



W A V E R L E Y  
COUNCIL

## COUNCIL MEETING

A meeting of WAVERLEY COUNCIL will be held at Waverley Council Chambers,  
Cnr Paul Street and Bondi Road, Bondi Junction at:

**7.00 PM, TUESDAY 17 MAY 2022**

A handwritten signature in black ink, appearing to read 'Emily Scott'.

Emily Scott  
**General Manager**

Waverley Council  
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### **Live Streaming of Meetings**

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and/or voice being live streamed and publicly available.

## AGENDA

### PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager will read the following Opening Prayer:

*God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

The Mayor will read the following Acknowledgement of Indigenous Heritage:

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.*

<b>1. Apologies/Leaves of Absence</b>	
<b>2. Declarations of Pecuniary and Non-Pecuniary Interests</b>	
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## 9. Questions with Notice

There are no questions with notice

## 10. Urgent Business..... 356

## 11. Closed Session ..... 357

The following matters are proposed to be dealt with in closed session and have been distributed to Councillors separately with the agenda:

CM/11.1/22.05 CONFIDENTIAL REPORT - Bus Shelter Advertising and Maintenance -  
Procurement Exemption

CM/11.2/22.05 CONFIDENTIAL REPORT - Bondi Pavilion Community Radio Station Licence

## 12. Resuming in Open Session ..... 359

## 13. Meeting Closure

## **OBITUARIES**

### **CM/3/22.05**

**Subject:** Obituaries

**Author:** Emily Scott, General Manager



Chris Bonney

The Mayor will ask Councillors for any obituaries.

*Council will rise for a minute's silence for the souls of people generally who have died in our Local Government Area.*

## CONFIRMATION AND ADOPTION OF MINUTES CM/5.1/22.05



WAVERLEY  
COUNCIL

**Subject:** Confirmation of Minutes - Council Meeting - 12 April 2022

**TRIM No:** SF21/6063

**Author:** Al Johnston, Governance Officer

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### RECOMMENDATION:

That the minutes of the Council meeting held on 12 April 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

### Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the *Local Government Act 1993*.

### Attachments

1. Council Meeting Minutes - 12 April 2022 .



**MINUTES OF THE WAVERLEY COUNCIL MEETING  
HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON  
TUESDAY, 12 APRIL 2022**

**Present:**

Councillor Paula Masselos (Mayor) (Chair)	Lawson Ward
Councillor Elaine Keenan (Deputy Mayor)	Lawson Ward
Councillor Sally Betts	Hunter Ward
Councillor Angela Burrill	Lawson Ward
Councillor Ludovico Fabiano	Waverley Ward
Councillor Leon Goltsman	Bondi Ward
Councillor Michelle Gray	Bondi Ward
Councillor Tony Kay	Waverley Ward
Councillor Steven Lewis	Hunter Ward
Councillor Tim Murray	Waverley Ward
Councillor Will Nemesh	Hunter Ward

**Staff in attendance:**

Emily Scott	General Manager
Sam McGuinness	Acting Director, Planning, Environment and Regulatory
Sharon Cassidy	Acting Director, Community, Assets and Operations
Meredith Graham	Acting Director, Customer Service and Organisation Improvement
Richard Sheridan	Interim Director, Finance and Governance

*At the commencement of proceedings at 7.03 pm, those present were as listed above, with the exception of Cr Nemesh who arrived at 7.39 pm during addresses by members of the public.*

*At 9.30 pm, following the vote on item CM/8.2/22.04, the meeting adjourned for a short break.*

*At 9.38 pm, the meeting resumed with those present as listed above, with the exception of Cr Burrill who did not return.*

**PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE**

The General Manager read the following Opening Prayer:

*God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

The Mayor read the following Acknowledgement of Indigenous Heritage:

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.*

**1. Apologies/Leaves of Absence**

**CM/1.1/22.04 Request for Leave of Absence - Cr Wy Kanak (A03/0029)**

**MOTION / UNANIMOUS DECISION**

Mover: Cr Fabiano

Seconder: Cr Murray

That Council grants Cr Wy Kanak leave of absence from the Council meeting on 12 April 2022 to attend to sorry business.

**2. Declarations of Pecuniary and Non-Pecuniary Interests**

The Chair called for declarations of interest and none were received.

**3. Obituaries**

Scott Field  
Paul Goodchild  
Eddie Kreyman

*Council rose for a minute's silence for the souls of people generally who have died in our Local Government Area.*

**4. Addresses by Members of the Public**

4.1 B Mouroukas (on behalf of Bondi Heights Precinct) – CM/5.2/22.04 – Adoption of Minutes – Waverley Traffic Committee Meeting – 24 March 2022 – TC/C.01/22.03 – 40 km/h Speed Limit Changes – Traffic Control Devices – Park Parade and Dickson Street at Birrell Street, Bondi.

4.2 G Beard (on behalf of Bronte Precinct) – CM/5.2/22.04 – Adoption of Minutes – Waverley Traffic Committee Meeting – 24 March 2022 – TC/C.01/22.03 – 40 km/h Speed Limit Changes – Traffic Control Devices – Park Parade and Dickson Street at Birrell Street, Bondi.

- 4.3 V Milson – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.4 M Main – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.5 C Rodriguez – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.6 J McAlpin (on behalf of Charing Cross Precinct) – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.7 L Mellos – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.8 J Jungheim – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.9 S Hely (on behalf of Bronte Beach Precinct and Friends of War Memorial Hospital) – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.10 S Furness (on behalf of Uniting) – CM/7.10/22.04 – Planning Proposal – War Memorial Hospital – Birrell Street Sites – 99-117 Birrell Street, Waverley.
- 4.11 M Moran – CM/8.1/22.04 – Carrington Road, Bronte Road and Victoria Street Intersection, Waverley – Red Light Speed Camera.
- 4.12 M Wun – CM/8.2/22.04 – Miller Street, Bondi – Streetscape Upgrade.
- 4.13 P George – CM/8.2/22.04 – Miller Street, Bondi – Streetscape Upgrade.
- 4.14 J Occhiuto – CM/8.2/22.04 – Miller Street, Bondi – Streetscape Upgrade.
- 4.15 M Moran – CM/8.3/22.04 – St Charles' Primary School, Waverley – Bus Stop Removal.

#### ITEMS BY EXCEPTION

#### MOTION / UNANIMOUS DECISION

Mover: Cr Masselos  
Seconder: Cr Keenan

That the recommendations for the following items be adopted as recommended in the business paper:

- CM/5.1/22.04 Confirmation of Minutes – Council Meeting – 15 March 2022.
- CM/7.5/22.04 Delegations Review.
- CM/7.6/22.04 Investment Portfolio Report – March 2022.
- CM/7.9/22.04 Electric Vehicle Chargers in Eastgate Car Park.
- CM/7.12/22.04 Ocean Lovers Festival 2022 – Fee Waiver.



CM/11.3/22.04 CONFIDENTIAL REPORT – Bondi Festival – Switzerland Tourism Sponsorship.

## 5. Confirmation and Adoption of Minutes

### CM/5.1/22.04 Confirmation of Minutes - Council Meeting - 15 March 2022 (SF21/6063)

#### MOTION / UNANIMOUS DECISION

Mover: Cr Masselos  
Seconder: Cr Keenan

That the minutes of the Council meeting held on 15 March 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

### CM/5.2/22.04 Adoption of Minutes - Waverley Traffic Committee Meeting - 24 March 2022 (SF21/6066)

#### MOTION / UNANIMOUS DECISION

Mover: Cr Masselos  
Seconder: Cr Keenan

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 24 March 2022 be received and noted, and that the recommendations contained therein be adopted.

Save and except the following:

1. TC/C.01/22.03 – 40 km/h Speed Limit Changes – Traffic Control Devices – Park Parade and Dickson Street at Birrell Street, Bondi.

And that this item be dealt with separately below.

### CM/5.2.1/22.04 Adoption of Minutes - Waverley Traffic Committee Meeting - 24 March 2022 - TC/C.01/22.03 - 40 km/h Speed Limit Changes - Traffic Control Devices - Park Parade and Dickson Street at Birrell Street, Bondi (A18/0579)

*This item was saved and excepted by Cr Kay.*

#### MOTION

Mover: Cr Kay  
Seconder: Cr Betts

That Council:

1. Does not adopt the Traffic Committee's recommendation.
2. Reiterates resolution CM/5.2.1/21.06, passed at the Council meeting on 22 June 2021, that includes Council undertaking a local area traffic study to develop a comprehensive long-term solution to traffic issues at the intersections of Park Parade and Dickson Street with Birrell Street.
3. Supports a local area traffic study for each intersection that:
  - (a) Adopts a base case for current traffic movements where vehicles can turn left and right

simultaneously into Birrell Street.

- (b) Identifies the impacts of the proposed single exit lane designs on traffic flows and volumes in the local area as compared to the base case movements.
  - (c) Considers timed No Right Turn restrictions for vehicles turning into Birrell Street at peak times.
4. Receives a further recommendation from the Waverley Traffic Committee following its consideration of the local area traffic study outcomes that includes the opportunity for community consultation.

THE MOTION WAS PUT AND DECLARED LOST.

#### Division

**For the Motion:** Crs Betts, Burrill, Goltsman, Kay and Nemesh.

**Against the Motion:** Crs Fabiano, Gray, Keenan, Lewis, Masselos and Murray.

*B Mouroukas (on behalf of Bondi Heights Precinct) and G Beard (on behalf of Bronte Precinct) addressed the meeting.*

#### 6. Mayoral Minutes

There were no mayoral minutes.

#### 7. Reports

**CM/7.1/22.04**                      **Draft Community Strategic Plan 2022-2032 and Long Term Financial Plan 6 (2022-2033) - Exhibition (SF21/5734)**

#### MOTION

Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Publicly exhibits the draft Community Strategic Plan 2022-2032 (Waverley 2032) and the draft Long Term Financial Plan 6 (2022–2033) attached to the report (Attachments 1 and 3) for 28 days.
2. Receives and notes the Waverley Community Strategic Plan Community Engagement Outcomes Report 2022–2023 attached to the report (Attachment 2).
3. Notes that the Long Term Financial Plan (LTFP):
  - (a) Will be reviewed annually in line with the Operational Plan and Annual Budget development.
  - (b) Sets out the projects and initiatives that Council intends to invest in and the associated resource requirements for the next 10 years. It considers and utilises a range of options for achieving balanced budgets over the life of LTFP 6 likely including realising efficiencies and cost reductions within Council operations, applying reserve funds earlier than forecast in LTFP 6, reducing or rescheduling the capital expenditure program and increasing revenue to fund specific programs and initiatives.

4. Authorises the General Manager to make any necessary editorial and content changes to the draft Waverley 2032 and LTFP documentation for public exhibition to give effect to Council's resolution.
5. Officers prepare a report to Council following the exhibition period.

THE MOVER OF THE MOTION THEN ACCEPTED THE ADDITION OF NEW CLAUSES.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED.

## **DECISION**

That Council:

1. Publicly exhibits the draft Community Strategic Plan 2022-2032 (Waverley 2032) and the draft Long Term Financial Plan 6 (2022–2033) attached to the report (Attachments 1 and 3) for 28 days.
2. Receives and notes the Waverley Community Strategic Plan Community Engagement Outcomes Report 2022–2023 attached to the report (Attachment 2).
3. Notes that the Long Term Financial Plan (LTFP):
  - (a) Will be reviewed annually in line with the Operational Plan and Annual Budget development.
  - (b) Sets out the projects and initiatives that Council intends to invest in and the associated resource requirements for the next 10 years. It considers and utilises a range of options for achieving balanced budgets over the life of LTFP 6 likely including realising efficiencies and cost reductions within Council operations, applying reserve funds earlier than forecast in LTFP 6, reducing or rescheduling the capital expenditure program and increasing revenue to fund specific programs and initiatives.
4. Authorises the General Manager to make any necessary editorial and content changes to the draft Waverley 2032 and LTFP documentation for public exhibition to give effect to Council's resolution.
5. Noting that recent stormwater surges have caused damage to Bronte and Bondi Beach infrastructure, and grant funding from Federal and NSW State governments may be available in the next financial year 2022–23 for future sea wall construction projects, urgently investigates:
  - (a) Bringing forward the Bronte sea wall capital works project for concept design to commence in the first half of the 2022–23 financial year so that it has the best opportunity to be integrated into the Bronte Surf Life Saving Club project design and community consultation, and then staged within the construction works.
  - (b) Bringing forward the Bondi sea wall capital works project for concept design to commence earlier than currently planned.
6. Updates the draft 2022–23 Budget and draft Long Term Financial Plan 6 (2022–2033), as appropriate, to include results from the above sea wall investigations in the post-exhibition Council report.
7. Investigates design measures to address landscaping and amenity outcomes in Bronte Park resulting from the new sea wall.
8. Officers prepare a report to Council following the exhibition period.

## **Division**

**For the Motion:** Crs Fabiano, Gray, Keenan, Lewis, Masselos and Murray.

**Against the Motion:** Crs Betts, Burrill, Goltsman, Kay and Nemesh.

**CM/7.2/22.04                      Draft Strategic Asset Management Plan 6 (SAMP 6) - Exhibition    (SF22/882)**

**MOTION**

Mover:        Cr Lewis

Seconder:    Cr Fabiano

That Council:

1. Publicly exhibits the draft Strategic Asset Management Plan 6 attached to the report (Attachment 1) for 28 days.
2. Officers prepare a report to Council following the exhibition period.

THE MOVER OF THE MOTION THEN ACCEPTED AN AMENDMENT TO CLAUSE 2.

THE MOTION WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

**UNANIMOUS DECISION**

That Council:

1. Publicly exhibits the draft Strategic Asset Management Plan (SAMP) 6 attached to the report (Attachment 1) for 28 days.
2. Officers prepare a report to Council following the exhibition period, including consideration of online access to SAMP 6 for Councillors and the community.

**CM/7.3/22.04                      Draft Environmental Action Plan 2022-2032 - Exhibition    (A08/1210)**

**MOTION**

Mover:        Cr Keenan

Seconder:    Cr Murray

That Council:

1. Publicly exhibits the draft Environmental Action Plan (EAP) 2022–2032 attached to the report for 28 days.
2. Officers prepare a report to Council following the exhibition period.

**AMENDMENT**

Mover:        Cr Betts

Seconder:    Cr Burrill

That the following clause be added to the motion:

‘Officers prepare a report to show how Council is tracking against the EAP2 target of a reduction of 70% of greenhouse gas emissions in 2050 against Council’s 2003 and 2004 base usage.’

THE AMENDMENT WAS PUT AND DECLARED LOST.

**Division**

**For the Amendment:** Crs Betts, Burrill, Goltsman, Kay and Nemesh.

**Against the Amendment:** Crs Fabiano, Gray, Keenan, Lewis, Masselos and Murray.

THE MOTION WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

**UNANIMOUS DECISION**

That Council:

1. Publicly exhibits the draft Environmental Action Plan 2022–2032 attached to the report for 28 days.
2. Officers prepare a report to Council following the exhibition period.

**CM/7.4/22.04                      Draft Delivery Program 2022-2026, Operational Plan 2022-2023 including Budget and Pricing Policy, Fees and Charges - Exhibition (SF21/5734)**

**MOTION**

Mover: Cr Lewis

Seconder: Cr Fabiano

That:

1. Council publicly exhibits for 28 days:
  - (a) The draft Delivery Program 2022–2026 (Waverley 2026) and the draft Operational Plan 2022–2023 (Waverley 2023), including the Budget and Statement of Revenue Policy, attached to the report (Attachments 1 and 2).
  - (b) The proposed Rating Structure for 2022–23 contained on page 69 of the draft Operational Plan 2022–23 together with the proposed Pricing Policy and Schedule of Fees and Charges 2022–23. In accordance with sections 497, 516, 518, 529(2)(d), 534, 535 and 548(3) of the *Local Government Act* (the Act), it is proposed that the following rates and charges be set for every parcel of rateable land within the local government area for the period 1 July 2022 to 30 June 2023:
    - (i) An ordinary rate of 0.116114 cents in the dollar subject to a minimum rate in accordance with section 548(3) of the Act per assessment on all rateable land categorised Residential in accordance with section 516 of the Act and subcategorised Ordinary in accordance with section 529(2)(b) of the Act.
    - (ii) An ordinary rate of 0.541561 cents in the dollar on all rateable land categorised Business in accordance with section 518 of the Act and subcategorised Ordinary in accordance with section 529 (2)(d) of the Act.
    - (iii) An ordinary rate of 0.894755 cents in the dollar on all rateable land categorised Business in accordance with section 518 of the Act and subcategorised Bondi Junction in accordance with section 529(2)(d) of the Act
  - (c) The draft Pricing Policy, Fees and Charges 2022–23 attached to the report (Attachment 4).
  - (d) The proposed Domestic Waste Management Service Charge being set at \$594.40 per service

per annum for the financial year 2022-23 in accordance with section 496 of the Act.

- (e) The proposed Stormwater Management Service Charge contained on page 72 of the draft Operational Plan 2022–23 in accordance with section 496A of the Act for the financial year 2022–23 as follows:

<b>Stormwater Management Service Charge</b>		
Category	Unit	Fee or charge (\$)
Residential property	per property	25.00
Residential strata property	per property	12.50
Business property	per 350 m2 (or part thereof)	25.00
Business strata property	per 350 m2 (or part thereof) levied equally to strata unit entitlement with a minimum of \$5	25.00

2. Receives and notes the detailed funding sources for the draft 2022–23 capital work program projects attached to the report (Attachment 3).
3. Authorises the General Manager to apply to the Independent Pricing and Regulatory Tribunal for a permanent single-year special variation of 2.5%, which is \$816,298 for 2022–23 (ASV) under section 508(2) of the *Local Government Act*, noting that:
  - (a) The purpose is to bring the rate cap in line with this year's CPI (Attachment 5) as communicated in 2021 through the consultation process of the annual budget and Long Term Financial Plan.
  - (b) Council requires these funds to keep delivering the services in the Operational Plan and maintain an operating performance ratio of 0.02%.
4. Authorises the General Manager to make any necessary editorial and content changes to the draft Delivery Program 2022–2026, Operational Plan 2022–2023, including the Budget and Pricing Policy Fees and Charges 2022–2023, for public exhibition to give effect to Council's resolution.
5. Officers prepare a report to Council following the exhibition period.

#### AMENDMENT

Mover: Cr Betts  
 Seconder: Cr Kay

That:

1. The following clause 1(b) be added to the motion:
 

'A separate specific community consultation 'Have Your Say' project and communication with all Precincts in relation to the additional special rate variation application of a 2.5% rate increase.'
2. Clause 3 be amended to read as follows:
 

'If the majority of residents agree, authorises the General Manager to apply to the Independent Pricing and Regulatory Tribunal for a permanent single-year special variation of 2.5%, which is \$816,298 for 2022–23 (ASV) under section 508(2) of the *Local Government Act*, noting that:

  - (a) The purpose is to bring the rate cap in line with this year's CPI (Attachment 5) as

communicated in 2021 through the consultation process of the annual budget and Long Term Financial Plan.

- (b) Council requires these funds to keep delivering the services in the Operational Plan and maintain an operating performance ratio of 0.02%.'

AT THIS STAGE IN THE PROCEEDINGS, CR BURRILL, SECONDED BY CR BETTS, MOVED A MOTION OF DISSENT ON THE CHAIR'S RULING THAT CR LEWIS HAD NOT IMPUGNED CR BETTS.

THE MOTION OF DISSENT WAS PUT AND DECLARED LOST.

THE AMENDMENT WAS THEN PUT AND DECLARED LOST.

THE MOTION WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

### UNANIMOUS DECISION

That:

1. Council publicly exhibits for 28 days:
  - (a) The draft Delivery Program 2022–2026 (Waverley 2026) and the draft Operational Plan 2022–2023 (Waverley 2023), including the Budget and Statement of Revenue Policy, attached to the report (Attachments 1 and 2).
  - (b) The proposed Rating Structure for 2022–23 contained on page 69 of the draft Operational Plan 2022–23 together with the proposed Pricing Policy and Schedule of Fees and Charges 2022–23. In accordance with sections 497, 516, 518, 529(2)(d), 534, 535 and 548(3) of the *Local Government Act* (the Act), it is proposed that the following rates and charges be set for every parcel of rateable land within the local government area for the period 1 July 2022 to 30 June 2023:
    - (i) An ordinary rate of 0.116114 cents in the dollar subject to a minimum rate in accordance with section 548(3) of the Act per assessment on all rateable land categorised Residential in accordance with section 516 of the Act and subcategorised Ordinary in accordance with section 529(2)(b) of the Act.
    - (ii) An ordinary rate of 0.541561 cents in the dollar on all rateable land categorised Business in accordance with section 518 of the Act and subcategorised Ordinary in accordance with section 529 (2)(d) of the Act.
    - (iii) An ordinary rate of 0.894755 cents in the dollar on all rateable land categorised Business in accordance with section 518 of the Act and subcategorised Bondi Junction in accordance with section 529(2)(d) of the Act
  - (c) The draft Pricing Policy, Fees and Charges 2022–23 attached to the report (Attachment 4).
  - (d) The proposed Domestic Waste Management Service Charge being set at \$594.40 per service per annum for the financial year 2022-23 in accordance with section 496 of the Act.
  - (e) The proposed Stormwater Management Service Charge contained on page 72 of the draft Operational Plan 2022–23 in accordance with section 496A of the Act for the financial year 2022–23 as follows:

<b>Stormwater Management Service Charge</b>		
Category	Unit	Fee or charge (\$)
Residential property	per property	25.00
Residential strata property	per property	12.50
Business property	per 350 m2 (or part thereof)	25.00
Business strata property	per 350 m2 (or part thereof) levied equally to strata unit entitlement with a minimum of \$5	25.00

2. Receives and notes the detailed funding sources for the draft 2022–23 capital work program projects attached to the report (Attachment 3).
3. Authorises the General Manager to apply to the Independent Pricing and Regulatory Tribunal for a permanent single-year special variation of 2.5%, which is \$816,298 for 2022–23 (ASV) under section 508(2) of the *Local Government Act*, noting that:
  - (a) The purpose is to bring the rate cap in line with this year's CPI (Attachment 5) as communicated in 2021 through the consultation process of the annual budget and Long Term Financial Plan.
  - (b) Council requires these funds to keep delivering the services in the Operational Plan and maintain an operating performance ratio of 0.02%.
4. Authorises the General Manager to make any necessary editorial and content changes to the draft Delivery Program 2022–2026, Operational Plan 2022–2023, including the Budget and Pricing Policy Fees and Charges 2022–2023, for public exhibition to give effect to Council's resolution.
5. Officers prepare a report to Council following the exhibition period.

**CM/7.5/22.04                      Delegations Review (SF21/6084)**

**MOTION / UNANIMOUS DECISION**

Mover:        Cr Masselos  
 Seconder:    Cr Keenan

That Council makes no changes to its delegations to:

1. The General Manager attached to the report (Attachment 1).
2. The Finance, Operations and Community Services Committee attached to the report (Attachment 2).
3. The Strategic Planning and Development Committee attached to the report (Attachment 3).



**CM/7.6/22.04 Investment Portfolio Report - March 2022 (A03/2211)****MOTION / UNANIMOUS DECISION**

Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Receives and notes the Investment Summary Report for March 2022 attached to the report.
2. Notes that the Interim Director, Finance and Governance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

**CM/7.7/22.04 Returns Disclosing Interests of Councillors and Designated Persons (A21/0564)****MOTION / UNANIMOUS DECISION**

Mover: Cr Fabiano

Seconder: Cr Keenan

That Council notes the returns of Councillors and designated persons disclosing interests for the period December 2021 to March 2022 including Cr Wy Kanak's return, which was received after the due date.

**CM/7.8/22.04 Australian Local Government Association - National General Assembly 2022 (A13/0314)****MOTION / DECISION**

Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Nominates the Mayor, Deputy Mayor and Crs Fabiano, Murray and Goltsman to attend the 2022 Australian Local Government Association National General Assembly to be held at the National Convention Centre in Canberra from Sunday, 19 June, to Wednesday, 22 June 2022.
2. Meets the applicable registration fees and travel, accommodation, meal and incidental expenses, in accordance with its Councillor Expenses and Facilities Policy for those Councillors nominated to attend the Assembly.
3. Nominates the Mayor as the voting delegate in the event that more than one Councillor is nominated to attend the Assembly.
4. Approves the attendance of the General Manager at the Assembly.

**CM/7.9/22.04                      Electric Vehicle Chargers in Eastgate Car Park (A11/0853)****MOTION / UNANIMOUS DECISION**

Mover:        Cr Masselos

Seconder:    Cr Keenan

That Council:

1. Treats the attachments to the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as they relate to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The attachments contain commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
2. Subject to technical constraints and the support of the Eastgate Cost Share Committee, enters into a licence agreement with Evie Networks to install two electric vehicle (EV) fast chargers in Eastgate Car Park on the terms set out in the report.
3. Subject to technical constraints and the support of the Eastgate Cost Share Committee, enters into a licence agreement with Tesla to install six EV ultra-fast chargers in Eastgate Car Park on the terms set out in the report.
4. Authorises the General Manager to finalise negotiations and execute the licences.
5. Investigates opportunities to increase the number of EV chargers in Eastgate Car Park and other locations in the Waverley local government area, with a report to be prepared to Council within 12 months.

**CM/7.10/22.04                      Planning Proposal - War Memorial Hospital - Birrell Street Sites - 99-117 Birrell Street, Waverley (PP-2/2020)****MOTION**

Mover:        Cr Murray

Seconder:    Cr Burrill

That Council:

1. Does not support the planning proposal to amend the *Waverley Local Environmental Plan 2012* in respect of 99-117 Birrell Street, Waverley, as exhibited.
2. Requests the Department of Planning and Environment (DPE), as the Local Plan Making Authority, to consider the following matters if the DPE proceeds to support the planning proposal in the post-Gateway assessment:
  - (a) Floor space ratio (FSR) not to exceed 1:1.
  - (b) Height of building (HOB) not to exceed 12 m.
  - (c) The site is excluded from the Affordable Housing SEPP bonus provisions relating to FSR and HOB.
  - (d) A mechanism is provided to achieve a minimum of 10% affordable housing on the site in line with Council's endorsed Affordable Housing Contribution Scheme.
  - (e) Existing residents are rehoused within the Eastern Suburbs region to ensure there is no

dislocation from their local community.

- (f) Inclusion of social impact mitigation provisions as part of the process.
3. Notes that the Development Control Plan (DCP) continues to be reviewed and will be finalised by Council following the finalisation and gazettal of the planning proposal and will incorporate matters including:
- (a) The Conservation Management Plan design principles, to provide guidance to ensure that the heritage significance of Edina and the gardens are respected in any future development.
  - (b) A development standard or objective to ensure that the DCP protects, maintains or exceeds the existing mature tree canopy, including minimising the reduction in aggregate tree canopy and habitat corridor available on the site in any future development.
  - (c) The main entry gates to the site at the corner of Birrell Street and Bronte Road are conserved and the site will be accessible to the public via these gates, and that pedestrian accessibility through the site will be improved.
  - (d) Setbacks and proposed building footprints for future buildings consider the location of existing mature trees on the site and minimise the loss of mature landscaping where possible.
  - (e) Minimise the potential adverse impacts of parking and traffic generation associated with the proposal on the surrounding street network.
4. Forwards the submissions and exhibition report to the DPE.
5. Writes to all those who made submissions advising them of Council's decision.

THE MOVER OF THE MOTION THEN ACCEPTED THE ADDITION OF A NEW CLAUSE AND AN AMENDMENT TO CLAUSE 3(c).

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

#### **UNANIMOUS DECISION**

That Council:

- 1. Does not support the planning proposal to amend the *Waverley Local Environmental Plan 2012* in respect of 99-117 Birrell Street, Waverley, as exhibited.
- 2. Notes that Uniting does not own all of the properties at 99-117 Birrell Street and that the residents who live in the area have lodged objections to the planning proposal.
- 3. Requests the Department of Planning and Environment (DPE), as the Local Plan Making Authority, to consider the following matters if the DPE proceeds to support the planning proposal in the post-Gateway assessment:
  - (a) Floor space ratio (FSR) not to exceed 1:1.
  - (b) Height of building (HOB) not to exceed 12 m.
  - (c) The site is excluded from the Affordable Housing SEPP bonus provisions relating to FSR and HOB.

