

COUNCIL MEETING ATTACHMENTS UNDER SEPARATE COVER

7.00 PM, TUESDAY 30 JUNE 2020

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Council Attachments to Reports 30 June 2020

COUNCIL MEETING

Tuesday, 30 June 2020

ATTACHMENTS

CM/7	L/20.06(3) Operational Plan 2020-21 including Budget, Pricing Policy, Fees and Charges 2020- 21 and Long Term Financial Plan
1	Submissions received on Operational Plan and Pricing Policy-Fees & Charges 2020-212
2	Operational Plan 2020-216
3	Pricing Policy Fees and Charges 2020-2180

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Attachment 1 - Submissions received on Operational Plan and Pricing Policy-Fees Charges 2020-21

Submissions Received for Operational Plan and Pricing Policy-Fees & Charges 2020-21

Submissions Received I	ubmissions Received for Operational Plan and Pricing Policy-Fees & Charges 2020-21					
No.	Page Number	Revised Page No.	Item	Proposed Amendments	Reason	
perational Plan 2020/21						
External submission						
1		72	Transport, Pedestrians and Parking It is proposed that the capacity of free motorcycle parking around Waverley is increased and the Motorcycle parking is set at least 4 hour time limit	On page 72 of Operational Plan under Capital Works Program insert a new row – Increase motorcycle capacity in LGA. This will not have a direct budget implication since the cost will be covered as part of broader Capital Works Program	There is an annual increase in motorcycle parking around Waverley as part of Council's Capital Works Program. This submission is acknowledged and a separate Capital Works Program will be included in the Operational Plan 2020-21 under Transport, Pedestrians and Parking section of Capital Works. Council will be undertaking a LGA wide parking review in the financial year 2020-21. This will include the review of parking restrictions and metering	
Internal submission						
2	24	25	Outcome Measure Resident satisfaction with improved process	Insert baseline data and target	Survey findings are available	
3	56	57	Outcome Measure Increase in Councillor satisfaction in Governance support	Delete outcome measure	Baseline data not available	
Pricing Policy-Fees and Cha	rges 202	0/21				
External submission						
1	28	27	Annual Fee for Car Share space in Residential Permit Parking Scheme (RPPS) area - ordinary vehicle under 20.2. Car Share Permits	FY20/21 proposes an increase in the cost of the Annual Fee for Car Share space in Residential Permit Parking Scheme (RPPS) area - ordinary vehicle by 5%, compared to the increase of 3% for 1st permit (single registration) where there is one off-street space, which caters to residents with private vehicles. Moreover, 1st permit (single registration) where there are no off-street spaces remains free. The cost of a 2nd permit for residents is 5 times lower than the cost for a carshare vehicle."	The percentages calculated & used by GoGet for comparison are not accurate. The increase is only applicable from 01/01/21, and for "Annual Fee for Car Share space in Residential Permit Parking Scheme (RPPS) area - ordinary vehicle" & "1st permit (single registration) where there are no off-street spaces*" the increase is 3.41% & 3.45% respectively. A reference to the comparison with neighbouring was also mentioned in the submission. Council staff performed a comparison based on the current fee (19/20) and found that: City of Sydney — annual permit fee for car share vehicles lower than Waverley (\$170 vs. \$440), however the initial application fee charged is significantly higher than Waverley (\$2,380 vs. \$515.50) Randwick — annual permit fee is \$310 and establishment fee is \$644 Woollahra — annual permit fee is \$430 As this increase in line with the increase for Residential permits and has been delayed until 1 January, changing the proposed fee is not recommended.	
Internal submissions						
2	4	4	3. ANIMALS	to lifetime registration fee)	New legislative fee applicable from 01/07/2020	
3	4	4	3. ANIMALS	Add fee for Restricted / dangerous dog - \$195 annual fee (in addition to their one- off lifetime registration fee)	New legislative fee applicable from 01/07/2020	
4	5	5	4. BUILDING RELATED CERTIFICATES	Additional fee per square metre over 2,000 square metre (7.5 cents per square metre) rounded to three digits (0.08 to 0.075)	Format correction to show the accurate charge, rounded to 3 digits	
			1			

Council Meeting: 30 June 2020

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No.	Page Number	Revised Page No.	Item	Proposed Amendments	Reason
5	9	9	5.10. Application Fees	The section on Filming and Photography contained in 5.10 under cemetery services to be removed as these charges already present under 33.4: Filming and Photography on page 52	Remove to ensure consistency & avoid confusion.
6	27	26	19. MAINTENANCE AND REPAIR OF COUNCIL PROPERTY	Changed description from "Campbell Parade – Western side/ Lamrock Avenue to Wairoa Avenue" to "Bespoke assets in the Road Reserve that hold significant social and monetary value"	Clarification to avoid confusion.
7	27	26	19. MAINTENANCE AND REPAIR OF COUNCIL PROPERTY	Changed description from "Circular Art Works" to "Circular Art Works & Tree Pits"	Clarification to avoid confusion.
8	33	32	21.PAYMENT TRANSACTIONS, RATES AND NOTICES	Removed 3% per transaction Credit Card Fees Parking Metres (Re-implement)	Due to a new meter supplier & credit card clearing arrangements this cost has fallen. Also removal will encourage credit card use and potential savings on cash collections costs.
9	33	32	21.PAYMENT TRANSACTIONS, RATES AND NOTICES	Removed 2% per transaction Credit Card Fees Parking Stations (Re-implement)	remove fee to encourage credit card use and potential savings on cash collections costs.
10	37	37	26. SECURITY DEPOSITS	Security deposits for building application with building costs over \$1,000,000	Clarification on what we mean by determination
11	50	50	32.9. Margaret Whitlam Recreation Centre	Grandstand booking Fee for 01/07/20 - 31/12/20 reduced from \$164.15 to \$160 to align with the 2019/20 fee	Correction to keep the fee same as is 19/20
12	62	62	36.3. Banner Installation	Removed "Banner Installation & removal fee callout" as its no longer applicable due to the proposed fee structure changed to charge "per banner installation & removal"	Fee no longer applicable as charging method changed to "per banner" and is already included in the proposed Fees & charges
13	62	62	36.4. Footpath Seating	New application fee description changed to "Application fee" to cover renewals as well, and "Renewal application" fee line removed.	Clarification to avoid confusion.
14	63	63	36.9.Temporary Road Closure for Construction Activities - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation/closure by mobile crane/concrete boom pump/line pump/scissor lift/cherry picker or other similar equipment. The rates are charged per lane.	Description changed from "The rates are charged per lane" to "The rates are charged per lane per day"	Clarification to avoid confusion.
15	63	63	36.9.Temporary Road Closure for Construction Activities - Public Space Occupation	Application fee (non refundable) removed, no longer required as multiple specific Application fee are already present under this section	Clarification to avoid confusion.

Council Meeting: 30 June 2020

No.	Page	Revised	Item	Proposed Amendments	Reason
		Page No.	36.9.Temporary Road Closure for Construction Activities - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath	Fee description changed from "Full road closure for construction activities involving mobile crane/concrete boom pump/scissor	
16	64	63	occupation/closure by mobile crane/concrete boom	lift/cherry picker or other similar equipment" to "Application fee - Full road closure (non refundable)"	Clarification to avoid confusion.
17	64	63	36.9.Temporary Road Closure for Construction Activities - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation/closure by mobile crane/concrete boom pump/line pump/scissor lift/cherry picker or other similar equipment. The rates are charged per lane.	Fee description changed from "Partial road closure/ extra lane in addition to parking lane for construction activities involving mobile crane/concrete boom pump/scissor lift/cherry picker or other similar equipment" to "Application fee - Partial road closure (non refundable)"	Clarification to avoid confusion.
18	64	63	occupation/closure by mobile crane/concrete boom pump/line pump/scissor lift/cherry picker or other similar equipment. The rates are charged per lane.	Fee description changed from "Occupation of any non metered area" to "Occupation of any non metered area (in addition)"	Clarification to avoid confusion.
19	64	63	l ' '	Fee description changed from "Occupation of any metered parking space " to "Occupation of any metered parking space (in addition)"	Clarification to avoid confusion.
20	64	63	note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane.	change description to 36.11. Construction Zone Fee - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane per day	Clarification to avoid confusion.
21	64	63	36.11. Construction Zone Fee - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane.	Fee description changed from "Fee (non- residential area) plus parking metre fee in metered areas" to "Fee (mixed use/ commercial area) plus relevant occupation fee "	Clarification to avoid confusion.
22	64	63	note: includes parking lane, road lane, cycleway & footpath	Fee description changed from "Occupation of any non metered area" to "Occupation fee of any non metered area (in addition)"	Clarification to avoid confusion.
23	64	63	36.11. Construction Zone Fee - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane.	Fee description changed from "Occupation of any metered parking space" to "Occupation fee of any metered parking space (in addition)"	Clarification to avoid confusion.

Council

Council Meeting: 30 June 2020

Attachment 1 - Submissions received on Operational Plan and Pricing Policy-Fees Charges 2020-21

No.	Page Number	Revised Page No.	Item	Proposed Amendments	Reason
24	64	63	36.12.Footpath Use Fees	Two Text lines removed Lines removed "Occupation of Footpath" & "A fee per week per m2 or part thereof and such fee paid 3 monthly in advance". Text no longer required as fee was moved to 36.11 and the relevant text is already present there.	Clarification to avoid confusion.
25	65	65	40 COVID-19 Small Business Support Category	Removed Fee from 01/01/21 – 30/06/21 and added a note "This Business Support Package is in operation until 30 September 2020 or until such earlier time as determined by Council"	Correction to make clarity on the Business Support Package operation.



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ACKNOWLEDGEMENT

We acknowledge the Bidjigal and Gadigal people, who traditionally occupied the Sydney coast.

We also acknowledge Aboriginal Elders both past and present.

Waverley Operational Plan 2020-21

OUR COMMUNITY VISION

Waverley: connecting the city and the sea.

A welcoming and cohesive community that celebrates and enhances our spectacular coastline, vibrant places, and rich cultural heritage.



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Arts and Culture

Community Services and Well-being

Recreation and Open Spaces

Local Economy

Planning, Development and Heritage

Transport, Pedestrians and Parking

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Sustainable Waste

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Waverley Operational Plan 2020-21



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WAVERLEY – OUR LOCAL GOVERNMENT AREA



OUR LOCAL
GOVERNMENT
ARFA

9.2km²

OUR DWELLINGS AND BUSINESSES



31,564 dwellings



39,132 registered businesses

MEDIAN AGE

35 years

- 16% of our residents are 0-14 years old
- 9.2% are 15-24 years old
- 33.4% are 25-39 years old
- 28.7% are 40-64 years old
- 12.7% are more than 65 years old

OVERSEAS BORN RESIDENTS

38.4%

ESIDENTS 30.4/

OUR SUBURBS

Bondi Beach, Bondi Junction, North Bondi, Bronte, Dover Heights, Queens Park, Rose Bay, Tamarama, Vaucluse and Waverley



OVERSEAS BORN RESIDENTS TOP COUNTRIES

United Kingdom, South Africa, New Zealand, Brazil and Ireland

POPULATION



TOTAL POPULATION

74,295

PROJECTED POPULATION 2031

80,100

POPULATION DENSITY

80.36
persons per hectare

ABORIGINAL AND TORRES STRAIT ISLANDER PEOPLE

274





Waverley Operational Plan 2020-21

LANGUAGES

68.7% of us speak English at home while 20.9% speak a language other than English. 10.4% has not stated their language in census surveys

Russian is spoken by 2.2% of our residents, 2.1% speak Spanish, 1.9% Portuguese, 1.8% French and 1.7% Italian













JEWISH COMMUNITY

Waverley's Jewish community of 10,076 residents

HOUSING

AVERAGE HOUSEHOLD SIZE



2.4 people

RENTING HOUSEHOLDS

40.6%

SINGLE PERSON HOUSEHOLDS

27.7%

MEDIAN
WEEKLY RENT

\$622

COUPLES WITH CHILDREN

43.4%

EDUCATION

17 NUN

NUMBER OF SCHOOLS

(including both primary and secondary)

39.5% of our residents aged over 15 years have a Bachelor or higher degree compared to 24.1% for Greater Sydney

20% of young people aged 15–24 years attended an educational institution including high school and/or a higher education facility, such as TAFE or university

DISABILITY

3%

of the population reported needing help in their day-to day lives due to health and disability

ECONOMY



\$4.95 billion

gross regional product

More than

30,124

jobs in Waverley

MEDIAN TOTAL INCOME/WEEK

for Waverley households in 2016 was

\$2,300

compared to \$1,683 for Greater Sydney

HIGH EMPLOYMENT SECTORS

Retail Trade, Health Care and Social Assistance, Accomodation and Food Services, Education and Training, and Professional, Scientific and Technical Services

88.5%

of Waverley properties are connected to the internet

ources: ABS Census 2016, Economy.ld, Australian Business Registry Data

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MESSAGE FROM THE MAYOR



I am pleased to introduce the Waverley Council Operational Plan and Budget for the 2020-21 Financial Year.

This Operational Plan and Budget have been significantly affected by the Covid-19 pandemic. While the initial plan and budget were developed based on the Community Strategic Plan and Delivery Program, the service and facility closures, business continuity arrangements, revenue losses, and the pandemic related response and service measures caused by the pandemic have meant significant changes to the budget and the work program. The Operational Plan was developed and consulted on in a period of fluidity and extreme uncertainty.

In such an environment, I find it useful to keep longer term goals firmly in mind while also making decisions in the present to deal with current circumstances in the most flexible and responsive manner. This is the approach the Council is taking.

The Operational Plan presented here is designed to continue delivery on Community Strategic Plan objectives to the fullest extent possible. Continued delivery of Council services is provided for. Major projects such as the Bondi Pavilion restoration and the Council's infrastructure and asset renewal program remain as key priorities. Not only do these projects deliver on long standing objectives, they also provide employment supporting works to support community and economic recovery.

However, the budget and work program recognise the shortterm changes that have either occurred or been necessitated by the pandemic. Changes in what is open or closed, how services are delivered, resource reallocation to functions such as compliance or public space management, community and business assistance programs and significant reductions in revenue have affected Council operations in the 2019-20 year and will continue into 2020-21. As a result, some of what Council is doing will change during the year as Public Health Orders and related restrictions change and as societal behaviour and business activity reverts to closer to what it was prepandemic.

To cover reductions in revenue,
Council is seeking to cut or defer
some expenditure items without
eroding service delivery or
organisational capability. It is also
proposing to prudently use its strong
Balance Sheet and financial reserves
to fund asset renewal and capital
expenditure activity that would
normally be funded by a larger
operating surplus. To offset this use
of reserves, expenditure allocations
not under pinned by fully defined
projects in more distant years of

the Long-Term Financial Plan have been cut back. In this way, Council is saving on lower priority items in the future in order to see its community through this crisis in the present.

I have been heartened and impressed by the way our community has responded to the Covid-19 pandemic and I want to thank you all for pulling together to help us get through this testing time. Generally, there has been good compliance with restrictions. Alongside this, the spirit of generosity in our community to work together to help those who are vulnerable has been strong. A great deal of community volunteer effort has been provided. The Council has been pleased to be able to work with others to provide some level of support to our community and business, alongside that provided by the NSW and Commonwealth Governments.

Paula Masselos Mayor of Waverley

Waverley Operational Plan 2020-21

MESSAGE FROM THE GENERAL MANAGER

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This Operational Plan and Budget summarises the work program and related resources for the 2020/21 financial year. The development of the work program is informed by community priorities established through the Community Strategic Plan, Council's asset management plans which guide the work required to maintain public assets, legislative requirements, Council's four-year delivery program, a range of other strategies and plan, and community feedback received through the public exhibition process.

Put simply, there are three main focus areas in the 2020/21 work program. These are:

- 1. Continued delivery of services to the Waverley Community,
- 2. A significant program of capital works asset renewal, major community building restorations and new assets, and
- 3. Recovery from the impacts of the Covid-19 pandemic.

The bulk of Council's \$118.6 million operating budget is allocated toward the delivery of services. These range

from waste and recycling collection, parks and playgrounds, roads and footpaths, and community facilities, through to community programs, regulatory activities, development applications and a whole host of others. Many of Council's services are delivered directly by Council staff, while others are delivered via contractual arrangements.

As well as continuing to deliver these services and the behind the scenes activities that support them, Council will also look at ways to improve its business operations and service delivery. This work will include looking at opportunities for greater delivery of services online, more efficient modes of delivery, system improvement and broader service reviews.

The year ahead sees Council looking to undertake capital works worth around \$55.9 million. This is the Council's largest capital program in recent history, quite possibly ever. The flagship project in this program is the \$34.5 million restoration of the Bondi Pavilion over the next 18 months. Alongside this, work to restore the Boot Factory Building in Bondi Junction will commence, and work is scheduled to be advanced or completed on a range of partnership projects with our surf clubs. The Spring Street Cycleway will continue. In addition to this, significant asset renewal and investment projects on roads, footpaths, stormwater systems, parks assets, walkway infrastructure and community buildings make up a very significant program, aimed at making sure the community's assets meet their needs in the years ahead.

The third area of focus adds a layer of complexity to the other two. The Covid-19 pandemic has impacted both the community and Council significantly. Businesses and families in Waverley have been affected by the economic and social impacts arising from the pandemic and the related restrictions introduced. Council activities and facilities had to close or adjust their services due to public health order restrictions and reduced demand. Council revenues from activities such as car parking, facility hire, rentals and footpath dining reduced dramatically, restricting the funds available to be spent on services. In order to maintain services, programs and community assets, Council has had to use its strong balance sheet and financial reserve position to fund asset renewal programs to offset operating revenue reductions. Overall, the reduction in Council operating revenue attributable to the pandemic could be in the order of \$22 million over the period March to December 2020.

Council has a three-pronged approach to recovery. The first priority is to help the broader Waverley community recover. From almost the outset of the pandemic, Council offered fee relief and other assistance to businesses and community groups in order to help firms and groups survive and recover. The Council will continue some level of this type of assistance into the 2020/21 financial year. The Council is now looking to work with the NSW Government and other parties to assess community recovery needs and help focus state and Commonwealth recovery assistance.

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MESSAGE FROM THE GENERAL MANAGER (CONTD..)

Significant parts of the Waverley economy will continue to be affected by border restrictions and the broader economic downturn.

Recovery priorities two and three are more Council focused, although still aimed at community wellbeing. Under priority two, Council has started to restore the services closed or affected through the pandemic. This work will continue based on public health orders, risk management work and demand. Staff are working on the basis that the sooner facilities and services are restored, the sooner our community users can get back to using the services and facilities they enjoy or rely on.

Under recovery priority three, Council will work, over time, to restore its financial position to what it would have been without the pandemic impacts. While Council's strong financial position meant that the impact of the pandemic was manageable by using some reserves and implementing moderate expenditure cuts, Council aims to restore a robust financial position over time.

The Operational Plan and Budget provide a strong basis for the organisation to work from in terms of delivering services for the Waverley community and rebounding from the pandemic. I look forward to working with our staff, the Mayor and

Councillors and our various community, governmental and business partners to deliver our work program over the year ahead

Ross McLeod General Manager

Waverley Operational Plan 2020-21





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THE MAYOR AND COUNCILLORS

WAVERLEY COUNCIL IS MADE UP OF FOUR WARDS – BONDI, LAWSON, WAVERLEY AND HUNTER – EACH ELECTING THREE COUNCILLORS.

The 12 Councillors were elected by residents and ratepayers for a three year term. The last elections were held on 9 September 2017. To address the risks of Covid-19 pandemic, the local government election is postponed to 2021 and the current Council term is extended to 2021.

The position of Mayor is elected by Councillors for a two year period, and Deputy Mayor for a 12-month period.

Councillor Paula Masselos is the current Mayor and Councillor Elaine Keenan is the Deputy Mayor. The responsibilities of Councillors are defined in the Local Government Act 1993 and include:

- Playing a key role in the creation and review of the Council's resources for the benefit of the area
- Reviewing performance, delivery of service, management plans and revenue policies of the Council
- Representing the interests of residents and ratepayers
- Providing leadership and guidance to the community
- Facilitating communication between the community and the Council.

COUNCIL MEETINGS AND DECISION MAKING

Ordinary Council Meetings are held once a month, on the third Tuesday of the month. Residents are welcome to attend these meetings. Extraordinary Council Meetings are called at short notice from time to time to address particular issues. The two Standing Committees are Operations and Community Services Committee and Strategic Planning and Development Committee. Council convenes and/or supports several advisory and consultative committees including Community

Safety Advisory Committee. **Environmental Sustainability** Advisory Committee, Multicultural Advisory Committee, Waverley Access Committee, Audit, Risk and Improvement Committee, Waverley Business Forum, Waverley Cycling Advisory Committee, Waverley Housing Advisory Committee, Waverlev Public Art Committee. Waverley Surf Life Saving Club Committee and Waverley Traffic Committee. Council and Committee meetings are minuted, with the minutes made available on Council's website shortly after each meeting.

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BONDI WARD



Dominic Wy Kanak Greens



John Wakefield Australian Labor Party



Leon Goltsman Liberal Party of Australia

HUNTER WARD



Sally Betts Liberal Party of Australia



Steven Lewis Australian Labor Party



Will Nemesh Liberal Party of Australia

LAWSON WARD



Angela Burrill Liberal Party of Australia



Elaine Keenan Deputy Mayor, Greens



Paula Masselos Mayor, Australian Labor Party

WAVERLEY WARD



George CopelandGreens

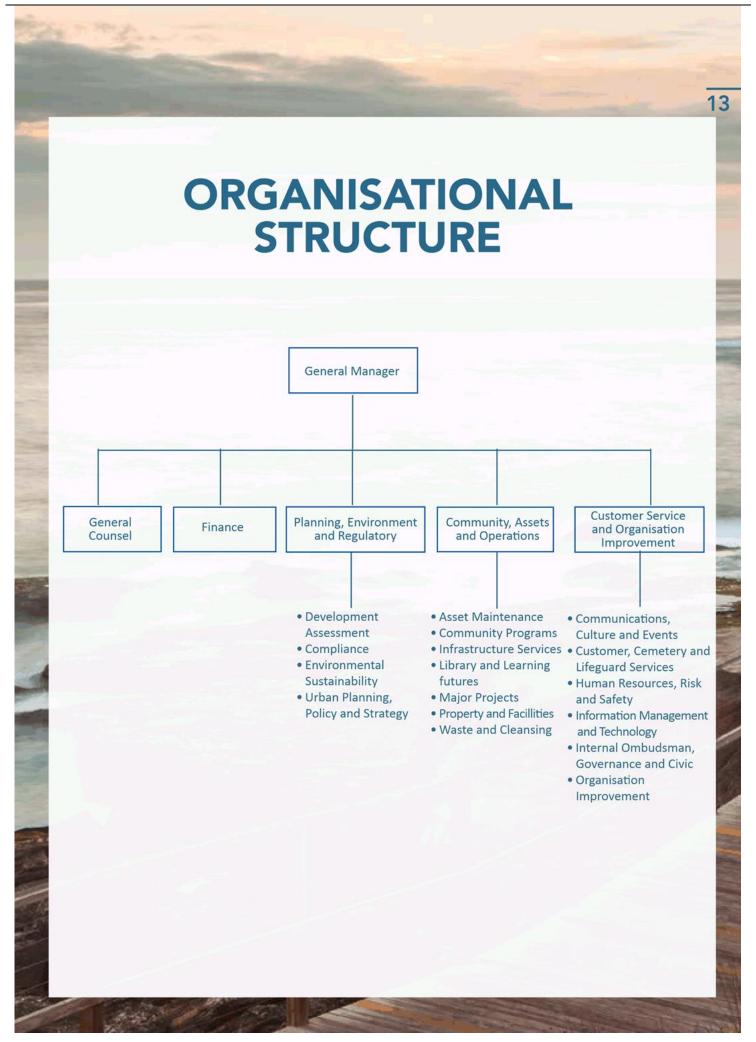


Marjorie O'Neill Australian Labor Party



Tony Kay Liberal Party of Australia

Waverley Operational Plan 2020-21



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OUR PLANNING FRAMEWORK

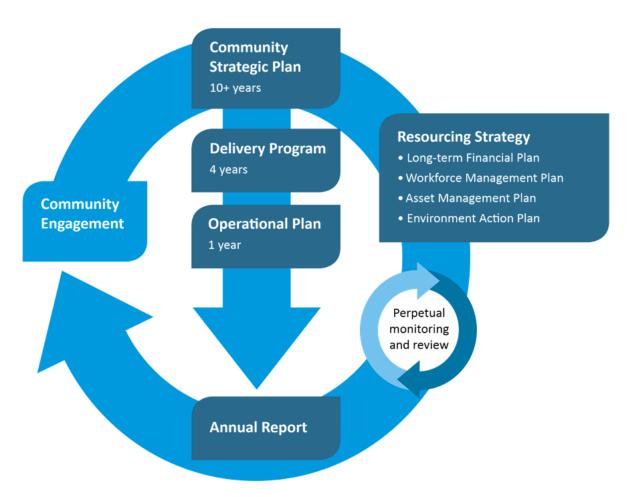
All Councils in New South Wales are required to conduct their business based on an Integrated Planning and Reporting framework.

The framework allows NSW councils to draw various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future.

The framework ensures long-term planning for the future with a commitment to the community having a say in what happens in the area.

The framework requires Council to take a long-term approach to decision making which considers the Quadruple Bottom Line- social, economic, environmental and

civic leadership, and the Social Justice Principles of equity, access, participation and rights. The diagram below shows the framework hierarchy:



The Delivery Program is the point where the community's goals in the Community Strategic Plan is systematically translated into actions. The Delivery Program is the statement of commitment to the

Waverley Operational Plan 2020-21

community from each newly elected council. Priorities are set to the goals and strategies in the Community Strategic Plan and appropriate methods to measure the success of the Delivery Program is identified.

The Operational Plan sits under the Delivery Program and lists all the actions Council will undertake during the year to achieve its strategic goals



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HOW TO READ THIS PLAN

COMMUNITY VISION

The community vision is a succinct statement that captures the community's aspirations for the future of Waverley. The community vision is the foundation for the Community

Strategic Plan



THEMES

How would we achieve the vision for the future of Waverley?

The priorities that we should focus on as a local government area is represented through 11 thematic areas that were identified as the most significant areas that we should focus on in the next 11 years.

- 1. Arts and Culture
- 2. Community Service and Well-being
 - 3. Recreation and Open Spaces
 - 4. Local Economy
- 5. Planning, Development and Heritage
 - 6. Transport, Pedestrian and Parking
 - 7. Building and Infrastructure
 - 8. Sustainable Environment
 - 9. Sustainable Waste
- 10. Corporate Leadership and Engagement
 - 11. Knowledge and Innovation

What did the community say?

The community feedback received during the engagement forms the basis for our future priorities

Goals - What will be our focus?

The priorities that we will focus on to achieve results in the next 11 years



Strategies - How will we achieve our goals?

The strategies are plans that will help us achieve our goals



Deliverables – What will we deliver for the period 2018-2021?

Deliverables are high level actions that Council will deliver in partnership with multiple stakeholders



Activities – What will we implement in 2020-21?

Activities are a combination of projects and actions that we will implement in 2020-21 to achieve the deliverables



Measure - How will we measure our success?

The measures help us to monitor progress we are making in implementing a range of activities to achieve the desired outcome

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IMPACTS OF COVID-19

Preparation of Council's Operational Plan, work program and Budget for 2020-21 was well advanced when the Covid-19 pandemic and related government restrictions began to impact on the Waverley Community and Council in March 2020. The pandemic and the related restrictions have had a significant impact on community behaviour, business activity and Council services and revenues. This has meant the need for significant revision of the Budget and work program, with impacts on the Operational Plan.

The pandemic has seen a significant reduction in Council revenues of around \$3.5 million per month. There have been reductions in:

- revenue for footpath dining licenses and other licenses
- parking fees due to reduced vehicle activity,
- income across a range of other activities including early childhood education, facility and venue hire and some commercial tenancies.

The Council has also sought to provide relief and assistance to businesses and help to those in the community requiring assistance. This has included assisting and coordinating with agencies, NGOs and voluntary groups working to assist the vulnerable.

The focus of Council operations has also changed significantly. Many facilities, areas and services have been closed. Significant focus has gone onto keeping essential services (for example waste and recycling collection, public place cleaning, development assessment processing and food hygiene) operating in a way that keeps staff safe and separated to reduce the vulnerability of our service crews to the virus. Many staff have been working from home where they can. Council public works have been kept going and, in some cases, accelerated in order to support employment and the economy. Management and compliance monitoring of public spaces, including beaches, has also become a focus, with staff redeployed within Council to assist Rangers with those tasks.

There is significant uncertainty as to how long the impacts of Covid-19 will last for and how 'deep' those impacts will be. Some restrictions are being eased and some activity is already bouncing back as this draft Plan is being finalised, however activities such as inbound international tourism will be affected for some time meaning effects on our community. The Commonwealth and NSW Governments are providing assistance to Council specifically and to the community more broadly, and further economic stimulus measures have been signaled. This may have positive impacts above what we forecast here.

In preparing its 'Covid-19' Budget and Operational Plan, Council has had to make assumptions about the length of restrictions and the economic and operational impacts of them. While some restrictions are being lifted now, Council has assumed some restrictions that impair activity levels and revenues will be in place until 30 September 2020. It has also assumed a lumpy recovery process with the potential for 'second wave' outbreaks that will see some impairment of revenues through until at least 31 December 2020. Council operations will also continue to operate in a 'Covid appropriate' manner as restrictions and health requirements change.

Waverley Operational Plan 2020-21

IMPACTS OF COVID-19 (CONTINUED FROM PREVIOUS PAGE)

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In terms of the strategy underpinning the Operational Plan, Council's approach is to continue to keep services running and deliver the aspirations expressed in the Community Strategic Plan to the fullest extent possible. Capital works programs will continue to be delivered and any government stimulus or support available will be capitalized upon which may mean bringing some projects forward.

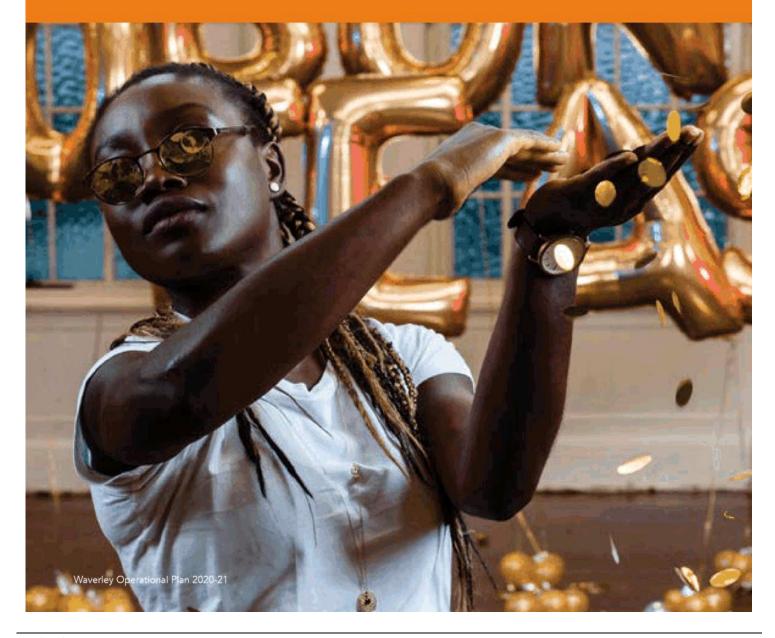
However, operational expenditure has also been examined carefully to allow some offset of revenue reductions where possible. Where there were initiatives proposed that can be delayed with acceptable risk, these delays have been implemented. This includes activities such business, system and process improvements, IT initiatives, plant replacement and some training and other activities. Most new hiring has been deferred until the revenue situation stabilizes.

Financially, the impact of reduced revenues on Council is that the operating surplus before depreciation (a non-cash accounting item) is forecast to be reduced by an estimated \$7million in 2020-21 on top of a similar reduction in 2019-20. While this still sees Council produce an operating surplus, it means there is less money available from operating revenues to fund the Council's vital asset renewal (e.g. road, footpath, stormwater and building renewal and replacement works) and capital expenditure program. As a result, an additional \$14million will be applied from Council reserves in the short-term to fund asset renewal and capital works. The Council has adjudged this to be a prudent use of its strong Balance Sheet and reserve position.

In order to maintain financial sustainability, a review of the Long-Term Financial Plan has taken place. Spending has been maintained in the short-term and assets renewal programs have been emphasised. However, programs signaled in the medium to long term have been carefully examined, with those that are not yet well defined removed from the program or delayed. This sees Council's overall finances remain in healthy shape, with future financial sustainability challenges able to be reconsidered in future years.

As noted above, assumptions have been made to inform this Plan and Budget. One feature of assumptions is that they can be wrong. Council will continue to assess the Covid-19 related impacts on its activities, programs and revenues carefully, and adjust its management approach as required as events unfold.





Goal 1.1: Facilitate opportunities that recognise Waverley's unique place in the Australian contemporary cultural landscape

Strategies	Deliverables	Activity	Responsibility
1.1.1 Develop and implement a Cultural Plan for Waverley that delivers a diverse range	Implement a rich and diverse program of cultural activities across a range of creative and performing art forms	Implement actions prioritised for completion in 2020–21 Waverley Cultural Plan*	Communications, Culture and Events
of integrated cultural activities	Build partnerships with key stakeholders and explore funding opportunities that support and enhance the cultural offering in Waverley	Partner with Commonwealth and State agencies to explore funding opportunities to contribute to the delivery of the Cultural Plan	Communications, Culture and Events
1.1.2. Deliver a dynamic library service that enriches lives by providing a means of social and cultural interaction	Deliver a diverse program of library activities that foster creativity	Review Library programming and implement a revised calendar of Library activities in response to community needs	Library and Learning Futures
	Deliver a broad range of learning programs that educate and inspire	Implement a range of learning opportunities including a suite of technology focussed activities	Library and Learning Futures
1.1.3. Provide a diverse program of recreational and entertainment events	Provide a broad program of Council-delivered civic and community events	Organise and deliver citizenship and other civic ceremonies *	Communications, Culture and Events
that balance community and visitor expectations		Adapt and deliver an annual program of community events and	Communications, Culture and Events
	Co-ordinate the delivery of externally managed flagship events	festivals in alternative locations while the Bondi Pavilion is unavailable during the restoration project*	Communications, Culture and Events

^{*} Implementation of events is dependent on pandemic scenarios and related regulations. Some events may be cancelled or changed depending on operational viability.

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Goal 1.2: Preserve and interpret the unique cultural heritage of Waverley

Strategies	Deliverables	Activity	Responsibility
1.2.1 Maintain the unique cultural value and heritage significance of key landmarks	Ensure future uses of Bondi Pavilion reflect its place as a significant cultural space	Develop plans and identify options for the Bondi Story Room	Communications, Culture and Events
1.2.2. Plan and deliver a range of cultural heritage activities that inspire creativity, build participation and create learning opportunities	Deliver and partner with cultural heritage groups and other organisations to deliver culturally relevant activities	Explore and implement cultural heritage activities in alignment with the Cultural Plan	Communications, Culture and Events

Outcome Measures

Outcome Measure	Baseline	Target(2021)	Responsibility
Positive community and stakeholder feedback for evaluated events	91% positive feedback for evaluated events	Minimum 80% positive community and stakeholder feedback	Communications, Culture and Events
Increase in number of partnerships to facilitate growth for our cultural and creative sector	12 event and program partnerships	Maintain number of event and program partnerships with consideration to restrictions on public gatherings	

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COMMUNITY SERVICES AND WELL-BEING



Goal 2.1: Create a resilient, caring and cohesive community

Strategies	Deliverables	Activity	Responsibility
2.1.1 Provide a range of needs-based, flexible and accessible services,	Develop and implement an integrated social sustainability framework in partnership	Implement Waverley's Social Sustainability Strategy 2020–25	Community Programs
buildings and facilities	with other agencies	Implement social research findings to innovate and enhance service delivery at the Mill Hill Community Centre and associated community services in response to emerging community needs	Community Programs
	Improve the delivery and viability of integrated early childhood and family support services, Community and Seniors Centre and NDIS registered disability service	Deliver flexible and responsive high quality community services including: Early Education Centres, Community and Seniors Centres, Family Day Care program, Waverley Community Living Program (Service for people with intellectual disability)	Community Programs
	Deliver a transparent, targeted and outcome- focused grants program in response to changing community needs and expectations	Provide support to grantees to facilitate improved service planning and outcomes reporting	Community Programs
	Improve the capacity of services to better respond to people with complex needs (eg. young people, mental health, homelessness)	Coordinate partnership and outreach activities to address community needs and opportunities	Community Programs
2.1.2. Provide and manage social and affordable rental housing, community venues and facilities	Manage Council's affordable and social housing programs and partner with other agencies to improve provision	Leverage and progress improvements to existing housing portfolios (including 2A Edmund Street) to provide additional affordable housing supply in Waverley	Community Programs
	Deliver accessible community facilities and venues that cater for the diverse needs of the community	Promote Council's community venues and facilities and investigate opportunities to increase utilisation	Property and Facilities

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Goal 2.2: Nurture a safe, healthy and well-connected community that has the capacity to embrace challenges and the resilience to adapt to change

Strategies	Deliverables	Activity	Responsibility
2.2.1 Facilitate social inclusion and neighbourhood programs to strengthen community	Implement and facilitate resident-led projects and encourage creative community interactions	Implement improvements to pathways and approval process to facilitate resident-led neighbourhood projects	Community Programs
connections	Enhance organisational support for volunteering opportunities and recognise and celebrate volunteers	Review volunteer operations and provide opportunities to strengthen Waverley's volunteer community and build internal support around volunteering	Community Programs
	Provide programs that inform, educate and support Waverley's community	Deliver workshops, information sessions and seminars to inform and support people's wellbeing and resilience	Community Programs
		Develop Council's new community education program on surf awareness and beach safety	Customer, Cemetery and Lifeguard Services
	Connect with older people and assist residents to remain healthy and active in their homes and communities with good access to information, services and support	Establish an outreach hub at the Mill Hill Community Centre to enhance access to community services	Community Programs
2.2.2. Manage and regulate public places to achieve safe and healthy lifestyles	Prepare and implement proactive health and safety strategies to improve community health and address anti-social behaviour	Review the capacity and capability of lifeguard services to ensure high quality service delivery	Customer, Cemetery and Lifeguard Services
		Undertake daily patrols to improve safety at Bondi, Bronte and seasonally at Tamarama beaches	Compliance
		Partner with NSW Police to patrol and target anti-social behaviour and noise related issues within hot-spots	Compliance
		Undertake inspections to regulate food handling, sewerage, excessive noise and other issues	Compliance
		Undertake daily patrols to ensure compliance within dog on-leash areas within hot-spots	Compliance

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Goal 2.3: Strengthen people's inclusion in community life, promote diversity and celebrate Aboriginal culture past, present and future

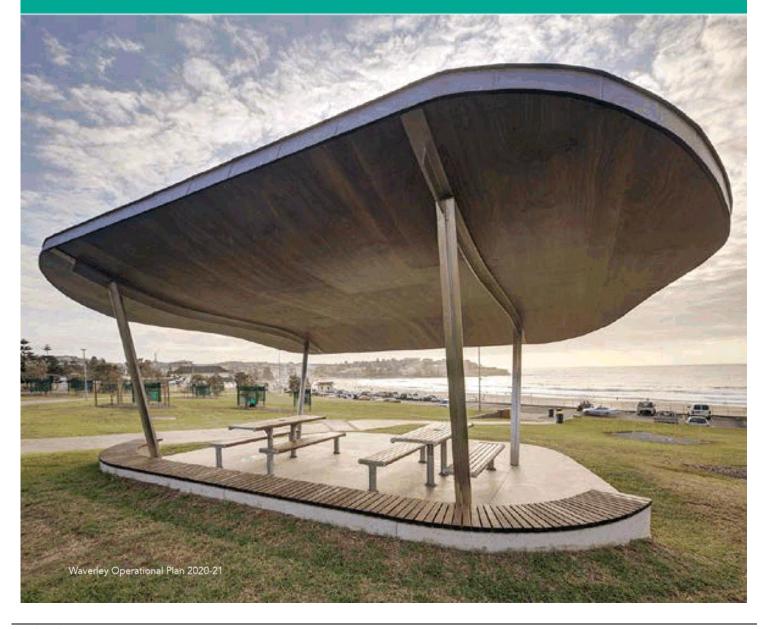
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Strategies	Deliverables	Activity	Responsibility
2.3.1 Improve access, participation and inclusion for everyone	Implement Disability Inclusion Action Plan (DIAP), Reconciliation Action Plan (RAP) and other key plans and policies	Implement priority actions in Reconciliation Action Plan and Disability Inclusion Action Plan	Community Programs
	Strengthen Waverley Council's capacity for collaboration and effective partnerships to deliver community and social well- being projects	Deliver joint projects with community groups and government agencies to harness resources for community benefit such as Transition to School forums, Intergenerational project and Child Safe Policy	Community Programs
	Deliver and facilitate inclusive, informal and family-friendly local programs that promote	Undertake 'Welcoming Cities' self assessment to inform work on social cohesion and resilience	Community Programs
	harmony and respect	Provide events and activities such as Neighbour Day, Harmony Day and National Reconciliation Week for residents and visitors to celebrate Waverley's diverse community	Community Programs

Outcome Measures

Outcome Measure	Baseline	Target(2021)	Responsibility
Increase in activities that promote community connection	20	25	Community Programs
Resident satisfaction with improved process	92%	Satisfaction greater than or equal to 85%	Community Programs
Participant satisfaction with capacity building workshops	80%	Satisfaction greater than 80%	Community Programs
Community services maintain quality accreditation	Meet accreditation and quality rating	Meet accreditation and quality rating	Community Programs





Goal 3.1. Improve health and quality of life through a range of recreational opportunities and quality open spaces

Strategies	Deliverables	Activity	Responsibility
3.1.1 Retain, protect, and improve the quality, capacity and accessibility of parks, open spaces, sporting and recreational facilities	Prepare and implement an Open Space Strategy that caters to and balances the needs of all users	Undertake Playground and Park upgrades at multiple locations including Barracluff Park, Varna Park and Marlborough Reserve	Infrastructure Services and Major Projects

Goal 3.2. Expand the diverse network of parks and open spaces, sporting and recreational facilities

Strategies	Deliverables	Activity	Responsibility
3.2.1 Improve access to private and public recreation facilities and open spaces	Partner with key stakeholders to maximise the use and access to private and public open spaces, recreation and sports fields	Promote Council's sportsfields and facilities and investigate opportunities to achieve optimal use	Property and Facilities
	Integrate innovation and emerging technologies in planning and design of open spaces and recreational facilities	Incorporate design elements including emerging materials that provide cost, lifecycle, environmental and social benefits	Infrastructure Services

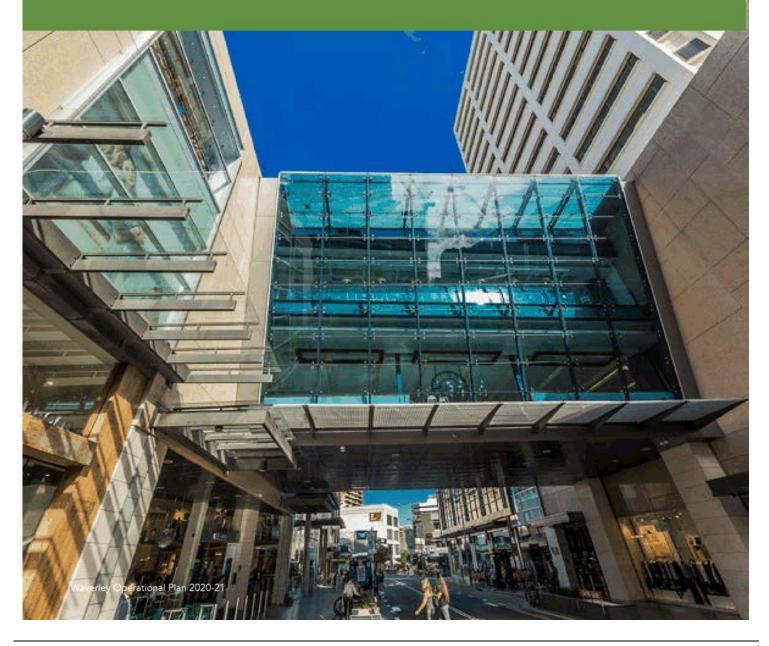
Outcome measures

Outcome Measures	Baselines	Target(2021)	Responsibility
Asset Maintenance Ratio	102.3% (2018–19)	Greater than or equal to 100%	Infrastructure Services, Major Projects, Asset Maintenance





LOCAL ECONOMY



Goal 4.1: Promote Waverley as a significant sustainable economy and innovation precinct

Strategies	Deliverables	Activity	Responsibility
4.1.1 Facilitate networking and collaboration between Waverley's independent professionals and aspiring start-ups	Implement innovative and alternative mechanisms to encourage collaboration and networking	Organise Waverley Business Forum interactive events on a range of themes including on innovation that support local business	Urban Planning, Policy and Strategy
4.1.2. Develop approaches to increase employment opportunities among the highly skilled and educated workforce, including young graduates	Undertake initiatives to facilitate employment opportunities	Partner with private operators, universities and state agencies to release Waverley Council held data (open data) to stimulate employment opportunities for highly skilled businesses	Urban Planning, Policy and Strategy

Goal 4.2: Ensure Bondi Junction and Waverley's villages continue to have a diverse range of businesses, local jobs and services

Strategies	Deliverables	Activity	Responsibility
4.2.1 Enhance the commercial core of Bondi Junction to increase employment	Investigate and implement strategies to facilitate commercial office floorspace in Bondi Junction and other centres	Implement recommendations of Planning Proposal for Bondi Junction B4 Zone from the Department of Planning and Environment	Urban Planning, Policy and Strategy

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Goal 4.2: Ensure Bondi Junction and Waverley's villages continue to have a diverse range of businesses, local jobs and services

Strategies	Deliverables	Activity	Responsibility
4.2.2. Support the efforts of a range of stakeholders to increase the diversity of the local economy	Partner with JobsNSW and other agencies to support start-ups and small and medium enterprises	Organise a workshop to support start-ups, small and medium enterprises applying for Government loans such as accelerating growth loans	Urban Planning, Policy and Strategy
	Implement an Easy To Do Business with Council policy	Streamline processes to support businesses tackle time and complexity in dealing with Council	Urban Planning, Policy and Strategy

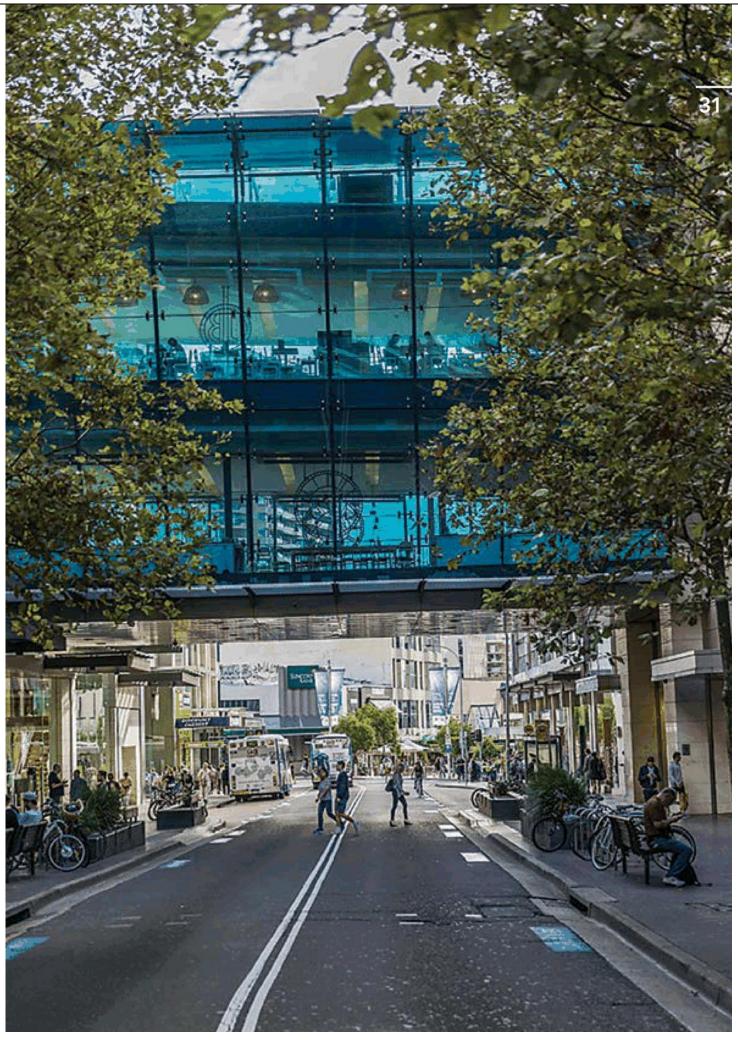
Goal 4.3: Encourage tourism to support to the local economy and contribute to local amenity

Strategies	Deliverables	Activity	Responsibility
4.3.1. Ensure tourism contributes to natural and cultural attractions and local amenity	Lobby State government to amend legislation to better manage short-term holiday lettings	Continue to monitor and lobby state government regulatory developments on short-term lettings	Urban Planning, Policy and Strategy
4.3.2 Support and enhance the tourist economy	Promote and educate visitors on local history, landscape, businesses and cultural assets	Promote self guided heritage walks and Bondi to Manly walk	Urban Planning, Policy and Strategy
	Prepare and implement Waverley Sustainable Visitation Strategy	Establish a Tourism Working Group with representation from the Waverley community to facilitate the implementation of planned activites	Urban Planning, Policy and Strategy

