,021)
<b>Net Reserve Movements</b>	<b>(9,255,130)</b>	<b>(1,223,835)</b>	<b>(14,613,455)</b>	<b>(14,720,228)</b>	<b>(10,951,186)</b>	<b>(5,524,184)</b>	<b>(911,773)</b>	<b>11,045,455</b>	<b>13,202,999</b>	<b>11,872,644</b>	<b>22,405,575</b>
<b>Depreciation &amp; Amortisation Expenses Contra)</b>	<b>(19,206,973)</b>	<b>(20,127,298)</b>	<b>(20,774,211)</b>	<b>(21,194,300)</b>	<b>(21,577,609)</b>	<b>(21,831,395)</b>	<b>(22,036,083)</b>	<b>(21,996,960)</b>	<b>(21,958,501)</b>	<b>(21,986,377)</b>	<b>(21,836,817)</b>
<b>Net Budget Result - (Surplus)/Deficit</b>	<b>(40,438)</b>	<b>(4,419)</b>	<b>(24,869)</b>	<b>(66,344)</b>	<b>(56,428)</b>	<b>(40,524)</b>	<b>(17,884)</b>	<b>(37,655)</b>	<b>(34,336)</b>	<b>(20,887)</b>	<b>(20,102)</b>
<b>Cumulative Budget Result - (Surplus)/Deficit</b>	<b>(40,438)</b>	<b>(44,857)</b>	<b>(69,726)</b>	<b>(136,070)</b>	<b>(192,498)</b>	<b>(233,022)</b>	<b>(250,906)</b>	<b>(288,561)</b>	<b>(322,897)</b>	<b>(343,784)</b>	<b>(363,886)</b>



Waverley Council - Proposed Budget											
	2016/17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	17,124,980	17,184,146	18,985,968	19,302,771	19,276,676	22,078,452	21,970,869	11,610,804	11,563,595	11,538,649	11,167,351
Investments	65,283,769	66,423,023	48,327,441	32,657,090	24,094,032	15,645,249	15,435,756	34,318,155	45,185,119	54,515,674	69,993,336
Receivables	19,508,674	19,740,353	19,868,240	19,855,682	20,022,587	20,069,985	20,223,679	20,403,923	20,631,203	20,830,916	21,038,708
Other	646,000	646,000	646,000	646,000	646,000	646,000	646,000	646,000	646,000	646,000	646,000
Total Current Assets	102,563,423	103,993,522	87,827,649	72,461,542	64,039,296	58,439,686	58,276,305	66,978,882	78,025,917	87,531,238	102,845,395
NON-CURRENT ASSETS											
Investments	22,069,734	19,706,645	23,188,772	24,138,895	21,750,767	21,750,767	21,048,487	23,211,543	25,547,578	28,089,667	35,017,580
Receivables	1,305,046	1,315,859	1,328,088	1,341,103	1,354,760	1,368,894	1,383,524	1,398,665	1,414,336	1,430,556	1,447,343
Infrastructure, Property, Plant & Equipment	807,216,692	852,312,616	884,011,346	904,595,719	923,377,865	935,813,350	945,843,090	943,926,046	942,041,563	943,407,492	936,079,015
Investment Property	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000	133,925,000
Total Non-Current Assets	964,516,472	1,007,260,120	1,042,453,205	1,064,000,718	1,080,408,392	1,092,858,011	1,102,200,100	1,102,461,254	1,102,928,477	1,106,852,715	1,106,468,938
Total Assets	1,067,079,896	1,111,253,642	1,130,280,855	1,136,462,260	1,144,447,687	1,151,297,698	1,160,476,405	1,169,440,137	1,180,954,394	1,194,383,953	1,209,314,334
CURRENT LIABILITIES											
Payables	19,157,783	19,329,382	21,202,932	21,408,329	21,459,958	21,301,478	21,285,908	21,023,332	21,122,627	21,228,687	21,006,062
Borrowings	836,000	836,000	836,000	836,000	836,000	836,000	836,000	836,000	836,000	836,000	836,000
Provisions	15,860,921	15,986,561	16,030,080	16,075,597	16,122,008	16,178,673	16,237,099	16,297,340	16,359,452	16,423,491	16,479,296
Total Current Liabilities	35,854,704	36,151,943	38,069,011	38,319,926	38,417,966	38,316,151	38,359,008	38,156,673	38,318,079	38,488,178	38,321,358
NON-CURRENT LIABILITIES											
Borrowings	3,645,924	28,711,329	30,803,335	28,908,855	26,940,716	24,895,992	22,771,638	20,564,486	18,271,238	15,888,463	13,941,889
Provisions	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000	225,000
Total Non-Current Liabilities	3,870,924	28,936,329	31,028,335	29,133,855	27,165,716	25,120,992	22,996,638	20,789,486	18,496,238	16,113,463	14,166,889
Total Liabilities	39,725,628	65,088,272	69,097,346	67,453,781	65,583,682	63,437,143	61,355,646	58,946,159	56,814,317	54,601,641	52,488,247
NET ASSETS	1,027,354,268	1,046,165,371	1,061,183,508	1,069,008,479	1,078,864,006	1,087,860,555	1,099,120,759	1,110,493,978	1,124,140,078	1,139,782,312	1,156,826,087
EQUITY											
Retained Earning	664,428,535	673,011,268	691,822,371	706,840,508	714,665,479	724,521,006	733,517,555	744,777,759	756,150,978	769,797,078	785,439,312
Revaluation Reserves	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000	354,343,000
Retained Earning	1,018,771,535	1,027,354,268	1,046,165,371	1,061,183,508	1,069,008,479	1,078,864,006	1,087,860,555	1,099,120,759	1,110,493,978	1,124,140,078	1,139,782,312
Net Operating Result - Surplus/(Deficit)	8,582,733	18,811,103	15,018,138	7,824,971	9,855,527	8,996,549	11,260,205	11,373,219	13,646,100	15,642,235	17,043,774
TOTAL EQUITY	1,027,354,268	1,046,165,371	1,061,183,508	1,069,008,479	1,078,864,006	1,087,860,555	1,099,120,759	1,110,493,978	1,124,140,078	1,139,782,312	1,156,826,087
Total Cash, Cash Equivalents & Investment Securities attributable to:											
- External Restrictions	8,187,794	5,824,705	9,306,832	10,256,955	7,868,827	10,793,426	10,091,146	12,254,202	14,590,237	17,132,326	24,060,239
- Internal Restrictions	89,925,616	91,064,870	72,969,288	57,298,937	48,735,879	40,287,096	40,077,603	48,960,002	59,826,966	69,157,521	84,635,183
- Unrestricted	6,365,074	6,424,240	8,226,062	8,542,864	8,516,770	8,393,947	8,286,364	7,926,298	7,879,089	7,854,143	7,482,845
Total	104,478,483	103,313,815	90,502,181	76,098,756	65,121,475	59,474,469	58,455,112	69,140,502	82,296,292	94,143,990	116,178,267

Attachment 3 - LTFFP4.3 Income Statement, Balance Sheet, Statement of Cash Flows and Reserves Balance

Council Meeting - 21 June 201

<b>WAVERLEY COUNCIL - PROPOSED BUDGET</b>	<b>2016/17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>	<b>2025-26</b>	<b>2026-27</b>
<b>CASH FLOW STATEMENT</b>											
<b>CASH FLOW FROM OPERATION ACTIVITIES</b>											
<u>Receipts</u>											
Rates	41,937,298	42,839,584	43,871,757	44,952,785	46,106,955	47,298,881	48,480,574	49,704,122	50,959,621	52,252,926	53,575,972
Domestic Waste Charge	15,166,359	15,605,839	16,213,161	16,666,809	17,133,047	17,602,779	18,057,857	18,517,364	18,977,350	19,439,709	19,901,147
User Charges & Fees	35,118,658	36,671,132	37,753,209	38,863,419	40,656,789	41,948,002	43,818,423	45,184,246	47,190,415	48,701,387	50,254,181
Investments Income	2,891,759	2,833,672	2,662,073	2,333,383	2,042,637	1,844,387	1,868,595	2,217,487	2,831,935	3,433,442	4,141,891
Grants & Contributions	17,072,515	23,905,475	25,298,935	17,855,111	18,585,379	18,151,523	18,516,492	18,917,759	19,329,584	19,754,130	20,188,551
Other Operating Receipts	16,735,880	16,458,629	17,587,620	18,776,656	19,586,325	20,193,220	20,796,257	21,423,436	22,070,824	22,741,314	23,431,759
	<b>128,922,470</b>	<b>138,314,330</b>	<b>143,386,755</b>	<b>139,448,162</b>	<b>144,111,132</b>	<b>147,038,792</b>	<b>151,538,197</b>	<b>155,964,414</b>	<b>161,359,729</b>	<b>166,322,908</b>	<b>171,493,501</b>
<u>Payments</u>											
Employee Benefits & On-Costs	53,464,133	57,803,923	59,432,755	61,048,504	62,697,137	64,700,837	66,775,613	68,914,854	71,120,514	73,394,626	75,386,236
Materials & Contracts	25,163,830	22,870,005	22,751,834	23,297,873	23,935,760	24,443,724	24,974,411	25,754,968	26,297,190	26,994,712	27,584,162
Borrowing Costs	71,397	359,414	55,301	2,125,277	2,459,954	2,326,682	2,188,052	2,043,797	1,893,702	1,737,520	1,574,826
Other Operating Expenses	22,835,022	23,096,432	23,551,779	24,117,861	24,788,541	25,318,997	25,915,005	26,543,929	27,505,859	27,915,643	28,526,641
	<b>101,534,382</b>	<b>104,129,774</b>	<b>105,791,669</b>	<b>110,589,515</b>	<b>113,881,393</b>	<b>116,790,241</b>	<b>119,853,081</b>	<b>123,257,548</b>	<b>126,817,266</b>	<b>130,042,502</b>	<b>133,071,866</b>
<b>Net Cash provided by (or used in) Operating Activities</b>	<b>27,388,088</b>	<b>34,184,556</b>	<b>37,595,086</b>	<b>28,858,647</b>	<b>30,229,739</b>	<b>30,248,551</b>	<b>31,685,117</b>	<b>32,706,866</b>	<b>34,542,463</b>	<b>36,280,406</b>	<b>38,421,635</b>
<b>CASH FLOW FROM INVESTING ACTIVITIES</b>											
<u>Receipts</u>											
Proceeds from sale of Infrastructure, Property, Plant and Equipment	1,140,100	3,930,509	356,724	731,910	1,163,442	598,832	1,551,736	625,170	980,770	1,204,024	332,875
Proceeds from sale of Investment Securities	12,873,857	2,363,089	18,095,582	15,670,351	10,951,186	8,448,783	911,773	(10,000,000)	0	0	0
	<b>14,013,957</b>	<b>6,293,598</b>	<b>18,452,306</b>	<b>16,402,261</b>	<b>12,114,628</b>	<b>9,047,615</b>	<b>2,463,509</b>	<b>(9,374,830)</b>	<b>980,770</b>	<b>1,204,024</b>	<b>332,875</b>
<u>Payments</u>											
Purchase of Infrastructure, Property, Plant & equipment	36,348,166	64,345,139	52,855,449	42,099,502	40,402,323	34,449,666	32,131,855	20,439,494	20,074,195	23,253,957	14,773,659
Purchase Investment Properties	0	0	0	0	0	0	0	0	0	0	0
Purchase of Investment Securities	0	1,139,254	3,482,127	950,123	0	0	0	11,045,455	13,202,999	11,872,644	22,405,575
	<b>36,348,166</b>	<b>65,484,393</b>	<b>56,337,576</b>	<b>43,049,625</b>	<b>40,402,323</b>	<b>34,449,666</b>	<b>32,131,855</b>	<b>31,484,949</b>	<b>33,277,194</b>	<b>35,126,601</b>	<b>37,179,234</b>
<b>Net Cash provided by (or used in) Investing Activities</b>	<b>(22,334,209)</b>	<b>(59,190,795)</b>	<b>(37,885,270)</b>	<b>(26,647,364)</b>	<b>(28,287,695)</b>	<b>(25,402,051)</b>	<b>(29,668,346)</b>	<b>(40,859,779)</b>	<b>(32,296,424)</b>	<b>(33,922,577)</b>	<b>(36,846,359)</b>
<b>CASH FLOW FROM FINANCING ACTIVITIES</b>											
<u>Receipts</u>											
Proceeds from Borrowings and Advances	0	25,875,555	3,500,000	0	0	0	0	0	0	0	0
	<b>0</b>	<b>25,875,555</b>	<b>3,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Payments</u>											
Repayments of Borrowings & Advances	1,050,621	810,150	1,407,994	1,894,480	1,968,139	2,044,724	2,124,354	2,207,152	2,293,248	2,382,775	1,946,574
	<b>1,050,621</b>	<b>810,150</b>	<b>1,407,994</b>	<b>1,894,480</b>	<b>1,968,139</b>	<b>2,044,724</b>	<b>2,124,354</b>	<b>2,207,152</b>	<b>2,293,248</b>	<b>2,382,775</b>	<b>1,946,574</b>
<b>Net Cash provided by (or used in) Financing Activities</b>	<b>(1,050,621)</b>	<b>25,065,405</b>	<b>2,092,006</b>	<b>(1,894,480)</b>	<b>(1,968,139)</b>	<b>(2,044,724)</b>	<b>(2,124,354)</b>	<b>(2,207,152)</b>	<b>(2,293,248)</b>	<b>(2,382,775)</b>	<b>(1,946,574)</b>
<b>Net Increase (Decrease) in cash held</b>	<b>4,003,258</b>	<b>59,166</b>	<b>1,801,822</b>	<b>316,803</b>	<b>(26,095)</b>	<b>2,801,776</b>	<b>(107,583)</b>	<b>(10,360,065)</b>	<b>(47,209)</b>	<b>(24,946)</b>	<b>(371,298)</b>
<b>Cash Assets &amp; Investments at the beginning of the reporting period</b>	<b>13,121,723</b>	<b>17,124,980</b>	<b>17,184,146</b>	<b>18,985,968</b>	<b>19,302,771</b>	<b>19,276,676</b>	<b>22,078,452</b>	<b>21,970,869</b>	<b>11,610,804</b>	<b>11,563,595</b>	<b>11,538,649</b>
<b>Cash at the end of the reporting period</b>	<b>17,124,980</b>	<b>17,184,146</b>	<b>18,985,968</b>	<b>19,302,771</b>	<b>19,276,676</b>	<b>22,078,452</b>	<b>21,970,869</b>	<b>11,610,804</b>	<b>11,563,595</b>	<b>11,538,649</b>	<b>11,167,351</b>
Plus Other Current Investments	65,283,769	66,423,023	48,327,441	32,657,090	24,094,032	15,645,249	15,435,756	34,318,155	45,185,119	54,515,674	69,993,336
Plus Other Non-Current Investments	22,069,734	19,706,645	23,188,772	24,138,895	21,750,767	21,750,767	21,048,487	23,211,543	25,547,578	28,089,667	35,017,580



[illegible]

## General Assumptions

### Long term financial plan (LTFP4.3)

Financial year	Forecasts									
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
CPI - Prudential (March 2016)	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>Revenue:</b>										
Rate peg	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Increase in number of Rate paying properties	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Total Rate Increase</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
Pensioner rebates & Rate abandonment	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Domestic Waste Charge</b>	<b>3.00%</b>	<b>3.88%</b>	<b>2.80%</b>	<b>2.73%</b>	<b>2.65%</b>	<b>2.59%</b>	<b>2.52%</b>	<b>2.46%</b>	<b>2.40%</b>	<b>2.34%</b>
<i>Domestic Waste Charge annual increase \$</i>	15	20	15	15	15	15	15	15	15	15
<b>Car Park Revenue - increase by CPI</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
Eastgate Car Park Revenue - 1st hour fee increase to \$2 in 2017/18, then \$0.50 increase every five years	644,000	-	-	-	-	595,297	-	-	-	-
Parking Meter Revenue - increase by 5 % per annum (CPI increase on price & remainder on growth)	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Parking Meter revenue - plus \$0.50 increase in 2020/21 & 2024/25 (1,234,000 tickets x \$0.50 = \$614,7000 each increase)	-	-	-	614,700	-	-	-	614,700	-	-
<b>Residential parking permit - increase by CPI</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>Parking Fine income - increase by CPI</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
Plus Increase due to Growth	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
<b>Total Parking Fine Income</b>	<b>3.30%</b>	<b>3.40%</b>	<b>3.50%</b>	<b>3.50%</b>	<b>3.50%</b>	<b>3.50%</b>	<b>3.50%</b>	<b>3.50%</b>	<b>3.50%</b>	<b>3.50%</b>
<b>User Charges - increased based on CPI</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>Operating Grant &amp; Contribution - increased based on CPI</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>Other Operational Revenue - increased based on CPI</b>	<b>2.30%</b>	<b>2.40%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>Capital Revenue:</b>										
Section 94 Contributions increase to \$7 million in 2017/18 to reflect the full effect of BJ levy increase, thereafter CPI	55.56%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Planning Agreement income (as per schedule below)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Grant & Contribution - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Sale	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Operating Expenditure:</b>										
<b>Employee Costs</b>										
Direct Employment Costs:										
Award % increases	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Annual step increase in salary system as per Staff Establishment	0.18%	0.07%	0.02%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Service Margin - 20% of staff become eligible each year. As per Staff Establishment	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Position Regradings/Market Adjustments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Additional staffing numbers	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in provision for ELE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Total Direct Employee Costs % increase</b>	<b>2.48%</b>	<b>2.47%</b>	<b>2.52%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
Change in base super of 12.6% as Defined Benefits employees retire/leave	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Total Direct Employee Costs % increase</b>	<b>2.48%</b>	<b>2.47%</b>	<b>2.52%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
<b>Superannuation Costs</b>										
<b>Total Direct Employee Costs % increase</b>	<b>2.48%</b>	<b>2.47%</b>	<b>2.52%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>
Additional Employer Superannuation Contribution	0.00%	0.00%	0.00%	0.00%	5.26%	5.00%	4.76%	4.55%	4.35%	0.00%
<b>Total Superannuation Guarantee Contribution</b>	<b>2.48%</b>	<b>2.47%</b>	<b>2.52%</b>	<b>2.50%</b>	<b>7.76%</b>	<b>7.50%</b>	<b>7.26%</b>	<b>7.05%</b>	<b>6.85%</b>	<b>2.50%</b>
<b>Workers Compensation Premium</b>	<b>2.48%</b>	<b>2.47%</b>	<b>2.52%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>	<b>2.50%</b>



## Attachment 3b - LTFP 4.3 General Assumptions

Council Meeting - 18 April 2016

Long term financial plan (LTFP4.3) Financial year	Forecasts									
	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27
Other Employment Costs - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Contracts - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Borrowing Costs - based on TCorp's advice "Forecast Borrowing Interest Rate" on April 2016	3.44%	3.56%	3.68%	3.78%	3.87%	3.94%	4.00%	3.86%	4.10%	4.10%
Other Operating Expense - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Internal Charges - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>Capital Expenditure:</b>										
Office Furniture & Equipment - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Library Resources - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operating Plant & Equipment - Based on Fleet Replacement Schedule	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Infrastructure Improvements - increased based on CPI	2.30%	2.40%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

**REPORT**  
**CM/7.3/16.06****Subject:** Coastal Storm Remediation - Capital Works Projects**TRIM No.:** A02/0130**Author:** Emily Scott, Director, Waverley Renewal**Director:** Peter Brown, General Manager

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**RECOMMENDATION:**

That Council:

1. Endorses the establishment of three new projects within the draft 2016/17 Capital Works program for Bronte Beach restoration works (\$862,000), Coastal Walk below Hunter Park restoration (\$250,000), and Waverley Cemetery coastal walk restoration (\$2 million).
2. Notes the submission for project funding under the Commonwealth – State *Natural Disaster Relief and Recovery Arrangements* (NDRRA) for the above mentioned projects.
3. Notes the submission for project funding under the Commonwealth – State *Natural Disaster Relief and Recovery Arrangements* (NDRRA) for the Waverley Cemetery embankment rectification works (\$4 million) project.
4. Receives a further report on the Waverley Cemetery embankment rectification works project pending the finalisation of proposed options analysis and detailed costings.
5. Supports a proposed Q1 amendment to fund the Bronte Beach restoration works, Coastal Walk below Hunter Park restoration, and Waverley Cemetery coastal walk restoration projects should our grant funding application be unsuccessful.

**1. Executive Summary**

Waverley LGA was severely affected by the East Coast low storm in early June 2016. Three sites were badly affected and require rectification works. Council has submitted grant funding under the Commonwealth – State *Natural Disaster Relief and Recovery Arrangements* (NDRRA) to fund all rectification works. It is recommended that Council support the establishment of three new projects in the 16/17 Capital Works program totalling \$3.112 million that are each 100% funded through external grants. Should our application for funding be unsuccessful, it is recommended that capital funding is sourced through a possible 2015/16 budget surplus or reductions across the 2016/17 Capital Works program at Q1.

**2. Introduction/Background**

An East Coast Low storm peaked over the period from 4<sup>th</sup> June – 5<sup>th</sup> June 2016. Wave conditions during the storm event were severe, with significant wave heights offshore of Sydney exceeding 7m (in excess of a 1 in 100 ARI event of wave height from an easterly direction during this storm). The severity of the event was exacerbated by elevated sea levels, higher than usual astronomical tides, and strong ENE winds further enhancing wave run up, velocity of foreshore overtopping and distance landward of overtopping (Horton Engineering, 2016).



The culmination of these events resulted in severe damage along the NSW coastline. Three sites within Waverley LGA were severely impacted. These were:

- along the Bondi to Bronte Coast Walk about 180m south of the Bondi Icebergs Club in between Wilga Street and Fletcher Street, Bondi (between Hunter Park and Marks Park)
- at Bronte Beach; and
- at Waverley Cemetery, at the gully location known as Beeries Cove.

Following the storm event, Council engaged Horton Coastal Engineering and JK Geotechnics (structural / geotechnical engineers) to assess the damage and provide an analysis of options for remediation of the affected areas. It is important to note that both Horton Engineering and JK Geotechnics were involved in the development of the Waverley Council Coastal Risks and Hazards Vulnerability Study (2010) that involved a comprehensive risk assessment of the Waverley LGA coastline in terms of geotechnical and coastal inundation risk.

This report provides a preliminary assessment of the above mentioned engineering assessment of Waverley coastal storm damage and seeks capital works funding to commence remediation works.

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
<<Type text>>	<<Type text>>	<<Type text>>

### 4. Discussion

Waverley LGA coastline was severely impacted at three locations. These impacts and possible remediation options are discussed below.

#### Site 1: Coast Walk between Wilga Street and Fletcher Street, Bondi

Figure 1 shows the damage to the Coast Walk between Wilga and Fletcher Street in Bondi. On this section of walkway, a block wall was founded on underlying bedrock. Excessive wave forces dislodged the individual blocks and caused the entire wall to collapse with the handrail and path then collapsing.



Figure 1: Coast Walk Damage between Wilga Street and Fletcher Street (Horton Engineering)

Remediation options for this site include:

- Reconstructing a wall on the seaward side of the path designed by a suitably qualified engineer;
- Placing large boulders on the seaward side of the path to reduce wave impact in the path area; and / or
- Reconstructing the path and founding it on piles socketed into the bedrock designed by a suitably qualified engineer.

Preliminary cost estimates prepared by our consulting engineers are \$250,000 in total.

## Site 2: Bronte Beach

Figure 2 shows the storm damage outside of the Southern Amenities at Bronte Beach. At this location, damage was sustained to:

- the concrete ramp in the middle of the Promenade
- the brick retaining walls landward of the seawall crest due to wave overtopping
- damage to the metals doors at the toilets
- movement of boulders surrounding Bronte Bogey Hole; and
- damage to the surrounds of Bronte Pool including displacement of the handrails.

Remediation options to be considered as part of the current Bronte Seawall study include consideration to raising the crest of the seawall, amending the design to include deflection of waves on the crest of the seawall, or avoiding assets that could be damaged within the vicinity of the seawall in future. All engineering recommendations will be incorporated into the study for investigation and costed accordingly.

Repair to damaged assets is being undertaken as minor works. Estimated costs are \$862,000.



Figure 2 shows some of the damage to the retaining walls and metal doors at South Bronte Amenities (Horton Engineering)

### **Site 3: Waverley Cemetery**

At Waverley Cemetery, a significant landslip occurred during the East Coast low storm event. This is shown in Figure 3 and 4. According to Horton Engineering, the crest of the landslip is 18m AHD and is at risk of further slippage. For this reason, Council has excluded the landslip area for a lateral distance of 18m to ensure pedestrian safety.





Figure 3: Landslip at Waverley Cemetery (Horton Engineering)



Figure 4: Aerial view of the Waverley Cemetery landslip (Horton Engineering)

The area that has slipped in the gully is an igneous dyke that has weathered at a faster rate than surrounding sandstone. This eroded gully has been filled and reclaimed over time with tipping of sandy materials excavated from burial sites plus building rubble. This area is at further risk of slippage with more excessive wave activity and rainfall. However, it is important to note that no graves are at risk of collapse in the immediate future.

Remediation is in two parts at this location. Reinstating the coast walk and potential remediation of the embankment. In order to reinstate the coastal walk, it must be moved further landward as a piled structure founded on bedrock with a contiguous piled wall to provide further support to the area. Through the installation of the wall, we will stabilise the dyke within the boundary of the cemetery and will significantly reduce the risk of further settlement of graves within the cemetery. The cost to reinstate the coastal walk and strengthen the retaining walls of the cemetery is estimated at \$2 million. This work can happen independently of doing any embankment remediation.

Staff are currently working on options and costings for the remediation of the embankment. Previous assessments have suggested that opportunity exists to secure the bank through installation of a rock fall netting over the slope surface supported by rock bolts and protect the toe of the slope with a sandstone wall. It is recommended that Council receive a further report on the detailed analysis of options and costings for the embankment remediation in July. Preliminary costs are within the \$3-\$4 million range.

### **Natural Disaster Fund**

On the 7<sup>th</sup> June 2016, Waverley LGA was one of 37 NSW Councils declared a natural disaster zone. Assistance is being provided through the jointly funded Commonwealth – State *Natural Disaster Relief and Recovery Arrangements* (NDRRA) that was launched by Prime Minister Malcolm Turnbull and Premier Mike Baird and is designed to help ease the financial burden that communities bear as a result of natural disasters. Assistance will be provided to help Councils in the affected areas with costs associated with cleaning up and restoring public assets. Council has submitted an application for the following funding to fund our clean up efforts. These include:

- Bronte Beach storm remediation (\$862,000)
- Restoration of the Coastal Walk below Hunter Park (\$250,000)
- Restoration of the Coastal Walk at Waverley Cemetery (\$2 million)
- Restoration of the embankment at Waverley Cemetery due to storm damage (\$4 million)

### **5. Relationship to Waverley Together 3 & Delivery Program 2013-17**

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction: E2 Waverley and its community is well prepared for the impacts of climate change.  
Strategy: E2a Identify, plan and respond to future impacts of climate change..  
Deliverable: Continue to assess and manage climate change impacts in the Waverley area including impacts on our natural assets, built infrastructure and the community's health.

### **6. Financial impact statement/Timeframe/Consultation**

Immediate access to capital funding is required to commence detailed design and construction of areas affected by coastal storms. It is recommended that Council support the establishment of three new projects within the 15/16 Capital Works Program including Bronte Beach coastal storm remediation (\$862,000), Restoration of the Coastal Walk below Hunter Park (\$250,000) and Restoration of the Coastal Walk at Waverley Cemetery (\$2 million). It is proposed that these projects are 100% grant funded from the Natural Disaster Relief and Recovery Funding. Should our application for grant funding being unsuccessful, it is recommended that a Q1 amendment is made to the 2016/17 capital works program to fund the works from reductions in the 16/17 program or from a possible budget surplus from 2015/16 budget.

**7. Conclusion**

Waverley LGA was severely affected by the East Coast low storm in early June 2016. Three sites were badly affected and require rectification works. Council has submitted grant funding under the Commonwealth – State *Natural Disaster Relief and Recovery Arrangements* (NDRRA) to fund all rectification works. It is recommended that Council support the establishment of three new projects in the 16/17 Capital Works program totalling \$2.5 million that are each 100% funded through external grants. Should our application for funding be unsuccessful, it is recommended that capital funding is sourced through a possible 2015/16 budget surplus or reductions across the 2016/17 program at Q1.

**8. Attachments:**

Nil

## REPORT

### CM/7.4/16.06



**Subject:** Investment Policy Review - 2016

**TRIM No.:** A05/0197

**Author:** Francesco Rombola, Executive Manager Financial Waverley

**Director:** Peter Brown, General Manager

#### RECOMMENDATION:

That Council:

1. Adopts the Investment Policy 2016, as attached to this report.
2. Notes and endorses the retrospective changes and clarification to previous Investment Policies.

#### 1. Executive Summary

The Investment Policy was last adopted by council on 15 September 2015, and while the Policy remains fully compliant with legislative requirements and the investment framework limits contained within remain and appropriate and sound component of Councils risk management process, it is proposed that some minor amendments be made to the following sections:

Section 3.2a	Portfolio Credit Framework
Section 3.2c	Term to Maturity Framework
Section 4	Delegation of Authority

These changes can be categorised into two types:

- A) Recommendations from Prudential, Councils financial independent advisors, these recommendations are going forward, and
- B) Changes required to adjust previous minor conflicts in the 2015 policy, which we are asking to be adopted retrospectively for clarity and operational purposes.

#### 2. Introduction/Background

Since 2007, Council has been performing annual reviews of its Investment policy following a discussion with council's appointed independent financial advisor, Prudential Investment services Corp. (Prudential)

The second category of changes were highlighted to council during the current year interim audit, and require changes and retrospective changes for clarity and operational purposes.

#### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
15 <sup>th</sup> September 2015	CM/7.3/15.09	That Council: 1) Adopts the investment Policy 2015, s attached to this

		report. 2) Seeks advice from its independent financial advisors on more sustainable investment options.
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#### 4. Discussion

A) Changes as recommended by Prudential:

Advice obtained from Prudential is that Waverley council's Investment Policy:

- *"remains fully compliant with legislative requirements and the recommended investment framework limits are an appropriate and sound component of Council's risk management processes."*
- *there is only one change we now recommend to Council's Investment Policy:*

**Section 3.2 (a) Portfolio Credit Framework:** *consider raising the maximum limit under the A/A-2 category to 40% from the current 30% limit. This category covers the overall short term deposits from ADIs such as Bank of Queensland, Bendigo & Adelaide and Members Equity Bank – all currently used by Council. Council has been restricted in adding to this category at a time when these banks are becoming more competitive in their term deposit pricing against the four majors. Raising this limit will allow for another approx. \$14m to be allocated amongst these institutions (based on to April's portfolio balance).*

B) Retrospective changes for clarity and operational purposes.

Sections 3.2c and Section 4 have had the following changes made to them for clarification and operational purposes. They are as follows:

##### Section 3.2 ( c ) Term to Maturity

The header box on the table has had the symbol ">" added in two places to signify greater than. This symbols corrects a conflict when a term of 1 year or 3 years is selected. It may fall into either category. The addition of the ">" greater than symbol eliminates the conflict.

##### Section 4 Delegation of Authority

In the previous policy Section 4 also had a similar issue. The paragraph proceeding the table and the title boxes in the table have had some words changed and the symbol ">" added to remove the conflict when terms equalling 1 year and 3 years where used.

These change are incorporated in the revised Investment policy 2016, as attached.

#### 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

- Direction: G5 Waverley is financially sustainable with revenue and resources required to support implementation of the community's plans and to provide infrastructure performance and services our community needs.
- Strategy: G5a Promote and advocate the provision of financial reporting systems in an accurate, timely, transparent and honest manner to ensure sustainability of public assets and resources..
- Deliverable: Financial advice and coordination to ensure Council meets overall budget performance targets provided.



**6. Financial impact statement/Timeframe/Consultation**

- There is no direct financial impact on Council through the adoption of this policy,
- The policy will be put in place once adopted by council.
- This policy has been developed in consultation with:
  - Francesco Rombola, Executive manager Financial Waverley
  - Teena Su, Management and Systems Accountant
  - Council's independent financial advisor, Prudential Investment Services Corp.

**7. Conclusion**

A review of Councils' Investment Policy revealed that our policy was fully compliant, however, a few minor changes were proposed and incorporated into the current revision. Some of those revision were to clarify and rectify a conflict. The retrospective adoption is required for operational clarity.

**8. Attachments:**

1. Investment Policy Waverley Council 2016 revised 20160604



# Investment Policy 2016

AUTHOR: Francesco Rombola – Executive Manager, Financial Waverley.
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PROGRAM : WAVERLEY CORPORATE :
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LAST REVISION: September 2015
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DATE REVISED: June 2016
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DATE APPROVED BY COUNCIL: 20 May 2014 TBA
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NEXT REVIEW DATE: May 2017
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## INVESTMENT POLICY

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## 1. PURPOSE OF THE POLICY

For Council to maintain an investment policy that complies with the Act and ensures it or its representatives exercise care, diligence and skill that a prudent person would exercise in investing council funds.

## 2. OBJECTIVES

This policy's objectives are to provide a framework to help Council optimise its return on investment of surplus funds, in accordance with its prevailing investment strategy, in a prudent and measurable manner, specifically by:

- entering into investment types which comply with prevailing Legislative and Accounting Code requirements;
- establishment of risk management guidelines based upon overall credit rating of the portfolio, exposure limits to individual institutions and term to maturity limits; and
- use of appropriate benchmarks for investment performance measurement.

When placing investments, cash flow considerations will be made to the time horizons of Council's liabilities to best match appropriate investments for the funds.

## 3. GUIDELINES

### 3.1 LEGISLATION

All investments are to be made in accordance with:

- Local Government Act 1993 - Section 412 & 625;
- NSW Trustee Act 1925 – Section 14A(2) and 14C(1) & (2);
- Local Government (General) Regulation 2005 – Clause 212;
- Prevailing Ministerial Investment Order

Refer to Schedule 1 for extracts relating to the above.

Furthermore Council's investment management is to comply with:

- Prevailing Local Government Code of Accounting Practice and Financial Reporting;
- Australian Accounting Standards; and
- Division of Local Government Circulars.

### 3.2 INVESTMENT FRAMEWORK

Investments are to comply with three key criteria relating to:

- **Portfolio Credit Framework:** limits the overall credit exposure of the portfolio;

- **Counterparty/Institution Credit Framework:** limits exposure to individual institutions based on their credit ratings, and;
- **Term to Maturity Framework:** limits based upon maturity of securities.

Percentage limits adopted within each of these frameworks are based upon Council's average core portfolio balance.

Credit ratings are based upon the Standard & Poor's Investment Rating, or equivalent, where a Standard & Poors Investment Rating does not exist.

**(a) Portfolio Credit Framework**

The maximum available limits in each rating category are as follows:

<b>Portfolio Credit Limits</b>		
<b>Long Term Credit Ratings</b>	<b>Short Term Credit Ratings</b>	<b>Maximum</b>
AAA	A-1+	100%
AA	A-1	100%
A	A-2	40%
BBB	Not Approved	20%
Unrated	Unrated	20%
<b>Specific Ministerial Approved Forms of Investment</b>		
NSW Treasury Corp Deposits and Hour Glass Facilities		100%

**(b) Counterparty/Institution Credit Framework**

Exposure to individual counterparties/financial institutions will be restricted by their credit rating so that single entity exposure is limited, as detailed in the table below:

<b>Individual Counterparty Limits</b>		
<b>Long Term Credit Ratings</b>	<b>Short Term Credit Ratings</b>	<b>Maximum</b>
AAA	A-1+	40%
AA	A-1	25%
A	A-2	15%
BBB	Not Approved	10%
Unrated	Unrated	10%

NSW Treasury Corp Deposits and Hour Glass Facilities	
11am, Term Deposits or Bonds	50%
<b>Hour Glass Facilities (managed funds)</b>	
Cash Facility and/or Strategic Cash Facility	100%

*Notes:*

- Investments are to be restricted to senior ranked obligations from Australian Authorised Deposit Taking Institutions (ADI's) such as banks, building societies and credit unions that are regulated by, and subject to the prudential standards of, the Australian Prudential Regulation Authority (APRA).*
- Managed funds are restricted to those available through the NSW Treasury Corp Hour Glass facility and have been given specific approval under the prevailing Ministerial Investment Order.*

**(c) Term to Maturity Framework**

The investment portfolio is to be invested within the following terms to maturity constraints:

	Term to Maturity Limits		
	Short Term (0 - 1yr)	Medium Term (>1yr – 3yrs)	Long Term (>3yrs – 10yrs max.)
<b>Maximum</b>	100%	50%	30%
<b>Minimum</b>	30%	0%	0%

**(d) Performance Benchmarks**

The benchmark performance index for the portfolio is the **Ausbond Australian Bank Bill Index**.