- (d) A mechanism is provided to achieve a minimum of 10% affordable housing on the site in line with Council's endorsed Affordable Housing Contribution Scheme.
  - (e) Existing residents are rehoused within the Eastern Suburbs region to ensure there is no dislocation from their local community.
  - (f) Inclusion of social impact mitigation provisions as part of the process.
4. Notes that the Development Control Plan (DCP) continues to be reviewed and will be finalised by Council following the finalisation and gazettal of the planning proposal and will incorporate matters including:
- (a) The Conservation Management Plan design principles, to provide guidance to ensure that the heritage significance of Edina and the gardens are respected in any future development.
  - (b) A development standard or objective to ensure that the DCP protects, maintains or exceeds the existing mature tree canopy, including minimising the reduction in aggregate tree canopy and habitat corridor available on the site in any future development.
  - (c) The main entry gates to the site and their curtilage at the corner of Birrell Street and Bronte Road are conserved and the site will be accessible to the public via these gates, and that pedestrian accessibility through the site will be improved.
  - (d) Setbacks and proposed building footprints for future buildings consider the location of existing mature trees on the site and minimise the loss of mature landscaping where possible.
  - (e) Minimise the potential adverse impacts of parking and traffic generation associated with the proposal on the surrounding street network.
5. Forwards the submissions and exhibition report to the DPE.
6. Writes to all those who made submissions advising them of Council's decision.

**Division**

**For the Motion:** Crs Betts, Burrill, Fabiano, Gray, Goltsman, Kay, Keenan, Lewis, Masselos, Murray and Nemesh.

**Against the Motion:** Nil.

*V Milson, M Main, C Rodriguez, J McAlpin (on behalf of Charing Cross Precinct), L Mellos, J Jungheim, S Hely (on behalf of Bronte Beach Precinct and Friends of War Memorial Hospital) and S Furness (on behalf of Uniting) addressed the meeting.*

**CM/7.11/22.04 Voluntary Planning Agreement - 18-20 Allens Parade, Bondi Junction (SF22/811)****MOTION / DECISION**

Mover: Cr Lewis

Seconder: Cr Murray

That Council:

1. Endorses the draft planning agreement attached to the report applying to land at 18–20 Allens Parade, Bondi Junction, offering a total monetary contribution of \$81,400, with \$61,050 (75%) to be

allocated to public domain upgrades in Bondi Junction east or the Bronte Road, Bondi Junction, centre and \$20,350 (25%) to be allocated to the Waverley Affordable Housing Program in accordance with Council's Planning Agreement Policy 2014.

2. Authorises the Mayor and General Manager to sign and execute the agreement and affix the Council seal to the documentation.

**Division**

**For the Motion:** Crs Betts, Burrill, Gray, Goltsman, Kay, Lewis, Masselos, Murray and Nemesh.

**Against the Motion:** Crs Fabiano and Keenan.

**CM/7.12/22.04 Ocean Lovers Festival 2022 - Fee Waiver (A22/0042)****MOTION / UNANIMOUS DECISION**

Mover: Cr Masselos

Seconder: Cr Keenan

That Council, in accordance with section 610E of the *Local Government Act 1993*, waives \$24,790 (excluding GST) of fees to assist the Ocean Lovers Alliance in running the 2022 Ocean Lovers Festival.

**8. Notices of Motions****CM/8.1/22.04 Carrington Road, Bronte Road and Victoria Street Intersection, Waverley - Red Light Speed Camera (A03/0537)****MOTION**

Mover: Cr Murray

Seconder: Cr Gray

That Council:

1. Notes that the intersection of Carrington Road, Bronte Road and Victoria Street, Waverley, is a dangerous intersection and there is no available data on the number of cars that frequently run the red lights.
2. Investigates the need for the installation of a red light speed camera with Transport for NSW (TfNSW).
3. Consults the community, Waverley Police and TfNSW on the installation of a red light speed camera at the intersection of Carrington Road and Bronte Road.
4. Develops a methodology for data collection with Waverley Police on the dangerous traffic conditions at the intersection necessary to meet the criteria for consideration of the installation of red light speed cameras.
5. Meets with the community to discuss the implementation of the strategy and support the gathering of the data.
6. Using the gathered data, works with TfNSW to install a red light speed camera at the intersection.
7. Requests the Waverley Traffic Committee to support the above actions to work towards the

installation of a red light speed camera at the intersection.

8. Officers prepare a report to Council or the Waverley Traffic Committee with a plan to achieve the above.

THE MOVER OF THE MOTION THEN ACCEPTED THE DELETION OF CLAUSE 7 AND AN AMENDMENT TO CLAUSE 8.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

#### **UNANIMOUS DECISION**

That Council:

1. Notes that the intersection of Carrington Road, Bronte Road and Victoria Street, Waverley, is a dangerous intersection and there is no available data on the number of cars that frequently run the red lights.
2. Investigates the need for the installation of a red light speed camera with Transport for NSW (TfNSW).
3. Consults the community, Waverley Police and TfNSW on the installation of a red light speed camera at the intersection of Carrington Road and Bronte Road.
4. Develops a methodology for data collection with Waverley Police on the dangerous traffic conditions at the intersection necessary to meet the criteria for consideration of the installation of red light speed cameras.
5. Meets with the community to discuss the implementation of the strategy and support the gathering of the data.
6. Using the gathered data, works with TfNSW to install a red light speed camera at the intersection.
7. Officers prepare a report to Council with a plan to achieve the above.

*M Moran addressed the meeting.*

#### **CM/8.2/22.04                      Miller Street, Bondi - Streetscape Upgrade (A03/0747)**

##### **MOTION**

Mover:        Cr Murray  
Seconder:    Cr Gray

That Council:

1. Notes that the community has a desire that Miller Street, Bondi, is a safe pedestrian street.
2. Undertakes a design of a streetscape upgrade that considers the following:
  - (a) Narrow either end of the street to the width that a large truck can pass.
  - (b) Make small speed bumps or pebbled surface at either end of the street.

- (c) Increase planting and traffic islands within road at either end of the street.
  - (d) Plant an indigenous garden with information about how to use foods.
  - (e) Increase and encourage grass verge gardens and planting.
  - (f) Create seating where neighbours and pedestrians can sit and talk or work on street projects.
  - (g) Set up community notice boards at either end with information about the area's history and connections, such as indigenous names/people/history, Margaret Whitlam's house, original homesteads, local school, church.
  - (h) Set up a 'found-it-on-the-corner' spot where people can put lost items or notices about things they have lost.
  - (i) Establish a street library.
  - (j) Install one or more EV charging hubs.
  - (k) Support community days about gardening, solar technologies, seasonal planting, produce sale and exchange, garage sales, clothes swaps and learn-to-ride-a-bike days.
  - (l) Implement periodic pedestrian/bike-only days.
3. Undertakes community consultation on the design to ensure residents are satisfied with the design.
  4. Officers prepare a report to Council on the consultation outcomes and the budget source for the project.
  5. Notes that this project is to be considered independent of the planned traffic study in the area.

**FORESHADOWED MOTION (LAPSED)**

Mover: Cr Kay

That Council defers this item for:

1. Community consultation on matters including but not limited to:
  - (a) Narrowing either end of the street to the width that a large truck can pass.
  - (b) Making small speed bumps or pebbled surface at either end of the street.
  - (c) Increasing planting and traffic islands within road at either end of the street.
  - (d) Planting an indigenous garden with information about how to use foods.
  - (e) Increasing and encouraging grass verge gardens and planting.
  - (f) Creating seating where neighbours and pedestrians can sit and talk or work on street projects.
  - (g) Setting up community notice boards at either end with information about the area's history and connections, such as Indigenous names/people/history, Margaret Whitlam's house, original homesteads, local school, church.
  - (h) Setting up a 'found-it-on-the-corner' spot where people can put lost items or notices about

things they have lost.

- (i) Establishing a street library.
- (j) Installing one or more EV charging hubs.
- (k) Supporting community days about gardening, solar technologies, seasonal planting, produce sale and exchange, garage sales, clothes swaps and learn-to-ride-a-bike days.
- (l) Implementing periodic pedestrian/bike-only days.

2. A report to be prepared after the community consultation for Council's consideration.

THE MOTION WAS THEN PUT AND DECLARED CARRIED ON THE CASTING VOTE OF THE CHAIR.

## DECISION

That Council:

- 1. Notes that the community has a desire that Miller Street, Bondi, is a safe pedestrian street.
- 2. Undertakes a design of a streetscape upgrade that considers the following:
  - (a) Narrow either end of the street to the width that a large truck can pass.
  - (b) Make small speed bumps or pebbled surface at either end of the street.
  - (c) Increase planting and traffic islands within road at either end of the street.
  - (d) Plant an indigenous garden with information about how to use foods.
  - (e) Increase and encourage grass verge gardens and planting.
  - (f) Create seating where neighbours and pedestrians can sit and talk or work on street projects.
  - (g) Set up community notice boards at either end with information about the area's history and connections, such as indigenous names/people/history, Margaret Whitlam's house, original homesteads, local school, church.
  - (h) Set up a 'found-it-on-the-corner' spot where people can put lost items or notices about things they have lost.
  - (i) Establish a street library.
  - (j) Install one or more EV charging hubs.
  - (k) Support community days about gardening, solar technologies, seasonal planting, produce sale and exchange, garage sales, clothes swaps and learn-to-ride-a-bike days.
  - (l) Implement periodic pedestrian/bike-only days.
- 3. Undertakes community consultation on the design to ensure residents are satisfied with the design.
- 4. Officers prepare a report to Council on the consultation outcomes and the budget source for the



project.

5. Notes that this project is to be considered independent of the planned traffic study in the area.

**Division**

**For the Motion:** Crs Fabiano, Gray, Lewis, Masselos and Murray.

**Against the Motion:** Crs Betts, Burrill, Goltsman, Kay and Nemesh.

*Cr Keenan was not present for the vote on this item.*

*M Wun, P George and J Occhiuto addressed the meeting.*

**CM/8.3/22.04 St Charles' Primary School, Waverley - Bus Stop Removal (A03/0537)**

**MOTION / UNANIMOUS DECISION**

Mover: Cr Murray

Seconder: Cr Gray

That Council:

1. Notes that St Charles' Primary School wishes to remove the bus stop at the front of the school as no children from the school use the bus and it is inconvenient and unsafe in that location next to the school drop-off and pick-up zone. The school has unsuccessfully lobbied for five years to achieve this outcome.
2. Investigates the removal of the bus stop outside St Charles' Primary School on Carrington Road with Transport for NSW including consultation with the community and transport unions.
3. Officers report back to Council or the Waverley Traffic Committee on the outcome of the investigation.

*Cr Burrill was not present for the vote on this item.*

*M Moran addressed the meeting.*

**CM/8.4/22.04 Modern Slavery Act 2018 (NSW) (A22/0114)**

**MOTION / UNANIMOUS DECISION**

Mover: Cr Goltsman

Seconder: Cr Kay

That Council:

1. Notes that on Friday, 19 November 2021, the NSW Parliament voted in favour of amendments to the *Modern Slavery Act 2018 (NSW)*.
2. Further notes that the purpose of this Act is to:
  - (a) Combat modern slavery.
  - (b) Provide assistance and support for victims of modern slavery.

- (c) Provide for an Anti-slavery Commissioner.
- (d) Provide for detection and exposure of modern slavery that may have occurred or is likely to occur.
- (e) Raise community awareness and provide education and training about modern slavery.
- (f) Encourage collaborative action to combat modern slavery.
- (g) Provide the assessment of the effectiveness and appropriateness of laws prohibiting modern slavery and improve the implementation and enforcement of such laws.
- (h) Provide for mandatory reporting of risks of modern slavery occurring in the supply chains of government agencies.
- (i) Make forced marriage of a child and certain slavery and slavery-like conduct offences in New South Wales.
- (j) Further, penalise involvement in cybersex trafficking by making it an offence to administer a digital platform for child abuse material or encourage another person to use a digital platform to deal with child abuse material.
- (k) Provide education, training, and guidance about identifying and addressing modern slavery within organisations' supply chains.

3. Notes the General Manager's comment as follows:

'Sustainable procurement is a key strategy that Council utilises to ensure that the purchase of its goods and services are carried out in an ethical, fair and socially responsible manner. One of the key components that supports sustainable procurement is the *Modern Slavery Act 2018* which came into effect on 1 January 2022.

To ensure that Council's suppliers clearly understand the importance of complying with the *Modern Slavery Act*, Council's market approach documents, including requests for quotes (RFQ), requests for tenders (RFT) and expressions of Interest (EOI), each contain references to the *Modern Slavery Act*. When suppliers lodge a response to any RFQ/RFT/EOI documents issued to them by Council, that is deemed to be an acknowledgement and representation of requirements in relation the *Modern Slavery Act* and that the supplier will comply with all relevant legislation. Suppliers also agree to provide periodic evidence of compliance and give access to all relevant information demonstrating compliance for the duration of any contract that may be awarded.

When tendering for significant projects in major spend categories such as construction, maintenance and ICT, Council frequently uses external vendor panels including Local Government Procurement (LGP), NSW Government Procurement, SSROC and Procurement Australia. In order to be accepted as a pre-qualified supplier on any of these vendor panels, suppliers must agree to comply with the legislative requirements of the *Modern Slavery Act* and provide any relevant information to their respective vendor panel manager upon request.

This provides Council with an additional level of assurance that when dealing with suppliers that have each gone through a comprehensive application process in order to become a pre-qualified supplier on these vendor panels, we can be certain that these suppliers are providing their goods and services in accordance with the relevant modern slavery legislative requirements.

Council's internal Procurement Policy contains specific details that explain the purpose of the

*Modern Slavery Act 2018* and the importance of conducting Council's procurement activities in a manner that complies with the requirements of the Act.'

4. Publishes in its annual report for the financial year 2022–23 the following:
- (a) A statement of the action taken by Council concerning any issue raised by the Anti-slavery Commissioner during the year concerning the operations of Council and identified by the Commissioner as being a significant issue.
  - (b) A statement of steps taken to ensure that goods and services procured by and for Council during the year were not the product of modern slavery within the *Modern Slavery Act 2018*.

*Cr Burrill was not present for the vote on this item.*

## 9. Questions with Notice

There were no questions with notice.

## 10. Urgent Business

There were no items of urgent business.

## 11. Closed Session

### CM/11/22.04 Closed Session

#### MOTION

Mover: Cr Masselos

Seconder: Cr Lewis

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

#### CM/11.1/22.04 CONFIDENTIAL REPORT - Community Tenancies - Award of Leases

This matter is considered to be confidential in accordance with section 10A(2)(c) of the *Local Government Act*, and Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.

#### CM/11.2/22.04 CONFIDENTIAL REPORT - Bondi Pavilion Restoration and Conservation Project - Quarterly Report

This matter is considered to be confidential in accordance with section 10A(2)(c) of the *Local Government Act*, and Council is satisfied that discussion

of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.

**CM/11.4/22.04      CONFIDENTIAL REPORT - Organisation Development Program and Structure Review**

This matter is considered to be confidential in accordance with section 10A(2)(a) of the *Local Government Act*, and Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

2. Pursuant to sections 10A(1), 10(2) and 10A(3) of the Local Government Act, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the Local Government Act.
3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the Local Government Act.

*At 9.47 pm, Council moved into closed session.*

*Cr Burrill was not present for the vote on this item.*

**CM/11.1/22.04      CONFIDENTIAL REPORT - Community Tenancies - Award of Leases (SF19/3947)**

**MOTION / UNANIMOUS DECISION**

Mover: Cr Lewis  
Seconder: Cr Keenan

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(c) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
2. Approves the recommendations in relation to new leasing arrangements for three community tenant organisations, including the lease term and rental schedule, as set out in the attachment to the report, subject to the following amendment:
  - (a) The Grace Child Care accommodation grant for years 2 and 3 is 100% of the rental increase, with \$0 rental increase to be paid in years 2 and 3.
3. Authorises the General Manager to complete negotiations and execute all necessary documents to finalise the matter.

*Cr Burrill was not present for the vote on this item.*

**CM/11.2/22.04****CONFIDENTIAL REPORT - Bondi Pavilion Restoration and Conservation Project - Quarterly Report (A15/0272)****MOTION**

Mover: Cr Masselos  
Seconder: Cr Keenan

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(c) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
2. Receives and notes the update report on the Bondi Pavilion Restoration and Conservation project.
3. Approves additional budget of \$4,049,603 to cover approved variations above the allowed contingency, including retention of the mosaic, latent conditions, and pandemic costs, with \$2,000,000 to be allocated from the SAMP Infrastructure Reserve and \$2,049,603 from the Sale of Surplus Land Reserve.
4. Approves the additional projected budget of \$4,375,230 to be funded from the SAMP Infrastructure and Sale of Surplus Land Reserves, with the budget adjustment made at Q3.
5. Notes that as the project entered the major demolition and construction phase, unforeseeable and significant latent conditions and COVID-19 delays have been experienced unrelated to the scope in the Council-approved project, but rather issues faced when working on a significant heritage building in poor condition in a hostile coastal environment and transforming it into a condition 1 building asset with a Green Star accreditation.

AT THIS STAGE IN THE PROCEEDINGS, CR NEMESH, SECONDED BY CR BETTS, MOVED A MOTION OF DISSENT ON THE CHAIR'S RULING THAT CR BETTS WAS INCORRECT IN HER CALCULATION OF THE COST OF THE RESTORATION AND CONSERVATION PROJECT.

THE MOTION OF DISSENT WAS PUT AND DECLARED LOST.

THE MOTION WAS THEN PUT AND DECLARED CARRIED.

**DECISION**

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(c) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
2. Receives and notes the update report on the Bondi Pavilion Restoration and Conservation project.
3. Approves additional budget of \$4,049,603 to cover approved variations above the allowed contingency, including retention of the mosaic, latent conditions, and pandemic costs, with \$2,000,000 to be allocated from the SAMP Infrastructure Reserve and \$2,049,603 from the Sale of Surplus Land Reserve.
4. Approves the additional projected budget of \$4,375,230 to be funded from the SAMP Infrastructure

and Sale of Surplus Land Reserves, with the budget adjustment made at Q3.

5. Notes that as the project entered the major demolition and construction phase, unforeseeable and significant latent conditions and COVID-19 delays have been experienced unrelated to the scope in the Council-approved project, but rather issues faced when working on a significant heritage building in poor condition in a hostile coastal environment and transforming it into a condition 1 building asset with a Green Star accreditation.

**Division**

**For the Motion:** Crs Fabiano, Gray, Keenan, Lewis, Masselos and Murray.

**Against the Motion:** Crs Betts, Goltsman, Kay and Nemesh.

**CM/11.3/22.04                      CONFIDENTIAL REPORT - Bondi Festival - Switzerland Tourism Sponsorship (A22/0036)**

*Council dealt with this item in open session.*

**MOTION / UNANIMOUS DECISION**

Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The report contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
2. Enters into a sponsorship agreement with Switzerland Tourism to support Bondi Festival in 2022, as detailed in the report.

**CM/11.1/22.04                      CONFIDENTIAL REPORT - Organisation Development Program and Structure Review (A22/0111)**

**MOTION / UNANIMOUS DECISION**

Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(a) of the *Local Government Act 1993*. The report contains personnel matters concerning particular individuals (other than councillors).
2. Notes the organisational development program, structure review and planned initiatives set out in the report, which is provided to Council in accordance with section 333 of the *Local Government Act 1993*.
3. Endorses the proposed structural change at the senior staff level in accordance with section 332 of the *Local Government Act 1993*.
4. Notes the proposed structural change below the senior staff level in accordance with section 332 of

the *Local Government Act 1993*.

5. Notes that the General Manager will be consulting with directly affected staff, designated staff consultation mechanisms, relevant unions, and the wider staff community on the organisational structure review, and will report back to Council if, after consultation, further amendments or modifications are recommended that alter the proposal.

*Cr Burrill was not present for the vote on this item.*

## 12. Resuming in Open Session

**CM/12/22.04                      Resuming in Open Session**

### **MOTION / DECISION**

Mover:        Cr Masselos  
Seconder:    Cr Murray

That Council resumes in open session.

*At 10.19 pm, Council resumed in open session.*

### ***Resolutions from closed session made public***

*In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumed in open session the chair announced the resolutions made by Council while the meeting was closed to members of the public and the media.*

## 13. Meeting Closure

**THE MEETING CLOSED AT 10.23 PM.**

.....  
**SIGNED AND CONFIRMED**  
**MAYOR**  
**17 MAY 2022**

## CONFIRMATION AND ADOPTION OF MINUTES CM/5.2/22.05



**Subject:** Adoption of Minutes - Waverley Traffic Committee Meeting - 28 April 2022

**TRIM No:** SF21/6066

**Author:** Richard Coelho, Executive Manager, Governance and Risk

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### RECOMMENDATION:

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 28 April 2022 be received and noted, and that the recommendations contained therein be adopted.

### Introduction/Background

The Waverley Traffic Committee (WTC) is not a committee of Council. The WTC operates under delegation from Transport for NSW (TfNSW), an agency of the NSW Government. It is advisory-only and has no decision-making powers.

The purpose of the WTC is to make recommendations and provide advice to Council on the technical aspects of proposals to regulate traffic on local roads in Waverley. The recommendations of the WTC must be adopted by Council before they can be implemented.

Part 1 of the minutes of WTC meetings must be submitted to Council for adoption in accordance with clause 18 of the Waverley Traffic Committee Charter.

Council has the opportunity to 'save and except' any of the recommendations listed in Part 1 of the minutes for further consideration in accordance with clause 18.1 of the Charter.

### Attachments

1. Waverley Traffic Committee Minutes - 28 April 2022 .



**MINUTES OF THE WAVERLEY TRAFFIC COMMITTEE  
MEETING HELD BY VIDEO CONFERENCE ON  
THURSDAY, 28 APRIL 2022**



**Voting Members Present:**

Cr P Masselos	Waverley Council – Chair
Snr Cst A Birchansky	NSW Police – Eastern Suburbs Police Area Command – Traffic Services
Mr P Pearce	Representing Marjorie O’Neill, MP, Member for Coogee
Mr R Sritharan	Transport for NSW – Network and Safety Officer
Ms J Zin	Representing Gabrielle Upton, MP, Member for Vaucluse

**Also Present:**

Ms K Lewis	Transport for NSW – Manager, Communication and Stakeholder Engagement
Mr N Zervos	Waverley Council – Executive Manager, Infrastructure Services
Mr D Joannides	Waverley Council – Special Projects Lead – Infrastructure Services
Mr C Hutcheson	Waverley Council – Service Manager, Traffic and Transport
Mr M Almuhanha	Waverley Council – Senior Traffic Engineer
Ms B Wang	Waverley Council – Professional Engineer, Traffic and Development
Cr L Fabiano	Waverley Council
Cr T Kay	Waverley Council

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*At the commencement of proceedings at 10.00 am, those present were as listed above, with the exception of Ms J Zin who arrived at 10.02 am.*

*At 10.41 am, Mr P Pearce left the meeting and did not return.*

**Apologies**

There were no apologies.

**Declarations of Pecuniary and Non-Pecuniary Interests**

The Chair called for declarations of interest and none were received.

**Adoption of Previous Minutes by Council - 24 March 2022**

The recommendations contained in Part 1 – Matters Proposing that Council Exercise its Delegated Functions – of the minutes of the Waverley Traffic Committee meeting held on 24 March 2022 were adopted by Council at its meeting on 12 April 2022.

**ITEMS BY EXCEPTION**

The following items on the agenda were dealt with together and the Council Officer's Proposal for each item was unanimously supported by the Committee:

TC/C.03/22.04 22 Cross Street, Bronte – Construction Zone.

TC/V.03/22.04 4 Bonus Street, North Bondi – 'P Disability Only' Parking Zone – Removal.

TC/V.06/22.04 79-103 Wellington Street, Bondi Beach – Construction Zone.

**PART 1 – MATTERS PROPOSING THAT COUNCIL EXERCISE ITS DELEGATED FUNCTIONS**

***NOTE: The matters listed under this part of the agenda propose that Council either does or does not exercise the traffic related functions delegated to it by TfNSW. The recommendations made by the Committee under this part of the agenda will be submitted to Council for adoption.***

**TC/C      STATE ELECTORATE OF COOGEE**

**TC/C.01/22.04      Birrell Street, Waverley - Cycleway (A18/0579)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Approves the cycleway design for Birrell Street, Waverley, attached to the report.
2. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should on-site circumstances warrant changes.
3. Delegates authority to the Executive Manager, Infrastructure Services, in consultation with Transport for NSW to modify the design to locate the parking lane against the kerb and the bicycle path between the parking and travel lanes.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That Council:

1. Does not adopt the Council Officer's Proposal.
2. Defers this item to undertake community consultation with respect to:
  - (a) Demand for the proposed Birrell Street cycleway.

- (b) The draft route attached to the report.
  - (c) Other options for the cycleway.
  - (d) The intersection of Carrington Road and Birrell Street being further investigated as to safety and impacts on traffic flow.
3. Works with Transport for NSW to review the associated line markings, including line markings within the Traffic Control Signal.

*Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/C.02/22.04                      Bronte Road, Waverley - Pick-Up/Drop-Off (PUDO) Bay (A20/0336)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 5.7 metre pick-up/drop-off (PUDO) bay, 6 pm–3 am, on the eastern side of Bronte Road outside 244–246 Bronte Road, Waverley.
2. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of the PUDO bay, as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That Council:

1. Does not adopt the Council Officer's Proposal.
2. Installs a 6.7 metre pick-up/drop-off (PUDO) bay, 6 pm–3 am, on the western side of Bronte Road outside the Eastern Suburbs Legion Club, Waverley.
3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of the PUDO bay, as necessary.
4. Investigates the installation of a PUDO bay in Victoria Street outside the Charing Cross Hotel.

*Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/C.03/22.04                      22 Cross Street, Bronte - Construction Zone (A03/2514-04)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 9.7 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles

Excepted' construction zone in front of 22 Cross Street, Bronte.

2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone, as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V        STATE ELECTORATE OF VAUCLUSE**

**TC/V.01/22.04        Murriverie Road, North Bondi - Bus Zone Modification and 'P Disability Only' Parking Zone (A20/0534)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Reduces the length of the bus zone outside 38, 40 and 42 Murriverie Road, North Bondi, from 30 metres to 20 metres.
2. Installs a 5.4 metre 'P Disability Only' parking zone in front of 42 and 44 Murriverie Road, North Bondi, and removes the 'P Disability Only' parking zone in front of 53 Murriverie Road.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: representative of the Member for Vacluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V.02/22.04        Chaleyer Street and Hardy Street Intersection, Rose Bay/Dover Heights - 'No Stopping' Zones (A14/0145)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 9.2 metre 'No Stopping' zone on the northern side of Chaleyer Street, west of Hardy Street, Rose Bay/Dover Heights.
2. Installs a 9.2 metre 'No Stopping' zone on the southern side of Chaleyer Street, west of Hardy Street, Rose Bay/Dover Heights.

3. Installs a 10 metre 'No Stopping' zone on the western side of Hardy Street, north of Chaleyer Street, Rose Bay/Dover Heights.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V.03/22.04            4 Bonus Street, North Bondi - 'P Disability Only' Parking Zone - Removal (A20/0534)****COUNCIL OFFICER'S PROPOSAL:**

That Council removes the 6 metre 'P Disability Only' parking zone outside 4 Bonus Street, North Bondi.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V.04/22.04            10 and 12 Wairoa Avenue, North Bondi - 'P Motor Bikes Only' Parking Zone (SF22/1343)****COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 'P Motor Bikes Only' parking zone in the kerbside lane between the driveways of 10 and 12 Wairoa Avenue, North Bondi.
2. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the 'P Motor Bikes Only' parking zone, as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted subject to an amendment to clause 2 such that the recommendation now reads as follows:

That Council:

1. Installs a 'P Motor Bikes Only' parking zone in the kerbside lane between the driveways of 10 and 12 Wairoa Avenue, North Bondi.
2. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length of, or remove, the 'P Motor Bikes Only' parking zone, as necessary.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V.05/22.04            11 and 13 Napier Street, Dover Heights - 'P Motor Bikes Only' Parking Zone (A21/0065)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 'P Motor Bikes Only' parking zone in the kerbside lane between the driveways of 11 and 13 Napier Street, Dover Heights, set back 900 mm from the driveways.
2. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the 'P Motor Bikes Only' parking zone, as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted subject to an amendment to clause 2 such that the recommendation now reads as follows:

That Council:

1. Installs a 'P Motor Bikes Only' parking zone in the kerbside lane between the driveways of 11 and 13 Napier Street, Dover Heights, set back 900 mm from the driveways.
2. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length of, or remove, the 'P Motor Bikes Only' parking zone, as necessary.

*Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V.06/22.04            79-103 Wellington Street, Bondi Beach - Construction Zone (A03/2514-04)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 20 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 95–103 Wellington Street, Bondi Beach.
2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone, as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That the Council Officer's Proposal be adopted.

*Voting members present for this item: Representative of the Member for Vacluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

**TC/V.07/22.04            23 Curlewis Street, Bondi Beach - Construction Zone in Wellington Street  
(A03/2514-04)**

**COUNCIL OFFICER'S PROPOSAL:**

That Council:

1. Installs a 6 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone south of 23 Curlewis Street in Wellington Street, Bondi Beach.
2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone, as necessary.

**WTC RECOMMENDATION (UNANIMOUS SUPPORT):**

That Council:

1. Does not adopt the Council Officer's Proposal.
2. Installs a 9 metre 'No Parking, 9.30 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 23 Curlewis Street, Bondi Beach, commencing at the 'No Stopping, 6.30 am–9.30 am' zone.
3. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
4. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone, as necessary.