Outcome Measures

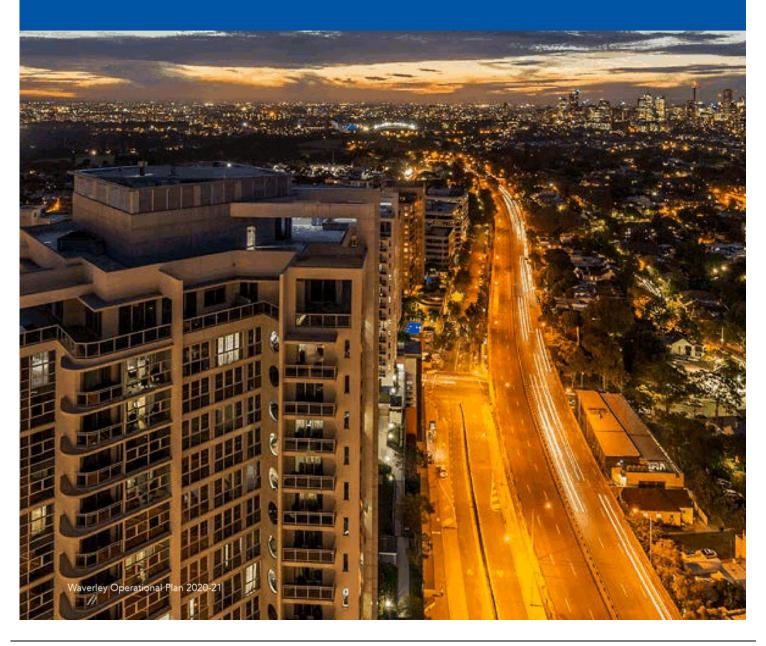
Outcome Measure	Baseline	Target(2021)	Responsibility
Commercial Centre	93.8% (2019–20)	Greater than or equal to	Urban Planning, Policy
Occupancy Rate		90%	and Strategy

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PLANNING, DEVELOPMENT AND HERITAGE



 $Goal \ 5.1: Facilitate \ and \ deliver \ well-designed, \ accessible \ and \ sustainable \ buildings \ and \ places \ that \ improve \ the \ live ability \ of \ existing \ neighbourhoods$

Strategies	Deliverables	Activity	Responsibility
5.1.1 Facilitate and enable a diverse range of housing options and other land	Develop and implement planning policies to increase affordable housing options	Implement the Waverley Local Housing Strategy	Urban Planning, Policy and Strategy
uses	Align local planning policy regularly with metropolitan planning directions and ensure a diversity of uses are provided	Prepare a new comprehensive Local Environment Plan(LEP) and Development Control Plan(DCP)	Urban Planning, Policy and Strategy
5.1.2. Ensure new development maintains or improves the liveability and amenity of existing neighbourhoods	Ensure planning policy and agreements provide improvements to the surrounding facilities and areas	Undertake review of the Planning Agreement Policy and its implementation	Urban Planning, Policy and Strategy
5.1.3. Ensure new development provides a high standard of design quality and does not impact on the amenity of	Provide timely determinations of applications for developments	Implement assessment procedures that deliver high quality outcomes and efficient determination	Development Assessment
neighbours or the wider community	Ensure new development meets the aims and objectives of the LEP and DCP	Assess all applications against relevant and provisions of the LEP and DCP and other relevant legislation	Development Assessment
5.1.4. Ensure development is undertaken in accordance with required approvals and new and existing buildings provide a high standard of fire safety and amenity	Ensure the development meets the requirements of the development consent and relevant legislation where Council is appointed as the certifier	Assess applications for a construction certificate against the development consent and legislation and ensure compliance during required inspections	Compliance
	Provide efficient and professional certification	Implement assessment and inspection procedures that deliver high quality outcomes and efficient determinations	Compliance
		Undertake swimming pool inspections in compliance with Swimming Pool Act and Regulation	Compliance

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Goal 5.1: Facilitate and deliver well-designed, accessible and sustainable buildings and places that improve the liveability of existing neighbourhoods

Strategies	Deliverables	Activity	Responsibility
5.1.4. Ensure development is undertaken in accordance with required approvals and new and	Ensure new buildings meet current fire safety standards and existing buildings are upgraded	Undertake fire safety assessment of new developments where Council is the certifier	Compliance
existing buildings provide a high standard of fire safety and amenity		Undertake fire safety inspections and take appropriate action/s where potential fire safety issues are identified	Compliance
	Undertake initiatives to address issues relating to illegal use or building works in a timely manner	Investigate complaints and take appropriate enforcement action relating to illegal use/ building works in a timely manner	Compliance
5.1.5. Encourage energy and water efficiency, best practice waste management and zero carbon buildings for all developments	Update planning policies, consider incentives and lobby for improved regulations	Research and prepare a Planning Proposal to improve energy and water efficiency for all developments and investigate zero carbon targets for all developments	Urban Planning, Policy and Strategy

Goal 5.2: Value and embrace Waverley's heritage items and places

Strategies	Deliverables	Activity	Responsibility
5.2.1 Protect, respect and conserve items and places of heritage significance within Waverley	Prepare and implement Conservation Management Plans (CMPs) and Conservation Strategies	Review existing use and design of Cemetery Residence and Maintenance building and identify options (with estimated costs) for potential refurbishment in line with heritage and compliance requirements	Customer, Cemetery and Lifeguard Services
	Implement events to promote local heritage	Partner with community and relevant heritage bodies to implement programs such as Heritage Awards that promote local heritage	Urban Planning, Policy and Strategy

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Goal 5.2: Value and embrace Waverley's heritage items and places

Strategies	Deliverables	Activity	Responsibility
5.2.1 Protect, respect and conserve items and places of heritage significance within Waverley	Prepare and implement Waverley Heritage Study	Implement Waverley Heritage Assessment 2020 recommendations	Urban Planning, Policy and Strategy

Goal 5.3: Encourage new developments to achieve design excellence

Strategies	Deliverables	Activity	Responsibility
5.3.1 Ensure development and construction in the public and private domain achieves excellence in	Ensure new developments and building upgrades achieve high quality design outcomes	Engage the Design Excellence Panel (DEP) to help achieve improved building design	Development Assessment
design	Expand the concept of Complete Streets to all of Waverley local government area and prepare and implement the Street Design Manual	Prepare and roll out the Street Design Manual and integrate into relevant streetscape upgrades	Urban Planning, Policy and Strategy and Major Projects
5.3.2. Encourage creativity and innovation in the planning, design and delivery of new buildings, streetscape and public places upgrades	Adapt and implement 3D modelling to increase user understanding and appreciation of place	Expand 3D model for community use	Urban Planning, Policy and Strategy

Outcome Measures

Outcome Measures	Baseline	Target(2021)	Responsibility
Legislative compliance achieved on all matters investigated by Council	100% (2019–20)	100%	Compliance
Percentage of applications that meet LEP and DCP are determined within 40 working days after notification	83% (2018–19)	80%	Development Assessment
Increase in affordable housing investments through VPA negotiations	10% of negotiated VPAs are invested in affordable housing (2019–20)	Greater than or equal to 10% of negotiated VPAs are invested in affordable housing	Urban Planning, Policy and Strategy
Public domain meets best practise standards(public domain manual guidelines)	50% of public domain proposals have used existing public domain documents	80% of all public domain proposals have used the Public Domain Technical Manual	Urban Planning, Policy and Strategy and Major Projects
Private domain meets design execllence standards	50% of private domain proposals have responded to design excellent principles	75% of private domain proposals have responded to design excellent principles	Urban Planning, Policy and Strategy and Major Projects

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TRANSPORT, PEDESTRIANS AND PARKING



Goal 6.1. Provide a wide range of transport options so people can easily move within and beyond Waverley

Strategies	Deliverables	Activity	Responsibility
6.1.1 Enable people to walk and cycle easily around the local area	Prepare and implement a Walking Audit and Walking Strategy	Undertake pedestrian audits at Newland Street and Charing Cross Streetscape	Major Projects
	Implement Waverley Bike Plan 2013 and prepare a Cycling Strategy for separated cycling infrastructure	Deliver Paul Street Bike Network and Bondi Junction Cycleway and Streetscape projects	Major Projects
	Continue to implement a partnership program with schools and businesses to promote and encourage active transport	Partner with schools to deliver safer school travel initiatives	Urban Planning, Policy and Strategy
6.1.2. Improve accessibility to public transport and ride sharing	major improvements to Bondi Junction Interchange, and bus services on Bondi Road Corridor	Partner with Transport for NSW and future private providers to improve bus service on Bondi Road	Urban Planning, Policy and Strategy
		Partner with Transport for NSW to implement access improvements to Bondi Junction Interchange	Urban Planning, Policy and Strategy
	Encourage more ride sharing, shared vehicles and electric vehicles through our policies, planning and facilities management	Provide public place electric vehicle charging stations in the Waverley LGA	Environmental Sustainability
		Implement Mobility as a Service project with key industry and government stakeholders	Urban Planning, Policy and Strategy
		Review and update Car Share Policy and install car share pods	Urban Planning, Policy and Strategy
6.1.3. Reduce the need to own and travel by private motor vehicle	Implement an integrated approach to parking, land use and travel demand through our planning instruments and parking policies	Incorporate strategic transport priorities into planning instruments	Urban Planning, Policy and Strategy

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Goal 6.2. Build and maintain streetscapes that have a welcoming sense of place

Strategies	Deliverables	Activity	Responsibility
6.2.1 Improve accessibility and convenience with new and upgraded roads and footpaths that balance the needs of pedestrians, bicycles and other users	Adopt the Transport Hierarchy into all road and footpath works undertaken by Council, for both capital and maintenance works	Incorporate transport hierarchy principles into civil designs of asset renewal projects	Infrastructure Services, Urban Planning, Policy and Strategy
6.2.2. Deliver improved access to popular destinations such as Bondi Junction, Bondi Beach and local villages	Implement Complete Streets and other improvements to Bondi Junction and implement Campbell Parade Streetscape Upgrade	Manage delivery of Bondi Junction Cycleway: Remaining length of Spring Street, Bronte Road commence along Oxford Street between Grosvenor Street and Bondi Road	Major Projects

Goal 6.3. Create safe streets and footpaths with fair access to parking

Strategies	Deliverables	Activity	Responsibility
6.3.1 Build and maintain streets and footpaths that are safe for everybody	Reduce road speeds in Waverley local government area to 40kmh throughout and 10kmh in select locations	Partner with Roads and Maritime Services (RMS) and NSW Centre for Road Safety to reduce road speeds	Infrastructure Services and Urban Planning, Policy and Strategy

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Goal 6.3. Create safe streets and footpaths with fair access to parking

Strategies	Deliverables	Activity	Responsibility
6.3.2. Prioritise residential access to car parking	Review arrangements for parking to address changing community needs including parking permit and electronic permit systems	Implement online parking permit system and review effectiveness and usability	Customer, Cemetery and Lifeguard Services
6.3.3. Ensure that on-street and off-street parking is fairly and effectively managed	Research and implement cost-effective technology, policy and process improvements and prepare Smart Parking Management Strategy	Undertake feasibility assessment and implement smart parking options in Council's car parks and research and replace on-street parking meters	Property and Facilities and Compliance
	Ensure residential and commercial parking areas are patrolled as per Service Level Agreement	Patrol residential and commercial parking areas and address areas of concern via enforcement action	Compliance

Outcome Measures

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Outcome Measures	Baseline	Target(2021)	Responsibility
Increase in metres of separated cycleway	0 (2018–19)	640 metres	Major Projects

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BUILDINGS AND INFRASTRUCTURE



Goal 7.1. Undertake long-term maintenance and renewal of Council assets that meet community expectations and statutory obligations

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Strategies	Deliverables	Activity	Responsibility
7.1.1. Implement a sustainable asset management policy and strategy	Implement adopted Asset Management Plans (AMPs) for all infrastructure types	Deliver proactive maintenance activities to ensure all Council's civil infrastructure assets meet standards	Asset Maintenance
		Manage design and delivery of asset renewal projects identified in AMPs and included in Capital Works Program (CWP)	Major Projects
	Implement continual Improvement Plan for all asset categories	Deliver annual SAMP building renewal program as part of the Capital Works Program	Property and Facilities

Goal 7.2. Construct and upgrade new buildings and infrastructure that meet current and future community needs

Strategies	Deliverables	Activity	Responsibility
7.2.1 Work with the community to deliver long-term building and	Deliver a community infrastructure Capital Works Program	Prepare and implement annual Community Infrastructure Program	Infrastructure Services
infrastructure plans	Develop and implement a Strategic Property Investment framework to effectively manage Council's property portfolio	Implement priority actions as identified in Council's Property Strategy 2020–2024 including review and update of Community Tenancy Policy	Property and Facilities

Outcome Measures

Outcome Measures	Baseline	Target(2021)	Responsibility
Infrastructure Backlog Ratio	1.01% (2018–19)	Less than 2%	Infrastructure Services, Major Projects
Buildings and Infrastructure Renewal Ratio	82.57%	Greater than or equal to 100%	Property and Facilities, Infrastructure Services, Major Projects



SUSTAINABLE ENVIRONMENT



Goal 8.1. Reduce greenhouse gas emissions and prepare for the impacts of climate change

Strategies	Deliverables	Activity	Responsibility
8.1.1. Improve energy efficiency of Council and community buildings and infrastructure	Upgrade lighting, heating, cooling and operations to improve energy efficiency	Upgrade Library heating ventilation and cooling system through data enabled control system	Environmental Sustainability
		Partner with Ausgrid to upgrade and improve street lighting performance	Environmental Sustainability
	Improve environmental performance of new and existing buildings	Deliver program to reduce energy use of apartment buildings through efficiency, solar and batteries	Environmental Sustainability
8.1.2 Increase uptake of renewable energy	Deliver programs to increase the amount of solar and battery installed on community and Council properties and buildings, schools and residential properties	Facilitate installation of solar at Eastern Suburbs schools, residential and community buildings	Environmental Sustainability
	Increase proportion of renewables in Council electricity through our electricity procurement and facilitate community uptake of renewable energy use	Partner with SSROC and neighbouring Councils to continue procurement of renewable energy	Environmental Sustainability
8.1.3 Plan and respond to the impacts of climate change	Prepare and implement a Waverley Climate Change Adaptation Risk Assessment and Adaptation Plan	Prepare and implement Climate Change Adaptation Plan	Environmental Sustainability

Goal 8.2. Conserve water and improve water quality

Strategies	Deliverables	Activity	Responsibility
8.2.2. Improve water efficiency of new and existing community and Council buildings and infrastructure	Utilise water saving devices and practices across parks, beaches and facilities	Maintain leak detection meters at Council's high water-using assets	

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Goal 8.2. Conserve water and improve water quality

Strategies	Deliverables	Activity	Responsibility
8.2.3. Reduce pollutants entering waterways	Manage existing sewer overflows and legacy issue of sewer outfalls at Diamond Bay and Vaucluse	Partner with Sydney Water to commence upgrade of Diamond Bay and Eastern Beaches sewer outfalls	Environmental Sustainability

Goal 8.3. Protect and increase our local bushland, parks, trees and habitat

Strategies	Deliverables	Activity	Responsibility
8.3.1 Improve the condition and increase the extent of remnant bushland sites	Implement the Biodiversity Action Plan - Remnant sites, and volunteer bushcare program	Undertake bush regeneration works across Council's remnant bushland sites	Environmental Sustainability
	Support the delivery of the threatened species sunshine wattle (acacia terminalis) and Eastern Suburbs Banksia Scrub Recovery Plans	Undertake Recovery Plan actions at Loombah Cliffs, York Road and support Centennial Parklands at Queens Park	Environmental Sustainability

Goal 8.3. Protect and increase our local bushland, parks, trees and habitat

Strategies	Deliverables	Activity	Responsibility
·	Prepare and implement an Urban Tree and Canopy Strategy	Prepare an Urban Tree and Canopy Strategy to increase the number of trees across Waverley	Environmental Sustainability
		Implement a tree planting program to increase tree canopy cover	Asset Maintenance
		Implement Tree Management Policy	Asset Maintenance and Compliance
		Review Council's Tree Management Policy	Asset Maintenance

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Outcome Measures

Outcome Measures	Baseline	Target(2021)	Responsibility
Reduction in water consumption for Council operations	61,786 kilolitres(2016-17)	Less than 61,786 kilolitres	Environmental Sustainability
Reduction in water consumption for Waverley LGA	6,208,915 kilolitres (2016-17)	Less than 6,208,915 kilolitres	Environmental Sustainability
Reduction in water consumption	7,849 tonnes CO2 emissions across Waverley Council sites	4,687 tonnes CO2 across Waverley Council sites	Environmental Sustainability
Increase in solar installations in Waverley LGA	Local renewable energy capacity of 3314KW (2017–18)	5340 KW of solar installed locally	Environmental Sustainability
No loss of remnant vegetation	5.6 hectares (2019)	5.6 hectares	Environmental Sustainability
Increase in the amount of remnant vegetation in good condition	9% in good condition in 2020	10% in good condition	Environmental Sustainability

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SUSTAINABLE WASTE



Goal 9.1. Reduce the amount of waste generated

Strategies	Deliverables	Activity	Responsibility
9.1.1 Engage with residents, visitors and businesses to promote sustainable consumption	Develop and deliver targeted engagement programs to facilitate re-use, repair and sustainable purchasing	Implement Sustainable Business Program and Waste Avoidance/Reuse Community Program	Environmental Sustainability
and waste avoidance	Develop and deliver programs targeted at residents and businesses to reduce single-use plastics		Environmental Sustainability

Goal 9.2. Facilitate best practise in waste management to increase recycling and recovery

Strategies	Deliverables	Activity	Responsibility
9.2.1 Deliver engagement programs and services to increase waste diversion from landfill	Identify and deliver targeted engagement programs to residents, schools and businesses to increase recycling and lower contamination rates	Deliver engagement programs focused on reducing contamination of recycling bins, improve recovery of recyclables from the general waste and reduce the incidence of problem waste	Environmental Sustainability
		Deliver Compost Revolution Program to increase uptake of organics recycling by residents	Environmental Sustainability
	Provide waste collection points and recovery programs for problem waste	Provide additional recycling drop off locations or events for	Environmental Sustainability
	items	problem waste items	

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Goal 9.2. Facilitate best practise in waste management to increase recycling and recovery

Strategies	Deliverables	Activity	Responsibility
9.2.2. Provide efficient collection of Waverley's waste and recycling to minimise waste to landfill	Provide an optimal, efficient and reliable kerbside recycling and waste collection service	Provide Recycling Improvement Program to apartments with more than 40 units	Environmental Sustainability
		Implement the Waste Management System to facilitate optimal kerbside collections	Waste and Cleansing
	Provide a bulky waste collection service which is processed to recover as much waste as possible	Undertake a review of the bulky waste collection service and implement the Waste Management System to facilitate optimal bulky item collections	Waste and Cleansing
9.2.3. Incorporate the most advanced waste management and treatment technologies to maximise diversion from landfill	Partner with regional stakeholders and State government to investigate and implement new waste technologies to maximise resource recovery	Assist in the development of alternative collection options for other problem waste streams, such as e-waste	Environmental Sustainability
	Kerbside and public bin waste processed through advanced waste treatment or other technology to maximise diversion from landfill	Continue to work with waste processing contractors and the NSW Environment Protection Authority to improve landfill diversion rates and to apply principles of responsible, best practice waste management	Waste and Cleansing, Environmental Sustainability
		Process kerbside and public place waste in a waste treatment system that reduces landfill, in accordance with the established NSW Environment Protection Authority regulations for waste and recycling	Waste and Cleansing

Waverley Operational Plan 2020-21

Goal 9.3. Keep our streets, beaches and parks clean and free of litter, rubbish and pollution

Strategies	Deliverables	Activity	Responsibility
9.3.1 Undertake programs and services to reduce litter and create clean and attractive public spaces	Deliver education, engagement, and enforcement to reduce litter and dumping in Waverley	Actively patrol and undertake education and enforcement to reduce illegal dumping and litter	Environmental Sustainability
	Develop and support partnerships to reduce litter and dumping on streets, parks and beaches	Build strategic partnerships with strata managers, building managers, real estate agents, cleaners and community groups to improve management of unwanted bulky items and reduce illegal dumping and litter	Environmental Sustainability
9.3.1 Undertake programs and services to reduce litter and create clean and attractive public spaces	Provide public place waste and recycling infrastructure and improve the cleanliness of streets, litter hotspots and beaches	Implement Waste Management Plan for Bronte and target litter hotspots through Litter Prevention Plan	Environmental Sustainability
		Undertake beach, park and public place cleaning program according to schedule	Waste and Cleansing
		Manage waste and recycling infrastructure to improve operational effectiveness	Waste and Cleansing

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Outcome Measures

Outcome measures	Baseline	Target (2021)	Responsibility
Reduction in dumped rubbish incidents reported	1256 incidents (base year 2019)	20% reduction in illegal dumping incidents (879 incidents)	Environmental Sustainability
Reduction in litter on our beaches	Average litter count of 78, 16 and 23 for Bondi, Tamarama and Bronte Beaches respectively (excluding micro particles) in 2018 audit	20% reduction in litter on our beaches in summer	Environmental Sustainability
Increase recycling rates in apartments	90% of bins were contaminated at apartment buildings participating in Recycling Improvement Program (2018–19)	Only 40% of bins are contaminated at apartment buildings participating in Recycling Improvement Program	Environmental Sustainability
Cleaning program completed according to schedule and service standards	100%	100%	Waste and Cleansing
Waste collection program completed according to schedule and standards	100%	100%	Waste and Cleansing

Waverley Operational Plan 2020-21





CORPORATE LEADERSHIP AND ENGAGEMENT



Goal 10.1. Engage the local community in shaping the future of Waverley

Strategies	Deliverables	Activity	Responsibility
10.1.1 Provide opportunities for the community to contribute to decision making	Develop and maintain a suite of integrated corporate plans that meet legislative requirements	Undertake Council's Integrated Planning and Reporting(IPR) activities in alignment with legislative requirements and provide community engagement opportunities for input	Finance
	Implement Waverley Community Engagement Strategy	Implement Community Engagement Policy, Strategy and Guidelines across Council and ensure engagement meets the standards set by the strategy	Communications, Culture and Events
		Provide training for relevant internal stakeholders on community engagement procedures	Communications, Culture and Events
		Engage Precinct committees on strategic issues	Internal Ombudsman, Governance and Civic
		Investigate opportunities for the Combined Precincts to identify platforms to discuss strategic issues affecting the LGA	Internal Ombudsman, Governance and Civic

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Goal 10.2. Build the community's confidence in the integrity and capability of Waverley Council

Strategies	Deliverables	Activity	Responsibility		
governance framework that is transparent, accountable and employs evidence-based decision making Develop and implement an Enterprise Risk Management framework Review and implement a governance framework	an Enterprise Risk	Prepare and implement a Business Continuity Plan(BCP) and Individual Business Continuity Plan(BCP) sub plans	Human Resources, Risk and Safety		
	Review and update relevant governance policies, including Councillor Expenses and Facilities Policy, Precinct Policy and Handbook, Code of Meeting Practice, Code of Conduct, Statement of Business Ethics, Petitions and Delegations Policy	Internal Ombudsman, Governance and Civic			
		Review all Council Committee Charters, delegations and establish and/or update online presence for committees	Internal Ombudsman, Governance and Civic		
	Develop proactive information release program, roll out an organisation wide GIPA training program and update the agency information guide	Internal Ombudsman, Governance and Civic			
		Develop an integrated complaints management system	Internal Ombudsman, Governance and Civic		
		Develop and implement a Corruption Resistance Plan and increase accountability	nternal Ombudsman, Governance and Civic Internal Ombudsman, Governance and Civic		
		Implement Information and Records Management review recommendations	Information Management and Technology		

Waverley Operational Plan 2020-21

Goal 10.2. Build the community's confidence in the integrity and capability of Waverley Council

Strategies	Deliverables	Activity	Responsibility
10.2.1 Establish a strong governance framework that is transparent, accountable and employs evidence-based decision making	Review and implement a governance framework	Review and update financial policies, systems procedures and business processes to improve financial compliance and risk mitigation	Finance
		Prepare and Implement a Procurement Framework including Procurement Policy, processes and procedures	Finance
10.2.2. Deliver long-term financial and economic programs that improve financial sustainability	Meet legislative requirements for financial reporting	Prepare all financial reports required by legislation or requested by government departments and agencies	Finance
	Prepare and implement strategies to improve financial performance	Investigate and implement cost efficiency options and income generation opportunities to improve financial performance	Finance
10.2.3. Strengthen capabilities and resources to deliver Waverley Community Strategic Plan 2018-2029	Implement the Workforce Management plan	Implement the current Workforce Plan through prioritised actions in the People Plan in 2020-21	Human Resources, Risk and Safety
outcomes	Implement a Leadership and Employee Development program	Design and develop the Leadership Development Program and identify cost efficient delivery options	Human Resources, Risk and Safety

Goal 10.3. Build an organisation that places customers and the community at the heart of service delivery

Strategies	Deliverables	Activity	Responsibility
10.3.1 Engage and partner with the community to provide services that meet its needs and	Pilot and deliver new customer service ideas focussing on community needs	Investigate and identify changing customer needs and implement viable options to meet	Customer, Cemetery and Lifeguard Services
expectations	Review and implement a Customer Experience Strategy	customer needs	Customer, Cemetery and Lifeguard Services

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Goal 10.3. Build an organisation that places customers and the community at the heart of service delivery

Strategies	Deliverables	Activity	Responsibility
10.3.2. Use technology to streamline and enhance customer interactions with Council	Increase in end-to-end service delivery offerings	Support the delivery of online customer-centric solutions such as online parkling permits to the community	Information Management and Technology
10.3.3. Deliver efficient and effective services to increase value for money	Develop and undertake a Business Improvement and Service Review program Service Review program Deliver service improvements according to project plans for Information Technology strategies and other organisation improvement programs	Organisation Improvement	
		Review results and recommendations of Local Government Customer Service Network Benchmarking Program	Customer, Cemetery and Lifeguard Services
		Prepare and implement Beach Management Plan	Customer, Cemetery and Lifeguard Services
		Prepare and implement a Cemetery Business Plan	Customer, Cemetery and Lifeguard Services
		Prepare and Implement an ICT Strategy	Information Management and Technology
		Enhance digital capability through automation and integration of systems	Information Management and Technology
		Implement cyber security mitigation strategies	Information Management and Technology
	Undertake resource sharing and/or service delivery partnerships with other councils and community organisations	Partner with other Councils, industry experts and/or community organisations to facilitate best practice outcomes	Organisation Improvement

Waverley Operational Plan 2020-21

Outcome Measures

Outcome Measures	Baseline	Target	Responsibility
Community satisfaction with availability of appropriate opportunities to participate and contribute to Council decision making	73% community satisfaction rating (2018)	80% community satisfaction rating	Communications, Culture and Events
Customer complaints management	75% complaints resolved within 30 days	80% complaints resolved within 30 days	Customer, Cemetery and Lifeguard Services
Increase in staff understanding of compliance with NSW Audit Office's best pratice governance frameworks	20% of Senior Leadership Team has understanding of compliance with NSW Audit Office's best pratice governance frameworks	60% of Senior Leadership Team has increased understanding of compliance with NSW Audit Office's best practice governance frameworks	Internal Ombudsman, Governance and Civic
Increase in Councillor satisfaction in Governance support - Delete this measure	To be determined	To be determined	Internal Ombudsman, Governance and Civic
Precinct satisfaction against 2020 baseline (including very satisfied and satisfied rating)	76% (2019-20)	Greater than 80%	Internal Ombudsman, Governance and Civic
Percentage of critical Waverley Council functions addressed within one week of a critical incident	100%	100%	Human Resources, Risk and Safety
Increased performance engagement scores from low to moderate in five performance improvement areas identified in organisational survey	5 below 50% (indicates low score)	5 above 50% (indicates moderate score)	Human Resources, Risk and Safety
Improved integration of systems for operational effectiveness	3 integrations	8 integrations	Information Management and Technology
Operating Performance Ratio	0.78%	Greater than 0	Finance
Own Source Operating Revenue Ratio	87.13%	Greater than 60%	Finance
Unrestricted current ratio \$11.13 of unrestricted assets available		Greater than 1.50 times	Finance
Debt Service Ratio	42.77 times	Greater than 2 times	Finance
Rates and Annual Charges Outstanding Ratio	2.85%	Less than 5%	Finance
Cash Expense Cover Ratio	15.22 months	More than 3 months	Finance
Increase in financial and legislative compliance			Finance
Improved contract cost and time efficiency	Contract cost and time efficiency rate of 95%	Contract cost and time efficiency rate of 100%	Finance

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KNOWLEDGE AND INNOVATION



 $\label{eq:community} Goal~11.1.~Enable~our~community~to~embrace~economic~opportunities~using~knowledge-based~and~other~emerging~technologies$

Strategies	Deliverables	Activity	Responsibility
11.1.1 Use smart city technology to improve the quality of life, optimise resources and economic sustainability	Prepare and Implement the Smart City Strategy	Facilitate the delivery of Smart Waverley 2023 priority projects such as formation of Smart Cities Advisory Group and Governance Framework	Urban Planning, Policy and Strategy and Information Management and Technology
11.1.2. Expand opportunities for the community to access and	Expand free Wi-Fi network to neighbourhood centres	Prepare a Data Governance/ Management Policy	Information Management and Technology
utilise digital technology		Implement public Wi-Fi expansion feasibility study recommendations	Information Management and Technology
	Initiate a small grant technology start-up scheme	Organise workshops, seminars and other events to facilitate technology grant opportunities for small businesses	Urban Planning, Policy and Strategy
	Explore feasibility of developing data-sharing partnerships	Undertake a feasibility study to identify options and benefits for sharing data and entering into partnerships	Urban Planning, Policy and Strategy
11.1.3. Encourage knowledge intensive and innovative industries	Develop and implement a strategy to attract knowledge-intensive public sector and private sector employers	Undertake research on knowledge intensive industries and launch branding and promotional initiatives to promote Waverley's strengths and opportunities to attract knowledge intensive industries	Urban Planning, Policy and Strategy

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Goal 11.2. Provide multi-purpose community spaces where innovation and collaboration can occur

Strategies	Deliverables	Activity	Responsibility
11.2.1 Create innovative spaces for business incubation and knowledge transfer	Plan and finalise the concept of the knowledge and innovation hub based around the Boot Factory	Investigate and identify options for the establishment of a makerspace/creative studio in the Library	Library and Learning Futures
		Implement the restoration of the Boot Factory	Major Projects
11.2.2. Deliver and facilitate access to emerging technologies and library collections	Develop and implement a new Library Strategic Plan to guide the provision of technology and learning opportunities to support community engagement	Implement priority actions identified in Library Strategic Plan	Library and Learning Futures
	Deliver and facilitate access to emerging technologies and library collections	Continue to implement Library Collection Guidelines and facilitate online accesss to Local Studies material	Library and Learning Futures

Outcome Indicators

Outcome Indicators	Baseline	Target	Responsibility	
Positive customer feedback for programs offered at the Library	80% positive customer feedback (2018-19)	Maintain or Increase 80% positive customer feedback	Library and Learning Futures	
Community satisfaction with Library services	93% positive customer feedback	Maintain or Increase 80% positive customer feedback	Library and Learning Futures	
Increase in Knowledge and Innovation sector of the local economy	4,661	Increase by 2%	Urban Planning, Policy and Strategy	

Waverley Operational Plan 2020-21



COMMUNITY GRANTS PROGRAM

WAVERLEY COUNCIL PROVIDES A COMMUNITY GRANTS PROGRAM TO ENSURE THE DELIVERY OF A RANGE OF SERVICES TO THE LOCAL COMMUNITY

In 2020-21, an estimated amount of \$340,115 will be provided to enable the delivery of services that meet outcomes described in Waverley Council's plans and support identified needs groups in Waverley such as:

- Children, women and families
- Young people and their families
- Tenants and people who are homeless
- People with disability and older people
- Neighbourhood Centres and outreach services

Funding also supports community based cultural organisations delivering participatory cultural activities.

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BUDGET **ESTIMATES** Budget Forecast for the Financial Year 2020-21 2020-21 **Operating Income** 64,942,706 Rates & Annual Charges 2,347,560 Investment Income User Charges 39,510,850 17,306,347 Other Revenues **Grants Subsidies & Contributions** 5,215,084 Total Operating Income 129,322,547 **Operating Expenditure Employee Costs** (68,297,269)Materials & Contracts (22,854,622)**Borrowing Costs** (77,517)(21,401,406) Other Operating Expenses (Excludes Depreciation) **Total Operating Expenditure** (112,630,814)Operating Result Before Capital Income - Surplus/(Deficit) 16,691,733 **Capital Income** Grants Subsidies & Contributions 16,672,939 Sale of Assets 976,747 Total Capital Income 17,649,686 Operating Result - Surplus/(Deficit) 34,341,419 **Cash Available to fund Capital Capital Expenditure** (4,928,984)Other Capital Purchases (55,934,067) Capital Works Program Total Capital Expenditure (60,863,051) Cash Flow to Fund - In/(Out) (26,521,632)Financed By: **Borrowings** External Loan (435,095)Less: Loan Repayments on External Loan (435,095)Net Borrowing **Reserve Movements** (14,289,917)Transfers to Reserves 41,246,643 Transfer from Reserves 26,956,726 **Net Reserve Movements** Net Budget Result - Surplus/(Deficit)



STATEMENT OF REVENUE POLICY

STATEMENT WITH RESPECT TO RATE LEVY (SECTION 405 (2) LOCAL GOVERNMENT ACT, 1993)

1. ORDINARY RATES

1.1. OBJECTIVE

The levying of rates and charges by Council will be in a manner that is transparent, fair and equitable to all ratepayers so as to provide a sustainable source of revenue that endows all members of the community with high quality services, infrastructure and facilities.

1.2. RATE PEGGING

The NSW Government introduced rate pegging in 1977, making several amendments to the methodology resulting in the system in use since 1987. Rate pegging limits the amount that Council can increase its rate revenue from one year to the next by a specified percentage.

In 2010, the State Government board, the Independent Pricing and Regulatory Tribunal of New South Wales (IPART) was delegated responsibility for determining the allowable annual increase in general rates income. IPART is the independent regulator that determines the maximum prices that can be charged for not only local government rates but also certain retail energy, water, and transport services in New South Wales.

The rate increase was determined using a Local Government Cost Index (LGCI) and consideration of a productivity factor. The LGCI increased by 2.6% for the year to June 2019 and the productivity factor is set at 0%. IPART has set the 2020-21 rate peg at 2.6%.

Accordingly, the total rate income received from ordinary rates for this financial year will be increased by 2.6%.

1.3. GENERAL PRINCIPLES

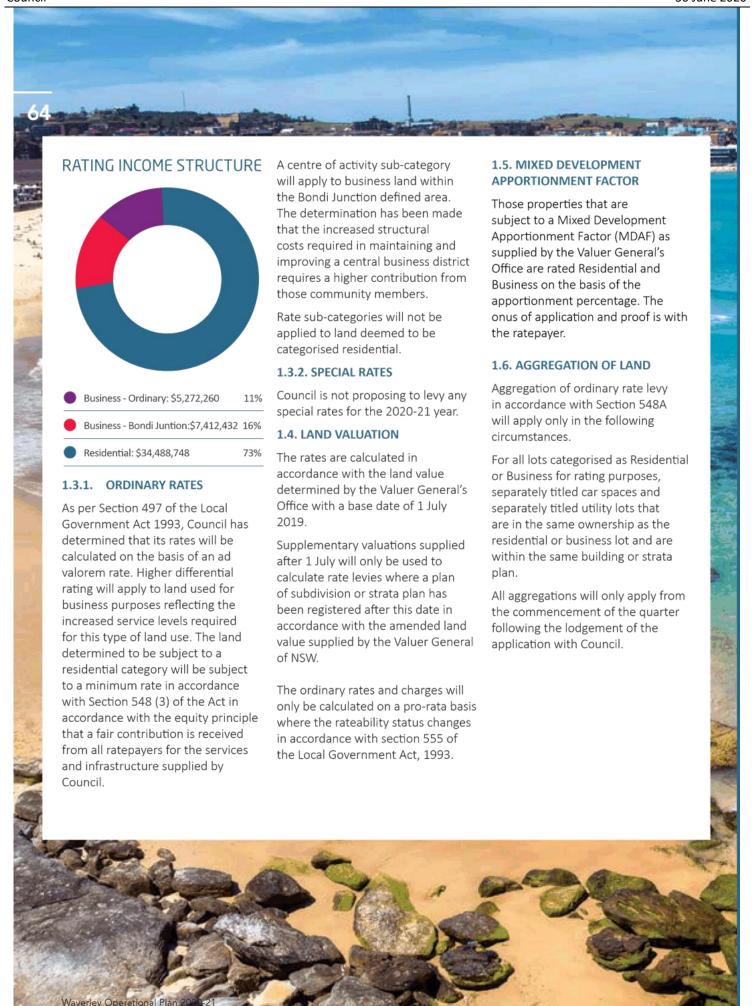
Rates are an important source of Council's operating revenue, contributing approximately 31% of the total operating income in 2019-20. Rates are used to provide essential infrastructure and services such as roads, footpaths,

parks, sporting fields, playgrounds, stormwater drainage, swimming pools, community centres, cycle ways, public amenities and Waverley Library.

The distribution of the rate levy will be made in accordance with the principles of the financial capacity of the ratepayer and to ensure an equitable level of services are provided to all ratepayers and residents.

However, the total rate revenue between the categories is at the discretion of Council.

The following graph details the proportion each category and sub category contributes to the total rates revenue received for this financial year. The proportional balance is unchanged from prior years to ensure a stable pricing structure for the community.



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2. RATING STRUCTURE

2020-21 RATING STRUCTURE

Category	Sub-Category	Number of Assessments	Rate (¢ in \$)	Minimum Rate	Estimated Rates
Residential	Ordinary	29,347	0.113867	660.90	34,488,748
Business	Ordinary	962	0.493670		5,272,260
Business	Bondi Junction	881	0.815630		7,412,432
				Total	47,173,440

2.1. POLICY – RESIDENTIAL CATEGORY

1. The Residential category will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the residential criteria of Section 516 of the Local Government Act 1993.

2.2. POLICY - BUSINESS CATEGORY

1. The Business category, sub category Ordinary will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the business criteria of Section 518 of the Local Government Act 1993 with the exception of rateable assessments deemed to be within the sub category, Bondi Junction.

2. The Business category, sub category Bondi Junction will apply to rateable assessments that satisfy the business criteria of Sections 518 and 529 (2) (d) of the Local Government Act 1993 that satisfy the criteria of being within the centre of activity of Bondi Junction.

3. INTEREST CHARGES

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2020

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to 31 December 2020 (inclusive) will be 0.0% per annum and that the maximum rate of interest payable on overdue rates and charges for the period 1 January 2021 to 30 June 2021 (inclusive) will be 7.0% per annum. Council will apply the

maximum rate of interest in 2020-21 on all un-paid rates and annual charges.

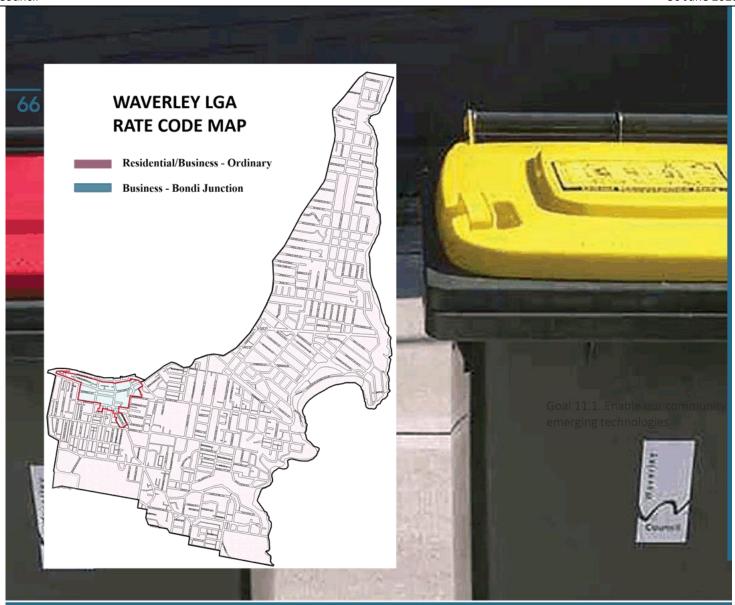
Legal recovery action may be commenced in accordance with Council's Rates, Charges and Hardship Assistance policy.

4. SECTION 611 CHARGES -GAS MAINS

Under Section 611, a local government authority may make an annual charge on the person for the time being in possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place.

For the purpose of gas supplies, a charge is equal to 0.75% of average sales for five years plus a main apportionment calculated according to the percentage of mains within the Waverley Local Government area.

This is assessed in accordance with the judgement by Justice Pike (AGL v. Glebe Municipal Council) and the charge to be calculated using the independent audited figures prepared for the Local Government Association of New South Wales (LGANSW) and the apportionment determined by the LGANSW.



DOMESTIC WASTE MANAGEMENT CHARGE

The annual Domestic Waste
Management Charge is a fee to
manage and collect residential
waste. This is authorised under
Section 496 of the Local Government
Act 1993. This charge is mandatory
and will apply uniformly to each
separate residential occupancy of
rateable land for which the service
is available. For all other residential
premises with self-contained
units (non-shared bathroom and/
or kitchen), one charge will apply
per unit. The Council will exercise
discretion regarding section 496

and may vary the charge and/ or service in evaluation of the individual circumstances

The Domestic Waste Management Charge for 2020-21 is \$576. This is an increase of \$14 from 2019-20.

The charges will be billed on the annual rates and charges notice in accordance with Section 562 (3) of the Local Government Act, 1993.

The Domestic Waste Management Charge covers the cost for collection, processing and disposal of all domestic waste and recycling, bulky household waste, problem waste, public place cleansing, provision of waste avoidance, reuse and recycling initiatives that support a circular economy and reduce waste to landfill.

It also includes landfill tipping fees, as well as the NSW Government Section 88 landfill levy, which increases each year as part of the NSW Government's strategy to reduce waste sent landfill.

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ADDITIONAL DOMESTIC WASTE MANAGEMENT CHARGE

The Additional Domestic Waste Management Charge is a fee for any additional waste and/or recycling bin(s) and associated servicing of those bins at a rateable property currently paying a Domestic Waste Management Charge.

The Additional Domestic Waste Management Charge for 2020-21 is \$5576.

BIN ALLOCATION

For Single Unit Dwellings (individual house), the bin allocation includes one bin of 140L for each of the following: general waste, container recycling, paper recycling and garden organics (optional).

Residential buildings containing three or more dwellings (whether attached or detached) on one lot of land, including boarding houses and service apartments, receive bin allocation based on their waste generation rate according to the published rates in Development Control Plan (DCP), 2012. It does not directly relate to the number Domestic Waste Charges of a rateable property.

The standard bin size for residential buildings is 240L for each of the following: general waste, container recycling, paper recycling and garden organics (optional). However, 660L and 1100L bin sizes may be considered for larger buildings.

DISPUTED DOMESTIC WASTE MANAGEMENT CHARGE

The annual rate notice that is issued each year in July includes details of the Domestic Waste Management Charge attributed to each property, including any Additional Domestic Waste Charges. Where the ratepayer believes they are being

incorrectly charged and advises Council prior to the due date for payment of the first instalment, Council will verify the charge for the property and contact the ratepayer with the outcome. If the ratepayer was incorrectly charged, then the charge will be amended on the next rates notice.

PLEASE NOTE: Recycling and Waste bins are specifically allocated to each property and are not transferable between properties at any time.



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STORMWATER MANAGEMENT SERVICE CHARGE

The stormwater management service charge (the levy) is intended as a mechanism for Councils to raise income to invest in improving the stormwater systems in urban areas. It is in addition to what is raised through general rates and other charges. Council undertakes ongoing planning for, and assessment, construction and maintenance of stormwater assets, as well as stormwater education, to:

- · Reduce the impact of localised flooding
- Reduce pollution reaching our waterways
- Use stormwater as a resource e.g. through collection, treatment and irrigation of playing fields
- Reduce erosion of waterways
- · Upgrade the drainage system as pipes fail or become undersized for the amount of water they need to carry
- Ensure that residents and businesses are doing their bit to help manage stormwater.

Since 2006, Council was able to levy a stormwater management service charge under the Local Government Amendment (Stormwater) Act 2005 No 70. However, Council introduced the Levy for the first time in 2019-20.

The levy is capped in the legislation at \$25 per property for residential properties and \$12.50 for lots in a strata scheme. Commercial properties will be charged at \$25 per 350m² of impervious surface area per property. A minimum charge of \$5 will be applied to strata commercial property when the levy calculation is less than \$5.

The revenue raised from the stormwater levy will be used to fund the following projects in 2020-21. The expected annual revenue from the Stormwater Levy is appropriately \$528,732.