**4. DELEGATION OF AUTHORITY**

Authority for implementation of the Investment Policy is delegated to Council by the General Manager in accordance with the Local Government Act 1993.

The General Manager has in turn delegated the day-to-day management of Council's Investments as per the following:

Depending upon the size of the investment and its maturity profile the following Council officers are approved to authorise transactions. Each authorisation requires approval from **two** Council officers and where the investment is for either over \$3 million or, or over 3 years , the General Manager **must** be one of these officers.

	<b>Short Term 0 - 1yr</b>	<b>Medium Term &gt; 1yr – 3yrs</b>	<b>Long Term &gt; 3yrs – 10yrs max.</b>
<b>\$0 to \$1m</b>	<ul style="list-style-type: none"> <li>➤ Executive Manager Financial Waverley</li> <li>➤ Revenue Accountant</li> <li>➤ Financial Strategist</li> <li>➤ Management &amp; Systems Accountant</li> <li>➤ Expenditure Accountant</li> </ul>	<ul style="list-style-type: none"> <li>➤ Executive Manager Financial Waverley</li> <li>➤ Revenue Accountant</li> <li>➤ Financial Strategist</li> <li>➤ Management &amp; Systems Accountant</li> <li>➤ Expenditure Accountant</li> </ul>	<ul style="list-style-type: none"> <li>➤ General Manager (mandatory)</li> <li>➤ Director Waverley Life</li> <li>➤ Director Waverley Renewal</li> <li>➤ Director Waverley Futures Executive</li> <li>➤ Manager Financial Waverley</li> </ul>
<b>&gt; \$1m to \$3m</b>	<ul style="list-style-type: none"> <li>➤ Executive Manager Financial Waverley</li> <li>➤ Revenue Accountant</li> <li>➤ Financial Strategist</li> <li>➤ Management &amp; Systems Accountant</li> <li>➤ Expenditure Accountant</li> </ul>	<ul style="list-style-type: none"> <li>➤ Executive Manager Financial Waverley</li> <li>➤ Revenue Accountant</li> <li>➤ Financial Strategist</li> <li>➤ Management &amp; Systems Accountant</li> <li>➤ Expenditure Accountant</li> </ul>	<ul style="list-style-type: none"> <li>➤ General Manager (mandatory)</li> <li>➤ Director Waverley Life</li> <li>➤ Director Waverley Renewal</li> <li>➤ Director Waverley Futures Executive</li> <li>➤ Manager Financial Waverley</li> </ul>
<b>&gt; \$3m</b>	<ul style="list-style-type: none"> <li>➤ General Manager (mandatory)</li> <li>➤ Director Waverley Life</li> <li>➤ Director Waverley Renewal</li> <li>➤ Director Waverley Futures</li> <li>➤ Executive Manager Financial Waverley</li> </ul>	<ul style="list-style-type: none"> <li>➤ General Manager (mandatory)</li> <li>➤ Director Waverley Life</li> <li>➤ Director Waverley Renewal</li> <li>➤ Director Waverley Futures</li> <li>➤ Executive Manager Financial Waverley</li> </ul>	<ul style="list-style-type: none"> <li>➤ General Manager (mandatory)</li> <li>➤ Director Waverley Life</li> <li>➤ Director Waverley Renewal</li> <li>➤ Director Waverley Futures</li> <li>➤ Executive Manager Financial Waverley</li> </ul>

## 5. PRUDENT PERSON STANDARD / ETHICS AND CONFLICTS OF INTEREST

Council's investments are to be managed with the care, diligence and skill that a prudent person would exercise. As trustees of public monies, officers are to manage Council's investment portfolio to safeguard the portfolio in accordance with the spirit of this Investment Policy, and not for speculative purposes.

Officers shall refrain from personal activities that would conflict with the proper execution and management of Council's investment portfolio. This policy requires officers to disclose any conflict of interest to the General Manager.

Independent advisors utilised by Council are required to declare any actual or perceived conflicts of interest.

## **6. REPORTING & REVIEWING OF INVESTMENTS**

All investments must be in the name of Waverley Council and documentary evidence held for each investment and details thereof maintained in an investment Register.

A monthly report will be submitted to Council, providing details of the investment portfolio in terms of performance and counterparty percentage exposure of total portfolio.

The report will also detail investment income earned versus budget year to date.

For audit purposes, certificates must be obtained from the banks / fund managers confirming the amounts of investment held on Council's behalf at 30<sup>th</sup> June each year.

## **7. GENERAL**

Due to the dynamic nature of the portfolio, it is possible that from time to time there may be breaches of the investment policy's limits for short periods. Should this occur it will be reported to Council at its next ordinary meeting.

### **Appendix A:**

#### **Extracts of Legislative Requirements**

##### **LOCAL GOVERNMENT ACT 1993 - SECT 412 & 625 Section 412      Accounting Records**

- (1) A council must keep such accounting records as are necessary to correctly record and explain its financial transactions and its financial position.
- (2) In particular, a council must keep its accounting records in a manner and form that facilitate:
  - (a) the preparation of financial reports that present fairly its financial position and the results of its operations, and
  - (b) the convenient and proper auditing of those reports.

##### **Section 625      How May Councils Invest?**

- (1) A council may invest money that is not, for the time being, required by the council for any other purpose.
- (2) Money may be invested only in a form of investment notified by order of the Minister published in the Gazette.



- (3) An order of the Minister notifying a form of investment for the purposes of this section must not be made without the approval of the Treasurer.
- (4) The acquisition, in accordance with section 358, of a controlling interest in a corporation is not an investment for the purposes of this section.

## **THE TRUSTEE ACT 1925 – SECTIONS 14A(2), 14C (1) & (2)**

### **14A (2) Duties of trustee in respect of power of investment**

A trustee must, in exercising a power of investment:

- (a) if the trustee's profession, business or employment is or includes acting as a trustee or investing money on behalf of other persons, exercise the care, diligence and skill that a prudent person engaged in that profession, business or employment would exercise in managing the affairs of other persons, or
- (b) if the trustee is not engaged in such a profession, business or employment, exercise the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons.

**14C Matters to which trustee is to have regard when exercising power of investment**

(1) Without limiting the matters that a trustee may take into account when exercising a power of investment, a trustee must, so far as they are appropriate to the circumstances of the trust, if any, have regard to the following matters:

- (a) the purposes of the trust and the needs and circumstances of the beneficiaries,
- (b) the desirability of diversifying trust investments,
- (c) the nature of, and the risk associated with, existing trust investments and other trust property,
- (d) the need to maintain the real value of the capital or income of the trust,
- (e) the risk of capital or income loss or depreciation,
- (f) the potential for capital appreciation,
- (g) the likely income return and the timing of income return,
- (h) the length of the term of the proposed investment,
- (i) the probable duration of the trust,
- (j) the liquidity and marketability of the proposed investment during, and on the determination of, the term of the proposed investment,
- (k) the aggregate value of the trust estate,
- (l) the effect of the proposed investment in relation to the tax liability of the trust,
- (m) the likelihood of inflation affecting the value of the proposed investment or other trust property,
- (n) the costs (including commissions, fees, charges and duties payable) of making the proposed investment,
- (o) the results of a review of existing trust investments in accordance with section 14A (4).

(2) A trustee may, having regard to the size and nature of the trust, do either or both of the following:

- (a) obtain and consider independent and impartial advice reasonably required for the investment of trust funds or the management of the investment from a person whom the trustee reasonably believes to be competent to give the advice,
- (b) pay out of trust funds the reasonable costs of obtaining the advice.

**LOCAL GOVERNMENT (GENERAL) REGULATION 2005 - CLAUSE 212****212 Reports on council investments**

(1) The responsible accounting officer of a council:

(a) must provide the council with a written report (setting out details of all money that the council has invested under section 625 of the Act) to be presented:

i) if only one ordinary meeting of the council is held in a month, at that meeting, or

ii) if more than one such meeting is held in a month, at whichever of those meetings the council by resolution determines, and

(b) must include in the report a certificate as to whether or not the investment has been made in accordance with the Act, the regulations and the council's investment policies.

(2) The report must be made up to the last day of the month immediately preceding the meeting.

Note. Section 625 of the Act says how a council may invest its surplus funds.



Circular No. 11-01  
Date 17 February 2011  
Doc ID: A232163

Contact Finance Policy Section  
02 4428 4100  
dlg@dlg.nsw.gov.au

### REVISED MINISTERIAL INVESTMENT ORDER

A revised Investment Order pursuant to section 625 of the *Local Government Act 1993* has been issued. The Minister for Local Government signed the revised Order on 12 January 2011 and it was published in the NSW Government Gazette on 11 February 2011. It replaces the Order dated 31 July 2008. The revised Order is attached to this circular.

Changes to the Investment Order include:

- the removal of the ability to invest in the mortgage of land (part (c) of the Investment Order dated 31 July 2008)
- the removal of the ability to make a deposit with the Local Government Financial Services Pty Ltd (part (f) of the order dated 31 July 2008)
- the addition of "Key Considerations" in the revised Investment Order, which includes a comment that a council's General Manager, or any other staff, with delegated authority by a council to invest in funds on behalf of the council must do so in accordance with the council's adopted investment policy.

Councils are reminded that on 25 May 2010 the Division of Local Government issued Investment Policy Guidelines (Circular to Councils 10-11 refers). It is expected that all councils will by now have adopted an Investment Policy in accordance with the Guidelines.

**Ross Woodward**  
Chief Executive, Local Government  
A Division of the Department of Premier and Cabinet

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**LOCAL GOVERNMENT ACT 1993 – INVESTMENT ORDER**

(Relating to investments by councils)

I, the Hon. Barbara Perry MP, Minister for Local Government, in pursuance of section 625(2) of the *Local Government Act 1993* and with the approval of the Treasurer, do, by this my Order, notify for the purposes of section 625 of that Act that a council or county council may only invest money (on the basis that all investments must be denominated in Australian Dollars) in the following forms of investment:

- (a) any public funds or securities issued by or guaranteed by, the Commonwealth, any State of the Commonwealth or a Territory;
- (b) any debentures or securities issued by a council (within the meaning of the *Local Government Act 1993* (NSW));
- (c) interest bearing deposits with, or any debentures or bonds issued by, an authorised deposit-taking institution (as defined in the *Banking Act 1959* (Cwth)), but excluding subordinated debt obligations;
- (d) any bill of exchange which has a maturity date of not more than 200 days; and if purchased for value confers on the holder in due course a right of recourse against a bank which has been designated as an authorised deposit-taking institution by the Australian Prudential Regulation Authority;
- (e) a deposit with the New South Wales Treasury Corporation or investments in an Hour-Glass investment facility of the New South Wales Treasury Corporation;

All investment instruments (excluding short term discount instruments) referred to above include both principal and investment income.

Transitional Arrangements

- (i) Subject to paragraph (ii) nothing in this Order affects any investment made before the date of this Order which was made in compliance with the previous Ministerial Orders, and such investments are taken to be in compliance with this Order.
- (ii) Paragraph (i) only applies to those investments made before the date of this Order and does not apply to any restructuring or switching of investments or any re-investment of proceeds received on disposal or maturity of such investments, which for the avoidance of doubt must comply with this Order.

Key Considerations

An investment is not in a form of investment notified by this order unless it also complies with an investment policy of council adopted by a resolution of council.

All councils should by resolution adopt an investment policy that is consistent with this Order and any guidelines issued by the Chief Executive (Local Government), Department of Premier and Cabinet, from time to time.

The General Manager, or any other staff member, with delegated authority by a council to invest funds on behalf of a council must do so in accordance with the council's adopted investment policy.

Councils have a fiduciary responsibility when investing. Councils should exercise the care, diligence and skill that a prudent person would exercise in managing the affairs of other persons.

When exercising the power of investment councils should consider, but not be limited by, the risk of capital or income loss or depreciation, the likely income return and the timing of income return, the length of the term of the proposed investment, the liquidity and marketability of the proposed investment, the likelihood of inflation affecting the value of the proposed investment and the costs (including commissions, fees, charges and duties payable) of making the proposed investment.

Dated this 12<sup>th</sup> day of January 2011

  
Hon BARBARA PERRY MP  
Minister for Local Government

## **Appendix B:**

### **Definitions of Eligible Investments:**

**11am Call Deposits:** Cash invested on an overnight basis with an Australian Authorised Deposit-taking Institution (ADI). Funds can be recalled or re-invested prior to the bank's Real Time Gross Settlement cut-off each day.

#### *Benefits*

- 11am account provides a quick and easy investment solution for current balances that are not being used otherwise.

#### *Major Risks / Disadvantages*

- Potentially a lower return investment product.
- Credit risk is a function of the creditworthiness of the issuer.

**Covered Bonds:** interest bearing senior ranking debt obligations of an Authorised Deposit-taking Institution (ADI) which have specific bank assets, ie loans, backing the bond. Covered bonds are market traded securities. They can be either fixed rate or floating rate interest bearing and typically are issued with 5+ year maturities. In the case of a bank failure, holders of covered bonds rank ahead of depositors and unsecured senior bond holders having first recourse to the underlying pool of assets backing the bond. If the pool's assets are not sufficient to meet the covered bond's obligations, holders then have recourse to the bank's total assets equal to other senior unsecured bondholders.

#### *Benefits*

- Highest ranking securities within a bank's capital structure.
- Securities are liquid allowing them to be sold on the secondary market.
- Fixed rate: Future coupons are known which helps with cash flow forecasting.
- Floating rate: Coupons move with the market, allowing for investor participation when interest rates increase.

#### *Major Risks / Disadvantages*

- Credit risk is a function of the creditworthiness of the issuer/underlying assets.
- Fixed rate: interest rate risk applies in that a pre-determined coupon rate is locked in.
- Floating rate: coupons move with the market, allowing for reduced earning capacity when interest rates decrease.

**Term Deposits:** interest bearing deposit held at an ADI for a specific contracted period. Term deposits are not tradeable in the market. They typically have a fixed rate for their life, but floating rate term deposits are also available. Prior to the introduction of Covered Bonds into the Australian market, in early 2012, term deposits ranked at the top of an ADI's capital structure.

#### *Benefits*

- Term deposits are considered to be a relatively low-risk investment.



- As these funds are not callable prior to maturity, banks generally offer a return premium.
- This type of investment allows investors to match cash flow requirements.
- The return is known.

#### *Major Risks / Disadvantages*

- Liquidity risk applies in that deposits are not redeemable before maturity. Deposits may not be breakable at all or may only be broken after a prohibitive break fee is paid.
- Interest Rate risk applies in that the rate of return is fixed.
- Credit risk is a function of the creditworthiness of the issuer.
- Counterparty/credit risk increases if invested with unrated/low rated financial institutions.

**Bank Bills and Negotiable Certificates of Deposits (NCDs):** are similar types of interest bearing securities issued/accepted by ADIs, typically short dated. Unlike term deposits, these are tradeable in the market prior to maturity.

#### *Benefits*

- Counterparty party risk is partially mitigated by the accepting bank, which is typically a bank with very high credit rating.
- The return on the bank Bill and NCD is known if held until maturity.
- Bank bills and NCDs are liquid and can be traded on the secondary market.

#### *Major Risks / Disadvantages*

- Being a lower risk investment option, Bank Bills/NCDs provide a lower return.
- Interest Rate risk is present in that the rate is locked in for a fixed term.
- Credit risk is a function of the creditworthiness of the issuer.

**ADI issued Senior Debt Bonds:** interest bearing securities which are high ranking debt obligations of the issuing ADI. Senior bonds are tradeable in the market. They can be either fixed rate or floating rate interest bearing and are typically issued with 3+ year maturities. Interest is paid at scheduled intervals based on the face value of the bond with repayment of capital paid upon maturity. In the case of a bank failure, senior bond holders rank above subordinated debt holders and shareholders but below covered bond holders and depositors.

#### *Benefits*

- High ranking securities within a bank's capital structure.
- Securities are liquid allowing them to be sold on the secondary market.
- Fixed rate: Future coupons are known which helps with cash flow forecasting.
- Floating rate: Coupons move with the market, allowing for investor participation when interest rates increase.

#### *Major Risks / Disadvantages*

- Credit risk is a function of the creditworthiness of the issuer/underlying assets.
  - Interest rate risk applies in that a pre-determined coupon rate is locked in.
- Fixed rate: interest rate risk applies in that a pre-determined coupon rate is locked in.

- Floating rate: coupons move with the market, allowing for reduced earning capacity when interest rates decrease.

**Commonwealth/State/Territory Government Securities (e.g. bonds):-**

These are interest paying securities which are issued by one of the above Australian government bodies and are guaranteed by that issuer. As such, these securities carry the same credit rating as the issuing government body.

*Benefits*

- Among the most secure investments available to Australian investors.
- Future coupons are known which helps with cash flow forecasting.

*Major Risks / Disadvantages*

- Typically much lower yielding than other investment options due to low investment risk of issuer.
- Interest rate risk applies in that a pre-determined coupon rate is locked in.

**Deposits with NSW Treasury &/or Investments in NSW Treasury Corporation's Hour Glass Facility:-**

The NSW Treasury Corporation Hour Glass Facility comprises a number of pooled managed funds options each set up as a unit trust. The current cash and fixed income only options available through the Hour Glass facilities are the Cash Facility and the Strategic Cash Facility.

The Cash Facility provides the more transactional type option and is designed for investments ranging from overnight to 1.5 years, whilst the Strategic Cash Facility is designed for investments ranging from 1.5 years out to 3 years.

Both investments will pay back the balance of the investment generally within 24 to 72 hours.

*Benefits*

- Investments are pooled and as such a much more diversified pool of underlying investment is possible over investing in securities directly – particularly for small investment amounts.
- A broader investment pool usually allows for a smoothing of any volatility in the underlying investments.

*Major Risks/Disadvantages*

- As a unit trust, investment in the Hour Glass Facilities are not deposits or liabilities of NSW T-Corp.
- Usually an additional layer of fees is incurred via a managed fund to pay for fund manager costs.

**NSW Treasury Corporation Medium Term and Long Term Growth Facilities:-**

These are the managed funds that have a more growth return orientation and exhibit a higher degree of volatility in returns (relative to cash and fixed floating rate investments).

*Benefits*

- Investments are pooled and as such a much more diversified pool of underlying investment is possible over investing in securities directly – particularly for small investment amounts.
- A higher level of return over pure cash and fixed income investments is possible over the longer term.

*Major Risks/Disadvantages*

- As a unit trust, investment in the Hour Glass Facilities are not deposits or liabilities of NSW T-Corp.
- Usually an additional layer of fees is incurred via a managed fund to pay for fund manager costs.
- Exposure to growth assets incur a much higher degree of volatility and risk to capital, although this is mitigated by the pooled structure.

**Appendix C:****Standard & Poor's Credit Ratings Description****Credit Ratings**

Standard & Poor's (S&P) is a professional organisation that provides analytical services. An S&P rating is an opinion of the general creditworthiness of an obligor with respect to particular debt security or other financial obligation – based on relevant risk factors.

Credit ratings are based, in varying degrees, on the following considerations:

- Likelihood of payment.

- Nature and provisions for the obligation.
- Protection afforded by, and relative position of, the obligation in the event of bankruptcy, reorganisation or other laws affecting creditors' rights.

The issue rating definitions are expressed in terms of default risk.

### **Short Term Obligation Credit Ratings are:**

#### **A-1**

This is the highest short-term category used by S&P. The obligor's capacity to meet its financial commitment on the obligation is strong. Within this category, certain obligations are designated with a plus sign (+). This indicates that the obligor's capacity to meet its financial commitment on these obligations is extremely strong.

#### **A-2**

A short-term obligation rated A-2 is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher rating categories. However, the obligor's capacity to meet its financial commitment on the obligation is satisfactory.

#### **A-3**

A short-term obligation rated A-3 exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation.

### **Long-Term Credit Ratings are:**

#### **AAA**

An obligation/obligor rated AAA has the highest rating assigned by S&P. The obligor's capacity to meet its financial commitment on the obligation is extremely strong.

#### **AA**

An obligation/obligor rated AA differs from the highest rated obligations only in a small degree. The obligor's capacity to meet its financial commitment on the obligations is very strong.

#### **A**

An obligation/obligor rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations/obligor in higher rated categories. However, the obligors capacity to meet its financial commitment on the obligation is still strong.

### **BBB**

An obligation/obligor rated BBB exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity to the obligor to meet its financial commitment on the obligation.

### **Plus (+) or Minus (-)**

The ratings from “AA” to “CCC” may be modified by the addition of a plus or minus sign to show relative standing within the major rating categories.

### **CreditWatch**

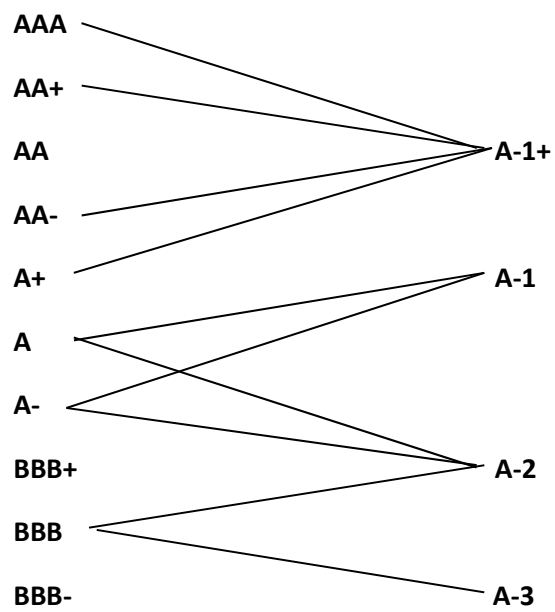
Highlights an emerging situation, which may materially affect the profile of a rated corporation and can be designed as positive, developing or negative. Following a full review the rating may either be affirmed or changed in the direction indication.

### **Rating Outlook**

Assesses the potential direction of an issuer’s long-term debt rating over the intermediate-to-long term. In determining a Rating Outlook, consideration is given to possible changes in the economic and /or fundamental business conditions. An outlook is not necessarily precursor of a ratings change or future CreditWatch action. A “Rating Outlook – Positive” indicates that rating may be raised. “Negative” means a rating may be lowered. “Stable” indicates that ratings are not likely to change. “Developing” means ratings may be raised or lowered.

### **S&P Ratings Correlations**

The standard correlation of short-term ratings with long-term ratings is shown below.



## REPORT

### CM/7.5/16.06



**Subject:** Writing Off of Council's Trade Debtors Bad Debts

**TRIM No.:** A05/1181-02

**Author:** Francesco Rombola, Executive Manager Financial Waverley

**Director:** Peter Brown, General Manager

#### RECOMMENDATION:

That Council:

1. Receives and notes this report.
2. Approves the write-off of the bad trade debts and general abandonments identified in this report of \$4,030.14 in accordance with Clause 213 (3) of the Local Government (General) Regulation 2005.

#### 1. Executive Summary

The write-off of the bad trade debts and general abandonments identified in this report of \$4,030.14 in accordance with Clause 213 (3) of the Local Government (General) Regulation 2005.

#### 2. Introduction/Background

Clause 213 (3) of the Local Government (General) Regulation 2005 requires that (in the absence of a delegation from Council to the General Manager) Council debts can be written off only by resolution of the Council.

For the third quarter of 2015/16 financial year the relevant Executive Managers have advised that despite undertaking recovery action by both Council officers and the debt recovery agencies these amounts are irrecoverable from the account holder.

Accordingly, the purpose of this report is to propose that the trade debts which have been deemed to be unrecoverable for various reasons are written off in accordance with this proposal and Clause 213 (3) of the Local Government (General) Regulation 2005

#### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
None		

#### 4. Discussion

- **Daniel Larkin trading as Atlas Kiosk (10A Hall Street, Bondi)** - Council has a total debt owing of **\$687.92** relating to commercial waste (account T.370510). Council contacted the business proprietor in respect of the overdue debt and due to non-payment the service was subsequently terminated. Atlas Kiosk was



closed down due to insolvency, and was de-registered on 28 June 2015. Therefore, undertaking recovery proceedings would not be cost effective. It is recommended an abandonment of the debt is made by the relevant Executive Manager, Paul Sparks.

- **Miss Chu Pty Ltd as MissChu (Shop 4/178 Campbell Parade, Bondi Beach)** - Council has a total debt owing of **\$549.00** relating to commercial waste (account T.769840). Council contacted the business proprietor in respect of the overdue debt and due to non-payment the service was subsequently terminated. The Company is in administration, and further action would be uneconomical as Council's service is considered to be an unsecured creditor. It is recommended an abandonment of the debt is made by the relevant Executive Manager, Paul Sparks.
- **Waverley No.1 Pty Ltd trading as Spice and Wine (Shop 4/39-53 Campbell Parade, Bondi Beach)** - Council has a total debt owing of **\$750.75** relating to commercial waste (account T.153910). Council contacted the business proprietor in respect of the overdue debt and due to non-payment the service was subsequently terminated. The Company is in administration, and an external administrator has been appointed to liquidate the Company. Therefore, undertaking recovery proceedings would not be cost effective as Council's service is considered to be an unsecured creditor. It is recommended an abandonment of the debt is made by the relevant Executive Manager, Paul Sparks.
- **Elementum Hospitality Pty Ltd trading as Heart of Europe (114 Bronte Road, Bondi Junction)** - Council has a total debt owing of **\$725.85** relating to commercial waste (account T.127730). Council contacted the business proprietor in respect of the overdue debt and due to non-payment the service was subsequently terminated. The Company is in administration, and an external administrator has been appointed to liquidate the Company. Therefore, undertaking recovery proceedings would not be cost effective as Council's service is considered to be an unsecured creditor. It is recommended an abandonment of the debt is made by the relevant Executive Manager, Paul Sparks.
- **The following table lists commercial waste accounts that require adjustment with a balance less than \$500.00.**

Account	Business Name	Service Address	Operator	Total Debt Owning \$	Reason for abandonment
T.678500	Usagiya Pty Ltd	362 Oxford Street, Bondi Junction	Kim Shim	492.08	Business is closed and unable to locate owner
T.678530	Fresh Curry	370 Oxford St, Bondi Junction	Tariqul Ezaz	417.99	Business is closed and unable to locate owner
T.120260	Shoe Superstore	5 Bronte Road, Bondi Junction	Sharni Schmitz	91.75	Business is closed and unable to locate owner
T.325650	Bruce Leaves Bondi	Shop 2, 96 Glenayr Ave, Bondi	Jenny Nalezn	129.50	Business is closed and unable to locate owner
T.548820	The Dojo	113 Oxford Street, Bondi Beach	Danielle Holles	185.30	Business is closed and unable to locate owner
			<b>Total:</b>	<b>1,316.62</b>	

## 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction:	G5 Waverley is financially sustainable with revenue and resources required to support implementation of the community's plans and to provide infrastructure performance and services our community needs.
Strategy:	G5a Promote and advocate the provision of financial reporting systems in an accurate, timely, transparent and honest manner to ensure sustainability of public assets and resources..
Deliverable:	Financial advice and coordination to ensure Council meets overall budget performance targets provided.

## 6. Financial impact statement/Timeframe/Consultation

The write-off of the bad trade debts and general abandonments identified in this report of \$4,030.14 in accordance with Clause 213 (3) of the Local Government (General) Regulation 2005.

This report has been prepared with input from the:

- Executive Manager, Clean & Attractive, Paul Sparks
- The Acting Revenue Accountant, Stephen Urquhart

## 7. Conclusion

### Conclusion

The Commercial waste collection business unit is part of Waverley Council's range of core and non-core services to the local community. The service provides business operators within the local government area an opportunity to use a market competitive waste collection service.

Last financial year Waverley Council's commercial waste business unit had a turnover in excess of \$2.2m in revenue annually and operates 7 days per week / 52 weeks per year for scheduled pick-ups and 'on demand' pre booked services. In order to focus the management of the business unit on being more cost effective Council has recently engaged an external consulting firm with commercial waste expertise to review the current operations including back office support functions.

A key outcome of this review will be the ability to develop strategies to improve financial practices and debt management processes with the aim of reducing the number of bad debts and decreasing the number of 60 to 90 day accounts. This review is scheduled for completion by end June 2015 with appropriate actions implemented to coincide with the start of the 2015-2016 financial year.

The above proposed write offs total **\$4,030.14** relating to commercial waste. It is likely that as part of finalizing Councils end of year accounts and taking into account the proposed write off of bad debts contained in this report, that the write off will be funded by the provision for doubtful debts.

## 8. Attachments:

Nil

**REPORT**  
**CM/7.6/16.06**

**Subject:** Investment Portfolio Report - April 2016

**TRIM No.:** A03/2211

**Author:** Francesco Rombola, Executive Manager Financial Waverley

**Director:** Peter Brown, General Manager

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**RECOMMENDATION:**

1. Receives the investment Portfolio Report – April 2016.
2. Notes that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders and Council's Investment Policy.

**1. Executive Summary**

For April 2016, Council's investment portfolio generated \$333,835 of interest. For the financial year to date Council's investment portfolio generated \$3,171,732.

The interest on investment budget for the 2015 / 2016 Financial Year was adopted by Council at the June 17<sup>th</sup> 2015 Council meeting and was set at \$3,099,340 for the 2015/2016 Financial year. At the Council meeting of November 17 2015, as part of the First quarter review the budgeted amount increased to \$3,337,110, an increase of \$237,770 or 7.67%. At the Council meeting of February 2016, as part of the Second quarter review the budgeted amount increased to \$3,495,110, an increase of \$158,000 or 4.73% on the First quarter reviewed figure. When compared to the original budget of \$3,099,340 it represents a \$395,770 or 12.77% increase.

The interest income for the month of April 2016 of \$333,835 is 9.83% of the Q3 amended forecast of \$3,395,110, while the year to date figure of \$3,171,732 is tracking at 93.42%.

These figures show that Council's investment portfolio is tracking well

**2. Introduction/Background**

Clause 212 of the Local Government (General) Regulation requires that Council be provided with a written report setting out details of all money that the Council has invested under section 625 of the Local Government Act 1993 and certifying that these investments have been made in accordance with the Act, regulations, Ministerial Investment Orders and Council's Investment Policy.

The following table below illustrates the monthly interest income received by Council and how this tracks against the original budget and any quarterly adjustments.

Month	Original Budget (\$,000)	Actual Monthly (\$,000)	Actual YTD (\$)	Tracking YTD Original Budget %	Tracking Q1 Budget %	Tracking to Q2 Budget %	Tracking to Q3 Budget %
Jul	3,099,340	276,211	276,211	8.91			
Aug	3,099,340	313,683	598,894	19.03			
Sep	3,099,340	417,072	1,006,966	32.49			
Q1 adj.	237,770						
Oct	3,337,110	307,813	1,314,779	42.42	39.40		
Nov	3,337,110	343,527	1,658,306	53.51	49.69		
Dec	3,337,110	310,665	1,968,971	63.53	59.00		
Q2 adj.	158,000						
Jan	3,495,110	157,381	2,126,352	68.61	63.72	60.84	
Feb	3,495,110	141,236	2,267,588	73.16	67.95	64.88	
Mar	3,495,110	570,309	2,837,897	91.56	85.04	81.20	
Q3 adj.	(100,000)						
Apr	3,395,110	333,835	3,171,732	102.34	95.04	90.75	93.42

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
Council Meeting 17 May 2016	CM/7.2/16.05	That Council: <ol style="list-style-type: none"> <li>1. Receives the Investment Portfolio Report – March 2016.</li> <li>2. Notes that all investments have been made in accordance with the requirements of section 625 of the <i>Local Government Act 1993</i> and directions from the Minister for Local Government, including Ministerial Investment Orders and Council's Investment Policy.</li> </ol>
Council Meeting 15 September 2015	CM/7.3/15.09	That Council: <ol style="list-style-type: none"> <li>1. Adopts the Investment Policy 2015, as attached to this report.</li> <li>2. Seeks advice from its independent financial advisers on more sustainable investment options.</li> </ol>

### 4. Discussion

For the month of April 2016 Council's cash investment portfolio generated interest earnings of \$333,835 or 9.83% of the full year Quarter three amended budget of \$3,395,110.

Council's investment portfolio posted a Marked-to-Market return in April of 3.07% pa versus the AusBond Bank Bill Index benchmark return of 2.36% pa. Based on the 'yield only' calculation (Weighted Return of Investments) the portfolio posted a return of 3.05% pa.

The 3.07% Marked-to-Market return is a calculated figure supplied by our external independent investment advisors. It is derived by discounting future cash flows by the bank bill swap rate (adjusted for the bank's

credit rating), to gain a net present value of the investments and in turn an annual rate of return. In the instance of the interest rate being higher than the adjusted swap rate, the annual rate of return is skewed by investments made within that period, as the margin produces an inflated net present value which unwinds as the investment advances to maturity. This therefore adversely affects the performance calculation in later months despite no impact on actual interest earned.

For the financial year to date, Council's investment portfolio has exceeded the AusBond bank bill index benchmark by 0.54% pa (2.99% vs 2.45% pa)

### Portfolio Value

Council's investment portfolio, as at 30 April 2016, has a current market value of \$141,094,418 which represents a premium of \$1,375,297 above the \$139,719,121 face value of the portfolio with the portfolio generating a 3.75% average purchase yield. The table below provides a summary by investment (asset) type.

Asset Group	Face Value	Current Market Value	\$ Gain/(Loss)	Average Purchase Yield
Fixed Rate Bonds	\$1,500,000	\$1,559,291	\$59,291	6.00%
Cash Accounts	\$7,938,390	\$7,938,390	\$0	1.71%
Floating Rate Notes	\$21,000,000	\$21,125,134	\$125,134	3.39%
Managed Funds	\$4,080,731	\$4,080,731	\$0	3.28%
Term Deposits	\$105,200,000	\$106,390,872	\$1,190,872	3.06%
	<b>\$139,719,121</b>	<b>\$141,094,418</b>	<b>\$1,375,297</b>	<b>3.07%</b>

### Analysis

Attached to this report is the Waverley Council – Summary of Investment Portfolio, as prepared by Council's independent financial advisor, Prudential Investment Services Corp, for the period ending 30 April 2016.

Included in that report is a table showing that Council's investment portfolio, over the last twelve months has exceeded the AusBond bank bill index benchmark by 0.31% pa (2.55% vs 2.24% pa). The Portfolio achieved the stated benchmark measure 'Rate of return on cash exceeds AusBond Bank Bill Index' as illustrated in the table below:

Month	Portfolio Last 12 months %	Benchmark Last 12 months %	Variance %
May-15	3.41	2.38	1.02
Jun-15	1.96	2.16	-0.21
Jul-15	2.96	2.14	0.81
Aug-15	3.50	2.15	1.35
Sep-15	2.10	2.16	-0.07
Oct-15	3.09	2.25	0.84
Nov 15	1.67	2.05	-0.38
Dec-15	2.38	2.28	0.10
Jan-16	3.27	2.39	0.88
Feb-16	2.38	2.26	0.12
Mar-16	2.42	2.36	0.06

<b>Apr-16</b>	2.99	2.45	0.54
<b>Average % return Over the last 12 months</b>	<b>2.69</b>	<b>2.26</b>	<b>0.43</b>

## 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

- Direction: G5 Waverley is financially sustainable with revenue and resources required to support implementation of the community's plans and to provide infrastructure performance and services our community needs.
- Strategy: G5a Promote and advocate the provision of financial reporting systems in an accurate, timely, transparent and honest manner to ensure sustainability of public assets and resources.
- Deliverable: Financial advice and coordination to ensure Council meets overall budget performance targets provided.