*Voting members present for this item: Representative of the Member for Vacluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).*

*P Sprott and P Butt addressed the meeting.*

**TC/CV            ELECTORATES OF COOGEE AND VAUCLUSE**

Nil.

**THE MEETING CLOSED AT 11.13 AM**

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**SIGNED AND CONFIRMED**  
**MAYOR**  
**17 MAY 2022**

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## MAYORAL MINUTES CM/6/22.05

**Subject:** Mayoral Minutes

**Author:** Mayor of Waverley, Cr Paula Masselos



Mayoral minutes are permissible at Waverley Council meetings under the Waverley Code of Meeting Practice. Clauses 9.7–9.11 of the Code state:

*Subject to clause 9.10, if the mayor is the chair at a meeting of the council, the mayor may, by minute signed by the mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the council, or of which the council has official knowledge.*

*A mayoral minute, when put to a meeting, takes precedence over all business on the council's agenda for the meeting. The chair (but only if the chair is the mayor) may move the adoption of a mayoral minute without the motion being seconded.*

*A recommendation made in a mayoral minute put by the mayor is, so far as it is adopted by the council, a resolution of the council.*

*A mayoral minute must not be used to put without notice matters that are routine and not urgent, or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the council before the next scheduled ordinary meeting of the council.*

*Where a mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the mayoral minute does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the recommendation if adopted.*

**REPORT**  
**CM/7.1/22.05**

**Subject:** Quarterly Budget Review (Q3) - March 2022

**TRIM No:** A03/0346

**Author:** Teena Su, Executive Manager, Finance

**Director:** Richard Sheridan, Interim Director, Finance and Governance

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**RECOMMENDATION:**

That Council:

1. Notes that the Interim Director, Finance and Governance, as the responsible accounting officer, advises that the projected financial position of Council is satisfactory.
2. Adopts the variations to the 2021–22 Operating and Capital budgets in accordance with Attachments 1, 2 and 3 of the report.

**1. Executive Summary**

Following the Q2 2021–22 budget review, Council's current approved budget was estimated to generate a total income of \$164.82m and to spend \$189.96m, which resulted in the use of reserves totalling \$25.59m to deliver the planned expenditure program within a balanced budget for 2021–22 financial year.

The third-quarter budget review has improved the operating result before depreciation by \$1.32m, and this has improved the Operating Performance Ratio by 1.01%.

Council received the Whitton Lane office space from the 87-99 Oxford Street planning agreement. The office space value is estimated at \$5.16m. This non-monetary transaction has been included in both capital income and capital expenditure in the Q3 review.

Capital expenditure increased to \$77.59m from \$72.07m, while capital income reduced to \$28.34m from \$32.30m. Reserve utilisation increased to \$33.74m from \$25.59m to achieve a Q3 balanced budget.

The following amendments are proposed:

- Increased operating income by \$0.27m.
- Decreased operating expenses by \$1.05m.
- Decreased capital income by \$3.96m and increased capital expenses by \$5.51m.
- Increase reserve requirement of \$8.15m.

The Q3 budget forecasts a small surplus of \$3,910 for the 2021–22 financial year.

**2. Introduction/Background**

As part of the Integrated Planning and Reporting Framework for NSW Local Government, the Office of Local

Government has a set of minimum reporting requirements for councils. These reporting requirements have been put in place to assist councils to facilitate progress reporting against the original and revised annual budgets. Reporting is required at the end of each quarter.

Collectively, these documents are known as the Quarterly Budget Review Statement (QBRs). Quarterly reports are required to be submitted at the end of each quarter to Council in accordance with the relevant legislation, clause 203 of the *Local Government (General) Regulation 2021*, and that the responsible accounting officer of the Council prepares and submits to Council a Budget Review Statement that indicates the latest estimates of income and expenditure for the current financial year. The QBRs must include, or be accompanied by:

- A report as to whether or not the responsible accounting officer believes that the Statement indicates that the financial position of the Council is satisfactory, having regard to the original estimates of income and expenditure.
- If that position is unsatisfactory, recommendations for remedial action.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 12 April 2022	CM/11.2/22.04	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Treats the report as confidential in accordance with section 11(3) of the Local Government Act 1993, as it relates to a matter specified in section 10A(2)(c) of the Local Government Act 1993. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.</li> <li>2. Receives and notes the update report on the Bondi Pavilion Restoration and Conservation project.</li> <li>3. Approves additional budget of \$4,049,603 to cover approved variations above the allowed contingency, including retention of the mosaic, latent conditions, and pandemic costs, with \$2,000,000 to be allocated from the SAMP Infrastructure Reserve and \$2,049,603 from the Sale of Surplus Land Reserve.</li> <li>4. Approves the additional projected budget of \$4,375,230 to be funded from the SAMP Infrastructure and Sale of Surplus Land Reserves, with the budget adjustment made at Q3.</li> <li>5. Notes that as the project entered the major demolition and construction phase, unforeseeable and significant latent conditions and COVID-19 delays have been experienced unrelated to the scope in the Council-approved project, but rather issues faced when working on a significant heritage building in poor condition in a hostile coastal environment and transforming it into a condition 1 building asset with a Green Star accreditation.</li> </ol>

#### 4. Discussion

The March Quarterly Budget Review forecasts a reduction in income by \$3.69m to \$161.13m. It comprises of \$0.27m increase in operating income and a \$3.96m reduction in capital income. It also forecasts a total increase of \$4.46m in expenses, this comprises of \$1.05m decrease in operating expenses, \$0.36m reductions from the capital works program and a \$5.87m increase from other capital expenses, including the Whitton Lane office space dedication from the 87-99 Oxford Street planning agreement at an estimated value of \$5.12m. These have revised the expense program total to \$194.42m, (\$194.89m including loan principal repayment) for FY2021–22.

The following provides a comparison of the Council's forecast position between the current budget and Q3 The proposed budget and actuals (including commitments) for the third quarter to 31 March 2022.

*Table 1. Comparison of current approved budget and Q3 proposed budget.*

Table 1 - Q3 Proposed Budget - '000	Current Approved Budget	Q3 Amendment	Q3 Proposed Budget	Q3 change %	Actual (Incl. Commitments) 31 March 2022	Note
<b>Estimated Income</b>	164,820	(3,687)	161,133	(2.24%)	126,357	
Operating Income	132,518	273	132,790	0.21%	114,987	1
Capital Income	32,303	(3,960)	28,343	(12.26%)	11,370	2
<b>Estimated Expenses</b>	(190,406)	(4,462)	(194,868)	2.34%	(124,615)	
Operating Expense	(117,885)	1,049	(116,836)	(0.89%)	(83,120)	3
Capital Works Program	(69,964)	360	(69,604)	(0.51%)	(40,189)	4
Other Capital Expense	(2,110)	(5,871)	(7,981)	278.29%	(974)	5
Loan Repayment	(447)	0	(447)	-	(332)	
<b>Net Income / (Expenses)</b>	(25,586)	(8,149)	(33,735)	31.85%	1,742	
<b>Reserve Funds</b>	25,590	8,149	33,739	31.85%	10,149	6
<b>Net Result - Surplus/(Deficit)</b>	3.9	0.0	3.9	0.0%	11,891	

(Excluding depreciation expense)

#### Operating income

Operating income (excluding capital works income and proceeds from the sale of assets) increased by \$0.27m, mainly attributed to the following changes:

User fees decreased by \$0.29m mainly due to:

- \$0.33 increase in permits income from construction cranes, temporary truck zones and road opening.
- \$0.18m increase from hoarding and construction fee from the Bondi Pavilion Upgrade project being delayed, this money offsets the project cost increase in the Capital Works Program section.
- \$0.07m increase from car park operation to reflect the actual trend.
- \$0.45m decrease in early education centre and family day-care services, demand for childcare service has been reduced in the COVID pandemic environment.
- \$0.25m decrease in on-street meters parking due to COVID pandemic.
- \$0.11m decrease in outdoor eating fee due to COVID pandemic.

Other revenue decreased by \$0.15m mainly due to decrease in building, health and regulatory control compliance fines (\$0.10m) due to the COVID pandemic, and reduction in recycle materials sale (\$0.04m)

Operating grants increased by \$0.71m mainly due to the advanced payment of the financial assistance grant 2022–23.

## Capital income

Capital income reduced by \$3.96m:

- \$5.16m increase in non-monetary contribution to recognise the value of Whitton Lane office space received from a planning agreement.
- \$0.03m increase in s7.12 and housing contributions.
- \$8.68m reduction in Voluntary Planning Agreement Contribution due to anticipated receipting have been pushed out to a later year in line with the revised developments timeline.
- \$0.40m reduction from capital works grant mainly due to projects deferrals to future year.
- \$0.08m reduction in proceeds from asset sales – plant and equipment due to fleet purchase deferral to future year.

## Operating expenses

Operating expenses (excluding capital expenditure) decreased by \$1.05m, mainly attributed to:

Employment costs decreased by \$0.93m:

- \$0.85m saving in salary and wages due to vacancies, portion of this saving (\$0.05m) toward to funding agency temporary hires
- \$0.08m decrease in other indirect employment costs, mainly due to staff training program being impacted by the Covid pandemic.

Materials and contracts (excluding agency temporary hires) increased by \$0.37m, mainly due to:

- \$0.20m increase in hosting & cloud data services.
- \$0.11m additional legal cost compensation payment for a former Bondi Pavilion commercial tenancy.
- \$0.07m increase in DAs related legal costs

Other expenses decreased by \$0.50m, mainly due to:

- \$0.34m increase in parking abandonment fines by SDR to reflect the actual trend.
- \$0.27m reduction in waste disposal costs to reflect the actual trend.
- \$0.16m reduction proposed in Councillors' expenses based on the actual trend. Any unspent funds in the Councillors' term equipment allowance by 30 June will be provided in the next financial year 2022–23.
- \$0.09m decrease in sustainability & resilience community education being impacted by Covid pandemic.
- \$0.08m decrease in general expense to reflect the actual trend.
- \$0.07m decrease in electricity expense to reflect the actual trend.
- \$0.04m decrease in rent due to the AIF neighbourhood land lease is not progressed ahead.
- \$0.04m decrease in advertising to reflect the actual trend.

It should be noted there was a net \$0.42m increase in pandemic budget provision as detailed in the table below. These costs are spread across multiple categories.

Table 2. Pandemic costs.

Pandemic Proposed Budget \$	Current Approved	Q3 Amendment	Q3 Proposed
Wages & Salaries	(174,703)	(38,366)	(213,069)
Contractors (Bondi Beach Covid Testing site)	(782,564)	(134,695)	(917,259)
Cleaning	(170,370)	(207,788)	(378,158)
Personal Protective Equipment and Uniforms	(34,840)	(311)	(35,151)
Miscellaneous Others	(51,404)	(87,963)	(139,367)
<b>Total</b>	<b>(1,213,881)</b>	<b>(469,123)</b>	<b>(1,683,004)</b>
Expected Reimbursement from Ministry of Health	762,822	47,431	810,253
Transfer from Domestic Waste Reserve for PPE	27,872	0	27,872
Transfer from Emergency Reserve	398,852	0	398,852
<b>Net Cost</b>	<b>(24,335)</b>	<b>(421,692)</b>	<b>(446,027)</b>

### Capital works program (Attachment 2)

The Capital Works Program proposes amendments to 68 projects. These amendments will result in a net decrease in program expenditure by \$0.36m to \$69.60m following a reassessment of the project work delivery schedule and other priorities. The Q3 amendments include an \$8.45m projects costs deferrals to the next financial year 2022–23.

The Q3 capital works program review resulted in a reduction in revenue (\$0.40m), increased use of reserves fund (\$0.79m), and a decrease in the use of general fund (\$0.75m).

The table below provides a summary of expense changes to the capital works program:

Table 3. Expense changes to capital work program.

Capital Works Program - Q3 Amendments '000	No of Projects	Amount \$'000 (Increase)/Decrease)
Project cost reduction/Not going ahead	34	2,363
Project cost defer to 2022/23	8	8,455
Project cost increase/Correction	25	(9,958)
New Project	1	(500)
<b>Total</b>	<b>68</b>	<b>360</b>

Significant changes to these projects include:

### Building infrastructure

\$2.2m increase in Building Infrastructure projects mainly due to:

- \$8.6m increase in Bondi Pavilion Conservation and Restoration to \$21.51m. This increased value, including the \$8.42m cost variation increase, was reported to the April Council meeting. At the April meeting Council approved an additional budget of \$4,049,603 for the Bondi Pavilion Restoration and Conservation Project to cover approved variations above the allowed contingency, including retention of the mosaic, latent conditions, and pandemic costs, with \$2,000,000 to be allocated from the SAMP Infrastructure Reserve and \$2,049,603 from the Sale of Surplus Land Reserve. In addition Council approved the additional projected budget of \$4,375,230 to be funded from the

SAMP Infrastructure and Sale of Surplus Land Reserves, with the budget adjustment made at Q3. The changes are in line with the previous resolution of Council.

- \$4.0m of work deferred to next financial 2022–23 for the Boot Factory Restoration and Mill Hill Upgrade project due to weather and Covid factors affected the planned delivery schedule.
- \$2.0m of work deferred to next financial year 2022–23 for the Tamarama SLSC – Building Upgrade due to weather and COVID factors affected the planned delivery schedule.

#### **Living Corridors/trees:**

\$0.06m decrease in Living projects mainly due to:

- \$0.08m saving from Planting Street Trees completion.

#### **Public Domain Infrastructure:**

\$0.9m increase in Public Domain projects mainly due to:

- \$0.50m is estimated for the 2022 April storm damage caused to the foreshores area, and it anticipates a 50% grant funding arrangement.
- \$0.14m increase in SAMP5 bus shelters, seats and benches for the completion of bins and BBQ contract.
- \$0.45m decrease in Safety by Design in Public Places, as the project has been delayed due to weather and COVID.

#### **Road Infrastructure**

\$1.7m decrease in Road Infrastructure projects mainly due to:

- \$0.40m increase in York Road Slip Lane to deliver the scope of works as per the tendered contract.
- \$0.35m increase in 2021–22 - Bronte Road-Nelson Ave to Roundabout to deliver the scope of works as per the tendered contract.
- \$0.11m increase in 40 km/h speed zone review to deliver the scope of works as per the tendered contract.
- \$1.68m decrease in 2020–21 - Glenayr Avenue-Blair St to Hall St due to project completion being deferred to 2022–23 year.
- \$0.22m decrease in Syd Enfield Drive Bike Parking due to project delivery being deferred to 2022–23 year.
- \$0.20m decrease in SAMP 5 renewal roundabouts, speedhumps, traffic islands/lines to reflect construction schedule for this financial year.
- \$0.11m decrease in 2021–22 - Wairoa Avenue - Ramsgate Avenue to Hastings Parade reflects the 2021–22 delivery schedule of work.

#### **Recreational and public spaces**

\$0.67m decrease in recreational and public spaces projects mainly due to:

- \$0.26m decrease in Williams Park walking track due to project completion being deferred to 2022–23 year.
- \$0.20m decrease in Waverley Park Playground and Fitness Station Upgrade to reflect the design funds required for this financial year.
- \$0.13m decrease in North Bondi Mosaic Renewal due to works to be completed in 2022–23.

#### **Sustainability Infrastructure**

\$0.26m decrease in Sustainability Infrastructure projects mainly due to:

- \$0.25m decrease in North Bondi GPT due to scope review and design efficiency found.

\$69.60m of capital works program projects will be delivered in this financial year following the Q3 review. The following table shows how the revised Capital Works Program is funded.

Table 5. Funding of revised capital works program.

Capital Works Program - Funding Sources '000	Current Budget	Q3 Proposed Budget	Q3 Amendments-Increase/(Decrease)
<b>Expenditure</b>	<b>69,964</b>	<b>69,604</b>	<b>(360)</b>
<u>Funding Sources:</u>			
Grants and Contribution	20,690	20,293	(396)
External Restricted Reserves	9,784	9,454	(329)
Internal Restricted Reserves	30,107	31,224	1,117
General Fund	9,384	8,633	(751)
<b>Total Funding Sources</b>	<b>69,964</b>	<b>69,604</b>	<b>(360)</b>

### Other capital expense

Other capital expenses increased by \$5.83m mainly attributed to the following:

- \$5.16m increase to recognise the Whitton Lane shops space handed to Council from developer.
- \$1.50m increase for the Bondi Pavilion set up for operation readiness, including \$0.53m IT network and equipment
- \$0.56m fleet replacement purchases decrease due to 17 items deferral to next financial year 2022–23
- \$0.21m IT network and equipment for Mill Hill building being deferred to next financial year 2022–23.

The Q3 review proposed to defer 17 fleet items to next financial year 2022–23 due to the disruption of the supply chain caused by Covid pandemic.

Table 6. Fleet replacement program.

Fleet Type	2021/22 Current Approved Budget		Q3 Amendments		2021/22 Q3 Budget	
			Reduction/Deferral/Add			
	Qty	Budget	Qty	Budget	Qty	Budget
Passenger Vehicle	12	\$ 393,838	- 9	- 280,790	3	\$ 113,048
Light Commercial Vehicle	11	\$ 387,126	- 5	- 173,565	6	\$ 213,561
Truck Fleet	1	\$ 81,516	- 1	- 81,516	-	\$ -
Specialised Equipment	9	\$ 281,699	- 2	- 28,077	7	\$ 253,622
Small Plant	7	\$ 75,800	-		7	\$ 75,800
<b>Total</b>	<b>40</b>	<b>\$ 1,219,979</b>	<b>- 17.00</b>	<b>- 563,948</b>	<b>23</b>	<b>\$ 656,031</b>

### Reserves

As a result of the proposed Q3 income and expenditure budget amendments, an additional \$8.15m of funds are required from the reserves.



A total of \$33.74m in reserve money has been applied to fund the revised FY 2021–22 budget. The reserves balance is projected to be \$106.32m as at 30 June 2022.

### Financial performance measures

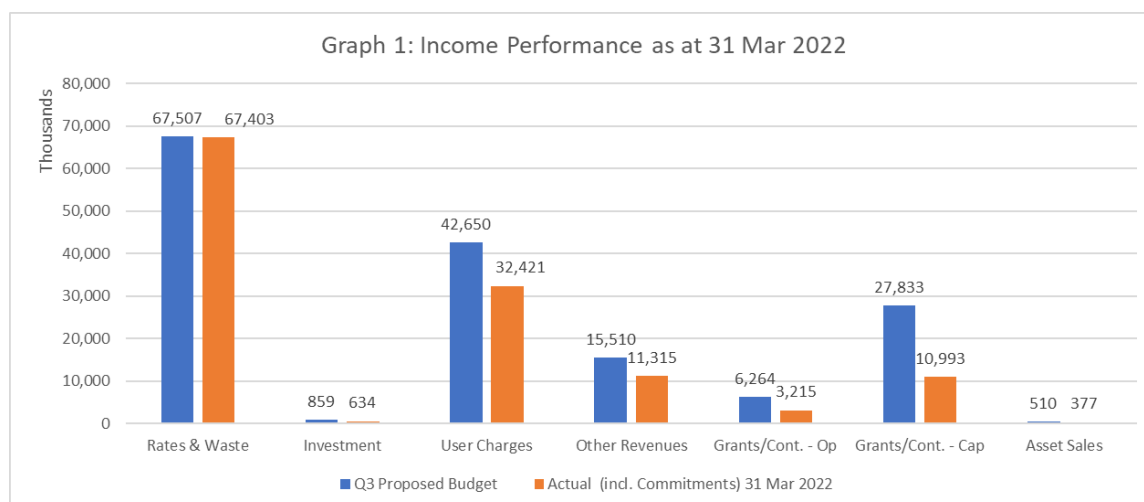
The following financial performance measures indicate that Council meets six out of seven of the OLG Performance Measures, noting that the Operating Performance Ratio is projected not to be met this financial year. Council's financial results have been negatively impacted by the COVID-19 pandemic; there are increased costs for ensuring safe Council operations (i.e. PPE provision, modified staffing rosters) and public space safety, as well as reduced revenues due to Council assistance programs, reduced fees and loss of income from parking and other sources. While there is a forecast operating surplus of approximately \$15.96m pre-depreciation, the Operating Performance (OP) Ratio (which includes depreciation) revised at a -4.55% for this year, represents a 1.01% improvement from the Q2 budget projection.

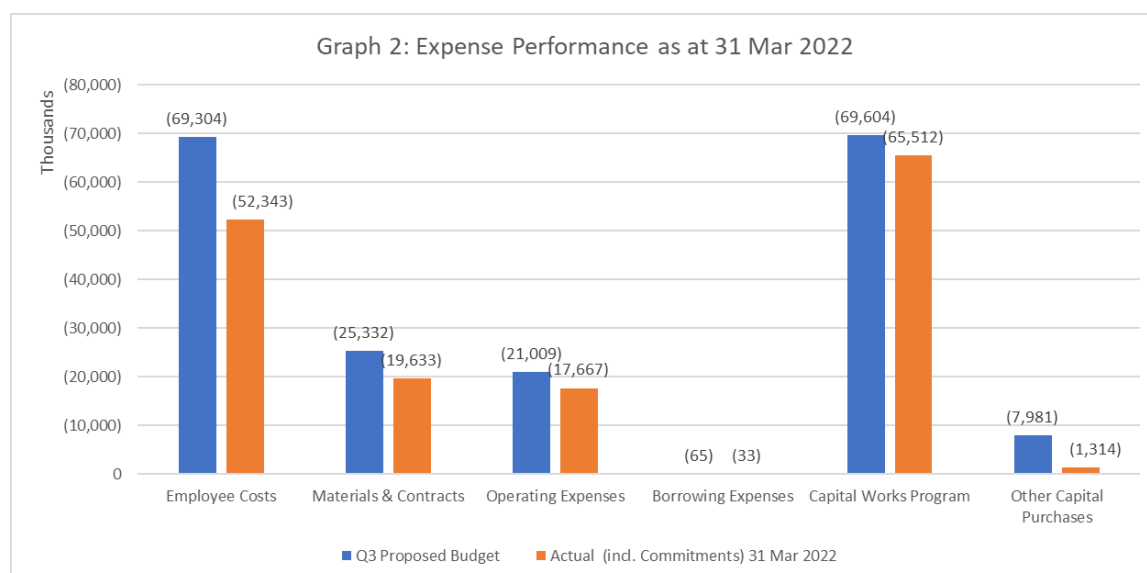
Table 7. Financial performance measures

	Forecasted indicator 30-Jun-22		Benchmark
<b>Key Performance Indicators:</b>			
<b>1. Operating Performance Ratio</b>	(4.55%)	☒	>0.00%
This ratio measures Council's achievement of containing operating expenditure within operating revenue.			
<b>2. Own source operating revenue ratio</b>	78.84%	✓	>60.00%
This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.			
<b>3. Unrestricted current ratio</b>	3.99	✓	>1.50x
To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of the Council.			
<b>4. Debt service cover ratio</b>	32.25	✓	>2.00x
This ratio measures the availability of operating cash to service debt including interest, principal and lease payments			
<b>5. Rates, annual charges, interest and extra charge outstanding percentage</b>	4.00%	✓	<5.00%
To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts			
<b>6. Buildings and Infrastructure renewals ratio</b>	310.29%	✓	>=100.00%
To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating			
Note. Asset fair valuation adjustment and net gain on asset disposal are excluded in the above calculations.			

### Income and expense performance as at 31 March 2022

Graphs 1 and 2 below illustrate the income and expense performance for the nine months of the year ending 31 March 2022 compared to the Q3 proposed budget for the year ending 30 June 2022.





See Attachment 3 for Directorates' Q3 budget performance as at 31 March 2022.

## 5. Financial impact statement/Time frame/Consultation

Council is required under clause 203 of the *Local Government (General) Regulation 2021* to, not later than two months after the end of each quarter, prepare and submit a reviewed budget statement showing, by reference to the estimate of income and expenditure which is set out in the operational plan, a revised estimate of the income and expenditure.

## 6. Conclusion

Council's Interim Director, Finance and Governance, as the responsible accounting officer, advises that Council's overall projected financial position is satisfactory.

### 1. 3. Attachments

1. 2021-22 Q3 Review - Quarterly Budget Review Statements [↗](#)
2. 2021-22 Q3 Review - Q3 Revised Capital Works Program [↗](#)
3. 2021-22 Q3 Review - Q3 Budget Statement Council and by Directorate [↗](#) .

Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

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Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021:

31 March 2022

It is my opinion that the Quarterly Budget Review Statement for Waverley Council for the quarter ended 31/03/22 indicates that Council's projected financial position at 30/6/22 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

**Signed:** \_\_\_\_\_

**Date:**

Richard Sheridan  
Responsible Accounting Officer

Waverley Council

**Quarterly Budget Review Statement**

for the period 01/01/22 to 31/03/22

**Income & Expenses Budget Review Statement**

Budget review for the quarter ended 31 March 2022

**Income & Expenses - Council Consolidated**

(\$'000's)

	Original Budget 2021/22	Approved Changes			Revised Budget 2021/22	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Sep QBRS	Dec QBRS					
<b>Income</b>									
Rates and Annual Charges	67,507				67,507			67,507	67,403
User Charges and Fees	45,582		(4,820)	1,805	42,567	(289)	1	42,278	32,421
Interest and Investment Revenues	859				859			859	634
Other Revenues	19,645		(3,089)	(525)	16,031	(148)		15,883	11,315
Grants & Contributions - Operating	5,509		494	(449)	5,555	709	2	6,264	3,215
Grants & Contributions - Capital	20,961	635	5,315	4,805	31,715	(3,882)	3	27,833	10,993
Net gain from disposal of assets	975	(134)	(447)	193	587	(77)		510	377
Share of Interests in Joint Ventures									
<b>Total Income from Continuing Operations</b>	<b>161,038</b>	<b>501</b>	<b>(2,548)</b>	<b>5,830</b>	<b>164,820</b>	<b>(3,687)</b>		<b>161,133</b>	<b>126,357</b>
<b>Expenses</b>									
Employee Costs	70,420	27	639	(845)	70,241	(934)	4	69,307	51,450
Borrowing Costs	65				65			65	33
Materials & Contracts	18,850	198	(204)	(59)	18,786	689	5	19,475	12,053
Depreciation	21,998				21,998			21,998	11,235
Legal Costs	1,210		(118)	12	1,103	181		1,284	959
Consultants	3,107	288	1,385	241	5,021	(450)	6	4,571	2,244
Other Expenses	23,998	173	(1,174)	(329)	22,669	(535)	7	22,135	16,382
<b>Total Expenses from Continuing Operations</b>	<b>139,649</b>	<b>685</b>	<b>529</b>	<b>(980)</b>	<b>139,883</b>	<b>(1,049)</b>		<b>138,834</b>	<b>94,356</b>
<b>Net Operating Result from Continuing Operations</b>	<b>21,389</b>	<b>(184)</b>	<b>(3,077)</b>	<b>6,810</b>	<b>24,937</b>	<b>(2,638)</b>		<b>22,299</b>	<b>32,001</b>
<b>Net Operating Result from All Operations</b>	<b>21,389</b>	<b>(184)</b>	<b>(3,077)</b>	<b>6,810</b>	<b>24,937</b>	<b>(2,638)</b>		<b>22,299</b>	<b>32,001</b>
<b>Net Operating Result before Capital Items</b>	<b>428</b>	<b>(819)</b>	<b>(8,392)</b>	<b>2,005</b>	<b>(6,778)</b>	<b>1,244</b>		<b>(5,534)</b>	<b>21,008</b>

Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Income & Expenses Budget Review Statement**  
**Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

Notes	Details
1	Unfavourable change of \$0.3m to User Charges and Fees mainly due to following reasons: \$0.45m decrease in Childcare Benefit (CCS) and Levy/Membership \$0.23m decrease from parking fees income following the current trend \$0.11m decrease from outdoor eating to match with YTD actual \$0.11m decrease in Fines & Costs as charges not applied for Covid period \$0.10m increase in Transfer/Renewal of Cemetery Rights \$0.13m increase in Road Opening Permits \$0.18m increase from hoarding & construction fee from the Bondi Pavilion Upgrade project. \$0.2m increase from crane permits and Temporary Truck Zones Permits
2	Favourable change of \$0.71m to Grants & Contributions - Operating due to following reasons: \$0.65m increase in Revenue Sharing Grant due to 2022/23 advance payment receipt \$0.05m increase in library local priority grant
3	Unfavourable change of \$3.9m to Grants & Contributions - Capital due to following reasons: \$8.68m decrease in Voluntary Planning Agreement Contribution \$0.42m decrease in State Grants Capital for Waverley Park & Playground and Williams Park Walking Track project deferred to 2022/23. \$5.16m increase for non-monetary VPA contribution from Whitton Lane
4	Favourable change of \$0.93m to Employee Costs is mainly due to following reason: \$0.85m decrease in employee costs due to vacancies \$0.08m decrease in other indirect employment costs, mainly due to staff training program being impacted by the Covid pandemic
5	Unfavourable change of \$0.69m to Material & Contracts is mainly due to following reason: \$0.68m increase in Contractors from various services in pandemic management / bondi pavilion / DA and building regulation and health
6	Favourable change of \$0.45m to Consultants is mainly due to following reason: \$0.17m increase in HR due to the Chris21 system remediation work cost variance \$0.49m decrease in one of the ICT projects \$0.08m decrease in Property & Facilities as building valuation contract was lower than anticipated \$0.08m decrease from savings in various services across Council
7	Favourable change of \$0.53m to Other Expenses is mainly due to following reason: \$0.34m increase in parking abandonment fines by SDR to reflect the actual trend \$0.27m reduction in waste disposal costs to reflect the actual trend

\$0.16m reduction proposed in councillors' expenses based on the actual trend.