Projects funded through the Levy	Project Costs(\$)
Bondi Stormwater Harvesting System Extension - Delete	380,000
SAMP5 Stormwater Drainage Renewal Program	500,000

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CAPITAL WORKS

CSP Theme	Project Description	2020-21					
Art and Culture	Public Art Commission every two years	50,000					
Buildings and Infrastructure	Bondi Pavilion Conservation and Restoration Project	11,750,000					
Buildings and Infrastructure	Tamarama Surf Club Upgrade	3,250,000					
Buildings and Infrastructure	SAMP5 Roads Renewal Program	2,531,557					
Buildings and Infrastructure	SAMP5 Building Renewal Program	2,447,100					
Buildings and Infrastructure	Charing Cross Streetscape Upgrade	2,134,000					
Buildings and Infrastructure							
Buildings and Infrastructure	SAMP5 Kerb and Gutter Renewal Program	947,381					
Buildings and Infrastructure							
Buildings and Infrastructure							
Buildings and Infrastructure	uildings and SAMP5 Stormwater Drainage Renewal Program						
Buildings and Infrastructure	Bronte Surf Life Saving Club and Community Facilities Upgrade	450,000					
Buildings and Infrastructure	2A Edmund Street (Social housing) Redevelopment	350,000					
Buildings and Infrastructure	Council Accommodation and Services Project	200,000					
Buildings and Infrastructure	Bondi Surf Bathers Life Saving Club Conservation and Upgrade Project	250,000					
Buildings and Infrastructure	SAMP5 Renewal Roundabouts/Speedhumps Traffic Islands/Line Marking Renewal Program	150,000					
Buildings and Infrastructure	Level 4 Office Eastgate Refurbishment	200,000					
Buildings and Infrastructure	SAMP5 North Bondi Tunnel Storage	500,000					
Buildings and Infrastructure	SAMP5 Tunnel 1 Feasibility Study and Design	100,000					
Recreation and Open Spaces	Barracluff Playground Upgrade	1,048,315					
Recreation and Open Spaces	Eastern Avenue and Diamond Bay Boardwalk	600,000					
Recreation and Open Spaces	Marlborough Reserve Playground Upgrade	543,296					
Recreation and Open Spaces	SAMP5 - Other: Fences, Stairs, Edging, Walls/Retaining walls	350,000					
Recreation and Open Spaces	Recreation and SAMP5 - Bus Shelters, Seats and Benches, bike furniture, bins, bollards						
Recreation and Open Spaces	Coastal Fencing Renewal	275,000					
Recreation and Open Spaces	Waverley Park Indoor Cricket Nets Facility	275,000					

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CSP Theme	Project Description	2020-21
Recreation and Open Spaces	SAMP5 Park Drive South Retaining Wall Upgrade	250,000
Recreation and Open Spaces	Varna Park Playground Upgrade	240,000
Recreation and Open Spaces	Bondi Beach Playground Upgrade	200,000
Recreation and Open Spaces	SAMP5 Bondi Park Lighting Renewal and Upgrades	200,000
Recreation and Open Spaces	SAMP5 Living Infrastructure Turf Replacement Program	200,000
Recreation and Open Spaces	Thomas Hogan Park Landscaping	197,913
Recreation and Open Spaces	Marks Park Regrading	150,000
Recreation and Open Spaces	Bondi Park Plan of Management Landscape works	120,000
Recreation and Open Spaces	Clarke Reserve Fencing	90,000
Recreation and Open Spaces	Sports Field Improvement Program	51,900
Recreation and Open Spaces	Turf: High Wear Replacement with Hybrid Surface	50,000
Recreation and Open Spaces	Gaerlock Reserve Steep Slope Planting	25,000
Recreation and Open Spaces	Belgrave Street Reserve Park and Playground Upgrade - Design	20,000
Recreation and Open Spaces	Onslow Street Reserve Park and Playground Upgrade - Design	20,000
Recreation and Open Spaces	Inclusive Play Study	20,000
Recreation and Open Spaces	Waverley Park Playground and Fitness Station Upgrade	20,000
Recreation and Open Spaces	Waverley Park Slope Stabilistation and Path to Netball Courts	20,000
Transport, Pedestrians and Parking	Safety by design in public places	250,000
Transport, Pedestrians and Parking	Bondi Junction Cycleway and Streetscape Upgrade	9,387,960
Transport, Pedestrians and Parking	Notts Avenue Pedestrian Safety and Streetscape Upgrade	6,380,000
Transport, Pedestrians and Parking	Military Road Pinchpoints	1,000,000
Transport, Pedestrians and Parking	Speed Zone Implementation(40Km/h)	900,000
Transport, Pedestrians and Parking	Car Park Ticketless Parking Infrastructure at Eastgate Carpark	600,000
Transport, Pedestrians and Parking	Arden Street Safety Upgrade	330,000
Transport, Pedestrians and Parking	Old South Head Pedestrian Crossing Upgrades	277,000
Transport, Pedestrians and Parking	Bronte Cutting Safety Upgrade	100,000
Transport, Pedestrians and Parking	Pedestrian crossing including school zone safety program	100,000
Transport, Pedestrians and Parking	Street Signage Renewal Program	70,000

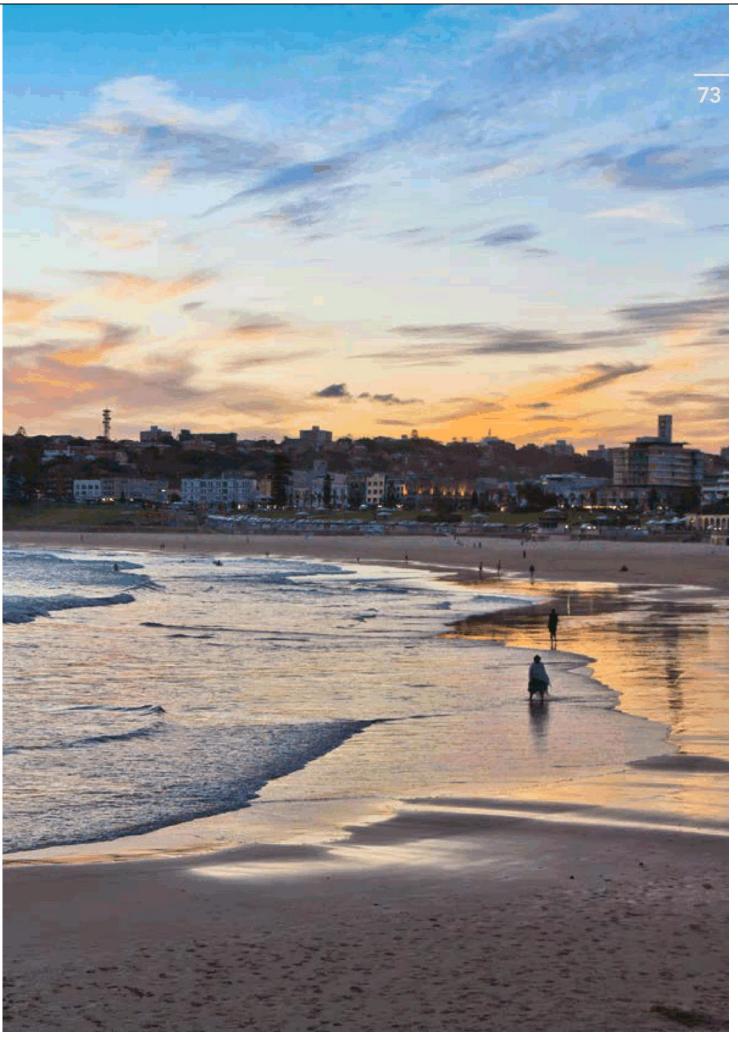
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CSP Theme	Project Description	2020-21
Transport, Pedestrians and Parking	Road Safety and Traffic Calming	50,000
Transport, Pedestrians and Parking	Increase motorcycle parking capacity	NA
Environmental Sustainability	SAMP5 Tree Planting Program	260,000
Environmental Sustainability	SAMP5 Lighting and Electrical Infrastructure Renewal	150,000
Environmental Sustainability	Greening Steep Slopes	140,000
Environmental Sustainability	SAMP5 Water Equipment Renewal	80,000
Environmental Sustainability	SAMP5 Renewal of SQID's & Harvesting Systems	37,699
Environmental Sustainability	Thomas Hogan Environmental Restoration Action Plan regeneration, restoration and planting at Tamarama Gully	23,500
Environmental Sustainability	SAMP5 Renewal of Tanks and Pumps	16,336
Environmental Sustainability	SAMP5 Renewal of Solar Energy Infrastructure	5,110
Knowledge and Innovation	Boot Factory Remediation	1,970,000
	Total	55,934,067

CAPITAL WORKS PROGRAM FUNDING SOURCES:

Project Description	2020-21
Grants/Contributions	12,824,618
S94A funds	4,921,085
Planning Agreement Funds	2,185,636
Unexpended Grant reserve	710,777
Affordable Housing Contribution Reserve	163,235
Stormwater Management Reserve	144,525
Investment Strategy Reserve	14,030,406
Car Park Reserve	600,000
Social Housing Reserve	186,765
SAMP Parks Reserve	37,732
Footpath Reserve	9,555
Coastal and Retaining Reserve	151,250
SAMP Other Reserve	458,128
Cemetery Reserve	86,000
Carry Over Reserve	2,955,881
Centralised Reserve	6,954,166
Looking Good Reserve	2,000
Infrastructure Building Reserve	32,234
Council General Revenue	9,480,074
Total Funding Sources	55,934,067

Waverley Operational Plan 2020-21







Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Pricing Methodologies

Fees and charges will be classified according to the pricing methodoligies ('policies') as outlined below. Full cost recovery will apply to all of Council's fees and charges, except in the circumstances outlined in the alternative pricing policies.

Pricing Policy	Definition
Policy A	No price is charged for this product/service. All costs associated with providing this
	product/service are met from general income.
Policy B	The price charged for this product/service makes a partial contribution towards the total cost
	of providing the service, rather than the full cost recovery, recognising the community benefit
	it provides.
Policy C	The price charged for this product/service is based on full cost recovery
Policy D	The price charged for this product/service generates cost recovery and an appropriate return.
Policy E	The price charged for this product/service is set by reference to market prices.
Policy F	The price charged for this product/service is set by regulation or other legal agreement.
Policy G	The charge is a refundable deposit against possible damage to infrastructure, footpaths, kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development or use of facilities.

Terms and Explanations:

Partial Contribution: Council will recover less than the full cost. If the benefit of a service is a shared benefit for the community as well as individual users then partial contribution could be applied. This pricing could also be applied if full cost recovery results in widespread service avoidance. This approach is used to stimulate demand for a service.

Full Cost Recovery: Council will recover all direct and indirect costs of the service (including on-costs, overheads and depreciation of assets employed).

Market Prices: The price of the service is determined by examining alternative prices of surrounding service providers (this also may or may not recover the full cost of the service). This pricing structure should apply in cases where the service is in competition with that provided by another council, agency or commercial provider and there is consequent pressure to set a price that will attract adequate usage of the service.

Prices set by Regulation or Legal agreement: The price of this service is determined by legislation and dependent on that price, Council may or may not recover its full costs, but has no discretion to do so.

Refundable Deposits: In accordance with Section 68 of the Local Government Act 1993, security damage deposits may be requested for the payment of making good any damage caused to Council property and/or completing any works required in connection with the approval.

Categories

Under section 610E of the Local Government Act, Council may waive or reduce a fee in a particular case if Council is satisfied that the case falls within a category of hardship or any other category in respect of which Council has determined payment should be so waived or reduced.

Council has established the categories below. Not all categories apply to all fees. Please refer to each fee to see if a category applies, as well as the level of the discount offered.

Charity/community/not-for-profit

This category applies to groups that are either:

- 1. Registered as a charity or not-for-profit organisation, or
- 2. 'Non-profit'; i.e. apply only a very small fee to help cover costs.

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Pricing Methodologies

Critical support services

- 1. Groups that provide support to communitymembers affected by dependency on drugs, alcohol, gambling, or
- 2. Other groups that are part of a 12-step recovery program.

Theatre/music/film hire

This category applies to venue hirers who are able to demonstrate that they are undertaking the proposed activity primarily for the creation and dissemination of cultural material as the proposed hire purpose. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees.

Local Primary schools: Schools within the Waverley LGA and non Local Primary Schools are schools from outside the

Non Local Primary schools: Schools from outside the Waverley Local Government Area.

Students: Students with current student card or other evidence of enrolment in a primary, second or tertiary educational institution

Government authorities: Local, state or federalgovernment authority or agency

Where a service is not provided or is disrupted

Where a service is not provided, Council may, at its discretion, refund or credit the fee.

Where a service is disrupted, Council may, at its direction, refund or credit the fee in full or in part.

Goods and Service Tax (GST)

The impact of GST on fees and charges is shown in a separate column.

If there is any change to the GST status of any of Council's Goods and Services throughout the year following Australian Taxation Office rulings or any other legislative change, the new GST will be applied immediately to the relevant fees and charges.

Sustainability Implications

Social Implications: The Policy allows Council to exercise its community service obligations and to ensure equitable access to and consistent pricing of Council's services.

Economic and Financial Implications: The Policy optimises returns to Council on the use of its assets and resources. At the same time, it recognises the principles associated with users' ability to pay, competition and market conditions.

Environmental Implications: There are no environmental implications associated with this Policy.

Relevant legislative provisions

- 1) Local Government Act, 1993;
- 2) Division of Local Government Competitive Neutrality Guidelines;
- 3) (Federal) A New Tax System (Goods and Services Tax) Act 1999 and regulations.

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)		GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST
1. ABANDONED VEHICLES								
Removal of Abandoned Vehicles	per vehicle	125.00	В	Exempt	per vehicle	127.00	В	Exempt
Vehicle Impounding Fee	per vehicle	515.00	С	Exempt	per vehicle	515.00	С	Exempt
Vehicle Storage Fee	per week	85.00	В	Exempt	per day	40.00	В	Exempt
2. ACCESS TO INFORMATION/RECORDS								
2.1. Access to Council Records								
Access applications(Counts as payment towards any processing charge payable by the applicant, as provided for at Section 64(3) of GIPA Act	per application	30.00	F	Exempt	per application	30.00	F	Exempt
Processing Fees	per hour	30.00	F	Exempt	per hour	30.00	F	Exempt
Processing Charge for applicant's personal information (first 20 hours : no charge)	per hour	30.00	F	Exempt	per hour	30.00	F	Exempt
Processing charge for applicant suffering financial hardship (pensioner, full time student or non- profit organisation)	per hour	15.00	F	Exempt	per hour	15.00	F	Exempt
Processing charge where there is a special benefit to the public generally	per hour	15.00	F	Exempt	per hour	15.00	F	Exempt
Application for internal review	per application	40.00	F	Exempt	per application	40.00	F	Exempt
2.2. Subpoenas								
Conduct money to attend to give evidence	per subpoena	100.00	F	Exempt	per subpoena	100.00	F	Exempt
3. ANIMALS								
3.1. Companion Animals Act								
Dog or Cat Lifetime Registration Fee (non- desexed animal)	per registration	210.00	F	Exempt	per registration	210.00	F	Exempt
Cat not de-sexed by four months of age (in addition to lifetime registration fee)	per year	80.00	F	Exempt	per year	80.00	F	Exempt
Desexed Dog or Cat (sterilisation certificate required)	per registration	58.00	F	Exempt	per registration	58.00	F	Exempt
Restricted / dangerous dog (in addition to their one-off lifetime registration fee)	per year	195.00	F	Exempt	per year	195.00	F	Exempt
Breeder concession	per registration	58.00	F	Exempt	per registration	58.00	F	Exempt
Pensioner concession – for desexed animal only (sterilisation certificate required)	per registration	25.00	F	Exempt	per registration	25.00	F	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges ap	pplicable from 01/07	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Assistance animal (Eg. guide dog, animal that in the service of a public authority, working dog)	per registration	no fee	F	Exempt	per registration	no fee	F	Exempt
Pound/Shelter animal discount (desexed)	per registration	29.00	F	Exempt	per registration	29.00	F	Exempt
If the registration fee has not been paid 28 days after the date on which the animal is required to be registered, late fee applies	per registration	16.00	F	Exempt	per registration	16.00	F	Exempt
If the companion animal has not been desexed by the relevant desexing age and is not kept by a recognised breeder for breeding purposes, an additional fee applies	per registration	152.00	F	Exempt	per registration	152.00	F	Exempt
3.2. Animal Impounding Fees								
Fees and charges as per the Pound schedule fees	Cost Recovery		С	Taxable	Cost Recovery		С	Taxable
4. BUILDING RELATED CERTIFICATES								
4.1. Building Certificates fees								
Class 1 or Class 10 building	per application	250.00	F	Exempt	per application	250.00	F	Exempt
Class 2 to 9 building as detailed: Floor area of building or part								
Not exceeding 200 square metre	per application	250.00	F	Exempt	per application	250.00	F	Exempt
Exceeding 200 square metre but not exceeding 2,000 square metre - Base fee Plus	per application	250.00	F	Exempt	per application	250.00	F	Exempt
Additional fee per square metre over 200 square metre (50 cents per square metre)	per square metre	0.50	F	Exempt	per square metre	0.50	F	Exempt
Exceeding 2,000 square metre - Base fee plus:	per application	1,165.00	F	Exempt	per application	1,165.00	F	Exempt
Additional fee per square metre over 2,000 square metre (7.5 cents per square metre)	per square metre	0.075	F	Exempt	per square metre	0.075	F	Exempt
Part of building only external wall no floor area	per application	250.00	F	Exempt	per application	250.00	F	Exempt
Each additional inspection fee	per inspection	90.00	F	Exempt	per inspection	90.00	f	Exempt
Additional Fee - for assessment of building or assessment of building certificates relating to unauthorised building work/development or certification	Fee based on estimated cost of development and council's standard fees for a development application (including notification fees) and construction certificate or complying development certificate, including PCA fees (as applicable)		С	Exempt	Fee based on estimated cost of development and council's standard fees for a development application (including notification fees) and construction certificate or complying development certificate, including PCA fees (as applicable)		С	Exempt
Fee for copy of the Building Certificate	per copy	13.00	F	Exempt	per copy	13.00	F	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

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(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST
4.2. Building Matters Building and Environmental Enforcement Fee - applied to every new DA for regulatory monitoring and investigation of building compliance for privately certified development	per application	0.1% (0.001) x estimated cost of work. Min fee 100.00 Maximum fee 5000.00	В	Exempt	per application	0.1% (0.001) x estimated cost of work. Min fee 100.00 Maximum fee 5000.00	В	Exempt
4.3.Principal Certifying Authority (PCA) Inspection fees Inspection fee where Council is appointed as Principal Certifying Authority (PCA). Fee based on estimated building cost								
Up to \$50,000	per application	768.75	В	Taxable	per application	840.00	E	Taxable
\$50,001 to \$100,000	per application	1,281.25	В	Taxable	per application	1,050.00	E	Taxable
\$100,001 to \$250,000	per application	1,793.75	В	Taxable	per application	1,470.00	E	Taxable
\$250,001 to \$500,000	per application	2,306.25	В	Taxable	per application	1,890.00	E	Taxable
\$500,001 to \$1,000,000	per application	3,075.00	В	Taxable	per application	2,100.00	E	Taxable
\$1,000,001 to \$2,000,000	per application	4,100.00	В	Taxable	per application	3,500.00	E	Taxable
\$2,000,001 to \$5,000,000	per application	6,150.00	В	Taxable	per application	Price on Arrival	E	Taxable
Above \$5,000,001	per application	10,250.00	В	Taxable	per application	Price on Arrival	E	Taxable
Occupation certificate application fee	per application	190.00	В	Taxable	per application	300.00	E	Taxable
5.CEMETERY SERVICES								
5.1 Ash Interment Services Interment Fee all locations (Monday - Friday)	per interment	1,075.00	E	Taxable	per interment	1,075.00	E	Taxable
Additional Fee for weekend services	per interment	255.00	E	Taxable	per interment	255.00	E	Taxable
5.2. Memorial Garden Section								
Single Garden Interments								
25 Year Renewable Interment Right	per interment right	3,070.00	Ε	Taxable	per interment right	3,070.00	E	Taxable
Double Garden Interments (including plinth)								
25 Year Renewable Interment Right	per interment right	5,125.00	E	Taxable	per interment right	5,125.00	E	Taxable
Niche Wall (single interment)								
25 Year Renewable Interment Right	per interment right	5,125.00	E	Taxable	per interment right	5,125.00	E	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

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(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
5.3. Circular Mound Memorial								
Double Interments								
Outer Garden								
25 Year Renewable Interment Right	per interment right	8,200.00	E	Taxable	per interment right	8,200.00	E	Taxable
Outer Wall (including Plinth)								
25 Year Renewable Interment Right	per interment right	10,250.00	E	Taxable	per interment right	10,250.00	E	Taxable
Central Garden (Including Plinth)								
25 Year Renewable Interment Right	per interment right	12,300.00	E	Taxable	per interment right	12,300.00	E	Taxable
5.4. Triangle Ash Gardens								
Single Interments								
Ash Interment (no memorial)	per interment	405.00	Ε	Taxable	per interment	405.00	E	Taxable
5.5. Duff Memorial Ash Gardens								
Double Interments								
25 Year Renewable Interment Right	per interment right	12,300.00	E	Taxable	per interment right	12,300.00	E	Taxable
5.6. Niche Wall - South Head General Cemetery								
Single Interments								
25 Year Renewable Interment Right	per single niche	5,125.00	E	Taxable	per single niche	5,125.00	E	Taxable
5.7. Coffin / Casket Interment Services								
Interment in an allotment (Monday - Friday)	per interment	3,590.00	E	Taxable	per interment	3,590.00	E	Taxable
Interment in a Vault Mausoleum (Monday to Friday)	per interment	2,565.00	E	Taxable	per interment	2,565.00	E	Taxable
Exploratory Investigation (Third interment or shallow burial inquiry)	per investigation	66.50	E	Exempt	per investigation	66.50	E	Exempt
Shallow burial supply of concrete cover (additional to interment fee)	per burial	462.00	E	Taxable	per burial	462.00	Ε	Taxable
Additional Fee Weekend Services	per interment	500.00	E	Taxable	per interment	500.00	E	Taxable
Additional Fee for services after 2:30 pm (Monday to Friday)	per interment	205.00	E	Taxable	per interment	205.00	E	Taxable
Exhumation Fee	per exhumation	12,312.00	Ε	Exempt	per exhumation	12,312.00	Ε	Exempt
5.8. Interment Rights								

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

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(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Purchase of 25 year Renewable Interment Right	per interment site	26,980.00	E	Taxable	per interment site	26,980.00	E	Taxable
Renewal of Unexercised current Interment Right (cannot exceed 99 years cumulatively)	per 5 years	5,400.00	E	Taxable	per 5 years	5,400.00	E	Taxable
Renewal of Unexercised expired Interment Right*	per interment site	26,980.00	E	Taxable	per interment site	26,980.00	E	Taxable
Renewal of Exercised Interment Right (cannot exceed 99 years cumulatively)	per 5 years	2,700.00	E	Taxable	per 5 years	2,700.00	E	Taxable
Transfer of Renewable Interment Right	per transfer	255.00	E	Exempt	per transfer	255.00	E	Exempt
Transfer of Perpetual Interment Right	per transfer	2,565.00	E	Exempt	per transfer	2,565.00	E	Exempt
* Only applicable within two years of date of expiry								
5.9. Memorial Pieces								
Sloper Stones						 		
Sloper Stories								
Sandstone Sloper	each	825.00	Ε	Taxable	each	825.00	E	Taxable
Granite Sloper	each	825.00	E	Taxable	each	825.00	E	Taxable
Plinths								
Single Marble plinth	each	660.00	E	Taxable	each	660.00	E	Taxable
Double Marble Plinth with vase	each	725.00	E	Taxable	each	725.00	E	Taxable
Plaques								
Small Bronze Plaques - Max Size 135mm x 115 mm (Inscripted and installed)	per piece	755.00	E	Taxable	per piece	755.00	E	Taxable
Large Bronze Plaques - up to 380 mm x 210mm (Inscripted and installed)	per plaque	1,231.00	E	Taxable	per plaque	1,231.00	E	Taxable
Ivy Wall - Double Leaf Plaque (Inscripted and installed)	per piece	1,475.00	E	Taxable	per piece	1,475.00	E	Taxable
Replacement of Ivy Wall Leaf	per replacement	260.00	E	Taxable	per replacement	260.00	E	Taxable
Grave Marker								
Temporary White cross marker — Burial Area Only	each piece	226.00	Ε	Taxable	each piece	226.00	E	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/0	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST	
Vases / Urns									
Plastic Vase for in Ground placement	per piece	10.00	Ε	Taxable	per piece	10.00	E	Taxable	
Metal Flower vase with Chrome Lid (all sizes)	per piece	33.50	E	Taxable	per piece	33.50	E	Taxable	
Bronze Vase for attachment to Plaque	per piece	226.00	E	Taxable	per piece	226.00	Е	Taxable	
Scatter Ash Tubes - Small	per piece	51.50	E	Taxable	per piece	51.50	Е	Taxable	
Scatter Ash Tubes - Large	per piece	103.00	E	Taxable	per piece	103.00	E	Taxable	
Square Ash box - Large	per piece	154.00	E	Taxable	per piece	154.00	E	Taxable	
5.10. Application Fees	1								
Monumental Masonry									
Monumental Work - Construct / Repair / Replace	per permit	360.00	E	Exempt	per permit	360.00	E	Exempt	
Minor Monumental Work - Add inscription / repaint / reguild / reinscribe	per permit	154.00	E	Exempt	per permit	154.00	E	Exempt	
Monumental Work Community Group	per permit	NIL	A	Exempt	per permit	NIL	А	Exempt	
War Grave application for maintenance	per application	102.50	E	Exempt	per application	102.50	E	Exempt	
Allotment Plant Out									
Permission to plant allotment with approved plants	per application	51.50	В	Exempt	per application	51.50	В	Exempt	
5.11. Allotment Maintenance									
One Off Services									
Turfing of Allotment	per allotment	290.00	В	Taxable	per allotment	290.00	В	Taxable	
Re-soiling and planting allotment	per allotment	236.00	В	Taxable	per allotment	236.00	В	Taxable	
Grave Care Stone Wash	per wash	260.00	E	Taxable	per wash	260.00	E	Taxable	
One off Clean up	per allotment	125.00	В	Taxable	per allotment	125.00	В	Taxable	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	•	GST
Basic Care Maintenance Plans								
1 year	per allotment	236.00	В	Taxable	per allotment	236.00	В	Taxable
1 year (Pensioner)	per allotment	118.00	В	Taxable	per allotment	118.00	В	Taxable
5.12.Miscellaneous Services								
Provision of Information								
Copy of Right of Burial Certificate	per copy	20.50	В	Exempt	per copy	20.50	В	Exempt
Supply of Photographic images of an allotment (max 2 images)	for 2 images	26.00	E	Taxable	for 2 images	26.00	E	Taxable
Equipment Hire								
Use of Canopy, 12 Charis, 1 table and funeral support items, (tissues and water)	per occasion	360.00	D	Taxable	per occasion	360.00	D	Taxable
Educational/ Instructional/ Interpretive use of grounds (Schools/ TAFE/Universities/ Interest Groups)								
0 - 50 people	per person	13.50	В	Taxable	per person	13.50	В	Taxable
51 - 100 people	per person	9.00	В	Taxable	per person	9.00	В	Taxable
101+ people	per person	8.00	В	Taxable	per person	8.00	В	Taxable
6. CHILDREN'S SERVICES								
6.1.Early Education Centres								
Enrolment Bond								
Children under 3 years of age (1 day per week)	per bond	268.00	G	Exempt	per bond	274.70	G	Exempt
Children under 3 years of age (2 days per week)	per bond	536.00	G	Exempt	per bond	549.40		Exempt
Children under 3 years of age (3 days per week)	per bond	804.00	G	Exempt	per bond	824.10	G	Exempt
Children under 3 years of age (4 days per week)	per bond	1,072.00	G	Exempt	per bond	1,098.80	G	Exempt
Children under 3 years of age (5 days per week)	per bond	1,340.00	G	Exempt	per bond	1,373.50	G	Exempt
Children 3 years of age and over (1 day per week)	per bond	256.00	G	Exempt	per bond	262.40	G	Exempt
Children 3 years of age and over (2 days per week)	per bond	512.00		Exempt	per bond	524.80		Exempt
Children 3 years of age and over (3 days per week)	per bond	768.00	G	Exempt	per bond	787.20	G	Exempt

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Category (CPI set for 2020-21 is 2%)	Fees and Charges ap	oplicable from 01/0	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
Children 3 years of age and over (4 days per week)	per bond	1,024.00	G	Exempt	per bond	1,049.60	G	Exempt	
Children 3 years of age and over (5 days per week)	per bond	1,280.00	G	Exempt	per bond	1,312.00	G	Exempt	
Daily fee per child - in rooms for children under 3 years of age	per day	134.00	В	Exempt	per day	137.35	С	Exempt	
Daily fee per child - in rooms for children 3 years of age and over	per day	128.00	В	Exempt	per day	131.20	С	Exempt	
Waiting List Fee	per child	30.00	В	Taxable	per child	30.00	В	Taxable	
Enrolment Fee	per family	116.00	В	Exempt	per family	128.00	В	Exempt	
Late Pick-up Fee - after closing time	per minute	2.50	В	Exempt	per minute	2.60	В	Exempt	
6.2.Family Day Care									
Enrolment Fee (payable at interview)	per enrolment	116.00	В	Exempt	per enrolment	120.00	В	Exempt	
Administration Levy	Daily/child	11.00	В	Taxable	per hour/child	1.60	В	Taxable	
Educator Levy	% of educator's daily core hours fee	0.11	В	Taxable	% of educator's daily core hours fee	0.12	В	Taxable	
Waiting List Fee	per child	30.00	В	Taxable	per child	30.00	В	Taxable	
Administration fee for late/ incomplete time sheets	each	12.00	В	Exempt	each	20.00	В	Exempt	
Educator Registration Package (includes policy folder, Regulations documents and receipt book)	per educator registration	550.00	В	Taxable	per educator registration	560.00	В	Taxable	

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST		
Early/Late Fee: Parents may be liable for a fee for arriving before or after contracted hours	per hour or part thereof	20.00	В	Exempt	per hour or part thereof	charged by FDC educator as per contract with family based on individual payment terms and conditions	В	Exempt		
Re-registration Fee	per educator	260.00	В	Taxable	per educator	265.00	В	Taxable		
Educator's Bond*	per educator	1,500.00	G	Exempt	per educator	1,500.00	G	Exempt		
* Refundable upon leaving the scheme and after a minimum of three years continuous registration										
7. CIVIL WORKS AND ENGINEERING ASSESSMENTS										
7.1. Engineering Assessment (Plan Assessment & Inspections) & Civil Works within Roadways. Note: Includes Public Domain Plan Assessment, Paving, footpaths, treepits, streetlighting, road, k&G and Driveways										
Driveway Application and two inspections	per application	570.00	E	Exempt	per application	586.00	E	Exempt		
Public Infrastructure - Plan Assessment Fee (up to dual occupancy)	per application	1,350.00	E	Exempt	per application	1,200.00	E	Exempt		
Public Infrastructure - Plan Assessment Fee (Larger that Dual Occupancy) based on Linear metre of frontage	per metre	279.00	Ε	Exempt	per metre	287.00	E	Exempt		
Construction/Hold Point Inspection Fee	per application	298.00	E	Exempt	per application	298.00	E	Exempt		
Issue of Compliance Certificate (up to dual occupancy)	Per Certificate	200.00	E	Exempt	Per Certificate	200.00	E	Exempt		
Issue of Compliance Certificate (Larger that Dual Occupancy)	Per Certificate	400.00	E	Exempt	Per Certificate	400.00	E	Exempt		
Rock/ Sand Anchors - Under Council Property	per anchor	830.20	D	Exempt	per anchor	853.00	D	Exempt		
7.2 Traffic Management Assessment Note: includes assessment of construction vehicle management plans to manage traffic including pedestrians in a range of contexts, including single property frontages, lane closures, crane permits, road closures, multiple frontages, Police, TfNSW review and Waverley Traffic Committee review.	-				•			-		
Traffic Management Plan Assessment Fee - Non Complex	per application	150.00	E	Exempt	per application	150.00	E	Exempt		
Traffic Management Plan Assessment Fee - Moderately Complex	per application	450.00	E	Exempt	per application	450.00	E	Exempt		

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST	
Traffic Management Plan Assessment Fee - Very Complex	per application	1,400.00	E	Exempt	per application	1,400.00	E	Exempt	
Supervision Fee	per hour	194.00	D	Exempt	per hour	194.00	D	Exempt	
Driveway Line Marking - 2 Lines	per request	148.60	D	Exempt	per request	155.00	D	Exempt	
7.3 Stormwater & Flooding Assessments including coastal risk									
Onsite Detention Compliance Certificate- OSD (up to dual occupancy)	Per application	200.00	E	Exempt	Per application	200.00	E	Exempt	
Onsite Detention Compliance Certificate - OSD (larger than Dual Occupancy)	Per application	400.00	E	Exempt	Per application	400.00	E	Exempt	
Flood Level Information Report	Per application	200.00	E	Exempt	Per application	200.00	E	Exempt	
Stormwater Flow Information Report (DRAINS)	Per application	200.00	E	Exempt	Per application	200.00	Ε	Exempt	
Stormwater Connection to Gully Pit (or like) - Private	Per application	610.00	D	Exempt	Per application	610.00	D	Exempt	
Stormwater Connection to kerb (or like) - Private	Per application	217.00	D	Exempt	Per application	217.00	D	Exempt	
Right to Drain Stormwater through Council Property	Per application	650.00	Е	Exempt	Per application	650.00	E	Exempt	
Construction/Hold Point Inspection Fee	per application	298.00	Е	Exempt	per application	298.00	E	Exempt	
Coastal Risk Assessment - Geotechnical & Inundation	per application	530.00	Е	Exempt	per application	550.00	E	Exempt	
On-Site Stormwater Detention System - Marker Plate (Supply & Inspection)	per application	320.00	Е	Exempt	per application	320.00	E	Exempt	
8.CLOTHING BINS									
Clothing Bin - Charities/Associate NACRO member+A259	per bin	750.00	В	Exempt	per bin	750.00	В	Exempt	
9. COMMERCIAL WASTE AND RECYCLING COLLECTION									
Please call Council on 9083 8000 for information or quotes Commercial Waste and Recycling Fees and Charges are prepared in alignment with Clause 201(4) of the Local Government (General) Regulation 2005 which states: The statement of fees and the statement of the pricing methodology need not include information that could confer a commercial advantage on a competitor of the council.									
10. COMMUNITY INFORMATION AND EDUCATION									
Adult classes/workshops	per head	0-100.00	В	Taxable	per head	0-100.00	В	Taxable	
Active Over 50s Program	per session	3.00-30.00	В	Taxable	per session	3.00-30.00	В	Taxable	
Note: Fee varies based on the class or workshop									
11. COMMUNITY GARDEN		37.00		E.u		No no		for a second	
Plot Licence Fee Community Garden Membership	per year per membership	77.00	В	Exempt Taxable	per year per membership	79.00 35.00	В	Exempt Taxable	
12. CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE									
i) Assessment fee up to \$5000	building cost	0.6% of cost	В	Taxable	building cost	0.6% of cost	В	Taxable	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	-	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
ii) Assessment fee \$5001 -\$100,000:	building cost	(i) + 0.5% for next \$95,000.00	В	Taxable	building cost	(i) + 0.5% for next \$95,000.00	В	Taxable
iii) Assessment fee \$100,001-\$250,000:	building cost	(i)+ii) + 0.4% for next \$150,000.00	В	Taxable	building cost	(i)+ii) + 0.4% for next \$150,000.00	В	Taxable
iv) Assessment fee \$250,001 to \$1,000,000:	building cost	(i) +(ii)+(iii)+ 0.2% for amount over \$750,000.00	В	Taxable	building cost	(i) +(ii)+(iii)+ 0.2% for amount over \$750,000.00	В	Taxable
v) Assessment fee \$1,000,001 +	building cost	(i)+(ii)+(iii)+(iv)+ 0.15% for amount over \$1,000,000	В	Taxable	building cost	(i)+(ii)+(iii)+(iv)+ 0.15% for amount over \$1,000,000	В	Taxable
Notification fee for Complying Development Certificate	per application	240.00	В	Taxable	per application	246.00	В	Taxable
Occupation certificate application fee (interim or final)	per application	185.00	В	Taxable	per application	300.00	В	Taxable
13. CULTURAL ACTIVITIES								
13.1.Bondi Pavilion Community Cultural Centre								
Pottery Classes Fees based on 10 week term / pro rata shorter terms								
Adult - Wheel work- standard (charge excluding clay)	per head	360.00	В	Taxable	per head	370.00	В	Taxable
Adult - Wheel work - concession (charge excluding clay)	per head	280.00	В	Taxable	per head	285.00	В	Taxable
Adult - Wheel work - casual concession (charge excluding clay)	per head	42.00	В	Taxable	per head	42.00	В	Taxable
Adult - standard charge excluding clay	per head	290.00	В	Taxable	per head	300.00	В	Taxable
Adult - concession excluding clay	per head	215.00	В	Taxable	per head	220.00	В	Taxable
Adult - casual excluding clay	per head	35.00	В	Taxable	per head	36.00	В	Taxable
Adult - casual - concession excluding clay	per head	25.00	В	Taxable	per head	26.00	В	Taxable
Child -wheel work - standard (charge excluding clay)	per head	255.00	<u>B</u>	Taxable	per head	260.00	В	Taxable
Child - standard charge including clay	per head	210.00	B	Taxable	per head	215.00	B	Taxable
Child - concession including clay Child - casual including clay	per head per head	140.00 23.00	<u>В</u>	Taxable Taxable	per head per head	145.00 24.00	<u>В</u>	Taxable Taxable
Child - casual including clay Child - casual - concession including clay	per head	15.00	В	Taxable	per head	16.00	В	Taxable
Note: Centrelink issued low income card holders and Seniors Card holders are eligible of concession rates	perneau	15.00	U	Taxable	per nead	10.00	- U	Taxable
13.2.School Holiday Activities								$\overline{}$
Workshops and performances	per head	0.00-300.00	В	Taxable	per head	0.00-300.00	В	Taxable
Concession	per head	0.00-250.00	В	Taxable	per head	0.00-250.00	В	Taxable
Note: Fee varies based on the class or workshop								
13.3.Concerts/ Festivals								
Entry	per head	0.00 - 300.00	В	Taxable	per head	0.00 - 300.00	В	Taxable
Norkshop	per head	0.00 - 300.00	В	Taxable	per head	0.00 - 300.00	В	Taxable
Note: Fee varies based on the class or workshop 13.4. Project Workshops	per head	0.00-500.00	В	Taxable	per head	0.00-500.00	В	Taxable
13.5. Waverley Library								
Art Gallery Hiring Fee								
Art Gallery - Foyer and Atrium	per exhibition	550.00	В	Taxable	per exhibition	564.00	В	Taxable
Art Gallery - Atrium	per exhibition	360.00	В	Taxable	per exhibition	369.00	В	Taxable
Art Gallery - Foyer	per exhibition	265.00	В	Taxable	per exhibition	270.00	В	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Policy	GST
14. DEVELOPMENT APPLICATIONS								
14.1- Development Applications Note: A planning reform fee is also payable to the NSW Department of Planning for all applications (Council is a collecting agent for this fee)								
A – Assessment Fee								
Assessment Fees (based on development cost)								
i) Dwelling houses where the estimated cost of the development is \$100,000 or less	per application	455.00	F	Exempt	per application	455.00	F	Exempt
ii) Development that does not involve the erection of a building, carrying out of work, the subdivision of land or the demolition of a building or work	per application	285.00	F	Exempt	per application	285.00	F	Exempt
iii) Development involving the erection of a building or carrying out of work or the demolition of a building or work(unless otherwise specified in these fees)	per application	Amount calculated in accordance with Table 1 below, based upon the estimated cost of the development	F	Exempt	per application	Amount calculated in accordance with Table 1 below, based upon the estimated cost of the development	F	Exempt
iv) Development for one or more Advertising Structures	per application	\$285.00 plus \$93.00 for each advertisement in excess of 1 or fees in Table 1, whichever is the greater	F	Exempt	per application	\$285.00 plus \$93.00 for each advertisement in excess of 1 or fees in Table 1, whichever is the greater	F	Exempt
v) Assessment of Amended Plans	per item	50% of original DA fee	В	Exempt	per item	50% of original DA fee	В	Exempt
vi) Staged Development Applications								
a) Stage 1 Development Application	per application	60% of DA Fee for the total value of the development	F	Exempt	per application	60% of DA Fee for the total value of the development	F	Exempt
b) Applications resulting from approved Stage 1 DA	per application	40% of DA Fee for the total value of the development	F	Exempt	per application	40% of DA Fee for the total value of the development	F	Exempt
The total combined assessment fee payable for staged development applications must equal the fee payable as if a single application was required								
vii) Development for the subdivision of land involving:								

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/0	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)		GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
a) new road (other than strata subdivision)	per application	665.00 plus 65 per additional lot	F	Exempt	per application	665.00 plus 65 per additional lot	F	Exempt
b) no new road(other than strata subdivision)	per application	330.00 plus 53.00 per additional lot	F	Exempt	per application	330.00 plus 53.00 per additional lot	F	Exempt
c) strata title	per application	330.00 plus 65.00 per additional lot	F	Exempt	per application	330.00 plus 65.00 per additional lot	F	Exempt
viii) In respect of the proposed lopping, and/or pruning of a tree which would otherwise covered by a Tree Preservation Order and which is within a Heritage Conservation Area or on the site of a Heritage Item	per item	285.00	F	Exempt	per item	285.00	F	Exempt
Table 1 –Assessment Fees (based on development cost)								
Up to \$5,000	per application	110.00	F	Exempt	per application	110.00	F	Exempt
\$5,001 - \$50,000	per application	170.00 plus an additional 3.00 for each 1,000.00 (or part of 1,000.00) of the estimated cost	F	Exempt	per application	170.00 plus an additional 3.00 for each 1,000.00 (or part of 1,000.00) of the estimated cost	F	Exempt
\$50,001 - \$250,000	per application	352.00 plus an additional 3.64 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 50,000.00		Exempt	per application	352.00 plus an additional 3.64 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 50,000.00	F	Exempt
\$250,001 - \$500,000	per application	1,160.00 plus an additional 2.34 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 250,000.00		Exempt	per application	1,160.00 plus an additional 2.34 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 250,000.00	F	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	applicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST
\$500,001 - \$1,000,000	per application	1,745.00 plus an additional 1.64 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 500,000.00	F	Exempt	per application	1,745.00 plus an additional 1.64 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 500,000.00	F	Exempt
\$1,000,001 - \$10,000,000	per application	2,615.00 plus an additional 1.44 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 1,000,000.00	F	Exempt	per application	2,615.00 plus an additional 1.44 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 1,000,000.00	F	Exempt
More than \$10,000,000	per application	15,875.00 plus an additional 1.19 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 10,000,000.00	F	Exempt	per application	15,875.00 plus an additional 1.19 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 10,000,000.00	F	Exempt
B – Notification and Advertising Fees								
Less than \$100,000	per application	250.00	В	Exempt	per application	256.50	В	Exempt
\$100,001 - \$250,000	per application	350.00	В	Exempt	per application	359.00	В	Exempt
\$250,001 - \$500,000	per application	500.00	В	Exempt	per application	513.00	В	Exempt
\$500,001 - \$1,000,000	per application	750.00	В	Exempt	per application	769.00	В	Exempt
More than \$1,000,000	per application	1,105.00	В	Exempt	per application	1,133.00	В	Exempt
Designated Development	per application	2,220.00	F	Exempt	per application	2,220.00	F	Exempt
Prohibited Development	per application	1,105.00	F	Exempt	per application	1,105.00	F	Exempt
Amended Plans for all applications where re-notification required	per item	original notification and advertising fee		Exempt	per item	original notification and advertising fee	В	Exempt
C – File retrieval charge								

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
Required for all Development applications - (cost of retrieval of archival and/or electronic files required for assessment)	per application	75.00	В	Exempt	per application	77.00	В	Exempt	
D - Information Management Fee									
Required for all Development Applications	per application	50.00	В	Exempt	per application	51.30	В	Exempt	
E – Integrated Development and Concurrence Fees									
Integrated development and developments requiring concurrence	per referral	140.00 plus an additional cheque for 320.00 made payable to the relevant approval or concurrence body	F	Exempt	per referral	140.00 plus an additional cheque for 320.00 made payable to the relevant approval or concurrence body	F	Exempt	
F – Designated Development Fees									
Designated Development	per application	920.00	F	Exempt	per application	920.00	F	Exempt	
G – Design Excellence Panel Fees									
DA Consultation with Panel (Payable each time application referred to the panel)	per item	3,000.00	F	Exempt	per item	3,000.00	F	Exempt	
H - Building Enforcement Fee									
Building and Environmental Enforcement Fee - applied to every new DA for regulatory monitoring and investigation of building compliance for privately certified development	per application	0.1% (0.001) x estimated cost of work. Min fee 100.00 Maximum fee 5000.00	В	Exempt	per application	0.1% (0.001) x estimated cost of work. Min fee 100.00 Maximum fee 5000.00	В	Exempt	
14.2 – Modification of consents and review of determinations									
A – Assessment Fee									
(i) Modifications under Sections 4.55(1)	per application	71.00	F	Exempt	per application	71.00	F	Exempt	
(ii) Modification under Sections 4.55(1A)	per application	\$645.00 or 50% of the original DA fee whichever is the lesser	F	Exempt	per application	\$645.00 or 50% of the original DA fee whichever is the lesser	F	Exempt	
iii) Modification under Sections 4.55(2), or Review of Determination under Section 8.2, 8.3, 8.4 and 8.5									

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)		GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST	
(a) If the original fee was less than \$100	per application	50% of fee of the original DA fee		Exempt	per application	50% of fee of the original DA fee	F	Exempt	
(b) If the fee for the original application was \$100 or more and the DA doesn't involve erection of a building or carrying out of a work or the demolition of a work or building	per application	50% of fee of the original DA fee		Exempt	per application	50% of fee of the original DA fee	F	Exempt	
(c) If the fee for the original application was \$100 or more and the DA involves the erection of a dwelling house with a cost of construction of \$100,000 or less	per application	190.00	F	Exempt	per application	190.00	F	Exempt	
(d) In the case of an application with respect to any other development application, the fees are based on the estimated cost as set out below:									
Up to \$5,000	per application	55.00	F	Exempt	per application	55.00	F	Exempt	
\$5,001 - \$250,000	per application	85.00 plus an additional 1.50 for each 1,000.00 (or part of 1,000.00) of the estimated cost		Exempt	per application	85.00 plus an additional 1.50 for each 1,000.00 (or part of 1,000.00) of the estimated cost	F	Exempt	
\$250,001 - \$500,000	per application	500.00 plus an additional 0.85 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 250,000.00		Exempt	per application	500.00 plus an additional 0.85 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 250,000.00	F	Exempt	
\$500,001 - \$1,000,000	per application	712.00 plus an additional 0.50 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 500,000.00		Exempt	per application	712.00 plus an additional 0.50 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds 500,000.00	F	Exempt	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Local Government cost index Increase for 2019 is 2.6% Fee or Charge \$ (01/07/20-31/12/20) S1,000,001 – \$10,000,000 Per application Per app	Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	//20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
Description		Unit	Fee or Charge \$ (01/07/20-	_	GST	Unit	Fee or Charge \$ (01/01/21-	_	GST	
additional 0.27 for each 1,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,00 to y which the estimated cost exceeds 10,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,00 to y which the estimated cost exceeds 10,000,000.00 (or part of 1,000,000.00 (o	\$1,000,001 - \$10,000,000	per application	0.40 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds	F	Exempt	per application	additional 0.40 for each 1,000.00 (or part of 1,000.00) by which the estimated cost exceeds	F	Exempt	
B— Notification and Advertising Fees i) Notification (Section 4.55) Background	More than \$10,000,000	per application	additional 0.27 for each 1,000.00 (or part of 1,000).00 by which the estimated cost exceeds	F	Exempt	per application	additional 0.27 for each 1,000.00 (or part of 1,000).00 by which the estimated cost exceeds	F	Exempt	
i) Notification Fee and Advertising fees for Review (Section 8.2, 8.3, 8.4,8.5) or Modification (Section 4.55) As per Development application notification and advertising fees up to a maximum of 750.00 As per Development application notification and advertising fees up to a maximum of 750.00 As per Development application notification and advertising fees up to a maximum of 750.00	iv) Review of Modification Application under Section 96(AB)	per application	modification	F	Exempt	per application	modification	F	Exempt	
Modification (Section 4.55) application notification and advertising fees up to a maximum of 750.00 application notification and advertising fees up to a maximum of 750.00 application notification and advertising fees up to a maximum of 750.00										
C – File retrieval charge	Modification (Section 4.55)	per application	application notification and advertising fees up to a maximum of	·	Exempt	per application	application notification and advertising fees up to a maximum of	B, F	Exempt	
		non angli al	75.00		Fuerran	non angli si	77.00	P	Fuerrat	
applications (Section 4.55) - (cost of retrieval of archival and/or electronic files required for assessment)	applications (Section 4.55) - (cost of retrieval of archival and/or electronic files required for assessment)	per application	75.00	В	Exempt	per application	77.00	В	Exempt	
D - Information Management Fee						4				
Required for all Review Applications (Section 8.2, 8.3, 8.4, 8.5) and Modification per application 50.00 B Exempt per application 51.30 B Exempt per application 51.30 B Exempt per application (Section 4.55)	Applications (Section 4.55)	per application	50.00	В	Exempt	per application	51.30	В	Exempt	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Integrated Development and Concurrence Fees	per application	As per Development Application Integrated Development and Concurrence Fees above	F	Exempt	per application	As per Development Application Integrated Development and Concurrence Fees above	F	Exempt
F – Design Excellence Panel Fees								
DA Consultation with Panel (Payable each time application is referred to the panel)	per item	3,000.00	F	Exempt	per item	3,000.00	F	Exempt
14.3 – Subdivisions								
A – Subdivision Assessment Fee								
i) Land Subdivision Fee (Deposited - Plans)								
Subdivision lodgement fee	per application	665.00	E	Exempt	per application	682.00	Е	Exempt
plus fee per lot	per lot	646.00	E	Exempt	per lot	662.00	Е	Exempt
ii) Strata Subdivision Fees								
Strata Subdivision lodgement fee	per application	665.00	E	Exempt	per application	682.00	Е	Exempt
plus per Lot intended to be used for human occupation as residence, office, shop or the like (max \$15,000)	per lot	564.00	E	Exempt	per lot	578.00	Е	Exempt
iii) Community Titles subdivision involving a new road	per application	665.00 plus 758.50 per lot to be created	E	Exempt	per application	682.00 plus 778 per lot to be created	Е	Exempt
iv) Community Titles subdivision not involving a new road	per lot	769.00 per lot to be created	E	Exempt	per lot	788.00	Е	Exempt
v) Boundary adjustment when no additional lot is created	per application	425.00	E	Exempt	per application	436.00	Е	Exempt
vi) Consolidation of lots per lot (minimum fee \$842.00)	per lot	441.00	E	Exempt	per lot	452.00	Е	Exempt
vii) Registration of Certificates issued by private accredited certifiers	per item	36.00	F	Exempt	per item	36.00	F	Exempt
viii) Stratum Subdivision fee	per Stratum	1,200.00	E	Exempt	per Stratum	1,200.00	Е	Exempt
B- Signing of documents for registration with LPI (including 88B, 88E instruments and termination of Strata Plans)	per item	492.00	E	Exempt	per item	505,00	Е	Exempt
C – Information Management Fee								
Information Management Fee	per application	51.00	В	Exempt	per application	52.30	В	Exempt
14.4 –Pre-lodgement Advice(Pre - DA Application)								
A – Assessment Fee (based on development cost)								
Up to \$500,000	per application	492.00	В	Taxable	per application	504.50	В	Taxable