## 6. Financial impact statement/Timeframe/Consultation

As at 30 April 2016, Council is on track to achieve budget for the 2015/2016 year.

This report has been prepared in consultation with Council's Management and Systems Accountant, Revenue Accountant and Council's independent financial advisers, Prudential Investment Services Corp.

## 7. Conclusion

Council's investment portfolio has achieved \$333,835 in interest receipts for the month of April 2016, and \$3,171,732 for the financial year to date. Council is on track to achieve the amended Q3 adopted budget amount of \$3,395,110 for the 2015 / 2016 financial year.

## 8. Attachments:

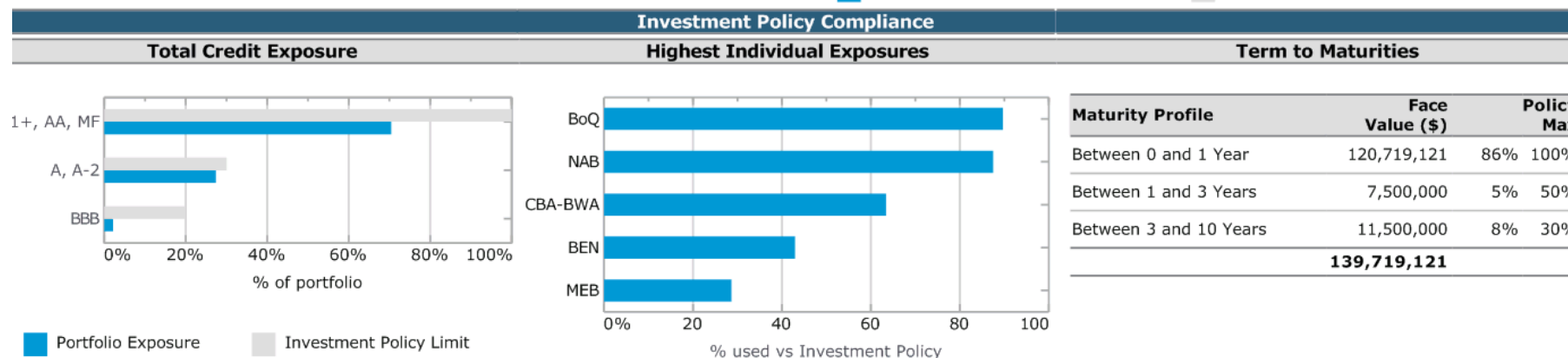
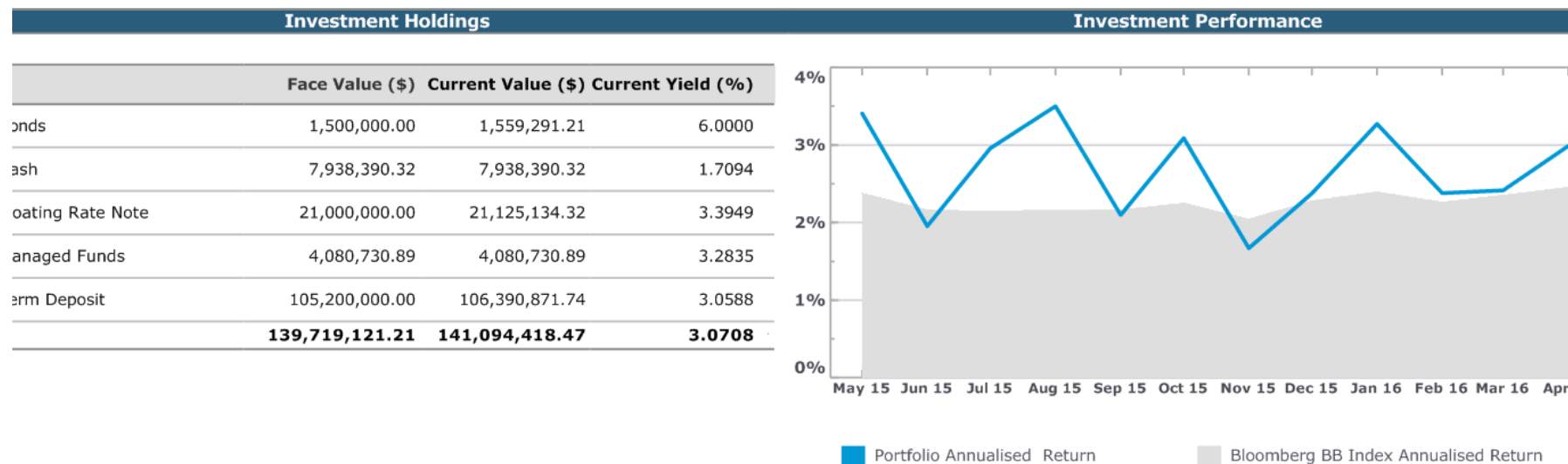
1. Waverley Council - Summary of Investment Portfolio - April 2016



## **Investment Summary Report April 2016**



## Executive Summary



## Investment Holdings Report



## Cash Accounts

Face Value (\$)	Current Yield	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
4,750,000.00	1.8500%	Commonwealth Bank of Australia	A-1+	4,750,000.00	120789	24hr Ca
485,252.53	1.5000%	Commonwealth Bank of Australia	A-1+	485,252.53	120794	General Func
67,465.58	1.5000%	Commonwealth Bank of Australia	A-1+	67,465.58	120795	Trust Func
2,024,396.30	1.5000%	Commonwealth Bank of Australia	A-1+	2,024,396.30	120796	Cemetery Func
545,504.50	1.5000%	Commonwealth Bank of Australia	A-1+	545,504.50	120797	Depositor Func
12,833.70	1.5000%	Commonwealth Bank of Australia	A-1+	12,833.70	120799	Denison St C
29,456.01	1.5000%	Commonwealth Bank of Australia	A-1+	29,456.01	120800	Eastgate C
7,334.10	1.5000%	Commonwealth Bank of Australia	A-1+	7,334.10	120801	Hollywood Av C
16,147.60	1.5000%	Commonwealth Bank of Australia	A-1+	16,147.60	370151	Library Gi
<b>7,938,390.32</b>	<b>1.7094%</b>			<b>7,938,390.32</b>		

## Managed Funds

Face Value (\$)	Current Yield	Institution	Credit Rating	Fund Name	Current Value (\$)	Deal No.	Reference
0.00	0.0000%	New South Wales T-Corp	MF	Strategic Cash Facility	0.00	411310	Builder Depos
4,080,730.89	3.2835%	New South Wales T-Corp	MF	Cash Facility	4,080,730.89	505262	
<b>4,080,730.89</b>	<b>3.2835%</b>				<b>4,080,730.89</b>		

## Term Deposits

Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
May-16	2,500,000.00	2.8500%	National Australia Bank	A-1+	2,500,000.00	8-Sep-15	2,546,486.12	509083	46,068.49	AtMaturity	
May-16	1,800,000.00	3.9500%	Bank of Queensland	A-2	1,800,000.00	21-May-14	1,868,385.57	452102	67,398.90	Annually	
May-16	2,000,000.00	3.0000%	National Australia Bank	A-1+	2,000,000.00	19-Feb-16	2,012,752.69	533215	11,835.62	AtMaturity	
May-16	3,000,000.00	4.5500%	Westpac Group	A-1+	3,000,000.00	23-May-13	3,132,924.16	389922	128,646.58	Annually	
May-16	4,000,000.00	2.8000%	Bank of Queensland	A-2	4,000,000.00	25-Aug-15	4,076,805.86	508256	76,712.33	AtMaturity	
May-16	4,500,000.00	3.0200%	National Australia Bank	A-1+	4,500,000.00	2-Mar-16	4,522,339.73	533286	22,339.73	AtMaturity	
-Jun-16	3,000,000.00	2.8300%	Commonwealth Bank of Australia	A-1+	3,000,000.00	29-Mar-16	3,007,675.89	533371	7,675.89	AtMaturity	

## Investment Holdings Report



Term Deposits											
Maturity Date	Face Value (\$)	Rate	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
-Jun-16	2,000,000.00	2.9500%	National Australia Bank	A-1+	2,000,000.00	16-Jun-15	2,053,687.73	506165	51,726.03	AtMaturity	
-Jun-16	9,000,000.00	3.0600%	Commonwealth Bank of Australia	A-1+	9,000,000.00	20-Mar-15	9,042,606.77	503205	30,935.34	SemiAnnually	
-Jun-16	4,000,000.00	2.7800%	National Australia Bank	A-1+	4,000,000.00	25-Aug-15	4,079,642.52	508257	76,164.38	AtMaturity	
-Jun-16	2,500,000.00	3.0000%	Bankwest	A-1+	2,500,000.00	24-Feb-16	2,516,903.33	533240	13,767.12	AtMaturity	
-Jun-16	3,000,000.00	3.0100%	National Australia Bank	A-1+	3,000,000.00	24-Mar-15	3,013,714.54	503242	9,401.10	Annually	
-Jul-16	3,000,000.00	3.0500%	Bank of Queensland	A-2	3,000,000.00	4-Feb-16	3,023,925.48	533150	21,809.59	AtMaturity	
-Jul-16	2,500,000.00	3.1000%	Bank of Queensland	A-2	2,500,000.00	12-Jan-16	2,525,539.30	533073	23,356.16	AtMaturity	
-Jul-16	3,500,000.00	2.8500%	Commonwealth Bank of Australia	A-1+	3,500,000.00	17-Aug-15	3,575,571.32	508171	70,508.22	AtMaturity	
-Jul-16	3,000,000.00	3.2500%	Heritage Bank	A-2	3,000,000.00	17-Mar-16	3,012,020.55	533345	12,020.55	AtMaturity	
-Aug-16	2,500,000.00	2.8500%	National Australia Bank	A-1+	2,500,000.00	4-Nov-15	2,539,139.10	511042	34,941.78	AtMaturity	
-Aug-16	2,000,000.00	3.1000%	Bank of Queensland	A-2	2,000,000.00	11-Feb-16	2,016,038.41	533159	13,589.04	AtMaturity	
-Aug-16	4,000,000.00	2.9500%	National Australia Bank	A-1+	4,000,000.00	25-May-15	4,119,740.87	505252	110,564.38	Annually	
-Aug-16	4,000,000.00	2.7500%	Bendigo and Adelaide Bank	A-2	4,000,000.00	25-Aug-15	4,076,206.58	508258	75,342.47	AtMaturity	
-Sep-16	9,000,000.00	3.0500%	National Australia Bank	A-1+	9,000,000.00	20-Mar-15	9,058,451.04	503202	30,834.25	Annually	
-Sep-16	3,000,000.00	3.0100%	National Australia Bank	A-1+	3,000,000.00	24-Mar-15	3,018,506.19	503243	9,401.10	Annually	
-Oct-16	3,900,000.00	3.1000%	National Australia Bank	A-1+	3,900,000.00	30-Mar-16	3,910,599.45	533373	10,599.45	AtMaturity	
-Oct-16	2,500,000.00	3.1000%	National Australia Bank	A-1+	2,500,000.00	13-Apr-16	2,503,821.92	533422	3,821.92	AtMaturity	
-Oct-16	2,500,000.00	3.1500%	Bank of Queensland	A-2	2,500,000.00	13-Apr-16	2,503,883.56	533423	3,883.56	AtMaturity	
-Oct-16	2,500,000.00	2.9300%	Commonwealth Bank of Australia	A-1+	2,500,000.00	20-Nov-15	2,539,940.44	511203	32,711.64	AtMaturity	
-Oct-16	3,000,000.00	3.1000%	Bank of Queensland	A-2	3,000,000.00	29-Mar-16	3,008,408.22	533369	8,408.22	AtMaturity	
-Dec-16	4,500,000.00	3.0500%	National Australia Bank	A-1+	4,500,000.00	20-Mar-15	4,537,885.92	503203	15,417.12	Annually	
-Dec-16	4,500,000.00	3.0400%	Commonwealth Bank of Australia	A-1+	4,500,000.00	20-Mar-15	4,537,929.30	503206	15,366.58	SemiAnnually	
-Mar-17	3,000,000.00	3.1200%	ME Bank	A-2	3,000,000.00	29-Mar-16	3,008,462.47	533370	8,462.47	AtMaturity	
-Apr-17	1,000,000.00	3.2000%	ME Bank	A-2	1,000,000.00	21-Apr-16	1,000,876.71	533432	876.71	AtMaturity	
<b>105,200,000.00</b>		<b>3.0588%</b>			<b>105,200,000.00</b>		<b>106,390,871.74</b>		<b>1,044,586.72</b>		

## Investment Holdings Report



## Floating Rate Notes

Maturity Date	Face Value (\$)	Current Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Referen Date
Nov-16	2,000,000.00	3.5400%	ME Bank Snr FRN (Nov16) BBSW+1.25%	A-2	2,000,000.00	28-Nov-13	2,017,426.30	402974	12,026.30	30-May-16
May-17	3,000,000.00	3.4850%	BEN Snr FRN (May17) BBSW+1.20%	A-	3,007,948.76	12-Sep-13	3,034,156.44	398449	21,196.44	17-May-16
Oct-18	2,500,000.00	3.0650%	CBA Snr FRN (Oct18) BBSW+0.78%	AA-	2,500,000.00	19-Oct-15	2,504,994.18	510101	2,519.18	19-Jul-16
Nov-18	2,000,000.00	3.5550%	BEN Snr FRN (Nov18) BBSW+1.27%	A-	2,004,260.00	5-Feb-14	2,024,584.38	420520	14,804.38	16-May-16
May-19	7,000,000.00	3.2400%	WBC Snr FRN (May19) BBSW+1.00%	AA-	7,000,000.00	11-Mar-16	7,032,949.86	533331	31,689.86	10-May-16
Apr-20	3,000,000.00	3.6150%	NPBS Snr FRN (Apr20) BBSW+1.35%	BBB+	3,000,000.00	7-Apr-15	3,007,700.96	504013	7,130.96	7-Jul-16
Apr-21	1,500,000.00	3.6400%	SUN Snr FRN (Apr21) BBSW+1.38%	A+	1,500,000.00	12-Apr-16	1,503,322.19	533415	2,842.19	12-Jul-16
<b>21,000,000.00</b>		<b>3.3949%</b>			<b>21,012,208.76</b>		<b>21,125,134.32</b>		<b>92,209.32</b>	

## Fixed Rate Bonds

Maturity Date	Face Value (\$)	Coupon	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Purchase Yield Referen
Feb-17	1,500,000.00	6.0000%	NAB Snr Bond (Feb17) 6.00%	A-1+	1,483,470.00	15-Feb-12	1,559,291.21	336188	18,791.21	6.2601%
<b>1,500,000.00</b>					<b>1,483,470.00</b>		<b>1,559,291.21</b>		<b>18,791.21</b>	<b>6.2601%</b>

## Accrued Interest Report



## Accrued Interest Report

Asset Type	Deal Number	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days Accrued	Interest Accrued (\$)	Percentage Return
<b>Bonds</b>								
B Snr Bond (Feb17) 6.00%	336188	1,500,000.00	15-Feb-12	15-Feb-17	0.00	30	7,417.58	6.00%
					<b>0.00</b>		<b>7,417.58</b>	<b>6.00%</b>

**Shares**

Commonwealth Bank of Australia	120789	4,750,000.00	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120794	485,252.53	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120795	67,465.58	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120796	2,024,396.30	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120797	545,504.50	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120799	12,833.70	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120800	29,456.01	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	120801	7,334.10	1-Apr-16	1-May-16		30		
Commonwealth Bank of Australia	370151	16,147.60	1-Apr-16	1-May-16		30		

## Floating Rate Note

Bank Snr FRN (Nov16) BBSW+1.25%	402974	2,000,000.00	28-Nov-13	28-Nov-16	0.00	30	5,819.18	3.54%
V Snr FRN (May17) BBSW+1.20%	398449	3,000,000.00	17-Sep-13	17-May-17	0.00	30	8,593.15	3.49%
A Snr FRN (Oct18) BBSW+0.78%	510101	2,500,000.00	19-Oct-15	19-Oct-18	19,103.77	30	6,297.95	3.07%
V Snr FRN (Nov18) BBSW+1.27%	420520	2,000,000.00	10-Feb-14	14-Nov-18	0.00	30	5,843.84	3.55%
C Snr FRN (May19) BBSW+1.00%	533331	7,000,000.00	11-Mar-16	10-May-19	0.00	30	18,641.10	3.24%
3S Snr FRN (Apr20) BBSW+1.35%	504013	3,000,000.00	7-Apr-15	7-Apr-20	27,474.27	30	8,942.45	3.63%
N Snr FRN (Apr21) BBSW+1.38%	533415	1,500,000.00	12-Apr-16	12-Apr-21	0.00	19	2,842.19	3.64%
					<b>46,578.04</b>		<b>56,979.85</b>	<b>3.39%</b>

## Managed Funds

## Accrued Interest Report



## Accrued Interest Report

Asset Type	Deal Number	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days Accrued	Interest Accrued (\$)	Percentage Return
South Wales T-Corp	411310	0.00	1-Nov-15	1-May-16	0.00	30	1,574.17	.00%
South Wales T-Corp	505262	4,080,730.89	1-Nov-15	1-Jun-16	0.00	30	10,512.07	3.28%
					<b>0.00</b>		<b>12,086.24</b>	<b>3.78%</b>
<b>Term Deposit</b>								
Bank of Queensland	510091	2,500,000.00	9-Oct-15	13-Apr-16	38,424.66	12	2,465.75	3.00%
National Australia Bank	533077	2,500,000.00	13-Jan-16	13-Apr-16	19,134.93	12	2,523.29	3.07%
National Australia Bank	508191	2,500,000.00	19-Aug-15	20-Apr-16	48,160.96	19	3,734.93	2.87%
Commonwealth Bank of Australia	533010	3,000,000.00	21-Dec-15	27-Apr-16	31,772.05	26	6,453.70	3.02%
National Australia Bank	509083	2,500,000.00	8-Sep-15	11-May-16	0.00	30	5,856.16	2.85%
Bank of Queensland	452102	1,800,000.00	21-May-14	19-May-16	0.00	30	5,843.84	3.95%
National Australia Bank	533215	2,000,000.00	19-Feb-16	20-May-16	0.00	30	4,931.51	3.00%
Westpac Group	389922	3,000,000.00	23-May-13	23-May-16	0.00	30	11,219.18	4.55%
Bank of Queensland	508256	4,000,000.00	25-Aug-15	23-May-16	0.00	30	9,205.48	2.80%
National Australia Bank	533286	4,500,000.00	2-Mar-16	31-May-16	0.00	30	11,169.86	3.02%
Commonwealth Bank of Australia	533371	3,000,000.00	29-Mar-16	8-Jun-16	0.00	30	6,978.08	2.83%
National Australia Bank	506165	2,000,000.00	16-Jun-15	15-Jun-16	0.00	30	4,849.32	2.95%
Commonwealth Bank of Australia	503205	9,000,000.00	20-Mar-15	20-Jun-16	0.00	30	22,635.62	3.06%
National Australia Bank	508257	4,000,000.00	25-Aug-15	20-Jun-16	0.00	30	9,139.73	2.78%
Westpac	533240	2,500,000.00	24-Feb-16	22-Jun-16	0.00	30	6,164.38	3.00%
National Australia Bank	503242	3,000,000.00	24-Mar-15	29-Jun-16	0.00	30	7,421.92	3.01%
Bank of Queensland	533150	3,000,000.00	4-Feb-16	6-Jul-16	0.00	30	7,520.55	3.05%
Bank of Queensland	533073	2,500,000.00	12-Jan-16	13-Jul-16	0.00	30	6,369.86	3.10%
Commonwealth Bank of Australia	508171	3,500,000.00	17-Aug-15	20-Jul-16	0.00	30	8,198.63	2.85%
Citibank	533345	3,000,000.00	17-Mar-16	27-Jul-16	0.00	30	8,013.70	3.25%



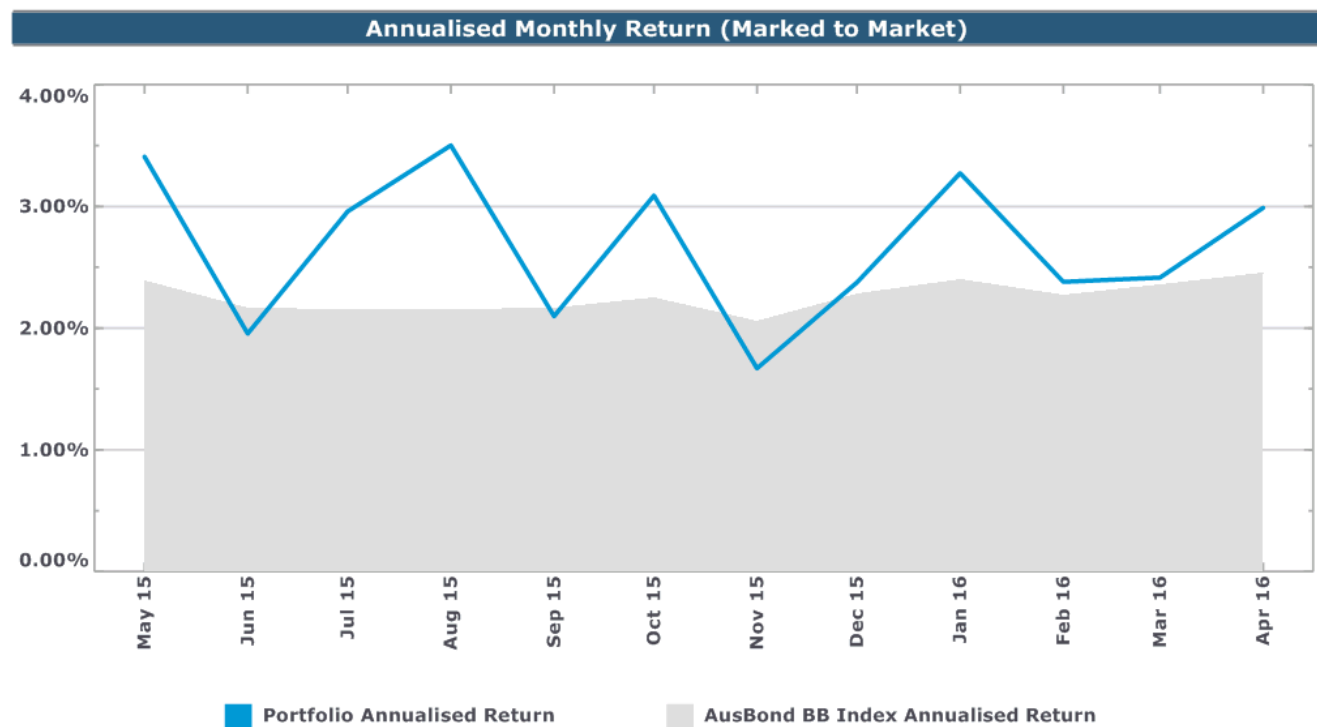
## Accrued Interest Report



## Accrued Interest Report

Asset Type	Deal Number	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days Accrued	Interest Accrued (\$)	Percentage Return
National Australia Bank	511042	2,500,000.00	4-Nov-15	3-Aug-16	0.00	30	5,856.16	2.85%
Bank of Queensland	533159	2,000,000.00	11-Feb-16	9-Aug-16	0.00	30	5,095.89	3.10%
National Australia Bank	505252	4,000,000.00	25-May-15	23-Aug-16	0.00	30	9,698.63	2.95%
Indigo and Adelaide Bank	508258	4,000,000.00	25-Aug-15	24-Aug-16	0.00	30	9,041.10	2.75%
National Australia Bank	503202	9,000,000.00	20-Mar-15	20-Sep-16	0.00	30	22,561.64	3.05%
National Australia Bank	503243	3,000,000.00	24-Mar-15	28-Sep-16	0.00	30	7,421.92	3.01%
National Australia Bank	533373	3,900,000.00	30-Mar-16	5-Oct-16	0.00	30	9,936.99	3.10%
National Australia Bank	533422	2,500,000.00	13-Apr-16	12-Oct-16	0.00	18	3,821.92	3.10%
Bank of Queensland	533423	2,500,000.00	13-Apr-16	12-Oct-16	0.00	18	3,883.56	3.15%
Commonwealth Bank of Australia	511203	2,500,000.00	20-Nov-15	19-Oct-16	0.00	30	6,020.55	2.93%
Bank of Queensland	533369	3,000,000.00	29-Mar-16	26-Oct-16	0.00	30	7,643.84	3.10%
National Australia Bank	503203	4,500,000.00	20-Mar-15	20-Dec-16	0.00	30	11,280.82	3.05%
Commonwealth Bank of Australia	503206	4,500,000.00	20-Mar-15	20-Dec-16	0.00	30	11,243.84	3.04%
Bank	533370	3,000,000.00	29-Mar-16	29-Mar-17	0.00	30	7,693.15	3.12%
Bank	533432	1,000,000.00	21-Apr-16	19-Apr-17	0.00	10	876.71	3.20%
					<b>137,492.60</b>		<b>272,772.19</b>	<b>3.05%</b>
<b>Grand Totals</b>					<b>184,070.64</b>		<b>349,255.86</b>	<b>3.16%</b>

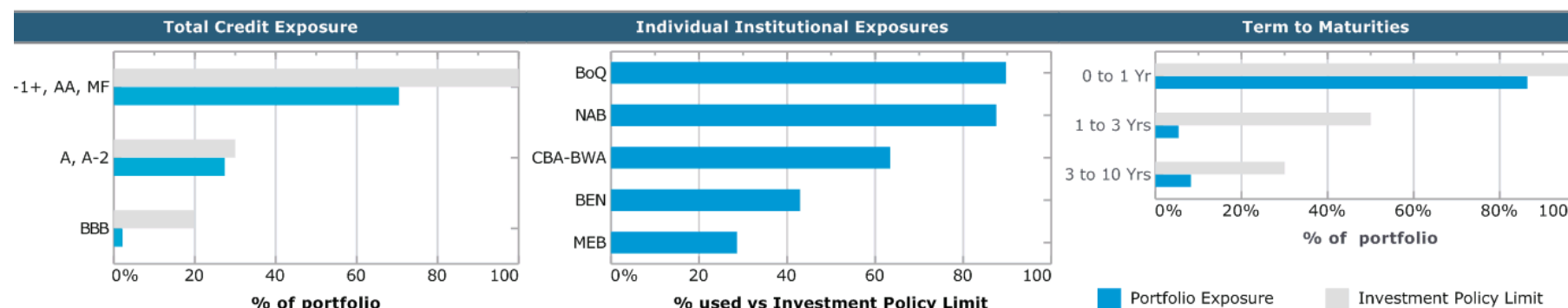
## Investment Performance Report



Historical Performance Summary			
	Portfolio	AusBond BB Index	Outperformance
Apr 2016	2.99%	2.45%	0.54%
Last 3 Months	2.60%	2.36%	0.24%
Last 6 Months	2.53%	2.30%	0.22%
Financial Year to Date	2.68%	2.25%	0.43%
Last 12 months	2.69%	2.26%	0.43%



## Investment Policy Compliance Report



	Credit Rating	Face Value (\$)	Policy Max
Short Term	A-1+	84,838,390	
Short Term	MF	4,080,731	
Long Term	AA	9,500,000	
		<b>98,419,121</b>	<b>70% 100%</b> ✓
Short Term	A-2	31,800,000	
Long Term	A	6,500,000	
		<b>38,300,000</b>	<b>27% 30%</b> ✓
Long Term	BBB	3,000,000	
		<b>3,000,000</b>	<b>2% 20%</b> ✓
		<b>139,719,121</b>	<b>100%</b>

✓ = compliant  
✗ = non-compliant

	% used vs Investment Policy Limit
Bank of Queensland (A-2, A-)	90% ✓
National Australia Bank (A-1+, AA-)	87% ✓
Commonwealth Bank of Australia (A-1+, AA-)	63% ✓
Bendigo and Adelaide Bank (A-2, A-)	43% ✓
Members Equity Bank (A-2, BBB+)	29% ✓
Newcastle Permanent Building Society (A-2,	21% ✓
Westpac Group (A-1+, AA-)	18% ✓
Heritage Bank (A-2, A3)	14% ✓
Suncorp Bank (A-1, A+)	7% ✓
New South Wales T-Corp (MF)	3% ✓

	Face Value (\$)	Policy Max
Between 0 and 1 Year	120,719,121	86% 100%
Between 1 and 3 Years	7,500,000	5% 50%
Between 3 and 10 Years	11,500,000	8% 30%
	<b>139,719,121</b>	
Detailed Maturity Profile	Face Value (\$)	
00. Cash	7,938,390	6%
01. Less Than 30 Days	13,300,000	10%
02. Between 30 Days and 60 Days	29,080,731	21%
03. Between 60 Days and 90 Days	15,000,000	11%
04. Between 90 Days and 180 Days	38,900,000	28%
05. Between 180 Days and 365 Days	16,500,000	12%
06. Between 365 Days and 3 Years	7,500,000	5%
07. Between 3 Years and 5 Years	11,500,000	8%
	<b>139,719,121</b>	

## Individual Institutional Exposures Report



Individual Institutional Exposures			
Parent Group	Credit Rating	Portfolio Exposure (\$)	Investment Policy Limit (\$)
Bank of Queensland	A-2, A-	18,800,000	20,957,868
Endigo and Adelaide Bank	A-2, A-	9,000,000	20,957,868
Commonwealth Bank of Australia	A-1+, AA-	35,438,390	55,887,648
Heritage Bank	A3, A-2	3,000,000	20,957,868
Members Equity Bank	A-2, BBB+	6,000,000	20,957,868
National Australia Bank	A-1+, AA-	48,900,000	55,887,648
New South Wales T-Corp	MF	4,080,731	139,719,121
Newcastle Permanent Building Society	A-2, BBB+	3,000,000	13,971,912
Uncorp Bank	A-1, A+	1,500,000	20,957,868
Westpac Group	A-1+, AA-	10,000,000	55,887,648
		139,719,121	

Individual Institutional Exposure Charts

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100,000,000

50,000,000

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BEN

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CBA-B..

HBS

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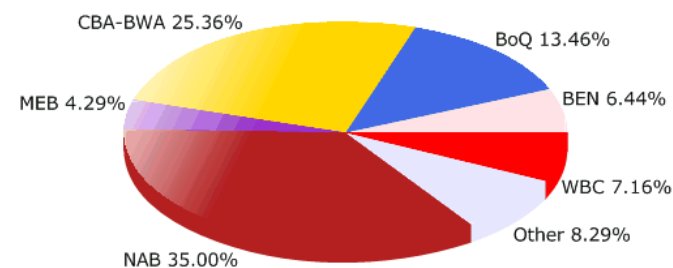
NAB

NPBS

NSW ..