Any unspent in the Councillors' term equipment allowance by 30 June will be provided in the next financial year 2022/23

\$0.09m decrease in sustainability & resilience community education being impacted by Covid pandemic

\$0.08m decrease in general expense to reflect the actual trend

\$0.07m decrease in electricity expense to reflect the actual trend.

\$0.04m decrease in rent due to the AIF neighbourhood land lease is not progressed ahead

\$0.04m decrease in advertising to reflect the actual trend

Waverley Council

**Quarterly Budget Review Statement**

for the period 01/01/22 to 31/03/22

**Capital Budget Review Statement**

Budget review for the quarter ended 31 March 2022

**Capital Budget - Council Consolidated**

(\$'000's)	Original Budget 2021/22	Approved Changes			Revised Budget 2021/22	Variations for this Mar Qtr		Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Sep QBRs	Dec QBRs						
<b>Capital Expenditure</b>										
New Assets										
- Plant & Equipment	4,040	(1,747)	(1,010)		1,283	(554)	1		729	444
- Land & Buildings	862	70	(662)		270	5,019	2		5,290	99
- Roads, Bridges, Footpaths	8,826	2,214	512	140	11,692	180	3		11,872	6,330
- Other	5,450	111	(4,177)	(80)	1,304	(195)	4		1,109	423
Renewal Assets (Replacement)										
- Plant & Equipment										
- Land & Buildings	26,676	3,305	1,121	1,260	32,361	3,330	5		35,692	21,746
- Roads, Bridges, Footpaths	12,567	(704)	399	3,778	16,040	(2,223)	6		13,817	5,510
- Other	9,842	1,142	(1,554)	(307)	9,123	(46)			9,077	6,580
Loan Repayments (Principal)	447				447				447	332
<b>Total Capital Expenditure</b>	<b>68,711</b>	<b>4,391</b>	<b>(5,372)</b>	<b>4,792</b>	<b>72,521</b>	<b>5,511</b>			<b>78,032</b>	<b>41,465</b>
<b>Capital Funding</b>										
Rates & Other Untied Funding	13,012	(685)	(3,784)	286	8,829	(288)			8,541	6,785
Capital Grants & Contributions	17,790	635	2,212	1,620	22,256	4,768			27,024	9,842
Reserves:										
- External Restrictions/Reserves	10,335	(922)	(912)	3,171	11,672	(329)			11,343	5,603
- Internal Restrictions/Reserves	26,599	5,497	(2,440)	(478)	29,177	1,437			30,614	18,858
New Loans										
Receipts from Sale of Assets										
- Plant & Equipment	975	(134)	(447)	193	587	(77)			510	377
- Land & Buildings										
<b>Total Capital Funding</b>	<b>68,711</b>	<b>4,391</b>	<b>(5,372)</b>	<b>4,792</b>	<b>72,521</b>	<b>5,511</b>			<b>78,032</b>	<b>41,465</b>
<b>Net Capital Funding - Surplus/(Deficit)</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>			<b>(0)</b>	<b>0</b>



Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Capital Budget Review Statement**  
**Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

Notes	Details
1	Decrease mainly is due to plant replacement program amendments
2	\$5.2m increase due to Whitton Lane Lots being recognised \$95k decrease in AIF Washbay due to other arrangements being made \$50k decrease in Rowe Street Development being deferred to 2022/23 year
3	\$220k decrease in Syd Enfield Drive Bike Parking being deferred to 2022/23 year \$400k increase in York Road Slip Lane due to project tender amount requires additional funding to deliver the scope of works
4	\$320k Increase in IT Projects mainly in Bondi Pavilion \$260k decrease in Williams Park Walking Track being deferred to 2022/23 year \$245k decrease in North Bondi GPT due to scope review and design efficiency found \$105k decrease in Varna Park SQID cost reduction
5	\$6m decrease in Tamarama SLSC – Building Upgrade, and Boot Factory Restoration being deferred to 2022/23 year \$8.6m increase in Bondi Pavilion Conservation & Restoration capital works project and \$963k increase in capital expenses
6	\$2.1m decrease in Safety by design in public places, and Glenayr Avenue - Blair St to Hall St project being deferred to 2022/23 year \$370k costs decrease in various other projects \$350k increase in Bronte Road - Nelson Ave to Roundabout as project requires additional funding to deliver the scope of works

Waverley Council

### Quarterly Budget Review Statement

for the period 01/01/22 to 31/03/22

#### Cash & Investments Budget Review Statement

Budget review for the quarter ended 31 March 2022

#### Cash & Investments - Council Consolidated

(\$000's)	Original Budget 2021/22	Approved Changes			Revised Budget 2021/22	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards & Other	Sep QBRS	Dec QBRS					
<b>Externally Restricted</b> <sup>(1)</sup>									
Developer Contributions	22,309	510	3,849	1,854	28,522	(8,350)	1	20,172	23,711
Domestic Waste Reserve	12,168	608	351	89	13,217	206	2	13,423	7,855
Unexpended Grant/Subsidy	1,563	(426)	25	(14)	1,148	671	3	1,819	1,403
Stormwater Management Service Reserve	521	230	(35)	15	731	94		825	360
<b>Total Externally Restricted</b>	<b>36,561</b>	<b>922</b>	<b>4,190</b>	<b>1,944</b>	<b>43,618</b>	<b>(7,378)</b>		<b>36,239</b>	<b>33,329</b>
(1) Funds that must be spent for a specific purpose									
<b>Internally Restricted</b> <sup>(2)</sup>									
Affordable Housing Program	1,938	(94)	(25)	63	1,882	(11)		1,870	1,934
Cemetery	514		61	22	596	84		680	1,018
Centralised - Other	10,158	(2,684)	(1,559)	285	6,199	4,125	4	10,324	12,451
Deposits & Bonds	16,290				16,290			16,290	16,290
Election	165				165			165	574
Employees Leave Entitlements	5,636				5,636			5,636	5,636
Property Investment Strategy	17,714	(2,949)	66	(617)	14,214	3,417	5	17,631	19,487
IT Equipment & Upgrade	933	(233)	(700)		()	22		22	1,777
Other Internal Restricted	5,488	(226)	695	29	5,986	(1,984)	6	4,001	6,206
Parking - Car Park	1,603	(29)	37	(14)	1,597			1,597	1,939
Parking - Meter	1,923		(29)		1,894			1,894	1,894
Plant & Vehicles Replacement	3,501	1,005	531	188	5,226	405	7	5,632	5,607
SAMP Infrastructure	11,684	(176)	(917)	38	10,629	(6,790)	8	3,840	11,425
Social Housing	568	(111)	(4)	80	532	(39)		493	539
Unexpended Loans	51		(51)						
<b>Total Internally Restricted</b>	<b>78,166</b>	<b>(5,497)</b>	<b>(1,895)</b>	<b>74</b>	<b>70,847</b>	<b>(771)</b>		<b>70,076</b>	<b>86,778</b>
(2) Funds that Council has earmarked for a specific purpose									
<b>Unrestricted</b> (i.e. available after the above Re:	12,553				12,553			12,553	20,419
<b>Total Cash &amp; Investments</b>	<b>127,279</b>	<b>(4,575)</b>	<b>2,295</b>	<b>2,018</b>	<b>127,017</b>	<b>(8,149)</b>		<b>118,868</b>	<b>140,526</b>

Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Cash & Investments Budget Review Statement**

**Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

**Notes   Details**

1	Decrease in Developer contribution reserve as less contribution expected to receive
2	Increase in Domestic Waste reserve adjusted according to operational requirements
3	Increase in Unexpended Grant/Subsidy due to deferral of capital works projects
4	Increase in Centralised reserve due to capital works program changes
5	Increase in Property Investment Strategy mainly due to Boot Factory Restoration & Mill Hill Upgrade project deferral
6	Decrease in Other Internal Restricted reserve to align with capital work projects timeline
7	Increase in Plant & Vehicles Replacement reserve due to plant replacement program amendments
8	Decrease in SAMP Infrastructure reserve mainly to fund Bondi Pavilion Conservation & Restoration project

Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Key Performance Indicators Budget Review Statement - Council specific KPI's**

Budget review for the quarter ended 31 March 2022

(\$000's)	Current Projection		Original Budget 21/22	Actuals Prior Periods	
	Amounts	Indicator		20/21	19/20
	21/22	21/22			

The Council monitors the following Key Performance Indicators:

**1. Operating Performance Ratio**

Total continuing operating revenue (1) excluding capital grants and contributions less operating expenses

	(6,044)	-4.55%	0.1%	-3.4%	-8.6%
Total continuing operating revenue (1) excluding capital grants and contributions	132,790				

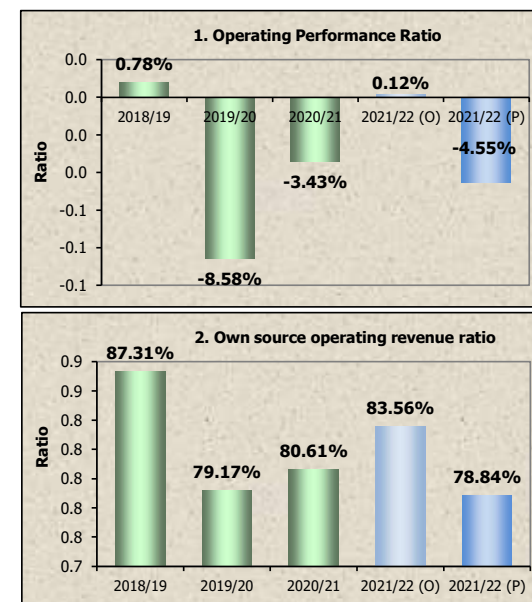
This ratio measures Council's achievement of containing operating expenditure within operating revenue.

**2. Own source operating revenue ratio**

Total continuing operating revenue (1) excluding all grants and contributions

	127,036	79%	84%	81%	79%
Total continuing operating revenue (1)	161,133				

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.



Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Key Performance Indicators Budget Review Statement - Council specific KPI's**

Budget review for the quarter ended 31 March 2022

(\$000's)	Current Projection		Original Budget 21/22	Actuals Prior Periods	
	Amounts	Indicator		20/21	19/20
	21/22	21/22			

**3. Unrestricted current ratio**

Current assets less all external restrictions (2)

99,123

4.0

3.6

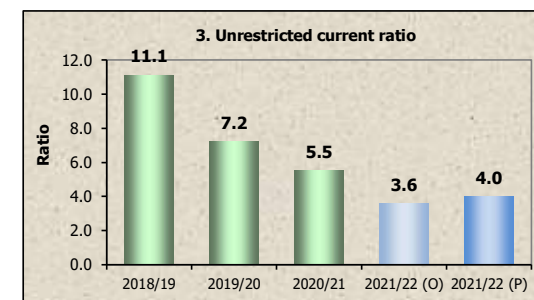
5.5

7.2

Current liabilities less specific purpose liabilities (3, 4)

24,832

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.



The Council monitors the following Key Performance Indicators:

**4. Debt service cover ratio**

Operating result (1) before capital excluding interest and depreciation/impairment/amortisation

16,530

32.2

43.9

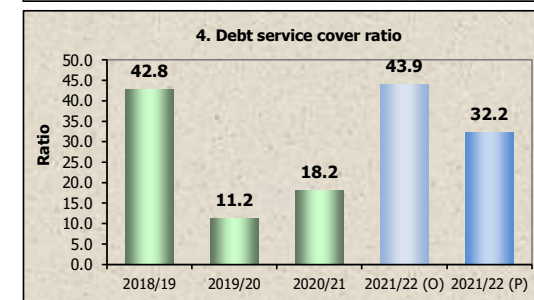
18.2

11.2

Principal repayments (Statement of Cash Flows)  
plus borrowing costs (Income Statement)

513

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments



Waverley Council

Quarterly Budget Review Statement  
for the period 01/01/22 to 31/03/22

Key Performance Indicators Budget Review Statement - Council specific KPI's

Budget review for the quarter ended 31 March 2022

(\$000's)	Current Projection		Original Budget 21/22	Actuals Prior Periods	
	Amounts	Indicator		20/21	19/20
	21/22	21/22			

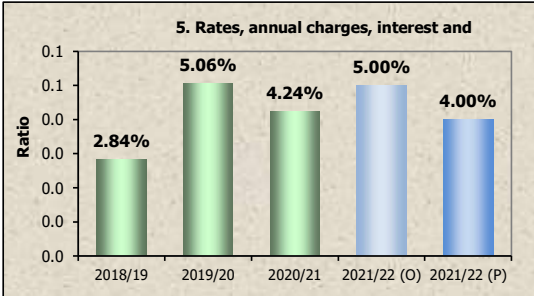
5. Rates, annual charges, interest and extra charges outstanding percentage	
Rates, annual and extra charges outstanding	2,789
Rates, annual and extra charges collectible	69,716

4.0%

5%

4% 5%

To assess the impact of uncollected rates and annual charges on Council’s liquidity and the adequacy of recovery efforts.



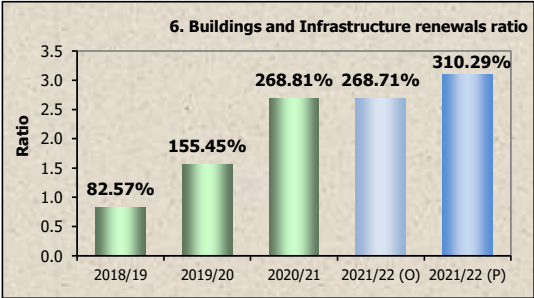
6. Buildings and Infrastructure renewals ratio	
Asset Renewals	58,585
Depreciation, amortisation and impairment	18,881

310%

269%

269% 155%

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating



Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Contracts Budget Review Statement**

Budget review for the quarter ended 31 March 2022

**Part A - Contracts Listing** - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
Kapish Services Pty Ltd	IMM Technology Platform Solution	185,899	04/03/22	12 Months	Y
Proludic Pty Ltd	Waverley Park Play Equipment Restoration	384,945	06/01/22	10 Months	Y
Douglas Partners Pty Ltd	Geotechnical Williams Park and Waverley Park	95,189	07/02/22	1 Month	Y
Tesseract Cyber Services Pty Ltd	Cyber Security - MFA	76,586	24/01/22	12 Months	Y
Provision of Valuation Services for Council Buildings	APV Valuers & Asset Management	64,906	21/03/22	5 Years	Y
GJ's Landscapes	Onslow Street Reserve Playground Upgrade	100,680	06/02/22	24 Months	Y
QMC Group	Safety By Design in Public Places - Bondi Junction	1,609,648	30/03/22	12 Months	Y
imei Pty Ltd	Mobile Phone Plans	186,344	07/01/22	24 Months	Y
Datacom Systems (AU) Pty Ltd	Adobe Licences Renewal	54,680	01/01/22	12 Months	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Waverley Council

**Quarterly Budget Review Statement**  
for the period 01/01/22 to 31/03/22

**Consultancy & Legal Expenses Budget Review Statement**

Consultancy &amp; Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
<b>Consultancies</b>	<b>5,610,611</b>	Y
a. Operational	2,243,629	Y
b. Capital	3,366,982	Y
<b>Legal Fees</b>	<b>959,155</b>	Y
a. Operational	959,155	Y
b. Capital	-	

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.





# Budget Review Project Expenditure - Capital Works

As at Period 09

Financial Year Ending June 2022

Table 4 - Capital Works Program	No of projects	Amount	Q3 Amendments	
Q3 Amendments		\$'000	No of Projects	162
Project cost reduction	33	2,268	Expenditure	(69,604)
Project cost defer to 2022/23	8	8,455	funding sources:	
Project cost increase/Correction	25	(9,958)	Grants and Contribution	20,293
New Project	1	(500)	New Borrowing	
Project Not going ahead	1	95	External Restricted Reserves	9,454
			Internal Restricted Reserves	31,224
<b>Total</b>	<b>68</b>	<b>360</b>	General Fund	8,633

Project Number	Project Description	Current Budget \$	Q3 Amendments \$	Proposed Estimate \$	Actuals \$	Commitments \$	YTD \$	YTD-%	Report Commentary
<b>BUILD 01 - Buildings - Buildings</b>									
C0004	Bondi Bathers SLSC	(200,000)		(200,000)	(174,080)	(25,920)	(200,000)	100.00%	
C0006	Bondi Pavilion Conservation & Restoration	(13,196,653)	(8,609,053)	(21,805,706)	(13,704,611)	(4,634,461)	(18,339,072)	84.10%	I - refer to the quarterly report April 2022
C0007	Bronte Surf Club & Community Facilities	(100,000)		(100,000)	(77,513)	(22,487)	(100,000)	100.00%	
C0125	South Bronte (Community Centre) Toilet	(48,240)		(48,240)	(26,818)	(17,902)	(44,720)	92.70%	
C0289	Bronte Pump House Upgrade and Pump Replacement	(88,100)	40,000	(48,100)	(30,439)	(17,661)	(48,100)	100.00%	D Project will continue into 22/23
C0547	Council Chambers Upgrade	(300,000)		(300,000)	(201,690)	(98,310)	(300,000)	100.00%	
C0688	Tamarama SLSC – Building Upgrade	(5,418,612)	2,000,000	(3,418,612)	(2,230,583)	(1,188,028)	(3,418,611)	100.00%	D Project delayed due to weather and Covid
C0708	Skate Park Amenities	(70,476)		(70,476)	(53,837)	(16,639)	(70,476)	100.00%	
C0712	2A Edmund Street (Social Housing) Redevelopment	(125,000)		(125,000)	(51,539)	(73,461)	(125,000)	100.00%	
C0726	Boot Factory Restoration and Mill Hill Upgrade	(9,042,643)	4,000,000	(5,042,643)	(3,154,808)	(1,887,835)	(5,042,643)	100.00%	D Project delayed due to weather and Covid
C0837	Level 4 Office Eastgate	(34,050)		(34,050)	(34,050)	-	(34,050)	100.00%	
C0867	Bondi Lifeguard Facilities Upgrade	(923,515)		(923,515)	(144,996)	(778,519)	(923,515)	100.00%	
C0879	SAMP5 Tunnel 1 Feasibility Study and design	(20,000)		(20,000)	(11,860)	-	(11,860)	59.30%	
C0970	AIF Washbay Construction	(100,000)	95,000	(5,000)	(5,000)	-	(5,000)	99.99%	Alternative wash bay arrangements have been A made.
C0980	Rowe Street Development	(100,000)	50,000	(50,000)	(39,725)	-	(39,725)	79.45%	D Project will continue into 22/23
C1027	Integriti access control system	(135,000)		(135,000)	(106,842)	(21,204)	(128,046)	94.85%	
<b>Total Buildings - Buildings</b>		<b>(29,902,289)</b>	<b>(2,424,053)</b>	<b>(32,326,342)</b>	<b>(20,048,392)</b>	<b>(8,782,426)</b>	<b>(28,830,817)</b>	<b>89.19%</b>	
<b>BUILD 02 - SAMP Amenities</b>									
<b>Total SAMP Amenities</b>		<b>(26,799)</b>	<b>-</b>	<b>(26,799)</b>	<b>(11,956)</b>	<b>(4,680)</b>	<b>(16,636)</b>	<b>62.08%</b>	
<b>BUILD 03 - SAMP Carparks</b>									
<b>Total SAMP Carparks</b>		<b>(152,192)</b>	<b>-</b>	<b>(152,192)</b>	<b>(17,250)</b>	<b>(134,904)</b>	<b>(152,154)</b>	<b>99.98%</b>	
<b>BUILD 04 - SAMP Cemeteries</b>									
<b>Total SAMP Cemeteries</b>		<b>(10,900)</b>	<b>-</b>	<b>(10,900)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>BUILD 05 - SAMP Childcare Facilities</b>									
<b>Total SAMP Childcare Facilities</b>		<b>(241,308)</b>	<b>120,000</b>	<b>(121,308)</b>	<b>(68,491)</b>	<b>(20,554)</b>	<b>(89,045)</b>	<b>73.40%</b>	Work to be reallocated in the 2022/23
<b>BUILD 06 - SAMP Communit Centres &amp; Halls</b>									
<b>Total SAMP Communit Centres &amp; Halls</b>		<b>(282,709)</b>	<b>-</b>	<b>(282,709)</b>	<b>(274,743)</b>	<b>(7,948)</b>	<b>(282,691)</b>	<b>99.99%</b>	
<b>BUILD 07 - SAMP Community Tenants</b>									
<b>Total SAMP Community Tenants</b>		<b>(34,100)</b>	<b>-</b>	<b>(34,100)</b>	<b>(28,250)</b>	<b>-</b>	<b>(28,250)</b>	<b>82.84%</b>	
<b>BUILD 08 - SAMP Council Administration</b>									
<b>Total SAMP Council Administration</b>		<b>(56,400)</b>	<b>-</b>	<b>(56,400)</b>	<b>(55,928)</b>	<b>(6,802)</b>	<b>(62,730)</b>	<b>111.22%</b>	
<b>BUILD 09 - SAMP Residential Lease</b>									
<b>Total SAMP Residential Lease</b>		<b>(190,000)</b>	<b>55,000</b>	<b>(135,000)</b>	<b>(94,451)</b>	<b>(5,090)</b>	<b>(99,541)</b>	<b>73.73%</b>	Works to be completed in 22/23
<b>BUILD 10 - Surf Clubs and Ancillary Coastal Facilities</b>									
<b>Total Surf Clubs and Ancillary Coastal Facilities</b>		<b>(49,670)</b>	<b>(739)</b>	<b>(50,409)</b>	<b>(33,479)</b>	<b>(4,985)</b>	<b>(38,464)</b>	<b>76.30%</b>	
<b>BUILD 11 - SAMP Commercial Buildings</b>									
<b>Total SAMP Commercial Buildings</b>		<b>(116,800)</b>	<b>15,000</b>	<b>(101,800)</b>	<b>(26,870)</b>	<b>(50,913)</b>	<b>(77,783)</b>	<b>76.41%</b>	Works to be completed in 22/23
<b>BUILD 12 - SAMP Social &amp; Affordable Housing</b>									
<b>Total SAMP Social &amp; Affordable Housing</b>		<b>(127,000)</b>	<b>6,656</b>	<b>(120,344)</b>	<b>(78,844)</b>	<b>-</b>	<b>(78,844)</b>	<b>65.52%</b>	Works to be completed in 22/23
<b>LIV 01 - Living - Corridors</b>									
C0041	Thomas Hogan Environmental Restoration Action Plan regenerat	(30,000)		(30,000)	(11,668)	(18,200)	(29,868)	99.56%	



# Budget Review Project Expenditure - Capital Works

As at Period 09

Financial Year Ending June 2022

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New Project	1	(500)	New Borrowing	
Project Not going ahead	1	95	External Restricted Reserves	9,454
			Internal Restricted Reserves	31,224
<b>Total</b>	<b>68</b>	<b>360</b>	General Fund	8,633

Project Number	Project Description	Current Budget \$	Q3 Amendments \$	Proposed Estimate \$	Actuals \$	Commitments \$	YTD \$	YTD-%	Report Commentary
C0570	Revegetation - Thomas Hogan Revegetation (Deliver 60 reserve /	(13,089)		(13,089)	(12,725)	-	(12,725)	97.22%	
C0882	Greening Steep Slopes	(105,504)	(20,000)	(125,504)	(72,844)	(20,601)	(93,445)	74.46%	I - 20k shortfall to complete the scope of works
<b>Total Living - Corridors</b>		<b>(148,593)</b>	<b>(20,000)</b>	<b>(168,593)</b>	<b>(97,237)</b>	<b>(38,801)</b>	<b>(136,038)</b>	<b>80.69%</b>	
<b>LIV 02 - Living - Trees</b>									
C0186	Planting Street Trees (SAMP 11)	(195,359)	78,696	(116,663)	(48,230)	(41,219)	(89,450)	76.67%	R Program is complete. 400 trees planted
<b>Total Living - Trees</b>		<b>(195,359)</b>	<b>78,696</b>	<b>(116,663)</b>	<b>(48,230)</b>	<b>(41,219)</b>	<b>(89,450)</b>	<b>76.67%</b>	
<b>LIV 04 - Living - Turf</b>									
C0263	Turf improvement program	(110,000)		(110,000)	(76,750)	(6,806)	(83,556)	75.96%	
C0880	Sports Field Improvement Program	(30,944)		(30,944)	(25,115)	(5,830)	(30,945)	100.00%	▲
<b>Total Living - Turf</b>		<b>(140,944)</b>	<b>-</b>	<b>(140,944)</b>	<b>(101,865)</b>	<b>(12,636)</b>	<b>(114,501)</b>	<b>81.24%</b>	
<b>PA 01 - Parking Infrastructure - Carparks</b>									
C0843	Car Park Access Infrastructure Upgrade	(1,350,000)	15,000	(1,335,000)	(942,117)	(344,146)	(1,286,263)	96.35%	C - Project cost reduction
C0844	On Street Parking Infrastructure (Meter Replacement)	(28,849)		(28,849)	(28,849)	-	(28,849)	100.00%	
<b>Total Parking Infrastructure - Carparks</b>		<b>(1,378,849)</b>	<b>15,000</b>	<b>(1,363,849)</b>	<b>(970,965)</b>	<b>(344,146)</b>	<b>(1,315,112)</b>	<b>96.43%</b>	
<b>PUB 01 - Public Domain Infrastructure - Lighting / Electrical Equipme</b>									
C0848	SAMP5 Lighting & Electrical Infrastructure Renewal	(5,276)		(5,276)	(5,110)	-	(5,110)	96.85%	
C0851	SAMP5 Bondi Park Lighting & CCTV upgrades	(563,853)	(71,897)	(635,750)	(47,430)	(26,210)	(73,640)	11.58%	I - Project is multi year remainder in 22/23 FY
<b>Total Public Domain Infrastructure - Lighting / Electrical Equipme</b>		<b>(569,129)</b>	<b>(71,897)</b>	<b>(641,026)</b>	<b>(52,539)</b>	<b>(26,210)</b>	<b>(78,750)</b>	<b>12.28%</b>	
<b>PUB 02 - Public Domain Infrastructure - Water Equipment</b>									
C0033	Irrigation Control System	0	(0)	-	-	-	-	-	
C0704	Stormwater quality improvement project	-		-	-	(2)	(2)	-	
C0849	SAMP5 Water Equipment Renewal	(5,000)		(5,000)	(2,927)	-	(2,927)	58.54%	
<b>Total Public Domain Infrastructure - Water Equipment</b>		<b>(5,000)</b>	<b>(0)</b>	<b>(5,000)</b>	<b>(2,927)</b>	<b>(2)</b>	<b>(2,929)</b>	<b>58.58%</b>	
<b>PUB 03 - Public Domain Infrastructure - Street Furniture</b>									
C0735	Small Park Signage - Delivery	(295)		(295)	(295)	-	(295)	100.00%	
C0845	SAMP5 - Bus Shelters, Seats and Benches, bike furniture, bin	(281,842)	(135,937)	(417,779)	(10,623)	(407,155)	(417,779)	100.00%	I - Completion of bins and BBQ contract
C0850	Waverley signage strategy Implementation	(98,290)	25,000	(73,290)	(4,650)	(39,420)	(44,070)	60.13%	R Works to be completed in 22/23
<b>Total Public Domain Infrastructure - Street Furniture</b>		<b>(380,427)</b>	<b>(110,937)</b>	<b>(491,364)</b>	<b>(15,568)</b>	<b>(446,575)</b>	<b>(462,144)</b>	<b>94.05%</b>	
<b>PUB 04 - Public Domain Infrastructure - Structures</b>									
C0581	Cliff Walk Remediation	(250,000)		(250,000)	(155,684)	(46,743)	(202,427)	80.97%	
C0811	Safety by design in public places	(3,505,945)	450,000	(3,055,945)	(876,067)	(788,755)	(1,664,822)	54.48%	C Project delay due to Covid and supply chain
C0847	Park Drive Retaining Wall - Remediation	(89,021)	89,021	-	-	-	-	-	R Works to be completed in 22/23
C0865	Coastal Fencing Renewal - Clarke Reserve	(248,157)		(248,157)	(227,129)	(21,028)	(248,157)	100.00%	▲
C0883	SAMP5 - Other: Fences, Stairs, Edging, walls / Retaining wal	(30,000)		(30,000)	(17,947)	-	(17,947)	59.82%	
C0944	Rockfall remediation	(223,920)		(223,920)	(193,472)	(30,447)	(223,920)	100.00%	
C0972	South Head Cemetery Retaining wall reconstruction	(100,000)	50,000	(50,000)	-	-	-	-	C Works to be completed in 22/23
C0973	Waverley Cemetery Contemplation Shelters Renewal and Enhance	(50,000)		(50,000)	(6,299)	-	(6,299)	12.60%	
E0005	2022 April Storm Damage		(500,000)	(500,000)					N - New Project