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
\$500,001 to \$1,000,000	per application	974.00	В	Taxable	per application	999.00	В	Taxable
\$1,000,001 to \$2,000,000	per application	1,230.00	В	Taxable	per application	1,261.00	В	Taxable
\$2,000,001 to \$5,000,000	per application	1,845.00	В	Taxable	per application	1,892.00	В	Taxable
More than \$5,000,000	per application	2,562.50	В	Taxable	per application	2,629.00	В	Taxable
B - Information Management Fee								
Required for all Pre-Development Applications	per application	50.00	В	Exempt	per application	51.30	В	Exempt
C – Design Excellence Panel Fees								
Pre – DA Consultation with Panel	per item	1,500.00	В	Exempt	per item	1,539.00	В	Exempt
DA Consultation with Panel (Payable each time application referred to the panel)	per item	3,000.00	F	Exempt	per item	3,000.00	F	Exempt
14.5 – Miscellaneous Assessment Services								
Development Advisory Service - meeting with DA Area Manager or Executive Manager (approval of Executive Manager required)	per meeting for 1 hour	300.00	В	Taxable	per meeting for 1 hour	400.00	В	Taxable
Meetings beyond 1 hour will be charged in 15 minute increments at \$300 per hour fee								
Application for Heritage Exemption Certificate (heritage minor works clause 5.10(3) of the LEP	per application	150.00	В	Exempt	per application	154.00	В	Exempt
Assessment and determination of any application or written request in relation to an existing condition of development consent	per application including up to 1 hour assessment time	300.00 Plus 300.00/hour for each additional hour assessment time	В	Exempt	per application including up to 1 hour assessment time	308.00 Plus 308.00/hour for each additional hour assessment time	В	Exempt
Legal Appeals – Any other required notification of amended plans or material (not	per instance	500.00	В	Exempt	per instance	513.00	В	Exempt
covered by prescribed notification fee)								
15. ELECTRIC VEHICLES CHARGING								
2.00pm - 8.00pm, Monday to Friday	per kWh	0.25	В	Taxable	per kWh	0.25	В	Taxable
7.00am - 2:00pm and 8.00pm - 10:00pm, Monday to Friday	per kWh	0.15	В	Taxable	per kWh	0.15	В	Taxable
All other times	per kWh	0.10	В	Taxable	per kWh	0.10	В	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges ap	oplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Pricing Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
16. IMPOUNDING FEE								
Item/article requires more than one person to move/lift item/article (including but not limited to bicycles)	per item/article	77.00	С	Exempt	per item/article	79.00	С	Exempt
Shopping Trolleys	per item/article	50.00	С	Exempt	per item/article	51.30	С	Exempt
Storage	per item/article/per day	21.50	С	Exempt	per item/article/per day	21.50	С	Exempt
Item/article able to be moved/lifted by one person (including, but not limited to crates)	per item/article	21.00	С	Exempt	per item/article	21.50	С	Exempt
17. LIBRARY SERVICES								
Reservations Only	per item	1.00	В	Exempt	per item	1.00	В	Exempt
Inter Library Loans & Charges incurred from other libraries are passed on to borrower	per item	As charged by other libraries	С	Taxable	per item	As charged by other libraries	С	Taxable
Replacement Borrower Cards	per card	5.00	В	Exempt	per card	5.00	В	Exempt
USB storage device	per USB	12.00	D	Taxable	per USB	12.00	D	Taxable
Headsets - Earbuds Library Activities	per earbud per booking based on activity	10.00 0.00-200.00	D B	Taxable Taxable	per earbud per booking based on activity	0.00-200.00	D B	Taxable Taxable
Library Course Proper		1 00 10 00				1 00 10 00		*
Library Carry Bags Lost or damaged items - Replacement cost is the cost of the item plus \$11 administration fee	per bag per item	1.00-10.00 Actual Cost plus \$11	C C	Taxable Exempt	per bag per item	1.00-10.00 Actual Cost plus \$12	C	Taxable Exempt
17.1. Audio Visual Material								
Replacement barcode/RFID tag	per item	5.50	С	Exempt	per item	5.75	С	Exempt
Replacement case for Kit 17.2. Overdue Items	per item	13.50	С	Exempt	per item	14.00	С	Exempt
First notice	per notice	3.00	В	Exempt	per notice	3.00	В	Exempt
Second notice	per notice	6.00	В	Exempt	per notice	6.00	В	Exempt
17.3.Reference/ Local Studies Note: Searching of original resources owned or controlled by Waverley Council (For example, rate books, minutes, cemetery books, maps). Includes photocopying of up to 10 pages then 20 cents per page								
Extended research for community purposes – more than 2 hours	per search session	60.00	В	Exempt	per search session	65.00	В	Exempt
Extended research for commercial purposes - per 2 hours or part thereof	per search session	95.00	С	Exempt	per search session	100.00	С	Exempt
Fax Service								
18. LIFEGUARD SERVICES Education Services provided by Council Lifeguard e.g. talk, presentation	per request/event	cost recovery	С	Taxable	per request/event	cost recovery	С	Taxable
Education Services provided by Council Lifeguard (e.g. talk, presentation) for a school or not for profit organisation	per request/event	free	А	Exempt	per request/event	free	А	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Lifeguard Services provided by Council Lifeguard e.g. lifeguarding, first aid, event management for water events	per request/event	cost recovery	С	Taxable	per request/event	cost recovery	С	Taxable
Jet Ski hire (inc Lifeguard) (min 4 hrs) for water events	per 4 hr	510.00	Ε	Taxable	per 4 hr	510.00	E	Taxable
19. MAINTENANCE AND REPAIR OF COUNCIL PROPERTY								
19.1 Road Opening Permits & Contributions to Cost of Road Work Council reserves the right to negotiate restoration quotes with government agencies and utility providers based on cost recovery where projects are deemed large. Fees listed under 19.1 will apply where Council deems the scope as minor/medium in nature.								
Sundry Items								
Road Opening Permit application Fee (Non-Refundable)	per application	123.00	D	Exempt	per application	126.00	D	Exempt
Site Inspection Fee	per inspection	290.00	D	Exempt	per inspection	298.00	D	Exempt
Supervision Fee for Utility and Developer Undertaken Restorations (Min 2 Hours)	per hour	189.00	D	Exempt	per hour	194.00	D	Exempt
Traffic Control (Controller and Equipment)	per controller/hr	98.00	D	Exempt	per controller/hr	101.00	D	Exempt
Plant Opening Fees for Nightworks	per night	3,000.00	D	Exempt	per night	3,105.00	D	Exempt
Make Safe Temporary Restoration (Callout and Materials Fee)	per callout	590.00	D	Exempt	per callout	611.00	D	Exempt
Line Marking (Road/Driveway and Cycleway, Minimum 2 metre)	per metre	46.00	D	Exempt	per metre	48.00	D	Exempt
Street Furniture (bollard, seat, bin enclosure, lighting, bus stop, bike hoop, traffic signs)	Each	Determined by Assessment	D	Exempt	Each	Determined by Assessment	D	Exempt
Surcharges								
Night and Weekend Surcharge	on total cost	40% of maintenance/repair cost	E	Exempt	on total cost	40% of maintenance/repair cost	E	Exempt
Reduced Asset life Integrity - payable when a third party /applicant (including utilities) are approved to undertake restorations. Applied on total restoration charge	on total cost	25% of maintenance/repair cost	E	Exempt	on total cost	25% of maintenance/repair cost	E	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%) (Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Fees and Charges	applicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Discounts								
Discounts apply for restorations of areas (Road & Footpath):								
30m2 to 50m2	on total cost	20%	E	Exempt	on total cost	20%	E	Exempt
50m2 to 100m2	on total cost	25%	E	Exempt	on total cost	25%	E	Exempt
100m2 and above	on total cost	30%	E	Exempt	on total cost	30%	Е	Exempt
Roads								
(Minimum 1.5m2)								
Asphaltic concrete on road base	per m2	410.00	E	Exempt	per m2	424.00	E	Exempt
Asphaltic concrete with concrete base	per m2	680.00	E	Exempt	per m2	703.80	E	Exempt
Concrete (200mm)	per m2	560.00	E	Exempt	per m2	579.60	E	Exempt
Traffic Islands	per m2	579.60	E	Exempt	per m2	579.60	E	Exempt
Footpaths / Cycleway (Minimum 1.5m2)								
Concrete/Asphalt	per m2	290.00	D	Exempt	per m2	300.00	D	Exempt
Standard Paving on Gravel Base	per m2	470.00	D	Exempt	per m2	486.00	D	Exempt
Block Paving on Concrete Base (minimum charge \$1,500)	per m2	814.90	D	Exempt	per m2	843.00	D	Exempt
Permiable Paving	per m2	460.00	D	Exempt	per m2	460.00	D	Exempt
Granite Paving on Concrete Base (minimum charge \$1,800)	per m2	1,050.00	D	Exempt	per m2	1,087.00	D	Exempt
Concrete exposed aggregate (minimum charge \$3,510)	per m2	420.30	D	Exempt	per m2	435.00	D	Exempt
Concrete residential driveways (125mm)	per m2	374.10	D	Exempt	per m2	387.00	D	Exempt
Concrete industrial driveways (150mm)	per m2	502.30	D	Exempt	per m2	520.00	D	Exempt
Concrete industrial driveways (200mm)	per m2	707.30	D	Exempt	per m2	732.00	D	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Kerb Ramp (Standard)	per ramp	1,540.00	D	Exempt	per ramp	1,594.00	D	Exempt
Grass area	per m2	115.00	D	Exempt	per m2	119.00	D	Exempt
Tree Surround Resin Bound Stone	per m2	445.00	D	Exempt	per m2	460.00	D	Exempt
Tactile Ground Surface indicators (Pavers & Buttons)	per 300mm2	77.00	D	Exempt	per 300mm2	80.00	D	Exempt
Cleaning & Sealing of Paving	per m2	46.00	D	Exempt	per m2	48.00	D	Exempt
Telecommunications Pit Lids (Steel surround and infill lid) (Installed)	each	2,160.00	D	Exempt	each	2,235.00	D	Exempt
Kerb & Gutter per metre (Minimum 1m)								
Concrete kerb and gutter	per m	330.00	D	Exempt	per m	342.00	D	Exempt
Stone Kerb and Concrete Gutter	per m	1,200.00	D	Exempt	per m	1,242.00	D	Exempt
Dish Crossing (Standard or Heavy Duty)	per m	400.00	D	Exempt	per m	414.00	D	Exempt
Stormwater Connection to Gully Pit (or like)	per connection	590.00	D	Exempt	per connection	610.00	D	Exempt
Kerb outlet	per hole	210.00	D	Exempt	per hole	217.00	D	Exempt
Drainage Pits	each	Determined by Assessment	D	Exempt	each	Determined by Assessment	D	Exempt
Bespoke assets in the Road Reserve that hold significant social and monetary value								
Circular Art Works & Tree Pits								
Market Replacement Cost: security deposit in the form of an unconditional Bank Guarantee	per item	12,000.00	G	Exempt	per item	12,312.00	G	Exempt
20.PARKING 20.1. Beach Parking Permits								
Waverley Ratepayers or Residents - 6 month permit	per permit	95.00	В	Exempt	per permit	95.00	В	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%) (Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Fees and Charges	applicable from 01/07	Fees and Charges applicable from 01/01/21 - 30/06/21					
	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Waverley Ratepayers or Residents - 12 month permit	per permit	145.00	В	Exempt	per permit	150.00	В	Exempt
Waverley Ratepayers or Residents - Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) - 6 month permit	per permit	70.00	В	Exempt	per permit	70.00	В	Exempt
Waverley Ratepayers or Residents - Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) - 12 month permit	per permit	110.00	В	Exempt	per permit	112.50	В	Exempt
Non Waverley Resident - 12 month permit	per permit	1,700.00	E	Exempt	per permit	1,745.00	Е	Exempt
Non Waverley Resident - 6 month permit	per permit	850.00	Ε	Exempt	per permit	872.50	E	Exempt
Non Waverley Resident - 3 month permit	per permit	425.00	Ε	Exempt	per permit	436.25	E	Exempt
Non Waverley Resident - SLSC Member (Bronte / Bondi / North Bondi members - active membership) - 12 month permit	per permit	205.00	E	Exempt	per permit	211.00	E	Exempt
Beach Operational Parking Permit (eligibility criteria apply)	per permit	210.00	E	Exempt	per permit	210.00	Ε	Exempt
Replacement of Lost/Stolen/Damaged Permit	per permit	20.00	С	Exempt	per permit	20.50	С	Exempt
Teachers Beach Parking Permit	per permit	450.00	Ε	Exempt	per permit	450.00	E	Exempt
20.2. Car Share Permits								
Investigation of new car share allocated space	per space	515.50	В	Exempt	per space	528.90	В	Exempt
Annual Fee for Car Share space in Residential Permit Parking Scheme (RPPS) area - ordinary vehicle	per permit	440.00	Ε	Exempt	per permit	455.00	E	Exempt
Annual Fee for Car Share space in RPPS area - low emission vehicle	per permit	220.00	В	Exempt	per permit	227.00	В	Exempt
Annual Fee for Car Share space in RPPS area – electric vehicle**	per permit	70.00	В	Exempt	per permit	72.00	В	Exempt
Annual Fee for Car Share space in non-RPPS area - ordinary vehicle	per permit	135.00	E	Exempt	per permit	138.50	E	Exempt
Annual Fee for Car Share space in non-RPPS area - electric vehicle**	per permit	free	А	Exempt	per permit	free	Α	Exempt
Replacement for Car Share Permits(lost, stolen, damaged or update)	per permit	47.00	С	Exempt	per permit	49.00	С	Exempt
**Note: This reduced fee for electric vehicles is intended to support the introduction of electric vehicles in Waverley and is under the condition that infrastructure for the electric vehicles (charging stations, etc.) is provided and funded by car share operators								
20.3. Residential Parking Permits								

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

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(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Registration - Valid for 6 months								
1st permit (single registration) where there are no off-street spaces*	per permit	free	A	Exempt	per permit	free	А	Exempt
1st permit (single registration) where there are no off-street spaces* Concession	per permit	free	А	Exempt	per permit	free	А	Exempt
1 st permit (single registration) where there is one off-street space*	per permit	89.00	В	Exempt	per permit	91.50	В	Exempt
1 st permit (single registration) where there are two off-street spaces*	per permit	136.00	В	Exempt	per permit	140.00	В	Exempt
2 nd permit (single registration) where there are no off-street spaces*	per permit	89.00	В	Exempt	per permit	91.50	В	Exempt
2 nd permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	32.00	В	Exempt	per permit	33.00	В	Exempt
25% discount for DVA card holders applies to the 2nd permit (single registration - valid for 6 months) where there are no off-street spaces	per permit	66.75	В	Exempt	per permit	68.60	В	Exempt
2 nd permit (single registration) where there is one off-street space*	per permit	136.00	В	Exempt	per permit	140.00	В	Exempt
2 nd permit (single registration) where there is one off-street space* (low emission vehicle)	per permit	89.00	В	Exempt	per permit	91.50	В	Exempt
3 rd permit (single registration) where there are no off-street spaces*	per permit	136.00	В	Exempt	per permit	140.00	В	Exempt
3 rd permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	89.00	В	Exempt	per permit	91.50	В	Exempt
Replacement of Parking Permits – excluding 1 st Residential and Motorcyle or Motor Scooter Resident Permit (lost, stolen, damaged or update)	per permit	20.00	С	Exempt	per permit	21.00	С	Exempt
Registration - Valid for 12 months								
1st permit (single registration) where there are no off-street spaces*	Per permit	free	А	Exempt	Per permit	free	А	Exempt
1st permit (single registration) where there are no off-street spaces*	Per permit	free	А	Exempt	Per permit	free	А	Exempt
1st permit (single registration) where there are no off -street spaces* (low emission vehicle)	Per permit	free	A	Exempt	Per permit	free	А	Exempt
1 st permit (single registration) where there is one off-street space*	per permit	145.00	В	Exempt	per permit	150.00	В	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	//20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
1st permit (single registration) where there is one off -street space (low emission vehicle)	per permit	47.00	В	Exempt	per permit	48.50	В	Exempt
1 st permit (single registration) where there are two off-street spaces*	per permit	220.00	В	Exempt	per permit	226.00	В	Exempt
2 nd permit (single registration) where there are no off-street spaces*	per permit	145.00	В	Exempt	per permit	150.00	В	Exempt
2 nd permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	47.00	В	Exempt	per permit	48.50	В	Exempt
2 nd permit (single registration) where there is one off- street space*	per permit	220.00	В	Exempt	per permit	226.00	В	Exempt
2 nd permit (single registration) where there is one off-street space* (low emission vehicle)	per permit	145.00	В	Exempt	per permit	150.00	В	Exempt
3 rd permit (single registration) where there are no off-street spaces*	per permit	220.00	В	Exempt	per permit	226.00	В	Exempt
3 rd permit (single registration) where there are no off-street spaces* (low emission vehicle)	per permit	145.00	В	Exempt	per permit	150.00	В	Exempt
Other Parking Permits								
Motorcycle or Motor Scooter Resident Permit	per permit	free	А	Exempt	per permit	free	А	Exempt
Replacement of 1 st Residential and Motorcyle or Motor Scooter Resident Permit (lost, stolen, damaged or update)	per permit	free	А	Exempt	per permit	free	А	Exempt
Electric Motorbike/Scooter Resident Permit(6 months/12 months)	per permit	free	А	Exempt	per permit	free	А	Exempt
Dual Registration Resident Permit	per permit	145.00	В	Exempt	per permit	150.00	В	Exempt
Interim Resident Permit to facilitate Interstate Registration Transfer (up to 3 months)**	per permit	150.00	В	Exempt	per permit	155.00	В	Exempt
Interim Resident Permit to facilitate NSW Address Registration Transfer (up to 30 days)***	per permit	47.00	В	Exempt	per permit	48.50	В	Exempt
Tradesperson's Permit (for RPS non-metered areas)	per week	90.00	В	Exempt	per week	90.00	В	Exempt
Residents' Visitor Parking Permit								
Daily Visitors' Permit (per pack of 10 maximum permit allowance per residence applies)	per permit	23.00	В	Exempt	per permit	24.00	В	Exempt
Short-term Visitors' Permit (single registration for up to 30 days)	per permit	47.00	В	Exempt	per permit	48.50	В	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Po Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST		
Annual Visitors' Permit (single registration per permit/ year)	per permit	175.00	В	Exempt	per permit	180.00	В	Exempt		
Annual Visitors' Permit (up to 3 registrations per permit/year with unlimited updates)	per permit	505.00	В	Exempt	per permit	520.00	В	Exempt		
Annual Permit for Registered Carers	per permit	50.00	В	Exempt	per permit	50.00	В	Exempt		
* at the residential address at which the vehicle is registered										
** legislative requirement to transfer registration to NSW address for long-term stays (over 3 months)										
*** legislative requirement to notify RMS of change of address within 14 days										
20.4.Parking Meters										
Residential Streets	hourly fee	6.20	E	Taxable	hourly fee	6.40	E	Taxable		
Bondi Junction and Bondi Beach - inner core commercial	hourly fee	5.40	Ε	Taxable	hourly fee	5.60	E	Taxable		
Bondi Junction and Bondi Beach - outer core commercial	hourly fee	5.80	Ε	Taxable	hourly fee	6.00	E	Taxable		
Bondi Beach long term beach parking – Queen Elizabeth Drive and Park Drive North	hourly fee	8.00	Ε	Taxable	hourly fee	9.00	E	Taxable		
Bondi Beach long term beach parking on beach perimeter – Ramsgate Avenue and North Campbell Parade	hourly fee	8.00	Ε	Taxable	hourly fee	9.00	E	Taxable		
Bondi Beach – Park Drive South – Summer Rate – Sept to May	hourly fee	8.00	Ε	Taxable	hourly fee	9.00	E	Taxable		
Bondi Beach – Park Drive South – Winter Rate – June to August	hourly fee	5.00	E	Taxable	hourly fee	5.20	E	Taxable		
Bronte inner core commercial	hourly fee	4.30	Ε	Taxable	hourly fee	4.90	E	Taxable		
Bronte long term beach parking - Bronte Cutting- Summer Rate (September to May)	hourly fee	3.90		Taxable	hourly fee	6.00	E	Taxable		
Bronte long term beach parking – Bronte Cutting - Winter	hourly fee	no charge	Ε	Exempt	hourly fee	no charge	E	Exempt		
Rate (June to August) Bronte long term beach parking – Bronte Cutting - (all day rate)	per day	19.50	E	Taxable	per day	30.00	E	Taxable		
Campbell Parade Bus Zone/Coaches	hourly fee	9.60	E	Taxable	hourly fee	9.80	E	Taxable		
To occupy any metered car parking space (per day)	per space per day	140.00	D	Taxable	per space per day	145.00	D	Taxable		
To occupy any metered car parking space (per week)	per space per week	370.00	D	Taxable	per space per week	377.00	D	Taxable		
Relocation of parking metre (including restoration of footpath)	per parking meter	1,230.00	С	Taxable	per parking meter	1,262.00	С	Taxable		

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0)6/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Relocation of metered parking space (includes signage, line marking, bay marking, reprogramming)	per space	3,280.00	D	Exempt	per space	3,365.00	D	Exempt
Loss of metered parking space associated with new commercial or multi-unit development	per space	42,025.00	D	Exempt	per space	43,118.00	D	Exempt
20.5.Car Parks								
Bondi Junction Eastgate Car Park								
0-1 hour	per stay	free	А	Taxable	per day	free	Α	Taxable
1-2 hours	per stay	2.60	Ε	Taxable	per day	2.60	E	Taxable
2-3 hours	per stay	8.60	Ε	Taxable	per day	8.60	Ε	Taxable
3 - 3.5 hours	per stay	15.00	E	Taxable	per day	15.00	E	Taxable
3.5 - 4 hours	per stay	20.00	E	Taxable	per day	20.00	E	Taxable
4 - 4.5 hours	per stay	25.00	E	Taxable	per day	25.00	E	Taxable
4.5 - 5 hours	per stay	30.00	E	Taxable	per day	30.00	E	Taxable
5+ hours	per stay	35.00	E	Taxable	per day	35.00	E	Taxable
Overnight (plus parking fee)	per night	30.00	E	Taxable	per day	30.00	E	Taxable
Eastgate Car Park Monthly Parking Permit (unreserved)	per month	320.00	E	Taxable	per day	320.00	E	Taxable
Administrative Fee for new or replacement permit card	per card	30.00	E	Taxable	per day	30.00	Е	Taxable
Opening fee outside normal operational hours	per hour	350.00	E	Taxable	per day	350.00	Е	Taxable
All day parking (rooftop level only)	per stay	17.00	E	Taxable	per day	17.00	E	Taxable
Late bird Parking (entry after 6pm close)	per stay	10.00	E	Taxable	per day	10.00	E	Taxable
Major Event Parking* (applies on advertised days only available in all of car park)	per stay	20.00	E	Taxable	per day	20.00	E	Taxable
Lost Ticket fee	per incident	maximum timed parking rate	E	Taxable	per day	maximum timed parking rate	E	Taxable
Pre-Paid Bulk Purchase All-Day Parking Tickets (minimum quantity 100 tickets)	per ticket	15.00	E	Taxable	per day	15.00	E	Taxable
Hollywood Avenue Car Park								
0-1 hour	per stay	3.00	Ε	Taxable	per day	3.00	E	Taxable
1-2 hours	per stay	6.00	E	Taxable	per day	6.00	E	Taxable
2-3 hours	per stay	10.00	E	Taxable	per day	10.00	E	Taxable
3-4 hours	per stay	13.00	E	Taxable	per day	13.00	E	Taxable
4- 5 hours	per stay	17.00	Ε	Taxable	per day	17.00	E	Taxable
5+ hours	per stay	20.00	E	Taxable	per day	20.00	E	Taxable
Overnight (plus parking fee)	per night	30.00	E	Taxable	per day	30.00	Ε	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	es applicable from 01/07/20 - 31/12/20 Fees and Charges applicable from 01						/01/21 - 30/06/21		
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST		
Hollywood Avenue Car Park Monthly Parking Permit (unreserved)	per month	280.00	Ε	Taxable	per day	280.00	E	Taxable		
Hollywood Avenue Car Park Monthly Overnight Resident Parking Permit (unreserved - available daily, arrive after 5:00 pm, exit before 9.00 am)	per month	140.00	Ε	Taxable	per month	144.00	E	Taxable		
Administrative Fee for new or replacement permit card	per card	30.00	Ε	Taxable	per day	30.00	Е	Taxable		
Opening fee outside normal operational hours	per hour	350.00	Ε	Taxable	per day	350.00	E	Taxable		
Operational Parking Permit (eligibility criteria apply)	per month	145.00	E	Taxable	per day	145.00	E	Taxable		
Super Early bird parking (available Monday – Friday, arrive between 7am and 9am exit after 4pm))	per stay	12.00	E	Taxable	per day	12.00	E	Taxable		
Early bird parking (available Monday – Friday, arrive arrive between 9am and 11am exit after 4pm)	per stay	14.00	Ε	Taxable	per day	14.00	E	Taxable		
Weekend Shopper Rate (available on Saturdays and Sundays only, no time restrictions)	per stay	12.00	E	Taxable	per day	12.00	E	Taxable		
Lost Ticket fee	per incident	maximum timed parking rate	Ε	Taxable	per day	maximum timed parking rate	E	Taxable		
Waverley Library Carpark						, ,				
0 - 2 hours	per stay	free	А	Taxable	per day	free	А	Taxable		
2-3 hours	per stay	10.00	E	Taxable	per day	10.00	E	Taxable		
3-4 hours	per stay	14.00	Ε	Taxable	per day	14.00	E	Taxable		
4 - 5 hours	per stay	18.00	E	Taxable	per day	18.00	E	Taxable		
5+ hours	per stay	22.00	Ε	Taxable	per day	22.00	E	Taxable		
Overnight (plus parking fee)	per night	30.00	E	Taxable	per day	30.00	E	Taxable		
Monthly rate unreserved parking	per month	300.00	Ε	Taxable	per day	300.00	E	Taxable		
Admin Fee for new or replacement permit card	per card	30.00	Ε	Taxable	per day	30.00	E	Taxable		
Opening fee outside normal operational hours	per hour	350.00	Ε	Taxable	per day	350.00	E	Taxable		
Operational Parking Permit (eligibility criteria apply)	per month	145.00	Ε	Taxable	per day	145.00	E	Taxable		
Early bird parking (arrive before 10am - leave after 3pm)	per stay	15.00	E	Taxable	per day	15.00	E	Taxable		
Lost Ticket fee	per incident	maximum timed parking rate	E	Taxable	per day	maximum timed parking rate	E	Taxable		
21.PAYMENT TRANSACTIONS, RATES AND NOTICES										
Credit Card Fee: For payments made by credit card through Council's cashier and Internet an administration fee applies on total value of credit card payment (only Visa/ MasterCard and American Express accepted). GST is included (or is not included) to the same extent that GST applies (or does not apply) to the underlying supply. Credit Card fees are no longer being charged for parking meters from 2016/17	per transaction	0.6%	В	Variable	per transaction	0.8%	В	Variable		

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)		GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
Late payment fee on overdue invoice	per month	5.00	В	Taxable	per month	5.15	В	Taxable	
21.1. Rating & Property Information									
Certificate Fees									
Rate Information confirmation Certificate (Section 603 Local Government Act 1993)	per certificate	85.00	F	Exempt	per certificate	85.00	F	Exempt	
Urgent (24 hour) rate information confirmation Certificate (Section 603 Local Government Act 1993)	per certificate	155.00	В	Exempt	per certificate	155.00	В	Exempt	
Copy of Rate & Instalment Notices	per notice	12.00	В	Exempt	per notice	12.50	В	Exempt	
Extra Charges	per notice	12.00		Exchipt	per riocice	12.50		Exchipt	
Extra charges on overdue rates (Section 566	per year	0%	F	Exempt	per year	7%	F	Exempt	
(3) of the Local Government Act 1993)	per 1-00		·		per 1001	''			
Dishonoured Cheque Fee	per dishonour	20.00	В	Exempt	per dishonour	21.00	В	Exempt	
Reconciliation of rate account (5 years only)									
First year	per assessment	32.00	В	Exempt	per assessment	33.00	В	Exempt	
Subsequent years per year	per assessment	32.00	В	Exempt	per assessment	33.00	В	Exempt	
22. PHOTOCOPYING, PRINTING AND PUBLICATIONS									
22.1.Photocopying and Printing									
Photocopy Black and White A4 size (per page)	per page	0.20	В	Exempt	per page	0.20	В	Exempt	
Photocopy Black and White A6 size (per page)	per page	0.30		Exempt	per page	0.30	В	Exempt	
Photocopy Black and White A3 size (per page)	per page	0.40		Exempt	per page	0.40	В	Exempt	
Photocopy Colour A4 size (per page)	per page	1.00	В	Exempt	per page	1.05	В	Exempt	
Photocopy Colour A3 size (per page)	per page	1.50		Exempt	per page	1.55	В	Exempt	
Printing Black and White - A4 size (per page)	per copy	0.20	В	Taxable	per copy	0.20	В	Taxable	
Printing Black & White - A3 size (per page)	per copy	0.40	В	Taxable	per copy	0.40	В	Taxable	
Printing Colour - A4 size (per page)	per copy	1.00	В	Taxable	per copy	1.00	В	Taxable	
Printing Colour - A3 size (per page)	per copy	1.50	В	Taxable	per copy	1.50	В	Taxable	
Document scanning	per item	0.10		Taxable	per item	0.10	В	Taxable	
3D printing set up fee	per job	3.00		Taxable	per job	3.00	В	Taxable	
3D printing	per hour or part thereof	5.00	В	Taxable	per hour or part thereof	5.00	В	Taxable	
Guest ticket	per ticket	1.00		Taxable	per ticket	1.00	В	Taxable	
Printing Colour - A2 size (per page)	per copy	25.00		Exempt	per copy	26.00	В	Exempt	
Printing Colour - A1 size (per page)	per copy	35.00	В	Exempt	per copy	36.00	В	Exempt	
Printing Colour - A0 size (per page)	per copy	45.00	В	Exempt	per copy	46.00	В	Exempt	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)		GST
22.2. Publications								
Copy of Classification of Public Land	per request	50.00	С	Exempt	per request	51.30	С	Exempt
Copy of Planning Instrument	per item	20.00	С	Exempt	per item	20.50	С	Exempt
Full set DCP copy	per item	100.00	С	Exempt	per item	102.60	С	Exempt
LEP/DCP written instrument – repealed documents	per item	20.00	С	Exempt	per item	20.50	С	Exempt
S94/S94A plans	per item	25.00	С	Exempt	per item	25.65	С	Exempt
Copy of Section 94 Contributions Plan	per copy	30.00	С	Exempt	per copy	30.80	С	Exempt
Other planning policies	per page	2.10	В	Exempt	per page	2.15	В	Exempt
Waverley Park and Pavilion Plan of Management	each	20.00	В	Exempt	each	20.50	В	Exempt
Bronte Plan of Management	each	20.00	В	Exempt	each	20.50	В	Exempt
Bondi Park, Beach and Pavilion Plan of Management	each	20.00	В	Exempt	each	20.50	В	Exempt
Thomas Hogan Reserve Plan of Management	each	20.00	В	Exempt	each	20.50	В	Exempt
Small Parks Plan of Management	each	20.00	В	Exempt	each	20.50	В	Exempt
Digital Data, CAD - Survey Information, Flood Modeling								
Survey Plan/Digital Data/CAD Preparation (Individuals & Businesses)	per hour	130.00	D	Exempt	per hour	134.00	D	Exempt
Survey Plan/Digital Data/CAD Preparation (Community Groups & Government Departments)	per hour	65.00		Exempt	per hour	67.00	D	Exempt
DRAINS Model	per application	2,270.00	E	Exempt	per application	2,270.00	Ε	Exempt
TUFlow Model	per application	5,000.00	E	Exempt	per application	5,000.00	E	Exempt
23. PUBLIC PLACE CLEANING EQUIPMENT HIRE								
Roadway Sweeper Hire with operator	per hour	115.00		Taxable	per hour	115.00	С	Taxable
Small Footpath Sweeper hire with operator	per hour	100.00		Taxable	per hour	100.00	С	Taxable
Labourer	per hour	60.00		Taxable	per hour	60.00	С	Taxable
15m3 waste compactor with driver	per hour	160.00		Taxable	per hour	160.00	С	Taxable
Mobile high pressure cleaning truck with operator	per hour	100.00	С	Taxable	per hour	100.00	С	Taxable

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(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
24. REGISTRATION OF PREMISES								
24.1. Cooling water systems								
Regulated system audit/administration - cooling tower/warm water systems	per system	220.00	В	Exempt	per system	300.00	В	Exempt
Cooling Towers - Notification Fee	per notification	115.00	F	Exempt	per notification	115.00	F	Exempt
Issue improvement notice or prohibition order for Regulated System	per notice	560.00	F	Exempt	per notice	560.00	F	Exempt
Vapour Recovery and Underground Storage Tanks								
Vapour Recovery Inspection for storage tanks on petrol service stations and control equipment for petrol dispensers	per inspection	260.00	С	Exempt	per inspection	266.00	С	Exempt
24.2. Food Premises - NSW Food Regulation Partnership								
Annual Registration, Inspection & Administration Fees Food Business with up to 5 full time equivalent food handlers (includes home based food businesses)	per inspection	343.00	Ε	Exempt	per inspection	350.00	E	Exempt
Food Business with more than 5 but less than 50 full time equivalent food handlers	per inspection	550.00	Ε	Exempt	per inspection	563.00	Ε	Exempt
Food Business with more than 50 full time equivalent food handlers	per inspection	750.00	Ε	Exempt	per inspection	785.00	Ε	Exempt
School Canteen Inspection (run by P & C - not for profit)	per inspection	164.00	В	Exempt	per inspection	Free	В	Exempt
Educational Premises Inspection (run for profit)	per inspection	343.00	В	Exempt	per inspection	350.00	В	Exempt
Temporary Food Stall Application Assessment	per assessment	70.00	В	Exempt	per assessment	70.00	В	Exempt
Temporary Food Stall Inspection	per inspection	164.00	В	Exempt	per inspection	170.00	В	Exempt
Food Business re-inspection Fee	per inspection	120.00	В	Exempt	per inspection	300.00	В	Exempt
Food Improvement Notices (Administration Fee to issue an Improvement Notice under the Food Act 2003)	per notice	330.00	F	Exempt	per notice	330.00	F	Exempt
Clearance certificate (including inspection)	per certificate/ inspection	343.00	Ε	Exempt	per certificate/ inspection	350.00	Ε	Exempt
Food business on-site training	per hour	118.00	Ε	Taxable	per hour	121.00	Е	Taxable
Advisory Inspection (including but not limited to pre- occupation fit out inspection)	per hour	120.00	E	Exempt	per hour	123.00	E	Exempt
Food sampling / testing (as per laboratory schedule of fees)	per sample	180.00	Ε	Exempt	per sample	cost recovery	С	Taxable
24.3. Registered Public Health Premises (Fees include associated administration)								
Hair Salon/Beauty Salon/ Barber Shop inspection (no skin penetration procedures)	per inspection	277.00	В	Exempt	per inspection	282.00	В	Exempt
Skin penetration inspection (including Beauty Salons with skin penetration services)	per inspection	277.00	В	Exempt	per inspection	282.00	В	Exempt
Advisory Inspection (including but not limited to pre- occupation fit out inspection)	per hour	120.00	E	Exempt	per hour	123.00	E	Exempt
Skin penetration notification fee	per inspection	100.00	В	Exempt	per inspection	100.00	F	Exempt
Sex Premises Inspection	per inspection	277.00	В	Exempt	per inspection	284.00	В	Exempt
Backpacker accommodation inspection	per inspection	277.00	В	Exempt	per inspection	284.00	В	Exempt

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(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST	
Bed and Breakfast establishments Inspection	per inspection	277.00	В	Exempt	per inspection	284.00	В	Exempt	
Boarding houses Inspection	per inspection	277.00	В	Exempt	per inspection	284.00	В	Exempt	
Re-inspection of registered health premises	per inspection	120.00	В	Exempt	per inspection	123.00	В	Exempt	
Inspection of unregistered premises	per inspection	344.00	В	Exempt	per inspection	352.00	В	Exempt	
Issue improvement notice or prohibition order - excluding Regulated Systems	per notice	270.00	В	Exempt	per notice	270.00	F	Exempt	
25. SALE/LEASE OF COUNCIL PROPERTY									
Applications for Purchase/ Lease of Miscellaneous Council Property/ Laneways/ Roads etc.									
Initial application for consideration (non- refundable)	per application	965.00	С	Taxable	per application	990.00	С	Taxable	
26. SECURITY DEPOSITS									
Security Deposits – Building Applications									
Related to building cost									
less than \$9,999	per application	1,127.50	G	Exempt	per application	1,170.00	G	Exempt	
\$10,000 to \$24,999	per application	1,588.70	G	Exempt	per application	1,640.00	G	Exempt	
\$25,000 to \$49,999	per application	2,152.50	G	Exempt	per application	2,230.00	G	Exempt	
\$50,000 to \$99,999	per application	2,665.00	G	Exempt	per application	2,760.00	G	Exempt	
\$100,000 to \$149,999	per application	3,485.20	G	Exempt	per application	3,610.00	G	Exempt	
\$150,000 to \$199,999	per application	5,330.00	G	Exempt	per application	5,520.00	G	Exempt	
\$200,000 to \$299,999	per application	6,457.90	G	Exempt	per application	6,680.00	G	Exempt	
\$300,000 to \$399,999	per application	8,405.00	G	Exempt	per application	8,700.00	G	Exempt	
\$400,000 to \$499,999	per application	10,557.50	G	Exempt	per application	10,930.00	G	Exempt	
\$500,000 to \$749,999	per application	15,785.00	G	Exempt	per application	16,340.00	G	Exempt	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST		
\$750,000 to \$999,999	per application	21,525.00	G	Exempt	per application	22,280.00	G	Exempt		
Over \$1,000,000	per application	Determined based on 2% of the value of the development	G	Exempt	per application	Determined based on 2% of the value of the development	G	Exempt		
27. STORMWATER MANAGEMENT SERVICE CHARGE										
Residential property	per property	25.00	F	Exempt	per property	25.00	F	Exempt		
Residential strata property	per property	12.50	F	Exempt	per property	12.50	F	Exempt		
Business property	per 350 m2 (or part thereof)	25.00	F	Exempt	per 350 m2 (or part thereof)	25.00	F	Exempt		
Business strata property	per 350 m2 (or part thereof) levied equally to strata unit entitlement with a minimum of \$5	25.00	F	Exempt	per 350 m2 (or part thereof) levied equally to strata unit entitlement with a minimum of \$5	25.00	F	Exempt		
28. SWIMMING POOL COMPLIANCE AND FIRE AND SAFETY INSPECTIONS										
28.1. Swimming Pool Compliance										
Under Swimming Pools Act, 1992 (unless otherwise prescribed by Regulation)										
Swimming Pool inspection First inspection or first inspection since a certificate of compliance ceased to be valid	per inspection	150.00	F	Taxable	per inspection	150.00	F	Taxable		
Swimming Pool Inspection Any or all subsequent inspections after the first inspection	per inspection	100.00	F	Taxable	per inspection	100.00	F	Taxable		
Copies of Certificates/Correspondence	per copy	40.00	В	Taxable	per copy	40.00	В	Taxable		
Provision of registration information	per request	10.00	F	Taxable	per request	10.00	F	Taxable		
Request for Exemption (i.e. Section 22)	per request	250.00	F	Exempt	per request	250.00	F	Exempt		
Note: If the fee is not prescribed in the regulations, a minimum application fee of \$250 applies for any certificate, report or request for an exemption										
28.2. Registration of Certificates										
Issued by accredited/private certifiers Includes: Construction certificates, complying development certificates, subdivision certificates and other certificates issued by private accredited certifiers	per certificate	36.00	F,G	Exempt	per certificate	36.00	F,G	Exempt		
28.3. Fire Safety & Essential Fire Safety Services			_				_	_		
Minimum fee per building Provision of copy of fire safety schedule/certificate/statement	per building per item	123.00 36.00	C C	Exempt Exempt	per building per item	150.00 36.00	C C	Exempt Exempt		
28.4. Outstanding Notices/Orders										
Outstanding Environment Health and Building Notices and Orders on properties per rateable premises or strata										

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/0	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0)6/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Issuing of Certificate	per certificate	118.00	С	Exempt	per certificate	120.00	С	Exempt
Urgency fee	per certificate	102.50	С	Exempt	per certificate	105.00	С	Exempt
28.5.Miscellaneous Fees and Services								
Application Fee for other types of application/services (other than the specified types of applications)	per application	256.25	С	Exempt	per application	262.90	С	Exempt
29. SUPPLY OF COMPOST BINS AND WORM FARMS								
Compost Bin	per bin	9.95	В	Taxable	per bin	9.95	В	Taxable
Compost Stirrer (previously called Compost Mate or Aerator)	per stirrer	3.95	В	Taxable	per stirrer	3.95	В	Taxable
Delivery of Compost Bin and/or Compost Stirrer		no charge	А			no charge	A	
Worm farm	per farm	18.95	В	Taxable	per farm	18.95	В	Taxable
Worms (500)	per 500	8.95	В	Taxable	per 500	8.95	В	Taxable
Delivery of Worm farm with or without worms		no charge	Α			no charge	Α	
Delivery of extra worms (1000)	per 1000	15.95	В	Taxable	per 1000	15.95	В	Taxable
Bokashi Bin	per bin	19.95	В	Taxable	per bin	19.95	В	Taxable
Delivery of Bokashi Bin	per bin	14.90	С	Taxable	per bin	14.90	С	Taxable
Premium Compact Compost Bin	per bin	169.95	В	Taxable	per bin	169.95	В	Taxable
Delivery of Premium Compact Compost Bin	per bin	18.90	С	Taxable	per bin	18.90	С	Taxable
Premium Tumbling Compost Bin	per bin	84.95	В	Taxable	per bin	84.95	В	Taxable
Delivery of Premium Tumbling Compost Bin	per bin	23.90	С	Taxable	per bin	23.90	С	Taxable
Premium compact worm farm	per bin	49.95	В	Taxable	per bin	49.95	В	Taxable
Delivery of Premium compact worm farm	per bin	16.90	С	Taxable	per bin	16.90	С	Taxable
30. TOWN PLANNING								
Development Control Plans(DCP) Stage 1: Assessment of draft DCP controls for inclusion in Council DCP as new								
Stage 2: Notification, review and finalisation								
Development Control Plans – Stage 1	per item	14,657.50	С	Exempt	per item	15,038.60	С	Exempt
Development Control Plans – Stage 2	per item	5,842.50	С	Exempt	per item	5,994.40	С	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges ap	plicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Planning Certificate – Section 10.7(2)	per certificate	53.00	F	Exempt	per certificate	53.00	F	Exempt
Planning Certificate – Section 10.7(2)&(5)	per certificate	133.00	F	Exempt	per certificate	133.00	F	Exempt
Fee for Certified copy of plan, map or plan held by a Council department	per copy	53.00	F	Exempt	per copy	53.00	F	Exempt
Change or Issue of Street Address Application Fee	per application	584.30	С	Exempt	per application	599.00	С	Exempt
Microfilm Copy of Plans	30 minutes	10.00	С	Exempt	30 minutes	10.25	С	Exempt
Property Research Fee	per item	160.00 includes retrieval up to 2 files plus 60.00 for each additional file retrieval	С	Exempt	per item	164.00 includes retrieval up to 2 files plus 61.50 for each additional file retrieval	С	Exempt
Stamping of Additional Plans – Dwellings	per item/article	60.00	С	Exempt	per item/article	61.50	С	Exempt
Stamping of Additional Plans – All Other Plans	per item/article	150.00	С	Exempt	per item/article	154.00	С	Exempt
Rezoning: Local Environment Plans								
Pre-application	per application	2,562.50	С	Exempt	per application	2,629.15	С	Exempt
(i) Minor Planning Proposal								
Stage 1 – Pre gateway determination	per item	14,555.00	С	Exempt	per item	14,933.45	С	Exempt
Stage 2 – Post gateway determination	per item	6,252.50	С	Exempt	per item	6,415.10	С	Exempt
Local Planning Panel Fee	per item	2,255.00	С	Exempt	per item	2,313.65	С	Exempt
Total Fee	per item	23,062.50	С	Exempt	per item	23,662.15	С	Exempt
(ii) Major Planning Proposal								
Stage 1 – Pre gateway determination	per item	30,750.00	С	Exempt	per item	31,549.50	С	Exempt
Stage 2 – Post gateway determination	per item	14,350.00	С	Exempt	per item	14,723.10	С	Exempt
Local Planning Panel Fee	per item	2,255.00	С	Exempt	per item	2,313.65	С	Exempt
Total Fee	per item	47,355.00	С	Exempt	per item	48,586.25	С	Exempt
(iii) Complex Planning Proposal								
Stage 1 – Pre gateway determination	per item	41,000.00	С	Exempt	per item	42,066.00	С	Exempt
Stage 2 – Post gateway determination	per item	15,887.00	С	Exempt	per item	16,300.05	С	Exempt
Local Planning Panel Fee	per item	11,556.90	С	Exempt	per item	11,857.40	С	Exempt

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/03	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Policy	GST	
Total Fee	per item	68,443.90	С	Exempt	per item	70,223.45	С	Exempt	
Note: Council may seek to recover a higher fee, with agreement of the proponent									
Note: Minor planning proposals: . A minor planning proposal generally refers to a single allotment spot rezoning generated by a planning anomaly or inconsistency. Major planning proposals refer to applications requiring a higher level of investigation, possibly involving several disciplines within Council or that may generate considerable community interest. Complex planning proposals will require extensive investigation, generate considerable community interest and are likely to be the catalyst for consideration of planning controls on sites further afield than the subject site.									
31. TREES									
Application to lop/remove private trees (TPOs)									
1st tree	per tree	77.00	В	Exempt	per tree	79.00	В	Exempt	
Additional tree	per tree	31.00	В	Exempt	per tree	32.00	В	Exempt	
Pensioner concession	per application	75% discount against respective fee		Exempt	per application	75% discount against respective fee	В	Exempt	
Review of application	per review	70.00	В	Exempt	per review	72.00	В	Exempt	
Off Set Tree Planting Private Trees / Tree Permits	per tree	265.00	В	Exempt	per tree	273.00	В	Exempt	
32. USE AND HIRE OF COUNCIL PROPERTY									
Definition of categories									
Standard rate Applies to all hirers, including commercial operators, except: 1. Hirers who fall within a category below. 2. Children's parties or functions. Different rates apply to children's parties and functions for some venues. Hire for these types of events are available at specific venues between specified times. Rates are itemised for each venue below where applicable									
Charity/community/not-for-profit This category applies to groups that are either: 1. Registered as a charity or not-for-profit organisation, or 2. 'Non-profit'; i.e. apply only a very small fee to help cover costs. This category does not apply to children's parties or functions. Charity/community/not-for-profit rates are set at levels to support these groups using Waverley Council venues. This category applies to all indoor venue hire									

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
Critical support services receive a 50% discount on the charity/community/not-for- profit rate. This category applies to all indoor venue hire									
Explanatory notes									
A three tiered banding structure is used to standardise the hire fees for rooms of a similar size that offer a similar level of amenity across all Council venues. The bands are community halls/large rooms, standard rooms and small meeting rooms									
All bookings are subject to availability and terms and conditions of hire									
Hire fees are for indoor venues only, use of parks and reserves must be hired separately (see Use and Hire of Public Open Spaces)									
Corporate hires are priced on application for all Waverley Council indoor venues									
Security bonds apply to all hires. Bonds are set between \$20-\$5000 depending on the scale and the nature of the hire									
Bonds are fully refundable provided the Terms and Conditions of Hire are met in full									
32.1.Kimberley Reserve Community Centre Hall	ner herre	41.00	-	Tamable	a an have	42.40	-	Touchlo	
Standard rate	per hour	41.00	Ε	Taxable	per hour	42.10	Ε	Taxable	
Charity/Community/Not for profit groups	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable	
Children's parties 4hr minimum booking, 8am- 12pm or 1pm- 5pm Saturdays and Sundays	per booking	205.00	E	Taxable	per booking	210.50	E	Taxable	
Cleaning Fee (compulsory)	per booking	60.00	D	Taxable	per booking	62.00	Ε	Taxable	
32.2. Wairoa Avenue Community Centre Hall									
Standard rate	per hour	41.00	Ε	Taxable	per hour	42.10	Е	Taxable	
Charity/Community/Not for profit groups	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable	
Children's parties 4hr minimum booking, 8am to 12pm or 1pm to 5pm Saturdays and Sundays	per booking	205.00	E	Taxable	per booking	210.50	E	Taxable	
Cleaning fee (compulsory)	per booking	60.00	D	Taxable	per booking	62.00	Ε	Taxable	
32.3.Thomas Hogan Reserve Community Hall									
Peak 5.00pm-close weekdays and all day weekends	per hour	51.00	E	Taxable	per hour	52.30	E	Taxable	
Off Peak 7.00am-5pm weekdays	per hour	42.00	E	Taxable	per hour	42.00	E	Taxable	
Charity/Community/Not for profit groups									
Peak 5.00pm-close weekdays and all day weekends	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable	
Off Peak 7.00am-5pm weekdays	per hour	21.00	В	Taxable	per hour	21.00	В	Taxable	
Children's parties 4 hr minimum bookings Saturdays and Sundays	per booking	205.00	E	Taxable	per booking	210.50	Ε	Taxable	
Cleaning fee (compulsory)	per booking	60.00	D	Taxable	per booking	62.00	E	Taxable	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	/21 - 30/0	06/21	
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST
Function rate available from 5pm to midnight Friday to Sunday (Special conditions								
Apply) Private functions (minimum 4 hr bookings)								
Half day (4 hours)	per half day	335.00	E	Taxable	per half day	344.00	Ε	Taxable
Full day (8 hours)	per day	670.00	E	Taxable	per day	688.00	E	Taxable
Additional hours	per hour	100.00	E	Taxable	per hour	100.00	E	Taxable
Charity/Community/Not for profit groups 50% discount on private function rates								
Commercial functions/events additional 50% premium on private function rates								
32.4. Hugh Bamford Reserve Community Hall								
Peak 5.00pm-close weekdays and all day weekends	per hour	51.00	E	Taxable	per hour	52.30	E	Taxable
Off Peak 7.00am-5pm weekdays	per hour	42.00	E	Taxable	per hour	42.00	E	Taxable
Charity/Community/Not for profit groups								
Peak 5.00pm-close weekdays and all day weekends	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable
Off Peak 7.00am-5pm weekdays	per hour	21.00	В	Taxable	per hour	21.00	В	Taxable
Children's parties 4 hr minimum bookings Saturdays and Sundays	per booking	205.00	E	Taxable	per booking	210.50	E	Taxable
Cleaning fee (compulsory)	per booking	60.00	D	Taxable	per booking	62.00	E	Taxable
Function rate available from 5pm to midnight Friday to Sunday(Special conditions apply)								
Private functions (minimum 4 hr bookings)								
Half day (4hours)	per half day	335.00	E	Taxable	per half day	344.00	E	Taxable
Full day (8 hours)	per day	670.00	E	Taxable	per day	688.00	E	Taxable
Additional hours	per hour	100.00	E	Taxable	per hour	100.00	E	Taxable
Charity/Community/Not for profit groups 50% discount on private function rates								
Commercial functions/events additional 50% premium on private function rates								
32.5. Mill Hill Community Centre								
Community Hall (only available during peak times as specified below)								
Standard rate								
Peak 5.00pm-close weekdays and all day on weekends	per hour	51.00	Ε	Taxable	per hour	52.30	E	Taxable
Charity/Community/Not for profit groups								
Peak 5.00pm close weekdays and all day on weekends	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	//20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
Function rate available from 5pm to midnight Fridays and 4pm to midnight Saturday and Sundays									
Private functions (minimum 4hr bookings)									
Half day (4 hours)	per half day	335.00	Ε	Taxable	per half day	344.00	Е	Taxable	
Full day (8 hours)	per day	670.00	Ε	Taxable	per day	688.00	E	Taxable	
Additional hours	per hour	100.00	E	Taxable	per hour	100.00	E	Taxable	
Charity/Community/Not for profit groups 50% discount on private function rates									
Commercial functions / events additional 50% premium on private function rates									
Community Hall Kitchen									
Per use	per use	56.00	В	Taxable	per use	57.50	В	Taxable	
Rooms 1,3 and 4									
(Rooms 3 and 4 are only available after 5pm weekdays and all day on weekends)									
Standard rate	per hour	36.00	Ε	Taxable	per hour	37.00	E	Taxable	
Charity/Community/Not for profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable	
Room 2									
Standard rate	per hour	41.00	E	Taxable	per hour	42.10	E	Taxable	
Charity/Community/Not for profit groups	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable	
32.6. Bondi Pavilion Community Cultural Centre									
Seagull Room or High Tide Room									
Standard rate									
Peak 5.00pm close weekdays and all day on weekends	per hour	51.00	Ε	Taxable	per hour	52.30	E	Taxable	
Off peak 7.00am-5.00pm weekdays	per hour	41.00	Ε	Taxable	per hour	42.10	E	Taxable	
Charity/Community/Not for profit groups									
Peak 5.00pm close weekdays and all day on weekends	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable	
Off peak 7.00am-5.00pm weekdays	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable	
Beach view rooms - Function rate (Seagull Room, Ocean Room, Northern Foyer & Balcony North)									
Functions available from 4pm to midnight Friday, Saturday and Sundays only									
(some weekdays on application)									
Private functions (minimum 4hr bookings)									
Half day (4 hours)	per hour	335.00	Ε	Taxable	per half day	344.00	E	Taxable	