SUN

WBC



## Cash Flows Report



## Current Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
<b>7-Apr-16</b>	504013	Newcastle Permanent Building Society	Floating Rate Note	Coupon - Received	27,474.27
<u>Deal Total</u>					<u>27,474.27</u>
<b>Day Total</b>					<b>27,474.27</b>
<b>12-Apr-16</b>	533415	Suncorp Bank	Floating Rate Note	Settlement Face Value - Paid	-1,500,000.00
<u>Deal Total</u>					<u>-1,500,000.00</u>
<b>Day Total</b>					<b>-1,500,000.00</b>
<b>13-Apr-16</b>	510091	Bank of Queensland	Term Deposits	Interest - Received	38,424.66
		Bank of Queensland	Term Deposits	Maturity Face Value - Received	2,500,000.00
<u>Deal Total</u>					<u>2,538,424.66</u>
	533077	National Australia Bank	Term Deposits	Interest - Received	19,134.93
		National Australia Bank	Term Deposits	Maturity Face Value - Received	2,500,000.00
<u>Deal Total</u>					<u>2,519,134.93</u>
	533422	National Australia Bank	Term Deposits	Settlement Face Value - Paid	-2,500,000.00
<u>Deal Total</u>					<u>-2,500,000.00</u>
	533423	Bank of Queensland	Term Deposits	Settlement Face Value - Paid	-2,500,000.00
<u>Deal Total</u>					<u>-2,500,000.00</u>
<b>Day Total</b>					<b>57,559.59</b>
<b>19-Apr-16</b>	510101	Commonwealth Bank of Australia	Floating Rate Note	Coupon - Received	19,103.77
<u>Deal Total</u>					<u>19,103.77</u>
<b>Day Total</b>					<b>19,103.77</b>
<b>20-Apr-16</b>	508191	National Australia Bank	Term Deposits	Interest - Received	48,160.96
		National Australia Bank	Term Deposits	Maturity Face Value - Received	2,500,000.00
<u>Deal Total</u>					<u>2,548,160.96</u>
<b>Day Total</b>					<b>2,548,160.96</b>
<b>21-Apr-16</b>	533432	ME Bank	Term Deposits	Settlement Face Value - Paid	-1,000,000.00
<u>Deal Total</u>					<u>-1,000,000.00</u>
<b>Day Total</b>					<b>-1,000,000.00</b>
<b>27-Apr-16</b>	533010	Commonwealth Bank of Australia	Term Deposits	Interest - Received	31,772.05

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## Cash Flows Report



## Current Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
		Commonwealth Bank of Australia	Term Deposits	Maturity Face Value - Received	3,000,000.00
				<u>Deal Total</u>	<u>3,031,772.05</u>
				<b>Day Total</b>	<b>3,031,772.05</b>
				<b>Net Cash Movement for Period</b>	<b>3,184,070.64</b>

## Next Month Cashflows

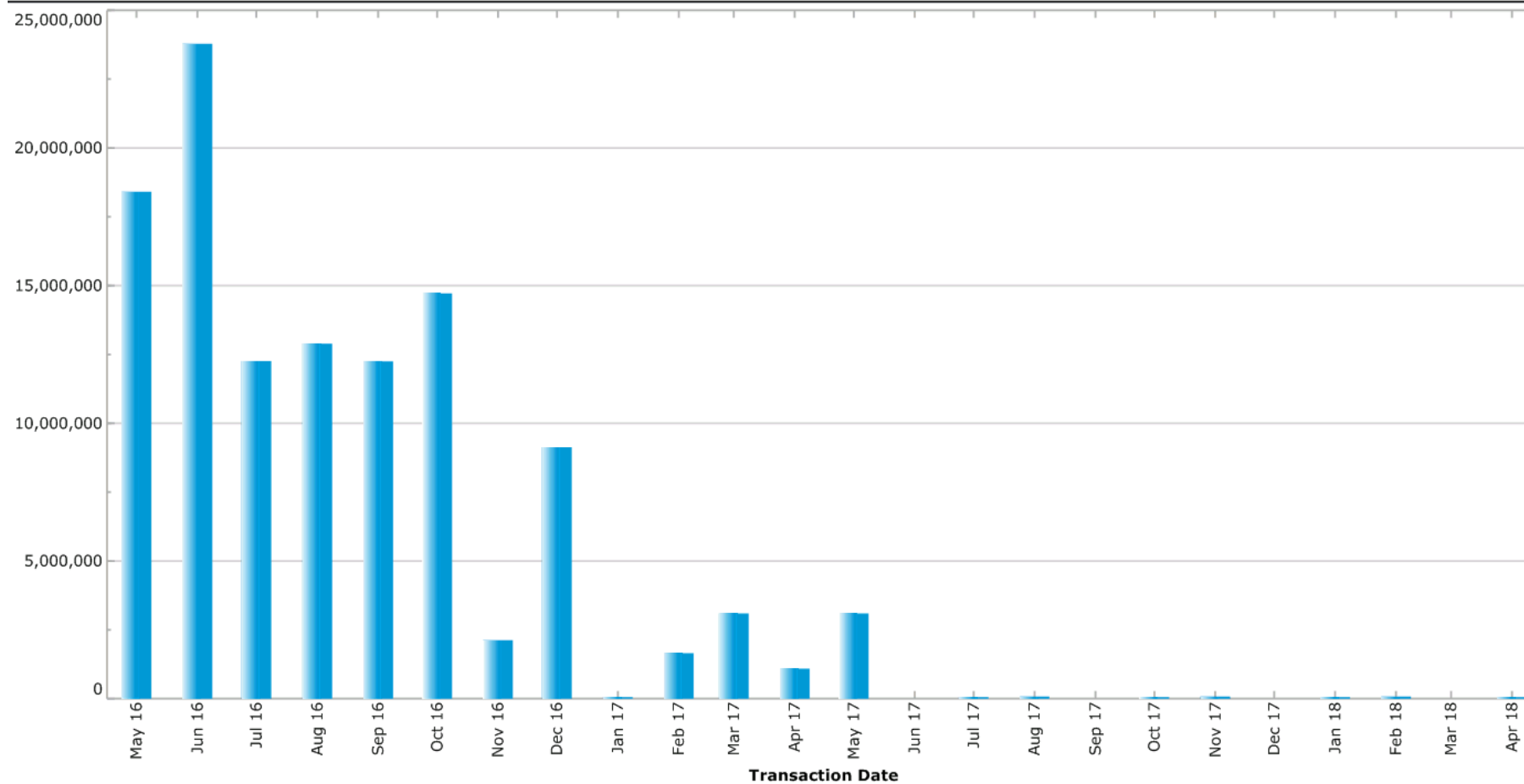
<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
10-May-16	533331	Westpac Group	Floating Rate Note	Coupon - Received	37,282.19
				<u>Deal Total</u>	<u>37,282.19</u>
				<b>Day Total</b>	<b>37,282.19</b>
11-May-16	509083	National Australia Bank	Term Deposit	Interest - Received	48,020.55
		National Australia Bank	Term Deposit	Maturity Face Value - Received	2,500,000.00
				<u>Deal Total</u>	<u>2,548,020.55</u>
				<b>Day Total</b>	<b>2,548,020.55</b>
16-May-16	420520	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	17,726.30
				<u>Deal Total</u>	<u>17,726.30</u>
				<b>Day Total</b>	<b>17,726.30</b>
17-May-16	398449	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	25,779.45
				<u>Deal Total</u>	<u>25,779.45</u>
				<b>Day Total</b>	<b>25,779.45</b>
19-May-16	452102	Bank of Queensland	Term Deposit	Interest - Received	70,905.21
		Bank of Queensland	Term Deposit	Maturity Face Value - Received	1,800,000.00
				<u>Deal Total</u>	<u>1,870,905.21</u>
				<b>Day Total</b>	<b>1,870,905.21</b>
20-May-16	533215	National Australia Bank	Term Deposit	Interest - Received	14,958.90
		National Australia Bank	Term Deposit	Maturity Face Value - Received	2,000,000.00
				<u>Deal Total</u>	<u>2,014,958.90</u>
				<b>Day Total</b>	<b>2,014,958.90</b>
23-May-16	389922	Westpac Group	Term Deposit	Maturity Face Value - Received	3,000,000.00
		Westpac Group	Term Deposit	Interest - Received	136,873.97
				<u>Deal Total</u>	<u>3,136,873.97</u>

## Cash Flows Report



Next Month Cashflows					
Transaction Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Cashflow Due
	508256	Bank of Queensland	Term Deposit	Interest - Received	83,463.01
		Bank of Queensland	Term Deposit	Maturity Face Value - Received	4,000,000.00
				<u>Deal Total</u>	<u>4,083,463.01</u>
				<b>Day Total</b>	<b>7,220,336.99</b>
25-May-16	505252	National Australia Bank	Term Deposit	Interest - Received	118,323.29
				<u>Deal Total</u>	<u>118,323.29</u>
				<b>Day Total</b>	<b>118,323.29</b>
30-May-16	402974	ME Bank	Floating Rate Note	Coupon - Received	17,651.51
				<u>Deal Total</u>	<u>17,651.51</u>
				<b>Day Total</b>	<b>17,651.51</b>
31-May-16	533286	National Australia Bank	Term Deposit	Interest - Received	33,509.59
		National Australia Bank	Term Deposit	Maturity Face Value - Received	4,500,000.00
				<u>Deal Total</u>	<u>4,533,509.59</u>
				<b>Day Total</b>	<b>4,533,509.59</b>
				<b>Net Cash Movement for Period</b>	<b>18,404,493.97</b>

## ash Flows Report



**REPORT  
CM/7.7/16.06**

**Subject:** Bondi Pavilion Proposed Further Consultation Plan

**TRIM No.:** A15/0272

**Author:** Cathy Henderson, Director Waverley Life  
Linda Bathur, Executive Manager Enriching Waverley

**Director:** Cathy Henderson, Director Waverley Life

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**RECOMMENDATION:**

That Council:

1. Engages in a further period of consultation with community and key stakeholders on the Bondi Pavilion Upgrade & Conservation Project, for a period of approximately two months commencing July 2016.
2. Endorses the Further Consultation Plan for the Bondi Pavilion Upgrade & Conservation Project attached to this report.
3. Notes that the Development Application for the project will not be submitted until after the further consultation period has concluded and community feedback has been considered.

**1. Executive Summary**

- The community is passionate about the future of Bondi Pavilion as a key community asset and important community and cultural facility.
- A number of key design, use and management issues are not yet decided on the Bondi Pavilion Upgrade & Conservation Project. This report recommends Council carry out a further period of community consultation.
- As background, the Bondi Park, Beach and Pavilion Plan of Management was developed over 2012-2014 and sets out a vision and actions for the Bondi Pavilion.
- Community feedback throughout the Plan of Management consultation processes included strong views about the importance of Bondi Pavilion as an iconic heritage landmark and as a much loved cultural and community centre— but a facility needing repair and restoration, and ongoing care.
- Council set a scope for the Bondi Pavilion Upgrade & Conservation project in February 2015, and the tender for principal design consultants was awarded in June 2015.
- In December 2015 Council considered the draft concept design and unanimously agreed to release the design for the purposes of consultation.
- During the consultation period key concerns expressed by the community were concerns about commercial leasing within the Pavilion and perceived loss of community facilities.
- Council considered the community feedback in April 2016 and directed a number of changes to the design, and deferred key decisions in relation to the first floor.

- It is now proposed that a further period of community consultation be conducted. This was announced by the Mayor in early June 2016.
- The development application for the project will not be submitted until the community consultation has taken place and further community feedback considered.
- Attachment 1 sets out the proposed plan for the further consultation period.

## 2. Introduction/Background

There have been a number of reports to Council over the past 16 months on the Bondi Pavilion Upgrade & Conservation Project. These reports have set out the background to the project in detail, including the reports to April 2016 and December 2015 Council meetings.

This report focuses on the proposed further period of consultation.

## 3. Relevant Council Resolutions

The April 2016 resolution is below. Other relevant resolutions are attached at Attachment 2.

Council or Committee Meeting and Date	Minute No.	Decision
Council 19 April 2016	CM/7.4/16.04	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Acknowledges the valuable feedback from the community on the draft concept plan for the Bondi Pavilion Upgrade &amp; Conservation Project.</li> <li>2. Approves submitting a development application for the project including heritage impact statement and report for assessment by the Heritage Council, with the following amendments to the concept plan and associated arrangements: <ul style="list-style-type: none"> <li>(a) Inclusion of acoustic treatment to one or more of the designated meeting rooms labelled "Community Spaces" to allow for use for music rehearsals.</li> <li>(b) The northern "Gallery/Community/Exhibition" space be allocated as principally Meeting, Activity &amp; Recreation Space, with a sprung floor.</li> <li>(c) Amended landscaping of the internal courtyards in order to accommodate temporary seating and screen for people within the courtyards for outdoor cinema.</li> <li>(d) Changes to the theatre and immediate surrounds to ensure suitable protected access from the theatre to the dressing room, green room and toilets.</li> <li>(e) Include a box office facility in a suitable location on the ground floor.</li> <li>(f) Include effective wind attenuating measures (most likely a wind break) in the entrance to the lobby facing the beach.</li> </ul> </li> <li>3. Notes that further reports will be provided to Council as</li> </ol>



Council or Committee Meeting and Date	Minute No.	Decision
		<p>follows:</p> <ul style="list-style-type: none"> <li>(a) A report recommending the new location for the music studio recording facilities and including a business case to recommend the most appropriate and contemporary technology for musicians and music groups using the facility.</li> <li>(b) A report recommending the new location for the pottery studio.</li> <li>(c) A report recommending the process for tendering the commercial tenancies at Bondi Pavilion, and recommending which areas will be tendered.</li> <li>(d) A report recommending arrangements for footpath dining in the Bondi Pavilion forecourt including provision of shade.</li> <li>(e) A report recommending a policy on the programming and hire of the new theatre.</li> </ul> <p>4. Acknowledges community concern about potential commercial tenancies on the first floor, while noting that cafes and restaurants are enjoyed by the Bondi community.</p> <p>5. Notes that any additional commercial income could be applied towards Bondi Pavilion conservation and upgrade costs, running costs, maintenance, cultural programming, and/or the establishment of a dedicated Bondi Pavilion Reserve.</p> <p>6. Notes that Council has previously received preliminary financial modelling.</p> <p>7. Requests an updated business case including updated financial modelling for the project, to form part of the report referred to in 3(c). The updated modelling should be based on the first floor being either (i) fully commercially leased; or (ii) partially commercially leased.</p> <p>8. Approves the variation of \$468,495.50 to Tonkin Zulaikha Greer architects as principal design consultants, due to revised cost estimates for the project, noting that the additional fee allows variations to the architect's scope as well as sub-consultants.</p> <p>9. Agrees to proceed to detailed design for the project, with a further report to be provided to Council prior to releasing any tender for construction.</p> <p>10. Notes that the tender for construction would only proceed if funding has been secured.</p> <p>11. Notes that a total project sum of \$38 million has been recommended for inclusion in the Waverley Council proposed Long Term Financial Plan, to be funded from grants, Council general revenue, and borrowings, which are offset by likely increased commercial income.</p> <p>12. Retains the Australian and Aboriginal flag posts in their</p>

Council or Committee Meeting and Date	Minute No.	Decision
		<p>existing position on the balcony.</p> <p>13. Locates and build a new recording studio and pottery studio before the existing studios at the Bondi Pavilion are closed and demolished, if at all possible.</p> <p>14. Guarantees AA a meeting room.</p> <p>15. Will not permit or approve the installation of awnings of plastic or glass or other material on the front masonry balcony (upper level east).</p>

#### 4. Discussion

In early June 2016 Waverley Mayor, Sally Betts announced Council's commitment to a renewed focus on community and stakeholder engagement for the Bondi Pavilion project, to enable active dialogue with the Waverley community.

Officers have appointed community engagement specialists KJA Associates to assist in planning this further period of consultation. The proposed plan is at Attachment 1.

It is important that the purpose of the consultation period is clear. The proposed topics for consultation as set out in the proposed plan are:

- Development of a Fair Use policy to provide fair and equitable access to the Bondi Pavilion Cultural & Community Centre
- The appropriate mix of uses on the first floor
- Theatre operations, technology and programming
- Gallery and exhibition space programming
- Music facilities and programs in the building and in Waverley.

In addition, it is proposed to engage with the community about

- Identifying information and artefacts the community has that relates to the history of the Pavilion, and its contribution to the identity of our community.
- Exploring the connection of the Aboriginal and Torres Strait Islander community with the Pavilion and the site, and seeking opportunities to incorporate Aboriginal and Torres Strait Islander cultural activities in the Pavilion project.

The draft plan proposes various strategies to provide information and to conduct consultation, including information booths, small group meetings, one on one meetings, on site workshops, and online survey/s. There will also be a project to capture stories about Bondi Pavilion and its social history.

The further consultation period will be supported by amended designs and other technical advice as required.

Following consideration of this plan by Council on 21 June, a calendar of events and workshops will be developed and publicised.

It is expected that the consultation period will start in the week beginning 18 July, and run for about two months. Feedback collected during this consultation period will be reported back to the community.

In approximately October 2016 Council will receive a report on the outcomes of consultation, and on the additional matters requested for investigation. The development application for the Bondi Pavilion Upgrade & Conservation Project will not be finalised and lodged until after this meeting.

## 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction:	C2 The community is welcoming and inclusive and people feel they are connected and belong.
Strategy:	C2a Provide a broad range of relevant, affordable and accessible facilities, spaces, programs and activities that promote harmony, respect and togetherness..
Deliverable:	Affordable and accessible community facilities
Key Activity:	Bondi Pavilion Upgrade and Conservation Project

## 6. Financial impact statement/Timeframe/Consultation

### **Financial impact**

The further consultation period will require staffing and financial resources, to be met principally from existing budgets.

### **Timeframe**

The further period of consultation will slow down the process. Below is advice of dates of key milestones, as advised April 2016 and as updated in this report:

<b>Milestone</b>	<b>Date as advised April 2016</b>	<b>Updated date</b>
Further consultation period	N/A	July – Sept 2016
Report to Council on further consultation period and other project matters		Oct 2016
Preparation and submission of development application (including heritage application)	May – June 2016	Submitted Oct/Nov 2016
Preparation of detailed documentation & tender documentation	July – Nov 2016	Nov 2016 – June 2017
Construction tender advertised	Dec – Jan 2016	June 2017
Development consent including heritage approvals issued	By April 2017*	?By July 2017*
Construction tender awarded & contract executed	April / May 2017	Oct 2017

<b>Milestone</b>	<b>Date as advised April 2016</b>	<b>Updated date</b>
Construction commences	May /June 2017	Nov/Dec 2017

*\*Timing depends on approval authorities' processes and decisions.*

### **Consultation**

The proposed plan for the further period of consultation is at Attachment 1.

A community member has written to Council proposing the establishment of a Cultural Advisory Committee to guide cultural planning for Bondi Pavilion and give long term consideration to the cultural creative needs of the community.

Cultural planning and long term consideration of cultural and creative needs is certainly important in planning for Bondi Pavilion and for Waverley. The proposed small groups and workshops outlined in the consultation plan will include in depth consideration of cultural planning and programming issues for Bondi Pavilion, including consideration of the operations of other cultural and community centres. The community member will be invited to participate in these small group discussions (along with other members of the arts and culture community). This report does not recommend the establishment of an ongoing group for this purpose at this time.

## **7. Conclusion**

Bondi Pavilion is an iconic heritage landmark and community asset. The Bondi Pavilion Upgrade & Conservation Project is intended to protect and repair the building and its heritage, upgrade community facilities, enable a five green star rating, and encourage a vibrant cultural and community centre for now and future generations.

There remains community concern about the project, focusing on perceived commercialisation of Bondi Pavilion and the future of some community facilities. A number of key design, use and management issues are not yet decided on the Bondi Pavilion Upgrade & Conservation Project.

This report recommends a further period of community consultation and sets out a proposed plan for how this consultation will occur.

## **8. Attachments:**

1. Attachment 1 Bondi Pavilion Draft Further Consultation Plan
2. Attachment 2 Bondi Pavilion Resolutions

ATTACHMENT 1

**PROPOSED  
Community and Stakeholder Communication &  
Engagement Plan**

**Further Consultation Period  
Bondi Pavilion Upgrade & Conservation Project**

**Waverley Council meeting 21 June 2016**

## 1. The Project

The Bondi Pavilion is an iconic building situated on Australia's most famous beach. A structure has stood in this spot since the early 1900s, but the Bondi Pavilion that we know today was built in 1928. It has undergone many transformations since and has housed everything from a ballroom, to a concert hall, Turkish baths, a theatre and a community centre.

Today, Bondi Pavilion is a cultural and community hub where visitors and locals can see theatre shows, art exhibitions, join in community activities and events, and meet friends for a meal. At the same time, the building is in need of repair, maintenance and improvements to ensure it will continue to service the needs of the community, and maintain its role in the life of the Waverley community.

Waverley Council, as part of its 10 year Bondi Park, Beach and Pavilion Plan of Management (Bondi POM) is committed to maintaining and improving this community asset, in line with the implementation of its Bondi Pavilion Upgrade and Conservation Project.

The development of the Bondi POM including future plans for Bondi Pavilion revitalisation and restoration began in 2012, and included a series of community consultation processes.

### The Concept Design

Council set the scope for the Bondi Pavilion Upgrade & Conservation project in February 2015, based on the directions and actions in the Bondi POM. A detailed Conservation Management Plan was also developed in 2015 by independent heritage consultants to guide the project.

Following a competitive expression of interest and tender process, in July 2015 Council awarded the tender for principal design consultants for the project to award winning architects, Tonkin Zulaikha Greer. The architects were required to develop a concept design which met the scope set by Council.

The concept design, while focussing on repairing and conserving the building's heritage character and fabric, provides new and upgraded visitor amenities and a visitor welcome centre, builds a prominent new state of the art theatre on the ground floor, and provides space and facilities for cultural and community activities and classes in new rooms and revitalised courtyards. The waste storage and car parking area facing Campbell Parade will be converted to a grand entrance from Campbell Parade to the Pavilion, under the grand heritage archway.

The Pavilion will also feature two natural outdoor amphitheatres, and landscaped internal courtyards for people to relax in. The project intends to achieve five green star environmental sustainability rating for the building.

The uses of the first floor are not yet determined. This floor is able to accommodate a kitchen and bar, and could accommodate spaces for restaurant, café, function or meeting space use.

Non-heritage additions will be removed, and the former proscenium to the north western façade will be opened up, encouraging the community to access the Pavilion from Campbell Parade along aligned pathways through the park.

The Concept Design was made available on 15 December 2015 for community feedback. Stakeholder and tenant briefings were held and community feedback was received. Following community feedback, the consultation period was extended into March 2016 and further stakeholder meetings held.

Community feedback included strongest concern about potential increased commercialisation of the Pavilion, and the future of community programs and facilities including music recording facilities.

**Recent activities**

At a council meeting on 19 April 2016, community feedback was considered and a number of changes were directed to the design. Some important issues were deferred for further investigation and consideration, and further reports were requested to come to Council later in 2016.

The Council agreed to finalise and submit the development application for the amended design, and proceed to detailed design for the project.

Significant community concern did not dissipate and a public campaign is being continued about the project. Concerns continue to include the cost of the project, potential increased commercialisation, the future of music programs and facilities and assertions of the publication of incorrect information by Council.

**The current situation**

The issues raised in opposition to the project focus most particularly around concerns:

- that the Pavilion will be privatised
- that there will be limited or no access for community use
- that there has not been enough community or user consultation to inform the project
- that the project has exceeded its financial scope.

Council is committed to listening to the community and continuing the conversation surrounding the redevelopment of Bondi Pavilion. Council is also committed to provide information about the project to enable the community and stakeholders to provide feedback based on the real detail of the project.

To deliver on these commitments, Council will open a new period of consultation with a focus on engaging broadly with all stakeholders on a number of key topics.

## **2. Setting the scene for a new period of stakeholder engagement**

Council undertook community consultation throughout the course of the development of the Bondi Park Beach and Pavilion Plan of Management which commenced in 2012 and was adopted by Council in November 2014.

The Bondi Park Beach and Pavilion Plan of Management set out a statement for the purpose and broad goals for Bondi Pavilion – The Purpose Statement (Attachment A)

In February 2015 Council set the scope for the project, which included;

- The Purpose Statement from the Bondi Park Beach and Pavilion Plan of Management 2014
- The actions from the Bondi Park, Beach and Pavilion Plan of Management
- the findings of a detailed Conservation Management Plan for the Pavilion (completed in May 2015 by independent heritage consultants)
- A review of Bondi Pavilion commercial income.

The architects developed a concept plan in accordance with this brief which was considered by Council in December 2015. Council unanimously agreed to approve the concept design for community consultation. The consultation period closed in March 2016. About 700 submissions were

received from the community about various aspects of the concept plan. Concerns predominantly related to the commercialisation of the Pavilion, in particular the first floor space.

Council is committed to maintain Bondi Pavilion as a community asset and will not privatise it. While community users are always a priority, the Pavilion will continue to have commercial operators as key users and tenants of the building in the same way as it does now.

The Pavilion will always be a community and cultural centre and will continue to accommodate community uses.

To enable a more active dialogue with the community, Council has committed to a renewed focus on engagement for the upgrade and conservation of Bondi Pavilion. Council will engage in a further period of consultation. The renewed community and stakeholder engagement plan will be implemented following endorsement by Council.

### 3. Approach

In response to clear and vocal community interest in the project, Council has determined that an expanded program of stakeholder and community engagement is required to progress the Bondi Pavilion Upgrade and Conservation Project with a view to delivering a project that has community support.

Council will undertake parallel strategies of engagement – a community-wide program of engagement about the project and a detailed consultation with key user groups.

The aim of this program is to provide key stakeholder input to Council's project Concept Design and the way Bondi Pavilion will be programmed and managed in the future. We will do this by:

- proactively identifying and engaging project stakeholders
- providing accessible project information to project stakeholders.

Project stakeholders include the range of people, organisations and agencies with an interest in the Pavilion and will include but may not be limited to stakeholders such as direct users, the broader community, visitors and the arts and cultural community, government agencies and other interested organisations.

Council will invite community and stakeholder input to improve and refine the project in the following areas:

- Development of a Fair Use policy to provide fair and equitable access to the Bondi Pavilion Cultural & Community Centre
- The appropriate mix of uses on the first floor
- Theatre operations, technology and programming
- Gallery and exhibition space programming
- Music facilities and programs in the building and in Waverley

Further, we will also conduct a program of consultation on heritage interpretation. This will include

- identifying information and artefacts the community has that relates to the history of the Pavilion, and its contribution to the identity of our community.



- Exploring the historical connection of the Aboriginal and Torres Strait Islander community with the Pavilion and the area, and identifying opportunities for Aboriginal and Torres Strait Islander cultural activities, art, history, information, education and business to be incorporated into the Pavilion project.

## 4. Consultation Principles

- (a) Council is committed to:
  - ensuring all engagements are open and honest
  - working with the community to deliver the project outcomes
  - engaging in genuine conversations with the community
  - facilitating access to project information
- (b) These engagements will build on the broader consultation undertaken by Council throughout the development of the Bondi POM 2012-2014 and during the exhibition of the Concept Design 2015-2016.
- (c) Bondi Pavilion is a community asset that is of interest to the Waverley community, the Sydney community as well as nationally and internationally.
- (d) Improvements are required to ensure Bondi Pavilion is repaired, maintained and upgraded for safe and sustainable use by all, now and into the future.
- (e) Bondi Pavilion is a community asset and will not be privatised. In the same way that we do now, the Pavilion will continue to have commercial operators as key users and tenants of the building.
- (f) The Pavilion will always be a community and cultural centre and will continue to accommodate community uses.
- (g) Many aspects of the project are not determined yet. Aspects of the project that have previously been signed off by Council resolution will remain.
- (h) All consultation will continue to build on the Project version which reflects the recommended adjustments made after the recent consultation period.
- (i) The vision for the upgrade and conservation of the Pavilion (Purpose Statement) was determined through previous consultation (2012-2014) on the Bondi Beach, Park and Pavilion Plan of Management.
- (j) The community and stakeholder feedback from this consultation period will be reported back to the community, and recommendations incorporated into a Council report for consideration at Council meeting.

## 5. Council's Messages

- Our community's heritage and culture is at the heart of this project, focused on the long term future of Bondi's iconic Pavilion. .
- Council wants to ensure the whole community feels included and consulted.

- We recognise that we need to do more to bring the community along with this process and work together to achieve an outcome we can all be proud of. We want to ensure an active dialogue with all stakeholders.
- Council wants to be satisfied that we've listened to the community and we are delivering a project that the whole community can benefit from. You are telling us that you want more time and more consultation so we are putting together a renewed consultation plan.
- Council is committed to delivering a Pavilion that Council and the community is proud of; one that serves the needs of all users both now and for future generations.
- There has been an overwhelming response from the community to this project and we want to hear from everyone.
- Council has the best interests of the community at heart and that includes developing a sustainable model that maintains and preserves our iconic Bondi Pavilion for generations to come.
- Council has engaged community consultation advisors KJA to ensure stakeholder engagement is transparent, accessible and open.

## 6. Communications Methods & Tools

### Accessible project information

Information dissemination	Communication Tools
Project information	<p><i>Concept Design Plan</i> The architects' original plans are being updated to address areas of community concern highlighted in the submission process. Original and revised plans will be available for consultation which clearly demonstrate how the design has changed in response to community feedback and to enable discussion.</p>
	<p><i>Council Resolution for Amendment to Concept Design Plan</i> Council's resolution to amend the design and require further investigations in response to submissions received.</p>
	<p><i>Process diagram</i> Diagrammatic representation of the steps in the process to date and the future steps proposed to demonstrate to the community the project progress will be developed.</p>
	<p><i>Heritage Story</i> Visual history of the original heritage, the amendments over time and the proposed upgrades and restoration.</p>

Information dissemination	Communication Tools
Email updates	A managed list of stakeholders with an interest in project updates. Minimum weekly updates during consultation period.
Website updates	Update current format plus manage for promotion of engagement opportunities
Council adverts	Regular notices in Wentworth Courier
Proactive media including media releases	Proactive and regular media releases during consultation period to promote engagement opportunities and encourage community participation
Project Updates	Distributed online and in hard copy across the LGA Utilise Waverley Council tools and channels where appropriate.
Staff Communications	Regular internal communications and engagement
Councillor briefings	Regular updates to Councillors and one or more Councillor workshops to present community feedback
Project Fact Sheet	Detail project scope, history and objectives
Project Q&As	Address known concerns and update as project progresses

### Stakeholder engagement

Engagement Tools for General Public/community	Description
Onsite events/ engagement sessions at the Pavilion for broader community	Drop ins and consultation events where community is invited to RSVP to attend and/or to drop in. Maximise participation with varying timeframes for events
Public Walk-shops	Promoted opportunities to visit the Pavilion with subject matter experts and/or, presentation material at key points for community information and consultation
Online tool eg Bang The Table	Online tool to provide broad engagement across the broader community
Drop In sessions/stalls	To reach the broader community of Waverley, sessions will be held at Bondi Pavilion, at Bondi Junction and at Waverley Library.
Presentations at community groups	Attendance at meetings to promote project status and invite broad community comment
Presence at Community events	Information and presence at community events across the LGA during this period
A history of Bondi Pavilion music/culture	Capture the social history of music and culture in the Pavilion – a recognition of the importance of these elements to the history and culture of Bondi
Proactive social media	Utilise Waverley Council tools and channels
Establish dedicated project email address	Utilise Waverley Council tools and channels
Engagement Tools for Targeted stakeholders	
Onsite events/engagement sessions at the Pavilion or elsewhere for targeted user groups. These sessions will invite RSVPs. Where numbers exceed available spaces, more events will be scheduled. This will enable conversations and input to be provided and received.	
	EG. Including but not limited to music hirers, theatre interest groups, community art, dance groups, Gymbaroo etc

	Eg. Targeted meetings for consultation with community groups and organisations: Offer to attend meetings including Council Advisory Committees, Precinct Committees, Chamber of Commerce, Waverley Action Youth Services, School of Arts, Commerce, Waverley Action Youth Services, School of Arts, Eastern Sydney Youth Services Network, Interagency Networks
	Eg. Targeted meetings for consultation with peak arts groups and agencies such as Arts NSW, Australia Council, Australian Performing Arts Centres Association, Accessible Arts, Australian Music Centre, Live Performance Australia, Museums & Galleries NSW, Music NSW, National Association for the Visual Arts, Performing Arts Touring Alliance, Theatre Network NSW.
	Eg. Targeted meetings for consultation with key heritage groups; inc but not limited to Waverley Historic Society, La Perouse Local Aboriginal Land Council, National Trust, State and Federal Heritage Councils
Face-to-face meetings	Engage with key users to invite comment on the current project iteration and targeted feedback
Online tool eg. Bang the Table	Online tool to provide broad engagement across the broader community
A history of Bondi Pavilion music/culture	Capture the social history of music and culture in the Pavilion – a recognition of the importance of these elements to the history and culture of Bondi
A history of individuals and their relationship with the Pavilion	Capture the social history of the Pavilion – a recognition of the importance of these elements to the history and culture of Bondi

#### Consultation Topics

Consultation Topic	Target Stakeholders	Methods of Engagement
Development of Fair Use and Access policy	<ul style="list-style-type: none"> <li>- current and potential hirers</li> <li>- open invitation to the community</li> <li>- managers of similar facilities</li> </ul>	<ul style="list-style-type: none"> <li>- online survey</li> <li>- onsite facilitated workshop/s with all current and potential hirers</li> <li>- small groups with users and hirers</li> <li>- drop in session feedback forms</li> </ul>
The appropriate mix of use on the first floor	<ul style="list-style-type: none"> <li>- current users</li> <li>- open invitation to the community</li> </ul>	<ul style="list-style-type: none"> <li>- one on one discussions</li> <li>- online survey</li> <li>- info booths across the LGA</li> <li>- drop in session feedback forms</li> </ul>

Consultation Topic	Target Stakeholders	Methods of Engagement
Theatre operations, technology and programming	<ul style="list-style-type: none"> <li>- theatre users/patrons</li> <li>- theatre experts</li> <li>- theatre companies</li> <li>- former theatre operator</li> <li>- film groups</li> <li>- music groups</li> <li>- other arts peak bodies</li> </ul>	<ul style="list-style-type: none"> <li>- small group meetings</li> </ul>
Music facilities and programs in Bondi Pavilion and in Waverley	<ul style="list-style-type: none"> <li>- current users</li> <li>- participants in Council music programs (and where relevant their parents)</li> <li>- open invitation to the community</li> <li>- broader music community</li> <li>- consultation with other local music studios</li> <li>- Local schools</li> </ul>	<ul style="list-style-type: none"> <li>- small group discussions</li> <li>- online survey</li> <li>- one on one briefings</li> <li>- onsite event for targeted user groups</li> <li>- drop in session feedback forms</li> </ul>
Gallery and exhibition space programming	<ul style="list-style-type: none"> <li>- current and past exhibitors and users</li> <li>- open invitation to the community</li> <li>- current and former artists in residence from Waverley Artists in Residence Program</li> <li>- La Perouse Local Aboriginal Land Council</li> </ul>	<ul style="list-style-type: none"> <li>- small group discussions</li> <li>- online survey</li> <li>- drop in session feedback forms</li> </ul>
History and heritage interpretation- relevant information and displays in the building	<ul style="list-style-type: none"> <li>- open invitation to the community</li> <li>- Waverley Historical Society</li> <li>- Heritage experts</li> </ul>	<ul style="list-style-type: none"> <li>- onsite facilitated workshop/s</li> <li>- invitations to the community to share historical memories and memorabilia</li> <li>- drop in session feedback forms</li> </ul>

Consultation Topic	Target Stakeholders	Methods of Engagement
Aboriginal and Torres Strait Islander cultural heritage and contemporary connections	<ul style="list-style-type: none"><li>- La Perouse Local Aboriginal Land Council</li><li>- Metropolitan Land Council</li><li>- ERLGATSI</li><li>- open invitation to the Aboriginal and Torres Strait Islander community including La Perouse Aboriginal Community Men's Group, Two Women Dreaming, elders groups</li><li>- other relevant experts or organisations including archaeologist consultants.</li></ul>	<ul style="list-style-type: none"><li>- Aboriginal and Torres Strait Islander people one on ones, small group discussion, onsite or offsite as requested</li><li>- Facilitated workshops as requested</li><li>- invitations to the community to share historical memories and memorabilia</li><li>- drop in session feedback forms.</li></ul>

## ATTACHMENT A

**Bondi Pavilion Purpose Statement**

Adopted as part of Bondi Park, Beach and Pavilion Plan of Management 2014

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Located in a unique setting, Bondi Pavilion overlooks spectacular Bondi Beach and is a much loved, heritage building. It has an important purpose:

- As a landmark building, contributing to the unique heritage character of Bondi;
- As the centre of community life, accommodating a vibrant mix of cultural, community and commercial uses; and
- Providing a grand entrance from the street to Bondi Beach.

This purpose should be achieved by making sure the Pavilion is sensitively looked after and well used. As the centrepiece it should be:

- Attractive and inviting with welcoming entrances front and rear, good internal signage and tourism information that is accessible.
- A lively, active hub with beautiful courtyards for shade and shelter, spaces for performances, a well designed and engaging foyer with activities throughout that entertain.
- Delivering a vibrant cultural and community life including interesting theatre, cultural happenings, great cafes and appropriately located programs.
- Well maintained, clean and functional with improved spaces for hire and good amenities to service people visiting the building, Park or Beach.
- Environmentally efficient, as much as possible.
- Financially sustainable so that it can meet community expectations, providing a good balance of community and commercial activities.