# Budget Review Project Expenditure - Capital Works

As at Period 09

Financial Year Ending June 2022

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			Internal Restricted Reserves	31,224
<b>Total</b>	<b>68</b>	<b>360</b>	General Fund	8,633

Project Number	Project Description	Current Budget \$	Q3 Amendments \$	Proposed Estimate \$	Actuals \$	Commitments \$	YTD \$	YTD-%	Report Commentary
<b>Total Public Domain Infrastructure - Structures</b>		<b>(4,497,043)</b>	<b>89,021</b>	<b>(4,408,022)</b>	<b>(1,476,598)</b>	<b>(886,973)</b>	<b>(2,363,572)</b>	<b>53.62%</b>	
<b>ROAD 01 - Road Infrastructure - Kerb and Gutter</b>									
<b>Total Road Infrastructure - Kerb and Gutter</b>		<b>(321,967)</b>	<b>157,457</b>	<b>(164,510)</b>	<b>(130,476)</b>	<b>(500)</b>	<b>(130,976)</b>	<b>79.62%</b>	Design only this year
<b>ROAD 03 - Road Infrastructure - Footpaths</b>									
<b>Total Road Infrastructure - Footpaths</b>		<b>(1,052,856)</b>	<b>125,000</b>	<b>(927,856)</b>	<b>(192,792)</b>	<b>(11,332)</b>	<b>(204,123)</b>	<b>22.00%</b>	Design only this year
<b>ROAD 04 - Road Infrastructure - Stormwater Drainage</b>									
<b>Total Road Infrastructure - Stormwater Drainage</b>		<b>(200,380)</b>	<b>94,000</b>	<b>(106,380)</b>	<b>(37,643)</b>	<b>(49,390)</b>	<b>(87,033)</b>	<b>81.81%</b>	Design only this year
<b>ROAD 05 - Road Infrastructure - Transport</b>									
C0021	Bondi Junction Cycle Way / Street Scape Upgrade	(9,826,400)		(9,826,400)	(6,009,651)	(3,816,749)	(9,826,400)	100.00%	
C0716	40km/hr speed zone review	(1,250,000)	(105,000)	(1,355,000)	(345,095)	(1,009,905)	(1,355,000)	100.00%	I - works are underway
C0718	Coastal Path Improvements - Notts Ave	(100,525)		(100,525)	(34,878)	(63,700)	(98,578)	98.06%	
C0719	Coastal Path Improvements - Bronte Cutting	(1,265,107)	(5,000)	(1,270,107)	(1,192,060)	(78,047)	(1,270,107)	100.00%	I - works are underway
C0887	Local Village Beautification Planting	(294,557)	(3,307)	(297,864)	(297,864)	-	(297,864)	100.00%	I - works are complete
C0942	OSH Pedestrian Crossing Upgrades	(262,363)	992	(261,371)	(261,371)	-	(261,371)	100.00%	I - Project cost increase
C0949	Syd Enfield Drive Bike Parking	(220,000)	220,000	-	-	-	-	-	D Project will continue into 22/23
<b>Total Road Infrastructure - Transport</b>		<b>(13,218,952)</b>	<b>107,685</b>	<b>(13,111,267)</b>	<b>(8,140,918)</b>	<b>(4,968,401)</b>	<b>(13,109,319)</b>	<b>99.99%</b>	
<b>ROAD 06 - Road Infrastructure - Streetscape Upgrade</b>									
C0717	Charing Cross Streetscape Upgrade	(103,309)	40,000	(63,309)	(18,307)	(45,002)	(63,309)	100.00%	C Design only this year
<b>Total Road Infrastructure - Streetscape Upgrade</b>		<b>(103,309)</b>	<b>40,000</b>	<b>(63,309)</b>	<b>(18,307)</b>	<b>(45,002)</b>	<b>(63,309)</b>	<b>100.00%</b>	
<b>ROAD 07 - Road Infrastructure - Traffic Infrastructure</b>									
C0654	SAMP Street Signage and Linemarking	(36,531)	(2,860)	(39,391)	(39,391)	-	(39,391)	100.00%	I - Project completed
C0729	Military Rd Pinch Points	(97,262)	20,000	(77,262)	(35,506)	(28,508)	(64,014)	82.85%	C Project completed
C0754	19/20 - RC - Macpherson Street near Lugar Street	(190,511)	83	(190,428)	(190,428)	-	(190,428)	100.00%	C Project completed
C0807	SAMP5 Renewal Roundabouts / Speedhumps Traffic Islands/ Line	(400,000)	200,000	(200,000)	(29,766)	(23,600)	(53,366)	26.68%	C - Project cost reduction
C0940	2020/21 - TI - Old South Head Rd & Diamond Bay Rd	(33,797)		(33,797)	(33,797)	-	(33,797)	100.00%	
C0950	Campbell Pde - Traffic Island Renewal	(145,626)	(7,012)	(152,638)	(150,180)	(2,459)	(152,638)	100.00%	I - Project completed
C0951	Paul Street Bicycle Improvements	(61,442)		(61,442)	(57,391)	(4,051)	(61,442)	100.00%	
C0952	Tamarama Marine Drive	(500,000)		(500,000)	(106,426)	(103,351)	(209,777)	41.96%	
C0953	Grafton Street Safety Fence Installation	(34,181)		(34,181)	(34,181)	-	(34,181)	100.00%	
C1029	York Road Slip Lane	(594,288)	(400,000)	(994,288)	(20,540)	-	(20,540)	2.07%	Project tender amount requires additional funding to deliver the scope of works
C1030	Birrell Street Pedestrian Crossing - Henrietta Street	(290,000)	(77,825)	(367,825)	(14,005)	(328,359)	(342,364)	93.08%	I - Contract include transfer of Grant from C1030
C1031	Macpherson Street Albion Street Roundabout Refuge	(200,000)	77,825	(122,175)	(122,175)	-	(122,175)	100.00%	C Project completed
<b>Total Road Infrastructure - Traffic Infrastructure</b>		<b>(2,583,638)</b>	<b>(189,789)</b>	<b>(2,773,427)</b>	<b>(833,785)</b>	<b>(490,328)</b>	<b>(1,324,113)</b>	<b>47.74%</b>	
<b>ROAD 08 - Road Infrastructure - Sealed Roads - Construction</b>									
<b>Total Road Infrastructure - Sealed Roads - Construction</b>		<b>(583,457)</b>	<b>57,878</b>	<b>(525,579)</b>	<b>(80,354)</b>	<b>(288,322)</b>	<b>(368,676)</b>	<b>70.15%</b>	Design only this year
<b>ROAD 09 - Road Infrastructure - Sealed Roads - R2R construction</b>									
<b>Total Road Infrastructure - Sealed Roads - R2R construction</b>		<b>(284,504)</b>	<b>(350,000)</b>	<b>(634,504)</b>	<b>(33,443)</b>	<b>(31,257)</b>	<b>(64,699)</b>	<b>10.20%</b>	Project tender amount requires additional funding to deliver the scope of works
<b>ROAD 10 - Road Infrastructure - Sealed Roads - Regional construction</b>									
<b>Total Road Infrastructure - Sealed Roads - Regional construction</b>		<b>(578,680)</b>	<b>-</b>	<b>(578,680)</b>	<b>(56,551)</b>	<b>-</b>	<b>(56,551)</b>	<b>9.77%</b>	
<b>ROAD 11 - Road Infrastructure - ROAD Infrastructure - Streetscape Rene</b>									



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New Project	1	(500)	New Borrowing	
Project Not going ahead	1	95	External Restricted Reserves	9,454
			Internal Restricted Reserves	31,224
<b>Total</b>	<b>68</b>	<b>360</b>	General Fund	8,633

Project Number	Project Description	Current Budget \$	Q3 Amendments \$	Proposed Estimate \$	Actuals \$	Commitments \$	YTD \$	YTD-%	Report Commentary
C0889	2020/21 - RC - Glenayr Avenue - Blair St to Hall St	(3,684,721)	1,684,721	(2,000,000)	(162,156)	(63,332)	(225,488)	11.27%	D - Project cost defer
C0890	2020/21 - RC - Roscoe Street - Wellington St to Glenayr Ave	(390,412)	(55,000)	(445,412)	(318,115)	(77,018)	(395,133)	88.71%	I - Project finished
C0891	2020/21 - RC - Curlewis Street - Campbell Pde to Wellington	(100,000)		(100,000)	(63,391)	(36,609)	(100,000)	100.00%	
C0906	2020/21 - RC - York Road (Darley Rd to Queens Park Rd)	(1,000,000)		(1,000,000)	(822,791)	(144,722)	(967,513)	96.75%	
<b>Total Road Infrastructure - ROAD Infrastructure - Streetscape Rene</b>		<b>(5,175,133)</b>	<b>1,629,721</b>	<b>(3,545,412)</b>	<b>(1,366,453)</b>	<b>(321,680)</b>	<b>(1,688,133)</b>	<b>47.61%</b>	
<b>RP 01 - Recreational &amp; Public Spaces - Recreational</b>									
C0562	Barracuff Park + Playground	(300,277)		(300,277)	(241,277)	(54,030)	(295,307)	98.34%	
C0567	Marlborough Reserve Upgrade	(25,545)	3,000	(22,545)	(22,127)	(291)	(22,418)	99.44%	C - Project finished
C0714	Public Art Commissions	(161,161)		(161,161)	(130,486)	(4,852)	(135,338)	83.98%	
C0854	Onslow Park and Playground	(135,000)		(135,000)	(41,509)	(92,128)	(133,637)	98.99%	
C0856	Bondi beach playground - design	-		-	-	(3,960)	(3,960)	-	
C0884	Belgrave Street Reserve Park and Playground Upgrade - Design	(100,000)	50,000	(50,000)	(12,142)	-	(12,142)	24.28%	C - Project cost reduction
C0885	Waverley Park Slope Stabilisation and Path to Netball Court	(50,000)		(50,000)	(17,844)	(2,600)	(20,444)	40.89%	
C0886	Waverley Park Playground and Fitness Station Upgrade	(250,000)	200,000	(50,000)	(24,625)	(25,375)	(50,000)	100.00%	D - Project cost defer
C0946	North Bondi Mosaic Renewal	(150,000)	130,000	(20,000)	(11,758)	-	(11,758)	58.79%	C Works to be completed in 22/23
C0974	Bondi Pavilion Public Domain	(5,200,000)		(5,200,000)	(5,200,000)	-	(5,200,000)	100.00%	
C0975	SAMP5 Park & Playground Planning & Design	(220,000)	30,000	(190,000)	(85,868)	(86,535)	(172,403)	90.74%	C Reduced budget
C1032	Williams Park Walking Track	(283,000)	260,000	(23,000)	-	-	-	-	D - Project cost defer
<b>Total Recreational &amp; Public Spaces - Recreational</b>		<b>(6,874,983)</b>	<b>673,000</b>	<b>(6,201,983)</b>	<b>(5,787,638)</b>	<b>(269,771)</b>	<b>(6,057,409)</b>	<b>97.67%</b>	
<b>SUS 01 - Sustainability Infrastructure - Renewable Energy</b>									
C0438	Installation of EV charging stations	(93,000)	(10,000)	(103,000)	(2,217)	-	(2,217)	2.15%	I - Project cost increase
C0978	Facilities Sustainable Energy upgrades (Social Housing Solar	-		-	(90)	-	(90)	-	
<b>Total Sustainability Infrastructure - Renewable Energy</b>		<b>(93,000)</b>	<b>(10,000)</b>	<b>(103,000)</b>	<b>(2,307)</b>	<b>-</b>	<b>(2,307)</b>	<b>2.24%</b>	
<b>SUS 03 - Sustainability Infrastructure - Stormwater &amp; Groundwater</b>									
C0813	SAMP5 Renewal of SQID's & Harvesting Systems	(27,861)	17,861	(10,000)	-	-	-	-	C - Project cost reduction
C0977	North Bondi GPT	(345,000)	245,000	(100,000)	-	(78,072)	(78,072)	78.07%	C scope review and design efficiency found
C0979	Varna Park SQID	(15,000)	10,500	(4,500)	(4,500)	-	(4,500)	100.00%	C - Project cost reduction
<b>Total Sustainability Infrastructure - Stormwater &amp; Groundwater</b>		<b>(387,861)</b>	<b>273,361</b>	<b>(114,500)</b>	<b>(4,500)</b>	<b>(78,072)</b>	<b>(82,572)</b>	<b>72.12%</b>	
<b>Grand Total</b>		<b>(69,964,230)</b>	<b>360,060</b>	<b>(69,604,170)</b>	<b>(40,189,751)</b>	<b>(17,368,920)</b>	<b>(57,558,671)</b>	<b>82.69%</b>	

Attachment 3 - 2021/22 Q3 Budget Statement by Directorate

Council meeting 17 May 2022

<b>WAVERLEY COUNCIL</b> <b>Q3 FY2021-22 Budget Statement</b>							
	Original Budget	Current Budget	Q3 Proposed Budget	Change in Q3 budget Increase/(Marrease)		FY2021-22 ACTUAL YTD Mar (incl. commitments)	% to Q3 Proposed Budget
				\$	%		
<b>Income</b>							
Rates & Annual Charges	67,507,203	67,507,203	67,507,203			67,402,891	99.8%
Investment Income	858,687	858,687	858,687			633,511	73.8%
User Charges	45,581,845	42,938,795	42,650,071	(288,724)	(0.7%)	32,421,214	76.0%
Other Revenues	19,644,641	15,658,343	15,510,379	(147,964)	(0.9%)	11,314,561	72.9%
Grants Subsidies & Contributions - Operational	5,509,401	5,554,712	6,264,045	709,333	12.8%	3,214,502	51.3%
<b>Subtotal - Operating Income</b>	<b>139,101,777</b>	<b>132,517,740</b>	<b>132,790,384</b>	<b>272,645</b>	<b>0.2%</b>	<b>114,986,679</b>	<b>86.6%</b>
Grants Subsidies & Contributions - Capital	20,961,023	31,715,473	27,832,982	(3,882,491)	(12.2%)	10,992,847	39.5%
Net gains from the disposal of assets	974,898	587,080	510,056	(77,024)	(13.1%)	377,500	74.0%
<b>Subtotal - Capital Income</b>	<b>21,935,921</b>	<b>32,302,553</b>	<b>28,343,038</b>	<b>(3,959,515)</b>	<b>(12.3%)</b>	<b>11,370,347</b>	<b>40.1%</b>
<b>Total Income</b>	<b>161,037,698</b>	<b>164,820,293</b>	<b>161,133,422</b>	<b>(3,686,871)</b>	<b>(2.2%)</b>	<b>126,357,026</b>	<b>78.4%</b>
<b>Expense and Loans Repayment</b>							
Employee Costs	(70,419,977)	(70,237,761)	(69,303,897)	933,864	1.3%	(51,449,606)	74.2%
Borrowing Expenses	(65,406)	(65,406)	(65,406)			(32,729)	50.0%
Materials & Contracts	(23,167,050)	(24,912,410)	(25,332,337)	(419,927)	(1.7%)	(15,255,669)	60.2%
Other Operating Expenses	(23,998,385)	(22,669,419)	(22,134,555)	534,864	2.4%	(16,382,256)	74.0%
<b>Subtotal - Operating Expense</b>	<b>(117,650,817)</b>	<b>(117,884,996)</b>	<b>(116,836,195)</b>	<b>1,048,801</b>	<b>0.9%</b>	<b>(83,120,259)</b>	<b>71.1%</b>
Other Capital Purchases	(4,286,945)	(2,109,744)	(7,980,904)	(5,871,160)	(278.3%)	(973,851)	12.2%
Capital Works Program	(63,976,398)	(69,964,230)	(69,604,170)	360,060	0.5%	(40,188,751)	57.7%
External Loans Principle Repayment	(447,206)	(447,206)	(447,206)			(332,470)	74.3%
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>(68,710,549)</b>	<b>(72,521,180)</b>	<b>(78,032,281)</b>	<b>(5,511,100)</b>	<b>(7.6%)</b>	<b>(41,495,072)</b>	<b>53.2%</b>
<b>Total Expense</b>	<b>(186,361,367)</b>	<b>(190,406,176)</b>	<b>(194,868,475)</b>	<b>(4,462,299)</b>	<b>(2.3%)</b>	<b>(124,615,331)</b>	<b>63.9%</b>
<b>Performance Result before capital items and loan repayment - (Surplus)/Deficit</b>	<b>21,450,960</b>	<b>14,632,744</b>	<b>15,954,190</b>	<b>1,321,446</b>	<b>9.0%</b>	<b>31,866,420</b>	<b>199.7%</b>
<b>Performance Result after capital items and loan repayment- (Surplus)/Deficit</b>	<b>(25,323,669)</b>	<b>(25,585,884)</b>	<b>(33,735,053)</b>	<b>(8,149,169)</b>	<b>(31.9%)</b>	<b>1,741,694</b>	<b>-5.2%</b>
<b>Other Funding Sources from:</b>							
New Loans							
Transfers to Reserves	(12,618,547)	(22,393,837)	(17,450,756)	4,943,082	22.1%	(15,082,554)	86.4%
Transfer from Reserves	37,946,125	47,983,631	51,189,719	3,206,088	6.7%	25,231,648	49.3%
<b>Total new loan and reserves</b>	<b>25,327,578</b>	<b>25,589,794</b>	<b>33,738,963</b>	<b>8,149,169</b>	<b>31.8%</b>	<b>10,149,094</b>	<b>30.1%</b>
<b>Budget Result - Surplus/(Deficit)</b>	<b>3,910</b>	<b>3,910</b>	<b>3,910</b>	<b>0</b>		<b>11,890,788</b>	

Attachment 3 - 2021/22 Q3 Budget Statement by Directorate

Council meeting 17 May 2022

**Customer Service and Organisational Improvement**  
**Q3 FY2021-22 Budget Statement**

	Original Budget	Current Budget	Q3 Proposed Budget	Change in Q3 budget Increase/(Marrease)		FY2021-22 ACTUAL YTD Mar (incl. commitments)	% to Q3 Proposed Budget
				\$	%		
<b>Income</b>							
Rates & Annual Charges							
Investment Income							
User Charges	3,919,198	3,727,357	3,794,997	67,640	1.8%	2,967,612	78.2%
Other Revenues	896,883	235,570	302,224	66,654	28.3%	273,055	90.3%
Grants Subsidies & Contributions - Operational	103,000	28,000	9,750	(18,250)	(65.2%)	9,750	100.0%
<b>Subtotal - Operating Income</b>	<b>4,919,081</b>	<b>3,990,927</b>	<b>4,106,971</b>	<b>116,044</b>	<b>2.9%</b>	<b>3,250,417</b>	<b>79.1%</b>
Grants Subsidies & Contributions - Capital							
Net gains from the disposal of assets							
<b>Subtotal - Capital Income</b>							
<b>Total Income</b>	<b>4,919,081</b>	<b>3,990,927</b>	<b>4,106,971</b>	<b>116,044</b>	<b>2.9%</b>	<b>3,250,417</b>	<b>79.1%</b>
<b>Expense and Loans Repayment</b>							
Employee Costs	(16,482,288)	(16,063,300)	(15,676,990)	386,310	2.4%	(11,526,819)	73.5%
Borrowing Expenses							
Materials & Contracts	(6,146,776)	(7,712,532)	(7,481,194)	231,338	3.0%	(4,826,492)	64.5%
Other Operating Expenses	10,967,904	11,100,723	11,179,362	78,639	0.7%	8,431,313	75.4%
<b>Subtotal - Operating Expense</b>	<b>(11,661,160)</b>	<b>(12,675,109)</b>	<b>(11,978,821)</b>	<b>696,287</b>	<b>5.5%</b>	<b>(7,921,999)</b>	<b>66.1%</b>
Other Capital Purchases	(100,000)	(600,000)	(920,355)	(320,355)	(53.4%)	(319,112)	34.7%
Capital Works Program	(4,580,000)						
External Loans Principle Repayment							
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>(4,680,000)</b>	<b>(600,000)</b>	<b>(920,355)</b>	<b>(320,355)</b>	<b>(53.4%)</b>	<b>(319,112)</b>	<b>34.7%</b>
<b>Total Expense</b>	<b>(16,341,160)</b>	<b>(13,275,109)</b>	<b>(12,899,176)</b>	<b>375,932</b>	<b>2.8%</b>	<b>(8,241,110)</b>	<b>63.9%</b>
<b>Performance Result before capital items and loan repayment - (Surplus)/Deficit</b>	<b>(6,742,079)</b>	<b>(8,684,182)</b>	<b>(7,871,850)</b>	<b>812,331</b>	<b>9.4%</b>	<b>(4,671,581)</b>	<b>59.3%</b>
<b>Performance Result after capital items and loan repayment- (Surplus)/Deficit</b>	<b>(11,422,079)</b>	<b>(9,284,182)</b>	<b>(8,792,205)</b>	<b>491,976</b>	<b>5.3%</b>	<b>(4,990,693)</b>	<b>56.8%</b>
<b>Other Funding Sources from:</b>							
New Loans							
Transfers to Reserves	(200,357)	(211,025)	(295,025)	(84,000)	(39.8%)	(106,470)	36.1%
Transfer from Reserves	2,360,264	2,560,089	2,383,632	(176,457)	(6.9%)	(220,554)	-9.3%
<b>Total new loan and reserves</b>	<b>2,159,907</b>	<b>2,349,064</b>	<b>2,088,607</b>	<b>(260,457)</b>	<b>(11.1%)</b>	<b>(327,024)</b>	<b>-15.7%</b>
<b>Budget Result - Surplus/(Deficit)</b>	<b>(9,262,172)</b>	<b>(6,935,118)</b>	<b>(6,703,598)</b>	<b>231,519</b>		<b>(5,317,717)</b>	



Attachment 3 - 2021/22 Q3 Budget Statement by Directorate

Council meeting 17 May 2022

**Planning, Environment & Regulatory**  
**Q3 FY2021-22 Budget Statement**

	Original Budget	Current Budget	Q3 Proposed Budget	Change in Q3 budget Increase/(Marrease)		FY2021-22 ACTUAL YTD Mar (incl. commitments)	% to Q3 Proposed Budget
				\$	%		
<b>Income</b>							
Rates & Annual Charges							
Investment Income							
User Charges	17,002,197	15,678,458	15,568,388	(110,070)	(0.7%)	12,115,516	77.8%
Other Revenues	11,879,700	8,915,151	8,818,586	(96,565)	(1.1%)	5,951,324	67.5%
Grants Subsidies & Contributions - Operational	811,160	881,100	904,965	23,865	2.7%	514,150	56.8%
<b>Subtotal - Operating Income</b>	<b>29,693,057</b>	<b>25,474,709</b>	<b>25,291,939</b>	<b>(182,770)</b>	<b>(0.7%)</b>	<b>18,580,990</b>	<b>73.5%</b>
Grants Subsidies & Contributions - Capital	5,462,291	13,765,398	10,279,276	(3,486,122)	(25.3%)	4,229,164	41.1%
Net gains from the disposal of assets							
<b>Subtotal - Capital Income</b>	<b>5,462,291</b>	<b>13,765,398</b>	<b>10,279,276</b>	<b>(3,486,122)</b>	<b>(25.3%)</b>	<b>4,229,164</b>	<b>41.1%</b>
<b>Total Income</b>	<b>35,155,348</b>	<b>39,240,107</b>	<b>35,571,215</b>	<b>(3,668,892)</b>	<b>(9.3%)</b>	<b>22,810,155</b>	<b>64.1%</b>
<b>Expense and Loans Repayment</b>							
Employee Costs	(14,070,723)	(14,151,733)	(13,762,201)	389,532	2.8%	(10,203,024)	74.1%
Borrowing Expenses							
Materials & Contracts	(5,461,199)	(4,593,303)	(5,210,893)	(617,590)	(13.4%)	(3,239,495)	62.2%
Other Operating Expenses	(8,678,075)	(7,941,901)	(8,125,725)	(183,824)	(2.3%)	(5,915,654)	72.8%
<b>Subtotal - Operating Expense</b>	<b>(28,209,997)</b>	<b>(26,686,937)</b>	<b>(27,098,819)</b>	<b>(411,882)</b>	<b>(1.5%)</b>	<b>(19,358,172)</b>	<b>71.4%</b>
Other Capital Purchases			(5,164,237)	(5,164,237)			
Capital Works Program	(1,085,832)	(597,810)	(597,810)			(37,670)	6.3%
External Loans Principle Repayment							
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>(1,085,832)</b>	<b>(597,810)</b>	<b>(5,762,047)</b>	<b>(5,164,237)</b>	<b>(863.9%)</b>	<b>(37,670)</b>	<b>0.7%</b>
<b>Total Expense</b>	<b>(29,295,829)</b>	<b>(27,284,747)</b>	<b>(32,860,866)</b>	<b>(5,576,119)</b>	<b>(20.4%)</b>	<b>(19,395,842)</b>	<b>59.0%</b>
<b>Performance Result before capital items and loan repayment - (Surplus)/Deficit</b>	<b>1,483,060</b>	<b>(1,212,228)</b>	<b>(1,806,880)</b>	<b>(594,652)</b>	<b>(49.1%)</b>	<b>(777,182)</b>	<b>43.0%</b>
<b>Performance Result after capital items and loan repayment- (Surplus)/Deficit</b>	<b>5,859,519</b>	<b>11,955,360</b>	<b>2,710,349</b>	<b>(9,245,011)</b>	<b>(77.3%)</b>	<b>3,414,312</b>	<b>126.0%</b>
<b>Other Funding Sources from:</b>							
New Loans							
Transfers to Reserves	(5,597,099)	(13,899,706)	(5,254,796)	8,644,910	62.2%	(4,319,645)	82.2%
Transfer from Reserves	60,000	372,242	372,242			114,700	30.8%
<b>Total new loan and reserves</b>	<b>(5,537,099)</b>	<b>(13,527,464)</b>	<b>(4,882,554)</b>	<b>8,644,910</b>	<b>63.9%</b>	<b>(4,204,944)</b>	<b>86.1%</b>
<b>Budget Result - Surplus/(Deficit)</b>	<b>322,420</b>	<b>(1,572,104)</b>	<b>(2,172,205)</b>	<b>(600,102)</b>		<b>(790,632)</b>	

Attachment 3 - 2021/22 Q3 Budget Statement by Directorate

Council meeting 17 May 2022

**Finance & Governance**  
**Q3 FY2021-22 Budget Statement**

	Original Budget	Current Budget	Q3 Proposed Budget	Change in Q3 budget Increase/(Marrease)		FY2021-22 ACTUAL YTD Mar (incl. commitments)	% to Q3 Proposed Budget
				\$	%		
<b>Income</b>							
Rates & Annual Charges	48,678,267	48,678,267	48,678,267			48,495,200	99.6%
Investment Income	858,687	858,687	858,687			633,511	73.8%
User Charges	306,500	334,500	334,500			257,494	77.0%
Other Revenues	168,563	168,063	167,563	(500)	(0.3%)	156,783	93.6%
Grants Subsidies & Contributions - Operational	1,718,813	1,740,665	2,391,544	650,879	37.4%	955,879	40.0%
<b>Subtotal - Operating Income</b>	<b>51,730,830</b>	<b>51,780,182</b>	<b>52,430,561</b>	<b>650,379</b>	<b>1.3%</b>	<b>50,498,867</b>	<b>96.3%</b>
Grants Subsidies & Contributions - Capital							
Net gains from the disposal of assets							
<b>Subtotal - Capital Income</b>							
<b>Total Income</b>	<b>51,730,830</b>	<b>51,780,182</b>	<b>52,430,561</b>	<b>650,379</b>	<b>1.3%</b>	<b>50,498,867</b>	<b>96.3%</b>
<b>Expense and Loans Repayment</b>							
Employee Costs	(4,647,562)	(4,664,874)	(4,645,769)	19,105	0.4%	(3,513,306)	75.6%
Borrowing Expenses	(65,406)	(65,406)	(65,406)			(32,729)	50.0%
Materials & Contracts	(1,128,638)	(1,587,486)	(1,131,753)	455,733	28.7%	(488,759)	43.2%
Other Operating Expenses	2,479,990	2,518,068	2,775,022	256,954	10.2%	2,178,858	78.5%
<b>Subtotal - Operating Expense</b>	<b>(3,361,615)</b>	<b>(3,799,698)</b>	<b>(3,067,906)</b>	<b>731,792</b>	<b>19.3%</b>	<b>(1,855,936)</b>	<b>60.5%</b>
Other Capital Purchases							
Capital Works Program							
External Loans Principle Repayment	(447,206)	(447,206)	(447,206)			(332,470)	74.3%
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>(447,206)</b>	<b>(447,206)</b>	<b>(447,206)</b>			<b>(332,470)</b>	<b>74.3%</b>
<b>Total Expense</b>	<b>(3,808,822)</b>	<b>(4,246,904)</b>	<b>(3,515,113)</b>	<b>731,792</b>	<b>17.2%</b>	<b>(2,188,406)</b>	<b>62.3%</b>
<b>Performance Result before capital items and loan repayment - (Surplus)/Deficit</b>	<b>48,369,215</b>	<b>47,980,484</b>	<b>49,362,655</b>	<b>1,382,171</b>	<b>2.9%</b>	<b>48,642,931</b>	<b>98.5%</b>
<b>Performance Result after capital items and loan repayment- (Surplus)/Deficit</b>	<b>47,922,008</b>	<b>47,533,278</b>	<b>48,915,448</b>	<b>1,382,171</b>	<b>2.9%</b>	<b>48,310,461</b>	<b>98.8%</b>
<b>Other Funding Sources from:</b>							
New Loans							
Transfers to Reserves	(1,470,654)	(3,008,048)	(4,608,090)	(1,600,042)	(53.2%)	(2,164,814)	47.0%
Transfer from Reserves	450,000	2,969,162	3,979,907	1,010,745	34.0%		
<b>Total new loan and reserves</b>	<b>(1,020,654)</b>	<b>(38,886)</b>	<b>(628,183)</b>	<b>(589,297)</b>	<b>(1515.5%)</b>	<b>(2,164,814)</b>	<b>344.6%</b>
<b>Budget Result - Surplus/(Deficit)</b>	<b>46,901,354</b>	<b>47,494,392</b>	<b>48,287,266</b>	<b>792,874</b>		<b>46,145,647</b>	