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST	
Full day (8 hours)	per day	770.00	E	Taxable	per day	790.00	Ε	Taxable	
Additional hours	per hour	100.00	E	Taxable	per hour	100.00	E	Taxable	
Cleaning fee (compulsory)	per booking	At cost	С	Taxable	per booking	At cost	С	Taxable	
Charity/Community/Not for profit groups 50% discount on private function rates									
Commercial functions /events 50% premium on private function rate									
First Floor Bar Area (hired in conjunction with Beach View Rooms) where there is no alcohol service	per event	310.00	E	Taxable	per event	318.00	E	Taxable	
High Tide room - Function rate									
Functions available from 4pm to midnight, Friday, Saturday and Sundays only									
Private functions (minimum 4hr bookings)									
Half day (4 hours)	per half day	335.00	E	Taxable	per half day	344.00	E	Taxable	
Full day (8 hours)	per day	670.00	E	Taxable	per day	688.00	Е	Taxable	
Additional hours	per hour	100.00	E	Taxable	per hour	100.00	E	Taxable	
Cleaning fee (compulsory)	per booking	At cost	С	Taxable	per booking	At cost	С	Taxable	
Charity/Community/Not for profit groups 50% discount on private function rates									
Commercial functions / events 50% premium on private function rate									
Children's parties 9.00am-12.30pm or 12.30pm -4.00pm	per booking	205.00	В	Taxable	per booking	210.50	В	Taxable	
Southern Courtyard									
When hired in conjunction with the High Tide Room for a function	per use	350.00	E	Taxable	per use	359.00	Е	Taxable	
Exhibition Gallery									
Weekly Gallery Fee (amended fee title to clarify usage from previous (Intallation Fee which was applied across multiple weeks even though "installation" only occurred once	per week	290.00	В	Taxable	per week	300.00	В	Taxable	
Commission on sales	per sale	25%	В	Taxable	per sale	25%	В	Taxable	
Music Studio 1 or Studio 2									
Standard rate	per hour	35.00	Ε	Taxable	per hour	36.00	Ε	Taxable	
Rehearsals/Charity/Community/Not for Profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable	
Off peak rate	per hour	18.00	Ε	Taxable	per hour	18.50	Ε	Taxable	
Individual rate	per hour	14.00	Ε	Taxable	per hour	14.50	Ε	Taxable	
Standard rate (over 10 hours)	per hour	350.00	Ε	Taxable	per day	360.00	Ε	Taxable	
Rehearsals /Charity/ Community/ Not for Profit groups (over 10 hours)	per hour	170.00	В	Taxable	per day	175.00	В	Taxable	
Music Studio Equipment Hire									
Drum kit (cymbals, snare drum and kick pedal not included)	per session	16.00	E	Taxable	per session	16.50	E	Taxable	
Guitar Amplifer	per session	16.00	E	Taxable	per session	16.50	Е	Taxabl	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges a	d Charges applicable from 01/01/2					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	-	GST			
Keyboard & Amplifer	per session	16.00	E	Taxable	per session	16.50	E	Taxable			
One Music Studio plus Recording Control Room and Sound Engineer											
Standard rate	per hour	100.00	B,E	Taxable	per hour	100.00	B,E	Taxable			
Standard full day rate (over 9 hours)	per day	620.00	B,E	Taxable	per day	635.00	B,E	Taxable			
Induction rate	one off	125.00	В	Taxable	one off	130.00	В	Taxable			
One Music Studio plus Recording Control Room - No Sound Engineer											
Standard rate	per hour	35.00	B,E	Taxable	per hour	36.00	B,E	Taxable			
Standard full day rate (over 9 hours)	per day	360.00	B,E	Taxable	per day	370.00	B,E	Taxable			
Ocean Room or Dolphin Room											
Standard rate	per hour	36.00	Ε	Taxable	per hour	37.00	Е	Taxable			
Charity/Community / Not for Profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable			
Amphitheatre (ground floor work space)											
Standard rate	per hour	41.00	E	Taxable	per hour	42.10	E	Taxable			
Charity/Community/Not for Profit groups	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable			
Standard rate	per day	255.00	E	Taxable	per day	262.00	E	Taxable			
Charity/Community/Not for Profit groups	per day	128.00	В	Taxable	per day	131.00	В	Taxable			
Amphitheatre (performance plus ground floor work space)											
Standard rate	per day	515.00	Ε	Taxable	per day	528.00	E	Taxable			
Charity/Community / Not for Profit groups	per day	255.00	В	Taxable	per day	262.00	В	Taxable			
Standard rate	per week	2,050.00	Ε	Taxable	per week	2,102.00	E	Taxable			
Charity/Community / Not for Profit groups	per week	1,025.00	В	Taxable	per week	1,051.00	В	Taxable			
Bondi Pavilion Theatre and Theatre in the Park											
Standard hire	weekly hire	4,500.00	С	Taxable	weekly hire	4,500.00	С	Taxable			
Theatre - Additional hour / charged hourly	per hour	180.00	С	Taxable	per hour	180.00	С	Taxable			
Charity/Community/Not for Profit Groups	weekly hire	1,875.00	В	Taxable	weekly hire	1,875.00	В	Taxable			
Theatre - Additional hour / charged hourly	per hour	90.00	В	Taxable	per hour	90.00	В	Taxable			
Theatre/Music/Film hire*	weekly hire	1,875.00	В	Taxable	weekly hire	1,875.00	В	Taxable			
Standard hire	per Day	1,500.00	С	Taxable	per day	1,500.00	С	Taxable			

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	/21 - 30/0)6/21	
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Charity/Community/Not for Profit Groups	per Day	750.00	В	Taxable	per day	750.00	В	Taxable
Theatre/Music/Film hire*	per Day	750.00	В	Taxable	per day	750.00	В	Taxable
Standard hire	half day	900.00	С	Taxable	half day	900.00	С	Taxable
Charity/Community/Not for Profit Groups	half day	450.00	В	Taxable	half day	450.00	В	Taxable
Theatre/Music/Film hire*	half day	450.00	В	Taxable	half day	450.00	В	Taxable
Rehearsal rate no technology/technician	per hour	45.00	В	Taxable	per hour (min 3 hours)	30.00	В	Taxable
Note: *In order to receive the music /theatre/film rate, hirers must be able to demonstrate they are undertaking the proposed activity primarily for the creation and dissemination of cultural material as the proposed hire purpose. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees								
Half Day bookings include meetings, talks, film screenings with minimal technical set up. All bookings requiring more than basic technical services will be charged daily rates10am-4pm / 5pm-10pm								
Additional hourly rates apply after the half day hours have been exceeded. This does not include bookings that require technical set up and production, which are subject to daily hire rates.								
Staffing								
Production Coordination	per hour	55.00	С	Taxable	Per hour (min 3 hours)	55.00	С	Taxable
AV Technician	per hour (min 3 hours)	55.00	С	Taxable	Per hour (min 3 hours)	55.00	С	Taxable
Front of house staff	per hour (min 3 hours)	45.00	С	Taxable	Per hour (min 3 hours)	45.00	С	Taxable
Staging Staff	per hour (min 3 hours)	30.00	С	Taxable	Per hour (min 3 hours)	30.00	С	Taxable
Bar Manager	per hour (min 4 hours)	75.00	С	Taxable	Per hour (min 4 hours)	75.00	С	Taxable
Bar Staff	per hour (min 4 hours)	55.00	С	Taxable	Per hour (min 4 hours)	55.00	С	Taxable
Merchandise commission	percentage sale price	25%	С	Taxable	percentage sale price	10%	С	Taxable
Cross hired technical requirement and services	variable	actual cost+30%	С	Taxable	variable	actual cost + 30%	С	Taxable
Ticket fees per ticket	per ticket	0-10.00	С	Taxable	per ticket	0-10.00	С	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	/21 - 30/0	06/21	
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Art Studio								
Standard rate	per week	185.00	E	Taxable	per week	190.00	E	Taxable
Charity/Community / Not for Profit groups	per week	92.00	В	Taxable	per week	95.00	В	Taxable
Southern or Northern Courtyards								
Standard rate	per day	1,435.00	E	Taxable	per day	1,472.00	E	Taxable
Charity/Community / Not for Profit groups	per day	718.00	В	Taxable	per day	736.00	В	Taxable
Standard rate	per week	4,100.00	E	Taxable	per week	4,210.00	E	Taxable
Charity/Community / Not for Profit groups	per week	2,050.00	В	Taxable	per week	2,105.00	В	Taxable
Large scale events incorporating the Pavilion's indoor spaces and courtyards								
Standard rate	per day	8,200.00	E	Taxable	per day	8,412.00	E	Taxable
Charity/Community / Not for Profit groups	per day	4,100.00	В	Taxable	per day	4,206.00	В	Taxable
Corporate	per day	22,550.00	E	Taxable	per day	23,136.00	E	Taxable
Security bond for large scale events	per event	10,250.00	G	Taxable	per event	10,250.00	G	Taxable
First Floor - Pavilion Gatehouse								
Community Office Spaces 1, 2 and 3 are available only for the purpose of providing an administrative support base for events and programs supported by Council and delivered at the Bondi Pavilion								
Standard rate	per week	100.00	E	Taxable	per week	102.60	E	Taxable
Charity/Community / Not for Profit groups	per week	50.00	В	Taxable	per week	51.30	В	Taxable
32.7. Waverley Library - Ron Lander Centre								
Friends' Meeting Room								
Standard rate	per hour	36.00	E	Taxable	per hour	37.00	E	Taxable
Charity/Community/Not for Profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable
Ground Floor Children's Activity Room								
Standard rate	per hour	41.00	E	Taxable	per hour	42.10	E	Taxable
Charity/Community / Not for Profit groups	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable
Theatrette								
Standard rate (minimum 2 hour booking)								
Peak 5.00pm-9.00pm weekdays and during weekend opening hours	per hour	51.00	E	Taxable	per hour	52.33	E	Taxable

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	//20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06/21				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST	
Off peak 9.30am-5.00pm weekdays	per hour	41.00	Ε	Taxable	per hour	42.10	E	Taxable	
Charity/Community/Not for profit groups (minimum 2 hour booking)									
Peak 5.00pm-9.00pm weekdays and during weekend opening hours	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable	
Off peak 9.30am-5.00pm weekdays	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable	
Theatrette Kitchenette	per use	31.00	В	Taxable	per use	32.00	В	Taxable	
Theory Room									
Standard rate	per hour	36.00	Ε	Taxable	per hour	37.00	E	Taxable	
Charity/Community/Not for Profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable	
Library Computer Training Room									
Half day (4 hours)	per half day	328.00	Ε	Taxable	per half day	336.50	E	Taxable	
Charity/Community/Not for profit groups -Half day (4 hours)	per half day	164.00	Ε	Taxable	per half day	168.25	E	Taxable	
Full day (8 hours)	per day	554.00	Ε	Taxable	per day	568.40	E	Taxable	
Charity/Community/Not for profit groups -Full day (8 hours)	per day	277.00	Ε	Taxable	per day	284.20	E	Taxable	
32.8.School of Arts									
Community Hall									
Standard rate									
Peak 5.00pm close weekdays and all day on weekends	per hour	51.00	E	Taxable	per hour	52.30	E	Taxable	
Off peak 7.00am-5.00pm weekdays	per hour	41.00	Ε	Taxable	per hour	42.10	E	Taxable	
Charity/Community / Not for profit groups									
Peak 5.00pm close weekdays and all day on weekends	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable	
Off peak 7.00am-5.00pm weekdays	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable	
Private functions(minimum 4 hours booking)									
Half day(4 hours)	per half day	360.00	Ε	Taxable	per half day	369.30	E	Taxable	
Full day(8 hours)	per day	720.00	Ε	Taxable	per day	738.60	E	Taxable	
Additional hours	per hour	100.00	Ε	Taxable	per hour	100.00	E	Taxable	
Charity/Community/Not for profit groups 50% discount on private function rates									
Commercial functions/events additional 50% premium on Private function rates									
Room A									
Standard rate	per hour	36.00	Ε	Taxable	per hour	37.00	E	Taxable	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	//20 - 31/	12/20	Fees and Charges app	/21 - 30/0	06/21	
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Charity/Community/Not for Profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable
32.9. Margaret Whitlam Recreation Centre								
Indoor Sports Court								
Standard rate								
Peak 5.00pm close weekdays and all day on weekends	per hour	77.00	Ε	Taxable	per hour	79.00	E	Taxable
Off peak 7.00am-5.00pm weekdays	per hour	67.00	Е	Taxable	per hour	68.70	E	Taxable
Sports clubs, community sports organisations and schools								
Peak 5.00pm close weekdays and all day on weekends	per hour	63.50	В	Taxable	per hour	65.10	В	Taxable
Off peak 7.00am-5.00pm weekdays	per hour	51.00	В	Taxable	per hour	52.30	В	Taxable
Hire of sports balls, equipment etc.	per session	5.00-30.00	В	Taxable	per session	5.00-30.00	В	Taxable
Pop up tent hire (3mx3m)	per hire	50.00	В	Taxable	per hire	52.00	В	Taxable
Security bond (refundable)	per hire	50.00	G	Taxable	per hire	250.00	G	Taxable
Half-Court casual hire - maximum 6 participants	per person per hour	5.00	В	Taxable	per person per hour	6.00	В	Taxable
Community Room								
Standard rate								
Peak 5.00pm close weekdays and all day on weekends	per hour	51.00	Ε	Taxable	per hour	52.30	Ε	Taxable
Off peak 7.00am-5.00pm weekdays	per hour	41.00	Ε	Taxable	per hour	42.10	E	Taxable
Charity/Community/Not for profit groups								
Peak 5.00pm close weekdays and all day on weekends	per hour	25.50	В	Taxable	per hour	26.15	В	Taxable
Off peak 7.00am-5.00pm weekdays	per hour	20.50	В	Taxable	per hour	21.05	В	Taxable
Private functions (minimum 4 hour booking)								
Half day (4 hours)	per half day	370.00	E	Taxable	per half day	379.60	E	Taxable
Full day (8 hours)	per day	740.00	Ε	Taxable	per day	759.20	E	Taxable
Additional hours	per hour	102.00	Ε	Taxable	per hour	102.00	E	Taxable
Hire of AV Equipment	per use	5.00-300.00	В	Taxable	per use	5.15-308.00	В	Taxable
Charity/Community/Not for profit groups 50% discount on private function rate								
Commercial functions / events additional 50% premium on private function rates								
Community Room Kitchen								
Standard rate	per use	74.00	В	Taxable	per use	75.90	В	Taxable

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/03	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01					
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST			
Charity/Community / Not for profit groups	per use	37.00	В	Taxable	per use	37.95	В	Taxable			
Club Room (north or south)											
Standard rate	per hour	36.00	Ε	Taxable	per hour	37.00	E	Taxable			
Charity/Community/ Not for Profit groups	per hour	18.00	В	Taxable	per hour	18.50	В	Taxable			
Children's parties from 8.00am-12.00pm or 1pm-5.00pm	per booking	205.00	В	Taxable	per booking	210.30	В	Taxable			
Licenced Sports Club Day Rate	per day	60.00	В	Taxable	per day	60.00	В	Taxable			
Home Changing Room	per hour	31.00	В	Taxable	per hour	32.00	В	Taxable			
Visitor Changing Room	per hour	31.00	В	Taxable	per hour	32.00	В	Taxable			
Grandstand (when used as venue for events, filming purposes)	per booking	160.00	F	Taxable	per booking	164.15	F	Taxable			
Kiosk	per booking	61.50	В	Taxable	per booking	63.10	В	Taxable			
Note: Referees and First Aid rooms are available free of charge with the hire of Waverley Oval											
Waverley Park Amenity Building	nor hour	36.00	-	Tavable	nor hour	27.00	-	Taxable			
Standard rate Charity/Community / Not for Profit groups	per hour	36.00 18.00	E B	Taxable Taxable	per hour	37.00 18.50	E B	Taxable			
# 1	<u> </u>				per hour						
Children's parties from 8.00am-12.00pm or 1pm-5.00pm	per booking	205.00	В	Taxable	per booking	210.30	В	Taxable			
Cleaning fee (compulsory)	per booking	60.00	С	Taxable	per booking	62.00	С	Taxable			
Hire of Additional Equipment and Facilities											
Note: Not all equipment items are available at all venues, please contact the relevant Venue Coordinator to enquire about availability											
Storage cupboards (limited availability)	per week	5.00-100.00	E	taxable	per week	5.00-100.00	E	taxable			
Portable staging 2m x 1m x .4m (maximum of 10 pieces)	per staging piece	5.00-25.00	Ε	taxable	per staging piece	5.00-25.00	E	taxable			
AV equipment (specifications vary between venues)	per use	10.00-500.00	E	taxable	per use	10.00-500.00	Е	taxable			
Additional services for hire or use of above listed Council properties (as required)											
Security guard (outside normal hours)	per hour	actual cost	С	taxable	per hour	actual cost	С	taxable			
Cleaning fee	per hour	actual cost	С	taxable	per hour	actual cost	С	taxable			
33. USE AND HIRE OF PUBLIC OPEN SPACES(PARKS, BEACHES, FOOTPATHS AND PEDESTRIAN MALLS)											
33.1. Application Administration Fee (non- refundable)											
Standard fee(applies to all outdoor venue hire excluding filming and sportingfields)	per application	190.00	E	Taxable	per application	195.00	E	Taxable			
Short Notice Fee (less than 48 hours)	per application	250.00	Ε	Taxable	per application	257.00	Ε	Taxable			
Amendments to approval	per application	72.00	E	Taxable	per application	74.00	E	Taxable			
33.2.General Fees											
Cancellation fee (less than 4 weeks' notice)	per application	25% of hire fee	В	Taxable	per application	25% of hire fee	В	Taxable			
Use of Council utilities e.g. water & electricity		cost recovery	С	Taxable		cost recovery	С	Taxable			

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07						06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Use of Council resources (waste recovery, site preparation, cleaning)		cost recovery	С	Taxable		cost recovery	С	Taxable
Traffic management requirements		cost recovery	С	Taxable		cost recovery	С	Taxable
Sports field line markings (one off)	per event	285.00	В	Taxable	per event	293.00	В	Taxable
Event management & compliance staff (after hours and weekends, 4 hr min)	per hr	105.00	В	Taxable	per hr	110.00	В	Taxable
Event bump in/bump out requirements	per hr/day	25% of hire fee	В	Taxable	per hr/day	25% of hire fee	В	Taxable
33.3.Commercial Fitness Training Use of Public Open Spaces Bondi Park, Bronte Park, Hunter Park, Marks Park, Tamarama Park, Waverley Park Organised or commercial fitness groups and personal trainers								
1-6 participants (fixed location, equipment)	per year	655.00	F	Taxable	per year	670.00	E	Taxable
7-12 participants (fixed location, equipment)	per year	1,795.00	E	Taxable	per year	1,840.00	E	Taxable
13-18 participants (fixed location, equipment)	per year	3,025.00	F	Taxable	per year	3,105.00	F	Taxable
Barracluff Park, Diamond Bay Reserve, Dudley Page Reserve, Hugh BamfordReserve, Rodney Reserve, Upper Dickson Reserve, Varna Park								
Organised or commercial fitness groups and personal trainers								
1-6 participants (fixed location, equipment)	per year	335.00	F	Taxable	per year	345.00	F	Taxable
7-12 participants (fixed location, equipment)	per year	975.00	E	Taxable	per year	1,000.00	E	Taxable
13-18 participants (fixed location, equipment)	per year	1,975.00	F	Taxable	per year	2,025.00	E	Taxable
33.4.Filming and Commercial Photography in public open spaces	per year	2,373.00		Тахавте	per year	2,023.00		Taxable
Filming in Public Open Spaces								
Note: number of crew is inclusive of crew, technicians, caterers, contractors, talent								
Administration fee(non-refundable)								
Low Impact (11-25 crew, minimal equipment, no vehicles)	per application	150.00	F	Exempt	per application	150.00	F	Exempt
Medium Impact (26-50 crew, max 10 trucks, equipment, unit base)	per application	300.00	F	Exempt	per application	300.00	F	Exempt
High Impact (More than 50 crew, more than 10 trucks, significant construction, extensive equipment, large unit base)*	per application	500.00	F	Exempt	per application	500.00	F	Exempt
Note: * For high impact refer to Events Policy See Event Operations Parking Fees for vehicles over 6m								
Site inspection (per hour)	per hour	50.00	С	Taxable	per hour	50.00	С	Taxable
Site supervision (per hour, minimum 4 hour call out out)	per hour	110.00	c	Taxable	per hour	110.00	c	Taxable
Traffic Control Assessment	per mon	110.00		Tunable	ps. noui	110.00		Tundoic
Low Impact (Partial Road Closure - stop/slow traffic control on local or council managed road - Police consultation required)	per assessment	100.00	F	Exempt	per assessment	100.00	F	Exempt
Medium Impact (Partial Road Closure - stop/slow traffic control on a multi-lane or state road - Police and RTA consultation required)	per assessment	300.00	F	Exempt	per assessment	300.00	F	Exempt

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
High Impact - Road Closure fees and charges are subject to fees outlined in USE OF ROADS, FOOTPATHS AND PEDESTRIAN MALLS (Road closures; Police consultation; RTA consultation required)	per assessment	Standard road closure fee apply	F	Exempt	per assessment	Standard road closure fee apply	F	Exempt
Commercial Photography in Public Open Spaces (Standard Application fee plus Location Fee applies)								
The following groups pay application fee only: 1. Charity/Community/Not for Profit group 2. Students 3. Government authorities								
Note: Number of crew is inclusive of crew, technicians, caterers, contractors, talent.								
Location Fee (Bondi, Bronte Tamarama beaches and parks)								
1-3 people		No fee	Α			No fee	Α	
Low Impact (4-10 people)	per hour	225.00	D	Exempt	per hour	230.00	D	Exempt
Medium Impact (11-25 people)	per hour	285.00	D	Exempt	per hour	295.00	D	Exempt
High Impact and/ or exclusive use (25+people)	per hour	410.00	D	Exempt	per hour	420.00	D	Exempt
Location Fee (all other public space)								
1-3 people		No fee	Α			No fee	Α	
Low Impact (4-10 people)	per hour	170.00	D	Exempt	per hour	175.00	D	Exempt
Medium Impact (11-25 people)	per hour	225.00	D	Exempt	per hour	230.00	D	Exempt
High Impact and/ or exclusive use (25+people)	per hour	285.00	D	Exempt	per hour	295.00	D	Exempt
34. HIRE OF PUBLIC OPEN SPACE FOR EVENT USE	·							
Explanatory Notes								
Refer to Council's Events Policy and Outdoor Event Management & Delivery Guidelines								
Impact assessed as per Council's Events Policy. The cost ranges in the impact								$\overline{}$
categories are indicative and the actual cost will be determined by assessment								
Activations/Promotions at Council Events to be negotiated. Starting reference by								
aligning with existing low, medium and high impact event fees and placing a						1 1		
further premium based on the marketable value of the event								
Public use: an event held for commercial or personal gain								
Private use: an event held with no commercial or personal gain								
Charity/Community/Not for Profit use: Events held by Charity/Community/Not								
for profit groups 50% discount on					1			
private use								
Off Peak Season: May- August								
Shoulder Season: February - April ,September - November								
Peak Season: December - January								\vdash
34.1. Application Administration Fee (non- refundable)								\Box
Standard fee	per application	190.00	В	Taxable	per application	195.00	В	Taxable
	, ,							

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	//20 - 31/	12/20	Fees and Charges ap	plicable from 01/01	/21 - 30/0	21 - 30/06/21		
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST		
Surf Club Application Fee: for low impact fundraising activities as defined by and in accordance with Councils Event Policy and Guidelines. Activities to take place in the immediate Vicinity OF the Surf Club buildings	per application	98.00	В	Taxable	per application	100.00	В	Taxable		
Short Notice Fee (less than 48 hours)	per application	250.00	В	Taxable	per application	255.00	В	Taxable		
Amendments to approval	per application	72.00	В	Taxable	per application	74.00	В	Taxable		
Stall hire at Council Run Community Events	per stall	300.00 - 650.00	Ε	Taxable	per stall	0.00 - 670.00	E	Taxable		
City to Surf Beach Marquee hire	per 5x10m marquee	7000.00 - 8000.00	Ε	Taxable	per 5x10m marquee	7200.00 - 8250.00	E	Taxable		
Concerts/Festivals/Events Event site supervisor to provide Council supervision for High Impact events (minimum 4 hour call)	per ticket per hour	0-300.00 105.00	E C	Taxable Taxable	per ticket per hour	0 -310.00 110.00	E C	Taxable Taxable		
34.2.Event Operations Parking fees Queen Elizabeth Drive & Park Drive	per space per day	80.00	С	Taxable	per space per day	90.00	С	Taxable		
On-Street - Metered car parking space (per day)	per space per day	140.00	С	Taxable	per space per day	143.00	С	Taxable		
On-Street - Metered car parking space (per week)	per space per day	370.00	С	Taxable	per space per day	377.00	С	Taxable		
On-Street - Residential Parking Scheme Area	per space per day	20.00	С	Taxable	per space per day	21.00	С	Taxable		
Charity/Community/Not for profit groups - 50% discount on Event Operations Parking Fees Off-Street Parking standard park charges apply										
Late application fee*	per permit	51.00	D	Taxable	per permit	52.00	D	Taxable		
Note: Parking permit applications for Event Operations require at least 2 business days' notice										
34.3. Bondi Beach (Sand Area) (no product sampling or flyering)										
Event fees do not include bump in/bump out										
Public Use										
Peak Season not available (Dec -Jan)										
Shoulder Season (Feb - Apr , Sept- Nov)										
Low impact (max 3 hours)	per hour	665.00	В	Taxable	per hour	685.00	В	Taxable		
Low impact - for some activations	per event	7,535.00	В	Taxable	per event	7,730.00	В	Taxable		
Medium impact	per event	25,000.00-55,000.00	В	Taxable	per event	26,000.00-56,500.00	В	Taxable		

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	licable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
High impact	per event	30,000.00-65,000.00	В	Taxable	per event	31,000.00-67,000.00	В	Taxable
Off Peak Season (May - Aug)								
Low impact (max 3 hours)	per hour	645.00	В	Taxable	per hour	660.00	В	Taxable
Low impact	per event	3,760.00	В	Taxable	per event	3,890.00	В	Taxable
Medium impact	per event	10,000.00-25,000.00	В	Taxable	per event	10,300.00-26,000.00	В	Taxable
High impact	per event	10,000.00-200,000.00	В	Taxable	per event	10,260.00-205,200.00	В	Taxable
Private Use								
Peak Season not available(Dec -Jan)								
Shoulder Season(Feb - Apr , Sept- Nov)								
Low impact	per hour	160.00	В	Taxable	per hour	165.00	В	Taxable
Medium impact	per hour	215.00	В	Taxable	per hour	220.00	В	Taxable
High impact	per hour	510.00 - 1125.00	В	Taxable	per hour	525.00 - 1155.00	В	Taxable
Off Peak Season(May - Aug)								
Low impact								
Medium impact	per hour	350.00 - 800.00	В	Taxable	per hour	360.00 - 820.00	В	Taxable
High impact	per event	10,000.00-25,000.00	В	Taxable	per event	10,300.00-26,000.00	В	Taxable
34.4. Bondi Park, Bondi Pavilion Forecourt Event fees do not include bump in/bump out								
Public Use								

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges a	pplicable from 01/01	/21 - 30/	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Peak Season(Dec -Jan)								
Low impact (max 3 hours)	per hour	770.00	В	Taxable	per hour	790.00	В	Taxable
Low impact -	per event	6,000.00 -13,000.00	В	Taxable	per event	6,500 - 15,000	В	Taxable
Medium impact	per event	25,750.00-55,000.00	В	Taxable	per event	28,000 - 60,000	В	Taxable
High impact	per event	36,000.00-75,000.00	В	Taxable	per event	40,000 - 85,000	В	Taxable
Shoulder Season(Feb - Apr , Sept- Nov)								
Low impact (max 3 hours)	per hour	595.00	В	Taxable	per hour	610.00	В	Taxable
Low Impact	per event	4,000.00-8,000.00	В	Taxable	per event	4,500 - 10,000	В	Taxable
Medium impact	per event	17,000.00 -40,000.00	В	Taxable	per event	18,000 - 45,000	В	Taxable
High impact	per event	27,000.00 -60,000.00	В	Taxable	per event	30,000 - 80,000	В	Taxable
Off Peak Season(May - Aug)								
Low impact (max 3 hours)	per hour	460.00	В	Taxable	per hour	475.00	В	Taxable
Low impact	per event	3,000.00 -7,000.00	В	Taxable	per event	3,500 - 8,000	В	Taxable
Medium impact	per event	12,000.00 - 26,000.00	В	Taxable	per event	13,000 - 30,000	В	Taxable
High impact	per event	18,000.00 - 40,000.00	В	Taxable	per event	20,000 - 50,000	В	Taxable
Private Use								
Peak Season(Dec -Jan)								
Low impact	per hour	335.00	В	Taxable	per hour	345.00	В	Taxable
Medium	per hour	460.00	В	Taxable	per hour	475.00	В	Taxable
High impact	per event	18000.00 -40000.00	В	Taxable	per event	18,468 - 41,040	В	Taxable
Shoulder Season(Feb - Apr , Sept- Nov)						1		

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges a	oplicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)		GST
Low impact	per hour	310.00	В	Taxable	per hour	320.00	В	Taxable
Medium impact	per hour	390.00	В	Taxable	per hour	400.00	В	Taxable
High impact	per event	13,000.00-28,000.00	В	Taxable	per event	13,340-28,730	В	Taxable
Off Peak Season(May - Aug)								
Low impact	per hour	245.00	В	Taxable	per hour	250.00	В	Taxable
Medium impact	per hour	360.00	В	Taxable	per hour	370.00	В	Taxable
High impact	per event	9,000.00 – 20,000.00	В	Taxable	per event	9,234 - 20,520	В	Taxable
34.5. Bronte Beach, Tamarama Beach(Sand Area) Event fees do not include bump in/bump out								
Public Use -Not available								
Private Use								
Peak Season(Dec - Jan)								
Low impact - not available								
Medium impact - not available								
High impact - not available								
Shoulder Season (Feb - Apr, Sept - Nov)								
Low impact	per hour	515.00	В	Taxable	per hour	530.00	В	Taxable
Medium impact	per hour	615.00	В	Taxable	per hour	630.00	В	Taxable
High impact - not available		n/a				n/a		
Off Peak Season(May - Aug)								
Low impact	per hour	230.00	В	Taxable	per hour	235.00	В	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Fees and Charges	applicable from 01/07	//20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/06				
Unit	· ·	_	GST	Unit		_	GST	
per hour	340.00	В	Taxable	per hour	350.00	В	Taxable	
	n/a				n/a			
per hour	390.00	В	Taxable	per hour	400.00	В	Taxable	
per hour	490.00	В	Taxable	per hour	505.00	В	Taxable	
	n/a				n/a			
per hour	390.00	В	Taxable	per hour	400.00	В	Taxable	
per hour	490.00	В	Taxable	per hour	505.00	В	Taxable	
	n/a				n/a			
per hour	310.00	В	Taxable	per hour	505.00	В	Taxable	
per hour	410.00	В	Taxable	per hour	420.00	В	Taxable	
	n/a				n/a			
per hour	235.00	В	Taxable	per hour	240.00	В	Taxable	
per hour	340.00	В	Taxable	per hour	350.00	В	Taxable	
	n/a				n/a			
	per hour per hour	Unit 2020/21 Fee or Charge \$ (01/07/20- 31/12/20) per hour 340.00 per hour 390.00 per hour 490.00 per hour 490.00 per hour 490.00 per hour 490.00 per hour 310.00 per hour 235.00	Unit 2020/21 Fee or Charge \$ (01/07/20-31/12/20) Policy	Policy	Unit	Unit	Unit	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges ap	pplicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Low impact	per hour	505.00	В	Taxable	per hour	520.00	В	Taxable
Medium impact	per hour	870.00	В	Taxable	per hour	895.00	В	Taxable
High impact	per event	20,000-45,000	В	Taxable	per event	21,000 - 47,000	В	Taxable
Shoulder Season(Feb - Apr, Sept - Nov)								
Low impact	per hour	375.00	В	Taxable	per hour	385.00	В	Taxable
Medium impact	per hour	625.00	В	Taxable	per hour	645.00	В	Taxable
High impact	per event	15,000-35,000	В	Taxable	per event	15,500 - 36,000	В	Taxable
Off Peak Season(May - Aug)								
Low impact	per hour	255.00	В	Taxable	per hour	265.00	В	Taxable
Medium impact	per hour	430.00	В	Taxable	per hour	445.00	В	Taxable
High impact	per event	10,000-25,000	В	Taxable	per event	10,500 - 26,000	В	Taxable
Private Use								
Peak Season (Dec - Jan)								
Low impact	per hour	360.00	В	Taxable	per hour	370.00	В	Taxable
Medium impact	per hour	565.00	В	Taxable	per hour	580.00	В	Taxable
High impact	per event	15,000-35,000	В	Taxable	per event	15,500 - 36,000	В	Taxable
Shoulder Season(Feb - Apr, Sept - Nov)								
Low impact	per hour	235.00	В	Taxable	per hour	240.00	В	Taxable
Medium impact	per hour	390.00	В	Taxable	per hour	400.00	В	Taxable
High impact	per event	10,765.00	В	Taxable	per event	11,045.00	В	Taxable
Off Peak Season (May - Aug)								
Low impact	per hour	185.00	В	Taxable	per hour	190.00	В	Taxable
Medium impact	per hour	255.00	В	Taxable	per hour	260.00	В	Taxable

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
High impact	per event	7,535.00	В	Taxable	per event	7,735.00	В	Taxable
34.8. Calga Reserve, Gaerloch Reserve, Diamond Bay, Hugh Bamford Reserve, Hunter Park, Waverley Memorial Park, Caffyn Park								
Public Use not available								
Private Use								
Peak Season (Dec - Jan)								
Low impact	per hour	225.00	В	Taxable	per hour	230.00	В	Taxable
Medium impact	per hour	340.00	В	Taxable	per hour	350.00	В	Taxable
High impact - not available		n/a				n/a		
Off Peak Season (May - Aug)								
Low impact	per hour	125.00	В	Taxable	per hour	130.00	В	Taxable
Medium impact	per hour	175.00	В	Taxable	per hour	180.00	В	Taxable
High impact - not available		n/a				n/a		
34.9. Barracluff park, Clementson Park, Kimberley Reserve, Thomas Hogan Reserve, Varna Park, Upper Dickson Reserve, Rodney Reserve								
Public Use - not available								
Private Use								
Low impact	per hour	95.00	В	Taxable	per hour	100.00	В	Taxable
Medium impact	per hour	185.00	В	Taxable	per hour	190.00	В	Taxable
High impact - not available		n/a				n/a		
35. USE AND HIRE OF PLAYING FIELDS AND OUTDOOR SPORTS COURTS								
Definition of categories								
Standard rate Standard rate applies to all hirers, including commercial operators and Children's parties or functions, except hirers who fall within a category below								

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	applicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	/21 - 30/0	06/21	
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST
Charity/community/not-for-profit								
This category applies to groups that are either:								
Registered as a sporting group or not-for-profit organisation, or								
2. 'Non-profit'; i.e. apply only a very small fee to help cover costs.								
This category does not apply to children's parties or functions.								
Charity/community/not-for-profit rates are set at levels to								
support these groups using Waverley Council venues. Rates are itemised for each								
venue below where applicable.								
35.1.Playing Fields								
Waverley Oval								
General use								
Weekday (7 hours or more)	per hour	730.00	Ε	Taxable	per hour	745.00	Ε	Taxable
Weekend (7 hours or more)	per hour	850.00	Ε	Taxable	per hour	867.00	E	Taxable
Weekday	per hour	102.00	Ε	Taxable	per hour	104.00	Ε	Taxable
Weekend	per hour	125.00	Ε	Taxable	per hour	127.50	E	Taxable
Outer oval fee. Includes synthetic cricket nets (summer months only)	per hour	51.00	E	Taxable	per hour	52.00	E	Taxable
School athletics carnivals								
Local primary schools	per hour	108.00	В	Taxable	per hour	110.00	В	Taxable
Non local primary schools	per hour	190.00	Ε	Taxable	per hour	194.00	Ε	Taxable
Waverley Park No 2 Synthetic								
Sport								
Standard Rate								
Peak 5:00pm close weekdays and all day on weekends	per hour	200.00	E	Taxable	per hour	205.00	E	Taxable
Off Peak 7:00am-5:00pm weekdays	per hour	180.00	E	Taxable	per hour	185.00	E	Taxable
Peak Half pitch 5:00pm –close weekdays and all day on weekends	per hour	110.00	E	Taxable	per hour	112.00	E	Taxable
Off Peak Half pitch 7:00am-5:00pm weekdays	per hour	100.00	Ε	Taxable	per hour	102.00	Ε	Taxable
Charity/Community/Not for Profit								
Peak 5:00pm-close weekdays and all day on weekends	per hour	100.00	B,E	Taxable	per hour	102.00	B,E	Taxable
Off Peak 7:00am-5:00pm weekdays	per hour	90.00		Taxable	per hour	92.00	B,E	Taxable
Peak Half pitch 5:00pm –close weekdays and all day on weekends	per hour	55.00	B,E	Taxable	per hour	56.00	B,E	Taxable
Off Peak Half pitch 7:00am-5:00pm weekdays	per hour	50.00	B,E	Taxable	per hour	51.00	B,E	Taxable
Local Primary School rate		27.00	0.5	T		27.50	D.F.	Tbl.
Half pitch School hours 9am - 3pm	per hour	27.00	B,E	Taxable	per hour	27.50	B,E	Taxable
Full pitch School hours 9am - 3pm	per hour	52.00	B,E	Taxable	per hour	53.00	B,E	Taxable
Non-local Primary School rate	nor hour	37.00	B,E	Taxable	per hour	38.00	B,E	Taxable
Half pitch School hours 9am - 3pm Full pitch School hours 9am - 3pm	per hour per hour	64.00	B,E	Taxable	per hour	65.00	B,E	Taxable
Waverley Park No 3, Hugh Bamford Reserve (Sports field), Barracluff Park (Sports	per nour	64.00	D,C	Taxable	per nour	65.00	D,C	Taxable
field), Dudley Page Reserve(Sports Field)								
Sport								
Standard Rate	per hour	50.00	E	Taxable	per hour	51.00	E	Taxable
Charity/Community/Not for Profit Local School Rate Mon-Fri 9am to 3pm(bookings must be made)	per hour per hour	40.00	B B	Taxable Taxable	per hour per hour	41.00 20.50	B B	Taxable Taxable
	-							
Rodney Reserve (Sports field) Standard Rate	per hour	60.00	E	Taxable	per hour	61.00	E	Taxable
Standard Rate Standard Rate full day (7 hours or more)	per nour per booking	400.00	E	Taxable	per nour per booking	408.00	E	Taxable
Charity/Community/Not for Profit	per booking per hour	400.00	B	Taxable	per booking per hour	408.00	B	Taxable
enancy, communicy, not for riville	per booking	260.00		Taxable	per booking	265.00	В	Taxable

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
Local Primary and High School Rate Mon-Fri between 9am and 3pm (booking must	per hour	Nil	A	Taxable	per hour	Nil	А	Taxable	
be made)								-	
35.2. Outdoor Sports Courts Netball Courts								-	
Waverley Park									
Standard Rate									
Peak 5:00pm close weekdays and all day on weekends	per hour	28.00	Ε	Taxable	per hour	28.50	E	Taxable	
Off Peak 7:00am-5:00pm weekdays	per hour	24.00	Ε	Taxable	per hour	24.50	Ε	Taxable	
Charity/Community/Not for Profit groups									
Peak 5:00pm close weekdays and all day on weekends	per hour	14.50	В	Taxable	per hour	15.00	В	Taxable	
Off Peak 7:00am-5:00pm weekdays	per hour	12.50	В	Taxable	per hour	13.00	В	Taxable	
Multi-Purpose Courts Waverley Park						 		$\overline{}$	
Standard Rate								$\overline{}$	
Peak 5:00pm close weekdays and all day on weekends	per hour	35.00	E	Taxable	per hour	36.00	E	Taxable	
Off Peak 7:00am-5.00pm weekdays	per hour	31.00	E	Taxable	per hour	32.00	E	Taxable	
Charity/Community/Not for Profit groups									
Peak 5:00pm close weekdays and all day on weekends	per hour	17.50	В	Taxable	per hour	18.00	В	Taxable	
Off Peak 7:00am-5.00pm weekdays	per hour	15.50	В	Taxable	per hour	16.00	В	Taxable	
36. USE OF ROADS, FOOTPATHS AND PEDESTRIAN MALLS 36.1. Bondi Town Centre, Roscoe Street Mall, Campbell Parade									
Public Use		450.00				470.00		5	
Off Peak Season: May - August	per hour or part thereof	460.00	E	Exempt	per hour or part thereof	470.00	E	Exempt	
Shoulder Season: February - April , September- November	per hour or part thereof	545.00	E	Exempt	per hour or part thereof	560.00	E	Exempt	
Peak Season : December -January	per hour or part thereof	615.00	E	Exempt	per hour or part thereof	630.00	E	Exempt	
Charity/Community/Not for Profit groups			_						
Off Peak Season: May - August	per hour or part thereof	230.00	E	Exempt	per hour or part thereof	235.00	E	Exempt	
Shoulder Season: February - April, September- November	per hour or part thereof	272.50	E	Exempt	per hour or part thereof	280.00	E	Exempt	
Peak Season : December -January	per hour or part thereof	307.50	E	Exempt	per hour or part thereof	315.00	E	Exempt	
36.2. Charing Cross, Oxford Street Mall, Waverley Street Mall									
Product sampling, promotions and static displays	per hour or part thereof	615.00	E	Exempt	per hour or part thereof	630.00	Ε	Exempt	
Charity/Community/Not for Profit groups	per hour or part thereof	307.50	В	Exempt	per hour or part thereof	315.00	В	Exempt	
Distribution of leaflets/ promotional material (minimum of 2 hours)	per hour or part thereof	185.00	В	Exempt	per hour or part thereof	190.00	В	Exempt	
Charity/Community/Not for Profit groups	per hour or part thereof	155.00	В	Exempt	per hour or part thereof	160.00	В	Exempt	
36.3. Banner Installation - Note: Includes installation of banners on Multi Function Poles, banner poles, street light poles and other Council assets.									
Application fee (non- refundable)	per application	200.00	В	Exempt	per application	126.00	В	Exempt	
Approved commercial use	per week	2,575.00	В	Exempt	per week/banner	100.00	E	Exempt	

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges ap	/21 - 30/0)6/21	
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	_	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
Approved Charity/Community/Not for Profit groups	per week	1,000.00	В	Exempt	per week/banner	75.00	Ε	Exempt
Per banner installation and removal	per banner per installation	100.00	E	Taxable	market rate	100.00	E	Taxable
36.4. Footpath Seating								
Application fee	per application	400.00	В	Exempt	per application	400.00	В	Exempt
Notification and Advertising Fee	per application	268.00	В	Exempt	per application	268.00	В	Exempt
Provision of footpath markers	per application	150.00	В	Exempt	per application	200.00	В	Exempt
Bond Fee for footpath seating permit (refundable)	per licence	equivalent to 3 month licence fees	G	Exempt	per licence	equivalent to 3 month licence fees	G	Exempt
Location A: Oxford Street Mall, Bondi Junction	per m2 annually	700.00	D	Exempt	per m2 annually	720.00	D	Exempt
Location B: Waverley Street Mall, Bondi Junction	per m2 annually	595.00	D	Exempt	per m2 annually	610.00	D	Exempt
Location C: Campbell Parade (between Lamrock Avenue & Beach Road including Roscoe Street Mall (DCP)	per m2 annually	910.00	D	Exempt	per m2 annually	930.00	D	Exempt
Location D: Bronte Road, Bronte Beach	per m2 annually	670.00	D	Exempt	per m2 annually	685.00	D	Exempt
Location E: Hall Street and Campbell Parade (outside areas)	per m2 annually	595.00	D	Exempt	per m2 annually	610.00	D	Exempt
Location F: Other areas	per m2 annually	485.00	D	Exempt	per m2 annually	495.00	D	Exempt
36.5. Footway Use Permits								
Application fee	per application	300.00	D	Exempt	per application	300.00	D	Exempt
Permit fee per year	per m2	450.00	D	Exempt	per m2	450.00	D	Exempt
36.6. Sign display	perme	150.00		Enempt	perme	130.00		Enempt
Application fee	per application	300.00	D	Exempt	per application	300.00	D	Exempt
Permit fee per year	per permit	470.00	D	Exempt	per permit	470.00	D	Exempt
36.7.Roadway Use Permits - Skip Bin/Container/Storage unit placement								
Metered parking space (maximum fee \$305.00 per week for a maximum period of two weeks)	per day	145.00	D	Exempt	per day	145.00	D	Exempt
Residential parking space(after the first week)	per week	77.00	D	Exempt	per week	77.00	D	Exempt
Residential parking space	1st week	154.00	D	Exempt	1st week	154.00	D	Exempt
Restricted Residential parking space (up to 7 days or part thereof for maximum period of 4 weeks)	per week	154.00	D	Exempt	per week	154.00	D	Exempt
Urgency Fee - Assessment to be undertaken within 2 working days	per assessment	65.00	D	Exempt	per assessment	65.00	D	Exempt
36.8.Temporary Road Closure Application (non- refundable)								
Road Closure - Community Event, Street Play, Street Party (one off/Per annum)	per application	153.70	В	Exempt	per application	158.00	В	Exempt
Road Closure - Insurance Cover	per event per day	60.00	В	Exempt	per event per day	60.00	В	Exempt
Commercial events	per application	615.00	С	Exempt	per application	632.00	С	Exempt

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Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges ap	pplicable from 01/03	7/20 - 31/	12/20	Fees and Charges applicable from 01/01/21 - 30/00				
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	_	GST	
36.9.Temporary Road Closure for Construction Activities - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation/closure by mobile crane/concrete boom pump/line pump/scissor lift/cherry picker or other similar equipment. The rates are charged per lane per day.									
Application fee - Full road closure (non refundable)	per day	717.50	D	Exempt	per day	740.00	D	Exempt	
Application fee - Partial road closure (non refundable)	per day	358.70	D	Exempt	per day	370.00	D	Exempt	
Occupation of any non metered area (in addition)	per linear m/ day	15.00	E	Exempt	per linear m/ day	15.00	E	Exempt	
Occupation of any metered parking space (in addition)	per space per day	138.40	D	Exempt	per space per day	145.00	D	Exempt	
36.11. Construction Zone Fee - Public Space Occupation note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane per day									
Application fee (non-refundable)	per application	486.90	D	Exempt	per application	500.00	D	Exempt	
Note: A fee applies per week per metre or part thereof, and such fee to be paid 3 monthly, in advance. The hours of restriction to be indicated by Council, but generally 7.00am to 5.00pm, Monday to Friday & 8.00am till 4.00pm Saturday. Licenses to be granted by Council on authorisation and under such conditions as may be imposed by the Traffic Committee. Further, one week's notice to be given on the completion of the work to enable authorisation of the removal of the signs to be undertaken.									
Fee (residential area) plus parking metre fee in metered areas	per metre per week	66.60	D	Exempt	per metre per week	69.00	D	Exempt	
Fee (mixed use/ commercial area) plus relevant occupation fee	per metre per week	92.20	D	Exempt	per metre per week	95.00	D	Exempt	
Amendment or change of date fee	per application	153.70	D	Exempt	per application	158.00	D	Exempt	
Fast track or urgency – additional fee (<2 working days)	per application	205.00	D	Exempt	per application	210.00	D	Exempt	
Occupation fee of any non metered area (in addition)	per metre per week	50.00	E	Exempt	per metre per week	50.00	E	Exempt	
Occupation fee of any metered parking space (in addition)	per space per week	377.00	D	Exempt	per space per week	377.00	D	Exempt	
36.12.Footpath Use Fees									
Footpath Hoarding Fees									
Application fee (non-refundable)	per application	360.00	D	Exempt	per application	365.00	D	Exempt	
Fee (Standard A Class less than 1 metre from boundary)	per lineal metre per week	41.00	D	Exempt	per lineal metre per week	42.00	D	Exempt	
Fee (Standard A or B Class greater than 1 metre from boundary)	per m2/week	41.00	D	Exempt	per m2/week	42.00	D	Exempt	
(Fees must be paid 3 months in advance)									