## ATTACHMENT 2

**Relevant Council Resolutions - Bondi Pavilion Upgrade & Conservation Project**

<b>Council or Committee Meeting &amp; Date</b>	<b>Resolution No.</b>	<b>Resolution</b>
Council 17 May 2016	CM/8.12/ 16.05	<p>That:</p> <ol style="list-style-type: none"> <li>The detailed cost estimate be updated and provided to Councillors under confidential cover, with the detailed cost estimate also providing information in relevant categories such as: <ol style="list-style-type: none"> <li>The main Pavilion building renovation.</li> <li>The construction and furnishing of the multi-purpose theatre including dressing rooms and covered walkway to access theatre.</li> <li>The garden and community spaces and amphitheatre.</li> <li>Itemisation and costing of all other components not highlighted in i, ii, and iii above.</li> <li>All existing available reports are issued to Council immediately. Any reports requiring commissioning be initiated after 10 am on 18 May 2016.</li> </ol> </li> <li>Council notes that a detailed quantity surveyor cost estimate for the Bondi Pavilion Upgrade and Conservation Project by Altus Page Kirkland was provided to Councillors under confidential cover on 29 February 2016.</li> <li>Details all assessments undertaken of the Bondi Pavilion's existing structural integrity, geotechnical reports, demolition reports and any other relevant reports that are material to the renovation and costing of the Pavilion.</li> <li>Councillors are provided with access to all technical reports completed so far that are relevant to the design and costing of the Bondi Pavilion Upgrade and Conservation Project.</li> </ol>
Council 17 May 2016	CM/8.9/16. 05	<p>That Council:</p> <ol style="list-style-type: none"> <li>Reviews its information regarding the size of rooms and facilities in the Existing and the Proposed Bondi Pavilion</li> <li>Clarifies the measures of space uses within the Existing and Proposed Bondi Pavilion.</li> </ol>
Council 19 April 2016	CM/7.4/16. 04	<p>That Council:</p> <ol style="list-style-type: none"> <li>Acknowledges the valuable feedback from the community on the draft concept plan for the Bondi Pavilion Upgrade &amp; Conservation Project.</li> <li>Approves submitting a development application for the project including heritage impact statement and report for assessment by the Heritage Council, with the following amendments to the concept plan and associated arrangements: <ol style="list-style-type: none"> <li>Inclusion of acoustic treatment to one or more of the designated meeting rooms labelled "Community Spaces" to allow for use for music rehearsals.</li> <li>The northern "Gallery/Community/Exhibition" space be allocated as principally Meeting, Activity &amp; Recreation Space, with a sprung floor.</li> <li>Amended landscaping of the internal courtyards in order to accommodate temporary seating and screen for people within the courtyards for outdoor cinema.</li> </ol> </li> </ol>



		<p>(d) Changes to the theatre and immediate surrounds to ensure suitable protected access from the theatre to the dressing room, green room and toilets.</p> <p>(e) Include a box office facility in a suitable location on the ground floor.</p> <p>(f) Include effective wind attenuating measures (most likely a wind break) in the entrance to the lobby facing the beach.</p> <p>3. Notes that further reports will be provided to Council as follows:</p> <p>(a) A report recommending the new location for the music studio recording facilities and including a business case to recommend the most appropriate and contemporary technology for musicians and music groups using the facility.</p> <p>(b) A report recommending the new location for the pottery studio.</p> <p>(c) A report recommending the process for tendering the commercial tenancies at Bondi Pavilion, and recommending which areas will be tendered.</p> <p>(d) A report recommending arrangements for footpath dining in the Bondi Pavilion forecourt including provision of shade.</p> <p>(e) A report recommending a policy on the programming and hire of the new theatre.</p> <p>4. Acknowledges community concern about potential commercial tenancies on the first floor, while noting that cafes and restaurants are enjoyed by the Bondi community.</p> <p>5. Notes that any additional commercial income could be applied towards Bondi Pavilion conservation and upgrade costs, running costs, maintenance, cultural programming, and/or the establishment of a dedicated Bondi Pavilion Reserve.</p> <p>6. Notes that Council has previously received preliminary financial modelling.</p> <p>7. Requests an updated business case including updated financial modelling for the project, to form part of the report referred to in 3(c). The updated modelling should be based on the first floor being either (i) fully commercially leased; or (ii) partially commercially leased.</p> <p>8. Approves the variation of \$468,495.50 to Tonkin Zulaikha Greer architects as principal design consultants, due to revised cost estimates for the project, noting that the additional fee allows variations to the architect's scope as well as sub-consultants.</p> <p>9. Agrees to proceed to detailed design for the project, with a further report to be provided to Council prior to releasing any tender for construction.</p> <p>10. Notes that the tender for construction would only proceed if funding has been secured.</p> <p>11. Notes that a total project sum of \$38 million has been recommended for inclusion in the Waverley Council proposed Long Term Financial Plan, to be funded from grants, Council general revenue, and borrowings, which are offset by likely increased commercial income.</p> <p>12. Retains the Australian and Aboriginal flag posts in their existing position on the balcony.</p> <p>13. Locates and build a new recording studio and pottery studio before the existing studios at the Bondi Pavilion are closed and demolished, if at all possible.</p> <p>14. Guarantees AA a meeting room.</p>
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		15. Will not permit or approve the installation of awnings of plastic or glass or other material on the front masonry balcony (upper level east).
Council Meeting 16 Feb 2016	CM/5.3/16.02	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Extends the deadline for submissions on the Bondi Pavilion Upgrade &amp; Conservation Project by two weeks to 13 March 2016, and that in order to assist the consultation process the square metre break down of space be released to the public as soon as possible and the detail in this Mayoral Minutes be put on Council's website.</li> <li>2. Officers distribute the costing study and the feasibility study to councillors under confidential cover.</li> </ol>
Council Meeting 15 Dec 2015	CM/7.4/15.12	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Approves the concept design for the Bondi Pavilion Upgrade &amp; Conservation Project for the purposes of community consultation.</li> <li>2. Notes that community consultation will close 28 February 2016, with a report on consultation outcomes to come to Council in March 2016.</li> <li>3. In the consultation process with the La Perouse Local Aboriginal Land Council and the Eastern Region Local Government Aboriginal and Torres Strait Islander Forum, include a discussion of recognizing prior and continuing Aboriginal connection to country in the Bondi Pavilion design, such as Aboriginal elements in the courtyard water feature, native gardens and courtyard designs which allow the capacity to undertake traditional underground cooking.</li> </ol>
Council Meeting 16 June 2015	CM/10.2/15.06	<p>That:</p> <ol style="list-style-type: none"> <li>1. The report be treated as confidential in accordance with section 11(3) of the Local Government Act 1993, as it relates to a matter specified in section 10A(2) of the Local Government Act 1993.</li> <li>2. Council endorses the recommendation to enter into contract with the preferred tenderer, Tonkin Zulaikha Greer (TZG) Pty Ltd for Principal Design Consultant services for the Bondi Pavilion Upgrade and Conservation.</li> <li>3. Successful and unsuccessful tenderers be notified of the decision.</li> </ol>
Council Meeting 19 May 2015	CM/7.7/15.05	<p>That:</p> <ol style="list-style-type: none"> <li>1. Council adopts the Bondi Pavilion and Surroundings Conservation Management Plan for the purposes of: <ol style="list-style-type: none"> <li>a) Guiding future works to Bondi Pavilion and the surrounding area.</li> <li>b) Submission to the NSW Heritage Branch (Office of Environment and Heritage) for endorsement.</li> <li>c) Publishing on the Waverley Council website.</li> </ol> </li> <li>2. On page 148 of the Bondi Pavilion and Surroundings Conservation Management Plan, the following amendment is inserted after Policy 7:</li> </ol>

		<p>'Policy 8: All physical works affecting Aboriginal heritage conservation to be undertaken in consultation with the La Perouse Local Aboriginal Land Council.'</p>
<p>Council Meeting, 17 Feb 2015</p>	<p>CM/10.2/1 5.02</p>	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Treats this report as confidential in accordance with section 11(3) of the <i>Local Government Act 1993</i>, as it relates to a matter specified in section 10A(2) of the <i>Local Government Act 1993</i>;</li> <li>2. Notes the purpose statement, actions and directions for Bondi Pavilion approved in the 2014 Bondi Park, Beach and Pavilion Plan of Management, with the Bondi Pavilion purpose statement reading as follows: <p><i>"Located in a unique setting, Bondi Pavilion overlooks spectacular Bondi Beach and is a much loved, heritage building. It has an important purpose:</i></p> <ul style="list-style-type: none"> <li>- <i>As a landmark building, contributing to the unique heritage character of Bondi;</i></li> <li>- <i>As the centre of community life, accommodating a vibrant mix of cultural, community and commercial uses; and</i></li> <li>- <i>Providing a grand entrance from the street to Bondi beach.</i></li> </ul> <p><i>This purpose should be achieved by making sure the Pavilion is sensitively looked after and well used. As the centrepiece it should be:</i></p> <ul style="list-style-type: none"> <li>- <i>Attractive and inviting with welcoming entrances front and rear, good internal signage and tourism information that is accessible.</i></li> <li>- <i>A lively, active hub with beautiful courtyards for shade and shelter, spaces for performances, a well designed and engaging foyer with activities throughout that entertain.</i></li> <li>- <i>Delivering a vibrant cultural and community life including interesting theatre, cultural happenings, great cafes and appropriately located programs.</i></li> <li>- <i>Well maintained, clean and functional with improved spaces for hire and good amenities to service people visiting the building, Park or Beach.</i></li> <li>- <i>Environmentally efficient, as much as possible.</i></li> <li>- <i>Financially sustainable so that it can meet community expectations, providing a good balance of community and commercial activities."</i></li> </ul> </li> <li>3. Notes the recommendations of the Bondi Pavilion Commercial Review , commissioned as required by the Plan of Management, to examine ways to increase commercial income at Bondi Pavilion;</li> <li>4. Approves the preparation of a detailed consultant brief to prepare concept designs and detailed design documentation which: <ul style="list-style-type: none"> <li>- meets the purpose and directions set out in the Bondi Park, Beach and Pavilion Plan of Management 2014;</li> <li>- addresses the Conservation Management Plan currently in preparation; and</li> <li>- includes the following:</li> </ul> </li> </ol>

		<p>A. Reinforcing Bondi Pavilion's status as a landmark building, contributing to the unique heritage of Bondi, through:</p> <ul style="list-style-type: none"> <li>A.1 Investigating opportunities for celebrating and interpreting the heritage of Bondi Pavilion and Bondi Beach, for example through exhibition space;</li> <li>A.2 Conserving significant heritage fabric and character, including investigating the restoration of the symmetry the heritage beach frontage of Bondi Pavilion through removal of the modern external addition to Shop 1;</li> <li>A.3 Inclusion of Environmental Sustainable Design features to reduce greenhouse gas emissions, decrease mains water demand, maximise the proportion of waste recycled and improve waste management;</li> </ul> <p>B. Ensuring Bondi Pavilion, as the centre of community life, has a vibrant mix of cultural, community and commercial uses through:</p> <ul style="list-style-type: none"> <li>B.1 Transforming the internal courtyards, including investigating opportunities for an all weather events space (preferably with retractable or removable roof/shade covering) and a native garden and/or interactive art installation; and investigate restoration of the full-length covered verandah in the northern courtyard;</li> <li>B.2 Inclusion of an art gallery, exhibition space or other cultural attractor/s on the ground floor;</li> <li>B.3 Potential increase in arts &amp; community space on the ground floor, including the potential conversion of one or both music studios to flexible rehearsal, performance and community use;</li> <li>B.4 Improved theatre and back of house theatre facilities, of seating capacity of at least 110;</li> <li>B.5 Inclusion of a staffed tourism information point;</li> <li>B.6 Increasing the number of toilets available, with public access to ground floor toilets preferably from the sides of the Pavilion;</li> <li>B.7 Increased number of commercial tenancies, for example through relocation and reduction in size of staff offices;</li> <li>B.8 Increases commercial usage in appropriate places, with the increased commercial revenue to fund appropriate maintenance, upkeep and activities within Bondi Pavilion;</li> <li>B.9 Investigating creative and innovative approaches to improving views from the first floor where possible (subject to heritage approvals);</li> <li>B.10 Improved meeting room and conference facilities, supported by a kitchen and bar;</li> </ul>
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		<p>C. Providing a grand entrance from the street to Bondi beach through:</p> <p>B.11 Restoring the entrance facing Campbell Parade as a pedestrian thoroughway, with enhanced view lines and connection through the building</p> <p>B.12 Improving the connectivity and permeability of the building, opening up view lines where possible through the building;</p> <p>5. Authorises the commencement of an open, advertised expression of interest and selective tender process for the consultant on the basis of the above brief, and delegate to the General Manager the power to approve the list invited for select tender;</p> <p>6. Notes that later in 2015 Council will receive and consider a report recommending the awarding of the consultant's tender;</p> <p>7. Notes that after the consultants are appointed, a concept design will be presented for consideration by Council and for community consultation, after which a development application will be prepared;</p> <p>8. Agrees that all commercial space will be the subject of a public tender process at a future date, once detailed design has progressed;</p> <p>9. Approves extension of tenancies in the interim as follows:</p> <p>(i) Bucket List (for which current lease expires 31/12/15), to be extended on a holdover basis to 31 March 2017, or until just prior to construction;</p> <p>(ii) Between the Flags (for which current lease expires 31/8/2016), to be extended on a holdover basis to 31 March 2017, or until just prior to construction;</p> <p>(iii) Lush on Bondi (for which lease expires 14/12/2016), to be extended on a holdover basis to 31 March 2017, or until just prior to construction;</p> <p>(iv) Rock Surfers ( for which licence expires 15/9/2015), licence to be extended on a holdover basis to 31 March 2017, or until just prior to construction;</p> <p>(v) Let's Go Surfing (for which licence is currently on month to month), licence to be extended on a holdover basis to 31 March 2017, or until just prior to construction.</p>
Council Meeting, 18 Nov 2014	CM/7.6/14.11	<p>That Council:</p> <p>1. Receives and notes this report.</p> <p>2. Notes the findings from the Public Exhibition period (refer Attachment 1).</p> <p>3. Adopts the Bondi Park, Beach and Pavilion Plan of Management 2014-2024 (refer Attachment 3)</p> <p>4. Notes that Council will receive a separate report identifying details of upcoming projects identified in the Bondi Beach, Park and Pavilion Plan of Management.</p>

**REPORT  
CM/7.8/16.06**

**Subject:** Deed of Agreement for Easement with Ausgrid -  
Alexandria Integrated Facility (AIF), 67A Bourke Road,  
Alexandria

**TRIM No.:** A12/0075

**Author:** John Andrews, Property Consultant

**Director:** Cathy Henderson, Director Waverley Life

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That Council:

1. Enters into the Deed of Agreement for Easement with Ausgrid at Lot 12, DP 270785, Alexandria Integrated Facility, 67A Bourke Road, Alexandria (Attachment 3).
2. Registers the easement on the property title.
3. Authorises the Mayor and General Manager to do all things necessary to give effect to the Deed of Agreement.

### **1. Executive Summary**

An easement is required by Ausgrid to run under lot 12. While there was an agreement reached and terms and conditions drafted, the actual Deed and Section 88B Instrument were not executed by Ausgrid until April 2016.

The delay by Ausgrid in executing these documents has meant that the transfer of title for the depot premises from Waverley Council into tenants in common with Woollahra Council has been delayed.

Therefore the execution and registration of these documents at the Land Property Information office is required so the new joint ownership of the depot facility can be formally registered.

The Council resolution CM/10.4/15.05 dated 19 May 2015 provided that Council agreed to sell up to a 41% share of the Alexandria Integrated Facility, Lots 12-16, 67A Bourke Road, Alexandria to Woollahra Council. However, the title registration remains outstanding as Woollahra Council's solicitor requested the easement be registered prior to the formal transfer of ownership.

### **2. Introduction/Background**

Waverly Council approved the construction of a new depot facility at 67a Bourke Road, Alexandria, in May 2012.

As part of the design and construction process, a number of easements were created on the site, including an easement to carry Ausgrid's electrical cables across lot 12 which is located at the southernmost end of the depot site.

An agreement between Council and Ausgrid was reached that required Council's builder to install the infrastructure to encase the Ausgrid cables within lot 12.

The agreement provided that Ausgrid would pay Council \$19,999 (plus GST) upon satisfactory completion of the works. This was made up of \$7,000 as a consideration to consent to the easement and the balance was the construction costs.

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
Council Meeting 19 May 2015	CM/10.4/15.05	<p>That:</p> <ol style="list-style-type: none"> <li>1. The report be treated as confidential in accordance with section 11(3) of the Local Government Act 1993, as it relates to a matter specified in section 10A(2) of the Local Government Act 1993.</li> <li>2. Council agrees to sell up to a 41% share of the Alexandria Integrated Facility located at Lots 12-16, 67A Bourke Road, Alexandria to Woollahra Municipal Council.</li> <li>3. The Mayor and General Manager be authorised to negotiate the final sale price from Woollahra Council, and to execute any necessary documents under seal.</li> </ol>

### 4. Discussion

The Ausgrid infrastructure relating to the easement deed was negotiated by a former Council Director and installed during construction. There has been significant delays in finalising the documentation with Ausgrid and this has held up the registration of the property title transfer between Waverley Council and Woollahra Council, therefore the execution of the Deed of Agreement for an Easement should be completed as soon as possible.

### 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction: L8 Improved quality, integration and increased frequency of public transport in Waverley.  
 Strategy: L8b Ensure all modes of public transport are accessible for all users.  
 Deliverable: Our infrastructure provides access to public transport that complies with the Commonwealth Disability Standards for Accessible Public Transport 2002

**6. Financial impact statement/Timeframe/Consultation**

Once the Deed of Easement is executed Ausgrid will be liable to pay Council \$19,999.00 +GST in consideration of Council agreement to the easement.

**7. Conclusion**

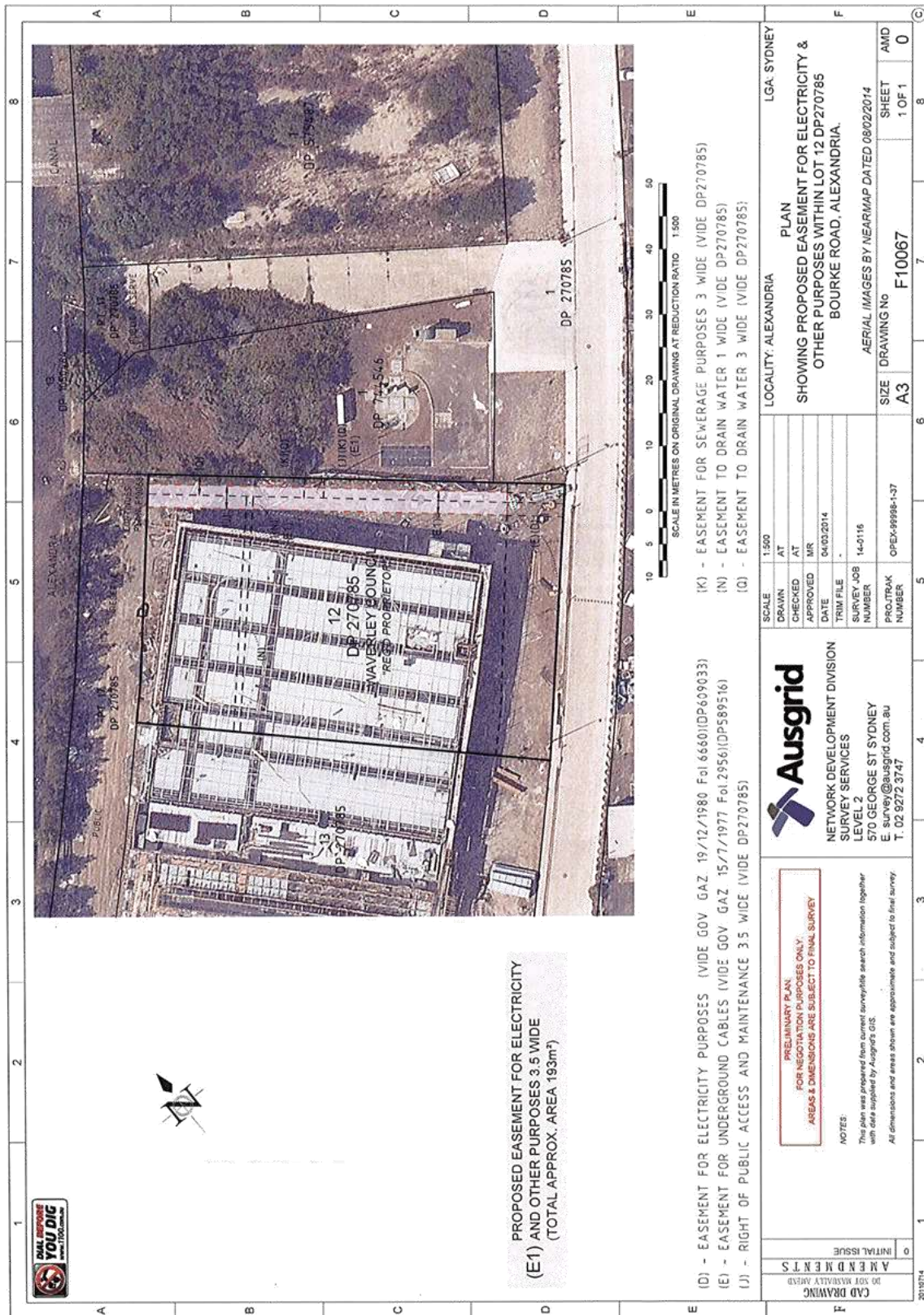
The Ausgrid cabling has been installed within lot 12 during construction and the easement documentation should be completed as soon as possible. Once the documents are complete Ausgrid will pay Council the agreed sum of \$19,999.00 +GST to Council for consenting to the easement and building the infrastructure.

It is recommended to approve the Deed of Agreement for an Easement and execution of the relevant documentation. Subsequent to this it is recommended to then attend to the registration of the easement and transfer of title to notate the joint ownership of the Alexandria Integrated Facility between Waverley Council and Woollahra Council.

**8. Attachments:**

1. Ausgrid Lot 12 easement
2. Transfer Ausgrid Lot 12
3. Deed of Agreement Ausgrid Lot 12





Form: 01TG  
Release: 2.1  
www.lpma.nsw.gov.au

# TRANSFER GRANTING EASEMENT

Leave this space clear. Affix additional pages to the top left-hand corner.

New South Wales  
Real Property Act 1900

**PRIVACY NOTE:** Section 31B of the Real Property Act 1900 (RP Act) authorises the Registrar General to collect the information required by this form for the establishment and maintenance of the Real Property Act Register. Section 96B RP Act requires that the Register is made available to any person for search upon payment of a fee, if any.

(A) <b>TORRENS TITLE</b>	<table border="1"> <tr> <td>Servient Tenement</td> <td>Dominant Tenement</td> </tr> <tr> <td>Folio Identifier 12/270785</td> <td>An easement in gross pursuant to s88A of the Conveyancing Act 1919</td> </tr> </table>		Servient Tenement	Dominant Tenement	Folio Identifier 12/270785	An easement in gross pursuant to s88A of the Conveyancing Act 1919		
Servient Tenement	Dominant Tenement							
Folio Identifier 12/270785	An easement in gross pursuant to s88A of the Conveyancing Act 1919							
(B) <b>LODGED BY</b>	<table border="1"> <tr> <td>Document Collection Box</td> <td>Name, Address or DX, Telephone, and Customer Account Number if any</td> <td>CODE</td> </tr> <tr> <td></td> <td>Reference: _____</td> <td><b>TG</b></td> </tr> </table>		Document Collection Box	Name, Address or DX, Telephone, and Customer Account Number if any	CODE		Reference: _____	<b>TG</b>
Document Collection Box	Name, Address or DX, Telephone, and Customer Account Number if any	CODE						
	Reference: _____	<b>TG</b>						
(C) <b>TRANSFEROR</b>	WAVERLEY COUNCIL ABN 12 502 583 608							
(D)	The transferor acknowledges receipt of the consideration of \$ 7,000.00 and transfers and grants—							
(E) <b>DESCRIPTION OF EASEMENT</b>	EASEMENT FOR ELECTRICITY AND OTHER PURPOSES 3.5 WIDE SHOWN (E1) ON DP1218157							
(F)	out of the servient tenement and appurtenant to the dominant tenement.							
(F) <b>ENCUMBRANCES (if applicable):</b>								
(G) <b>TRANSFeree</b>	AUSGRID ABN 67 505 337 385							

## DATE

(H) I certify that the person(s) signing opposite, with whom I am personally acquainted or as to whose identity I am otherwise satisfied, signed this instrument in my presence.

Certified correct for the purposes of the Real Property Act 1900 by the transferor.

Signature of witness:

Signature of transferor:

Name of witness:

Address of witness:

For execution by Council  
- see Annexure

I certify that the person(s) signing opposite, with whom I am personally acquainted or as to whose identity I am otherwise satisfied, signed this instrument in my presence.

Certified correct for the purposes of the Real Property Act 1900 by the person(s) named below who signed this instrument pursuant to the power of attorney specified.

Signature of witness:

Signature of attorney:

Name of witness:

Address of witness:

Lisa Jane Anderson

570 George Street  
Sydney NSW 2000

Attorney's name:

Signing on behalf of:

Power of attorney-Book:

-No.:

Michael McHugh

Ausgrid

4693

331

ALL HANDWRITING MUST BE IN BLOCK CAPITALS.  
1008

Page 1 of 2

LAND AND PROPERTY MANAGEMENT AUTHORITY

Annexure **A** to TRANSFER GRANTING EASEMENT

Parties:

WAVERLEY COUNCIL ABN 12 502 583 608 and AUSGRID ABN 67 505 337 385

Dated

An EASEMENT FOR ELECTRICITY AND OTHER PURPOSES affecting that part of the servient tenement shown as "EASEMENT FOR ELECTRICITY AND OTHER PURPOSES" on Annexure B on the terms and conditions set out in Memorandum registered number AG823691. In this easement, "easement for electricity and other purposes" is taken to have the same meaning as "easement for electricity works" in Memorandum AG823691


Executed by Waverley Council  
ABN 12 502 583 608 in  
accordance with a resolution  
of Council dated  
day of 20  
by:

.....  
Signature of General Manager

.....  
Signature of Lord Mayor

.....  
Print name of General Manager

.....  
Print name of Lord Mayor

  
.....  
Signed for and on behalf of  
Ausgrid

## Deed of Agreement for Easement

*Reference: AUS096-00257*

Ausgrid

*ABN 67 505 337 385*

Waverley Council

*ABN 12 502 583 608*

### Newcastle

Sparke Helmore Building, Level 7, 28 Honeysuckle Dr, Newcastle NSW 2300

PO Box 812, Newcastle NSW 2300

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## Deed

Date

### Parties

#### First party

<b>Name</b>	Ausgrid ( <b>Ausgrid</b> )
<b>ABN</b>	67 505 337 385
<b>Address</b>	145 Newcastle Road Wallsend NSW 2287
<b>Telephone</b>	02 4951 0117

#### Second party

<b>Name</b>	Waverley Council ( <b>Council</b> )
<b>ABN</b>	12 502 583 608
<b>Address</b>	55 Spring Street Bondi Junction NSW 2022
<b>Telephone</b>	02 9369 8000

### Background

- A. Council is the registered proprietor of the Land.
- B. Ausgrid wishes to engage Council to construct the Council Works within part of the Land and the Existing Easement Site.
- C. On completion of the Council Works Ausgrid wishes to acquire title to the Council Works and an easement over the Easement Site on the Land in favour of Ausgrid.
- D. Subject to the terms of this Deed Council has agreed to grant Ausgrid an easement over the Easement Site.

### Operative Terms

#### 1 Definitions and Interpretation

##### 1.1 Definitions

**Authority** means any government, semi-governmental, statutory, administrative, fiscal or judicial body, department, commission, authority, tribunal, public or other person.

**Certificate of Title** means Folio 12/270785.

**Compensation** means the Monetary Contribution and the Materials Contribution.

**Council Works** means the works to be carried out on the Land and on the Existing Easement Site in accordance with the Design Drawing and the terms of clause 5 of this Deed.

**Design Drawing** means drawing no. 235438 a copy of which is attached to this Deed and marked "A".

**Draft Plan** means the plan F10067 attached to this Deed and marked "B".

**Easement Site** means the part of the Land 3.5 wide shown on the Draft Plan.

**Easement Terms** means Ausgrid's standard terms for an easement for electricity and other purposes in Memorandum AG823691.

**Existing Easement Site** means part of Lot 15 DP270785.

**Instrument** means the Transfer Granting Easement, Section 88B Instrument or any other Instrument by which the Easement is granted to Ausgrid over the Easement Site pursuant to this deed.

**Land** means the land comprised in the Certificate of Title located at 67A Bourke Road, Alexandria.

**Materials Contribution** means the provision of materials by Ausgrid to Council to comply with "Technical Specification: electrical conduit, conduit fittings, cable protection covers and marker tape (October 2012)" including PVC conduits (both 200 mm diameter and 63 mm diameter), conduit, cable covers and warning tape/marker tape.

**Monetary Contribution** means the amount of \$19,999 (excluding GST) to be paid by Ausgrid to Council for the Council Works and for the grant of the easement over the Easement Site by Council to Ausgrid.

**Statutory Requirements** means every requirement of:

- (a) every Act of Parliament now or hereafter to be enacted and all subordinate legislation, directive, and regulation and other law deriving validity from any Act of Parliament;
- (b) all codes of practice and conduct and Australian Standards and fire officer's requirements (notwithstanding that they may not be statutorily derived); and
- (c) all other recommended industry standards and practices intended for the better or safer performance of demolition or construction work and all related installations and other operations;

governing or regulating Council Works.

**Survey Plan** means the plan registered at Land and Property Information defining the Easement identified as DP1218157.

**WHS** means work health and safety.

**WHS Act** means the Work Health and Safety Act 2011 (NSW).

**WHS Laws** means:

- (a) those Acts, regulations, by-laws, orders, awards, proclamations, standards and codes of the Commonwealth or New South Wales relating to WHS (including the WHS Act and WHS Regulation) to the Project;
- (b) the requirements of any Authority relating to WHS with respect to the Project; and
- (c) any directions on safety or notices issued by any relevant Authority or any code of practice or compliance code appropriate or relevant to the Project;

**WHS Regulation** means the Work Health and Safety Regulation 2011 (NSW); and

**Workplace** has the meaning given to that term in the WHS Act.

1.2 Unless the contrary intention appears, a reference in this Deed to:

- (a) the singular includes the plural and vice versa;
- (b) the word "person" includes an individual, a firm, a body corporate, a partnership, joint venture, an unincorporated body or association, any governmental, semi-governmental, administrative, fiscal, judicial or quasi-judicial body, department, commission, authority, tribunal, agency or entity; and
- (c) a particular person includes a reference to the person's executors, administrators, successors, successors in title, substitutes (including persons taking by novation) and assigns.

## 2 Plan

- 2.1 The parties acknowledge and agree that the Draft Plan generally describes the Easement Site and proposed location of the Council Works.
- 2.2 On completion of construction of the Council Works, Ausgrid must promptly prepare the Survey Plan in registrable form to enable registration of an easement over the Easement Site at Land & Property Information.
- 2.3 Ausgrid must pay all costs associated with preparation and registration of the Survey Plan and Instrument.

## 3 Easement

- 3.1 On completion of construction of the Council Works Ausgrid must:
  - (a) prepare and properly execute the Survey Plan and Instrument; and
  - (b) send the Survey Plan and Instrument to Council.
- 3.2 When Council receives the Survey Plan and Instrument, it must promptly:
  - (a) properly execute the Survey Plan and Instrument and return them to Ausgrid;
  - (b) produce the Certificate of Title at Land & Property Information to enable registration of the Survey Plan and Instrument; and



- (c) obtain and send Ausgrid any consent to registration of the Survey Plan and Instrument by any mortgagee or other interested party in the Land as may be required by Land & Property Information.

3.3 When Ausgrid receives the executed Survey Plan and Instrument from the Council it must promptly:

- (a) lodge the Survey Plan and Instrument for registration at Land & Property Information; and
- (b) when the Survey Plan and Instrument have been recorded on the Certificate of Title Ausgrid will obtain and send a copy of the registered document to Council.

#### 4 Application of Terms

The Parties agree the Easement Terms are binding from the date of this Deed and Council agrees that Ausgrid may exercise the rights granted to Ausgrid pursuant to the Easement Terms from the date of this Deed.

#### 5 Council Works

5.1 Council will procure a Level 1 Accredited Service Provider to carry out the Council Works:

- (a) in accordance with the Design Drawing;
- (b) in accordance with Ausgrid NS130, NS156 and NS168;
- (c) in a good and workmanlike manner and in accordance with industry practice generally accepted at the date of this Deed;
- (d) having regard to all Statutory Requirements, relevant codes of practice and regulations of professional institutes taking account of any changes which are applicable to Council Works and knowledge of which is in the public domain at the date of this Deed;
- (e) using the Materials Contribution.

5.2 Ausgrid will provide the following services at no cost to Council to enable Council to complete the Council Works:

- (a) an Ausgrid GIS surveyor; and
- (b) an Ausgrid safety supervisor.

5.3 Council must cooperate with Ausgrid in providing information in relation to the Council Works as reasonably requested by Ausgrid.

#### 6 Cost of Council Works

6.1 To the extent that there is any difference between the Monetary Contribution, the Materials Contribution and the actual cost of completing the Council Works, Council must pay the difference to ensure the Council Works are completed in accordance with this Deed.

6.2 Subject to clause 6.3 Ausgrid must pay the Monetary Contribution to Council promptly following 14 days of completion of the Council Works and the registration of the Survey Plan and Instrument.

6.3 On completion of the Council Works and payment of the Monetary Contribution the ownership in the Council Works with the Easement Site is transferred to Ausgrid.

## 7 Work Health and Safety

### 7.1 Obligations

- (a) At all times during the undertaking of Council Works, Council must identify and exercise all necessary precautions and take all reasonably practicable steps to ensure the health and safety of all persons on the Land or who may be affected by Council Works.
- (b) Council must comply with all statutory requirements for WHS, including all WHS Laws, codes of practices and Australian Standards that are applicable to the performance of Council Works.
- (c) Council must, prior to the performance of Council Works:
  - (i) identify all work health and safety hazards associated with Council Works, undertake an assessment of the WHS risks associated with the performance of Council Works and identify and take all reasonably practicable steps to implement appropriate WHS risk control measures to eliminate or, if that is not reasonably practicable, to minimise, all such WHS risks; and
  - (ii) as required by Ausgrid, provide details of the WHS risk assessment undertaken and evidence of implementation of appropriate WHS risk control measures required under clause 7.1(c)(i).

### 7.2 Control

Council acknowledges and agrees that Council has control of and influence over

- (a) the manner in which Council Works are performed; and
- (b) all matters arising out of or as a consequence of the carrying out of or failure to carry out Council Works that give rise or may give rise to risks to the health or safety of any person.

### 7.3 Principal Contractor

- (a) Without limiting Council's obligations under any other provision of this Deed Ausgrid:
  - (i) engages Council as the Principal Contractor for Council Works;
  - (ii) authorises Council to have management and control of the Workplace and to discharge the duties of a Principal Contractor in relation to Council Works; and
  - (iii) Council accepts the engagement as Principal Contractor and agrees to discharge the duties of a Principal Contractor in relation to Council Works.

- (b) Any review or inspection by Ausgrid of any information provided by Council under this clause 7 will not constitute the verification or acceptance by Ausgrid of the adequacy of the information, which remains the sole responsibility of Council.

## 8 Compensation

The parties acknowledge that the Compensation is the compensation payable both for the acquisition of the Easement and the transfer of ownership of the Council Works to Ausgrid.

## 9 Liability

- 9.1 Subject to clause 9.2 Council will indemnify Ausgrid against any losses, claims, proceedings, compensation and costs payable, suffered or incurred by Ausgrid in respect of or due to the death of or injury to any person or damage to any property arising from or in connection with or by reason of any breach of this Deed by Council and/or the carrying out of Council Works. This indemnity does not apply to the extent that the Council Works are used for any additional or intensified use over and above the use current at the date of this Deed.
- 9.2 The indemnity in clause 9.1 will not apply to the extent that the loss or claim was directly caused by or contributed to by the wilful or negligent act or omission or default of Ausgrid, its employees, contractors, agents or guests.

## 10 GST

- 10.1 All consideration provided for any taxable supply under this Deed is exclusive of GST unless the contrary is clear. The amount of that consideration must be increased by an additional amount equal to the GST on that taxable supply. The party who has to pay the additional amount must pay it at the same time as the consideration in respect of that taxable supply becomes due or, if the supplier has to pay (or allow credit against) the relevant GST before then, the additional amount must be paid at the earlier time.
- 10.2 If an amount of consideration under this Deed is calculated as specific compensation or reimbursement for an expense, loss or liability of a supplier the consideration must be calculated after excluding any amount for which the supplier is entitled to an input tax credit as recipient of the item to which the expense, loss or liability relates.
- 10.3 A party shall not be obliged to make any payment for GST unless it is provided with a tax invoice which complies with the GST Act.
- 10.4 If at any time an adjustment is made or required to be made between a party and the relevant taxing authority on account of any amount paid as GST under this Deed:
- (a) a corresponding adjustment must be made;
  - (b) adjustment notes must be issued; and
  - (c) any payment must be made,
- between the parties as may be necessary to give effect to the adjustment.

10.5 For the purposes of this clause the following words are defined:

- (a) **"GST"** means the tax imposed or assessed by the GST Act and its related legislation and includes any similar or substitute impost introduced in the future.
- (b) **"GST Act"** means the *A New Tax System (Goods and Services Tax) Act 1999*.
- (c) **"input tax credit", "taxable supply" and "consideration"** have the meanings given to those terms in the GST Act.

11 Costs

Each party is responsible for its own costs in relation to the preparation, finalisation and execution of this Deed.

12 Entire Agreement

This Deed constitutes the entire agreement of the parties about its subject matter and supersedes all previous agreements, understandings and negotiations on that subject matter.

13 Successive parties bound

The terms of this Deed and the Easement are covenants and agreements between:

- (a) Ausgrid, both for itself, and its successors; and
- (b) Council both for itself, its successors and every other person who is entitled from time to time to an estate or an interest in possession of the Land or any part of the Land.

to the extent that those covenants are annexed to and pass with the benefit and burden of the Land.

14 Counterparts

This Deed may consist of a number of copies, each signed by one or more parties to this Deed. If so, the signed copies are treated as making up the one document.

15 Variation and waiver

A provision of this Deed or a right created under it may not be waived or varied except in writing, signed by the party or parties to be bound.