Attachment 3 - 2021/22 Q3 Budget Statement by Directorate

Council meeting 17 May 2022

**Communitiy Assets & Operations**  
**Q3 FY2021-22 Budget Statement**

	Original Budget	Current Budget	Q3 Proposed Budget	Change in Q3 budget Increase/(Marrease)		FY2021-22 ACTUAL YTD Mar (incl. commitments)	% to Q3 Proposed Budget
				\$	%		
<b>Income</b>							
Rates & Annual Charges	18,828,936	18,828,936	18,828,936			18,907,691	100.4%
Investment Income							
User Charges	24,353,950	23,198,480	22,952,186	(246,294)	(1.1%)	17,080,592	74.4%
Other Revenues	6,699,495	6,339,559	6,222,006	(117,553)	(1.9%)	4,933,399	79.3%
Grants Subsidies & Contributions - Operational	2,876,428	2,904,947	2,957,786	52,839	1.8%	1,734,723	58.6%
<b>Subtotal - Operating Income</b>	<b>52,758,809</b>	<b>51,271,922</b>	<b>50,960,913</b>	<b>(311,008)</b>	<b>(0.6%)</b>	<b>42,656,404</b>	<b>83.7%</b>
Grants Subsidies & Contributions - Capital	15,498,732	17,950,075	17,553,706	(396,369)	(2.2%)	6,763,683	38.5%
Net gains from the disposal of assets	974,898	587,080	510,056	(77,024)	(13.1%)	377,500	74.0%
<b>Subtotal - Capital Income</b>	<b>16,473,630</b>	<b>18,537,155</b>	<b>18,063,762</b>	<b>(473,393)</b>	<b>(2.6%)</b>	<b>7,141,182</b>	<b>39.5%</b>
<b>Total Income</b>	<b>69,232,439</b>	<b>69,809,077</b>	<b>69,024,675</b>	<b>(784,401)</b>	<b>(1.1%)</b>	<b>49,797,587</b>	<b>72.1%</b>
<b>Expense and Loans Repayment</b>							
Employee Costs	(35,219,404)	(35,357,854)	(35,218,937)	138,917	0.4%	(26,206,456)	74.4%
Borrowing Expenses							
Materials & Contracts	(10,430,437)	(11,019,090)	(11,508,498)	(489,408)	(4.4%)	(6,700,923)	58.2%
Other Operating Expenses	(28,768,204)	(28,346,309)	(27,963,213)	383,096	1.4%	(21,076,774)	75.4%
<b>Subtotal - Operating Expense</b>	<b>(74,418,045)</b>	<b>(74,723,253)</b>	<b>(74,690,648)</b>	<b>32,605</b>	<b>0.0%</b>	<b>(53,984,152)</b>	<b>72.3%</b>
Other Capital Purchases	(4,186,945)	(1,509,744)	(1,896,312)	(386,568)	(25.6%)	(654,740)	34.5%
Capital Works Program	(58,310,566)	(69,366,420)	(69,006,360)	360,060	0.5%	(40,151,081)	58.2%
External Loans Principle Repayment							
<b>Subtotal - Capital Expense &amp; Loan Repayment</b>	<b>(62,497,511)</b>	<b>(70,876,164)</b>	<b>(70,902,672)</b>	<b>(26,508)</b>	<b>(0.0%)</b>	<b>(40,805,821)</b>	<b>57.6%</b>
<b>Total Expense</b>	<b>(136,915,556)</b>	<b>(145,599,417)</b>	<b>(145,593,320)</b>	<b>6,096</b>	<b>0.0%</b>	<b>(94,789,973)</b>	<b>65.1%</b>
<b>Performance Result before capital items and loan repayment - (Surplus)/Deficit</b>	<b>(21,659,236)</b>	<b>(23,451,331)</b>	<b>(23,729,735)</b>	<b>(278,404)</b>	<b>(1.2%)</b>	<b>(11,327,748)</b>	<b>47.7%</b>
<b>Performance Result after capital items and loan repayment- (Surplus)/Deficit</b>	<b>(67,683,117)</b>	<b>(75,790,340)</b>	<b>(76,568,645)</b>	<b>(778,305)</b>	<b>(1.0%)</b>	<b>(44,992,386)</b>	<b>58.8%</b>
<b>Other Funding Sources from:</b>							
New Loans							
Transfers to Reserves	(5,350,437)	(5,275,059)	(7,292,845)	(2,017,786)	(38.3%)	(8,491,626)	116.4%
Transfer from Reserves	35,075,861	42,082,138	44,453,938	2,371,800	5.6%	25,337,502	57.0%
<b>Total new loan and reserves</b>	<b>29,725,424</b>	<b>36,807,079</b>	<b>37,161,093</b>	<b>354,014</b>	<b>1.0%</b>	<b>16,845,877</b>	<b>45.3%</b>
<b>Budget Result - Surplus/(Deficit)</b>	<b>(37,957,693)</b>	<b>(38,983,261)</b>	<b>(39,407,552)</b>	<b>(424,291)</b>		<b>(28,146,510)</b>	

## REPORT CM/7.2/22.05



**Subject:** Investment Portfolio Report - April 2022

**TRIM No:** A03/2211

**Author:** Sid Ali, Revenue Co-ordinator  
Teena Su, Executive Manager, Finance

**Director:** Richard Sheridan, Interim Director, Finance and Governance

### RECOMMENDATION:

That Council:

1. Receives and notes the Investment Summary Report for April 2022 attached to the report.
2. Notes that the Interim Director, Finance and Governance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

#### 1. Executive Summary

For the month of April 2022, Council's investment portfolio generated \$68,165 in interest.

The interest on investment budget for the 2021–22 financial year was adopted by Council at its meeting on 22 June 2021 and was set at \$858,678.

The interest income for year to date achieved 81.72% (\$701,676) of the current approved budget forecast of \$858,678.

#### 2. Introduction/Background

Clause 212 of the *Local Government (General) Regulation 2021* requires that Council be provided with a written report setting out details of all money that the Council has invested under section 625 of the *Local Government Act 1993* (the Act) and certifying that these investments have been made in accordance with the Act, regulations, Ministerial Investment Orders and Council's Investment Policy.

The table below illustrates the monthly interest income received by Council and performance against the budget.

*Table 1. Monthly interest income received by Council.*

Month	2021/22 Budget (\$)	Actual Monthly (\$)	Actual YTD (\$)	Tracking Budget (%)
July	858,687	89,930	89,930	10.47%
August	858,687	74,739	164,669	19.18%
September	858,687	76,282	240,951	28.06%

Month	2021/22 Budget (\$)	Actual Monthly (\$)	Actual YTD (\$)	Tracking Budget (%)
October	858,687	63,632	304,584	35.47%
November	858,687	52,572	357,156	41.59%
December	858,687	77,035	434,191	50.56%
January	858,687	63,493	497,684	57.96%
February	858,687	49,821	547,505	63.76%
March	858,687	86,007	633,511	73.78%
April	858,687	68,165	701,676	81.72%

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 12 April 2022	CM/7.6/22.04	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Receives and notes the Investment Summary Report for March 2022 attached to the report.</li> <li>2. Notes that the Interim Director, Finance and Governance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the <i>Local Government Act 1993</i> and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.</li> </ol>

### 4. Discussion

As at 30 April 2022, Council's cash investment portfolio for the financial year, generated interest earnings of \$701,676 representing 81.72% of the current approved budget of \$858,687.

Council's investment portfolio posted a marked-to-market decline of -1.42% pa for the month of April against the bank bill index benchmark return of -0.19% pa.

Without marked-to-market influences, Council's investment portfolio yielded 0.66% pa for the month. This is based on the actual interest rates being received on existing investments and excludes the underlying changes to the market value of the securities/deposits.

Over the last 12 months, Council's investment portfolio has exceeded the Ausbond bank bill index benchmark by 0.22% pa (0.24% vs 0.02% pa).

During April, Council's investment portfolio had a \$3m 8 month term deposit mature with a rate of 0.50%pa. No new investments were made during the month.

The NSW TCorpIM LT Growth Fund recorded negative marked-to-market return of -1.66% in April. Along with the decline in bond valuations due to rising interest rates, the funds were affected by the decline in share markets globally which also recorded negative returns due to ongoing inflation fears.

As at 30 April 2022, Council's investment portfolio has a current market value of \$133,319,150 which represents a loss of \$170,382 on the \$133,489,532 face value of the portfolio. The table below provides a summary by investment (asset) type.

*Table 2. Portfolio value – Summary by investment (asset) type.*

Asset Group	Face Value	Current value
Cash	\$4,114,501	\$4,114,501
Floating Rate Note	\$33,250,000	\$32,873,726
Floating Rate Term Deposits	\$2,500,000	\$2,505,973
Managed Funds	\$15,625,031	\$15,625,031
Term Deposit	\$78,000,000	\$78,199,920
<b>Total</b>	<b>\$133,489,532</b>	<b>\$133,319,150</b>

### Analysis

Attached to this report are the summaries of the investment portfolio for the month of April. These reports are prepared by Council's independent financial advisor, Prudential Investment Services Corp.

For the past 12 months, the investment portfolio has returned 0.24% pa, exceeding the bank bill index benchmark's 0.02% pa by 0.22% pa as shown in the table below:

*Table 3. Portfolio return.*

Month	Portfolio Return %	Ausbond BB Index %	Variance %
May-21	1.96	0.05	1.91
Jun-21	2.94	0.03	2.91
Jul-21	2.63	0.04	2.59
Aug-21	2.43	0.02	2.41
Sep-21	-2.00	0.01	-2.01
Oct-21	-1.01	-0.01	-1.00
Nov-21	1.72	0.07	1.65
Dec-21	1.79	0.04	1.75
Jan-22	-1.50	0.06	-1.56
Feb-22	-2.87	0.07	-2.94
Mar-22	-1.84	0.04	-1.88
Apr-22	-1.42	-0.19	-1.23
<b>Average % return Over the last 12 months</b>	<b>0.24</b>	<b>0.02</b>	<b>0.22</b>

Council has a well-diversified portfolio invested predominantly among a range of term deposits and senior ranked floating rate notes from highly rated government and Australian bank issuers. Council also has a quarter of its portfolio invested in professionally managed funds, via NSW TCorp, which provide exposure to a wide range of asset classes, including international and domestic shares. It is expected that Council's portfolio will achieve above benchmark returns over the medium/long term with prudent investment selection.

### Investments in ethically, socially and environmentally beneficial alternatives

As at the end of April 2022, 67.20% of Council's portfolio was invested in non-fossil-fuel-lending ADIs and socially responsible investments, while fossil-fuel-lending ADIs (including the daily operation fund) accounted for 21.1% of the portfolio. The remaining 11.7% is invested with TCorp..

Over the period of 47 months, from June 2018 to April 2022, Council has reduced its investment in fossil-fuel-lending ADIs from 59% to 21.1%, as displayed in Figure 1 below.

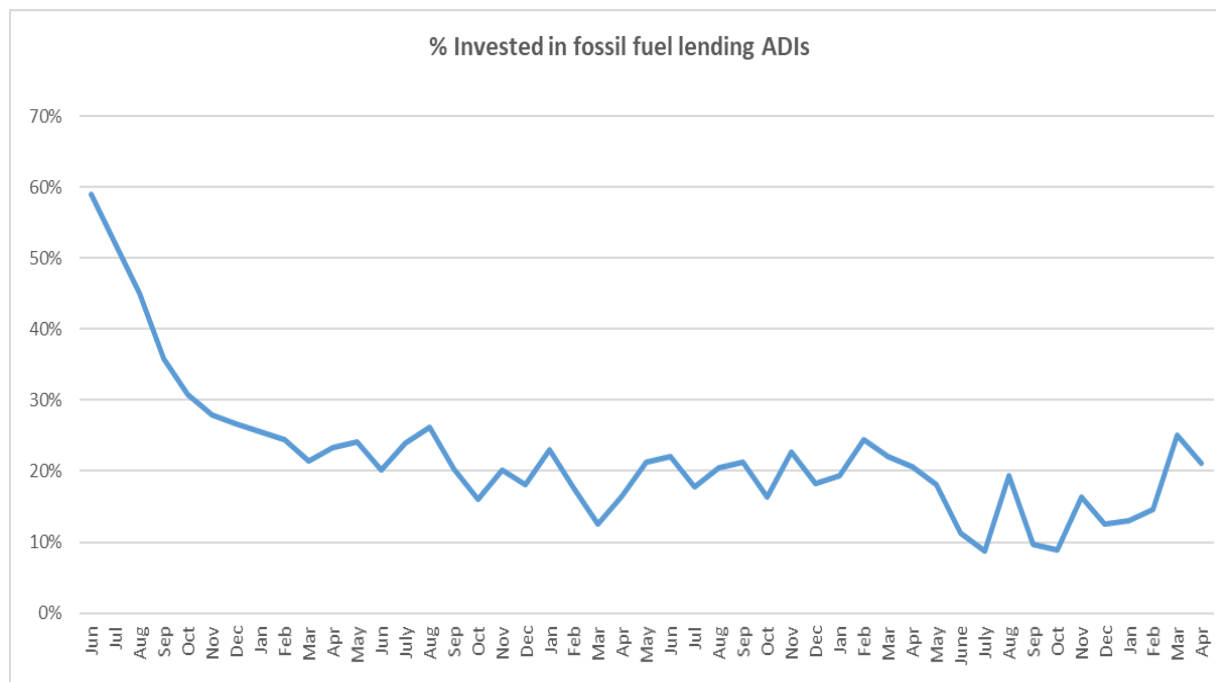


Figure 1. Investments in fossil-fuel-lending ADIs.

When excluding the working capital funds held in the CBA bank account (a fossil-fuel-lending bank) to meet day-to-day operating requirements, 69.37% of Council's investment portfolio was invested in non-fossil-fuel-lending ADIs and socially responsible investments, while fossil-fuel-lending ADIs accounted for 18.55% of the portfolio. The remaining 12.08% is invested with TCorp as displayed in Figure 2 below.

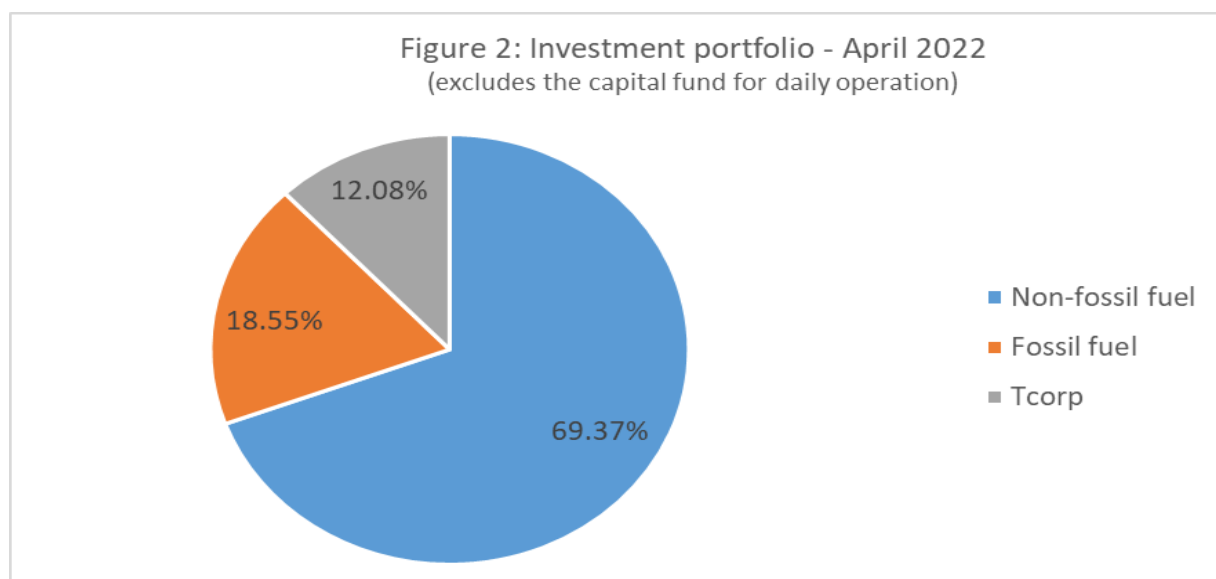


Figure 2. Investment portfolio – April 2022.

**5. Financial impact statement/Time frame/Consultation**

This report has been prepared in consultation with Council's independent financial advisor, Prudential Investment Services Corp.

**6. Conclusion**

Council's investment portfolio has achieved interest earning of \$701,676 for the year to date, representing 81.72% of the current approved budget forecast of \$858,678.

**7. Attachments**

1. Investment Summary Report - April 2022 [↓](#) .



## Investment Summary Report April 2022

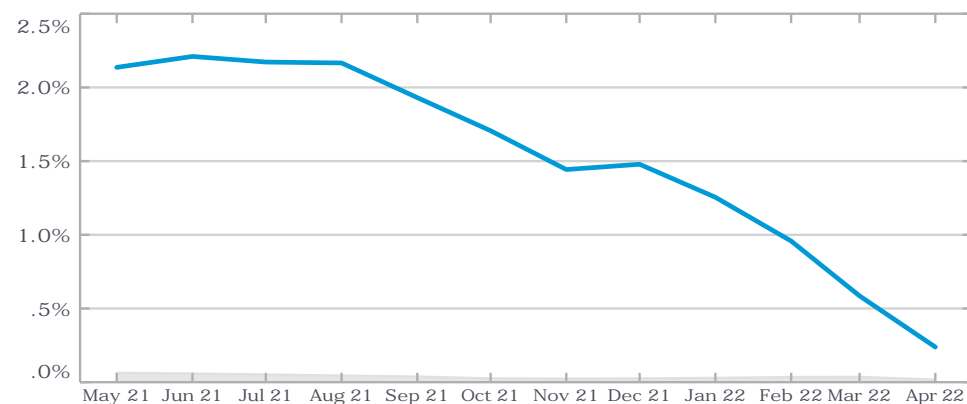
## Waverley Council Executive Summary - April 2022



### Investment Holdings

	Face Value (\$)	Current Value (\$)
Cash	4,114,501.01	4,114,501.01
Floating Rate Note	33,250,000.00	32,873,725.64
Floating Rate Term Deposits	2,500,000.00	2,505,972.71
Managed Funds	15,625,030.97	15,625,030.97
Term Deposit	78,000,000.00	78,199,920.00
	133,489,531.98	133,319,150.33

### Investment Performance

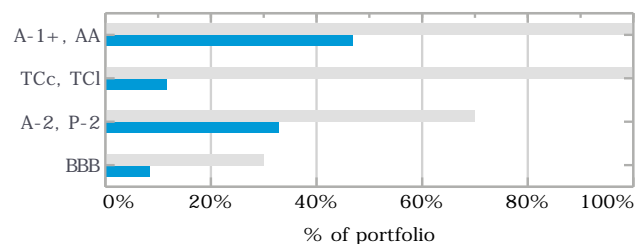


Portfolio Rolling 12 month return

AusBond BB Index Rolling 12 month Return

### Investment Policy Compliance

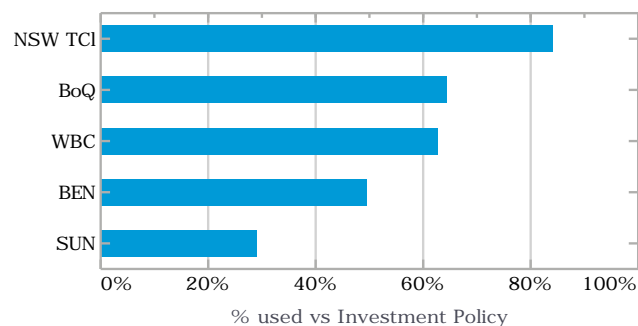
#### Total Credit Exposure



Portfolio Exposure

Investment Policy Limit

#### Highest Individual Exposures



% used vs Investment Policy

#### Term to Maturities

Maturity Profile	Face Value (\$)	Policy Max
Between 0 and 1 Year	101,689,532	76% 100%
Between 1 and 3 Years	11,500,000	9% 50%
Between 3 and 10 Years	20,300,000	15% 30%
	133,489,532	



# Waverley Council

## Investment Holdings Report - April 2022



### Cash Accounts

Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
2,796,353.95	0.2000%	Commonwealth Bank of Australia	A-1+	2,796,353.95	120789	24hr Call
326,143.22	0.0000%	Commonwealth Bank of Australia	A-1+	326,143.22	120794	General Funds
56,751.50	0.0000%	Commonwealth Bank of Australia	A-1+	56,751.50	120795	Trust Funds
3,652.12	0.0000%	Commonwealth Bank of Australia	A-1+	3,652.12	120796	Cemetery Funds
353,590.86	0.0000%	Commonwealth Bank of Australia	A-1+	353,590.86	120797	Depositor Funds
536,056.40	0.0000%	Commonwealth Bank of Australia	A-1+	536,056.40	120799	Library CP
1,000.00	0.0000%	Commonwealth Bank of Australia	A-1+	1,000.00	120800	Eastgate CP
3,378.61	0.0000%	Commonwealth Bank of Australia	A-1+	3,378.61	120801	Hollywood Av CP
37,574.35	0.0000%	Commonwealth Bank of Australia	A-1+	37,574.35	370151	Library Gift
4,114,501.01	0.1359%			4,114,501.01		

### Managed Funds

Face Value (\$)	Monthly Return	Institution	Credit Rating	Fund Name	Current Value (\$)	Deal No.	Reference
2,178,693.87	-0.2445%	NSW T-Corp (Cash)	TCc	Short Term Income Fund	2,178,693.87	411310	Builder Deposits
2,209,253.09	-0.0497%	NSW T-Corp (Cash)	TCc	Cash Fund	2,209,253.09	505262	
11,237,084.01	-1.6662%	NSW T-Corp (LT)	TCI	Long Term Growth Fund	11,237,084.01	538089	
15,625,030.97					15,625,030.97		

### Term Deposits

Maturity Date	Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
3-May-22	2,500,000.00	0.5000%	ME Bank	A-2	2,500,000.00	28-Apr-21	2,512,602.74	541290	12,602.74	At Maturity	
10-May-22	1,500,000.00	0.5000%	ME Bank	A-2	1,500,000.00	18-May-21	1,507,150.68	541347	7,150.68	At Maturity	
24-May-22	1,500,000.00	0.5000%	ME Bank	A-2	1,500,000.00	18-May-21	1,507,150.68	541348	7,150.68	At Maturity	
7-Jun-22	1,500,000.00	0.3000%	Bendigo and Adelaide Bank	A-2	1,500,000.00	9-Sep-21	1,502,884.93	541886	2,884.93	At Maturity	
14-Jun-22	4,000,000.00	0.5500%	ME Bank	A-2	4,000,000.00	16-Jun-21	4,019,227.40	541541	19,227.40	At Maturity	
21-Jun-22	1,500,000.00	0.3000%	Bendigo and Adelaide Bank	A-2	1,500,000.00	9-Sep-21	1,502,884.93	541887	2,884.93	At Maturity	

# Waverley Council Investment Holdings Report - April 2022



## Term Deposits

Maturity Date	Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
28-Jun-22	3,000,000.00	0.3000%	Bendigo and Adelaide Bank	A-2	3,000,000.00	7-Sep-21	3,005,819.18	541865	5,819.18	At Maturity	
12-Jul-22	3,000,000.00	0.3000%	Bendigo and Adelaide Bank	A-2	3,000,000.00	13-Sep-21	3,005,671.23	541896	5,671.23	At Maturity	
19-Jul-22	3,000,000.00	0.5000%	ME Bank	A-2	3,000,000.00	20-Jul-21	3,011,712.33	541669	11,712.33	At Maturity	
2-Aug-22	3,000,000.00	0.5000%	ME Bank	A-2	3,000,000.00	10-Aug-21	3,010,849.32	541733	10,849.32	At Maturity	
9-Aug-22	3,000,000.00	0.5000%	ME Bank	A-2	3,000,000.00	10-Aug-21	3,010,849.32	541734	10,849.32	At Maturity	
16-Aug-22	3,000,000.00	0.5000%	ME Bank	A-2	3,000,000.00	10-Aug-21	3,010,849.32	541735	10,849.32	At Maturity	
23-Aug-22	2,500,000.00	0.3000%	Commonwealth Bank of Australia	A-1+	2,500,000.00	24-Aug-21	2,505,136.99	541770	5,136.99	At Maturity	Green
26-Aug-22	5,000,000.00	0.3500%	Suncorp Bank	A-1+	5,000,000.00	26-Aug-21	5,011,890.41	541782	11,890.41	At Maturity	
2-Sep-22	2,000,000.00	0.3100%	Commonwealth Bank of Australia	A-1+	2,000,000.00	3-Sep-21	2,004,076.71	541834	4,076.71	At Maturity	Green
13-Sep-22	2,000,000.00	0.3800%	Great Southern Bank	A-2	2,000,000.00	14-Sep-21	2,004,768.22	541899	4,768.22	At Maturity	
8-Nov-22	2,000,000.00	0.8000%	Auswide Bank	P-2	2,000,000.00	3-Nov-20	2,007,846.58	540548	7,846.58	Annually	
15-Nov-22	3,000,000.00	0.5400%	Westpac Group	A-1+	3,000,000.00	18-Nov-21	3,003,195.62	542104	3,195.62	Quarterly	Green
22-Nov-22	3,000,000.00	0.5600%	Westpac Group	A-1+	3,000,000.00	22-Nov-21	3,003,129.86	542108	3,129.86	Quarterly	Green
13-Dec-22	3,000,000.00	0.6900%	Westpac Group	A-1+	3,000,000.00	17-Dec-21	3,002,552.05	542207	2,552.05	Quarterly	Green
10-Jan-23	3,000,000.00	0.7500%	Westpac Group	A-1+	3,000,000.00	17-Jan-22	3,000,739.73	542247	739.73	Quarterly	Green
7-Feb-23	2,000,000.00	0.8800%	Westpac Group	A-1+	2,000,000.00	9-Feb-22	2,003,905.75	542326	3,905.75	Quarterly	Green
14-Feb-23	2,000,000.00	0.8800%	Westpac Group	A-1+	2,000,000.00	9-Feb-22	2,003,905.75	542327	3,905.75	Quarterly	Green
7-Mar-23	2,500,000.00	1.0300%	Westpac Group	A-1+	2,500,000.00	9-Mar-22	2,503,739.04	542421	3,739.04	Quarterly	Green
14-Mar-23	2,000,000.00	1.0300%	Westpac Group	A-1+	2,000,000.00	9-Mar-22	2,002,991.23	542422	2,991.23	Quarterly	Green
21-Mar-23	2,500,000.00	1.0300%	Westpac Group	A-1+	2,500,000.00	9-Mar-22	2,503,739.04	542423	3,739.04	Quarterly	Green
4-Apr-23	3,000,000.00	1.2300%	Suncorp Bank	A-1+	3,000,000.00	22-Mar-22	3,004,043.84	542468	4,043.84	Annually	
20-Feb-24	2,000,000.00	1.5800%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,007,012.60	542328	7,012.60	Quarterly	Green
5-Mar-24	4,000,000.00	1.8300%	Westpac Group	AA-	4,000,000.00	9-Mar-22	4,010,629.04	542424	10,629.04	Quarterly	Green
4-Mar-25	2,000,000.00	2.0200%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,008,965.48	542329	8,965.48	Quarterly	Green
78,000,000.00		0.7140%			78,000,000.00		78,199,920.00		199,920.00		