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/07	7/20 - 31/	12/20	Fees and Charges app	olicable from 01/01	/21 - 30/0	06/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)	Pricing Policy	GST
37. WASTE SERVICES								
Residential Properties – Domestic waste and recycling collection for single dwelling and multi-unit properties (Domestic Waste Charge)	per year	576.00	С	Exempt	per year	576.00	С	Exempt
Collection of additional domestic garbage and recycling bins for single dwelling and multi- unit properties (Additional Domestic Waste Charge)	per year	576.00	С	Exempt	per year	576.00	С	Exempt
Additional collection of 80/140/240 litre mobile garbage bin (Red /Green/Yellow/Blue Lid)	per bin	30.00	С	Exempt	per bin	30.00	С	Exempt
Supply and delivery of 80/140/240 litre mobile garbage bin (Red/Green/Yellow/Blue Lid)	per bin	76.00	С	Exempt	per bin	76.00	С	Exempt
Supply and delivery 660 litre mobile garbage bin	per bin	400.00	С	Exempt	per bin	400.00	С	Exempt
Clean-up, prevention and noise control notices	per notice	577.00	F	Exempt	per notice	577.00	F	Exempt
38. WAVERLEY COMMUNITY LIVING PROGRAM Note: Prices will be adjusted to reflect changes in the NDIS Price Guide. In addition, staff ratios, evening/weekend rates apply. This applies to all the rows below.								
38.1.Individual Core Supports								
Establishment Fee - New participant	one off	500.00	F	Exempt	one off	500.00	F	Exempt
Establishment Fee - Participant changing providers	one off	250.00	F	Exempt	one off	250.00	F	Exempt
Assistance with Daily Living weekday	per hour	52.85	F	Exempt	per hour	52.85	F	Exempt
Assistance with Social and Community Participation weekday	per hour	52.85	F	Exempt	per hour	52.85	F	Exempt
Assistance with overnight support for Weekend Getaway	per night	214.03	F	Exempt	per night	214.03	F	Exempt
38.2. Group Core Services								
Group Activities in a centre 1:2 ratio weekday	per hour	31.70		Exempt	per hour	31.70	F	Exempt
Group Activities in a centre 1:3 ratio weekday	per hour	23.94	F	Exempt	per hour	23.94	F	Exempt
Group Activities in a centre 1:4 ratio weekday	per hour	20.07		Exempt	per hour	20.07	F	Exempt
Group Activities in a centre 1:5 ratio weekday	per hour	17.74	F	Exempt	per hour	17.74	F	Exempt
38.3. Individual Capacity Building Supports								
Improved Living Arrangements	per hour	60.16	F	Exempt	per hour	60.16	F	Exempt
Individual Skills Development	per hour	58.52	F	Exempt	per hour	58.52	F	Exempt
Support Connections	per hour	60.16	F	Exempt	per hour	60.16	F	Exempt
38.4.Group Capacity Building Services Skills Development in a group	par hour	29.26	F	Evennt	ner hour	29.26	F	Evennt
	per hour	29.26	r	Exempt	per hour	29.26	г	Exempt
38.5.Capacity Building and Core mixed pricing Weekend Getaway Service Friday - Sunday, 1 service per annum	48 hours	1,669.24	F	Exempt	48 hours	1,669.24	F	Exempt
38.6 WCLP Non NDIS Supports and Services		45.00.00.00	-	Taxable		45.00.00.00	-	Tauchte
Additional Supports and Services as per request	per hour	15.00-80.00	F	Taxable	per hour	15.00-80.00	F	Taxable

Attachment 3 - Revised Pricing Policy, Schedule of Fees and Charges 2020/21

Category (CPI set for 2020-21 is 2%)	Fees and Charges a	pplicable from 01/0	7/20 - 31/3	12/20	Fees and Charges app	licable from 01/01	/21 - 30/0	6/21
(Staff award increase for 2019-20 was 2.5%) Local Government cost index Increase for 2019 is 2.6%	Unit	2020/21 Fee or Charge \$ (01/07/20- 31/12/20)	Policy	GST	Unit	2020/21 Fee or Charge \$ (01/01/21- 30/06/21)		GST
Cook, Eat and Enjoy Class - Food Cost	per service	12.00	F	Taxable	per service	12.00	F	Taxable
Cook and Carry - Food Cost	per service	12.00	F	Taxable	per service	12.00	F	Taxable
Weekend Getaway Accommodation cost	per service	290.00	F	Taxable	per service	290.00	F	Taxable
39 Waverley Community & Seniors Centre								
Fitness, educational and social activities	per session	0-40.00	В	Exempt	per session	0-40.00	В	Exempt
40 COVID-19 Small Business Support Category								
All fees for license inspections	per inspection	0				0		
Fitness permit fees	per permit	0				0		
Mobile vendor license fees	per license	0				0		
Note: This Business Support Package is in operation until 30 September 2020 or until such earlier time as determined by Council								



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Attachment 4 - Budget 2020-21

2020-21 Budget for adoption (June 2020)				
				% variance
		2020/21 Draft	\$ Variance on	on draft
Summary - \$	2020/21 Budget	Budget	draft budget	budget
Operating Income	130,439,013		5,789,745	4.64%
Grants Subsidies & Contributions - Operational	5,215,084			2.99%
Investment Income	2,347,560	2,347,560		0.00%
Other Revenues	17,306,347	14,614,621	2,691,726	18.42%
Rates & Annual Charges	66,059,172	65,962,316	96,856	0.15%
User Charges	39,510,850	36,661,127	2,849,723	7.77%
Operating Expense	(113,747,280)	(112,193,605)	(1,553,675)	1.38%
Employee Costs	(68,297,269)	(68,004,271)	(292,998)	0.43%
Rates & Annual Charges	(1,116,466)	(1,116,466)	0	0.00%
Materials & Contracts	(22,854,622)	(21,727,805)	(1,126,817)	5.19%
Operating Expenses	(21,401,406)	(21,267,546)	(133,860)	0.63%
Borrowing Expenses	(77,517)	(77,517)	0	0.00%
Capital Income	17,649,686	23,182,827	(5,533,141)	-23.87%
Grants Subsidies & Contributions - Capital	16,672,939	16,241,213	431,726	2.66%
Net gains from the disposal of assets	976,747	6,941,614	(5,964,867)	-85.93%
Capital Expense	(60,863,051)	(55,966,456)	(4,896,595)	8.75%
Capital Purchases	(4,928,984)	(3,459,386)	(1,469,598)	42.48%
Capital Works Projects	(55,934,067)	(52,507,070)	(3,426,997)	6.53%
Loan Repayment	(435,095)	(435,095)	0	0.00%
Loans Capital	(435,095)	(435,095)	0	0.00%
Reserve	26,956,726	20,763,061	6,193,666	29.83%
Transfer from Reserves	41,246,643	42,452,978	(1,206,334)	-2.84%
Transfers to Reserves	(14,289,917)	(21,689,917)	7,400,000	-34.12%
Budget Result - Surplus/(Deficit)	(0)	0	(1)	-177.50%

Summary by Directorate -\$	2020/21 Budget	2020/21 Draft Budget	\$ Variance on draft budget	% variance on draft budget
Customer Service & Organisation Improvement	(21,802,780)	(21,355,252)	(447,528)	2.10%
Operating Income	4,236,610	3,954,020	282,590	7.15%
Grants Subsidies & Contributions - Operational	78,000	43,000	35,000	81.40%
Investment Income	10,000	10,000	0	0.00%
Other Revenues	879,320	659,803	219,517	33.27%
Rates & Annual Charges	0	0	0	0.00%
User Charges	3,269,290	3,241,217	28,073	0.87%
Operating Expense	(27,740,900)	(27,000,782)	(740,118)	2.74%
Employee Costs	(17,622,960)	(17,395,810)	(227,150)	1.31%
Materials & Contracts	(7,157,781)	(6,740,423)	(417,358)	6.19%
Operating Expenses	(2,960,159)	(2,864,549)	(95,610)	3.34%
Capital Expense	(6,500)	(6,500)	0	
Capital Purchases	(6,500)	(6,500)	0	0.00%
Capital Works Projects	0	0	0	0.00%
Reserve	1,708,010	1,698,010	10,000	0.59%
Transfer from Reserves	2,331,430	2,321,430	10,000	0.43%
Transfers to Reserves	(623,420)	(623,420)	0	0.00%
Finance	47,633,280	51,014,379	(3,381,099)	-6.63%
Operating Income	52,199,122	51,968,151	230,971	0.44%
Grants Subsidies & Contributions - Operational	1,812,554	1,678,439	134,115	7.99%
Investment Income	2,337,560	2,337,560	0	0.00%
Other Revenues	94,974	94,974	0	0.00%
Rates & Annual Charges	47,702,172	47,605,316	96,856	0.20%
User Charges	251,862	251,862	0	0.00%
Operating Expense	(3,670,934)	(3,670,934)	0	0.00%
Employee Costs	(2,365,164)	(2,365,164)	0	0.00%
Rates & Annual Charges	(379,342)	(379,342)	0	0.00%
Materials & Contracts	(549,403)	(549,403)	0	0.00%
Operating Expenses	(299,508)	(299,508)	0	0.00%
Borrowing Expenses	(77,517)	(77,517)	0	0.00%
Capital Income	0	0	0	0.00%
Grants Subsidies & Contributions - Capital	0	0	0	0.00%
Net gains from the disposal of assets	0	0	0	0.00%
Capital Expense	(94,000)	(94,000)	0	0.00%
Capital Purchases	(94,000)	(94,000)	0	0.00%
Loan Repayment	(435,095)	(435,095)	0	0.00%
Loans Capital	(435,095)	(435,095)	0	0.00%
Reserve	(365,813)	3,246,257	(3,612,070)	-111.27%
Transfer from Reserves	2,971,102	6,583,172	(3,612,070)	-54.87%
Transfers to Reserves	(3,336,915)	(3,336,915)	0	0.00%
Community, Assets & Operations	(27,637,894)	(26,788,371)	(849,524)	3.17%
Operating Income	47,882,985	47,916,660	(33,675)	-0.07%

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Attachment 4 - Budget 2020-21

Summary - \$	2020/21 Budget	2020/21 Draft Budget	\$ Variance on draft budget	% variance on draft budget
Grants Subsidies & Contributions - Operational	2,735,029	2,768,704	(33,675)	-1.22%
Investment Income	0	0	0	0.00%
Other Revenues	6,032,058	6,032,058	0	0.00%
Rates & Annual Charges	18,357,000	18,357,000	0	0.00%
User Charges	20,758,898	20,758,898	0	0.00%
Operating Expense	(58,190,807)	(57,924,959)	(265,848)	0.46%
Employee Costs	(33,702,853)	(33,637,005)	(65,848)	0.20%
Rates & Annual Charges	(737,124)	(737,124)	0	0.00%
Materials & Contracts	(9,505,777)	(9,305,777)	(200,000)	2.15%
Operating Expenses	(14,245,053)	(14,245,053)	0	0.00%
Capital Income	13,149,686	11,182,827	1,966,859	17.59%
Grants Subsidies & Contributions - Capital	12,172,939	10,741,213	1,431,726	13.33%
Net gains from the disposal of assets	976,747	441,614	535,133	121.18%
Capital Expense	(60,762,551)	(55,865,956)	(4,896,595)	8.76%
Capital Purchases	(4,828,484)	(3,358,886)	(1,469,598)	43.75%
Capital Works Projects	(55,934,067)	(52,507,070)	(3,426,997)	6.53%
Reserve	30,282,792	27,903,057	2,379,736	8.53%
Transfer from Reserves	35,794,111	33,414,376	2,379,736	7.12%
Transfers to Reserves	(5,511,319)	(5,511,319)	0	0.00%
Planning, Environment & Regulatory	2,092,496	(2,585,654)	4,678,150	-180.93%
Operating Income	26,120,296	20,810,437	5,309,859	25.52%
Grants Subsidies & Contributions - Operational	589,501	573,501	16,000	2.79%
Investment Income	0		0	0.00%
Other Revenues	10,299,995	7,827,786	2,472,209	31.58%
User Charges	15,230,800			
Operating Expense	(23,864,428)			
Employee Costs	(14,331,371)			
Materials & Contracts	(5,641,661)			9.93%
Operating Expenses	(3,891,396)			
Capital Income	4,500,000			
Grants Subsidies & Contributions - Capital	4,500,000			
Net gains from the disposal of assets	0			
Capital Expense	0			
Capital Purchases	0		0	
Capital Works Projects	0			
Reserve	(4,663,372)		7,416,000	
Transfer from Reserves	150,000			
Transfers to Reserves	(4,813,372)		7,400,000	
General Counsel	(285,102)		0	
Operating Expense	(280,211)		0	
Employee Costs	(274,921)			
Materials & Contracts	(2/4,521)		0	
Operating Expenses	(5,290)		0	
Reserve	(4,891)		0	
Transfers to Reserves	(4,891)		0	
Budget Result - Surplus/(Deficit)	(0)			

Attachment 4 - Budget 2020-21

		Capital Works Program 2020/21 for adoption (June	2020)	Funding Sources:			
LTFP 5.2 No.	No	Project Description	2020/21 expense	Grants/ Contributions	Council General Revenue	External Restricted Reserves	Internal Restricted Reserves
		Building Infrastructure	22,242,100	3,075,000	2,900,000	399,004	15,868,096
2	1	Bondi Lifeguard Facilities	500,000		500,000	0	0
3	2	Bondi Pavilion Conservation Upgrade Project	11,750,000		0	0	11,750,000
4	3	Bronte Surf Club & Community Facilities	450,000	450,000	0	0	0
5	4	Council Accommodation and Services Project	200,000		0	0	200,000
7	5	Boot Factory Remediation	1,970,000		0	0	1,970,000
9	6	SAMP 5 Building Renewal Program	2,197,100		1,000,000	121,063	1,076,037
10	7	Waverley Woolahra School of Arts	200,000		0	100,000	100,000
11	8	South Bronte Amenities Upgrade - (refresh only in 2020/21)	50,000		0	0	50,000
12	9	Tamarama Surf Club upgrade	3,250,000	1,850,000	1,400,000	0	0
14	10	North Bondi Tunnel Storage	500,000	500,000	0	0	0
15	11	Bondi Surf Bathers SLSC Conservation and Upgrade Project	250,000	125,000	0	0	125,000
16	12	2A Edmund St (Social housing)	350,000		0	163,235	186,765
17	13	SAMP5 Tunnel 1 (design)	100,000		0	0	100,000
18	14	Waverley Park Indoor Cricket Nets Facility	275,000	150,000	0	14,706	110,294
19	15	Level 4 Office Eastgate	200,000		0	0	200,000
		Living Infrastructure	1,098,313		801,913	78,699	217,701
20	16	Thomas Hogan ERAP	23,500		0	0	23,500
21	17	Sports Field Improvement Program (also in Rec)	51,900		0	0	51,900
22	18	Turf: High Wear Replacement with Hybrid Surface	50,000		0		
23	19	Greening Steep Slopes			0	0	50,000
24			140,000		140,000	0	50,000
	20	Gaerlock Reserve Steep Slope Planting	140,000 25,000				
26	20 21				140,000	0	0
		Gaerlock Reserve Steep Slope Planting	25,000		140,000	0	25,000
26	21	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees	25,000 260,000		140,000 0 204,000	0 0 17,037	0 25,000 38,963
26 27	21 22	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf	25,000 260,000 200,000		140,000 0 204,000 200,000	0 0 17,037 0	0 25,000 38,963 0
26 27 28	21 22 23	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping	25,000 260,000 200,000 197,913		140,000 0 204,000 200,000 107,913	0 0 17,037 0	0 25,000 38,963 0
26 27 28	21 22 23	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading	25,000 260,000 200,000 197,913 150,000	-	140,000 0 204,000 200,000 107,913 150,000	0 0 17,037 0	0 25,000 38,963 0 28,338
26 27 28 29	21 22 23 24	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading Parking Infrastructure	25,000 260,000 200,000 197,913 150,000 600,000		140,000 0 204,000 200,000 107,913 150,000	0 17,037 0 61,662	0 25,000 38,963 0 28,338
26 27 28 29	21 22 23 24	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading Parking Infrastructure Off Street Parking Infrastructure (Ticketless Parking)	25,000 260,000 200,000 197,913 150,000 600,000	-	140,000 0 204,000 200,000 107,913 150,000	0 17,037 0 61,662	0 25,000 38,963 0 28,338 600,000 600,000
26 27 28 29	21 22 23 24	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading Parking Infrastructure Off Street Parking Infrastructure (Ticketless Parking) Public Domain Infrastructure	25,000 260,000 200,000 197,913 150,000 600,000 2,295,000 275,000		140,000 0 204,000 200,000 107,913 150,000 - 0 410,000	0 17,037 0 61,662 - 0 960,000	0 25,000 38,963 0 28,338 600,000 600,000 925,000
26 27 28 29 30	21 22 23 24 25	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading Parking Infrastructure Off Street Parking Infrastructure (Ticketless Parking) Public Domain Infrastructure Coastal Fencing Renewal Clarke Reserve Fencing SAMP5 - Bus Shelters, Seats and Benches, bike	25,000 260,000 200,000 197,913 150,000 600,000 2,295,000	-	140,000 0 204,000 200,000 107,913 150,000 - 0 410,000	0 17,037 0 61,662 - 0 960,000	0 25,000 38,963 0 28,338 600,000 600,000 925,000 275,000
26 27 28 29 30 33 34	21 22 23 24 25 26 27	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading Parking Infrastructure Off Street Parking Infrastructure (Ticketless Parking) Public Domain Infrastructure Coastal Fencing Renewal Clarke Reserve Fencing	25,000 260,000 200,000 197,913 150,000 600,000 2,295,000 275,000 90,000	-	140,000 0 204,000 200,000 107,913 150,000 - 0 410,000	0 17,037 0 61,662 - 0 960,000 0	0 25,000 38,963 0 28,338 600,000 600,000 925,000 275,000
26 27 28 29 30 33 34 35	21 22 23 24 25 26 27 28	Gaerlock Reserve Steep Slope Planting SAMP5 Living Infrastructure _Trees SAMP5 Living Infrastructure _Turf Thomas Hogan Park - Landscaping Marks Park Regrading Parking Infrastructure Off Street Parking Infrastructure (Ticketless Parking) Public Domain Infrastructure Coastal Fencing Renewal Clarke Reserve Fencing SAMP5 - Bus Shelters, Seats and Benches, bike furniture, bins, bollards, wheelstops etc. SAMP5 - Other: Fences, Stairs, Edging, walls /	25,000 260,000 200,000 197,913 150,000 600,000 2,295,000 275,000 90,000 300,000		140,000 0 204,000 200,000 107,913 150,000 - 0 410,000 0	0 17,037 0 61,662 - 0 960,000 0 90,000	0 25,000 38,963 0 28,338 600,000 600,000 925,000 0 30,000

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Attachment 4 - Budget 2020-21

LTFP 5.2 No.	No	Project Description	2020/21 expense	Grants/ Contributions	Council General Revenue	External Restricted Reserves	Internal Restricted Reserves
41	32	SAMP5 Park Drive Retaining Wall	250,000		200,000	0	50,000
47	33	Eastern Ave and Diamond Bay Boardwalk	600,000		0	600,000	0
48	34	SAMP5 Bondi Park Lighting renewal & upgrades	200,000		0	0	200,000
		Recreational & Public Spaces Infrastructure	2,301,611		1,114,469	749,545	437,597
49	35	Bondi POM Landscape works	120,000		120,000	0	0
50	36	Public Art Commissions - every two years	50,000		50,000	0	0
52	37	Barracluff Playground Upgrade	1,048,315		704,469	20,130	323,716
53	38	Marlborough Reserve Playground upgrade	543,296		0	457,415	85,881
54	39	Varna Park playground upgrade	240,000		240,000	0	0
55	40	Inclusive Play Study	20,000		0	0	20,000
56	41	Bondi Beach Playground	200,000		0	200,000	0
59	42	Onslow Street Reserve Park and Playground Upgrade	20,000		0	18,000	2,000
60	43	Belgrave Street Reserve Park and Playground Upgrade	20,000		0	18,000	2,000
61	44	Waverley Park Slope Stabilistation and Path to Netball Courts	20,000		0	18,000	2,000
62	45	Waverley Park Playground Upgrade	20,000		0	18,000	2,000
		Road Infrastructure	27,337,898	9,727,150	4,276,160	5,938,010	7,396,578
70	46	Bondi Junction Cycleway & Streetscape	9,387,960	7,942,689	0	1,445,271	0
71	47	Residential Amenity Fund Program	500,000		500,000	0	0
73	48	Charing Cross Streetscape	2,134,000		1,000,000	0	1,134,000
75	49	Road safety & traffic calming	50,000		0	0	50,000
76	50	SAMP5 Roads Renewal Program	2,531,557	804,334	1,026,431	166,091	534,701
77	51	SAMP5 Stormwater Drainage Renewal Program	500,000		355,475	144,525	0
78	52	SAMP5 Footpath Renewal Program	1,730,000		0	1,470,500	259,500
79	53	SAMP5 Kerb and Gutter Renewal Program	947,381	203,127	744,254	0	0
81	54	SAMP5 Renewal Roundabouts / Speedhumps Traffic Islands/ Line Marking Renewal Program	150,000		0	33,937	116,063
85	55	Street Signage Renewal Program	70,000		0	0	70,000
87	56	Notts Avenue Pedestrian Safety and Streetscape Upgrade	6,380,000		0	2,585,376	3,794,624
88	57	Bronte Cutting Safety Upgrade	100,000		0	0	100,000
89	58	Pedestrian crossing including school zone safety program	100,000		0	0	100,000
91	59	40Km/H Speed Zone Implementation	900,000	500,000	400,000	0	0
	60	Safety by design in public places	250,000	223,000	250,000	0	0
92	-				223,000	ū	
92 93	61	Arden St Safety Upgrade	330.000		0	92,310	237.690
		Arden St Safety Upgrade Military Road Pinchpoints	330,000			92,310	237,690 1,000,000
93	61		1,000,000	277 000	0	92,310	237,690 1,000,000
93 94	61 62	Military Road Pinchpoints		277,000			

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Attachment 4 - Budget 2020-21

LTFP 5.2 No.	No	Project Description	2020/21 expense	Grants/ Contributions	Council General Revenue	External Restricted Reserves	Internal Restricted Reserves
100	65	SAMP5 Renewal of SQID's & Harvesting Systems	37,699		0	0	37,699
101	66	SAMP5 Renewal of Tanks & Pumps	16,336		0	0	16,336
		Grand Total	55,934,067	12,802,150	9,502,542	8,125,258	25,504,117



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1. INTRODUCTION

The Long Term Financial Plan (LTFP) is a core element of Council's strategic planning process. The LTFP addresses the financial resourcing capacity requirements to deliver our Community Strategic Plan 2018-2029. The LTFP enables the community's aspirations and demand for services to be tested against the financial opportunities and limitations likely to be encountered within the next 10 years, it includes financial modelling and the planning assumptions that have been identified as affecting the financial capacity of the Council. The LTFP enables the community and the Council to set priorities to meet future needs.

The projections contained in the LTFP are subject to change due to a variety of external factors as well as major decisions made by Council. It is necessary to regularly review and monitor a variety of factors and if necessary revise the projections contained in the LTFP. The LTFP is revised annually as part of Council's annual budget process in keeping with the legislative requirements under the Integrated Planning and Reporting (IP&R) framework.

On 11 March 2020, the Wold Health Organisation (WHO) officially called novel coronavirus (COVID-19) a pandemic. With the COVID-19 forcing many countries closed their borders and lockdown cities, restricted many businesses' operation and community movements have put in place to manage the spread of the virus spread. In this volatile and challenging times brought about by novel coronavirus (COVID-19) pandemic, it is difficult to predict the real magnitude of the financial impact on the economy and Council in the future. The revision of this Plan assumes the pandemic continues in the 2020/21 financial year and as consequence the Council continues to provide support and assistances to the community and businesses to help them through these difficult times.

Council's revenue streams have also been impacted by the COVID-19 pandemic and associated restrictions. Despite this, Council is committed to:

- maintaining the service delivery,
- · maintaining organisational capability,
- meeting its obligations to our staff,
- · prudently managing Council's and the community's resources
- reprioritising resource allocation to where they are most needed
- providing financial assistance to our local community and businesses
- maintaining our long term financial sustainability while at the same time building our fiscal resilience to enable Council to respond to unexpected crises.

2. OBJECTIVES

Legislated Principles

Section 8B of the Local Government Act 1993 states that the following principles of sound financial management apply to councils:

- a) Council spending should be responsible and sustainable, aligning general revenue and
- Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.

- c) Councils should have effective financial and asset management, including sound policies and processes for the following:
 - i. Performance management and reporting,
 - ii. Asset maintenance and enhancement,
 - iii. Funding decisions,
 - iv. Risk management practices.
- d) Councils should have regard to achieving intergenerational equity, including ensuring the following:
 - i. Policy decisions are made after considering their financial effects on future generations,
 - ii. The current generation funds the cost of its services.

The LTFP is developed to give effect to Community Strategic Plan, deliver Council's program and aspiration over time, and provide strong stewardship for community assets and resources. It contains a set of long-range financial projections based on an informed set of assumptions.

In addition to the legislated principles of sound financial management, the objectives of Waverley Council's LTFP are to:

- Respond to the changing aspirations and needs of the Waverley community, particularly as those are identified and prioritised in the Waverley Community Strategic Plan 2018-2029,
- provide a transparent account of Council's financial situation to the community,
- identify the financial opportunities and challenges confronting Council,
- Support the implementation of Council's Community Strategic Plan as an integral component of Council's Resourcing Strategy,
- achieve a balanced budget over the long term,
- provide early warning of potential financial unsustainability,
- model sound financial structures to prevent unsustainability,
- provide a basis for sound and strategic decision making that is in the community's overall best interests, and
- meet the requirements of the Division of Local Government's (DLG) Integrated Planning & Reporting (IP&R) framework.

3. STRUCTURE

The LTFP presents financial forecasts which draws from Council's Strategic Asset Management Plan 5 (SAMP 5), Environmental Action Plan 4 (EAP 4) and other strategic documents.

4. CURRENT FINANCIAL POSITION OF COUNCIL

Waverley Council operates at present from a good financial position. The 2018/19 audited Annual Financial Statements show that Waverley Council's key ratios are currently generally considered to be healthy as shown in the table 1 below:

Table 1 : Local Governr	nent Key Performance Measures				
Indicator	Quantitative Measure	Industry Benchmark	Waverley 2018/19	Waverley 2017/18	Waverley 2016/17
Operating Performance Ratio	Measures a Council's ability to contain operating expenditure within operating revenue	> 0	0.78%	1.76%	2.37%
Own Source Operating Revenue Ratio	Measures the level of a Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions	> 60%	87.13%	86.46%	86.48%
Unrestricted Current Ratio	The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet debt payments as they fall due	> 1.5x	11.13x	10.15x	12.43x
Debt Service Cover Ratio	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments	> 2x	42.77x	23.78x	20.27x
Cash Expense Cover Ratio	This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow	> 3 mths	15.22 mths	14.82 mths	14.5 mths
Building & Infrastructure Asset Renewals Ratio	This ratio compares the proportion spent on infrastructure asset renewals and the asset's deterioration measured by its accounting depreciation. Asset renewal represents the replacement or refurbishment of existing assets to an equivalent capacity or performance as opposed to the acquisition of new assets or the refurbishment of old assets that increase capacity or performance.	>=100%	82.57%	94.13%	77.08%
Infrastructure Backlog Ratio	This ratio shows what proportion the backlog is against total value of a Council's infrastructure	< 2%	1.01%	1.05%	1.10%

In response to the COVID-19 pandemic, Council has developed and implemented response strategies to manage the pandemic impacts for both the community and the Council's businesses. Following a Council resolution on 7 April 2020, the Business Support Package has been established to support small business and residents through this challenging time. The Support Package provides for fee waiver of outdoor seating dining, Health and Safety licence inspections, outdoor fitness permit fee, Mobile Vendor licence fee, Rent relief to the community, residential and commercial tenants, and financial hardship arrangements to both our customers and suppliers, including waiving of interest charge on outstanding debts, credit extensions, Suppliers early payment term of 15 days and

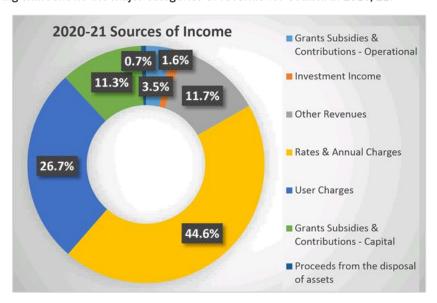
Commercial Waste service adjustment or postponement. Council has also switched-off the on-street parking meters and relaxing on the parking patrol to further support local business and community.

The unprecedented steps to stop the spread of the virus worldwide have also had a significant impact on both the Australian and world economy. The 2020/21 budget forecasts have been revised to reflect the financial impacts caused by the COVID-19 pandemic and the modification of the budget year's programs to reflect the impact on Council's financial sustainability both in the short term and the long run.

The 2020/21 Budget forecasts Council's total income to be \$148.09 million, a reduction of more than \$8.39 million (or 6.0%) on its operating income compared to the original forecast which was developed before the COVID-19 outbreak.

Income - \$'000	Pre-COVID- 19 2020/21 Original Budget	2020/21 Budget	\$ Variance on Pre- COVID-19 draft budget	variance on Pre- COVID-19 draft budget
Operating Income	138,831	130,439	(8,392)	-6.04%
Grants Subsidies & Contributions - Operational	4,945	5,215	270	5.46%
Investment Income	2,653	2,348	(305)	-11.50%
Other Revenues	19,237	17,306	(1,931)	-10.04%
Rates & Annual Charges	65,962	66,059	97	0.15%
User Charges	46,034	39,511	(6,523)	-14.17%
Capital Income	22,537	17,650	(4,887)	-21.68%
Grants Subsidies & Contributions - Capital	15,595	16,673	1,078	6.91%
Proceeds from the disposal of assets	6,942	977	(5,965)	-85.93%
Total Income	161,368	148,089	(13,279)	-8.23%

The following chart shows the major categories of revenue for Council in 2020/21:



Rates and Annual Charges have remained static as a percentage of total revenues. At 45%, Rates and Annual Charges is the most important category of Council revenue. IPART sets the maximum allowable increases in rates each year based on a review of the Local Government Cost Index that they have developed. The maximum allowable increase for 2020/21 is at 2.6%.

The 2020/21 budget estimates that Council's total expenditure, excluding depreciation expense will be \$174.61 million, including loan repayments, will be \$175.05 million as illustrated in the chart below.

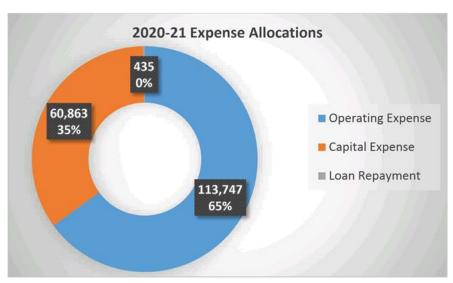
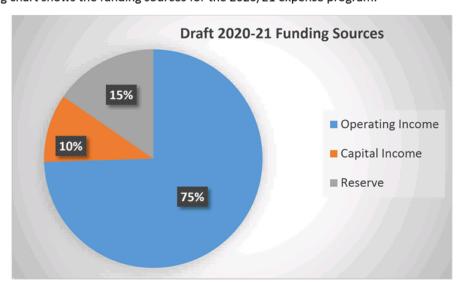


Table below shows the expense forecasted for 2020/21 compares to compares to the pre-COVID-19 forecasts:

Expense - \$'000	Pre-COVID- 19 2020/21 Original Budget	2020/21 Budget	\$ Variance on Pre- COVID- 19 draft budget	% variance on Pre- COVID- 19 draft budget
Operating Expense	(118,052)	(113,748)	4,304	-3.65%
Borrowing Expenses	(78)	(78)		0.00%
Employee Costs	(69,607)	(68,297)	1,310	-1.88%
Materials & Contracts	(25,419)	(22,855)	2,564	-10.09%
Operating Expenses	(22,948)	(22,518)	430	-1.87%
Capital Expense	(58,698)	(60,863)	(2,165)	3.69%
Capital Purchases	(3,459)	(4,929)	(1,470)	42.50%
Capital Works Program	(55,239)	(55,934)	(695)	1.26%
Loan	(435)	(435)		0.00%
Loan Repayment - Principle	(435)	(435)		0.00%
Total Expense	(177,185)	(175,046)	2,139	-1.21%

Council projects an operating surplus before depreciation of \$16.69 million. This operating surplus will be used to fund the loan repayment and partly funding the capital works program. The following chart shows the funding sources for the 2020/21 expense program.



5. LTFP ASSUMPTIONS

In developing this LTFP, projections on future financial forecasts have been based on a number of assumptions. These assumptions are explained below.

5.1 Population

The Waverley Community Strategic Plan forecasts Waverley's population to grow from 72,106 in 2016 to 80,100 in 2031.

5.2 Economic Growth

Economic growth within the local government area is expected to remain effectively static over the life of the LTFP, with limited scope for the introduction of new industries or services. Table 2 below illustrates the gross product measures for the last 10 year period between 2006 and 2016.

Table 2: Waverley Council area - Gross Regional Product measures

Year ending June	Headline GRP \$m	% change from previous year	Local industry GRP \$m	Local residents GRP \$m	Local industry to residents ratio
2016	4,363	+1.7	4,440	7,341	0.60
2015	4,289	+4.6	4,348	7,138	0.61
2014	4,099	+3.3	4,209	6,883	0.61
2013	3,968	+0.3	4,062	6,579	0.62
2012	3,956	-1.1	4,141	6,666	0.62
2011	3,998	+1.0	4,154	6,596	0.63
2010	3,958	+1.3	3,954	6,206	0.64
2009	3,907	-1.9	3,943	6,150	0.64
2008	3,984	+3.0	4,025	6,274	0.64
2007	3,866	+1.3	3,769	5,848	0.64
2006	3,816	-0.8	3,638	5,583	0.65

Source: National Institute of Economic and Industry Research (NIEIR) ©2016. Compiled and presented in economy.id by .id, the population experts. https://home.id.com.au.

5.3 Levels of service to the community

The LTFP is based in the main on the maintenance of existing Council services to the community at the existing service levels as well as incorporating works arising from the Strategic Asset Management Plan 5, Environmental Action Plan 4 and other strategic plans.

5.4 Capital works program

Council's extensive capital works program aims to deliver much needed renewal of infrastructure assets including roads, community buildings, open space, parks & reserves and transportation facilities. The total proposed value of works in Council's 2020/21 capital works program is \$40.37 million.

The LTFP capital works program 2020/21 to 2030/31 outlines all infrastructure renewal works arising from Council's Strategic Asset Management Plan (SAMP 5) and capital enhancements from Environmental Action Plan (EAP 4) and other strategic plans (see Appendix 2 for further detail). The program includes a number of major capital projects, for example:

- Bondi Pavilion upgrade
- Bondi Junction Cycleway & Streetscape
- Waverley Park Indoor Cricket Nets Facility
- Council Accommodation and Services Project
- o Campbell Parade Streetscape Upgrade Project
- Bronte, Tamarama and Bondi surf club projects
- o Structural renewal of Bondi, Bronte and Tamarama Promenade & sea walls

The financial projection of future capital works will depend on the nature, timing and funding of specific projects. The majority of infrastructure projects are costed in accordance with current design estimates. Any significant cost revisions in subsequent years will be reflected in the LTFP.

5.5 Debt Policy

Council's level of debt is low, with total outstanding loans of \$2.49 million as at 30 June 2021. An increase in debt will therefore be considered from time to time if it will allow Council to spread the burden of costs more equitably across current and future generations in alignment with benefits and/or reduce the growth in renewal costs that may arise from delay in investment in assets. Assuming Council has capacity to service more debt, the use of debt financing is more likely to increase during the life of this plan:

- for investments which can generate sufficient financial returns to repay the debt, or
- where cash flow issues are holding up necessary works and can be reliably resolved by loans which can be repaid, or
- where it will allows Council to spread the burden of cost more equitably across generations in alignment with benefits, or
- o where it represents a cost-effective method of financing in particular circumstances.

Debt is only to be considered by Council as a means of financing capital investments, not operational costs, and where there is a reliable source of income for repayment.

5.6 Reserve Funding

Council holds limited externally restricted cash reserves, covering Domestic Waste, Housing Contribution, Stormwater Management Services Charge, Section 94A and Planning Agreement Contributions. These funds are only to be used for the purpose for which they were raised.

Internally restricted reserves include money held for such items as employee leave entitlements, bonds and deposits, vehicle replacement, infrastructure assets. These funds are to be used for the purpose for which they are held.

5.7 Revenue

5.7.1 Rates

Rate is a major source of Council's income, representing approximately 31.9% of the total revenue in the draft 2020/21 budget. This income projection is based on the Independent Pricing and

Regulatory Tribunal (IPART) announced rate peg of 2.6% for 2020/21. The rate pegging assumption for the subsequent years are in line with the projected CPI for the life of the LTFP.

The approved annual rate pegging limit since 2004/05 is shown in the table 3 below, along with the actual rate increase adopted by Council. This table shows that over this period the average annual rate pegging limit has been 2.9%, this was higher than the average annual CPI of 2.4%. Council's average increase of 4.9% is the result of a special rate variation approved for 2011/12 to 2013/14 financial years.

Table 3: Allowable increase in Rate	es and CPI		
Year	Rate Pegging limit %	Waverley Council's increase %	CPI (weighted average all capital cities) %
2004/05	3.5%	3.5%	2.5%
2005/06	3.5%	3.5%	4.0%
2006/07	3.6%	3.6%	2.1%
2007/08	3.4%	3.4%	4.4%
2008/09	3.2%	3.2%	1.4%
2009/10	3.5%	3.5%	3.1%
2010/11	2.6%	2.6%	3.5%
2011/12	2.8%	14.5%	1.2%
2012/13	3.6%	13.5%	2.4%
2013/14	3.4%	12.5%	3.0%
2014/15	2.3%	2.3%	1.5%
2015/16	2.4%	2.4%	1.0%
2016/17	1.8%	1.8%	1.9%
2017/18	1.5%	1.5%	2.1%
2018/19	2.3%	2.3%	1.9%
2019/20	2.7%	2.7%	2.0%
2020/21	2.6%	2.6%	1.8%
Total cumulative increase	48.7%	79.4%	39.8%
Average annual increase (16 years - 2004/05 to 2010/21)	2.9%	4.8%	2.3%

5.7.2 Domestic Waste charges

The Domestic Waste Management charge is based on the full cost recovery for the provision of the waste and recyclable collection service. The LTFP has provided for a sufficient reserve which will be used to fund any waste bins, garbage truck and fleet equipment replacements.

5.7.3 Stormwater Management Service Charges

The Stormwater Management Service Charge (SMSC) is intended as a mechanism for NSW councils to raise income to invest in improving the stormwater systems in urban areas, under the Local Government Amendment (Stormwater) Act 2005 No70, since 2006. Waverley Council is levying this Charge for the first time since 2019/20 financial year. The Charge is capped in the legislation and these has been no change to it since its inception.

The revenue raised from SMSC will be allocated to projects/activities in relation to capacity and water quality as well as works that arise from the Catchment Flood Study.

5.7.4 User Charges and Fees

Council provides a wide range of facilities and services for which it receives revenue from user fees and charges. Council sets its fees and charges in accordance with the provisions of the Local Government Act 1993 using the seven guiding principles defined in the "Pricing Policy" and is updated annually.

Some of the fees are classified as statutory fees which are fixed by regulations, legislation or a State/Federal Authority. Where Council has the legislative authority to vary fees and charges the CPI has generally been applied, where considered appropriate.

Often, the fee received does not fully offset the costs associated with the service or facility as they are aimed at providing a broad community benefit and if higher fees were charged many residents may be unable to enjoy the use of the facility and service. Revenue growth in these areas is limited due to Council seeking to provide services accessible to the wider community. Historically the revenue received from the majority of this group of fees and charges have increased in line with CPI. Accordingly, the LTFP model includes a projected increase for this income group in line with the projected CPI growth.

During the course of the LTFP, Council will undertake a cost of service review and a funding reviews. The reviews will examine the actual cost of services and how funding mechanisms align with economic principles such as who benefits, the public/private benefit split, the exacerbator/pollutor pays principle, whether there are positive or negative externalities to be addressed and what funding mechanisms are available. These reviews are likely to inform the Pricing of Services and the setting of fees and charges in the future.

5.7.5 Interest and investment revenue

All cash investments made by councils in NSW are subject to Section 625 of the Local Government Act and associated regulations and circulars. All such investments must also be in accordance with the Council's Investment Policy.

Waverley's Investment Policy limits the proportion of investments Council can make in various types of facilities by limiting:

- o the overall credit exposure of the portfolio, and
- o the credit rating of individual financial institutions, and
- o the term to maturity of the overall portfolio.

Council's Investment Policy is reviewed on an annual basis and was last revised in June 2017. Monthly reports, prepared by independent financial advisors, on the performance of investments and compliance with the Policy are provided to Council's monthly meeting. Waverley Council's investments yielded positive returns overall in 2017/18 and exceeded the benchmark return on an annual basis.

The level of interest revenue earned will vary with regard to total funds held in Council's investment portfolio. Interest revenue is also subject to external factors such as monetary policy decision and economic and investment market conditions. Over the longer term, economic conditions can vary considerably, which in turn affect interest rate. The graph below depicts movements in the official Australian cash rate.



In preparing longer term future interest revenue projections, Council received advice from its external investment advisers that the LTFP Projects future interest earning is between 0.5 - 0.6 point higher than the projected 90 days bank bill rate, averaging at 1.7% per annum over the next 11 years.

5.7.6 Other revenues

Other revenue increases have been projected to increase in line with projected CPI growth.

5.7.7 Grants and contributions

Council receives grants from the State and Federal Governments. These are either for discretionary or non-discretionary purposes. The majority of grants provided to Council are for specific purposes, such as infrastructure maintenance & upgrade, provision of community services and environmental programs. Grants and contributions in general are not subject to indexation.

5.7.8 Section 7.12 (94A) developer contributions

Section 7.12 of the Environmental Planning and Assessment Act 1979 enables councils to levy contributions for public amenities and services required as a consequence of development. Developer contributions are essential to providing key facilities and services for local residents. The s94A contributions are held as an externally restricted asset and they are allocated to fund the capital works program projects.

The level and timing of contributions fluctuate according to a variety of factors including economic growth and the level of development activity. In the LTFP, it is assumed that economic growth and development activities are relatively static throughout the life of the 11 years, recognising that there will be market fluctuations from time-to-time.

5.7.9 Section 7.4 Planning Agreements developer contributions

Section 7.4 of the Environmental Planning and assessment Act 1979 enables councils to seek contributions for public amenities and services required as a consequence of development. Planning Agreements can take a number of formats, including dedication of land free of cost, payment of a monetary contribution, or provision of any other material public

benefit, or any combination of them, to be used for or applied towards a public purpose. The Waverley Planning Agreement Policy 2014 outlines a value sharing approach in which Council seeks a share of value uplift generated from new development which exceeds current floor space ratio controls.

Planning Agreements are a form of developer contributions, which are essential to providing key facilities and services for local residents.

The Planning Agreement contributions are held as an externally restricted asset and they are allocated to fund the capital works program projects.

The level and timing of Planning Agreement contributions for the LTFP 5.2 document fluctuate according to a variety of factors including economic growth and the level of development activity. There is a delay between when a contribution is agreed and when it is paid, given that contributions are not required to be paid until the occupation certificate is issued. Furthermore, given that Planning Agreements are voluntary in nature, this adds another level of uncertainty for the stability of this income stream. In the LTFP, it is assumed that economic growth and development activities are relatively static throughout the life of the 11 years, recognising that there will be market related fluctuations from time-to-time.

5.8 Expenditure

5.8.1 Employee costs

Employee costs include the payment of salary and wages, all leave types, superannuation, and training and workers compensation expenses. Overall employee costs comprise around 40% of Council's total expenditures, or 60% of Council's operating expenditure. The LTFP projection includes the Award increase of 2.0% for 2021/22 and 2022/23, and thereafter it is assumed the award rate will be in line with CPI growth.

For Council employees in the accumulation scheme, Council is required to make compulsory employer superannuation contributions in accordance with the compulsory employer superannuation contribution limits. As a result of legislative changes, this contribution will progressively increase from its current level of 9.5% to 12% in 2025/26. The current rate of 9.5% will be increased by 0.5% from 2020/21 until it reaches 12%.

For workers compensation, the budget provision is based on Council's provider insurance company's estimates for 2020/21. The subsequent year projects a gradual reduction on workers compensation in 2021/22 and returns to the 2017/18 level in 2023/24. Thereafter it will increase in line with the forecast salary increase.

5.8.2 Materials and contracts

Expenditure on materials and contracts has generally been indexed below CPI growth by 0.5% in the LTFP forecasts.

5.8.3 Loan Borrowing Costs

Whilst inflation remains low, interest rates are forecast to also remain low. The LTFP includes an average rate of 2.5% for loans with a 10 year term. This is considered conservative as it is slightly above forecast borrowing rates for 2020/21. This conservative position is considered appropriate.

Council has not determined any new borrowing in the LTFP at this time but has signalled that it may utilise borrowing as a funding source within the LTFP period as set out in section 5.5, Debt Policy.

5.8.4 Depreciation

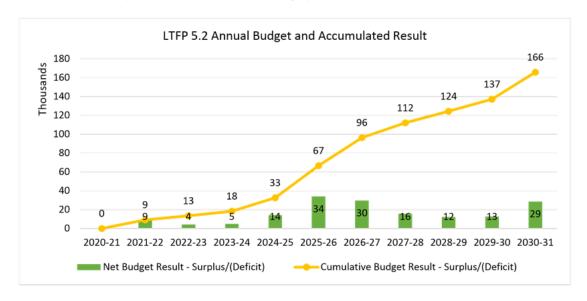
The LTFP projects annual depreciation expenditure be varied on the basis of the estimated capital expenditure levels in future years.

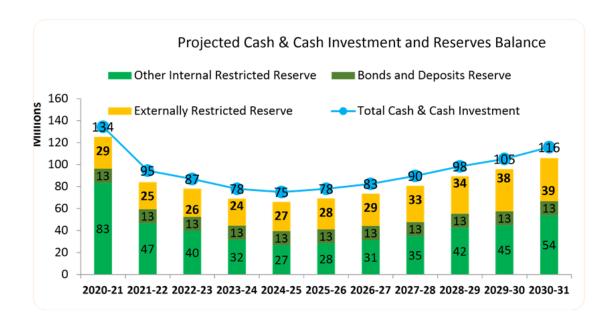
5.8.5 Other operating expenses

Generally, the LTFP projects the majority of items categorised as other operating expenses to increase in line with CPI. It should be noted that some expenses are cyclical in nature (for example, conduct of a council election every four years in general) or tied to grant funding which is not increased by CPI.

6. PROJECTED BUDGET RESULTS

In the LTFP, Council will continue to deliver a balanced budget, with operating surplus before depreciation and a cumulative budget surplus of \$166K for the 11 years to 2030/31. The internal restricted reserves have been consumed to fund Council's program spending throughout the LTFP period. It is sensible to hold a reasonable level of reserve funds to be responsive to unforeseen needs and meet its priorities, as illustrated in the graphs below:





The LTFP is obviously not just about whether the budget will balance on a year by year basis. It is about whether financial sustainability can be achieved over the longer term. With a forecast operating deficit position, after depreciation, Council will not achieve the OLG's benchmark Operating Performance Ratio of greater than 0% as illustrated in table 5, it summarises Council's key financial indicators against the Local Government industry benchmark:

Table 5 – Local government industry indicators													
Year	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	benchmark	
Unrestricted Current Ratio	5.1	3.4	3.3	2.9	2.7	2.8	3.3	3.7	4.3	4.6	5.1	> 1.5x	
Debt Service Cover Ratio	32.6	32.3	39.7	40.4	40.2	39.2	172					> 2x	
Cash Expense Cover Ratio	7.2	4.8	4.8	4.8	3.6	3.6	4.8	6	6	7.2	7.2	> 3 months	
Own Source Operating Revenue ratio	85%	85%	90%	91%	88%	86%	89%	91%	92%	91%	93%	> 60%	
Operating Performance ratio	-4%	-5%	-2%	-2%	-3%	-3%	-2%	-2%	-1%	-1%	-2%	> 0%	

Council has a robust process to ensure all infrastructure assets are maintained to the community satisfactory condition level, see the Strategic Asset Management Plan 5 (SAMP 5) on Council's website, for further detail. The Council will maintain a backlog ratio below the benchmark of two percent as set out by the Office of Local Government.

Financial Results

The LTFP forecasts that Council faces a number of financial sustainability challenges in sustaining Council's current level of operations and capital program up to 2030/31. Internal restricted reserves are forecasted to apply to fund Council's program spending to balance the budget.