16 Further steps

16.1 Each party agrees to do anything the other asks (e.g. obtaining consents, signing and providing documents and getting documents completed and signed):


- (a) to bind the party and its successors under this Deed; and
- (b) to give effect to the intentions of the parties, the objectives of this Deed and the transactions contemplated by the Deed (including negotiating in

good faith with respect to any matters requested by any of the parties to this Deed); and

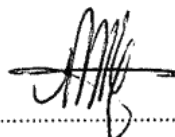
- (c) to execute and deliver documents and other instruments; and
- (d) to use its best endeavours to make relevant third parties comply with this clause.

## Executed as a Deed

Signed, sealed and delivered for and on )  
behalf of Ausgrid ABN 67 505 337 385 by )  
its attorney under a Power of Attorney )  
Registered No. 331 Book 4693 and the )  
Attorney declares that the Attorney has )  
not received notice of the revocation of )  
such Power of Attorney in the presence of: )



Signature of Witness



Signature of Attorney

Michael McHugh

Manager - Property &amp; Fleet

..... Lisa Jane Anderson .....

Print name of Witness

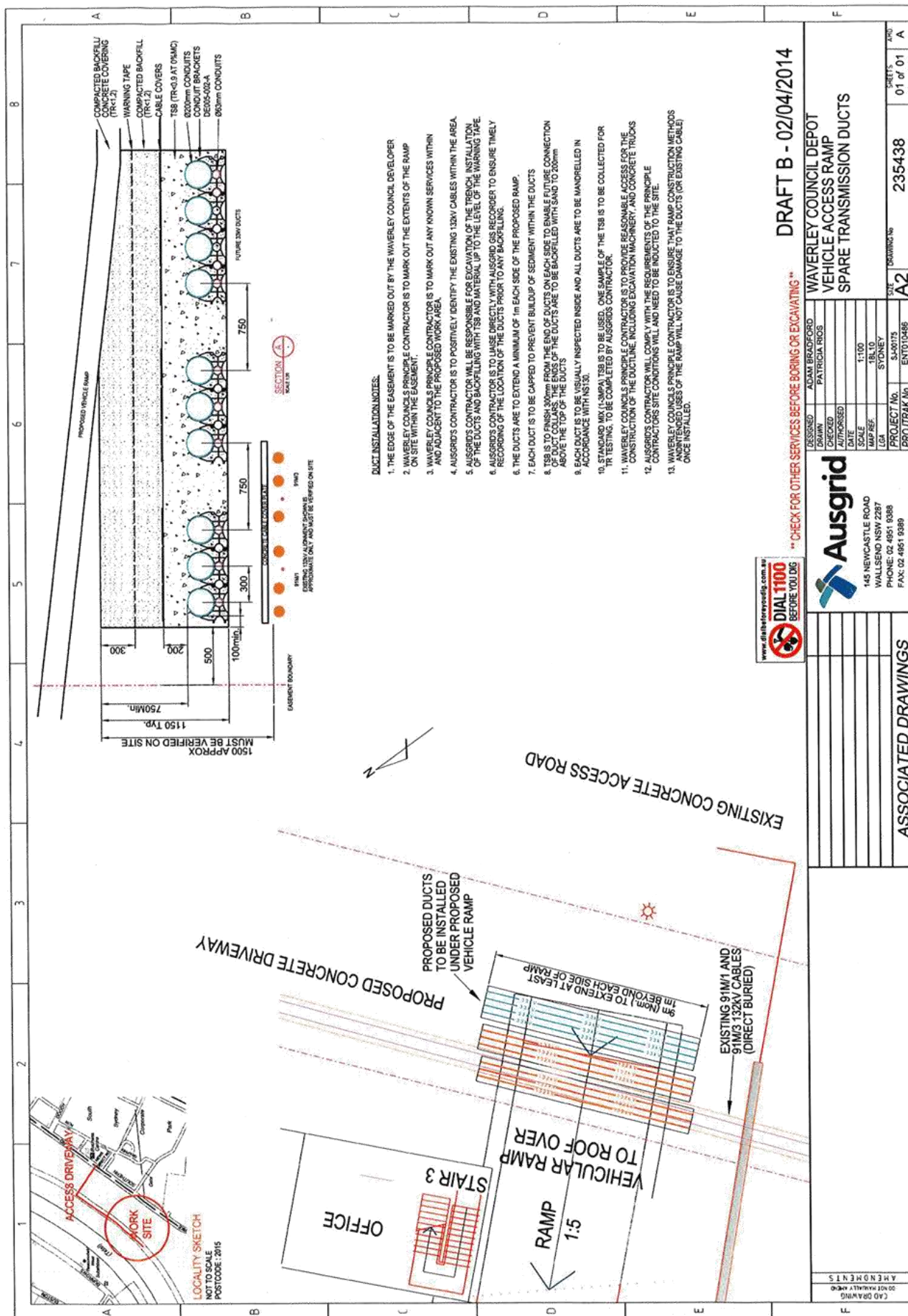
.....  
570 GEORGE STREET  
SYDNEY NSW 2000  
.....

Address of Witness

Executed by Waverley Council )  
ABN 12 502 583 608 in accordance with a )  
resolution of Council dated       day )  
of       20       by: )

.....  
Signature of General Manager.....  
Signature of Lord Mayor.....  
Print name of General Manager.....  
Print name of Lord Mayor

## Annexure A      Design Drawing





Sparke Helmore Lawyers

Annexure B

Draft Plan

PLAN FORM 1 (A3)		DP1218157		ePlan Sheet 1 of 1 sheets	
WARNING: CREASING OR FOLDING WILL LEAD TO REJECTION					
<p style="text-align: center;"><b>(E1) PROPOSED EASEMENT FOR ELECTRICITY &amp; OTHER PURPOSES 3.5 WIDE</b></p> <p>(I) EASEMENT FOR ELECTRICITY PURPOSES (GOV GAZ 19/12/1980 FOL 6660, DP609033)</p> <p>(E) EASEMENT FOR UNDERGROUND CABLES (GOV GAZ 15/7/1977 FOL 2956, DP589516)</p> <p>(J) RIGHT OF PUBLIC ACCESS AND MAINTENANCE 3.5 WIDE (DP270785)</p> <p>(K) EASEMENT FOR SEWERAGE PURPOSES 3 WIDE (DP270785)</p> <p>(N) EASEMENT TO DRAIN WATER 1 WIDE (DP270785)</p> <p>(O) EASEMENT TO DRAIN WATER 3 WIDE (DP270785)</p> <p style="text-align: right;">THE SOUTH EASTERN BOUNDARY OF (E1) ABUTS EXISTING EASEMENTS (E) &amp; (O) AND HAS BEEN COMPILED FROM DP589516</p>					
Surveyor: MATTHEW R. RIDDELL Date of Survey: 21.12.2015 Surveyor's Ref: S22683 2015M7100 (1959) Comp		LGA: SYDNEY Locality: ALEXANDRIA Subdivision No:		Registered  14.03.2016	
<b>PLAN OF PROPOSED EASEMENT FOR ELECTRICITY AND OTHER PURPOSES WITHIN LOT 12 DP270785</b>					
DP1218157					

Ausgrid Ref: S 22683

Ausgrid Sept 12 (UTC)

## REPORT CM/7.9/16.06



**Subject:** Planning Agreement associated with approved development DA-363/2011/B 50 Waverley Street, Bondi Junction

**TRIM No.:** DA-363/2011/B

**Author:** Angela Hynes, Acting Principal Strategic Planner

**Director:** Peter Monks, Director Waverley Futures

### RECOMMENDATION:

That Council:

1. Endorses the draft Planning Agreement attached to this report applying to the land at 50 Waverley Street, Bondi Junction which contributes \$130,033 to Council for public domain upgrades in Bondi Junction as detailed in the Complete Streets Program.
2. Authorises the Mayor and General Manager to sign and execute the agreement and affix the Council Seal to the documentation.

### 1. Executive Summary

A draft Planning Agreement associated with the approved modifications to add a mezzanine level to a residential flat building at 50 Waverley Street, Bondi Junction was placed on public exhibition in accordance with Section 93G of the *Environmental Planning and Assessment Act 1979*. This report seeks the endorsement of Council to execute the attached draft Planning Agreement which offers a monetary contribution of \$130,033 towards Bondi Junction public domain upgrades as detailed in the Complete Streets Program.

### 2. Introduction/Background

A draft Planning Agreement was negotiated in accordance with the valuation methodology attached to the Planning Agreement Policy 2014. The offer was negotiated as a monetary contribution of \$130,033 to be paid towards Bondi Junction public domain upgrades as detailed in the Complete Streets Program prior to the issuing of any occupation certificate associated with the site.

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
Development Control Committee 26 June 2012	D-1206.2	That the application be granted deferred commencement consent in accordance with the conditions contained in this report subject to the following amendment and additional matters: 1. Deferred Commencement

		<p>Consent matter 2 be amended to now read as follows: "To protect the visual privacy of occupants at 21 Bondi Road and the visual privacy of future occupants, privacy screening is to be constructed along the western arch of the rear balconies on all levels of the proposed development to the satisfaction of Council's Director, Planning &amp; Environmental Services."</p> <p>2. As many solar panels as possible be installed on the roof of the proposed development.</p> <p>3. The driveway layback of the development be referred to Council's Divisional Manager, Technical Services to investigate the possibility of the proposed width of the layback being reduced to the minimum acceptable width.</p> <p>4. The proposed one bedroom unit on the ground floor be converted to a communal room to improve the amenity of the development, and the addition of glass windows be incorporated in the room.</p> <p>5. The width of the proposed lift lobbies be increased to at least 2 metres.</p> <p>Advisory Note: That the applicant consider reconfiguring the parking area so as to eliminate the need for the proposed single vehicle car lift.</p>
Development Control Committee 19 March 2013	D-1303.7	That the application be approved in accordance with the conditions contained in this report subject to the deletion of sub clause (a) of Condition 2 – General Modifications.
Waverley Development Assessment Panel 27 May 2015	WDAP-1505.1	That the application be approved in accordance with the conditions contained in the report.

#### 4. Discussion

##### Public Exhibition of the draft Planning Agreement

The Planning Agreement was drafted in accordance with Condition 2A of the consent issued for DA-363/2011/B. As the attached Planning Agreement varies from the initial Planning Agreement offered by the

applicant, it was placed on public exhibition again under Section 93G of the *Environmental Planning and Assessment Act 1979*, which requires any amendment to be exhibited for a period of 28 days. The draft Planning Agreement and Explanatory Note were exhibited from Wednesday 20 April to Wednesday 18 May 2016 and included:

- Notice in the Wentworth Courier;
- Advertising on Council's website; and
- Exhibition in Council's Customer Service Centre and Library.

#### Submissions

No submissions were received during the exhibition period.

### **5. Relationship to Waverley Together 3 & Delivery Program 2013-17**

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction: G2 Our community is actively engaged in well-informed decision processes.  
Strategy: G2a Promote and require strategic directions that are inclusive and reflect the views of the community.  
Deliverable: A Community Engagement Strategy that meets legislative requirements.

### **6. Financial impact statement/Timeframe/Consultation**

#### Financial Impact Statement

Nil.

#### Timeframe

It is anticipated that the draft Planning Agreement once endorsed by Council will be executed in July 2016.

#### Consultation

Consultation has occurred as outlined above. No other consultation is required or proposed on this matter.

### **7. Conclusion**

The draft Planning Agreement has been placed on public exhibition in accordance with the conditions of the approval for DA-363/2011/B. It is recommended that the draft Planning Agreement attached to this report be endorsed by Council for execution.

### **8. Attachments:**

1. 50 Waverley Street Planning Agreement Explanatory Note
2. 50 Waverley Street Draft Planning Agreement

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## Explanatory Note

(Clause 25E of the Environmental Planning and Assessment Regulation 2000)

### Draft Planning Agreement

The purpose of this explanatory note is to provide a summary of the proposed voluntary planning agreement (VPA) prepared jointly between Waverley Council and the Developer under s93F of the *Environmental Planning and Assessment Act 1979* (the Act).

This explanatory note has been prepared as required by clause 25E of the *Environmental Planning and Assessment Regulation 2000*.

#### 1 Parties:

**Waverley Council** (Council) and

**Cello Bondi Junction Pty Ltd** [A.C.N. 160 856 771] (Developer)

#### 2 Description of Subject Land:

The whole of the land being Lot 8 in Deposited Plan 9979 and known as 50 Waverley Street, Bondi Junction, is the Subject Land under the Planning Agreement.

#### 3 Description of Development:

The Developer proposes to develop the Land. The proposed development will comprise a residential flat building with 16 apartments with 15 carparking spaces.

#### 4 Background:

The Developer is the registered proprietor of the Development Site. The Developer lodged a modification application with Council in respect of DA 363/2011 and with this offered to enter into a Voluntary Planning Agreement with Council pursuant to section 93F of the Act to provide a monetary contribution as the modification application provided for additional floor space which exceeds floor space controls permitted for such buildings under Council's planning controls. The offer is in line with Council's Voluntary Planning Agreement Policy 2014.

#### 5 Summary of Objectives, Nature and Effect of the Draft Planning Agreement:

The Planning Agreement will assist Council in achieving its objectives by providing funds which will facilitate Council to provide a material public benefit to residents of areas close to the Development and the broader community under Council's Complete Streets Program directed at infrastructure construction, improvements and maintenance of footpaths, walkways and public areas.

The Agreement is a contractual relationship between Council and the Developer whereby the Developer is to pay a Monetary Contribution and is a Planning Agreement under subsection 2 of Division 6 of Part 4 of the Act.

The Agreement requires the Developer to comply with certain requirements including registration of the Agreement prior to a Construction Certificate issuing for DA

363/2011B and to pay a monetary Contribution to Council in the amount of \$130,033.00 prior to an Occupation Certificate for the Development.

The Agreement does not exclude the application of sections 94, 94A or 94EF of the Act to the Development and the Development Contribution is not to be taken into consideration in determining any development contribution under s94 of the Act.

The Agreement contains a number of machinery provisions including in relation to dispute resolution and enforcement.

## **6 Assessment of the merits of the Draft Planning Agreement:**

### The Planning Purposes Served by the Draft Planning Agreement

In accordance with S.93F(2) of the *Environmental Planning and Assessment Act 1979*, the Planning Agreement facilitates the following public purposes:

- The provision of (or recoupment of the cost of providing) public amenities;
- The funding of recurrent expenditure relating to the provision of public amenities or other infrastructure;
- The monitoring of the planning impacts of development,
- The conservation or enhancement of the natural environment.

The Planning Agreement provides a reasonable means of achieving the public purposes set out above.

### How the Draft Planning Agreement Promotes the Public Interest

- The public interest is promoted by the provision to Council of funds which it is able to apply towards upgrading and improving infrastructure and facilities nearby the Development and in the broader community in particular the beautifying of footpaths and public places and improving connections for cycling, walking and access to public transport;
- The upgrading and improvement of facilities will encourage business within and development of the precinct as an active vibrant community;
- The contributions made are intended to positively affect the economic and social wellbeing of the precinct incorporating the Development and wider community. Both residents and visitors will benefit from the contributions under the Planning Agreement;

### How the Draft Planning Agreement Promotes the Objects of the Environmental Planning and Assessment Act, 1979 (EP&A Act)

The provision of the monetary contribution required under the Planning Agreement will promote the objects of the Act, in particular:

- 5(a)(i) "property management development and conservation of natural and artificial resources including natural areas, cities, towns and villages for the purpose of promoting the social and economic welfare of the community and a better environment".



- 5(a)(v) “the provision of community services and facilities”.

How the Draft Planning Agreement promotes elements of the Council’s charter under section 8 of the Local Government Act, 1993

- The Draft Planning Agreement provides a means by which the Council shows a regard for the long term and cumulative effects of its decisions. The Council’s decisions impact public areas. The Council is conscious of a need for infrastructure and facilities within the public areas in its local government area and how its decisions and policies impact on seeking to fulfil this need;
- The draft Planning Agreement provides a means by which Council shows it bears in mind that it is the custodian and trustee of public assets and seeks to effectively plan for and manage the assets for which it is responsible and facilitates its engaging in long term strategic planning on behalf of the local community.

Conformity with the Council’s Capital Works Program

The Draft Planning Agreement is not inconsistent with the Council’s Capital Works Program. The Council’s Capital Works Program includes Thomas Hogan Reserve.

Whether the Agreement specifies that certain requirements of the Agreement must be complied with before a construction certificate, occupation certificate or subdivision certificate is issued

Yes, as detailed above in relation to enforcement in relation to the issuing of a construction certificate.

**This explanatory note is not to be used to assist in construing the Planning Agreement**

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**WAVERLEY COUNCIL**

**(Council)**

**AND**

**CELLO BONDI JUNCTION PTY LIMITED (A.C.N. 160 856 771)**

**(Developer)**

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## **VOLUNTARY PLANNING AGREEMENT**

**(Development Contribution)**

---

**WAVERLEY COUNCIL  
Council Chambers  
Cnr Bondi Road & Paul Street  
BONDI JUNCTION NSW 2022  
DX 12006 BONDI JUNCTION  
Phone: 02 9369 8000  
Facsimile: 02 9387 1820**

---

9901041 v2 160407

**PLANNING AGREEMENT NO. \_\_\_\_\_*****Section 93F of the Environmental Planning and Assessment Act, 1979*****THIS AGREEMENT** is made on

2016

**PARTIES**

**WAVERLEY COUNCIL** of Cnr Paul Street and Bondi Road, Bondi Junction NSW 2022  
(Council")

**CELLO BONDI JUNCTION PTY LIMITED (A.C.N. 160 856 771)** c/- & Legal, Level 3, 376  
New South Head Road, Double Bay NSW 2028  
("Developer")

**BACKGROUND**

- A.** The Developer is the registered proprietor of the Land.
- B.** The Council is the local authority constituted under the *Local Government Act 1993* and the planning and consent authority constituted under the Act.
- C.** The Developer has made or caused to be made a Development Application to the Council for Development Consent to carry out the Development on the Land. The Development Consent has been granted.
- D.** The Developer has made or caused to be made the Modification Application (DA363/2011/B) in respect of the Development Application (DA363/2011) to the Council pursuant to Section 96 of the Act.
- E.** The Modification Application was accompanied by an offer by the Developer to enter into a voluntary planning agreement to make the Development Contribution to be applied by Council towards the Public Purpose if the Modified Development Consent was granted to the Modification Application. The Developer's offer has been refined to an offer to enter into this Agreement and to make the Development Contribution herein to be applied by Council towards the Public Purpose if the Modified Development Consent is granted to the Modification Application.

- F. The Modified Development Consent was granted on 29 May 2015.
- G. This Agreement is consistent with the Developer's offer referred to in Recital F.

## OPERATIVE PROVISIONS:

### 1 DEFINITIONS AND INTERPRETATION

#### 1.1 Definitions

In this Agreement unless the context otherwise requires:

**"Act"** means the *Environmental Planning and Assessment Act 1979* (NSW)

**"Agreement"** means this agreement;

**"Business Day"** means a day, that is not a Saturday, Sunday or public holiday, on which banks are open for general services in Sydney, New South Wales;

**"Certifying Authority"** means any accredited private certifier including where appropriate a Principal Certifying Authority (PCA) appointed or to be appointed to certify the Development or any aspect of it;

**"Construction Certificate"** means any construction certificate under s109C(1)(b) in respect to the Modified Development Consent;

**"Development"** means the development the subject of the Development Application and which is described in Item 5 of the Schedule;

**"Development Application"** means the development application described in Item 3 of the Schedule;

**"Development Consent"** has the same meaning as in the Act and means Council's approval of the Development Application described in Item 3 of the Schedule;

**"Development Contribution"** means the amount of money referred to in Item 6 of the Schedule.

**"Development Contribution Date"** means the time the Development Contribution is to be paid as specified in Item 8 of the Schedule;

**"GST"** has the same meaning as in the GST Law.

**"GST Law"** has the meaning given to that term in *A New Tax System (Goods and Services Tax) Act 1999* (Cth) and any other Act or regulation relating to the imposition or administration of the GST.

**"Land"** means the land described in Item 2 of the Schedule.

**"Modification Application"** means the application to modify the Development Consent referred to in Item 4 of the Schedule.

**“Modified Development Consent”** means Council’s approval of the Modification Application.

**“Occupation Certificate”** means a final or an interim occupation certificate under section 109C(1)(c) of the Act in respect to the Land;

**“Party”** means a party to this Agreement including their successors and assigns.

**“Public Purpose”** for the purpose of this Agreement means the public purpose described in Item 7 of the Schedule.

**“Registration Application”** means an application for registration of this Agreement as a planning agreement on the title of the Land pursuant to Section 93H of the Act in a form approved by the Registrar General.

**“Schedule”** means the schedule to this Agreement.

## **1.2 Interpretation**

In the interpretation of this Agreement, the following provisions apply unless the context otherwise requires:

- (a) Headings are inserted for convenience only and do not affect the interpretation of this Agreement;
- (b) A reference in this Agreement to a business day means a day other than a Saturday or Sunday on which banks are open for business generally in Sydney, New South Wales;
- (c) If the day on which any act, matter or thing is to be done under this Agreement is not a business day, the act, matter or thing must be done on the next business day;
- (d) A reference in this Agreement to dollars or \$ means Australian dollars and all amounts payable under this Agreement are payable in Australian dollars;
- (e) A reference in this Agreement to any law, legislation or legislative provision includes any statutory modification, amendment or re-enactment, and any subordinate legislation or regulations issued under that legislation or legislative provision;

- (f) A reference in this Agreement to any agreement, Agreement or document is to that agreement, Agreement or document as amended, novated, supplemented or replaced;
- (g) A reference to a clause, part, schedule or attachment is a reference to a clause, part, schedule or attachment of or to this Agreement;
- (h) An expression importing a natural person includes any company, trust, partnership, joint venture, association, body corporate or governmental agency;
- (i) Where a word or phrase is given a defined meaning, another part of speech or other grammatical form in respect of that word or phrase has a corresponding meaning;
- (j) A word which denotes the singular denotes the plural, a word which denotes the plural denotes the singular, and a reference to any gender denotes the other genders;
- (k) References to the word 'include' or 'including' are to be construed without limitation.
- (l) A reference to this Agreement includes the agreement recorded in this Agreement; and
- (m) A reference to a party to this Agreement includes a reference to the servants, agents and contractors of the party, and the party's successors and assigns.

## **2 PLANNING AGREEMENT UNDER THE ACT**

The Parties to this Agreement agree that it is a planning agreement governed by Subdivision 2 of Division 6 of Part 4 of the Act.

## **3 APPLICATION OF THIS AGREEMENT**

This Agreement applies to the Land and the Development.

## **4 OPERATION OF THIS AGREEMENT**

- 4.1 This Agreement is to be entered into as soon as possible following completion of the notification of the Planning Agreement in accordance with the requirements of Section 93G of the Environmental Planning &

Assessment Act 1979 and Clause 25D of the Environmental Planning and Assessment Regulation 2000 but this must be prior to the issue of any Construction Certificate for the development that relates to works contained in DA 363/2011/B.

- 4.2 The Parties must execute this Agreement as soon as possible and in any event prior to any Construction Certificate being issued. This monetary contribution is to be paid prior to the issue of any Occupation Certificate.

## **5 DEVELOPMENT CONTRIBUTION**

- 5.1 The Developer agrees to make, and the Council agrees, to accept the Development Contribution to be applied for the Public Purpose.
- 5.2 The Developer must pay the Development Contribution to the Council by bank cheque on or before the Development Contribution Date and time is essential in this respect.

## **6. APPLICATION OF DEVELOPMENT CONTRIBUTION**

- 6.1 The Council will apply the Development Contribution towards the Public Purpose as soon as practicable.

## **7. APPLICATION OF SECTIONS 94 AND 94A OF THE ACT TO THE DEVELOPMENT**

- 7.1 This Agreement does not exclude the application of Sections 94, 94A or 94EF of the Act to the Development.
- 7.2 The Development Contribution provided by the Developer will not be taken into consideration in determining any development contribution under Section 94 of the Act.

## **8 REGISTRATION OF THIS AGREEMENT**

- 8.1 The Parties agree this Agreement is to be registered by the Registrar General as provided for in section 93H of the Act.
- 8.2 The Developer warrants that it has done everything necessary to enable this Agreement to be registered under section 93H of the Act.
- 8.3 Without limiting clause 8.2, the Developer warrants that it has obtained the express written consent to the registration of this Agreement under section 93H of the Act from

- (a) If this Agreement relates to land under the *Real Property Act 1900*, each person who has an estate or interest in the Land registered under that Act; or
  - (b) If this Agreement relates to land not under the *Real Property Act 1900*, each person who is seized or in possession of an estate or interest in the Land.
- 8.4 Prior to the issue of any Construction Certificate, the Developer will at its cost:
  - (a) deliver to the Council the Registration Application in registrable form noting the Council as applicant and executed by the Developer and any other person the subject of the warranty in clause 8.3;
  - (b) lodge or cause to be lodged the title deed with LPI and advise the Council of the production number;
  - (c) provide the Council with a cheque in favour of Land & Property Information, NSW for the registration fees for registration of this Agreement; and
  - (d) provide the Council with a cheque in favour of the Council for its costs, expenses and fees incurred or to be incurred in connection with the preparation of this Agreement and any documents, form or instrument created or to be created in accordance with the provisions of this Agreement.
- 8.5 Upon compliance with clause 8.4 by the Developer the Council will promptly lodge the Registration Application with the Registrar General.
- 8.6 The Parties will co-operate with each other to ensure that the Agreement is registered by the Registrar General.
- 8.7 Upon payment of the Development Contribution or surrender of the Development Consent, the Developer may request the removal of the dealing created by registration of the Agreement from the title to the Land. The Council will not withhold its consent to such removal, provided that the terms of this Agreement have been complied with and the Developer pays all costs, expenses and fees of the Council relating to such removal.
- 8.8 Should payment of the Development Contribution or surrender of the Development Consent occur on or before the date of this Agreement and prior to issue of any Occupation Certificate, then there will be no obligation to register this Agreement in accordance with this clause.
- 8.9 Upon registration of this Agreement by the Registrar General, this Agreement is binding on, and is enforceable against the owner of the Land from time to time as if each owner for the time being had entered into this Agreement.



**9 REVIEW OF THE AGREEMENT**

- 9.1 The Parties agree that, subject to section 93G of the Act, this Agreement can be reviewed and amended at any time by mutual agreement.

**10 DISPUTE RESOLUTION**

- 10.1 If any Dispute arises out of or in connection with this Agreement, the following procedure must be followed in order to resolve it:
- (a) either party may give written notice of the dispute to the other party. A representative nominated by each party must meet within five (5) Business Days of receipt of that notice and attempt in good faith to resolve the dispute;
  - (b) if the dispute is not resolved between the nominated representatives within ten (10) Business Days of receipt of the notice referred to in clause 10.1(a), then the dispute will be notified to the relevant divisional manager (or officer holding the equivalent position) of each party who must meet and attempt in good faith to resolve the dispute within five (5) Business Days of the date of receipt of that notice; and
  - (c) if the dispute remains unresolved within ten (10) Business Days of receipt of the notice referred to in clause 10.1(b), notice will be given to the Chief Executive Officers (or officer holding an equivalent position) of each party who must meet and attempt in good faith to resolve the dispute within five (5) Business Days of the receipt of that notice.
  - (d) for the purposes of this clause, a meeting may take place by telephone or other means of communication.
- 10.2 If the parties fail to resolve the dispute after following the procedures set out in clause 10.1, then they must agree on the appropriate method of alternative dispute resolution (which may include expert determination or mediation) within ten (10) Business Days of the date of the final meeting held in accordance with clause 10.1(c).
- 10.3 If the parties select expert determination as the method of resolving the dispute, the expert must act as an expert and not an arbitrator, his determination will be binding upon the parties unless otherwise agreed and his costs must be shared equally between the parties.

- 10.4 If the parties fail to agree on the appropriate method of alternative dispute resolution in accordance with clause 10.2, the dispute must be referred for mediation to a mediator nominated by the then current Chairman of the Australian Commercial Disputes Centre in Sydney (ACDC), or, if ACDC no longer exists, the chairman of a reputable commercial dispute resolution body, as agreed between the council and the Developer, or if same cannot agree, nominated by the Council. The role of the mediator is to assist in the resolution of the dispute and the mediator may not make a decision which is binding on the parties.
- 10.5 The costs associated with appointing the mediator under clause 10.4 must be shared equally between the parties.

## **11. ENFORCEMENT**

- 11.1 Nothing in this Agreement (including Clause 10) prevents the Council from exercising any function under the Act or any other Act or law relating to the enforcement of any aspect of this Agreement (including the breach of this Agreement by the Developer) or any matter to which this Agreement relates.
- 11.2 Until such time as the Development Contribution has been paid in full, an Occupation Certificate must not be issued and the Developer must:
- (a) notify the Council in writing of the name and contact details of any Certifying Authority to which it has applied for an Occupation Certificate at the same time that such application is made;
  - (b) at the time it lodges any application for an Occupation Certificate notify the Certifying Authority in writing of the existence and terms of this Agreement;
  - (c) procure and provide to Council a written acknowledgement from the Certifying Authority addressed to Council confirming that the Certifying Authority will not issue an Occupation Certificate until Council provides written confirmation that the Development Contribution has been paid; and
  - (e) not rely on any Occupation Certificate in respect to the Development.
- 11.3 The Developer acknowledges and agrees that Council has a caveatable interest in the Land from the date of the Modified Development Consent and shall be entitled to lodge and maintain a caveat on the title to the Land

notifying Council's interest created by this Agreement until the Development Contribution is paid in full.

## **12. NOTICES**

- 12.1 Any notice, consent, information, application or request that must or may be given or made to a Party under this Agreement is only given or made if it is in writing and sent in one of the following ways:
- (a) delivered or posted to that Party at its address set out in Item 9 of the Schedule.
  - (b) faxed to that Party at its fax number set out in Item 9 of the Schedule.
  - (c) emailed to that Party at its email address set out in Item 9 of the Schedule.
- 12.2 If a Party gives the other Party 3 business days' notice of a change of its address or fax number, any notice, consent, information, application or request is only given or made by that other Party if it is delivered, posted or faxed to the latest address or fax number.
- 12.3 Any notice, consent, information, application or request is to be treated as given or made at the following time:
- (a) if it is delivered when it is left at the relevant address;
  - (b) if it is sent by post, 2 business days after it is posted; and
  - (c) if it is sent by fax, as soon as the sender receives from the sender's fax machine a report of an error free transmission to the correct fax number.
- 12.4 If any notice, consent, information, application or request is delivered, or an error free transmission report in relation to it is received, on a day that is not a business day, or if on a business day, after 5pm on that day in the place of the Party to who it is sent, it is to be treated as having been given or made at the beginning of the next business day.

## **13. APPROVALS AND CONSENT**

Except as otherwise set out in this Agreement, and subject to any statutory obligations, a Party may give or withhold an approval or consent to be given under this Agreement in that Party's absolute discretion and subject to any conditions

determined by the Party. A Party is not obliged to give its reasons for giving or withholding consent or for giving consent subject to conditions.

**14. ASSIGNMENT AND DEALINGS**

Until the Development Contribution is paid in full, the Developer cannot sell, transfer, assign, novate, charge, encumber or otherwise deal with the Land or attempt or purport to do so.

**15. ENTIRE AGREEMENT**

This Agreement contains everything to which the Parties have agreed in relation to the matters it deals with. No Party can rely on an earlier document, or anything said or done by another Party, or by a director, officer, agent or employee of that Party, before this Agreement was executed, except as permitted by law.

**16. FURTHER ACTS**

Each Party must promptly execute all documents and do all things that another Party from time to time reasonably requests to affect, perfect or complete this Agreement and all transactions incidental to it.

**17. GOVERNING LAW AND JURISDICTION**

This Agreement is governed by the law of New South Wales. The Parties submit to the non-exclusive jurisdiction of its courts and courts of appeal from them. The Parties will not object to the exercise of jurisdiction by those courts on any basis.

**18. JOINT AND INDIVIDUAL LIABILITY AND BENEFITS**

Except as otherwise set out in this Agreement, any agreement, covenant, representation or warranty under this Agreement by 2 or more persons binds them jointly and each of them individually, and any benefit in favour of 2 or more persons is for the benefit of them jointly and each of them individually.

**19. REPRESENTATIONS AND WARRANTIES**

The Parties represent and warrant that they have power to enter into this Agreement and comply with their obligations under the Agreement and that entry into this Agreement will not result in the breach of any law.

**20. SEVERABILITY**

If a clause or part of a clause of this Agreement can be read in a way that makes it illegal, unenforceable or invalid, but can also be read in a way that makes it legal, enforceable and valid, it must be read in the latter way. If any clause or party of a clause is illegal, unenforceable or invalid, that clause or part is to be treated as removed from this Agreement but the rest of this Agreement is not affected.

**21. MODIFICATION**

No modification of this Agreement will be of any force or effect unless it is in writing and signed by the Parties to this Agreement.

**22. WAIVER**

The fact that a Party fails to do, or delays in doing, something the Party is entitled to do under this agreement, does not amount to a waiver of any obligation of, or breach of obligation by, another Party. A waiver by a Party is only effective if it is in writing. A written waiver by a Party is only effective in relation to the particular obligation or breach in respect of which it is given. It is not to be taken as an implied waiver of any other obligation or breach or as an implied waiver of that obligation or breach in relation to any other occasion.

**23. NON FETTER**

The Developer acknowledges and agrees that:

- (a) in addition to its obligations under this Agreement the Council is also responsible for the conduct and administration of local government in the Waverley Local Government Area;
- (b) this Agreement in no way affects Council's statutory obligations, functions or powers, including without limitation, its obligations, functions or powers in respect of the Development Application, Development Consent and any other approvals required in respect of the works to be carried out under the Development Consent;
- (c) nothing which the Council does or fails to do under this Agreement will limit or otherwise affect the Developer's obligations under the Development Consent; and
- (d) nothing which the Council does, fails to do or purports to do in performing the Council's statutory functions or powers will constitute or amount to a breach of this Agreement.

**24. GOODS & SERVICES TAX REPRESENTATIONS AND WARRANTIES**

- 24.1 The Parties unless otherwise indicated, all amounts payable by one party to the other party in relation to a supply under this Agreement have been calculated exclusive of any GST which may be imposed on the supply.
- 24.2 If any supply made under this Agreement is, or becomes, subject to GST, the party to whom the supply is made ("**Recipient**") must pay to the party making the supply ("**Supplier**"), as consideration, in addition to any consideration payable or to be provided elsewhere in this Agreement, subject to issuing a Valid Tax Invoice, an additional amount on account of GST, such amount to be calculated by multiplying the consideration by the applicable rate of GST.
- 24.3 Any amount in respect of GST payable under clause 24.2 must be paid to the Supplier immediately on receipt of the Valid Tax Invoice.
- 24.4 If any party is required to reimburse or indemnify the other party for a cost or expense ("**Cost**") incurred by the other party, the amount of that Cost for the purpose of this Agreement is the amount of the Cost incurred, less the amount of any credit for, or refund of, GST, which the party incurring the Cost is entitled to claim in respect of the Cost.
- 24.5 If GST is linked with the abolition or reduction of other taxes and charges, all amounts payable by the Recipient to the Supplier under this Agreement (excluding GST) must be reduced by the same proportion as the actual total costs of the Supplier (excluding GST) are reduced either directly as a result of the abolition or reduction of other taxes and charges payable by the Supplier or indirectly by way of any reduction in prices (excluding GST) charged to the Supplier. Both parties must also comply with Part VB of the *Trade Practices Act 1974* (Cth).

**25. COSTS**

The Council's costs of an incidental to the preparation and execution of this Agreement and any related documents and registration of same shall be borne by the Developer.

**26. EXECUTION IN DUPLICATE**

The Parties shall execute this Agreement in duplicate so as to provide one original signed by both parties. This Agreement will be dated on the day of execution by all Parties.