# Waverley Council Investment Holdings Report - April 2022



## Floating Rate Term Deposits

Maturity Date	Face Value (\$)	Rate (% pa)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Reference Date
16-May-22	2,500,000.00	1.1784%	Westpac Group 3moBBSW+ 1.10%	A-1+	2,500,000.00	16-May-17	2,505,972.71	535241	5,972.71	16-May-22
	2,500,000.00	1.1784%			2,500,000.00		2,505,972.71		5,972.71	

## Floating Rate Notes

Maturity Date	Face Value (\$)	Rate (% pa)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Reference Date
28-Oct-22	2,400,000.00	1.6062%	TMB Snr FRN (Oct22) BBSW+ 0.90%	A-2	2,400,000.00	28-Oct-19	2,403,340.84	538616	316.84	28-Jul-22
2-Dec-22	3,000,000.00	0.9850%	BOz 'SRI' Snr FRN (Dec22) BBSW+ 0.90%	A-2	3,000,000.00	2-Dec-19	3,009,777.53	538825	4,857.53	2-Jun-22
25-Jan-23	1,250,000.00	1.5774%	BEN Snr FRN (Jan23) BBSW+ 1.05%	A-2	1,250,000.00	25-Jan-18	1,254,770.10	536145	270.10	25-Jul-22
6-Feb-23	1,100,000.00	1.4700%	NPBS Snr FRN (Feb23) BBSW+ 1.40%	A-2	1,100,000.00	6-Feb-18	1,109,969.01	536174	3,677.01	6-May-22
21-Feb-23	1,700,000.00	0.9750%	GSB Snr FRN (Feb23) BBSW+ 0.90%	A-2	1,700,000.00	21-Feb-20	1,706,620.50	539454	3,133.36	23-May-22
30-Jul-24	2,500,000.00	1.4920%	SUN Snr FRN (Jul24) BBSW+ 0.78%	AA-	2,500,000.00	30-Jul-19	2,498,229.38	538331	204.38	29-Jul-22
24-Oct-24	1,000,000.00	1.6474%	GSB Snr FRN (Oct24) BBSW+ 1.12%	BBB	1,000,000.00	24-Oct-19	1,003,695.67	538604	225.67	25-Jul-22
2-Dec-25	2,250,000.00	0.6050%	BEN Snr FRN (Dec25) BBSW+ 0.52%	BBB+	2,250,000.00	2-Dec-20	2,205,257.67	540603	2,237.67	2-Jun-22
24-Feb-26	1,300,000.00	0.5250%	SUN Snr FRN (Feb26) BBSW+ 0.45%	AA-	1,300,000.00	24-Feb-21	1,276,950.11	540958	1,234.11	24-May-22
4-Mar-26	4,000,000.00	0.7483%	NPBS Snr FRN (Mar26) BBSW+ 0.63%	BBB	4,000,000.00	4-Mar-21	3,921,356.32	540983	4,756.32	6-Jun-22
18-Jun-26	4,000,000.00	0.8228%	BEN Snr FRN (Jun26) BBSW+ 0.65%	BBB+	4,000,000.00	11-Jun-21	3,920,487.47	541523	3,967.47	20-Jun-22
15-Sep-26	3,750,000.00	0.6345%	SUN Snr FRN (Sep26) BBSW+ 0.48%	AA-	3,750,000.00	9-Sep-21	3,670,488.85	541877	3,063.85	15-Jun-22
23-Dec-26	5,000,000.00	0.6050%	CBA Green Snr FRN (Dec26) BBSW+ 0.41%	AA-	5,000,000.00	21-Sep-21	4,892,782.19	541916	3,232.19	23-Jun-22
	33,250,000.00	0.9373%			33,250,000.00		32,873,725.64		31,176.50	

# Waverley Council

## Accrued Interest Report - April 2022



Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
<u>Floating Rate Note</u>									
TMB Snr FRN (Oct22) BBSW+ 0.90%	538616			28-Oct-19	28-Oct-22	5,769.86	30	2,047.80	1.04%
BOz 'SRI' Snr FRN (Dec22) BBSW+ 0.90%	538825			02-Dec-19	02-Dec-22	0.00	30	2,428.76	.98%
BEN Snr FRN (Jan23) BBSW+ 1.05%	536145			25-Jan-18	25-Jan-23	3,474.83	30	1,224.72	1.19%
NPBS Snr FRN (Feb23) BBSW+ 1.40%	536174			06-Feb-18	06-Feb-23	0.00	30	1,329.04	1.47%
GSB Snr FRN (Feb23) BBSW+ 0.90%	539454			21-Feb-20	21-Feb-23	0.00	30	1,362.33	.98%
SUN Snr FRN (Jul24) BBSW+ 0.78%	538331			30-Jul-19	30-Jul-24	5,153.42	30	1,844.10	.90%
GSB Snr FRN (Oct24) BBSW+ 1.12%	538604			24-Oct-19	24-Oct-24	2,986.85	30	1,037.31	1.26%
BEN Snr FRN (Dec25) BBSW+ 0.52%	540603			02-Dec-20	02-Dec-25	0.00	30	1,118.83	.60%
SUN Snr FRN (Feb26) BBSW+ 0.45%	540958			24-Feb-21	24-Feb-26	0.00	30	560.96	.53%
NPBS Snr FRN (Mar26) BBSW+ 0.63%	540983			04-Mar-21	04-Mar-26	0.00	30	2,460.17	.75%
BEN Snr FRN (Jun26) BBSW+ 0.65%	541523			18-Jun-21	18-Jun-26	0.00	30	2,705.09	.82%
SUN Snr FRN (Sep26) BBSW+ 0.48%	541877			15-Sep-21	15-Sep-26	0.00	30	1,955.65	.63%
CBA Green Snr FRN (Dec26) BBSW+ 0.41%	541916			23-Sep-21	23-Dec-26	0.00	30	2,486.30	.60%
Floating Rate Note Total						17,384.96		22,561.06	.83%
<u>Floating Rate Term Deposits</u>									
Westpac Group	535241			16-May-17	16-May-22	0.00	30	2,421.37	1.18%
Floating Rate Term Deposits Total						0.00		2,421.37	1.18%
<u>Managed Funds</u>									
Short Term Income Fund	411310	Builder Deposits		01-Dec-15		0.00	30	-5,339.64	-2.93%
Cash Fund	505262			30-Jul-15		0.00	30	-1,099.28	-.60%
Managed Funds Total						0.00		-6,438.92	-1.77%
<u>Term Deposit</u>									

Waverley Council  
Accrued Interest Report - April 2022



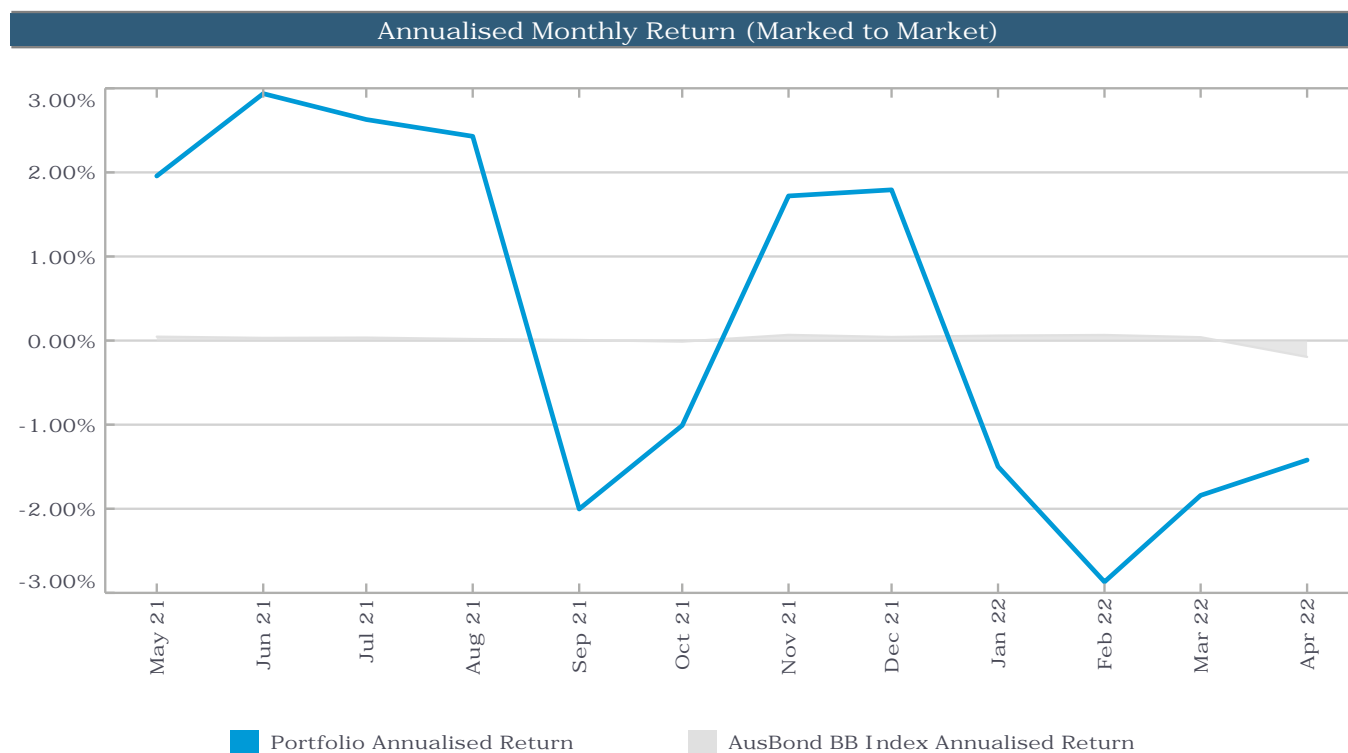
Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
ME Bank	541746			16-Aug-21	19-Apr-22	10,109.59	18	739.73	.50%
ME Bank	541290			28-Apr-21	03-May-22	0.00	30	1,027.40	.50%
ME Bank	541347			18-May-21	10-May-22	0.00	30	616.43	.50%
ME Bank	541348			18-May-21	24-May-22	0.00	30	616.43	.50%
Bendigo and Adelaide Bank	541886			09-Sep-21	07-Jun-22	0.00	30	369.86	.30%
ME Bank	541541			16-Jun-21	14-Jun-22	0.00	30	1,808.22	.55%
Bendigo and Adelaide Bank	541887			09-Sep-21	21-Jun-22	0.00	30	369.86	.30%
Bendigo and Adelaide Bank	541865			07-Sep-21	28-Jun-22	0.00	30	739.73	.30%
Bendigo and Adelaide Bank	541896			13-Sep-21	12-Jul-22	0.00	30	739.72	.30%
ME Bank	541669			20-Jul-21	19-Jul-22	0.00	30	1,232.88	.50%
ME Bank	541733			10-Aug-21	02-Aug-22	0.00	30	1,232.88	.50%
ME Bank	541734			10-Aug-21	09-Aug-22	0.00	30	1,232.88	.50%
ME Bank	541735			10-Aug-21	16-Aug-22	0.00	30	1,232.88	.50%
Commonwealth Bank of Australia	541770	Green		24-Aug-21	23-Aug-22	0.00	30	616.44	.30%
Suncorp Bank	541782			26-Aug-21	26-Aug-22	0.00	30	1,438.36	.35%
Commonwealth Bank of Australia	541834	Green		03-Sep-21	02-Sep-22	0.00	30	509.59	.31%
Great Southern Bank	541899			14-Sep-21	13-Sep-22	0.00	30	624.66	.38%
Auswide Bank	540548			03-Nov-20	08-Nov-22	0.00	30	1,315.07	.80%
Westpac Group	542104	Green		18-Nov-21	15-Nov-22	0.00	30	1,331.51	.54%
Westpac Group	542108	Green		22-Nov-21	22-Nov-22	0.00	30	1,380.82	.56%
Westpac Group	542207	Green		17-Dec-21	13-Dec-22	0.00	30	1,701.37	.69%
Westpac Group	542247	Green		17-Jan-22	10-Jan-23	5,671.23	30	1,849.32	.75%
Westpac Group	542326	Green		09-Feb-22	07-Feb-23	0.00	30	1,446.57	.88%

Waverley Council  
Accrued Interest Report - April 2022



Accrued Interest Report									
Investment	Deal No.	Ref	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Accrued (\$)	Percentage Return
Westpac Group	542327	Green		09-Feb-22	14-Feb-23	0.00	30	1,446.57	.88%
Westpac Group	542421	Green		09-Mar-22	07-Mar-23	0.00	30	2,116.44	1.03%
Westpac Group	542422	Green		09-Mar-22	14-Mar-23	0.00	30	1,693.15	1.03%
Westpac Group	542423	Green		09-Mar-22	21-Mar-23	0.00	30	2,116.44	1.03%
Suncorp Bank	542468			22-Mar-22	04-Apr-23	0.00	30	3,032.88	1.23%
Westpac Group	542328	Green		09-Feb-22	20-Feb-24	0.00	30	2,597.26	1.58%
Westpac Group	542424	Green		09-Mar-22	05-Mar-24	0.00	30	6,016.44	1.83%
Westpac Group	542329	Green		09-Feb-22	04-Mar-25	0.00	30	3,320.55	2.02%
Term Deposit Total						15,780.82		46,512.34	.71%
						33,165.78		65,055.85	<u>.66%</u>

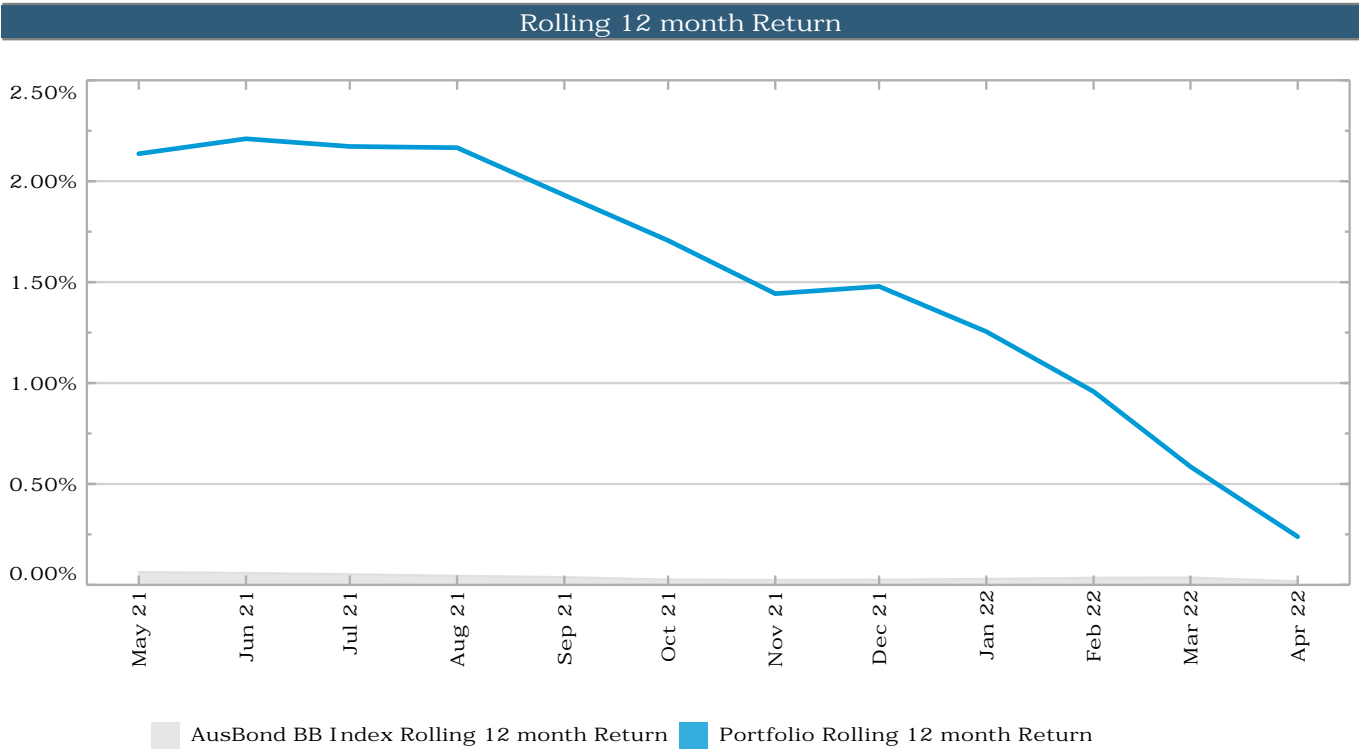
Waverley Council  
Investment Performance Report - April 2022



#### Historical Performance Summary

	Portfolio	AusBond BB Index	Outperformance
Apr 2022	-1.42%	-0.19%	-1.23%
Last 3 Months	-2.02%	-0.03%	-1.99%
Last 6 Months	-0.68%	0.01%	-0.69%
Financial Year to Date	-0.20%	0.01%	-0.21%
Last 12 months	0.24%	0.02%	0.22%

Waverley Council  
Investment Performance Report - April 2022



Historical Performance Summary (actual)			
	Portfolio	AusBond BB Index	Outperformance
Apr 2022	-0.12%	-0.02%	-0.10%
Last 3 Months	-0.50%	-0.01%	-0.49%
Last 6 Months	-0.34%	0.01%	-0.35%
Financial Year to Date	-0.16%	0.01%	-0.17%
Last 12 months	0.24%	0.02%	0.22%



## Waverley Council Environmental Commitments Report - April 2022

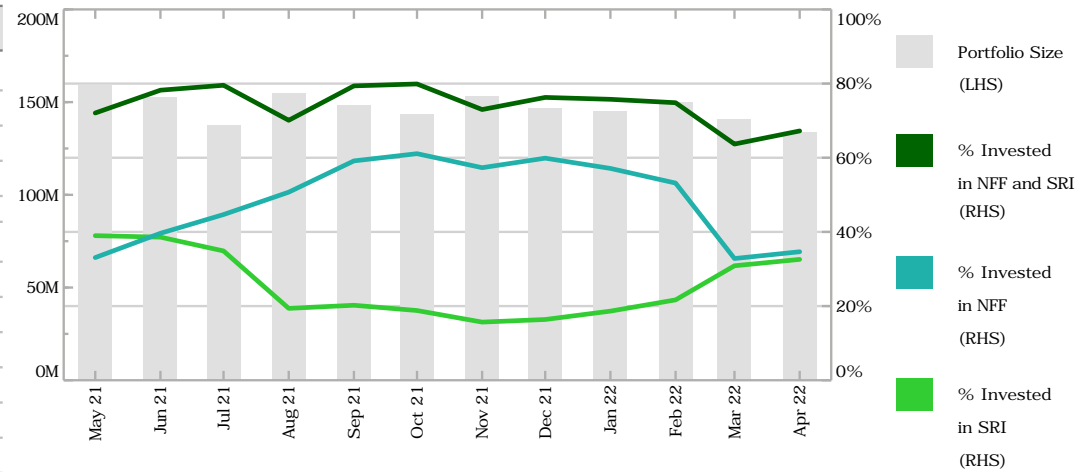


### Current Breakdown

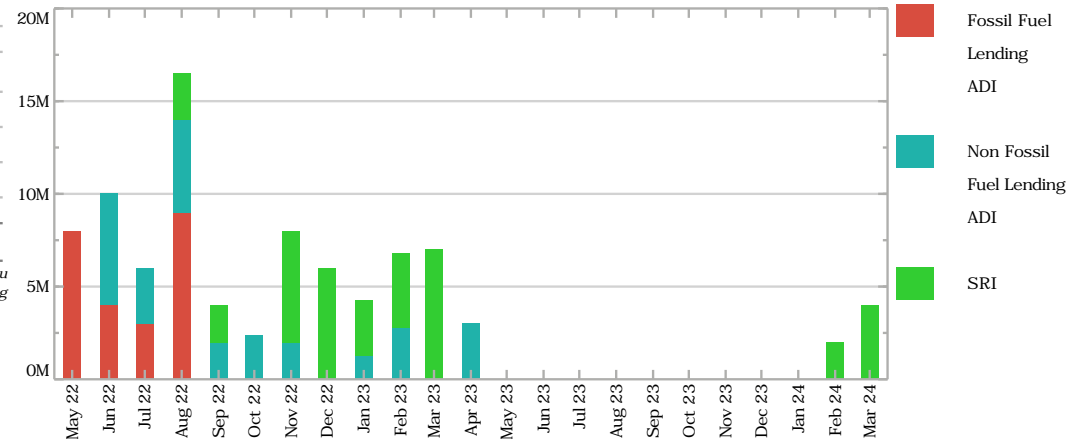
ADI Lending Status *	Current Month (\$)	Previous Month (\$)
<b>Fossil Fuel Lending ADIs</b>		
Bank of Queensland	21,500,000	24,500,000
Commonwealth Bank of Australia	4,114,501	8,338,885
Westpac Group	2,500,000	2,500,000
	28,114,501 21.1%	35,338,885 25.1%
<b>Non Fossil Fuel Lending ADIs</b>		
Auswide Bank	2,000,000	2,000,000
Bendigo and Adelaide Bank	16,500,000	16,500,000
Great Southern Bank	4,700,000	4,700,000
Newcastle Permanent Building Society	5,100,000	5,100,000
Suncorp Bank	15,550,000	15,550,000
Teachers Mutual Bank	2,400,000	2,400,000
	46,250,000 34.6%	46,250,000 32.8%
<b>Other</b>		
NSW T-Corp (Cash)	4,387,947	4,394,386
NSW T-Corp (LT)	11,237,084	11,427,491
	15,625,031 11.7%	15,821,877 11.2%
<b>Socially Responsible Investment</b>		
Bank Australia (Sustainability)	3,000,000	3,000,000
CBA (Green)	9,500,000	9,500,000
Westpac Group (Green TD)	31,000,000	31,000,000
	43,500,000 32.6%	43,500,000 30.9%
	133,489,532	140,910,762

\* source: <http://www.marketforces.org.au>  
Percentages may not add up to 100% due to rounding

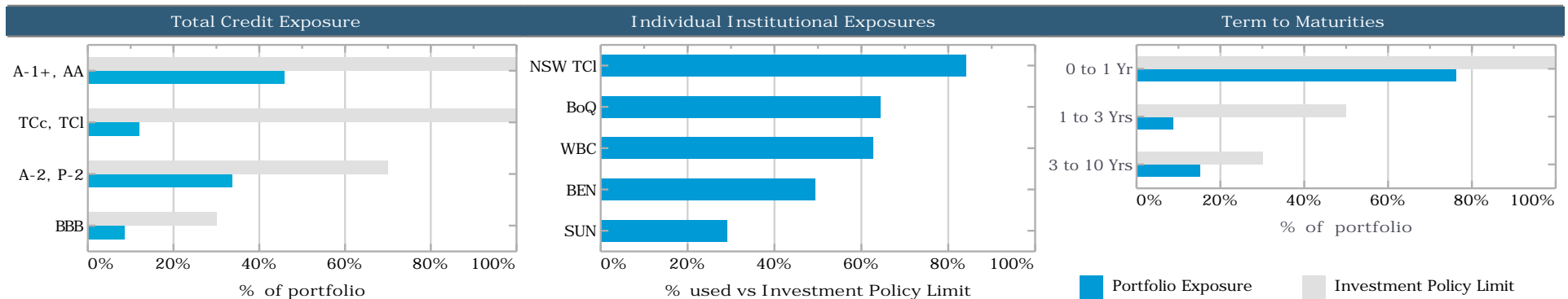
### Historical Portfolio Exposure to NFF Lending ADIs and SRIs



### Upcoming maturities



# Waverley Council Investment Policy Report - April 2022



	Credit Rating	Face Value (\$)	Policy Max
Short Term	A-1+	42,114,501	
Long Term	AA	20,550,000	
		62,664,501	47% 100% a
Short Term	TCc	4,387,947	
Short Term	TCI	11,237,084	
		15,625,031	12% 100% a
Short Term	A-2	41,950,000	
Short Term	P-2	2,000,000	
		43,950,000	33% 70% a
Long Term	BBB	11,250,000	
		11,250,000	8% 30% a
		133,489,532	100%

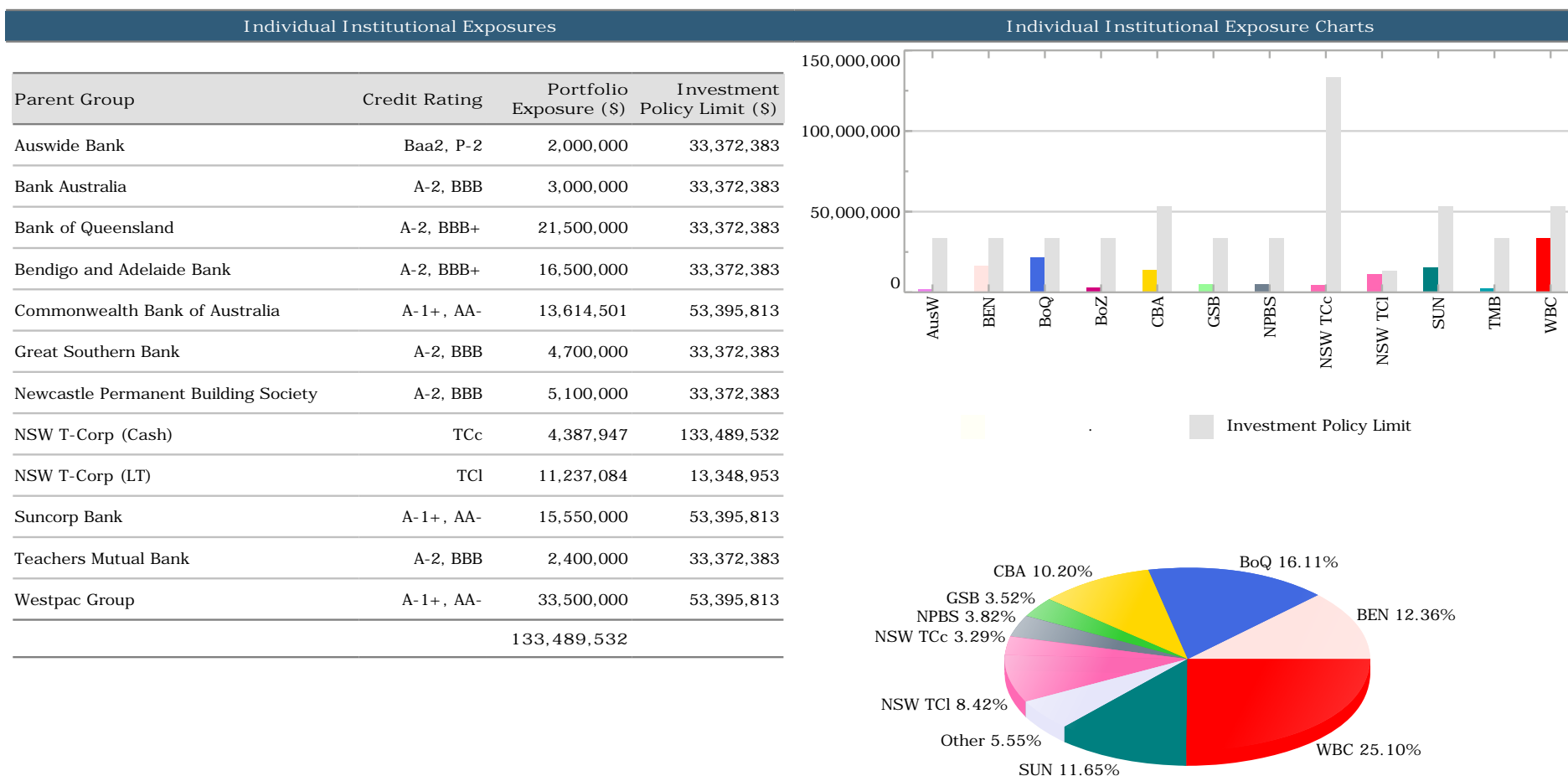
a = compliant  
r = non-compliant

	% used vs Investment Policy Limit
NSW T-Corp (LT) (TCI)	84% a
Bank of Queensland (A-2, BBB+)	64% a
Westpac Group (A-1+, AA-)	63% a
Bendigo and Adelaide Bank (A-2, BBB+)	49% a
Suncorp Bank (A-1+, AA-)	29% a
Commonwealth Bank of Australia (A-1+, AA-)	25% a
Newcastle Permanent Building Society (A-2, BBB)	15% a
Great Southern Bank (A-2, BBB)	14% a
Bank Australia (A-2, BBB)	9% a
Teachers Mutual Bank (A-2, BBB)	7% a
Auswide Bank (P-2, Baa2)	6% a
NSW T-Corp (Cash) (TCc)	3% a

	Face Value (\$)	Policy Max
Between 0 and 1 Year	101,689,532	76% 100% a
Between 1 and 3 Years	11,500,000	9% 50% a
Between 3 and 10 Years	20,300,000	15% 30% a
	133,489,532	