The annual review of the LTFP allows Council to vary its approach to sustainable financial management as it works through the planning period.

There are several options available to Council to address the financial constraints/challenges face in the LTFP 5.2. Like all councils, Waverley can access funds through variety of sources including:

- Rates and other levies/charges
- Fees and Charges
- Loans
- Grants
- Council also has the ability to apply reserves.

Council can also continuously improve our operations to gain efficiencies. A balanced solution is likely to involve maintenance of or an increase in all of the above sources of income alongside continuous initiatives to control costs in some service areas.

In general, in looking at solutions on the income side, the income source that has the largest capacity to form part of a viable solution is rates. Other sources of income are unlikely to yield much more than minor increases in funds compared to the quantum of necessary increased funding, unless significant funding changes are warranted after the funding and cost of service reviews.

Council previously had in place an Environment Levy to fund programs delivering positive environmental outcomes, this Levy was discontinued in 2010/11. It is recommended that Council explore options for the reintroduction of an Environmental Levy to fund key environmental outcomes and initiatives including gross pollutant traps, bush land revegetation programs, energy efficient lighting upgrades and a range of other initiatives.

Other alternative funding solutions are to explore the possibility to use borrowing in future years to part fund some capital expenditure projects that provide significant intergeneration benefits. The benefit of using borrowing is to spread burden across generations so that costs are matched with benefits. The Council accommodation project is a project that may be part funded by borrowing under this criteria.

7. PRODUCTIVITY AND EFFICIENCIES

In preparing the 2020/21 budget, Council has committed to undertake a thorough review of Council services in order to improve the productivity and efficiency of our operation, as well as containing costs and exploring additional revenue streams to deliver existing service levels. It is estimated that this review will result in annual savings of approximately \$1.25 million. It is anticipated that Council will continue to achieve productivity efficiencies to offset rising costs over the life of the LTFP.

An assumed Workers Compensation Premium efficiency target to return to the 2017/18 level of around \$2 million mark from the 2020/21 level of \$3.09 million through a WH&S improvement program has been built into the LTFP.

8. OPPORTUNITIES AND THREATS

In projecting Council's future financial position, a number of anticipated future challenges which may have an adverse impact on Council have been considered. These are summarised below.

- Rate pegging: NSW councils are subjected to rate pegging. Rate pegging is the maximum percentage limit by which NSW councils may increase the total income they receive from rates. The rate pegging percentage is set each year by IPART. A general observation that rate pegging has constrained the capacity of NSW councils to raise total revenue so that they can keep pace with cost increase and service expansions to meet community expectations. Decisions on rate pegging and rate variations above the peg can therefore pose a significant threat to the modelled financial outcomes. Waverley's experience is that rates revenue generates approximately 31% of the total revenue.
- Non-rates revenue: The Council is heavily dependent on variable non-rates sources of revenue, these represents over 56% of the total revenue. Many of these income items are volatile to economic condition, e.g. the building construction market, property rental market.
- Parking Income: Income from parking fees and fines accounts for approximately 19% of Waverley's total income. Market condition and Council's policies decision on public parking will have significant implications for Waverley's long term financial outlook.
- Cost shifting from Federal and State Governments: Cost shifting is a challenge confronting
 Local Government. Cost shifting occurs when there is a transfer of services from a Federal
 or State Government to Local Government without the provision of adequate funding
 required to provide the service. The LTFP assumes the current cost will increase annually by
 CPI, but no growth in cost shifting in the life of the LTFP.
- Developer contributions: In 2005 the Environmental Planning and Assessment Act was amended to introduce, among other things, a system for the negotiation of planning agreements between developers and planning authorities. The increased use of planning agreements, as well as changes in the application of section 94 contributions, have positively impacted on the Council's long term financial outlook. This income stream account for approximately 6.5% of Council's total revenue. The contributions can be significantly affected by construction market conditions.
- Direct labour costs: All councils in NSW, except the City of Sydney, are covered by the Local
 Government State Award which is centrally negotiated and largely beyond Council's control.
 Direct employee costs (namely salaries/wages, superannuation, leave and overtime)
 represent over 55% Council's operating expenditure (when depreciation is excluded).
 Salary/wage rates struck under the Award negotiations can have a significant impact on
 financial outcomes, especially when the Award increase is above rate pegging. This has the
 potential to significantly affect the reliability of the funding model.
- Workers' compensation costs: Variations in workforce safety performance pose a
 significant risk to the budget. In 2020/21 budget year, the workers compensation premium
 is estimated to be \$3.1 million. Council is undertaking a program of improvements in WH&S
 in an effort to reverse this premium increase. The LTFP assumes that our workers
 compensation premiums will be gradually reduced in the next two years to the 2017/18

level. Threats to this may arise, however, from the exposure of the Council to high injury rates due to our ageing outdoor workforce and our high exposure to manual handling areas - e.g. in childcare and resource recovery.

9. SENSITIVITY ANALYSIS

Council's LTFP covers an 11 year period based on assumptions regarding future financial trends. These assumptions include future rate variation limits (i.e. rate pegging), increase in CPI and employment costs. Many of these factors can fluctuate over time as they are influenced by a variety of circumstances, such as government policies, economic conditions and changing community expectations. As it is not possible to accurately predict movements in these factors in individual years over the long term, they have been projected on the basis of recent trends or forecasted CPI based on available information in the time when the plan is prepared. A full list of the assumptions underlying the projections in the LTFP is contained in Appendix 1 to the LTFP.

Over an 11 year period, these assumptions may be subject to change outside the parameters used in developing the assumptions for the LTFP. Any major change in these assumptions will have an impact on the financial projections contained therein. The level of impact depends not only on the level of change but also on the nature of the assumption.

A minor variance in some of the assumptions will have a relatively small impact on the projections contained in the LTFP. For example, increases in the level of grant income received for specific purposes would result in a corresponding increase in expenditure. Conversely, a change in the annual rate pegging limit or employee award rate will have a significant impact on future financial projections. Sensitivity analysis has been undertaken to assess the impact of changes in the factors which have been used to project future revenue and expenditure.

Sensitivity analysis involves developing different scenarios by varying the critical assumptions, such as the items described in the Opportunities and Threats section above. The different scenarios demonstrate the impact of these changes on Council's financial projections. Table 6 below examine the financial impact of those items:

Table 6: Positive	Table 6: Positive & Negative Effects of Modelled Sensitivities on Financial Outcomes for LTFP 5.2										
Item	Optimistic Scenario		Pessimistic Scenario								
	Positive effect on modelled re \$'000	esults -	Negative effect on modelle \$'000	d results -							
Rate Peg	Increase higher than current projection by 0.3%	9,325	Increase lower than current projection by 0.3%	(9,135)							
S94A contributions	Increase due to growth in building development in LGA	3,479	Reduce due to growth less than projected	(27,283)							
Planning Agreement contributions	Increase due to achieving additional 50% of the current projection	5,951	Achieve only 50% of the current projections	(5,951)							

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Staff Award	Increase lower than CPI by	19,170	Increase higher than CPI	(19,747)
rate	0.5% for the next		by 0.5% for the next	
	agreements		agreement	
Grant Income	Realised at current projection	0	Grant for capital works program projects is lower than the projected level by 70%	(56,402)
Staff turnover rate	Consistent with current rate	8,404	Staff turnover rate improve	0
Rental Returns	Realised at current projection	4,477	Realised at current projection	0
Temporary	Realised at current	0	Continue after the current	(11,405)
Positions	projection		term expiry	
Total		50,807		(129,923)

A base model, optimistic and pessimistic model have been considered in the sensitivity analysis, see Appendix 3, 4 and 5.

10. MONITORING FINANCIAL PERFORMANCE

It is important that Council regularly assesses its financial performance and position against the projections contained in the LTFP. The planned model has been developed so that its implementation will meet a set of financial indicators:

- Balanced Budget
- Operating Performance Ratio
- Own Source Operating Revenue Ratio
- Unrestricted Current Ratio
- Debt Service Cover Ratio
- Cash Expense Cover Ratio
- Infrastructure Backlog Ratio

The annual budgets are set to maintain service delivery, organisational capability and financial stability and short-term responses to the COVID-19 pandemic. Consequently, budget control and monitoring is paramount for Council achieving the outcomes of this plan. Budgets are monitored internally on an on-going basis. Monthly financial reports are reported to the Executive Leadership Team (ELT) and Quarterly Budget Reviews are reported to Council and illustrate the progress against the adopted budgets.

11. CONCLUSION

Council has a strong record in responsible financial management and a clear plan for continuing this track record to achieve the productivity and efficiency targets set in this LTFP through a thorough review of Council's services.

The Council will continue to operate within the principle of a balanced budget, and strive to provide excellent services to its community. The Council will evaluate its performance as it works through the LTFP planning period, as has a range of options to allow it to manage financial sustainability.

LIST OF APPENDICES

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Appendix 1	LTFP 5 Capital Works Program and funding sources
Appendix 2	LTFP 5 Assumptions
Appendix 3	Base Case Scenario budget statements
Appendix 4	Optimistic Scenario budget statements
Appendix 5	Pessimistic Scenario budget statements

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 1: LTFP 5.2 Capital Works Program and Funding Sources

LTFP 5.1 No.	LTFP 5.2 No.	Project Description	Draft 20/21 Budget	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Total Proposed Costs	% of grant funding
		Building Infrastructure	22,242,100	40,192,400	14,263,925	14,261,450	10,362,900	7,209,000	3,219,500	5,481,000	3,702,819	3,820,345	3,597,300	128,352,739	11.9%
	1	South Bondi Amenities	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
	2	Bondi Lifeguard Facilities Upgrade	500,000	0	0	0	0	0	0	0	0	0	0	500,000	0.0%
2	3	Bondi Pavilion Conservation and Restoration Project	11,750,000	22,700,000	0	0	0	0	О	0	0	0	0	34,450,000	0.0%
3	4	Bronte Surf Life Saving Club & Community Facilities Upgrade	450,000	4,205,000	4,000,000	0	0	0	0	0	0	0	0	8,655,000	46.6%
4	5	Council Accommodation and Services Project	200,000	550,000	5,500,000	5,750,000	0	0	o	0	0	0	0	12,000,000	0.0%
	6	Mill Hill Upgrade	0	1,500,000	0	0	0	0	0	0	0	0	0	1,500,000	0.0%
6	7	Boot Factory Restoration	1,970,000	2,630,000	0	0	0	0	0	0	0	0	0	4,600,000	
7	8	Land Acquisition for Open Space add in based on LEP / OS Strategy	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
8	9	SAMP5 Building Renewal Program	2,197,100	3,207,400	2,730,800	4,036,450	3,612,900	2,959,000	3,219,500	5,481,000	3,702,819	3,820,345	3,597,300	38,564,614	3.2%
-		Waverley Woolahra School of Arts	200,000											200,000	0.0%
10	11	South Bronte Amenities Upgrade - (refresh only in 2020/21)	50,000	0	0	0	0	0	0	0	0	0	0	50,000	0.0%
11	12	Tamarama Surf Club upgrade	3,250,000	3,250,000	0	0	0	0	0	0	0	0	0	6,500,000	28.5%
12	13	Bondi Diggers/Waverley Sub-Depot	0	0	308,125	2,500,000	2,500,000	0	0	0	0	0	0	5,308,125	0.0%
13	14	SAMP5 North Bondi Tunnel Storage	500,000	0	0	0	0	0	0	0	0	0	0	500,000	100.0%
$\overline{}$	15	Bondi Surf Bathers Life Saving Club Conservation and Upgrade Project	250,000	0	0	250,000	4,250,000	4,250,000	0	0	0	0	0	9,000,000	50.0%
15	16	2A Edmund St (Social housing) Redevelopment	350,000	2,150,000	0	0	0	0	0	0	0	0	0	2,500,000	0.0%
-	17	SAMP5 Tunnel 1 Feasibility Study and design	100,000	0	0	0	0	0	0	0	0	0	0	100,000	0.0%
-	18	Waverley Park Indoor Cricket Nets Facility	275,000	0	1,725,000	1,725,000	0	0	0	0	0	0	0	3,725,000	84.6%
	19	Level 4 Office Eastgate Refurbishment	200,000											200,000	0.0%
		Living Infrastructure	1,098,313	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	1,150,000	12,448,313	6.7%
	20	Thomas Hogan Environmental Restoration Action Plan regeneration, restoration and planting at Tamarama Gully	23,500	0	0	0	0	0	0	0	0	0	0	23,500	0.0%
	21	Sports Field Improvement Program	51,900	0	0	0	0	0	0	0	0	0	0	51,900	0.0%
-	22	Turf: High Wear Replacement with Hybrid Surface	50,000	0	0	0	0	0	0	0	0	0	0	50,000	0.0%
-	23	Greening Steep Slopes	140,000	0	0	0	0	0	0	0	0	0	0	140,000	0.0%
-		Gaerlock Reserve Steep Slope Planting	25,000	0	0	0	0	0	0	0	0	0	0	25,000	0.0%
20		SAMP5 Living Infrastructure _ Landscaping	0	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	650,000	6,500,000	0.0%
21		SAMP5 Tree Planting Program	260,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	2,260,000	37.2%
22	27	SAMP5 Living Infrastructure Turf Replacement Program	200,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,200,000	0.0%
\longrightarrow	28	Thomas Hogan Park Landscaping	197,913											197,913	0.0%
-	29	Marks Park Regrading	150,000												0.0%
		Parking Infrastructure	600,000	0	800,000	0	0	0	0	0	0	2,500,000	0	3,900,000	0.0%
\longrightarrow		Car Park Ticketless Parking Infrastructure at Eastgate Carpark	600,000	0	800,000	0	0	0	0	0	0	0	0	1,400,000	0.0%
\rightarrow	31	On Street Parking Infrastructure (Meter Replacement)	0	0	0	0	0	0	0	0	0	2,500,000	0	2,500,000	0.0%
		Public Domain Infrastructure	2,295,000	4,402,000	3,445,000	3,591,000	8,670,000	12,676,000	11,130,000	7,870,000	4,520,000	6,220,000	980,000	65,799,000	47.2%
27	32	Bondi Stormwater Harvesting System Extension	0	0	0	380,000	0	0	0	0	0	0	0	380,000	0.0%
29	33	Coastal Fencing Renewal	275,000	100,000	240,000	240,000	0	0	0	240,000	240,000	240,000	0	1,575,000	0.0%
	34	Clarke Reserve Fencing	90,000											90,000	0.0%
		SAMP5 - Bus Shelters, Seats and Benches, bike furniture, bins, bollards and wheelstops	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	3,300,000	0.0%
30	35														
30		SAMP5 - Other: Fences, Stairs, Edging, walls / Retaining walls	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,850,000	0.0%

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 1: LTFP 5.2 Capital Works Program and Funding Sources

LTFP 5.1 No.	LTFP 5.2 No.	Project Description	Draft 20/21 Budget	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Total Proposed Costs	% of grant funding
33	38	SAMP5 Water Equipment Renewal	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	80,000	880,000	0.0%
34	39	SAMP5 Structural renewal of Bondi Promenade & sea walls	0	0	0	0	5,000,000	7,500,000	5,000,000	5,000,000	0	5,000,000	0	27,500,000	75.0%
35	40	SAMP5 Structural renewal of Bronte Promenade & sea walls	0	0	0	0	2,000,000	3,000,000	3,500,000	0	0	0	0	8,500,000	75.0%
36	41	SAMP5 Park Drive South Retaining Wall Upgrade	250,000	250,000	500,000	500,000	0	0	0	0	500,000	0	0	2,000,000	0.0%
37	42	SAMP5 Tamarama promenade & sea walls	0	0	0	0	0	1,000,000	0	0	2,800,000	0	0	3,800,000	75.0%
38	43	Waverley Cemetery Renewal and enhancements	0	0	150,000	200,000	0	0	500,000	500,000	0	0	0	1,350,000	0.0%
39	44	Waverley Park Landscape Lighting Upgrades	0	500,000	500,000	250,000	0	0	0	0	0	0	0	1,250,000	0.0%
40	45	Waverley signage strategy Implementation	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	22.0%
	46	Cemetery Residence and Maintenance building Options.	0	0	75,000	75,000	0	0	0	0	0	0	0	150,000	0.0%
	47	Eastern Avenue and Diamond Bay Boardwalk	600,000	1,600,000	0	0	0	0	О	0	0	0	0	2,200,000	45.5%
42	48	SAMP5 Bondi Park Lighting renewal and upgrades	200,000	972,000	1,000,000	966,000	690,000	196,000	1,150,000	1,150,000	0	0	0	6,324,000	0.0%
		Recreational & Public Spaces Infrastructure	2,301,611	6,536,000	2,375,000	1,610,000	3,704,400	1,296,000	2,090,000	496,400	1,902,000	3,543,904	1,991,721	27,847,036	13.8%
43	49	Bondi Park Plan of Management Landscape works	120,000	5,200,000	1,125,000	0	1,500,000	750,000	1,500,000	0	0	1,500,000	0	11,695,000	0.0%
44	50	Public Art Commissions - every two years	50,000	50,000	100,000	0	100,000	0	100,000	0	100,000	0	100,000	600,000	0.0%
45	51	SAMP5 Park & Playground Renewal and Upgrades	0	736,000	900,000	1,360,000	454,400	296,000	240,000	246,400	1,552,000	1,593,904	1,641,721	9,020,425	25.3%
	52	Barracluff Playground Upgrade	1,048,315											1,048,315	0.0%
	53	Marlborough Reserve Playground upgrade	543,296											543,296	0.0%
	54	Varna Park playground upgrade	240,000											240,000	0.0%
	55	Inclusive Play Study	20,000											20,000	0.0%
	56	Bondi Beach Playground Upgrade	200,000											200,000	0.0%
46	57	SAMP5 Renewal Heritage Significant Element & Contemplation Shelters	0	0	0	0	1,400,000	0	o	0	0	200,000	0	1,600,000	50.0%
	58	North Bondi Mosaic Renewal	0	300,000	0	0	0	0	0	0	0	0	0	300,000	0.0%
	59	Onslow Street Reserve Park and Playground Upgrade - Design	20,000	0	0	0	0	0	0	0	0	0	0	20,000	0.0%
	60	Belgrave Street Reserve Park and Playground Upgrade - Design	20,000	0	0	0	0	0	0	0	0	0	0	20,000	0.0%
	61	Waverley Park Slope Stabilistation and Path to Netball Courts	20,000	0	0	0	0	0	0	0	0	0	0	20,000	0.0%
	62	Waverley Park Playground and Fitness Station Upgrade	20,000	0	0	0	0	0	0	0	0	0	0	20,000	0.0%
47	63	SAMP5 Recreational Asset Renewal	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000	30.9%
		Road Infrastructure	27,337,898	19,794,948	12,044,718	14,644,776	10,820,000	8,270,000	9,670,000	8,620,000	9,170,000	9,370,000	8,250,000	137,992,340	30.3%
48	64	Bike Plan Implementation	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	0.0%
49	65	Parks Accessway Upgrades & Road Closures - Stairs/Ramps		0	600,000	0	0	0	0	0	0	0	0	600,000	0.0%
50	66	Campbell Parade Streetscape Upgrade Project	0	0	2,000,000	2,000,000	0	0	0	0	0	0	0	4,000,000	0.0%
51	67	Coastal Walk & Clifftop Upgrades	0	0	200,000	1,800,000	0	0	0	0	0	0	0	2,000,000	0.0%
	68	Complete Streets - Bondi Junction	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
	69	Paul Street Bike Network	0	50,000	0	0	0	0	0	0	0	0	0	50,000	0.0%
	70	Bondi Junction Cycleway and Streetscape Upgrade	9,387,960	7,875,492	0	0	0	0	0	0	0	0	0	17,263,452	91.6%
		Residential Amenity Fund Program	500,000	500,000		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	9,500,000	0.0%
	72	Newland Street Design	0	100,000	0	0	0	0	0	0	0	0	0	100,000	0.0%
	73	Charing Cross Streetscape Upgrade	2,134,000	0	0	0	0	0	0	0	0	0	0	2,134,000	0.0%
53	74	Local Village Streetscape Improvements	0	3,266,000	1,250,000	1,250,000	1,250,000	0	1,250,000	0	1,250,000	1,250,000		10,766,000	13.9%
54	75	Road safety and traffic calming	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	550,000	0.0%
55	76	SAMP5 Roads Renewal Program	2,531,557	1,877,496	1,925,488	1,974,776	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	22,309,317	42.3%

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 1: LTFP 5.2 Capital Works Program and Funding Sources

LTFP 5.1 No.	LTFP 5.2 No.	Project Description	Draft 20/21 Budget	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Total Proposed Costs	% of grant funding
56	77	SAMP5 Stormwater Drainage Renewal Program	500,000	1,500,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,030,000	11,030,000	50.0%
57	78	SAMP5 Footpath Renewal Program	1,730,000	1,780,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	1,800,000	19,710,000	0.0%
58	79	SAMP5 Kerb and Gutter Renewal Program	947,381	972,960	999,230	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,919,571	2.0%
59	80	SAMP5 Pedestrian Bridges Renewal Program	0	0	0	0	150,000	150,000	0	0	0	0	0	300,000	0.0%
60	81	SAMP5 Renewal Roundabouts / Speedhumps Traffic Islands/ Line Marking Renewal Program	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,650,000	50.0%
61	82	School Zone Safety Program	0	0	100,000	0	100,000	0	100,000	0	100,000	0	100,000	500,000	0.0%
62	83	Key Transport Projects Design & Implementation - Inc Cycleways	0	0	0	0	0	0	0	0	0	0	0	0	0.0%
63	84	South Head Cemetery Renewal and Enhancements	0	0	200,000	0	200,000	0	200,000	0	200,000	0	0	800,000	50.0%
64	85	Street Signage Renewal Program	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000	770,000	0.0%
65	86	Waverley LGA Mall Renewal Program	0	500,000	500,000	0	0	0	500,000	500,000	0	0	0	2,000,000	0.0%
66	87	Notts Avenue Pedestrian Safety and Streetscape Upgrade	6,380,000	0	0	0	0	0	0	0	0	0	0	6,380,000	0.0%
67	88	Bronte Cutting Safety Upgrade	100,000	0	0	0	0	0	0	0	0	0	0	100,000	0.0%
	89	Pedestrian crossing including school zone safety program	100,000	0	0	0	0	0	О	0	0	0	0	100,000	0.0%
	90	OSH Pedestrian Crossing Upgrades	277,000	53,000	0	0	0	0	0	0	0	0	0	330,000	100.0%
69	91	Speed Zone Implementation(40Km/H)	900,000	0	150,000	1,500,000	1,500,000	0	О	0	0	0	0	4,050,000	59.3%
72	92	Safety by design in public places	250,000	1,000,000	500,000	1,000,000	500,000	1,000,000	500,000	1,000,000	500,000	1,000,000	1,000,000	8,250,000	66.0%
	93	Arden Street Safety Upgrade	330,000											330,000	0.0%
	94	Military Road Pinchpoints	1,000,000											1,000,000	0.0%
		Sustainability Infrastructure	59,145	1,169,732	425,169	373,024	64,072	210,821	611,702	259,414	611,454	1,125,000	200,000	5,109,535	9.7%
72	95	North Bondi GPT	0	390,000	0	0	0	0	0	0	0	0	0	390,000	0.0%
73	96	Calga Reserve SQJD	0	0	0	0	0	0	350,000	0	0	0	0	350,000	0.0%
74	97	Facilities Sustainable Energy upgrades	0	125,000	0	150,000	0	125,000	125,000	125,000	125,000	125,000	0	900,000	40.0%
75	98	Malborough Park GPT	0	0	378,000	0	0	0	0	0	0	0	0	378,000	0.0%
76	99	SAMP5 Renewal of Solar Energy Infrastructure	5,110	5,222	5,337	34,785	5,575	5,697	5,823	5,951	6,082	500,000	100,000	679,582	20.0%
77	100	SAMP5 Renewal of SQID's & Harvesting Systems	37,699	67,861	39,006	4,119	37,282	65,555	130,880	113,858	450,000	300,000	0	1,246,261	0.0%
78	101	SAMP5 Renewal of Tanks and Pumps	16,336		2,826	4,119	21,215		0	14,605	30,373	200,000	100,000	415,692	0.0%
	101	Water Quality Improvement Project – Dickson Park Bio Swale	0	0	0	180,000	0	0	0	0	0	0	0	180,000	0.0%
79		Varna Park SQID	0	570,000	0	100,000	0	,	0	0	,	0	,	570,000	0.0%
1.5	LUE	Grand Total	-		34,503,812	35,630,250	34,771,372	30,811,821	27,871,202	23,876,814	21,056,273	27,729,249	16,169,021	381,448,962	24.5%
		Capital Works Program Funding Sources: Grants/Contributions	2020/21	2021/22	2022/23 5,562,979	2023/24	2024/25	2025/26	2026/27	2027/28 6,403,136	2028/29	2029/30	2030/31 2,929,325	TOTAL 93,399,467	
		New loans	12,824,618	14,334,826	5,562,579	5,244,321	11,040,029	14,070,262	9,201,088	6,403,136	5,162,447		2,929,323	93,399,467	
		Planning Agreement funds	2,185,636	3,943,700	3,692,500	4,314,500	1,780,580	607,200		172,480	2,148,900	2,240,733	1,271,026	24,091,872	
		S94 Contribution funds	4,921,085	3,805,817	3,608,343	4,274,224	4,219,464	3,702,225	3,880,080	4,819,695	3,912,823	4,175,261	4,991,739	46,310,755	
		Unexpended Grant reserve	710,777	0	0	0		0	0	0	0	0	0	710,777	
\vdash		Affordable Housing Contribution reserve Stormwater Management Reserve	163,235 144,525		715,121	563,293	500,000		500,000	500,000	500,000	500,000	_	1,173,735 5,479,019	
		Investment Strategy Reserve	14,030,406		5,500,000	5,750,000	0		0	0		0	0	51,160,406	
		Sales of surplus land reserve	0	0	308,125	2,500,000	2,500,000		0	0		0		5,308,125	
		Car Parking reserve	600,000	0	800,000	0		_						1,400,000	
		Meter parking reserve Affordable Housing reserve	0	0	0	0	0		0	0	0	2,298,540	0	2,298,540	
		Social Housing reserve	186,765	301,000	0	0			0	0			Ü	487,765	
		Computer Reserve	0	0	0	0			0	0				0	
		Unexpended loan reserve	0	0	0	0	0		0	0	-	0		0	
		SAMP Parks Reserve	37,732	84,323	69,250	69,250	70,500	66,750	71,750	48,000	48,000	70,500	70,500	706,555	

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 1: LTFP 5.2 Capital Works Program and Funding Sources

LTFP 5.1 No.	LTFP 5.2 No.	Project Description	Draft 20/21 Budget	Proposed 2021/22	Proposed 2022/23	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Total Proposed Costs	% of grant funding
		SAMP Footpath Reserve	9,555	0	0	0	0	0	0	0	0	0	0	9,555	
		SAMP Drainage Reserve	0	0	0	0	0	0	0	0	0	0	0	0	
		SAMP Malls Reserve	0	500,000	500,000	0	0	0	500,000	500,000	0	0	0	2,000,000	
		SAMP Coastal & Retaining Reserve	151,250	1,027,000	1,132,000	1,098,000	690,000	196,000	1,150,000	1,282,000	132,000	132,000	0	6,990,250	
		SAMP Cemetery Reserve	0	123,365	373,365	323,365	223,365	123,365	723,365	623,365	223,365	123,365	123,365	2,983,654	
		SAMP Other Reserve	458,128	70,000	127,750	127,750	127,750	127,750	127,750	127,750	127,750	577,750	216,306	2,216,434	
		Cemetery Reserve	86,000	0	0	0	0	0	0	0	0	0	0	86,000	
		Carry Over Reserve	2,955,881	972,960	999,230	7,048	0	0	0	0	0	0	0	4,935,119	
		Centralised reserve	6,954,166	1,702,861	1,488,391	2,075,933	2,485,336	2,351,081	2,583,306	2,725,981	2,765,799	1,978,686	948,085	28,059,624	
		Looking Good Reserve	2,000	51,396	0	0	0	0	0	0	0	0	0	53,396	
		Infrastructure Building Reserve	32,234	67,861	39,006	4,119	37,282	65,555	130,880	113,858	450,000	300,000	0	1,240,796	
		Domestic Waste Reserve	0	0	0	0	0	0	0	0	0	0	0	0	
		Council General Revenue	9,480,074	18,619,471	9,587,752	9,278,445	11,097,066	9,001,632	7,268,367	6,560,549	5,585,189	8,705,978	5,312,596	100,497,120	
		Total	55,934,067	73,245,080	34,503,812	35,630,250	34,771,372	30,811,821	27,871,202	23,876,814	21,056,273	27,729,249	16,169,021	381,598,962	

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 2 - LTFP 5.2 General Assumptions

General Assumptions

Long term financial plan (LTFP 5.2)	Forecasts									
Financial year	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029/30	2030/31
CPI - Prudential (January 2020)	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Revenue:		2 5201					2 2221	2 2224		2 224
Council Rate - IPART Fact Sheet "Council Notifications received by IPART for 2020/21 plus 0.5%	2.40%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Council Rate - New Assessments number	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in number of Rate paying properties	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Rate Increase	2.40%	2.50%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Pensioner rebates & Rate abandonment	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Domestic Waste Charge	0.00%	1.02%	1.88%	2.17%	2.13%	2.33%	2.15%	1.64%	2.30%	2.05%
Domestic Waste Charge \$	576	582	593	606	619	633	647	657	672	686
Domestic Waste Charge annual increase \$		6	11	13	13	14	14	11	15	14
Stormwater management service levy	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Car Park Revenue - increase by CP1 every 3 years	1.90%			2.50%			2.50%			2.50%
Parking Meter Revenue - increase by CPI increase	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Residential parking permit - increase by CPI plus 1% growth	2.90%	3.00%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%	3.50%
Parking Fine income - increase by CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Plus Increase due to Growth	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Parking Fine Income	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Commercial Properties rental income - increase by CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Plus market review every four years			1.00%				1.00%			
Total Commercial Properties rental income	1.90%	2.00%	3.50%	2.50%	2.50%	2.50%	3.50%	2.50%	2.50%	2.50%
Investment Revenue - based on Prudential's advice "Forecast Investment Revenues" on Jan 2019	1.23%	1.30%	1.45%	1.65%	1.82%	1.98%	2.06%	2.14%	2.22%	2.22%
User Charges - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operating Grant & Contribution - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Operational Revenue - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Revenue:										
S7.12 Fixed Developer Contributions income increase in line with CPI (construction cost increase)	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Planning Agreement income (as per schedule below)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Grant & Contribution - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Sale	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Expenditure:										
Employee Costs										
Direct Employment Costs:										
Award % increases	2.00%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Annual step increase in salary system as per Staff Establishment	0.49%	0.40%	0.29%	0.24%	0.07%	0.00%	0.00%	0.00%	0.00%	0.00%
Service Margin - staff become eligible each year	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%
Position Regrading/Market Adjustments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Additional staffing numbers	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in provision for ELE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Direct Employee Costs % increase	2.59%	2.50%	2.89%	2.84%	2.67%	2.60%	2.60%	2.60%	2.60%	2.60%
Change in base super of 12.6% as Defined Benefits employees retire/leave	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Direct Employee Costs % increase	2.59%	2.50%	2.89%	2.84%	2.67%	2.60%	2.60%	2.60%	2.60%	2.60%
Superannuation Costs										
Total Direct Employee Costs % increase	2.59%	2.50%	2.89%	2.84%	2.67%	2.60%	2.60%	2.60%	2.60%	2.60%
Additional Employer Superannuation Contribution	7.45%	6.89%	6.52%	6.21%	5.91%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Superannuation Guarantee Contribution	10.04%	9.39%	9.40%	9.05%	8.58%	2.60%	2.60%	2.60%	2.60%	2.60%
Workers Compensation Premium	0%	-15%	-15.00%	-21.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 2 - LTFP 5.2 General Assumptions

Long term financial plan (LTFP 5.2)	Forecasts									
Financial year	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029/30	2030/31
Other Employment Costs - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Materials - increased by 0.5% lower than CPI	1.40%	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Contracts - increased by 0.5% lower than CPI	1.40%	1.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Borrowing Costs - based on TCorp's advice "Forecast Borrowing Interest Rate" on January 2019	1.50%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Other Operating Expense - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Internal Charges - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Capital Expenditure:										
Office Furniture & Equipment - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Library Resources - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operating Plant & Equipment - Based on Fleet Replacement Schedule	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Infrastructure Improvements - increased based on CPI	1.90%	2.00%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Cemetery income - increased based on Cemetery CPI	4.65%	30.40%	24.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other assumptions Other Income S7.4 Planning Agreements S7.12 Fixed Developer Contributions	2,402,872 3,566,500	1,500,000 3,637,830	1,000,000 3,728,776	1,000,000 3,821,995	1,000,000 3,917,545	1,000,000 4,015,484	1,000,000 4,115,871	1,000,000 4,218,768	1,000,000 4,324,237	1,000,000
Election cost every four years	450,000	3,037,030	3,723,770	3,021,333	486,000	4,013,404	4,113,071	4,213,700	524,880	4,402,040

Expense Cease

Temporary positions cease as per their expiry date where applicable

LTFP 5.1 - Sensitivity Analysis

Optimistic Assumptions

- 1. Rate peg is higher than current projection by 0.3%;
- 2. S7.4 Planning Agreements income increase by 50% due to growth in building development
- 3. S7.12 Fixed Developer Contribution income increase 1.5% more than CPI due to growth in building construction activities
- 4. Staff Award rate is lower than 2.5% by 0.5%;
- 5. Consistent staff turnover rate, hence, the step progress increase is not required.
- 6. Improved rental returns from the Strategic Property Review which will generate additional \$500,000 p/y from 2023/24 and CPI then onwards

Pessimistic Assumptions

- 1. Rate Peg is lower than current projection by 0.3%;
- 2. S7.12 Fixed Developer Contributions (s94A) reduce by 20% due to growth less than projected
- 3. S7.4 Planning Agreements income achieve only 50% of the current projections
- 4. Staff Award rate is higher than 2.5% by 0.5%
- 5. Grant income is lower than the current projected level by 70%
- 6. Temporary positions continue after the current term expiry.

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 3: LTFP 5.2 Base Case Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	64,942,706	65,974,885	67,365,776	69,195,317	71,131,451	73,114,767	75,192,033	77,293,926	79,349,738	81,601,156	83,863,19
Investment Income	2,347,560	1,404,458	1,231,611	1,291,994	1,392,163	1,540,855	1,746,265	1,936,002	2,148,225	2,375,363	2,571,63
User Charges	39,510,850	46,816,153	47,967,546	49,360,144	50,611,362	51,802,427	53,024,037	54,369,158	55,654,256	56,972,326	58,418,71
Other Revenues	17,306,347	19,343,305	19,727,087	20,216,393	20,717,938	21,232,022	21,758,949	22,299,063	22,852,676	23,420,146	24,001,76
Grants Subsidies & Contributions	5,215,084	4,156,821	4,200,979	4,257,282	4,314,993	4,374,148	4,434,780	4,496,925	4,560,626	4,625,920	4,692,84
Total Operating Income	129,322,547	137,695,622	140,492,999	144,321,130	148,167,907	152,064,219	156,156,064	160,395,074	164,565,521	168,994,911	173,548,15
Total Operating income	125,322,347	137,093,022	140,432,333	144,321,130	148,107,507	132,004,213	130,130,004	100,555,074	104,303,321	100,554,511	173,340,13
Operating Expenditure											
Employee Costs	(68,297,269)	(72,590,225)	(74,393,179)	(76,919,098)	(79,493,161)	(82,614,145)	(84,758,544)	(86,958,600)	(89,215,782)	(91,531,547)	(93,972,605
Materials & Contracts	(22,854,622)	(26,043,200)	(23,208,498)	(23,702,805)	(24,464,316)	(24,697,871)	(25,124,411)	(25,753,035)	(26,454,088)	(26,567,843)	(30,257,871
Borrowing Costs	(77,517)	(65,406)	(52,954)	(40,152)	(26,991)	(13,459)	(1,536)			-	-
Other Operating Expenses	(21,401,406)	(22,425,621)	(22,463,961)	(22,973,434)	(23,596,825)	(24,620,531)	(24,786,860)	(25,354,174)	(26,036,862)	(27,160,193)	(27,346,650
Depreciation & Amortisation	(22,010,010)	(23,224,948)	(23,530,056)	(23,891,391)	(24,246,212)	(24,521,343)	(24,681,950)	(24,751,613)	(24,777,435)	(24,878,375)	(24,809,390
Total Operating Expenditure	(134,640,824)	(144,349,400)	(143,648,648)	(147,526,880)	(151,827,505)	(156,467,349)	(159,353,301)	(162,817,422)	(166,484,167)	(170,137,958)	(176,386,516
Operating Result Before Capital Income -											
Surplus/(Deficit)	(5,318,277)	(6,653,778)	(3,155,649)	(3,205,750)	(3,659,598)	(4,403,130)	(3,197,237)	(2,422,348)	(1,918,646)	(1,143,047)	(2,838,366
Capital Income											
Grants Subsidies & Contributions	16,672,939	20,404,198	10,800,809	10,073,097	15,962,024	19,087,807	14,316,572	11,619,007	10,481,215	12,050,673	8,461,66
Sale of Assets	976,747	1,022,269	656,583	982,086	1,408,581	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,67
Total Capital Income	17,649,686	21,426,467	11,457,392	11,055,183	17,370,605	20,462,089	15,162,547	12,772,312	11,601,969	12,319,232	9,902,34
								22,772,522			
Operating Result - Surplus/(Deficit)	12,331,409	14,772,689	8,301,743	7,849,433	13,711,007	16,058,959	11,965,310	10,349,964	9,683,323	11,176,185	7,063,97
Capital Expenditure											
Other Capital Purchases	(4,928,984)	(5,273,656)	(2,912,184)	(4,706,114)	(5,623,301)	(6,231,182)	(4,120,254)	(4,045,268)	(4,896,348)	(1,743,084)	(5,500,732
Capital Works Program	(55,934,067)	(73,245,080)	(34,503,812)	(35,630,250)	(34,771,372)	(30,811,821)	(27,871,202)	(23,876,814)	(21,056,273)	(27,729,249)	(16,169,021
Total Capital Expenditure	(60,863,051)	(78,518,736)	(37,415,996)	(40,336,364)	(40,394,673)	(37,043,003)	(31,991,456)	(27,922,082)	(25,952,621)	(29,472,333)	(21,669,753
Cash Flow to Fund - In/(Out)	(48,531,642)	(63,746,047)	(29,114,253)	(32,486,931)	(26,683,666)	(20,984,044)	(20,026,146)	(17,572,118)	(16,269,298)	(18,296,148)	(14,605,775
	(10,000,000,000	(00), 10)	(==,==,,===,	(==,:==,===,	(==,===,===,	(==,===,===,	(==,==,==,=	(==,==,===,	(==,===,===,	(==,===,===,	(= 1,555,115
Financed By:											
Borrowings											
External Loan	-	-	-	-	-	-	-		-	-	-
Less: Loan Repayments on External Loan	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)		-	-	-
Net Borrowing	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-
Reserve Movements											
Transfers to Reserves	(14,289,917)	(6,414,938)	(15,258,504)	(15,515,220)	(13,638,474)	(15,742,055)	(19,016,408)	(20,821,932)	(22,251,814)	(20,615,513)	(21,384,685
Transfer from Reserves	41,246,643	47,392,416	21,306,625	24,588,150	16,575,851	12,737,918	14,513,775	13,658,093	13,755,966	14,046,069	11,209,74
Net Reserve Movements	26,956,726	40,977,478	6,048,121	9,072,930	2,937,377	(3,004,137)	(4,502,633)	(7,163,839)	(8,495,848)	(6,569,444)	(10,174,940
Depreciation & Amortisation Expenses (Contra)	22,010,010	23,224,948	23,530,056	23,891,391	24,246,212	24,521,343	24,681,950	24,751,613	24,777,435	24,878,375	24,809,39
Net Budget Result - Surplus/(Deficit)	(0)	9,173	4,267	4,930	14,302	34,009	29,765	15,656	12,289	12,783	28,67
Cumulative Budget Result - Surplus/(Deficit)	(0)	9,173	13,440	18,370	32,672	66,681	96,446	112,102	124,391	137,174	165,84

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 3: LTFP 5.2 Base Case Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
BALANCE SHEET											
CURRENT ASSETS	45.000.000	46.000.440	44.606.040	44.000.447	44.050.704	44.056.550	44.046.046	44.007.606	45.074.700	45.074.054	45 704 40
Cash & Cash Equivalents	15,280,260	16,303,413	14,686,840	14,889,447	14,853,701	14,856,558	14,846,046	14,927,626	15,071,722	15,271,051	15,734,19
Investments	95,568,887	58,801,333	51,881,326	43,891,133	38,902,737	40,540,180	50,848,517	61,355,958	74,104,951	82,868,910	95,671,70
Receivables Other	7,535,688	8,046,095	7,884,218	7,943,642	8,219,905	8,442,334	8,481,827	8,561,595	8,674,266	8,873,078	8,945,71
Total Current Assets	201,907 118,586,741	201,907 83,352,747	201,907 74,654,291	201,907 66,926,128	201,907 62,178,250	201,907 64,040,978	201,907 74,378,297	201,907 85,047,087	201,907 98,052,846	201,907 107,214,946	201,90 120,553,51
Total Cullent Assets	110,300,741	63,332,747	74,034,251	00,520,128	02,178,230	04,040,578	14,576,257	63,047,067	56,052,640	107,214,540	120,555,51
NON-CURRENT ASSETS											
Investments	23,641,792	19,431,868	20,303,754	19,221,017	21,272,036	22,638,730	16,833,026	13,489,424	9,236,279	7,041,764	4,413,91
Receivables	1,790,467	1,852,356	1,891,045	1,901,052	1,912,410	1,924,051	1,935,984	1,948,215	1,960,751	1,973,601	1,986,77
Infrastructure, Property, Plant & Equipment	1,001,711,404	1,057,005,192	1,070,891,132	1,087,336,105	1,103,484,566	1,116,006,227	1,123,315,732	1,126,486,201	1,127,661,388	1,132,255,346	1,129,115,70
Investment Property	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000
Total Non-Current Assets	1,185,617,662	1,236,763,416	1,251,559,931	1,266,932,174	1,285,143,012	1,299,043,008	1,300,558,742	1,300,397,840	1,297,332,418	1,299,744,710	1,293,990,39
Total Assets	1,304,204,403	1,320,116,163	1,326,214,222	1,333,858,303	1,347,321,262	1,363,083,986	1,374,937,039	1,385,444,926	1,395,385,263	1,406,959,657	1,414,543,91
CURRENT LIABILITIES											
Payables	22 616 722	24 124 222	22 217 271	22 502 170	22 656 004	22 772 452	22 726 577	22 924 966	22 020 907	22 256 425	22 910 57
-	22,616,723	24,124,332	22,317,271	22,503,170	22,656,094	22,773,453	22,726,577	22,824,966	23,020,897	23,356,435	23,810,57
Borrowings Provisions	422,922	422,922	422,922	422,922	422,922	123,406	(0)	(0)	(0)	(0)	16 152 20
Total Current Liabilities	15,451,738	15,530,406	15,593,441	15,674,649	15,759,298	15,844,857	15,902,883	15,962,417	16,023,500	16,086,170	16,152,30
Total Current Liabilities	38,491,383	40,077,660	38,333,634	38,600,742	38,838,314	38,741,716	38,629,459	38,787,383	39,044,396	39,442,605	39,962,88
NON-CURRENT LIABILITIES											
Borrowings	2,064,582	1,617,376	1,157,718	685,258	199,637	-	-	-	-	-	-
Provisions	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343
Total Non-Current Liabilities	2,789,925	2,342,719	1,883,061	1,410,601	924,980	725,343	725,343	725,343	725,343	725,343	725,34
Total Liabilities	41,281,308	42,420,379	40,216,695	40,011,343	39,763,294	39,467,059	39,354,803	39,512,726	39,769,740	40,167,948	40,688,22
NET ASSETS	1,262,923,095	1,277,695,784	1,285,997,527	1,293,846,960	1,307,557,967	1,323,616,927	1,335,582,236	1,345,932,200	1,355,615,524	1,366,791,709	1,373,855,687
EQUITY											
Retained Earning	719,198,961	731,530,370	746,303,059	754,604,802	762,454,235	776,165,242	792,224,202	804,189,511	814,539,475	824,222,799	835,398,98
Revaluation Reserves	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,72
Retained Earning	1,250,591,686	1,262,923,095	1,277,695,784	1,285,997,527	1,293,846,960	1,307,557,967	1,323,616,927	1,335,582,236	1,345,932,200	1,355,615,524	1,366,791,70
Net Operating Result - Surplus/(Deficit)	12,331,409	14,772,689	8,301,743	7,849,433	13,711,007	16,058,959	11,965,310	10,349,964	9,683,323	11,176,185	7,063,97
TOTAL EQUITY	1,262,923,095	1,277,695,784	1,285,997,527	1,293,846,960	1,307,557,967	1,323,616,927	1,335,582,236	1,345,932,200	1,355,615,524	1,366,791,709	1,373,855,68
Total Cash, Cash Equivalents & Investment Secu	urities attributable to	D:									
- External Restrictions	28,917,814	24,707,890	25,579,776	24,497,039	26,548,058	27,914,752	29,445,097	33,034,485	34,027,170	38,320,257	39,260,94
- Internal Restrictions	96,238,661	59,471,107	52,551,100	44,560,907	39,572,511	41,209,954	44,182,242	47,756,693	55,259,856	57,536,213	66,770,46
- Unrestricted	9,334,463	10,357,616	8,741,044	8,943,650	8,907,904	8,910,761	8,900,250	8,981,830	9,125,926	9,325,255	9,788,39
Total	134,490,938	94,536,613	86,871,920	78,001,596	75,028,473	78,035,467	82,527,589	89,773,008	98,412,951	105,181,724	115,819,80

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 3: LTFP 5.2 Base Case Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	46,722,142	47,733,002	48,949,086	50,449,283	51,957,898	53,524,867	55,140,295	56,811,167	58,529,403	60,293,460	62,113,56
Domestic Waste Charge	18,180,315	18,181,319	18,369,618	18,723,535	19,126,438	19,537,042	19,993,822	20,430,915	20,772,735	21,250,601	21,691,78
User Charges & Fees	39,428,605	46,611,085	47,929,972	49,341,875	50,581,002	51,770,331	52,989,289	54,336,042	55,624,809	56,938,826	58,381,650
Investments Income	2,449,402	1,483,050	1,246,015	1,286,962	1,383,816	1,528,464	1,729,148	1,920,191	2,130,540	2,356,435	2,555,279
Grants & Contributions	21,894,299	24,482,030	15,239,934	14,352,368	20,128,579	23,381,263	18,867,895	16,182,363	15,069,584	16,635,481	13,242,650
Other Operating Receipts	17,103,885	19,037,037	19,682,370	20,170,772	20,664,577	21,175,990	21,700,762	22,241,404	22,794,457	23,359,119	23,939,08
other operating necessis	145,778,647	157,527,523	151,416,996	154,324,796	163,842,310	170,917,956	170,421,210	171,922,082	174,921,529	180,833,922	181,924,010
Payments	245,776,047	257,527,525	232,420,550	234,324,730	103,042,310	270,527,530	270,422,220	171,522,002	274,522,525	100,033,322	202,524,020
Employee Benefits & On-Costs	65,262,979	68,064,948	70,320,928	73,189,013	76,194,087	79,234,076	81,323,927	83,438,349	85,607,760	87,833,559	90,180,579
Materials & Contracts	26,360,960	29,676,938	27,785,370	27,328,441	27,622,002	27,937,970	28,412,764	29,090,101	29,864,447	30,168,094	33,327,889
Borrowing Costs	89,794	78,024	65,928	53,490	40,704	27,558	13,959	1,600	25,004,447	50,100,054	33,327,009
Other Operating Expenses	21,349,391	22,247,936	22,457,310	22,885,049	23,488,677	24,442,934	24,758,005	25,255,754	25,918,427	26,965,313	27,314,303
Other Operating Expenses	113,063,124	120,067,846	120,629,536	123,455,992	127,345,470	131,642,538	134,508,655	137,785,805	141,390,634	144,966,966	150,822,771
Net Cash provided by (or used in) Operating	113,003,124	120,007,646	120,029,550	123,433,332	127,343,470	131,042,336	134,308,033	137,763,603	141,550,654	144,300,300	130,022,771
Activities	32,715,524	37,459,677	30,787,460	30,868,803	36,496,841	39,275,418	35,912,555	34,136,277	33,530,894	35,866,956	31,101,238
CASH FLOW FROM INVESTING ACTIVITIES											
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	976,747	1,022,269	656,583	982,086	1,408,581	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,676
Proceeds from sale of Investment Securities	27,654,820	40,977,478	6,920,007	9,072,930	4,988,396	0	0	0	0	0	
Payments	28,631,567	41,999,747	7,576,590	10,055,016	6,396,977	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,676
Purchase of Infrastructure, Property, Plant &											
equipment	60,478,881	77,989,065	38,649,078	40,248,753	40,392,924	37,143,553	32,143,002	28,044,163	26,011,705	29,366,742	21,903,830
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	698,094	-	871,886	-	2,051,019	3,004,137	4,502,633	7,163,839	8,495,848	6,569,444	10,174,940
	61,176,974	77,989,065	39,520,964	40,248,753	42,443,943	40,147,690	36,645,635	35,208,002	34,507,553	35,936,186	32,078,770
Net Cash provided by (or used in) Investing Activities	(32,545,407)	(35,989,318)	(31,944,374)	(30,193,737)	(36,046,966)	(38,773,408)	(35,799,660)	(34,054,697)	(33,386,799)	(35,667,627)	(30,638,094
Activities	(32,343,407)	(33,363,316)	(31,344,314)	(30,133,737)	(30,040,300)	(30,773,400)	(33,733,000)	(54,054,057)	(33,360,733)	(33,007,027)	(30,030,034
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
Payments											
Repayments of Borrowings & Advances	435,095	447,206	459,658	472,460	485,621	499,153	123,406	-	-	-	-
	435,095	447,206	459,658	472,460	485,621	499,153	123,406	-	-	-	-
Net Cash provided by (or used in) Financing											
Activities	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	
Net Increase (Decrease) in cash held	(264,978)	1,023,153	(1,616,572)	202,606	(35,746)	2,857	(10,512)	81,580	144,096	199,329	463,144
Cash Assets & Investments at the beginning											
of the reporting period	15,545,238	15,280,260	16,303,413	14,686,840	14,889,447	14,853,701	14,856,558	14,846,046	14,927,626	15,071,722	15,271,051
Cook at the and of the remarking made d	45 000 000	40.000.115	44.000.040	44.000.115	44.050.704	44.050.550	44.046.040	44.007.005	45.074.705	45.054.054	48 80 4 40
Cash at the end of the reporting period	15,280,260	16,303,413	14,686,840	14,889,447	14,853,701	14,856,558	14,846,046	14,927,626	15,071,722	15,271,051	15,734,19