## SCHEDULE

<u>Item Number</u>		<u>Particulars/Description</u>
1	Developer	CELLO BONDI JUNCTION PTY LIMITED (A.C.N. 160 856 771)
2	Land	50 WAVERLEY STREET, BONDI JUNCTION (LOT 8 IN DP9979)
3	Development Application	DA 363/2011
4	Modification Application	DA 363/2011/B DETERMINED BY COUNCIL ON 29 MAY 2015
5	Development (description)	RESIDENTIAL FLAT BUILDING COMPRISING 16 APARTMENTS WITH 15 CAR PARKING SPACES
6	Development Contribution	\$130,033.00
7	Public Purpose	TO BE APPLIED TOWARDS THE COMPLETE STREETS PROGRAM IN ACCORDANCE WITH COUNCIL'S PLANNING AGREEMENT POLICY 2014.
8	Development Contribution Date (Payment date for the Development Contribution)	PRIOR TO THE ISSUE OF ANY OCCUPATION CERTIFICATE.



9	Developer Address	c/- & Legal, Level 3, 376 New South Head Road, Double Bay NSW 2028
	Developer Fax	(02) 9328 7324
	Developer Email	<a href="mailto:eleis@bigpond.com">eleis@bigpond.com</a>
	Council Address	CORNER PAUL STREET AND BONDI ROAD, BONDI JUNCTION NSW 2022
	Council Fax	(02) 9387 1820
	Council Email	<a href="mailto:info@waverley.nsw.gov.au">info@waverley.nsw.gov.au</a>

**EXECUTED and delivered as a Deed**

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Signed by **WAVERLEY COUNCIL** with Common Seal of Waverley Council affixed pursuant to a resolution of Waverley Council on

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**ATHANASIOS KYRON**

General Manager

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**CLR SALLY BETTS**

Mayor

**EXECUTED** by )  
**CELLO BONDI JUNCTION PTY LIMITED** )  
(A.C.N. 160 856 771) )  
in accordance with section 127 of the )  
*Corporations Act 2001* )

\_\_\_\_\_  
Director / Secretary  
Name of Director / Secretary:

\_\_\_\_\_  
Director  
Name of Director:

**REPORT**  
**CM/7.10/16.06**

**Subject:** Planning Agreement associated with approved development at 570 Oxford Street, Bondi Junction

**TRIM No.:** DA-490/2015

**Author:** Angela Hynes, Acting Principal Strategic Planner

**Director:** Peter Monks, Director Waverley Futures

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**RECOMMENDATION:**

That Council:

1. Endorses the Planning Agreement applying to the land at 570-588 Oxford Street, Bondi Junction which contributes \$338,440 to Council for the upgrade of the Bondi Junction public domain as detailed in the Complete Streets Program.
2. Authorises the Mayor and General Manager to sign and execute the agreement and affix the Council Seal to the documentation.

**1. Executive Summary**

A draft Planning Agreement associated with the approved modifications to convert mezzanine plant area to commercial office floor space in a mixed use building at 570-588 Oxford Street was placed on public exhibition in accordance with Section 93G of the Environmental Planning and Assessment Act 1979. This report seeks the endorsement of Council to execute the attached draft Planning Agreement which offers a monetary contribution of \$338,440 towards Bondi Junction public domain upgrades as detailed in the Complete Streets Program.

**2. Introduction/Background**

A draft Planning Agreement was negotiated in accordance with the valuation methodology attached to the Planning Agreement Policy 2014. The offer was negotiated as a monetary contribution of \$338,440 to be paid towards Bondi Junction public domain upgrades as detailed in the Complete Streets Program prior to the issuing of any occupation certificate associated with the site.

**3. Relevant Council Resolutions**

Council or Committee Meeting and Date	Minute No.	Decision
Nil	Nil	Nil

**4. Discussion**Public Exhibition of the draft Planning Agreement

The Planning Agreement was drafted in accordance with Condition 8 of the consent issued for DA-490/2015 (approved by the Development Building Unit under delegated authority). As the attached Planning Agreement varies from the initial Planning Agreement offered by the applicant, it was placed on

public exhibition again under Section 93G of the *Environmental Planning and Assessment Act 1979*, which requires any amendment to be exhibited for a period of 28 days.

The draft Planning Agreement and Explanatory Note were exhibited from Wednesday 20 April to Wednesday 18 May 2016 and included:

- Notice in the Wentworth Courier;
- Advertising on Council's website; and
- Exhibition in Council's Customer Service Centre and Library.

#### Submissions

No submissions were received during the exhibition period.

### **5. Relationship to Waverley Together 3 & Delivery Program 2013-17**

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction: G2 Our community is actively engaged in well-informed decision processes.

Strategy: G2a Promote and require strategic directions that are inclusive and reflect the views of the community.

Deliverable: A Community Engagement Strategy that meets legislative requirements.

### **6. Financial impact statement/Timeframe/Consultation**

#### Financial Impact Statement

Nil.

#### Timeframe

It is anticipated that the draft Planning Agreement once endorsed by Council will be executed in July 2016.

#### Consultation

Consultation has occurred as outlined above. No other consultation is required or proposed on this matter.

### **7. Conclusion**

The draft Planning Agreement has been placed on public exhibition in accordance with the conditions of the approval for DA-490/2015. It is recommended that the draft Planning Agreement attached to this report be endorsed by Council for execution.

### **8. Attachments:**

1. 570-588 Oxford Street, Planning Agreement & Explanatory Note

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# Planning Agreement

**Waverley Council**  
(*Council*)

**St Oxford BJV Pty Limited**  
(*Developer*)

**Bolside Pty Limited**  
**Peat Cheon Nominees Pty Limited**  
**Hollywood Investments Pty Limited**  
**Ursula Eleonore Aroney**  
**Jacob Spiros Cassimatis**  
**Tina Cass**  
**Paula Cassimatis Kalligeros**  
**James Aroney**  
**Emanuel Aroney**  
**Renato Giacco**  
(*Owners*)

**Date:**



Level 16 MLC Centre, 19-29 Martin Place St Sydney NSW 2000  
Tel: 61 2 9228 9200 Fax: 61 2 9228 9299 DX 123 Sydney

Level 9, 469 La Trobe St Melbourne VIC 3000  
Tel: 61 3 9602 9444 Fax: 61 3 9642 0382 DX 402 Melbourne

Level 40, Central Plaza 1, 345 Queen St Brisbane QLD 4000  
Tel: 61 7 3004 3500 Fax: 61 7 3004 3599 DX 248 Brisbane

# Planning Agreement

**TressCox** LAWYERS

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## Planning Agreement

TressCox LAWYERS

### Details

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**Parties**

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<b>Council</b>	Name	<b>Waverley Council</b>
	ABN	12 505 583 608
	Address	Cnr Bondi Road & Paul Street, Bondi Junction NSW 2022

<b>Developer</b>	Name	<b>St Oxford BJV Pty Limited</b>
	ABN	34 160 298 108
	Address	Ground Floor, 21 Solent Circuit, Baulkham Hills, NSW 2153

<b>Owners</b>	See Schedule 4
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<b>Date of Agreement</b>	day of	2016
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## Planning Agreement

TressCox LAWYERS

### Background

- A. On 4 December 2013 the Joint Regional Planning Panel (JRPP) granted development consent no. DA-501/2012 (**Development Consent**) for the 'Demolition of existing buildings, construction of a 19 storey residential tower (133 apartments), ground level retail and basement level parking' (the **JRPP Approved Development**) on land known as Nos 570 – 588 Oxford Street, Bondi Junction (**Land**).
- B. On 30 October 2015 the Developer made Development Application no. DA-490/2015 for development consent for the **PA Development Proposal** on the Land.
- C. On 2 March 2016 the **PA Development Consent** was granted by the Council for the PA Development Proposal to be carried out on the Land.
- D. The **PA Development Proposal** is for: conversion of the approved mezzanine (approved as a plant area) into commercial office floor space. This will increase the gross floor area by 193.61m which will take the floor space ratio of the JRPP Approved Development to 8.18:1
- E. The Developer / Owners and the Council now wish to enter into a Planning Agreement with respect to the PA Development Consent, to make a Monetary Contribution of \$338,440 AUD in accordance with Waverley Council's *Planning Agreement Policy 2014* to be applied towards Public Purposes which will provide improved public facilities and public benefit for Bondi Junction in accordance with Waverley Council's *Bondi Junction Complete Streets Project*.
- F. The Council wants to enter into this Planning Agreement, subject to the terms in this agreement.

## Planning Agreement

TressCox LAWYERS

### It is agreed

#### 1. Planning Agreement under the Environmental Planning and Assessment Act 1979 (NSW)

- 1.1. The parties agree that this Planning Agreement was made under subdivision 2, Division 6, Part 4 of the *Environmental Planning and Assessment Act 1979* (NSW) (EPAA).

#### 2. Application of this Planning Agreement

- 2.1. This Planning Agreement applies to:
- 2.1.1 the PA Development Consent; and
  - 2.1.2 the PA Development Proposal.

#### 3. Operation of this Planning Agreement

- 3.1. This Planning Agreement operates only if:
- 3.1.1 PA Development Consent is granted for the PA Development Proposal on the Land; and
  - 3.1.2 The agreement is entered into as required by clause 25C (1) of the *Environmental Planning and Assessment Regulation 2000* (NSW) (Regulation).

#### 4. Definitions and interpretation

- 4.1. In this Planning Agreement the following definitions apply:

*Agreement* means this Planning Agreement.

*Bank Guarantee* means the bank guarantee to be delivered by the Developer and/or Owners to the Council upon execution of this Agreement in accordance with clause 11.

*Business Day* means a day other than a Saturday, Sunday or a public holiday in Sydney, New South Wales.

*Council* means Waverley Council.

*Dealing*, in relation to the Land, means, without limitation, selling, transferring, assigning, mortgaging, charging, encumbering or otherwise dealing with the Land.

*Developer* means St Oxford BJV Pty Limited.

*Development Consent* means Development Consent no. DA-501/2012 granted by the Council on 4 December 2013.

## Planning Agreement

TressCox LAWYERS

*EPAA* means the *Environmental Planning and Assessment Act 1979* (NSW).

*GST* has the same meaning as in the *GST Law*.

*GST Law* has the meaning given to that term in *A New Tax System (Goods and Services Tax) Act 1999* (Cth) and any other Act or regulation relating to the imposition or administration of the GST.

*Land* means Lot D DP 407377, Lot E 407377, Lot F DP 407377, Lot G DP 407377, Lot 4 DP 262918, Lot 50 DP 788523, Lot 1 DP 73839A, Lot 1 DP 73839B, Lot A, DP 440268 & Lot 1 DP 1198325 known as (Nos. 570-588) Oxford Street, Bondi Junction.

*Monetary Contribution* means the monetary contributions payable under this Planning Agreement as specified in Schedule 3.

*Occupation Certificate* means any occupation certificate relating to the PA Development Consent for the purposes of section 109C of the EPAA.

*Owners* mean the registered proprietors of the Land set out in Schedule 4.

*PA Development Application* means Development Application No. DA-490/2015.

*PA Development Consent* means Development Consent no. DA-490/2015 granted by the Council on 2 March 2016 for the PA Development Proposal.

*PA Development Proposal* means the development proposed under the PA Development Application.

*Party and/or Parties* means a party to this Agreement, including their successors and assigns.

*Planning Agreement* means this Agreement entered into by the Parties on the date of this Agreement.

*Public Facility* means a public amenity, a public service, a public facility, public infrastructure, a public road, a public work, or any other act, matter or thing that meets a Public Purpose.

*Public Purposes* means Waverley Council's Bondi Junction Complete Streets Project.

*Regulation* means the *Environmental Planning and Assessment Regulation 2000* (NSW).

*WLEP 2012* means the *Waverley Local Environmental Plan 2012*.

## Planning Agreement

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### 5. Interpretation

- 5.1. In the interpretation of this Planning Agreement, the following provisions apply unless the context otherwise requires:
- 5.1.1 Headings are inserted for convenience only and do not affect the interpretation of this Planning Agreement.
  - 5.1.2 A reference in this Agreement to a business day means a day other than a Saturday, Sunday or public holiday in New South Wales.
  - 5.1.3 If the day on which any act, matter or thing is to be done under this Planning Agreement is not a business day, the act, matter or thing must be done on the next business day.
  - 5.1.4 A reference in this Agreement to dollars or \$ means Australian dollars and all amounts payable under this Agreement are payable in Australian dollars.
  - 5.1.5 A reference in this Agreement to any law, legislation or legislative provision includes any statutory modification, amendment or re-enactment, and any subordinate legislation or regulations issued under that legislation or legislative provision.
  - 5.1.6 A reference in this Agreement to any agreement, deed or document is to that agreement, deed or document as amended, novated, supplemented or replaced.
  - 5.1.7 A reference to a clause, part, schedule or attachment is a reference to a clause, part, schedule or attachment of or to this Agreement.
  - 5.1.8 An expression importing a natural person includes any company, trust, partnership, joint venture, association, body corporate or governmental agency.
  - 5.1.9 Where a word or phrase is given a defined meaning, another part of speech or other grammatical form in respect of that word or phrase has a corresponding meaning.
  - 5.1.10 A word which denotes the singular denotes the plural, a word which denotes the plural denotes the singular, and a reference to any gender denotes the other genders.
  - 5.1.11 References to the word 'include' or 'including' are to be construed without limitation.
  - 5.1.12 A reference to this Agreement includes the agreement recorded in this Agreement.

## Planning Agreement

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5.1.13 A reference to a party to this Agreement includes a reference to the servants, agents and contractors of the party, and the party's successors and assigns.

5.1.14 Any Schedules and/or attachments form part of this Agreement.

### **6. Development Contribution to be made under this Planning Agreement**

6.1. Subject to the terms of this Agreement, and in respect of the matters and things specified in Schedule 3, the Developer is to make a MonetaryContribution in respect of the PA Development Proposal the subject of the PA Development Consent on the Land in accordance with Schedule 3.

6.2. The Monetary Contribution shall be paid by the Developer to the Council prior to any Occupation Certificate has been issued for the PA Development Consent.

### **7. Application of sections 94 & 94A of the Environmental Planning and Assessment Act 1979 (NSW)**

7.1. This agreement wholly excludes the application of sections 94 and 94A of the EPAA to the PA Development Proposal the subject of the PA Development Consent.

### **8. Review and modification of this Agreement**

8.1. The parties agree that this Agreement may be reviewed or modified and that any review of modification of this Agreement will be conducted in the circumstances and in the manner determined by the parties.

8.2. No modification or review of this Agreement, will be of any force or effect unless it is in writing and signed by the Parties to this Agreement.

### **9. Dispute resolution**

#### *Reference to dispute*

9.1. If a dispute arises between the Parties in relation to this Agreement, then either Party must resolve that dispute in accordance with this clause (**clause 9**).

#### *Notice of dispute*

9.2. The Party wishing to commence dispute resolution must notify the other Party in writing of:

9.2.1 the intention to invoke clause 9;

9.2.2 the nature or the subject of the dispute, including a summary of any efforts made to resolve the dispute other than by way of clause 9;

## Planning Agreement

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9.2.3 the outcomes which the notifying Party wishes to achieve (if practicable);

9.2.4 any material impact which the dispute has upon the completion of the Development, the Works and/or the issue of an Occupation Certificate(s).

### *Representatives of Parties to meet*

9.3. The representatives of the Parties must promptly (and in any event within 14 Business Days of the written notice provided under subclause 9.2) meet in good faith to attempt to resolve the notified dispute.

9.4. The Parties may, without limitation:

9.4.1 resolve the dispute during the course of that meeting;

9.4.2 agree that further material, expert opinion or consideration is required to effectively resolve the dispute (in which the Parties will, in good faith, agree to a timetable for resolution);

9.4.3 agree that the Parties are unlikely to resolve the dispute and, in good faith, agree to a form of alternative dispute resolution (including expert determination, arbitration or mediation) which is the appropriate for the resolution of the dispute.

### *Neither Party may constrain*

9.5. If:

9.5.1 at least one meeting has been held in accordance with subclause 9.3; and

9.6. the Parties have been unable to reach an outcome identified in sub-subclauses 9.4.1 to 9.4.3; and

9.6.1 either of the Parties, acting in good faith, forms the view that the dispute is reasonably unlikely to be resolved in accordance with the process agreed to under subclause 9.4,

then, that Party may, by 14 Business Days written notice to the other Party, terminate the dispute resolution process in respect to the dispute. The termination of the process set out in this clause does not of itself amount to a breach of this Agreement.

## **10. Enforcement**

10.1. Without limiting any other remedies available to the Parties, this Agreement may be enforced by any Party in any court of competent jurisdiction.

10.2. Nothing in this Agreement prevents:

## Planning Agreement

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10.2.1 a Party from bringing proceedings in the Land and Environment Court of NSW to enforce any aspect of this Agreement or any matter to which this Agreement relates; and

10.2.2 the Council from exercising any function under the EPAA or any other Act or law relating to the enforcement of any aspect of this Agreement or any matter to which this Agreement relates.

### 11. Registration and Bank Guarantee

#### *Registration*

11.1. The parties agree that this Agreement will be registered on the titles of the Land pursuant to section 93H of the EPAA as soon as reasonably practicable after it is made.

11.2. The Developer and Owners must deliver to Council upon execution of this Agreement all necessary executed documents and promptly perform any action necessary to effect the registration of this Agreement on the titles of the Land.

#### *Release from Registration*

11.3. Council will at the request of the Developer release the Land from registration of this Agreement upon payment of the Monetary Contribution and no other money is owing to Council under this Agreement. The obligations of the Council under this clause are satisfied when Council provides the Developer with a signed Land & Property Information Request in registrable form for the release of registration of this Agreement.

#### *Bank Guarantee*

##### 11.4. Provision of Bank Guarantee

- (a) The Developer and / or Owners shall upon execution of this Agreement deliver to Council a Bank Guarantee ("Bank Guarantee"), which must be:
  - (i) irrevocable and unconditional;
  - (ii) with no expiry date;
  - (iii) issued in favour of the Council;
  - (iv) for an amount equivalent to the Monetary Contribution set out in Schedule 3 (\$338,440.00);
  - (v) drafted to cover all of the Developer's obligations under this Agreement; and
  - (vi) on the terms otherwise satisfactory to the Council and in a form and from an institution approved by the Council.
- (b) The Developer acknowledges that the Council enters into this Agreement in consideration of the Developer providing the Bank Guarantee as a security for the

## Planning Agreement

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performance of all of the Developer's obligations under this Agreement, including without limitation the delivery of the Monetary Contributions to the Council in accordance with Schedule 3.

### 11.5. Calling on Bank Guarantee

- (a) The Council may call on the Bank Guarantee in the event that the Developer:
  - (i) fails to make a payment of any part of the Monetary Contributions in accordance with Schedule 3 or any other amount payable under this Agreement by its due date for payment; or
  - (ii) breaches any other term or condition of this Agreement, and fails to remedy the relevant failure or breach within 7 days after the Council's notice requiring its rectification.
- (b) If the Council calls on the Bank Guarantee as a result of the Developer's failure to pay any amount due under this Agreement, then the Council will apply the amount received pursuant to its claim on the Bank Guarantee in satisfaction of the Developer's obligation to pay the relevant amount.

### 11.6. Return of Bank Guarantee

If and when the Developer / Owners have complied with their obligations under this Agreement as to delivery of Monetary Contribution the Bank Guarantee will be returned to the party that has provided it.

## 12. Notices

### *Delivery*

- 12.1. Any notice, consent, information, application or request that must or may be given or made to a Party under this Agreement is only given or made if it is in writing and sent in one of the following ways:

12.1.1 Delivered or posted to that Party at its address set out below.

12.1.2 Emailed to that Party at its email address set out below.

### **Waverley Council**

Attention: The General Manager – Mr Arthur Kyron

Address: Cnr Bondi Road & Paul Street, Bondi Junction, New South Wales 2022

Email: [akyron@waverley.nsw.gov.au](mailto:akyron@waverley.nsw.gov.au)



## Planning Agreement

**TressCox** LAWYERS**St Oxford BJV Pty Limited**

Attention: Mr Leigh Manser

Address: Ground Floor, 21 Solent Circuit, Baulkham Hills, NSW 2153

Email: leigh@bennelong.com

*Change of details*

- 12.2. If a Party gives the other Party 3 Business Days' notice of change of its address or email, any consent, information, application or request is only given or made by that other Party if it is delivered, posted or emails to the latest address.

*Giving notice*

- 12.3. Any notice, consent, information or request is to be treated as given or made at the following time:

12.3.1 if it is delivered, when it is left at the relevant address.

12.3.2 12.3.2 if it is sent by post, 2 Business Days after it is posted.

12.3.3 12.3.3 If it is emailed, when it is emailed without an error transmission report.

*Delivery made outside business hours*

- 12.4. If any notice, consent, information, application or request is delivered, posted or emailed on a day that is not a Business Day, or if on a Business Day, after 5.00 p.m. on that day in the place of the Party to whom it was sent, it is to be treated as having been given or made at the beginning of the next business day.

**13. Assignment and Dealings***Dealings with Land*

- 13.1. The Developer and the Owners agree that the Owners will not sell or complete any Dealing in relation to the whole of the Land the subject of the Development and the Development Consent unless they:

13.1.1 first inform the proposed assignee, purchaser or other party (the Incoming Party) of this Agreement;

13.1.2 provide the Incoming Party with a copy of this Agreement

## Planning Agreement

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- 13.1.3 enter into a novation deed with the Incoming Party and the Council, whereby the Incoming Party agrees to perform the obligations of the Developer and Owners under this Agreement; and
- 13.1.4 pays the Council's reasonable costs in relation to the assignment and novation.
- 13.2. The Council will promptly execute the novation deed referred to in sub-subclause 13.1.3 and will do all things reasonably required to give effect to that deed.
- 13.3. The provisions set out in subclauses 13.1 and 13.2 do not relate to the sale of any Bonus Floor Space Units.

### *Release*

- 13.4. If the Developer and Owners, in engaging in any Dealing, satisfied the requirements of subclause 13.1, the Developer and Owners will be released from their obligations under this Agreement except as to the provisions of this Agreement relating to the Bank Guarantee provided as security for obligation herein (unless a replacement Bank Guarantee is accepted by Council).

## **14. Costs**

- 14.1. The costs in connection with the following shall be paid by the Developer and deducted from the Monetary Contribution payable under Schedule 3 within 10 Business Days of the Occupation Certificate being issued:
- 14.1.1 Negotiation, preparation and execution of this Agreement for the agreed amount of \$6,500 (plus GST); and
- 14.1.2 Advertising and exhibiting this Agreement in accordance with the EPAA and Regulation, to a maximum of \$1,500.00.

## **15. Entire Agreement**

- 15.1. This Agreement (and attached Schedules) contains everything to which the Parties have agreed in relation to the matters it deals with. No Party can rely on an earlier document, or anything said or done by another Party, or by a director, officer, agent or employee of that Party, before this Agreement was executed, except as permitted by law.

## Planning Agreement

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### 16. Further acts

- 16.1. Each Party must promptly execute all documents and do all things that another Party from time to time reasonably requests to affect, perfect or complete this Agreement and all transactions incidental to it.

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### 17. Governing law and jurisdiction

- 17.1. This Agreement is governed by the laws of the State of New South Wales. The Parties submit to the non-exclusive jurisdiction of courts and courts of appeal (Courts) from them. The parties will not object to the exercise of the jurisdiction by those Courts on any basis.

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### 18. Joint and individual liability and benefits

- 18.1. Except as otherwise set out in this Agreement, any agreement, covenant, representation or warranty under this Agreement by 2 or more persons binds them jointly and each of them individually, and any benefit in favour of 2 or more persons is for the benefit of them jointly and each of them individually.

---

### 19. No fetter

- 19.1. Nothing in this Agreement shall be construed as requiring the Council to do anything that would cause it to be in breach of any of its obligations at law, and without limitation, nothing shall be construed as limiting or fettering in any way the exercise of any statutory discretion or duty.

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### 20. Representations and warranties

- 20.1. The Parties represent and warrant that they have the power to enter into this Agreement and comply with their obligations under the Agreement and that entry into this Agreement will not result in a breach of the law.

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### 21. Severability

- 21.1. If a clause or part of a clause of this Agreement can be read in a way that makes it illegal, unenforceable or invalid, but can also be read in a way that makes it legal, enforceable and valid, it must be read in the latter way. If any clause or part of a clause is illegal, unenforceable or invalid, that clause or part of that clause shall be treated as removed from this Agreement, but the rest of the Agreement shall not be affected.

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### 22. Waiver

- 22.1. The fact that Party fails to do, or delays in doing, something that Party is entitled to do under this Agreement, does not amount to a waiver of any obligation of, or breach of obligation by, another Party. A waiver by a Party is only effective if it is in writing. A

## Planning Agreement

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written waiver by a Party is only effective in relation to the particular obligation or breach in respect of which it is given. It is not to be taken as an implied waiver of that obligation or breach in relation to any other occasion.

### 23. Goods and Services Tax (GST)

#### 23.1. Construction

In this clause

23.1.1 words and expressions which are not defined in this Agreement but which have a defined meaning in the GST Law have the same meaning as in the GST Law;

23.1.2 GST Law has the same meaning given to that expression in the *A New Tax System (Goods and Services Tax) Act 1999* (Cth) (GST Act); and

23.1.3 any reference to GST payable or an entitlement to an input tax credit includes a reference, as appropriate, to GST payable by, or an input tax credit entitlement of, the representative member of a GST group.

#### 23.2. Intention of the Parties

Without limiting the operation of this clause 23, as at the date of this Agreement, the Parties intend that:

23.2.1 Divisions 81 and 82 of the GST Act apply to the supplies made under and in connection with this Agreement;

23.2.2 no tax invoices will be exchanged between the Parties; and

23.2.3 no additional amount will be payable to a Supplier (as defined in subclause 23.4 below) on account of GST.

#### 23.3. Consideration GST exclusive

Unless otherwise expressly stated, all prices or other sums payable or consideration to be provided under this Agreement are exclusive of GST.

#### 23.4. Payment of GST- additional payment required

23.4.1 If an entity (Supplier) makes a taxable supply under or in connection with this Agreement (Relevant Supply), then, subject to sub-subclause 23.4.4, the Party required under the other provisions of this Agreement to provide the consideration for that Relevant Supply (Recipient) must pay an additional amount to the Supplier (GST Amount), as calculated under sub-subclauses 23.4.2, 23.4.3 and 23.4.5 (as appropriate).

## Planning Agreement

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23.4.2 To the extent that the consideration to be provided by the Recipient for the Relevant Supply under the other provisions of this Agreement is a payment of money (including, for the avoidance of doubt, any payment under sub-subclauses 23.4.3 and 23.4.5), the Recipient must pay to the Supplier an additional amount equal to the amount of the payment multiplied by the rate or rates of GST applicable to that Relevant Supply.

23.4.3 To the extent that the consideration to be provided by the Recipient for that Relevant Supply is neither:

- (i) a payment of money; nor
- (ii) a taxable supply,

*(Non-taxable non-monetary consideration),*

the Recipient must pay to the Supplier an additional amount equal to 1/11th of the GST inclusive market value of the Non-taxable non-monetary consideration.

23.4.4 To the extent that the consideration payable by the Recipient is a taxable supply made to the Supplier by the Recipient, then, notwithstanding sub-subclause 23.4.1 and subject to sub-subclause 23.4.5, no additional amount is payable by the Recipient to the Supplier on account of the GST payable on that taxable supply.

23.4.5 Notwithstanding sub-subclause 23.4.4, if the GST-inclusive market value of the non-monetary consideration of the Relevant Supply (Supplier's taxable supply) is less than the GST-inclusive market value of the non-monetary consideration comprising the taxable supply made by the Recipient to the Supplier for the Supplier's taxable supply (Recipient's taxable supply) then, the Recipient must pay to the Supplier an additional amount equal to 1/11th of the difference between the GST-inclusive market value of the Recipient's taxable supply and the GST-inclusive market value of the Supplier's taxable supply.

23.4.6 The recipient will pay the GST Amount referred to in this subclause 23.4 in addition to and at the same time as the first part of the consideration is provided for the Relevant Supply.

### 23.5. Valuation of non-monetary consideration

The Parties will seek to agree upon the market value of any non-monetary consideration which the Recipient is required to provide under subclause 23.4. If agreement cannot be reached prior to the time that a Party becomes liable for GST, the matter in dispute is to be determined by an independent expert nominated by the President for the time being of the Institute of Chartered Accountants in Australia. The Parties will each pay one half of the costs of referral and determination by the independent expert.

## Planning Agreement

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### 23.6. Tax invoice

23.6.1 The Supplier must deliver a tax invoice to the Recipient before the Supplier is entitled to payment of the GST Amount under subclause 23.4. The Recipient can withhold payment of the GST Amount until the Supplier provides a tax invoice.

### 23.7. Adjustment event

23.7.1 If an adjustment event arises in respect of a taxable supply made by a Supplier under this Agreement, the GST Amount payable by the Recipient under clause subclause 23.4 will be recalculated taking into account any previous adjustment under this clause to reflect the adjustment event and a payment will be made by the Recipient to the Supplier or by the Supplier to the Recipient as the case requires.

### 23.8. Reimbursements

23.8.1 Where a party is required under this Agreement to pay, indemnify or reimburse an expense, loss or outgoing of another party, the amount to be paid, indemnified or reimbursed by the first party will be the sum of:

- (i) the amount of the expense, loss or outgoing less any input tax credits in respect of the expense, loss or outgoing to which the other party is entitled; and
- (ii) any additional amount payable under subclause 23.4 in respect of that reimbursement.

### 23.9. No Merger

23.9.1 This clause 23 does not merge in the completion, discharge, rescission or termination of this Agreement or on the transfer of any property supplied or to be supplied under this Agreement.

### 23.10. Inconsistency

23.10.1 To the extent that there is any inconsistency between this clause 23 and any provision in a document executed under or pursuant to this Agreement, this clause 23 will prevail.

## 24. Counterparts

24.1. This Agreement is not to be executed in counterparts.

## Planning Agreement

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### Execution

#### Executed as an Agreement.

**EXECUTED** for **WAVERLEY COUNCIL**  
(ABN 12 505 583 608) by its duly appointed  
officer in the presence of:

---

Witness

---

Officer

---

Name of Witness

---

Name of Officer

**EXECUTED** for and on behalf of **ST**  
**OXFORD BJV PTY LIMITED** (ABN 34 160  
298 108) in accordance with Section 127(1)  
of the *Corporations Act 2001 (Cth)*:

---

Company Secretary/Director

---

Director

---

Name of Company Secretary/Director

---

Name of Director

**EXECUTED** for and on behalf of **Bolside**  
**Pty Limited** (ABN 94 562 177 156) in  
accordance with Section 127(1) of the  
*Corporations Act 2001*:

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Signature of Director

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Signature of Director/Secretary

---

Name of Director

---

Name of Director/Secretary

## Planning Agreement

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**EXECUTED** for and on behalf of **Peat Cheon Nominees Pty Limited** (ABN 94 562 177 156) in accordance with Section 127(1) of the *Corporations Act 2001*:

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Signature of Director

---

Signature of Director/Secretary

---

Name of Director

---

Name of Director/Secretary

**SIGNED** for **Hollywood Investments Pty Ltd** (ACN 090 528 493) by its duly authorised Attorney who warrants that the Power of Attorney, registered Book 4644 No 931, has not been revoked:

---

Signature of Witness

---

Signature of Niall Chang/Chris Herbert

---

Name of Witness

---

Name of Niall Chang/Chris Herbert

**SIGNED** for and on behalf of **Ursula Eleonore Aroney** by a duly appointed attorney pursuant to power of attorney registered Book 4642 No 854 in the presence of:

---

Signature of witness

---

Signature of James Aroney/Ross Cass (I have no notice of revocation of the power of attorney under which I sign this document)

---

Name of witness (please print)

---

Name of James Aroney/Ross Cass (please print)



## Planning Agreement

**TressCox** LAWYERS

**SIGNED** for and on behalf of **Jacob Spiros Cassimatis** by a duly appointed attorney pursuant to power of attorney registered Book 4642 No 854 in the presence of:

\_\_\_\_\_  
Signature of witness

\_\_\_\_\_  
Signature of James Aroney/Ross Cass (I have no notice of revocation of the power of attorney under which I sign this document)

\_\_\_\_\_  
Name of witness (please print)

\_\_\_\_\_  
Name of James Aroney/Ross Cass (please print)

**SIGNED** for and on behalf of **Tina Cass** by a duly appointed attorney pursuant to power of attorney registered Book 4642 No 854 in the presence of:

\_\_\_\_\_  
Signature of witness

\_\_\_\_\_  
Signature of James Aroney/Ross Cass (I have no notice of revocation of the power of attorney under which I sign this document)

\_\_\_\_\_  
Name of witness (please print)

\_\_\_\_\_  
Name of James Aroney/Ross Cass (please print)

**SIGNED** for and on behalf of **Paula Cassimatis Kalligeros** by a duly appointed attorney pursuant to power of attorney registered Book 4647 No. 320 in the presence of:

\_\_\_\_\_  
Signature of witness

\_\_\_\_\_  
Signature of James Aroney/Ross Cass (I have no notice of revocation of the power of attorney under which I sign this document)

\_\_\_\_\_  
Name of witness (please print)

\_\_\_\_\_  
Name of James Aroney/Ross Cass (please print)

## Planning Agreement

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**SIGNED** for and on behalf of **James Aroney** by a duly appointed attorney pursuant to power of attorney registered Book 4642 No 854 in the presence of:

\_\_\_\_\_  
Signature of witness

\_\_\_\_\_  
Signature of James Aroney/Ross Cass (I have no notice of revocation of the power of attorney under which I sign this document)

\_\_\_\_\_  
Name of witness (please print)

\_\_\_\_\_  
Name of James Aroney/Ross Cass (please print)

**SIGNED** for and on behalf of **Emanuel Aroney** by a duly appointed attorney pursuant to power of attorney registered Book Book 4642 No 854 in the presence of:

\_\_\_\_\_  
Signature of witness

\_\_\_\_\_  
Signature of James Aroney/Ross Cass (I have no notice of revocation of the power of attorney under which I sign this document)

\_\_\_\_\_  
Name of witness (please print)

\_\_\_\_\_  
Name of James Aroney/Ross Cass (please print)

**SIGNED SEALED & DELIVERED** by **Renato Giacco** in the presence of:

\_\_\_\_\_  
Signature of Witness

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Name of Witness

## Planning Agreement

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### Schedule 1 (Section 93F requirements)

Provision of the EPAA	This Agreement
Under section 93F(1), the Developer has	
<ul style="list-style-type: none"> <li>sought a change to an environmental planning instrument.</li> </ul>	(a) No.
<ul style="list-style-type: none"> <li>made, or proposes to make, a development application.</li> </ul>	(b) Yes.
<ul style="list-style-type: none"> <li>entered into an agreement with, or is otherwise associated with, a person, to whom paragraph (a) or (b) applies.</li> </ul>	(c) No.
<b>Description of the land to which this Agreement applies – (Section 93F(3)(a))</b>	Lot D DP 407377, Lot E 407377, Lot F DP 407377, Lot G DP 407377, Lot 4 DP 262918, Lot 50 DP 788523, Lot 1 DP 73839A, Lot 1 DP 73839B, Lot A, DP 440268 & Lot 1 DP 1198325 known as Nos. 570-588 Oxford Street, Bondi Junction.
<b>Description of the development to which this Agreement applies - (Section 93F(b)(ii))</b>	Conversion of the approved mezzanine floor (approved as a plant area) into commercial office floor space – the PA Development Proposal under the PA Development Application.
<b>The scope, timing and manner of delivery of Development Contributions required by this Agreement - (Section 93F(3)(c))</b>	See clause 6 and Schedule 3.
<b>Application of Section 94 of the EPAA – (Section 93F(3)(d))</b>	The application of section 94 of the EPAA is excluded in respect of all of the PA Development Proposal
<b>Applicability of Section 94A of the EPAA – (Section 93F(3)(d))</b>	The application of section 94A of the EPAA is excluded in respect of all of the PA Development Proposal
<b>Applicability of Section 93EF of the EPAA – (Section 93F(3)(d))</b>	The application of section 94EF of the EPAA is excluded in respect of all of the PA Development Proposal
<b>Applicability of Section 93F(3)(e) of the EPAA</b>	Not applicable
<b>Mechanism for Dispute resolution – (Section 93F(3)(f))</b>	See clause 9 to this Agreement.
<b>Enforcement mechanism – (Section 93F(3)(g))</b>	Clause 10, Schedule 3 and Clause 11.

## Planning Agreement

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### Schedule 2 (Explanatory Note)

Clause 25E of the *Environmental Planning and Assessment Regulation 2000* (NSW)

#### 1. Parties

Waverley Council (Council)

St Oxford BJV Pty Limited (Developer)

Bolside Pty Limited

Peat Cheon Nominees Pty Limited

Hollywood Investments Pty Limited

Ursula Eleonore Aroney

Jacob Spiros Cassimatis

Tina Cass

Paula Cassimatis Kalligeros

James Aroney

Emanuel Aroney

Renato Giacco

(Owners)

#### 2. Description of Subject Land

Lot D DP 407377, Lot E 407377, Lot F DP 407377, Lot G DP 407377, Lot 4 DP 262918, Lot 50 DP 788523, Lot 1 DP 73839A, Lot 1 DP 73839B, Lot A DP 440268 & Lot 1 DP 1198325 known as Nos. 570-588 Oxford Street, Bondi Junction

#### 3. Description of Proposed Change to Environmental Planning Instrument

Not Applicable.

#### 4. Description of PA Development Proposal

The PA Development Proposal under the PA Development Application and PA Development Consent is to convert the approved mezzanine (approved as a plant area) into commercial office floor space.

#### 5. Summary of Objectives, Nature and Effect of the Draft Planning Agreement

The Draft Planning Agreement assists Council in achieving its objectives in respect to the Bondi Junction Precinct Area programs and policies as referred to in its Planning Agreement Policy 2014 in particular the Bondi Junction Complete Streets Program.

The Draft Planning Agreement is made in connection with an offer to make provision towards a public purpose under Council's Planning Agreement Policy and Bondi Junction

## Planning Agreement

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Precinct Area programs and policies, as the proposed development includes a mezzanine floor which exceeds the floor space ratio permitted under Council's planning controls.

The Draft Planning Agreement is a contractual relationship between Council and the Developer whereby the Developer is to pay a Monetary Contribution and is a Planning Agreement under subsection 2 of Division 6 of Part 4 of the Environmental Planning & Assessment Act, 1979 (the Act).

The Monetary Contribution to be paid by the developer comprises a payment of \$338,440.00 (as required by condition no: 8 of the Development Consent No: DA-490/2015).

Certain measures to secure the Monetary Contribution are provided in the Draft Planning Agreement including provision of a Bank Guarantee and registration of the Agreement upon the title to the Land.

### **6. Assessment of the Merits of the Draft Planning Agreement**

The Planning Purposes Served by the Draft Planning Agreement

- The provision of improved public facility/public amenity in the Council Local Government area;
- To seek to provide a standard for road reserves that is comparable to other road reserves in the local government area;
- The Draft Planning Agreement achieves these purposes by ensuring that the Monetary Contributions are paid to Council prior to occupation of the new development, and by requiring Council to apply the funds towards the Bondi Junction Complete Streets Program as soon as practicable.

### **7. Promotion of the Objects of the EPAA**

By providing a Development Contribution towards the provision of local infrastructure, the Planning Agreement promotes the following objects of the EPAA:

- 7.1. the promotion and co-ordination of the orderly and economic use and development of land; and
- 7.2. the provision of public purposes.

The Development Contribution made under the Planning Agreement will promote these objects by providing an effective delivery method for the provision of public purposes, enhancing the public amenities serving the Bondi Junction Town Centre Area.

## Planning Agreement

TressCox LAWYERS

More specifically, through the powers of Council to address matters relating to road reserves – the Agreement promotes Object 5(a)(v) of the Act which is to encourage the provision and co-ordination of community services and facilities and Object 5(c) which is to provide increased opportunity for public involvement and participation in environmental planning and assessment. Under Part 4, Division 6, Subdivision 2 (Planning Agreements) of the EP&A Act, Council may enter into a Draft Planning Agreement for any purpose consistent with its Planning Agreement Policy. An appropriate means of meeting the said objectives under the Act and of participation in the Council's Policies and Programs relating to the Bondi Junction Precinct is by way of a Planning Agreement, as such, under the Draft Planning Agreement, the relevant provisions of the Act are addressed.

### **8. Promotion of the Council's charter under the Local Government Act 1993 (NSW)**

The Developer's contribution towards the provision of local infrastructure is consistent with the Council's long-term strategic planning for the local community; and will facilitate the provision of improved services in the Waverley Council local government area.

The Draft Planning Agreement provides a means by which the Council shows a regard for the long term and cumulative effects of its decisions. The Council is conscious of a need for and the upgrade of streets in its Local Government area and how its decisions and policies impact upon seeking to fulfil this need.

The Draft Planning Agreement allows Council to effectively plan for and manage public assets for which it is responsible.

In addition, the Draft Planning Agreement is a means by which the Council can implement its programs in respect to the Bondi Junction Precinct Area and the Council's Planning Agreement Policy 2014. In doing so, Council exercises community leadership in an area of concern to the local and wider community.

### **9. Conformity with the Council's Capital Works Program**

The Draft Planning Agreement is not inconsistent with the Council's Capital Works Program.

### **10. Compliance with certain requirements prior to the issue of construction, occupation or subdivision certificates**

The following requirements of the Draft Planning Agreement must be complied with before:

- (i) any occupation certificate is issued:
  - the Monetary Contribution is to be paid to Council.

## Planning Agreement

**TressCox** LAWYERS

**This explanatory note has been prepared by Waverley Council and the Developer and Owners jointly. This explanatory note is not to be used to assist in construing the Draft Planning Agreement.**

## Planning Agreement

TressCox LAWYERS

### Schedule 3 (Development Contribution)

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#### Development Contribution (Monetary contribution)

#### **11. Developer's obligation to pay Monetary Contribution.**

- 11.1. The Developer will pay the Council a notional Monetary Contribution of \$338,440 AUD \ (Monetary Contribution).
- 11.2. The Monetary Contribution will be paid to the Council prior to any Occupation Certificate being issued for the PA Development Consent.
- 11.3. Payment of the Monetary Contribution may be made by bank cheque or electronic bank transfer to Council's nominated bank account.



## Planning Agreement

**TressCox** LAWYERS

### Schedule 4 Owners

Name	<b>Bolside Pty Limited ACN 003 416 144</b>
ABN	94 562 177 156
Address	Tower 2, Level 24, 101 Grafton Street, Bondi Junction NSW 2022
Registered Proprietor of	Folio Identifiers D/407377, E/407377, F/407377 and G/407377
Name	<b>Peat Cheon Nominees Pty Limited ACN 001 613 430</b>
ABN	94 562 177 156
Address	c/- Arthur Tang & Co Pty Ltd, Suite 2, Level 3, 12 Thomas Street, Chatswood NSW 2067
Registered Proprietor of	Folio Identifiers D/407377, E/407377, F/407377 and G/407377
Name	<b>Hollywood Investments Pty Limited ACN 090 528 493</b>
ABN	19 120 569 317
Address	Level 3, 12 Thomas Street, Chatswood NSW 2067
Registered Proprietor of	Folio Identifiers 4/262918, 50/788523 and 1/1198325
Name	<b>Ursula Eleonore Aroney</b>
ABN	60 668 509 025
Address	5 Olphert Avenue, Vaucluse NSW 2030
Registered Proprietor of	Folio Identifiers 1/73839A and 1/1198325
Name	<b>Jacob Spiros Cassimatis</b>
ABN	60 668 509 025
Address	1/14 Alfred Street, Ramsgate Beach NSW 2217
Registered Proprietor of	Folio Identifiers 1/73839B and 1/1198325
Name	<b>Tina Cass</b>
ABN	60 668 509 025
Address	3 Warrego Avenue, Sylvania Waters NSW 2224
Registered Proprietor of	Folio Identifiers 1/73839B and 1/1198325
Name	<b>Paula Cassimatis Kalligeros</b>
ABN	60 668 509 025
Address	Goudianika, Kythera 8100, Greece
Registered Proprietor of	Folio Identifiers 1/73839B and 1/1198325
Name	<b>James Aroney</b>
ABN	60 668 509 025
Address	1 Burrabirra Avenue, Vaucluse NSW 2030
Registered Proprietor of	Folio Identifiers 1/73839B and 1/1198325

## Planning Agreement

**TressCox** LAWYERS

Name	<b>Emanuel Aroney</b>
ABN	60 668 509 025
Address	1/17 Macdonald Street, Vaucluse NSW 2030
Registered Proprietor of	Folio Identifiers 1/73839B and 1/1198325

Name	<b>Renato Giacco</b>
ABN	88 645 838 195
Address	PO Box 297, Bondi Junction, NSW, 2026
Registered Proprietor of	Folio Identifiers A/440268 and 1/1198325

**END OF AGREEMENT**

**REPORT  
CM/7.11/16.06**

**Subject:** Extension of contract for supply of marquees for City2surf 2016

**TRIM No.:** A16/0103

**Author:** Nicholas Daniels, Contracts Administrator

**Director:** Peter Brown, General Manager

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**RECOMMENDATION:**

That Council:

1. Not go to tender for the supply of marquees for the 2016 Sun Herald City to Surf Fun Run Event under s 55(3)(1) of the Local Government Act 1993 because of the unavailability of competitive or reliable tenderers.
2. Approve an extension to the existing agreement with the Butlers Hire Pty Ltd for the provision of marquees for The Sun Herald City to Surf Fun Run Event 2016 with a \$705 price increase per marquee.

**1. Executive Summary**

The current licence agreement for the supply of marquees for the annual City to Surf event has expired. The licence was for 3 years plus 2 one year options. When the first one year option was discussed in January 2016 the provider Butlers Hire Pty Ltd did not wish to continue the contract on the current terms and proposed a significant price increase. This then triggered the need for a new agreement.

The purpose of this report is to seek Council's approval to enter into an extension of the original agreement at the new price for a period of one year to ensure there is no disruption to the 2016 event. A new tender will be initiated for 2017-2019 after the conclusion of the 2016 event.

**2. Introduction/Background**

The Sun Herald City to Surf is a long standing significant hall mark event organised by Fairfax Media Pty Ltd. This year is its 46th year. Council has a license agreement with Fairfax to run the event and the provision of marquees at the finish line on Bondi Beach is a Council initiative and organised by Enriching Waverley. For the past 3 years, Council has contracted with Butlers Hire Pty Ltd, following a tender process, to provide the marquees which are hired out to corporate and other groups for functions to help manage the number of runners setting up in the parks, crowd management and the consumption of alcohol.

Butlers have requested an increase of \$705 per marquee which amounts to an increase of approximately \$50,000 for the 2016 event, based on the usual 70 marquees being available for hire. This brings the total amount over the threshold for requiring a tender.

Staff sought 2 other quotes for supply of marquees for one year which were both higher than the price sought by Butlers. Because the total contract price for one year exceeds \$150,000 the obtaining of quotes

does not satisfy the requirement of the *Local Government Act 1993*, which requires tendering over this amount. However s55(3)(i) does allow councils to not go to tender under some limited extenuating circumstances including where a council decides by resolution that a satisfactory result would not be achieved due to the unavailability of competitive or reliable tenderers.

It is considered that due to the short notice given to provide quotes and the impending 2016 event if a tender was issued now it is likely all tenderers would factor a premium into the 2016 price and this premium could affect the outcome for 2017 and 2018 as well. It is anticipated a tender run after the 2016 event will be more competitive and better value to Council.

For this reason Council's approval is sought to not go to tender under this exemption and to extend the existing agreement, with the price increase sought by Butlers, just for the 2016 event.

### 3. Relevant Council Resolutions

Council or Committee Meeting and Date	Minute No.	Decision
Council Meeting May 2013	1305.18.2	<p>That:</p> <ol style="list-style-type: none"> <li>1. The Evaluation of Findings report attached to Council's file be treated as confidential in accordance with section 11(3) of the Local Government Act 1993, as it relates to a matter specified in section 10A(2) of the Local Government Act 1993.</li> <li>2. Council enters into a contract under Clause 178 of the Local Government (General) Regulation 2005 with Butlers Events &amp; Staging Pty Ltd for a contract period of 3 years with an option to extend for a further 2 X 1 years for the Supply of Marquees at the City to Surf Event at Bondi Beach.</li> <li>3. Unsuccessful tenderers be notified of the tender result.</li> </ol>

### 4. Discussion

Given the importance of the event and the fact that marquee bookings are well underway for 2016, the recommendation to agree to the price increase for this year is unavoidable. Going to tender for future supply of marquees for City to Surf will enable Council to ensure we receive competitive quotes and achieve value for money.

It should be noted that the proposed 2016 Fees and Charges provide increased marquee hires costs which cover the increased supply price for 2016.

### 5. Relationship to Waverley Together 3 & Delivery Program 2013-17

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction: G5 Waverley is financially sustainable with revenue and resources required to support implementation of the community's plans and to provide infrastructure performance and services our community needs.

Strategy: G5b Undertake long term financial and economic planning..

Deliverable: Council's expenditure satisfies the needs of the community.

**6. Financial impact statement/Timeframe/Consultation**

The increased cost of the agreement with Butlers Hire Pty Ltd has been incorporated into the marquee hire price for 2016 so there is no additional cost to Council.

**7. Conclusion**

Council has the opportunity to extend this contract under new terms for this year only under the exemption under the Local Government Act to not go to tender where there is a lack of competitive or reliable tenderers. This will allow Council to enter into a one year agreement for the 2016 event to ensure continuity of service.

**8. Attachments:**

Nil

**REPORT**  
**CM/7.12/16.06**

**Subject:** Evaluation of Tender - Landscape Services Thomas Hogan Reserve

**TRIM No.:** A15/0556

**Author:** Robert Sabato, Project Manager

**Director:** Emily Scott, Director, Waverley Renewal

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**RECOMMENDATION:**

That Council:

1. Treats the Evaluations of Findings report attached to Council's file as confidential as it contains information specified in section 10A(2)(c) of the Local Government Act 1993.
2. Enters into a contract under clause 178 of the *Local Government (General) Regulation 2005* with Hibernian Contracting for Principal Landscape Services for the Thomas Hogan Reserve upgrade.
3. In accordance with clause 179 of the *Local Government (General) Regulation 2005* notifies unsuccessful tenderers of the decision.

**1. Executive Summary**

The purpose of this report is to seek Council's approval for the appointment of the Preferred Landscape Contractor (PLC) tenderer for the upgrade of Thomas Hogan Reserve as recommended by the Tender Evaluation Committee (TEC).

The Thomas Hogan Reserve upgrade project includes refurbishment of an existing playground and the upgrade of access paths, landscape improvements and other furniture and fixtures.

**2. Introduction/Background**

The upgrade of Thomas Hogan Reserve has been identified within the Capital Works Program for 2015. The project included significant community consultation and consideration of long term actions with a number of improvements to the area.

Council has resolved to approve the calling for a Request For Tender (RFT).

**3. Relevant Council Resolutions**

Council or Committee Meeting and Date	Minute No.	Decision
Nil	Nil	Nil

#### 4. Discussion

Tenders were evaluated strictly in accordance with Council's Purchasing Policy, Procedures and Evaluation Plan. Compliance with the provisions of the Local Government Act 1993 and Tendering Regulation 2005 were also strictly adhered to.

The Tender Evaluation criteria were developed and approved by the TEC prior to the tender being issued. The roles and responsibilities of the TEC members and Council are outlined in the signed conflict of interest and deed of non-disclosure declarations held on Council's file.

##### **Tenderers Received**

The Tenders received by the advertised closing date of 2.00pm 27 May 2016 were as follows:

- Regal Innovations Pty Ltd
- Hibernian Contracting

##### **Conforming Tenders**

All tenders met the compliance requirements

##### **Evaluation Criteria and Process**

The objective of the evaluation was to select the tenderer offering the best value for money in a rational and defensible way that is fair to all tenderers. The evaluation criteria and criteria weightings were agreed to by all TEC members and detailed in the Evaluation Plan prior to the tender close date and time.

It was proposed that one tenderer be selected. The evaluation was conducted in 6 chronological stages:

###### *Stage 1: Initial Cull*

Opening and recording of all submissions received and noting any late submissions.

###### *Stage 2: Compliance Criteria (Conforming)*

Ensuring each Respondent's response to the compliance criteria as specified in the Tender Schedules ('Yes' or 'No');

###### *Stage 3: Non-price Criteria (Qualitative)*

Evaluating of all submissions against the evaluation criteria (Design Excellence, Methodology & Approach and Capacity & Program) as specified in the Tender Schedules. The scoring criteria included a 0-5 rating.

###### *Stage 4: Price (Quantitative)*

Comparing the Respondents price through a Normalised price model.

A ratio of Price 40% and Non-price 60% was applied to the formula.

###### *Stage 5: Financial Details*

The TEC could have requested financial details from the preferred tenderer or indeed the top two tenderers in order to test the company's financial standing. However, the TEC agreed that this stage of the evaluation process was not necessary given the standing of the preferred tenderer.

##### **Tender Evaluation Committee (TEC)**

- Robert Sabato, Project Manager, Project Waverley
- Yanos Fill-Dryden, Landscape Architect, Open Space Planning

- William Neary, Project Manager, Project Waverley

### **Evaluation Results**

All tenderers were assessed and scored against the advertised evaluation criteria listed in the tender document and weightings agreed to by the TEC. The tender assessment scoring summary attached to Council's file details the TEC agreed scores and resulting ranking of Respondents.

### **Tender Evaluation Committee Endorsement**

Tenders were evaluated strictly in accordance with Council's Purchasing Policy and Procedures and the Local Government Act 1993 and General Regulations 2005.

Following a rigorous evaluation process of all submitted tenders, the Tender Evaluation Committee is confident in its recommendation that the services offered by the recommended tenderer conform to Council's requirements.

## **5. Relationship to Waverley Together 3 & Delivery Program 2013-17**

The relationship to *Waverley Together 3* and *Delivery Program 2013-17* is as follows:

Direction:	C7 Health and quality of life are improved through a range of recreation and leisure opportunities.
Strategy:	C7a Retain, protect and improve the quality, flexibility and useability of parks, reserves and other green spaces to meet recreational needs, whilst considering and ameliorating any negative environmental impacts..
Deliverable:	Sustainable, well maintained and well used recreation facilities
.	

## **6. Financial impact statement/Timeframe/Consultation**

The tendered price is a little over \$300,000. The funding has been fully allocated under the 2015/16 budget.

Construction tender awarded	June 2016
Construction commences	July 2016

## **7. Conclusion**

The TEC agreed that the tender process has enabled the Committee to recommend Hibernian Contracting as Principal Landscape Contractor of Thomas Hogan Reserve upgrade.

Hibernian Contracting scored well in all criteria of Stage 3 non-price and were the number 1 ranked for this stage. Hibernian Contracting has completed a number of construction projects of similar scope and of equal or greater value and are a well-established company with diverse experience.

Hibernian Contracting work demonstrates a high level of innovation and has attracted an impressive list of clientele. Projects have included:

- Greensquare – City of Sydney



- Civil works – Willoughby Council

The TEC has formed the view that this company, taking into consideration all of the information provided, are the most suitable company to recommend for the PLC of Thomas Hogan Reserve upgrade.

**8. Attachments:**

Nil

## **NOTICE OF MOTION CM/8.1/16.06**



**Subject:** Boot Factory

**TRIM No.:** A14/0299

**Submitted by:** Councillor Strewe

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### **MOTION:**

That Council:

1. Urgently inspects the heritage listed Boot Factory for water damage.
2. Installs new guttering to protect the walls and windows until Council renovates for reuse.

**NOTICE OF MOTION**  
**CM/8.2/16.06**

**Subject:** Comments made in relation to Bondi Pavilion Upgrade

**TRIM No.:** A15/0272

**Submitted by:** Councillor Strewe

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**MOTION:**

That the Mayor informs Council to whom she was referring when she told ABC News (29 May 3.16pm) that some of people gathered at Bondi Beach for the announcement of a ban on working on the Pavilion, until the community are listened to, 'as thugs'.

I would like to know was she referring to myself and Councillor Wakefield? If not was she referring to National Living Treasure Jack Munday? Or a Senator of the Australian Parliament? Or was she in fact referring to the woman President of the CFMEU, construction division, Ms Malia? Or perhaps the Secretary of the division Mr Parker?

As an attendant at the announcement I have a right to know to whom the Mayor was referring.

## NOTICE OF MOTION CM/8.3/16.06



**Subject:** Investigate underground cabling in Waverley's streets

**TRIM No.:** A05/0902

**Submitted by:** Councillor Kay  
Councillor Mouroukas

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### MOTION:

That Council Officers investigate opportunities to underground cabling in key streets in Waverley and report back to Council on the costs and benefits, and a recommended policy. The report should consider the following:

1. Local Villages & Urban Centres:
  - (a) How Council could prioritise underground cabling in local villages and urban centres under a full cost contribution model as part of our Capital Works Program. Priority should be based on streetscape benefit and scheduled footpath improvement works.
  - (b) Identify opportunities to install smart poles at these locations as a replacement for standard street lights.
2. Residential Streets:
  - (a) How Council could support funding towards the cost of undergrounding cables in residential streets where residents have requested this action, and they are prepared to contribute to the cost of the work.
  - (b) Bringing forward the scheduled footpath replacement program in areas where implementation of underground cabling projects is being considered , noting that it may be preferable to locate cabling under a grass verge, or otherwise.
3. Identify any grants or other sources of funding external to Council, and whether SSROC would be willing to assist in a group funding initiative or other measures to reduce project costs.
4. Determine outcomes from other Councils in undergrounding cables and how they have funded these outcomes.

### Background

Residents in Kenneth Street and Woloroi Crescent have recently contacted Council for help to underground cables and thereby improve the streetscape outside their properties and amenity from within their properties. Over the last few years, Council has received numerous requests for co-contribution to undergrounding cables in the LGA. However we currently have no policy to govern our response.

This has prompted consideration of how Council would pursue the undergrounding of cables in the wider local government area, and for Local Villages & Urban Centres.

Undergrounding cables also provides enhanced opportunities to install smart poles as a replacement for standard street lights. A tender has already been awarded for the supply of smart poles but Council has yet to have any installed.

Council will benefit from smart poles, including energy efficiency and reduced energy bills through upgrading inefficient lighting and street lighting infrastructure, allowing greater control of public lighting, and better ability to measure progress toward our Environmental Action Plan (EAP) targets via improved data management capabilities.

Although it may be concluded that undergrounding cables throughout Waverley is an expensive exercise for Council to take on, there are many streetscape benefits. It is likely that for Council to incur the full cost would not be sustainable for residential areas without some prioritisation. Hence, why it is important to identify if there are any external funding opportunities.

Upgrades to and/or replacement of Ausgrid infrastructure at Council's expense would provide energy efficiency benefits from smart poles, and help to meet Ausgrid's efficiency targets without them having any capital expense. There may be external funding opportunities to recognise this fact. Furthermore, greenhouse gas (GHG) modelling by Waverley Council has shown that through this investment we would significantly reduce our own energy bills.

In any case, the investigation must consider a methodology that maximises benefits to the community in a way that is sustainable to Council.

## NOTICE OF MOTION CM/8.4/16.06



**Subject:** Council Youth Employment Scheme

**TRIM No.:** A16/0374

**Submitted by:** Councillor Mouroukas  
Councillor Kay

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### MOTION:

That Council:

1. Investigates the establishment of a fixed term, say 12 months, Youth Employment Scheme to operate within Council.
2. Reports back on the outcomes of the investigation.

### Background

The intention of this motion is to have Council investigate and consider the feasibility and practicalities of developing an employment scheme that can provide opportunity for young people to gain real world work experience in what might be their first job.

Organisations that create 'first job' opportunities are acknowledged as making an admirable contribution to our communities. With considerable diversity in its varied operations, Waverley Council maybe in a position to offer a range of work opportunity few organisations can.

The investigation should consider:

- a) Current policies and/or practices.
- b) Determination of target applicant age group.
- c) Duration of the fixed term of employment under the scheme.
- d) Number of positions that may potentially be offered per employment cycle.
- e) Part time and full time options.
- f) Job related training/education/attaining qualification.
- g) Areas within Council whereby suitable employment opportunities may be developed.
- h) Cost to Council and external funding opportunities including Federal and State grants.
- i) Co-operation between Council and outside entities such as Centrelink and WAYS.
- j) Position of relevant unions.
- k) Staff consultation/views.
- l) Other relevant considerations.

## NOTICE OF MOTION CM/8.5/16.06



**Subject:** Future-proofing Council infrastructure against extreme weather

**TRIM No.:** A03/2112

**Submitted by:** Councillor Masselos

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### MOTION:

That given the increasing incidence of extreme weather, in part due to climate change, and the impact on Council infrastructure to cope with these events, Council assesses existing infrastructure including drainage, gutters, roads and footpath surfaces with a view to determine the current capacity of this infrastructure to handle extreme weather events, and look at opportunities for better future proofing including:

1. Reviewing its current policies to ensure its preparedness for extreme weather events.
2. Consider the outcomes of these reviews for input into the relevant policies and programs of Council.
3. Investigate how insurance companies are planning for climate change and extreme weather events and report back to council for consideration.

### Background

There is an increasing number of extreme weather events that are impacting negatively upon Waverley infrastructure e.g. within the last 12 months Bronte Beach brick walls have been destroyed by extreme weather events, unusually high and destructive flooding of resident homes in Palmerston Ave.

## **NOTICE OF MOTION CM/8.6/16.06**



**Subject:** Temporary suspension of proposed Bondi Pavilion works

**TRIM No.:** A15/0272

**Submitted by:** Councillor Masselos

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### **MOTION:**

That:

1. Design work and preparation of the Development Application for the proposed Bondi Pavilion works be temporarily suspended until the newly announced community consultation has been concluded and outcomes determined.
2. Any relevant design outcomes from the community consultation be incorporated into the proposed design.



## NOTICE OF MOTION CM/8.7/16.06



**Subject:** 'Municipality of Waverley NSW' Coat of Arms mosaic sculpture

**TRIM No.:** A10/0719

**Submitted by:** Councillor Mouroukas  
Councillor Kay

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### MOTION:

That Council, in relation to the 'Municipality of Waverley NSW' Coat of Arms mosaic sculpture affixed to the façade of Waverley Council Chambers:

1. Notes that it is a sculpture of artistic and local historic value.
2. Undertakes an inspection to determine its condition and restoration needs.
3. Identifies an appropriate location for the permanent installation of the sculpture, should Council amalgamation proceed.
4. Prepares a report for consideration on the above outcomes.

### Background

The 'Municipality of Waverley NSW' Coat of Arms mosaic sculpture, which has been affixed to the façade of Waverley Council Chambers for more than 40 years, is a work of artistic merit.

Should Council amalgamation proceed, the sculpture will no longer serve as a current emblem of our Local Government area. As its historic relevance is strong, Waverley Council should take action to ensure its preservation into the future.

## **NOTICE OF MOTION CM/8.8/16.06**



**Subject:** Local Government Election 2016

**TRIM No.:** A13/0486

**Submitted by:** Councillor Masselos  
Councillor Strewe  
Councillor Wakefield

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### **MOTION:**

That Council request the State Government to hold Waverley's local council election in September 2016.

## NOTICE OF MOTION CM/8.9/16.06



**Subject:** Bondi Pavilion Documentation

**TRIM No.:** A15/0272

**Submitted by:** Councillor Masselos  
Councillor Strewe  
Councillor Wakefield

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### MOTION:

That Council:

1. Releases for public scrutiny the confidential material Councillors have been given access to relating to alternative designs and costings for the Bondi Pavilion project. This includes designs for a refurbishment of the Pavilion including retaining the theatre in its current position in varying configurations. This material was produced but not made available to either Councillors or to the public over the past year nor during the recent public consultation for the refurbishment/ rebuild of the Bondi Pavilion.
2. Publishes the abovementioned designs on Council's website.

## NOTICE OF MOTION CM/8.10/16.06



**Subject:** Merger Proposal

**TRIM No.:** A16/0054

**Submitted by:** Councillor Masselos  
Councillor Strewe  
Councillor Wakefield

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### MOTION:

Council believes that the “Fit for the Future” process has not been undertaken in a robustly fair and consistent manner and now withdraws its support for a “base case” merger of Randwick and Waverley.

### Background

At an extraordinary meeting on 10 June 2015 Council passed a motion supporting a base case merger of Randwick and Waverley. The motion included under Clause 2:

“Council resolves to:

A) Endorse the submission of a Council Merger Proposal, proposing a base case merger between Waverley and Randwick Councils, and

- i. Offer to submit an equal partner joint merger proposal on behalf of both Waverley and Randwick Councils; and
  - ii. Include within the ‘Scale and Capacity’ section of the submission proposal, Waverley’s position that a merger of Waverley, Randwick and Woollahra Councils would provide increased potential benefit.
- and
- iv. Note and inform the State Government that Waverley’s support of a base case merger with Randwick is conditional upon the Government proceeding with its Fit for the Future program in a robustly fair and consistent manner across Metropolitan Sydney.”

Given the large number of legal challenges to the State Government lodged by Councils including Woollahra and Lane Cove, the inconsistent treatment of Councils in marginal Liberal/National Party federal seats, the lack of transparency and lack of independence of the KPMG report, Council believes that the Fit for Future process has not been undertaken in a robustly fair and consistent manner.

**NOTICE OF MOTION**  
**CM/8.11/16.06****Subject:** Planning for possible amalgamation**TRIM No.:** A16/0054**Submitted by:** Councillor Wy Kanak

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**MOTION:**

That Council Officers prepare a report for the next Council Meeting on matters related to planning for possible Council amalgamation, particularly those matters and actions that have already been undertaken and such report provide an estimate of costs (including staff time) incurred so far and planned in relation to the proposed amalgamation process.

**Background**

On 12 May 2016 the NSW Government announced the merging of a number of Sydney Councils creating 19 new Councils. The NSW Government also announced the intention to merge others in the near future including Waverley, Woollahra and Randwick Councils.

Council officers over recent months have been undertaking some transitional project work to assist a smooth amalgamation process whenever that occurs.

## NOTICE OF MOTION CM/8.12/16.06



**Subject:** Submissions received on Bondi Pavilion Upgrade

**TRIM No.:** A15/0272

**Submitted by:** Councillor Wy Kanak

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### MOTION:

That:

1. In light of Council's recommitment to community engagement, the submissions received during the earlier consultation process on the Bondi Pavilion Upgrade concept plans be referred to Tonkin Zulaikha Greer Architects for their consideration.
2. Tonkin Zulaikha Greer Architects be requested to offer suggestions on ways that the concept plans could be modified to address the concerns raised in the submissions, particularly:
  - (a) The change of use of the first floor, the replacement of the existing theatre and the changes to the balcony balustrade to improve views for seated diners.
  - (b) The resultant demolition of the music studios and High Tide room.
  - (c) The safety concerns about access to the relocated toilet and change rooms.
  - (d) The loss of the art and pottery studios resulting from relocation of the toilets and change rooms.
  - (e) The reduction in overall floor space for toilets and change rooms as a result of their relocation.
  - (f) Any other matters raised in submissions that Tonkin Zulaikha Greer Architects considers significant.
3. Tonkin Zulaikha Greer Architects be asked to provide their feedback for consideration by Council at the July (or August) meeting of Council.

### Background

Council has recently announced further community consultation planned for the Bondi Pavilion Community Cultural Centre Upgrade proposal.

**NOTICE OF MOTION  
CM/8.13/16.06**

**Subject:** Constitutional Recognition of Local Government

**TRIM No.:** A02/0764

**Submitted by:** Councillor Wy Kanak

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**MOTION:**

That Council write to the current and/or future Prime Minister expressing its support for Commonwealth Constitutional Recognition of Local Government.

**Background**

Recognizing Local Councils in the Constitution of Australia will provide grassroots community democracy safeguards against arbitrary forced local council amalgamations.

**URGENT BUSINESS**  
**CM/9/16.06**

**Subject:** Urgent Business

**Author:** Peter Brown, General Manager

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In accordance with Clause 241 of the Local Government (General) Regulation 2005 and Section 3.5 of Council's Code of Meeting Practice, business may be transacted at a meeting of Council even though due notice of the business has not been given to Councillors. However, this can happen only if:

1. the business proposed to be brought forward is ruled by the chairperson to be of great urgency; and
2. a motion is passed to have the business transacted at the meeting.

Such a motion can be moved without notice.

Only the mover of a motion can speak to the motion before it is put. A motion to have urgent business transacted at the meeting requires a seconder.

For business to be considered urgent it must be of a kind:

1. that requires immediate action or attention, and
2. that cannot be dealt with as a Mayoral Minute or Notice of Motion at a later meeting or by any other means.

The mover of the motion must, when speaking to the motion, explain why he or she believes the business to be of great urgency.



**CLOSED SESSION**  
**CM/10/16.06**

**Subject:** Moving into Closed Session

**Author:** Peter Brown, General Manager

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**RECOMMENDATION:**

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under the provisions of Section 10A (2) of the Local Government Act 1993 for the reasons specified:

CM/10.1/16.06      CONFIDENTIAL REPORT - Fees and Charges - Waverley Cemetery

This matter is considered to be confidential in accordance with Section 10A(2)(d)ii of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a competitor of the council.

CM/10.2/16.06      CONFIDENTIAL REPORT - Fixing of Commercial Waste Fees and Charges for 1 July 2016 to 30 June 2017

This matter is considered to be confidential in accordance with Section 10A(2)(d)i of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.

CM/10.3/16.06      CONFIDENTIAL REPORT - Marine Discovery Centre Inc - Unpaid Loan

This matter is considered to be confidential in accordance with Section 10A(2)(a) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

2. Pursuant to Section 10A(1), 10A(2) and 10A(3) of the Local Government Act 1993, the media and public be excluded from the meeting on the basis that the business to be considered is classified confidential under the provisions of Section 10A(2) of the Local Government Act 1993.
3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the Local Government Act 1993.

**Introduction/Background**

In accordance with section 10A(2) of the Act, a Council may close part of its meeting to deal with business of the following kind:

- (a) personnel matters concerning particular individuals.
- (b) personal hardship of any resident or ratepayer.
- (c) information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
- (d) commercial information of a confidential nature that would, if disclosed:
  - i prejudice the commercial position of a person who supplied it: or
  - ii confer a commercial advantage on a competitor of Council;
  - iii reveal a trade secret.
- (e) information that would, if disclosed, prejudice the maintenance of law.
- (f) matters affecting the security of Council, Councillors, Council staff and Council property.
- (g) advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the grounds of legal professional privilege.
- (h) information concerning the nature and location of a place or an item of Aboriginal significance on community land.
- (i) alleged contraventions of any Code of Conduct requirements applicable under Section 440.

It is my opinion that the business listed in the recommendation is of a kind referred to in section 10A(2) of the Local Government Act 1993 and, under the provisions of the Act and the Local Government (General) Regulation 2005, should be dealt with in a part of the meeting that is closed to members of the public and the media.

Pursuant to section 10A(4) of the Act and clause 252 of the Local Government (General) Regulation, members of the public may make representations to the meeting immediately after the motion to close part of the meeting is moved and seconded, as to whether that part of the meeting should be closed.

**RESUMING IN OPEN SESSION**  
**CM/11/16.06**

**Subject:** Resuming in Open Session  
**Author:** Peter Brown, General Manager

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**RECOMMENDATION:**

That Council resumes in Open Session.

**Introduction/Background**

In accordance with Clause 253 of the Local Government (General) Regulation 2005, when the meeting resumes in open session the Chair will announce the resolutions made by Council, including the names of the movers and seconders, while the meeting was closed to members of the public and the media.