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 3: LTFP 5.2 Base Case Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
	05.550.007	50 004 000	54 004 005	40.004.400	00.000.707	40.540.400	50.040.547	64 055 050	74.404.054		0
Plus Other Current Investments	95,568,887	58,801,333	51,881,326	43,891,133	38,902,737	40,540,180	50,848,517	61,355,958	74,104,951	82,868,910	95,671,700
Plus Other Non-Current Investments	23,641,792	19,431,868	20,303,754	19,221,017	21,272,036	22,638,730	16,833,026	13,489,424	9,236,279	7,041,764	4,413,914
Total Cash & Investment Securities	134,490,938	94,536,613	86,871,920	78,001,596	75,028,473	78,035,467	82,527,589	89,773,008	98,412,951	105,181,724	115,819,808
Statement of Changes in Equity											
Equity - Opening Balance	1,250,591,686	1,262,923,095	1,277,695,784	1,285,997,527	1,293,846,960	1,307,557,967	1,323,616,927	1,335,582,236	1,345,932,200	1,355,615,524	1,366,791,709
Net Operating Result for the Year	12,331,409	14,772,689	8,301,743	7,849,433	13,711,007	16,058,959	11,965,310	10,349,964	9,683,323	11,176,185	7,063,978
Equity - Closing Balance	1,262,923,095	1,277,695,784	1,285,997,527	1,293,846,960	1,307,557,967	1,323,616,927	1,335,582,236	1,345,932,200	1,355,615,524	1,366,791,709	1,373,855,687
DEGERAL ANGE											
RESERVE BALANCE											
External Restriction											
Voluntary Planning Agreement	10,096,561	8,283,505	5,908,585	2,461,016	1,546,706	1,805,102	935,393	1,627,120	341,711	409,010	0
Section 94A	610,323	102,005	292,112	131,299	641,831	737,852	725,974	346,186	946,768	1,825,780	(0)
Affordable Housing	4,423,395	3,649,633	3,796,031	3,892,357	3,988,609	4,084,786	4,180,887	4,276,910	4,372,853	4,468,715	4,564,495
Unexpended Grants/Subsidy	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912
Domestic Waste Reserve	12,036,834	11,133,268	14,209,136	16,638,455	18,919,625	19,743,916	21,953,143	25,012,800	26,457,056	29,554,724	32,270,921
Stormwater Management Service Reserve	376,789	165,567	-	-	77,375	169,184	275,788	397,557	534,870	688,116	1,051,613
Total External Restricted Reserve	28,917,814	24,707,890	25,579,776	24,497,039	26,548,058	27,914,752	29,445,097	33,034,485	34,027,170	38,320,257	39,260,941
Internal Restriction											
Employees Leave Entitlements	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437
Replacement - Plant & Vehicles	3,157,194	3,017,986	3,310,556	2,679,742	1,274,999	931,540	928,179	699,530	1,662,984	2,868,649	2,318,217
Computer	1,751,057	1,800,905	1,714,453	1,381,701	1,536,249	1,650,397	1,684,145	1,694,693	1,371,941	1,556,789	1,738,837
Centralised Reserve	2,529,667	826,806	938,415	1,362,482	377,146	302,161	1,814,966	3,975,066	6,351,172	9,522,543	12,477,328
Infrastructure Asset Renewal Reserve	11,343,883	3,147,635	2,030,097	1,056,561	495,350	1,213,027	1,453,352	375,917	3,636,058	2,981,634	8,363,429
Election Reserve	450,000	82,620	213,840	349,920	486,000	89,230	230,948	377,914	524,880	96,368	249,423
Sale Surplus Lands	5,826,469	5,826,469	5,518,344	3,018,344	518,344	518,344	518,344	518,344	518,344	518,344	518,344
Looking Good	51,396	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Deposits & Bonds	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208
Parking Meters	1,858,540	2,042,140	2,229,412	2,420,429	2,615,267	2,814,002	3,016,711	3,223,474	3,434,373	1,350,950	1,570,369
Off-Street Parking Facilities	1,688,137	2,089,637	1,691,137	2,092,637	2,494,137	2,895,637	3,297,137	3,698,637	4,100,137	4,501,637	4,903,137
Housing Stock	1,888,479	1,973,030	2,057,731	2,143,508	2,230,382	2,317,950	2,408,131	2,500,978	2,596,605	2,695,092	2,796,514
Social Housing	396,287	190,318	288,123	389,213	493,682	601,656	713,244	828,556	947,736	1,070,875	1,198,046
Carry Overs	1,979,238	1,006,278	7,048	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Waverley Cemetery	378,300	121,497	114,919	364,128	608,534	844,304	1,085,379	1,331,878	1,583,920	1,841,626	2,105,119
Investment Strategy	44,964,531	19,370,303	14,461,542	9,326,759	8,466,938	9,056,223	9,056,223	10,556,223	10,556,223	10,556,223	10,556,223
Total Internal Restriction	96,238,661	59,471,107	52,551,100	44,560,907	39,572,511	41,209,954	44,182,242	47,756,693	55,259,856	57,536,213	66,770,469
Total Restricted Reserve Balance	125,156,475	84,178,997	78,130,876	69,057,946	66,120,569	69,124,706	73,627,339	80,791,178	89,287,026	95,856,470	106,031,410

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 4: LTFP 5.2 Optimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	64,942,706	66,116,115	67,655,581	69,642,920	71,746,507	73,907,383	76,172,785	78,473,883	80,740,478	83,214,791	85,712,38
Investment Income	2,347,560	1,404,458	1,231,611	1,291,994	1,392,163	1,540,855	1,746,265	1,936,002	2,148,225	2,375,363	2,571,63
User Charges	39,510,850	46,816,153	47,967,546	49,360,144	50,611,362	51,802,427	53,024,037	54,369,158	55,654,256	56,972,326	58,418,71
Other Revenues	17,306,347	19,343,305	19,727,087	20,728,893	21,243,251	21,770,468	22,310,856	22,864,768	23,432,523	24,014,489	24,610,96
Grants Subsidies & Contributions	5,215,084	4,156,821	4,200,979	4,257,282	4,314,993	4,374,148	4,434,780	4,496,925	4,560,626	4,625,920	4,692,84
Total Operating Income	129,322,547	137,836,852	140,782,804	145,281,233	149,308,276	153,395,281	157,688,723	162,140,736	166,536,108	171,202,889	176,006,54
Operating Expenditure											
Employee Costs	(68,297,269)	(72,024,369)	(73,286,430)	(75,295,425)	(77,346,541)	(80,010,603)	(81,745,396)	(83,518,039)	(85,329,367)	(87,180,250)	(89,136,714
Materials & Contracts	(22,854,622)	(26,043,200)	(23,208,498)	(23,702,805)	(24,464,316)	(24,697,871)	(25,124,411)	(25,753,035)	(26,454,088)	(26,567,843)	(30,257,871
Borrowing Costs	(77,517)	(65,406)	(52,954)	(40,152)	(26,991)	(13,459)	(1,536)	-	-	-	-
Other Operating Expenses	(21,401,406)	(22,425,621)	(22,463,961)	(22,973,434)	(23,596,825)	(24,620,526)	(24,786,862)	(25,354,174)	(26,036,863)	(27,160,195)	(27,346,648
Depreciation & Amortisation	(22,010,010)	(23,224,948)	(23,530,056)	(23,891,391)	(24,246,212)	(24,521,343)	(24,681,950)	(24,751,613)	(24,777,435)	(24,878,375)	(24,809,390
Total Operating Expenditure	(134,640,824)	(143,783,544)	(142,541,899)	(145,903,207)	(149,680,885)	(153,863,802)	(156,340,155)	(159,376,861)	(162,597,753)	(165,786,663)	(171,550,623
Operating Result Before Capital Income -											
Surplus/(Deficit)	(5,318,277)	(5,946,692)	(1,759,095)	(621,974)	(372,609)	(468,521)	1,348,568	2,763,875	3,938,355	5,416,226	4,455,92
Capital Income											
Grants Subsidies & Contributions	16,672,939	21,658,134	11,658,644	10,739,813	16,691,341	19,883,626	15,182,987	12,560,311	11,501,909	13,155,476	9,655,52
Sale of Assets	976,747	1,022,269	656,583	982,086	1,408,581	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,67
Total Capital Income	17,649,686	22,680,403	12,315,227	11,721,899	18,099,922	21,257,908	16,028,962	13,713,616	12,622,663	13,424,035	11,096,20
Operating Result - Surplus/(Deficit)	12,331,409	16,733,711	10,556,132	11,099,925	17,727,313	20,789,387	17,377,530	16,477,491	16,561,018	18,840,261	15,552,12
Capital Expenditure											
Other Capital Purchases	(4,928,984)	(5,273,656)	(2,912,184)	(4,706,114)	(5,623,301)	(6,231,182)	(4,120,254)	(4,045,268)	(4,896,348)	(1,743,084)	(5,500,732
Capital Works Program	(55,934,067)	(73,245,080)	(34,503,812)	(35,630,250)	(34,771,372)	(30,811,821)	(27,871,202)	(23,876,814)	(21,056,273)	(27,729,249)	(16,169,021
Total Capital Expenditure	(60,863,051)	(78,518,736)	(37,415,996)	(40,336,364)	(40,394,673)	(37,043,003)	(31,991,456)	(27,922,082)	(25,952,621)	(29,472,333)	(21,669,753
Total Capital Experiordie	(00,803,031)	(78,318,730)	(37,413,550)	(40,330,304)	(40,334,073)	(37,043,003)	(31,331,430)	(27,322,002)	(23,932,021)	(25,472,333)	(21,005,755
Cash Flow to Fund - In/(Out)	(48,531,642)	(61,785,025)	(26,859,864)	(29,236,439)	(22,667,360)	(16,253,616)	(14,613,926)	(11,444,591)	(9,391,603)	(10,632,072)	(6,117,628
Financed By:											
Borrowings											
External Loan	-	-	-	-	-	-	-	-	-	-	-
Less: Loan Repayments on External Loan	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-
Net Borrowing	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-
Reserve Movements											
Transfers to Reserves	(14,289,917)	(7,616,374)	(16,008,504)	(16,015,220)	(14,138,474)	(16,242,055)	(19,516,408)	(21,321,932)	(22,751,814)	(21,115,513)	(21,884,685
Transfer from Reserves	41,246,643	47,392,416	21,306,625	24,588,150	16,575,851	12,737,918	14,513,775	13,658,093	13,755,966	14,046,069	11,209,74
Net Reserve Movements	26,956,726	39,776,042	5,298,121	8,572,930	2,437,377	(3,504,137)	(5,002,633)	(7,663,839)	(8,995,848)	(7,069,444)	(10,674,940
Depreciation & Amortisation Expenses (Contra)	22,010,010	23,224,948	23,530,056	23,891,391	24,246,212	24,521,343	24,681,950	24,751,613	24,777,435	24,878,375	24,809,39
Net Budget Result - Surplus/(Deficit)	(0)	768,759	1,508,656	2,755,422	3,530,608	4,264,437	4,941,985	5,643,183	6,389,984	7,176,859	8,016,82
Cumulative Budget Result - Surplus/(Deficit)	(0)	768,759	2,277,415	5,032,837	8,563,445	12,827,882	17,769,867	23,413,050	29,803,034	36,979,893	44,996,71

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 4: LTFP 5.2 Optimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	15,280,260	17,011,929	16,890,558	19,817,517	23,277,321	27,489,939	32,371,776	38,060,255	44,560,547	51,901,260	60,328,76
Investments	95,568,887	58,801,333	51,881,326	43,891,133	38,902,737	40,540,180	50,848,517	61,355,958	74,104,951	82,868,910	95,671,70
Receivables	7,535,688	8,081,243	7,913,336	7,984,355	8,266,660	8,495,615	8,542,116	8,629,084	8,749,246	8,956,144	9,037,34
Other	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,90
Total Current Assets	118,586,741	84,096,412	76,887,127	71,894,911	70,648,625	76,727,641	91,964,315	108,247,204	127,616,651	143,928,221	165,239,71
NON-CURRENT ASSETS											
Investments	23,641,792	20,633,304	22,255,190	21,672,453	24,223,472	26,090,166	20,784,462	17,940,860	14,187,715	12,493,200	10,365,35
Receivables	1,790,467	1,852,356	1,891,045	1,901,052	1,912,410	1,924,051	1,935,984	1,948,215	1,960,751	1,973,601	1,986,77
Infrastructure, Property, Plant & Equipment	1,001,711,404	1,057,005,192	1,070,891,132	1,087,336,105	1,103,484,566	1,116,006,227	1,123,315,732	1,126,486,201	1,127,661,388	1,132,255,346	1,129,115,70
Investment Property	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,00
Total Non-Current Assets	1,185,617,662	1,237,964,852	1,253,511,367	1,269,383,610	1,288,094,448	1,302,494,444	1,304,510,178	1,304,849,276	1,302,283,854	1,305,196,146	1,299,941,83
Total Assets	1,304,204,403	1,322,061,264	1,330,398,493	1,341,278,522	1,358,743,073	1,379,222,084	1,396,474,493	1,413,096,480	1,429,900,505	1,449,124,368	1,465,181,54
CURRENT LIABILITIES											
Payables	22,616,723	24,124,332	22,317,271	22,503,170	22,656,094	22,771,920	22,723,444	22,820,160	23,014,345	23,348,062	23,800,30
Borrowings	422,922	422,922	422,922	422,922	422,922	123,406	(0)	(0)	(0)	(0)	25,000,30
Provisions	15,451,738	15,514,485	15,562,301	15,628,965	15,698,900	15,771,852	15,818,612	15,866,392	15,915,213	15,965,099	16,017,90
Total Current Liabilities	38,491,383	40,061,739	38,302,494	38,555,058	38,777,917	38,667,178	38,542,056	38,686,552	38,929,559	39,313,161	39,818,21
NON-CURRENT LIABILITIES											
Borrowings	2,064,582	1,617,376	1,157,718	685,258	199,637	-	_	_	_	_	
Provisions	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343
Total Non-Current Liabilities	2,789,925	2,342,719	1,883,061	1,410,601	924,980	725,343	725,343	725,343	725,343	725,343	725,34
Total Liabilities	41,281,308	42,404,458	40,185,555	39,965,659	39,702,896	39,392,521	39,267,400	39,411,896	39,654,902	40,038,504	40,543,55
NET ASSETS	1,262,923,095	1,279,656,806	1,290,212,938	1,301,312,863	1,319,040,176	1,339,829,564	1,357,207,093	1,373,684,584	1,390,245,603	1,409,085,864	1,424,637,989
EQUITY											
Retained Earning	719,198,961	731,530,370	748,264,081	758,820,213	769,920,138	787,647,451	808,436,839	825,814,368	842,291,859	858,852,878	877,693,13
Revaluation Reserves	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,72
Retained Earning	1,250,591,686	1,262,923,095	1,279,656,806	1,290,212,938	1,301,312,863	1,319,040,176	1,339,829,564	1,357,207,093	1,373,684,584	1,390,245,603	1,409,085,86
Net Operating Result - Surplus/(Deficit)	12,331,409	16,733,711	10,556,132	11,099,925	17,727,313	20,789,387	17,377,530	16,477,491	16,561,018	18,840,261	15,552,12
TOTAL EQUITY	1,262,923,095	1,279,656,806	1,290,212,938	1,301,312,863	1,319,040,176	1,339,829,564	1,357,207,093	1,373,684,584	1,390,245,603	1,409,085,864	1,424,637,98
Total Cook Cook Foult alone & Lawrence Co	ulalas attelles to block										
Total Cash, Cash Equivalents & Investment Secu			27 524 242	26 049 475	20 400 404	21 266 100	22 206 522	27 405 024	20 070 606	42 774 602	4E 242 27
- External Restrictions	28,917,814	25,909,326	27,531,212	26,948,475	29,499,494	31,366,188	33,396,533	37,485,921	38,978,606	43,771,693	45,212,37
- Internal Restrictions - Unrestricted	96,238,661 9,334,463	59,471,107 11,066,133	52,551,100 10,944,762	44,560,907 13,871,721	39,572,511 17,331,524	41,209,954 21,544,142	44,182,242 26,425,979	47,756,693 32,114,459	55,259,856 38,614,751	57,536,213 45,955,464	66,770,46 54,382,96
Total	134,490,938	96,446,565	91,027,073	85,381,102	86,403,529	94,120,284	104,004,754	117,357,072	132,853,212	147,263,369	166,365,81
	104,430,000	30,440,000	31,021,010	30,001,102	30,400,020	34,120,204	.54,004,104	, , , , , , ,	.52,000,212	,200,000	.00,000,01

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 4: LTFP 5.2 Optimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	46,722,142	47,870,674	49,235,097	50,893,037	52,568,775	54,313,008	56,116,257	57,986,133	59,914,920	61,901,495	63,956,82
Domestic Waste Charge	18,180,315	18,181,319	18,369,618	18,723,535	19,126,438	19,537,042	19,993,822	20,430,915	20,772,735	21,250,601	21,691,78
User Charges & Fees	39,428,605	46,611,085	47,929,972	49,341,875	50,581,002	51,770,331	52,989,289	54,336,042	55,624,809	56,938,826	58,381,650
Investments Income	2,449,402	1,483,050	1,246,015	1,286,962	1,383,816	1,528,464	1,729,148	1,920,191	2,130,540	2,356,435	2,555,279
Grants & Contributions	21,894,299	25,704,376	16,107,595	15,024,163	20,856,343	24,175,383	19,732,473	17,121,797	16,088,336	17,738,167	14,434,260
Other Operating Receipts	17,103,885	19,037,037	19,682,370	20,670,447	21,189,579	21,714,083	22,252,289	22,806,770	23,373,978	23,953,093	24,547,90
Other Operating Receipts	145,778,647	158,887,541	152,570,667	155,940,020	165,705,954	173,038,311	172,813,277	174,601,847	177,905,319	184,138,617	185,567,70
Payments	143,770,047	130,007,341	132,370,007	133,340,020	103,703,334	173,030,311	172,013,277	174,001,047	177,505,515	104,130,017	103,307,70
Employee Benefits & On-Costs	65,262,979	67,515,013	69,229,398	71,579,884	74,062,181	76,651,972	78,340,103	80,037,241	81,771,371	83,543,313	85,417,239
Materials & Contracts			27,785,370	27,328,441	27,622,002	27,930,671					33,270,566
Borrowing Costs	26,360,960 89,794	29,676,938 78,024	65,928	53,490	40,704	27,930,671	28,396,306 13,959	29,064,075 1,600	29,828,430	30,121,649	33,270,300
Other Operating Expenses	21,349,391	22,247,936	22,457,310	22,885,049	23,488,677	24,442,930	24,758,005	25,255,754	25,918,427	26,965,315	27,314,301
Other Operating expenses											
Net Cash provided by (or used in) Operating	113,063,124	119,517,911	119,538,006	121,846,864	125,213,563	129,053,131	131,508,374	134,358,671	137,518,228	140,630,277	146,002,10
Activities	32,715,524	39,369,630	33,032,661	34,093,156	40,492,390	43,985,179	41,304,904	40,243,176	40,387,091	43,508,340	39,565,59
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	976,747	1,022,269	656,583	982,086	1,408,581	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,670
Proceeds from sale of Investment Securities	27,654,820	39,776,042	6,920,007	8,572,930	4,988,396	0	0	0	0	0	(
	28,631,567	40,798,311	7,576,590	9,555,016	6,396,977	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,67
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	60,478,881	77,989,065	38,649,078	40,248,753	40,392,924	37,143,553	32,143,002	28,044,163	26,011,705	29,366,742	21,903,830
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	698,094	-	1,621,886	-	2,551,019	3,504,137	5,002,633	7,663,839	8,995,848	7,069,444	10,674,940
	61,176,974	77,989,065	40,270,964	40,248,753	42,943,943	40,647,690	37,145,635	35,708,002	35,007,553	36,436,186	32,578,770
Net Cash provided by (or used in) Investing											
Activities	(32,545,407)	(37,190,754)	(32,694,374)	(30,693,737)	(36,546,966)	(39,273,408)	(36,299,660)	(34,554,697)	(33,886,799)	(36,167,627)	(31,138,094
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances		-		-		-	-	-		-	
Trocceds from Borrowings and Advances	_	_	-	-	_	-	-	-	-	-	
Payments											
Repayments of Borrowings & Advances	435,095	447,206	459,658	472,460	485,621	499,153	123,406			-	
Repayments of borrowings & Advances	435,095	447,206	459,658	472,460	485,621	499,153	123,406		-		
Net Cash provided by (or used in) Financing	433,033	447,200	455,050	472,400	403,021	433,133	123,400	-	-	-	
Activities	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)				
Net Increase (Decrease) in cash held	(264,978)	1,731,670	(121,371)	2,926,959	3,459,804	4,212,618	4,881,837	5,688,479	6,500,292	7,340,713	8,427,502
Cash Assets & Investments at the beginning											
of the reporting period	15,545,238	15,280,260	17,011,929	16,890,558	19,817,517	23,277,321	27,489,939	32,371,776	38,060,255	44,560,547	51,901,26
or the reporting period	10,040,230	13,260,260	17,011,929	10,030,000	19,017,017	23,211,321	21,409,939	32,311,110	36,000,233	44,300,347	31,301,20
Cash at the end of the reporting period	15,280,260	17,011,929	16,890,558	19,817,517	23,277,321	27,489,939	32,371,776	38,060,255	44,560,547	51,901,260	60,328,76

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 4: LTFP 5.2 Optimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
Plus Other Current Investments	95,568,887	58,801,333	51,881,326	43,891,133	38,902,737	40,540,180	50,848,517	61,355,958	74,104,951	82,868,910	95,671,700
Plus Other Non-Current Investments	23,641,792	20,633,304	22,255,190	21,672,453	24,223,472	26,090,166	20,784,462	17,940,860	14,187,715	12,493,200	10,365,350
Total Cash & Investment Securities	134,490,938	96,446,565	91,027,073		86,403,529	94,120,284	104,004,754	117,357,072	132,853,212	147,263,369	166,365,811
Total Cash & Investment Securities	134,430,336	96,446,363	91,027,073	85,381,102	86,403,529	94,120,204	104,004,754	117,357,072	132,653,212	147,203,309	100,303,611
Statement of Changes in Equity											
Equity - Opening Balance	1,250,591,686	1,262,923,095	1,279,656,806	1,290,212,938	1,301,312,863	1,319,040,176	1,339,829,564	1,357,207,093	1,373,684,584	1,390,245,603	1,409,085,864
Net Operating Result for the Year	12,331,409	16,733,711	10,556,132	11,099,925	17,727,313	20,789,387	17,377,530	16,477,491	16,561,018	18,840,261	15,552,125
Equity - Closing Balance	1,262,923,095	1,279,656,806	1,290,212,938	1,301,312,863	1,319,040,176	1,339,829,564	1,357,207,093	1,373,684,584	1,390,245,603	1,409,085,864	1,424,637,989
RESERVE BALANCE											
External Restriction											
Voluntary Planning Agreement	10,096,561	9,364,797	7,664,877	4,667,308	4,202,998	4,911,394	4,491,685	5,633,412	4,798,003	5,315,302	5,356,292
Section 94A	610,323	102,005	292,112	131,299	641,831	737,852	725,974	346,186	946,768	1,825,780	(0)
Affordable Housing	4,423,395	3,769,777	3,991,175	4,137,501	4,283,753	4,429,930	4,576,031	4,722,054	4,867,997	5,013,859	5,159,639
Unexpended Grants/Subsidy	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912
Domestic Waste Reserve	12,036,834	11,133,268	14,209,136	16,638,455	18,919,625	19,743,916	21,953,143	25,012,800	26,457,056	29,554,724	32,270,921
Stormwater Management Service Reserve	376,789	165,567	-		77,375	169,184	275,788	397,557	534,870	688,116	1,051,613
Total External Restricted Reserve	28,917,814	25,909,326	27,531,212	26,948,475	29,499,494	31,366,188	33,396,533	37,485,921	38,978,606	43,771,693	45,212,377
Internal Restriction											
Employees Leave Entitlements	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437
Replacement - Plant & Vehicles	3,157,194	3,017,986	3,310,556	2,679,742	1,274,999	931,540	928,179	699,530	1,662,984	2,868,649	2,318,217
Computer	1,751,057	1,800,905	1,714,453	1,381,701	1,536,249	1,650,397	1,684,145	1,694,693	1,371,941	1,556,789	1,738,837
Centralised Reserve	2,529,667	826,806	938,415	1,362,482	377,146	302,161	1,814,966	3,975,066	6,351,172	9,522,543	12,477,328
Infrastructure Asset Renewal Reserve	11,343,883	3,147,635	2,030,097	1,056,561	495,350	1,213,027	1,453,352	375,917	3,636,058	2,981,634	8,363,429
Election Reserve	450,000	82,620	213,840	349,920	486,000	89,230	230,948	377,914	524,880	96,368	249,423
Sale Surplus Lands	5,826,469	5,826,469	5,518,344	3,018,344	518,344	518,344	518,344	518,344	518,344	518,344	518,344
Looking Good	51,396	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Deposits & Bonds	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208
Parking Meters	1,858,540	2,042,140	2,229,412	2,420,429	2,615,267	2,814,002	3,016,711	3,223,474	3,434,373	1,350,950	1,570,369
Off-Street Parking Facilities	1,688,137	2,089,637	1,691,137	2,092,637	2,494,137	2,895,637	3,297,137	3,698,637	4,100,137	4,501,637	4,903,137
Housing Stock	1,888,479	1,973,030	2,057,731	2,143,508	2,230,382	2,317,950	2,408,131	2,500,978	2,596,605	2,695,092	2,796,514
Social Housing	396,287	190,318	288,123	389,213	493,682	601,656	713,244	828,556	947,736	1,070,875	1,198,046
Carry Overs	1,979,238	1,006,278	7,048	(0)	(0)	(0)	(0)	(0)	(0)	(0)	1,150,040
Waverley Cemetery	378,300	121,497	114,919	364,128	608,534	844,304	1,085,379	1,331,878	1,583,920	1,841,626	2,105,119
Investment Strategy	44,964,531	19,370,303	14,461,542	9,326,759	8,466,938	9,056,223	9,056,223	10,556,223	10,556,223	10,556,223	10,556,223
Total Internal Restriction	96,238,661	59,471,107	52,551,100	44,560,907	39,572,511	41,209,954	44,182,242	47,756,693	55,259,856	57,536,213	66,770,469
Total Restricted Reserve Balance	125,156,475	85,380,433	80,082,312	71,509,382	69,072,005	72,576,142	77,578,775	85,242,614	94,238,462	101,307,906	111,982,846

Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 5: LTFP 5.2 Pessimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	64,942,706	65,833,655	67,076,820	68,750,324	70,521,761	72,331,354	74,225,487	76,134,443	77,987,104	80,024,731	82,061,89
Investment Income	2,347,560	1,404,458	1,231,611	1,291,994	1,392,163	1,540,855	1,746,265	1,936,002	2,148,225	2,375,363	2,571,63
User Charges	39,510,850	46,816,153	47,967,546	49,360,144	50,611,362	51,802,427	53,024,037	54,369,158	55,654,256	56,972,326	58,418,71
Other Revenues	17,306,347	19,343,305	19,727,087	20,216,393	20,717,938	21,232,022	21,758,949	22,299,063	22,852,676	23,420,146	24,001,76
Grants Subsidies & Contributions	5,215,084	4,156,821	4,200,979	4,257,282	4,314,993	4,374,148	4,434,780	4,496,925	4,560,626	4,625,920	4,692,84
Total Operating Income	129,322,547	137,554,392	140,204,043	143,876,137	147,558,217	151,280,806	155,189,518	159,235,591	163,202,887	167,418,486	171,746,85
Operating Expenditure											
Employee Costs	(68,297,269)	(73,599,970)	(76,026,529)	(78,920,864)	(81,892,004)	(85,446,538)	(88,033,654)	(90,699,368)	(93,446,094)	(96,276,288)	(99,257,672
Materials & Contracts	(22,854,622)	(26,043,200)	(23,208,498)	(23,702,805)	(24,464,316)	(24,697,871)	(25,124,411)	(25,753,035)	(26,454,088)	(26,567,843)	(30,257,871
Borrowing Costs	(77,517)	(65,406)	(52,954)	(40,152)	(26,991)	(13,459)	(1,536)	(23,733,033)	(20,434,088)	(20,307,643)	(30,237,671
Other Operating Expenses	(21,401,406)	(22,425,621)	(22,463,961)	(22,973,434)	(23,596,825)	(24,620,529)	(24,786,862)	(25,354,182)	(26,036,875)	(27,160,207)	(27,346,666
Depreciation & Amortisation		(23,224,948)		(23,891,391)					1		
· ·	(22,010,010)		(23,530,056)		(24,246,212)	(24,521,343)	(24,681,950)	(24,751,613)	(24,777,435)	(24,878,375)	(24,809,390
Total Operating Expenditure	(134,640,824)	(145,359,145)	(145,281,998)	(149,528,646)	(154,226,348)	(159,299,740)	(162,628,413)	(166,558,198)	(170,714,492)	(174,882,713)	(181,671,599
Operating Result Before Capital Income - Surplus/(Deficit)	(5,318,277)	(7,804,753)	(5,077,955)	(5,652,509)	(6,668,131)	(8,018,934)	(7,438,895)	(7,322,607)	(7,511,605)	(7,464,227)	(9,924,748
Capital Income											
Grants Subsidies & Contributions	16,672,939	8,401,884	4,758,894	3,965,296	5,345,609	5,967,958	4,277,831	3,254,944	2,735,936	3,057,693	1,854,60
Sale of Assets	976,747	1,022,269	656,583	982,086	1,408,581	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,67
Total Capital Income	17,649,686	9,424,153	5,415,477	4,947,382	6,754,190	7,342,240	5,123,806	4,408,249	3,856,690	3,326,252	3,295,28
Operating Result - Surplus/(Deficit)	12,331,409	1,619,400	337,522	(705,127)	86,059	(676,694)	(2,315,089)	(2,914,358)	(3,654,915)	(4,137,975)	(6,629,464
Capital Expenditure											
Other Capital Purchases	(4,928,984)	(5,273,656)	(2,912,184)	(4,706,114)	(5,623,301)	(6,231,182)	(4,120,254)	(4,045,268)	(4,896,348)	(1,743,084)	(5,500,732
Capital Works Program	(55,934,067)	(73,245,080)	(34,503,812)	(35,630,250)	(34,771,372)	(30,811,821)	(27,871,202)	(23,876,814)	(21,056,273)	(27,729,249)	(16,169,021
Total Capital Expenditure	(60,863,051)	(78,518,736)	(37,415,996)	(40,336,364)	(40,394,673)	(37,043,003)	(31,991,456)	(27,922,082)	(25,952,621)	(29,472,333)	(21,669,753
Cash Flow to Fund - In/(Out)	(48,531,642)	(76,899,336)	(37,078,474)	(41,041,491)	(40,308,614)	(37,719,697)	(34,306,545)	(30,836,440)	(29,607,536)	(33,610,308)	(28,299,217
Financed By:											
Borrowings											
External Loan			-		-						
Less: Loan Repayments on External Loan	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-
Net Borrowing	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-
Reserve Movements											
Transfers to Reserves	(14,289,917)	(5,213,502)	(14,508,504)	(15,015,220)	(13,138,474)	(15,242,055)	(18,516,408)	(20,321,932)	(21,751,814)	(20,115,513)	(20,884,685
Transfer from Reserves	41,246,643	47,392,416	21,306,625	24,588,150	16,575,851	12,737,918	14,513,775	13,658,093	13,755,966	14,046,069	11,209,74
Net Reserve Movements	26,956,726	42,178,914	6,798,121	9,572,930	3,437,377	(2,504,137)	(4,002,633)	(6,663,839)	(7,995,848)	(6,069,444)	(9,674,940
Depreciation & Amortisation Expenses (Contra)	22,010,010	23,224,948	23,530,056	23,891,391	24,246,212	24,521,343	24,681,950	24,751,613	24,777,435	24,878,375	24,809,39
Net Budget Result - Surplus/(Deficit)	(0)	(11,942,680)	(7,209,954)	(8,049,630)	(13,110,646)	(16,201,644)	(13,750,634)	(12,748,666)	(12,825,949)	(14,801,377)	(13,164,767
Cumulative Budget Result - Surplus/(Deficit)	(0)	(11,942,680)	(19,152,634)	(27,202,264)	(40,312,910)	(56,514,554)	(70,265,188)	(83,013,854)	(95,839,803)	(110,641,180)	(123,805,947

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 5: LTFP 5.2 Pessimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	15,280,260	4,685,902	(4,272,653)	(12,110,876)	(25,143,655)	(41,295,401)	(62,480,289)	(74,782,797)	(85,785,403)	(101,589,228)	(111,437,66
Investments	95,568,887	58,801,333	51,881,326	43,891,133	38,902,737	40,540,180	50,848,517	61,355,958	74,104,951	82,868,910	95,671,70
Receivables	7,535,688	7,740,163	7,723,594	7,779,653	7,939,173	8,094,034	8,205,267	8,322,391	8,445,964	8,608,057	8,734,76
Other	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,907	201,90
Total Current Assets	118,586,741	71,429,305	55,534,174	39,761,816	21,900,162	7,540,719	(3,224,598)	(4,902,541)	(3,032,581)	(9,910,354)	(6,829,28
NON-CURRENT ASSETS											
Investments	23,641,792	18,230,432	18,352,318	16,769,581	18,320,600	19,187,294	12,881,590	9,037,988	4,284,843	1,590,328	(1,537,522
Receivables	1,790,467	1,852,356	1,891,045	1,901,052	1,912,410	1,924,051	1,935,984	1,948,215	1,960,751	1,973,601	1,986,77
Infrastructure, Property, Plant & Equipment	1,001,711,404	1,057,005,192	1,070,891,132	1,087,336,105	1,103,484,566	1,116,006,227	1,123,315,732	1,126,486,201	1,127,661,388	1,132,255,346	1,129,115,70
Investment Property	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,000	158,474,00
Total Non-Current Assets	1,185,617,662	1,235,561,980	1,249,608,495	1,264,480,738	1,282,191,576	1,295,591,572	1,296,607,306	1,295,946,404	1,292,380,982	1,294,293,274	1,288,038,95
Total Assets	1,304,204,403	1,306,991,284	1,305,142,668	1,304,242,555	1,304,091,738	1,303,132,291	1,293,382,708	1,291,043,862	1,289,348,400	1,284,382,920	1,281,209,67
CURRENT LIABILITIES											
Payables	22,616,723	24,124,332	22,317,271	22,503,170	22,656,094	22,774,985	22,729,726	22,829,820	23,027,547	23,364,976	23,821,10
Borrowings	422,922	422,922	422,922	422,922	422,922	123,406	(0)	(0)	(0)	(0)	(0
Provisions	15,451,738	15,558,817	15,639,397	15,730,971	15,826,792	15,924,301	15,994,521	16,066,881	16,141,446	16,218,284	16,299,29
Total Current Liabilities	38,491,383	40,106,070	38,379,590	38,657,064	38,905,809	38,822,692	38,724,247	38,896,701	39,168,993	39,583,260	40,120,40
NON-CURRENT LIABILITIES											
Borrowings	2,064,582	1,617,376	1,157,718	685,258	199,637			-	-		-
Provisions	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343	725,343
Total Non-Current Liabilities	2,789,925	2,342,719	1,883,061	1,410,601	924,980	725,343	725,343	725,343	725,343	725,343	725,34
Total Liabilities	41,281,308	42,448,789	40,262,651	40,067,665	39,830,789	39,548,035	39,449,590	39,622,044	39,894,337	40,308,603	40,845,75
NET ASSETS	1,262,923,095	1,264,542,495	1,264,880,017	1,264,174,890	1,264,260,949	1,263,584,256	1,253,933,117	1,251,421,818	1,249,454,064	1,244,074,317	1,240,363,92
EQUITY											
Retained Earning	719,198,961	731,530,370	733,149,770	733,487,292	732,782,165	732,868,224	732,191,531	729,876,441	726,962,083	723,307,169	719,169,19
Revaluation Reserves	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,725	531,392,72
Retained Earning	1,250,591,686	1,262,923,095	1,264,542,495	1,264,880,017	1,264,174,890	1,264,260,949	1,263,584,256	1,261,269,166	1,258,354,808	1,254,699,894	1,250,561,91
Net Operating Result - Surplus/(Deficit)	12,331,409	1,619,400	337,522	(705,127)	86,059	(676,694)	(2,315,089)	(2,914,358)	(3,654,915)	(4,137,975)	(6,629,464
TOTAL EQUITY	1,262,923,095	1,264,542,495	1,264,880,017	1,264,174,890	1,264,260,949	1,263,584,256	1,261,269,166	1,258,354,808	1,254,699,894	1,250,561,919	1,243,932,45
Total Cash, Cash Equivalents & Investment Secu	rities attributable to	0:									
- External Restrictions	28,917,814	23,506,454	23,628,340	22,045,603	23,596,622	24,463,316	25,493,661	28,583,049	29,075,734	32,868,821	33,309,50
- Internal Restrictions	96,238,661	59,471,107	52,551,100	44,560,907	39,572,511	41,209,954	44,182,242	47,756,693	55,259,856	57,536,213	66,770,46
- Unrestricted	9,334,463	(1,259,895)	(10,218,450)	(18,056,672)	(31,089,452)	(47,241,198)	(61,090,036)	(73,795,603)	(86,485,370)	(101,047,423)	(113,814,92
Total	134,490,938	81,717,666	65,960,990	48,549,837	32,079,681	18,432,072	8,585,867	2,544,138	(2,149,780)	(10,642,389)	(13,734,951

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 5: LTFP 5.2 Pessimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
	46 722 142	47 FOE 330	49 663 004	EO 000 00E	E1 3E3 310	E2 74E 022	E4 170 412	EE 6E6 E10	E7 171 903	E9 722 407	60 217 02
Rates Demostic Worte Charge	46,722,142	47,595,330	48,663,904	50,008,095	51,352,319	52,745,833	54,178,412	55,656,518	57,171,802	58,722,407	60,317,92
Domestic Waste Charge	18,180,315	18,181,319	18,369,618 47,929,972	18,723,535	19,126,438	19,537,042 51,770,331	19,993,822	20,430,915 54,336,042	20,772,735	21,250,601	21,691,78 58,381,65
User Charges & Fees Investments Income	39,428,605 2,449,402	46,611,085	1,246,015	49,341,875	50,581,002	1,528,464	52,989,289		55,624,809 2,130,540	56,938,826	
		1,483,050		1,286,962	1,383,816 9,624,796	10,324,602	1,729,148	1,920,191	7,308,369	2,356,435	2,555,27
Grants & Contributions	21,894,299	12,782,090	9,048,938	8,244,127			8,752,751	7,776,110		7,673,849	6,575,85
Other Operating Receipts	17,103,885	19,037,037	19,682,370	20,170,772	20,664,577	21,175,990	21,700,762	22,241,404	22,794,457	23,359,119	23,939,08
Doumente	145,778,647	145,689,911	144,940,817	147,775,367	152,732,948	157,082,262	159,344,184	162,361,180	165,802,713	170,301,236	173,461,57
<u>Payments</u>											
Employee Benefits & On-Costs	65,262,979	69,046,283	71,936,732	75,180,413	78,581,758	82,045,687	84,568,694	87,138,319	89,786,269	92,514,913	95,390,079
Materials & Contracts	26,360,960	29,676,938	27,785,370	27,328,441	27,622,002	27,945,269	28,429,297	29,116,369	29,900,973	30,215,422	33,386,587
Borrowing Costs	89,794	78,024	65,928	53,490	40,704	27,558	13,959	1,600	-	-	-
Other Operating Expenses	21,349,391	22,247,936	22,457,310	22,885,049	23,488,677	24,442,933	24,758,006	25,255,761	25,918,439	26,965,327	27,314,318
	113,063,124	121,049,180	122,245,340	125,447,393	129,733,140	134,461,447	137,769,956	141,512,050	145,605,680	149,695,663	156,090,98
Net Cash provided by (or used in) Operating Activities	32,715,524	24,640,731	22,695,477	22,327,974	22,999,807	22,620,815	21,574,228	20,849,130	20,197,033	20,605,574	17,370,59
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	976,747	1,022,269	656,583	982,086	1,408,581	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,67
Proceeds from sale of Investment Securities	27,654,820	42,178,914	6,920,007	9,572,930	4,988,396	0	0	0	0	0	
	28,631,567	43,201,183	7,576,590	10,555,016	6,396,977	1,374,282	845,975	1,153,305	1,120,754	268,559	1,440,67
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	60,478,881	77,989,065	38,649,078	40,248,753	40,392,924	37,143,553	32,143,002	28,044,163	26,011,705	29,366,742	21,903,83
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	698,094	-	121,886	_	1,551,019	2,504,137	4,002,633	6,663,839	7,995,848	6,069,444	9,674,940
	61,176,974	77,989,065	38,770,964	40,248,753	41,943,943	39,647,690	36,145,635	34,708,002	34,007,553	35,436,186	31,578,77
Net Cash provided by (or used in) Investing	52,210,211	11,000,000	22,770,227	,,,	12,010,010	22,0,020	20,210,000	2 1,1 0 0,0 0 0	0.,00.,000	55,155,255	02,010,11
Activities	(32,545,407)	(34,787,882)	(31,194,374)	(29,693,737)	(35,546,966)	(38,273,408)	(35,299,660)	(33,554,697)	(32,886,799)	(35,167,627)	(30,138,094
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances						-	-				-
•		-				-	-			-	
Payments											
Repayments of Borrowings & Advances	435,095	447,206	459,658	472,460	485,621	499,153	123,406				
nepayments of borrowings a Advances	435,095	447,206	459,658	472,460	485,621	499,153	123,406		_	_	
Net Cash provided by (or used in) Financing	455,055	447,200	433,030	472,400	403,022	455,155	123,400				
Activities	(435,095)	(447,206)	(459,658)	(472,460)	(485,621)	(499,153)	(123,406)		_		
Activities	(455,055)	(447,200)	(433,030)	(472,400)	(403,021)	(433,133)	(123,400)	-	-	-	
Net Increase (Decrease) in cash held	(264,978)	(10,594,358)	(8,958,555)	(7,838,223)	(13,032,779)	(16,151,746)	(13,848,838)	(12,705,567)	(12,689,766)	(14,562,053)	(12,767,502
Cook Assets 9 Investments of the basis of											
Cash Assets & Investments at the beginning	4	4		44.000.000					(00 0 10 000		
of the reporting period	15,545,238	15,280,260	4,685,902	(4,272,653)	(12,110,876)	(25,143,655)	(41,295,401)	(55,144,240)	(67,849,807)	(80,539,573)	(95,101,626
Cash at the end of the reporting period	15,280,260	4,685,902	(4,272,653)	(12,110,876)	(25,143,655)	(41,295,401)	(55,144,240)	(67,849,807)	(80,539,573)	(95,101,626)	(107,869,128

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Attachment 5 - Long Term Financial Plan (LTFP 5.2) 2020-21 to 2030-21

Appendix 5: LTFP 5.2 Pessimistic Scenario Forecasts

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31
							Error	Error	Error	Error	
Plus Other Current Investments	95,568,887	58,801,333	51,881,326	43,891,133	38,902,737	40,540,180			74,104,951		95,671,70
Plus Other Non-Current Investments	23,641,792	18,230,432	18,352,318	16,769,581	18,320,600	19,187,294			4,284,843		(1,537,52
Total Cash & Investment Securities	134,490,938	81,717,666	65,960,990	48,549,837	32,079,681	18,432,072			(2,149,780)		(13,734,95
			, , ,				, ,		(,,,	, , , , , ,	, , ,
Statement of Changes in Equity											
Equity - Opening Balance	1,250,591,686	1,262,923,095	1,264,542,495	1,264,880,017	1,264,174,890	1,264,260,949	1,263,584,256	1,261,269,166	1,258,354,808	1,254,699,894	1,250,561,91
Net Operating Result for the Year	12,331,409	1,619,400	337,522	(705,127)	86,059	(676,694)	(2,315,089)	(2,914,358)	(3,654,915)	(4,137,975)	(6,629,464
Equity - Closing Balance	1,262,923,095	1,264,542,495	1,264,880,017	1,264,174,890	1,264,260,949	1,263,584,256	1,261,269,166	1,258,354,808	1,254,699,894	1,250,561,919	1,243,932,45
RESERVE BALANCE											
External Restriction											
Voluntary Planning Agreement	10,096,561	7,202,212	4,152,292	254,723	(1,109,587)	(1,301,191)	(2,620,900)	(2,379,173)	(4,114,582)	(4,497,283)	(5,356,293
Section 94A	610,323	102,005	292,112	131,299	641,831	737,852	725,974	346,186	946,768	1,825,780	(0
Affordable Housing	4,423,395	3,529,490	3,600,888	3,647,214	3,693,466	3,739,643	3,785,744	3,831,767	3,877,710	3,923,572	3,969,352
Unexpended Grants/Subsidy	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912	1,373,912
Domestic Waste Reserve	12,036,834	11,133,268	14,209,136	16,638,455	18,919,625	19,743,916	21,953,143	25,012,800	26,457,056	29,554,724	32,270,921
Stormwater Management Service Reserve	376,789	165,567	-		77,375	169,184	275,788	397,557	534,870	688,116	1,051,613
Total External Restricted Reserve	28,917,814	23,506,454	23,628,340	22,045,603	23,596,622	24,463,316	25,493,661	28,583,049	29,075,734	32,868,821	33,309,50
Internal Restriction											
Employees Leave Entitlements	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437	5,153,437
Replacement - Plant & Vehicles	3,157,194	3,017,986	3,310,556	2,679,742	1,274,999	931,540	928,179	699,530	1,662,984	2,868,649	2,318,217
Computer	1,751,057	1,800,905	1,714,453	1,381,701	1,536,249	1,650,397	1,684,145	1,694,693	1,371,941	1,556,789	1,738,837
Centralised Reserve	2,529,667	826,806	938,415	1,362,482	377,146	302,161	1,814,966	3,975,066	6,351,172	9,522,543	12,477,328
Infrastructure Asset Renewal Reserve	11,343,883	3,147,635	2,030,097	1,056,561	495,350	1,213,027	1,453,352	375,917	3,636,058	2,981,634	8,363,429
Election Reserve	450,000	82,620	213,840	349,920	486,000	89,230	230,948	377,914	524,880	96,368	249,423
Sale Surplus Lands	5,826,469	5,826,469	5,518,344	3,018,344	518,344	518,344	518,344	518,344	518,344	518,344	518,344
Looking Good	51,396	(0)	(0)	(0)	(0)	(0)			(0)		(0
Deposits & Bonds	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208	12,771,208
Parking Meters	1,858,540	2,042,140	2,229,412	2,420,429	2,615,267	2,814,002	3,016,711	3,223,474	3,434,373	1,350,950	1,570,369
Off-Street Parking Facilities	1,688,137	2,089,637	1,691,137	2,092,637	2,494,137	2,895,637	3,297,137	3,698,637	4,100,137	4,501,637	4,903,137
Housing Stock	1,888,479	1,973,030	2,057,731	2,143,508	2,230,382	2,317,950	2,408,131	2,500,978	2,596,605	2,695,092	2,796,514
Social Housing	396,287	190,318	288,123	389,213	493,682	601,656	713,244	828,556	947,736	1,070,875	1,198,046
Carry Overs	1,979,238	1,006,278	7,048	(0)	(0)	(0)	(0)	(0)	(0)	(0)	((
Waverley Cemetery	378,300	121,497	114,919	364,128	608,534	844,304	1,085,379	1,331,878	1,583,920	1,841,626	2,105,119
Investment Strategy	44,964,531	19,370,303	14,461,542	9,326,759	8,466,938	9,056,223	9,056,223	10,556,223	10,556,223	10,556,223	10,556,22
Total Internal Restriction	96,238,661	59,471,107	52,551,100	44,560,907	39,572,511	41,209,954	44,182,242	47,756,693	55,259,856	57,536,213	66,770,46
Total Restricted Reserve Balance	125,156,475	82,977,561	76,179,440	66,606,510	63,169,133	65,673,270	69,675,903	76,339,742	84,335,590	90,405,034	100,079,97



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