Detailed Maturity Profile	Face Value (\$)
00. Cash + Managed Funds	19,739,532 15%
01. Less Than 30 Days	8,000,000 6%
02. Between 30 Days and 60 Days	10,000,000 7%
03. Between 60 Days and 90 Days	6,000,000 4%
04. Between 90 Days and 180 Days	20,500,000 15%
05. Between 180 Days and 365 Days	37,450,000 28%
06. Between 365 Days and 3 Years	11,500,000 9%
07. Between 3 Years and 5 Years	20,300,000 15%
	133,489,532

## Waverley Council Individual Institutional Exposures Report - April 2022



Waverley Council  
Cashflows Report - April 2022



### Current Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Received</u>
19-Apr-22	541746	ME Bank	Term Deposits	Maturity Face Value - Received	3,000,000.00
		ME Bank	Term Deposits	Interest - Received	10,109.59
<u>Deal Total</u>					<u>3,010,109.59</u>
	542247	Westpac Group	Term Deposits	Interest - Received	5,671.23
<u>Deal Total</u>					<u>5,671.23</u>
Day Total					3,015,780.82
26-Apr-22	536145	Bendigo and Adelaide Bank	Floating Rate Note	Coupon - Received	3,474.83
<u>Deal Total</u>					<u>3,474.83</u>
	538604	Great Southern Bank	Floating Rate Note	Coupon - Received	2,986.85
<u>Deal Total</u>					<u>2,986.85</u>
Day Total					6,461.68
28-Apr-22	538616	Teachers Mutual Bank	Floating Rate Note	Coupon - Received	5,769.86
<u>Deal Total</u>					<u>5,769.86</u>
Day Total					5,769.86
29-Apr-22	538331	Suncorp Bank	Floating Rate Note	Coupon - Received	5,153.42
<u>Deal Total</u>					<u>5,153.42</u>
Day Total					5,153.42
<u>Net Cash Movement for Period</u>					<u>3,033,165.79</u>

### Next Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
3-May-22	541290	ME Bank	Term Deposit	Maturity Face Value - Received	2,500,000.00
		ME Bank	Term Deposit	Interest - Received	12,671.23
<u>Deal Total</u>					<u>2,512,671.23</u>
Day Total					2,512,671.23
6-May-22	536174	Newcastle Permanent Building Society	Floating Rate Note	Coupon - Received	3,898.52

Waverley Council  
Cashflows Report - April 2022



Next Month Cashflows

<u>Transaction Date</u>	<u>Deal No.</u>	<u>Cashflow Counterparty</u>	<u>Asset Type</u>	<u>Cashflow Description</u>	<u>Cashflow Due</u>
<u>Deal Total</u>					<u>3,898.52</u>
Day Total					3,898.52
9-May-22	542326	Westpac Group	Term Deposit	Interest - Received	4,291.51
<u>Deal Total</u>					<u>4,291.51</u>
	542327	Westpac Group	Term Deposit	Interest - Received	4,291.51
<u>Deal Total</u>					<u>4,291.51</u>
	542328	Westpac Group	Term Deposit	Interest - Received	7,705.21
<u>Deal Total</u>					<u>7,705.21</u>
	542329	Westpac Group	Term Deposit	Interest - Received	9,850.96
<u>Deal Total</u>					<u>9,850.96</u>
Day Total					26,139.18
10-May-22	541347	ME Bank	Term Deposit	Interest - Received	7,335.62
		ME Bank	Term Deposit	Maturity Face Value - Received	1,500,000.00
<u>Deal Total</u>					<u>1,507,335.62</u>
Day Total					1,507,335.62
16-May-22	535241	Westpac Group	Floating Rate Term Deposits	Interest - Received	7,183.40
		Westpac Group	Floating Rate Term Deposits	Maturity Face Value - Received	2,500,000.00
<u>Deal Total</u>					<u>2,507,183.40</u>
Day Total					2,507,183.40
18-May-22	542104	Westpac Group	Term Deposit	Interest - Received	3,950.14
<u>Deal Total</u>					<u>3,950.14</u>
Day Total					3,950.14
23-May-22	539454	Great Southern Bank	Floating Rate Note	Coupon - Received	4,132.40
<u>Deal Total</u>					<u>4,132.40</u>
	542108	Westpac Group	Term Deposit	Interest - Received	4,142.47
<u>Deal Total</u>					<u>4,142.47</u>
Day Total					8,274.86
24-May-22	540958	Suncorp Bank	Floating Rate Note	Coupon - Received	1,664.18
<u>Deal Total</u>					<u>1,664.18</u>
	541348	ME Bank	Term Deposit	Interest - Received	7,623.29
		ME Bank	Term Deposit	Maturity Face Value - Received	1,500,000.00
<u>Deal Total</u>					<u>1,507,623.29</u>
Day Total					1,509,287.47
<u>Net Cash Movement for Period</u>					<u>8,078,740.41</u>

**REPORT**  
**CM/7.3/22.05**

**Subject:** Audit, Risk and Improvement Committee - Annual Report 2021

**TRIM No:** SF21/5557

**Author:** Al Johnston, Governance Officer

**Director:** Richard Sheridan, Interim Director, Finance and Governance

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**RECOMMENDATION:**

That Council receives and notes the Audit, Risk and Improvement Committee's Annual Report to Council for 2021 attached to the report.

**1. Executive Summary**

Under clause 8 of its Charter, the Waverley Audit, Risk and Improvement Committee (ARIC) is required to report to Council on its activities once each year.

The Committee's 2021 report to Council, prepared by the Chair of the Committee and attached to the report, covers the activities of the Committee for the period from January 2021 to December 2021.

It is recommended that Council receives and notes the Annual Report.

**2. Introduction/Background**

Under clause 8 of its Charter, the ARIC is required to report to Council on its activities once each year.

The Annual Report is prepared by the Chair of the ARIC and covers the period from January 2021 to December 2021.

**3. Relevant Council Resolutions**

Nil.

**4. Discussion**

Nil.

**5. Financial impact statement/Time frame/Consultation**

Funds are allocated in Council's operational budget for the operation and support of an internal audit function, including the ARIC. There have been no unbudgeted costs to Council in preparing this report.

The attached report covers the Committee's activities from January 2021 to December 2021.

A draft of the Annual Report to Council was endorsed by the ARIC at its meeting on 31 March 2022.

**6. Conclusion**

It is recommended that the attached report from the Chair of the ARIC about the Committee's activities in 2021 be received and noted.

**7. Attachments**

1. ARIC Annual Report to Council 2021 - Authored by the Committee Chair [↓](#) .

## Annual ARIC Report January 2021 – December 2021

### About the report

This annual report documents the operation and activities of the Audit Risk & Improvement Committee (ARIC) and an overview of the Internal Audit function for Waverley Council for the period from January 2021 to December 2021.

The ARIC is a key component of Waverley Council's governance framework. The objective of the ARIC is to provide independent assurance and assistance to Council by overseeing and monitoring Council's governance, risk and control frameworks and its external accountability requirements.

There are 3 independent members and 1 councillor on the Committee

### Purpose of this report

The purpose of this report is tabled under Clause 8 of the ARIC Charter which requires that:

*The Committee shall report to the Council on the management of risk and internal controls at least once each year. At the first meeting after the financial statements are considered each year by the Committee, the Committee through the Chair shall also submit and present a formal report outlining its major achievements, issues identified and other relevant matters to a closed session of a Council meeting*

### Member Profiles

Waverley Council's ARIC has been established as an advisory committee of Council to provide independent assurance.

Members have varied qualifications and experience which contribute to the effectiveness of the Committee.

Here is a snapshot of the members:

### Independent Members

#### **Elizabeth Gavey-Committee Chair**

B Com (Economics) LLB GAICD

Elizabeth joined Waverley Council's Audit Risk and Improvement Committee as an independent member when it was first constituted in October 2019. She also serves on the Audit Risk and Improvement Committees for 3 other Local Councils in New South Wales and on the Audit and Risk Committee for the NSW Electoral Commission, Office of Independent Review and the Audit Office of NSW.

She has 30 years' plus experience gained in commercial law, investment banking and the health sector and is an experienced Company Director in the Not for Profit sector.



**Kath Roach – Committee Member**

B. Comm; MBA; GAICD

Kath was appointed to Waverley Council's Audit Risk and Improvement Committee as an independent member at its commencement in October 2019. Kath has over 20 years' public sector and general management experience and established SINC Solutions Pty Ltd which works across numerous local councils in NSW. Kath was the Executive Director, Governance & Regulation for the NSW Department of Housing and the first Local Government Internal Ombudsman in NSW. Kath also has 13 years' experience as a Detective Sergeant, with the Australian Federal Police. She has extensive experience in the areas of corruption prevention, whistle-blowing, fraud awareness, local government best practice, ethics and governance. Kath is also an independent member of the Inner West Local Planning Panel and a Conduct Reviewer on numerous Code of Conduct Panels for local Councils.

**John Gordon – Committee Member**

B.Comm.(hons.), FCA, CPA, AGIA, ACG, AIIA (Aust.), MAICD, JP.

John was appointed to the Committee on its formation in October 2019. He is an assurance, risk and corporate governance specialist. John had a career of over 30 years, 22 as an Audit/Assurance Partner, with PwC (PricewaterhouseCoopers) and predecessor firms. Clients covered a broad range of organisations including listed public companies across most industry sectors. Public Sector clients, including Federal, State and Local Governments, comprised approximately 30 % of John's portfolio. John served in the roles of Hunter Region Managing Partner; NSW Local Government Leader; National Staff Partner, and National Risk Management Partner for the Resources, Services and Government Division of PwC.

Since 2009, John has worked in governance and risk. He has served with Audit & Risk Committees for over 20 ACT, NSW State and NSW Local Government agencies as well as not-for-profit organisations. John is chair or member of 11 Audit & Risk Committees including 7 in NSW Local Government.

**Councillor Member****George Copeland**

B.Eng, Ass.Dip.Bus, M.Env.Stud

George was a Councillor of Waverley Council for 2 terms, from 1999-2008 and for the most recent term of 2017-2021. He was an Audit Committee delegate from 2017-2019, and was the ARIC delegate for 2019-2021.

During his most recent term George filled other roles at Council including:

- Chair, Operations and Community Services Committee;
- Deputy Chair, Environment and Sustainability Advisory Committee;
- delegate, Cycling Advisory Committee;
- delegate; Sydney Regional Organisation of Councils- Sustainability Program Committee; and
- delegate, Sydney Coastal Councils Group.

During his two previous terms, George filled roles including Deputy Mayor; Chair of the Community, Housing, Environmental Services and Public Works Committee; and Chair of the Sydney Coastal Councils Group.

George has many years as an IT professional, manager, administrator and technician and has owned and run several small businesses in adventure travel. He has experience in teaching English as a second language.

He comes from a farming background and has worked in this field.

## How the Committee is supported by Legislation

The new *Local Government (Planning and Governance) Amendment Act 2016 Section 428A* mandates the requirement for an Audit, Risk and Improvement Committee and specifies its responsibilities. Councils are required to establish an Audit Risk and Improvement Committee by 4 June 2022.

Waverley Council took a proactive position in 2019 to implement the ARIC and its operations in line with the legislation to support a sound governance framework and to provide greater assurance around Council's activities.

## What the Committee is tasked to do

The Committee operates under the Audit, Risk and Improvement Committee Charter which reflects the guidelines provided by the NSW Office of Local Government and industry best practice. The Charter was approved by Council on 18 February 2020 and includes the responsibilities specified under Section 428A of the *Local Government (Planning and Governance) Amendment Act 2016*.

The objective of the Committee is contained in the Charter:

*The Waverley Audit, Risk and Improvement Committee ('the Committee') provides independent assistance to Council by monitoring, reviewing and providing advice on governance processes, risk management and control frameworks, and external accountability obligations.*

*The Committee is supported by an internal audit function and together they are one mechanism Council uses to ensure its internal controls and management approaches are adequate and effective for the management of risk across the organisation.*

The Charter contains a number of administrative requirements and also prescribes the main responsibilities of the Committee into broad categories as follows:

Compliance

Risk Management

Fraud Control

Financial Management

#### Governance

Implementation of the strategic plan, delivery program and strategies

#### Service Reviews

Collection of performance measurement data

The Committee annually adopts a forward responsibility meeting plan that ensures coverage of these responsibility areas over a twelve-month period.

## An overview of the year and key achievements of the Committee

During 2021, the ARIC performed its functions and responsibilities, as outlined in the ARIC Charter. This was facilitated by the adoption of a Forward Responsibility Calendar, which reflects the requirements of the Charter and Legislation, allocating the varying responsibilities to nominated meetings across a 12-month period to ensure complete coverage.

The ARIC recognises that 2021 was a challenging year for Council as a result of the continuation of the COVID-19 pandemic, requiring Council to significantly alter the way it operates and have many staff working remotely. Coupled with this was a number of changes in senior management at Council, including a change of General Manager and the departure of 2 Directors and the Chief Financial Officer.

Despite this, Council has continued to develop its management of strategic and operational risks, financial and other internal controls and compliance obligations as well as adapt to changes in the Council's operations. Areas on which to focus and dedicate resources have been prioritised by Council using a risk based approach.

The ARIC believes that Council is adequately supporting its internal and external audit functions and meets its external accountability requirements.

The ARIC's overall assessment is that the arrangements in the areas of responsibility specified in the ARIC Charter were operating adequately during 2021.

Key achievements of the ARIC in 2021 include:

- Endorsement of a comprehensive and risk-based Internal Audit Program for 2021-2022.
- Increased oversight of Council's financial position with annual reviews of Council's long-term financial plan and quarterly reviews of its budget and investments initiated.
- Monitoring and review of Council's response to COVID-19 and the economic and social impact of the same.
- Oversight of the development of Risk Management, Compliance and Governance Frameworks
- Oversight of Council's information and technology systems upgrades, with this project being a standing agenda item at ARIC meetings.
- Review and updates on Council's Cybersecurity regime and controls
- Review and oversight of the implementation of recommendations from internal audits, reviews and investigations

- Oversight of implementation of the External Audit Management Letter recommendations
- Review of Council's Financial Statements on 23 September 2021.
- "Deep dives" into the risks managed by Council by having presentations on directorates' "top risks" prior to scheduled normal ARIC meetings.
- Monitoring the implementation of business improvement activities, such as the Cemetery Services Strategic Business Plan.
- Review of probity aspects of selected Council's areas of operations via a detailed review of Council's Probity Guidelines for Capital Projects Partnerships.

#### **Committee assessment of key responsibility areas for January 2021 – December 2021**

The Committee has assessed the key responsibility areas as follows

Responsibility	Assessment
Compliance	<p>Specific areas of compliance well established including work health safety and financial reporting.</p> <p>Comprehensive Council-wide compliance risk framework remains under development</p>
Risk Management	<p>The Enterprise Risk Management Framework is under development and at an emergent level of maturity.</p> <p>However, a mature awareness of risks and a commitment by management to further developing a strong risk culture is evident</p>
Fraud Control	<p>Fraud and corruption prevention controls are at an emerging level of maturity.</p> <p>An assessment was undertaken of Council's fraud control framework using the Audit Office of NSW's Fraud Improvement Toolkit, to benchmark Council's fraud controls. This assessment identified a low level of conformity and made 13 recommendations to uplift Council's maturity in this area. Council is progressively implementing these recommendations, with 7 remaining open as at 25 November 2021.</p> <p>Other work is being undertaken to further develop the fraud control framework, including</p>

	the implementation of a diagnostic dashboard tool to assist in identifying any fraud.
Financial Management	Council has prepared a Long-Term Financial Plan and is aware of the fiscal constraints it will face based on current budget projections. A series of service reviews are being undertaken to assist in managing the situation
Governance	Governance processes in place. Overarching governance framework being developed.
Strategic Plan, Delivery Program and Strategies	Strategic plans, delivery program and strategies implemented. Work underway to ensure alignment between the plans and delivery programs to create a more holistic planning and delivery program noted by the ARIC
Service Reviews	Service reviews underway and are presented to the ARIC
Performance Measurement Data	As above
Overall	<p>Council is working diligently to establish and enhance frameworks. Work in these areas has been significantly impacted by the COVID-19 pandemic and the departure from Council of senior management, however Council is committed to;</p> <ul style="list-style-type: none"> <li>• further developing the Enterprise Risk Management, Compliance and Governance Frameworks; and</li> <li>• identifying and clearing audit, review and investigation recommendations</li> </ul> <p>The ARIC notes progress in development of robust governance systems and expects there will be continued progress in 2022</p>

## Committee Dashboard

### Participation in meetings during 2021

The Committee has four (4) scheduled normal meetings during the calendar year and one special meeting for the review and endorsement of the financial statements (23 September 2021). There was a quorum for each of the meetings held in 2021.

Attendance at meetings for the calendar year is as follows:

Name	Role	Eligible*	Attended
Elizabeth Gavey	Independent Chair	5	5
Kath Roach	Independent	5	5
John Gordon	Independent	5	5
George Copeland	Councillor	5	5
<b>Non-Committee Regular Attendees</b>			
NSW Audit Office	NSW Audit Office	5	2
Nexia Australia	External Audit Contractor	5	4
Emily Scott	General Manager	5	5
Grant Thornton Australia	Internal Auditor (from July 2020)	5	5
Karen Mobbs	Chief Audit Executive/ General Counsel	5	4
Tony Pavlovic	Director, Planning, Environment and Regulatory Services (to November 2021)	4	3
John Clark	Director, Customer Service and Organisation Improvement (to July 2021 )	3	3
Rachel Hensman	Acting Director, Customer Service and Organisation Improvement	1	1
Meredith Graham	Acting Director, Customer Service and Organisation Improvement	1	1
Darren Smith	Chief Financial Officer (to August 2021)	3	3
Evan Hutchings	Acting Director, Finance and Governance	5	5
Teena Su	Executive Manager Finance	5	5
Sharon Cassidy	Acting Director Community, Assets and Operations	2	2
Shane Smith	Acting Director Community, Assets and Operations	1	1
Al Johnston	Committee Secretary	5	5
Sophie Benbow	Committee Secretary (from May 2021)	4	4

\*Attendance at the September 2021 meeting for the review and endorsement of the financial statements was limited to the ARIC members, the General Manager, the external and internal auditors, the Chief Audit Executive, representatives from Finance and the Committee Secretaries

In addition to the meetings above;

1. The Committee received presentations on key risks in specific business areas of Council prior to the scheduled ARIC meetings in March, May, July and November 2021;
2. The General Manager provided a briefing session to the independent members of the ARIC regarding senior staffing changes and associated risks in September 2021;
3. The ARIC had confidential in camera meetings with the Audit Office of NSW in November 2021;
4. The ARIC had a confidential in camera meeting with the internal auditor, Grant Thornton in November 2021; and
5. The ARIC had a confidential in camera meeting with the Chief Audit Executive, Karen Mobbs, in December 2021.

#### ARIC Business Papers and Reports reviewed

Meeting Date	Number of Papers/Reports reviewed and discussed
18 March 2021	11
20 May 2021	11
29 July 2021	13
23 September 2021 (Review of 2020/2021 Financial Statements)	3
25 November 2021	14

#### Committee Actions Register

The Committee Actions Register includes items raised by ARIC members for action/re-submission

Number of actions raised – 54

Number of actions completed – 47

Number of actions due to next/future meeting – 7

**Internal Audit Reports/Reviews & Recommendations considered**

Audit Name	No. of Recommendations	Overall Assessment	ARIC Meeting Date
Fraud and Corruption Control Assessment	13 Recommendations 5 Performance Improvement Opportunities	N/A*	18 March 2021
Cyber Security	27	Inadequate	18 March 2021
Collection of Fees and Contributions Process	11	Needs Improvement	20 May 2021
Building Compliance	15	Needs Improvement	20 May 2021
Project Management (Capital Works)	9	Needs Improvement	29 July 2021
Remote Working	6	Acceptable	29 July 2021
Data Analytics/ Payroll	1	No significant concerns raised	25 November 2021
Events Management	9	Needs Improvement	25 November 2021
Capital Projects Partnerships Compliance	8	Needs Improvement	25 November 2021
Total Recommendations Reviewed	99		

\*Fraud Control Reviews are undertaken against the Audit Office of NSW Toolkit and do not provide for an overall result.

**Other activities undertaken by the ARIC:**

- Oversighting the development and implementation of the governance, fraud control and risk management frameworks
- Monitoring the status of audit recommendations
- Monitoring the status of the 4-year Audit Plan and Annual Audit Program
- Monitoring the implementation of recommendations of the NSW Audit Office's Procurement Performance Audit review, where Council was selected as one of six auditees.
- Oversighting the External Audit Management Letter and Engagement Plan
- Revisiting prior audits, reviews and investigations for status updates
- Reviewing complaints and Employee Assistance Program data to identify any trends
- Reviewing Workplace Health and Safety statistics to assess Council's management in this area



- Reviewing GIPA and Office of Local Government reporting statistics
- Oversighting any significant investigations affecting Council.

## ARIC Effectiveness

Clause 8.1 of the ARIC Charter requires the ARIC, through the Chairperson, to review the ARIC's performance at least once every 2 years, with an assessment of performance to be presented to Council.

This Assessment was conducted via a questionnaire issued to ARIC members and regular attendees to the ARIC meetings. The overall feedback received was very positive, with a summary of the results set out below.

Criteria	Average Response (1 Strongly disagree – 5 Strongly agree)
<b>Independent Assurance -</b>	
I have confidence that the Committee provides independent assurance and assistance to Council in the effective discharge of its responsibilities in relation to the following areas	
Compliance	4.3
Risk Management	4
Fraud Control	4
Financial Management	4.6
Governance	4.6
Implementation of Strategic Plan, Delivery Program and Strategies	3.7
Service Reviews	3.7
Collection of Performance Measurement Data by Council	3.7
<b>Promotion of Governance</b>	
The Committee facilitates and promotes sound governance procedures throughout Council.	4.4
The roles/responsibilities of the Committee are clear and are carried out in accordance with the Audit, Risk and Improvement Committee Charter	4.5

Criteria	Average Response (1 – Strongly Disagree – 5 – Strongly Agree)
<b>Communication</b>	
The Committee is an effective forum for communication between stakeholders i.e. Council, the General Manager, Senior Management, and Internal and External Audit	4.5
<b>Meetings</b>	
Committee agendas are consistent with the Committee's charter	4.6
Committee meetings are well structured	4.4
Committee decisions are made after appropriate discussion/consideration	4.6
Committee papers are generally sufficiently informative, succinct and timely	4.4
An appropriate amount of time is spent at meetings on Council's financial management risks	4.6
An appropriate amount of time is spent at meetings on Council's non-financial risks	4.3
The current frequency of meetings is appropriate	4.6
<b>Committee Members' Contribution</b>	
Committee Members come to meetings prepared and ready to contribute	4.7
Committee Members collectively have the expertise and skill set required to fulfil the goals and purpose of the Committee	4.9
<b>Overall Contribution</b>	
Overall, the Committee has made a positive contribution to the achievement of Council's objectives and greater assurance and/or improvements in governance	4.6

Key areas of focus for the ARIC in 2022 identified in the Assessment were:

- continued focus on the implementation of IT systems and associated change management
- implementation of the risk management framework
- oversight of service and improvement processes
- implementing the Guidelines for Risk Management and Internal Audit for Councils in NSW, and aligning them to what will work best for Council, having regard to Council's resources
- managing agenda size and priorities and the length of ARIC meetings

## Internal Audit

In July 2020 Grant Thornton were engaged by Council to provide outsourced Internal Assurance to support the Chief Audit Executive deliver on a 4 year Strategic Internal Audit Program.

The ARIC endorsed the Internal Audit Charter in May 2020. A review of the Internal Audit Charter has been postponed pending the expected issue of Guidelines by the Office of Local Government in mid-2022, which will guide the operations of the internal audit function and also the terms of the Internal Audit Charter.

Under the current Internal Audit Charter, the internal audit function at Council is managed by the person appointed by the General Manager to be the Chief Audit Executive, currently the General Counsel.

### Internal Audit Plan

The 2020-2021 Internal Audit Plan was completed, despite COVID-19 restrictions limiting the amount of on-site internal audit work.

Having regard to Council's current risks, issues and operating environment and also trends and insights of the Local Government sector, Grant Thornton updated the rolling 4-year Strategic Internal Audit Program for the financial years 2022-2025, and an Annual Internal Audit Plan for 2021-2022.

The Annual Internal Audit Plan for 2021-2022, which was endorsed by the ARIC in May 2021, is devised to touch on key strategic risks for Council, namely:

- Brand and reputation
- Financial Sustainability; and
- Community and Staff Safety

## Next Year

### Proposed requirements affecting the Internal Audit function and Audit Risk and Improvement Committee.

The Office of Local Government (OLG) issued a revised discussion paper "*A new risk management and internal audit framework for local councils in NSW*" in August 2021 in response to feedback received on the previous discussion paper issued in 2019. Feedback for the revised discussion paper closed on 26 November 2021.

The revised Discussion Paper reflects the requirements of Section 428A of the Local Government Act in 2016 and provides more guidance for Councils as to how they can satisfy the requirements of the legislation, particularly by requiring councils to have a mandatory internal audit function and Audit, Risk and Improvement Committee with specific conditions and requirements.

Waverley Council has already pre-empted many of the requirements in the revised Discussion Paper and is in a good position to adjust to others as required.

### **The NSW Audit Office**

Since becoming the external auditor for local government in NSW in 2016, the NSW Audit Office is becoming more robust and targeted in the conduct of its financial and performance audits. The ARIC monitors reports issued by the NSW Audit Office that may not directly relate to Waverley Council to identify recommendations that may assist Council to improve its control environment and operations.

Council has worked cooperatively with the NSW Audit Office with their representative being a regular invitee to all ARIC meetings. It is anticipated that this cooperative relationship will continue into the future. The NSW Audit Office has advised Councils of their areas of focus for both financial audits and performance audits in 2021.

### **ARIC Activities for 2022**

The rolling four-year and annual internal audit plan has been designed taking into consideration both Council's strategic risks as well as emerging pressures and opportunities. The ARIC will continue to review the internal audit plan to ensure that it takes into account the changing environment and key aspects of Council's operations.

Areas for the ARIC to focus on in 2022 include:

- continued monitoring of evolving risks including COVID-19, cyber security and climate risks
- the overall assurance plan incorporating the relationships between core assurance, risk and internal audit
- the progress of implementing recommendations from internal and external reviews on a timely basis
- the long term financial sustainability of Council
- further development and embedding of the Enterprise Risk Management, Compliance and Governance Frameworks and Fraud and Corruption Prevention controls

## **Conclusion**

The 2021 year continued to be challenging with the COVID-19 pandemic and extended lockdowns impacting Council's activities. Despite this, Council continued to serve the community and work to strengthen its governance processes.

The Council and Committee are well placed to meet the expanded requirements set out in the proposed guidelines issued by the LGA for Internal Audit, Risk Management and Audit, Risk and Improvement Committees, with many of the requirements contained within them already in place. Implementation of this new framework is expected to be announced during 2022.

The ARIC has fulfilled its responsibilities under the Audit Risk & Improvement Committee Charter for the period and has a plan to continue to do so, via the adoption of the rolling forward responsibility calendar. The Committee has operated cooperatively to provide feedback and assurance to management and Council.

I take this opportunity to thank the other Committee members both past and present; the General Manager, the Chief Audit Executive, management and staff for their valuable contribution and support; and the internal and external audit teams for their forthrightness. All these people contribute to the Committee's success. It is a privilege to serve on the Committee and work with my fellow Committee members and management and I look forward to continuing to do this in the coming year.

Elizabeth Gavey

Chair, Waverley Council Audit, Risk and Improvement Committee

February 2022

**REPORT**  
**CM/7.4/22.05**

**Subject:** High Impact Event - The Drop Live

**TRIM No:** A22/0117

**Author:** Shaun Munro, Manager, Events

**Director:** Meredith Graham, Acting Director, Customer Service and Organisation Improvement

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**RECOMMENDATION:**

That Council:

1. Approves The Drop Live event at south Bondi Park and Beach on Saturday, 1, 8 or 15 October 2022 pending the availability of the headline act.
2. Approves the High Impact event fee of \$63,776 excluding GST.
3. Authorises the General Manager, or delegated representative, to complete negotiations and execute a licence agreement with The Drop Live.

**1. Executive Summary**

The Drop Live music events are a nationally recognised series of concerts that have been successfully held at numerous locations around Australia since 2017. The events feature a strong connection to surfing culture, align with World Surfing League events and appeal to a broad audience demographic.

Event promoter and production company The Drop Live have submitted to Council a High Impact 2 event proposal to host a licensed, all-ages live music event for 10,000 patrons in Bondi Park on a Saturday in October 2022.

The concert will feature music genres with a broad appeal, with performances by a range of popular independent Australian bands. A well-known Australian major headline act will be supported by local and other national artists.

The Drop Live team are experienced and competent event producers. The team previously delivered Beach Fest 2015 (featuring the Beach Boys), a similar sized event in Bondi Park. This was a successful and well-received event. The scale of the current proposal and the broad demographic it targets replicates their approach to the successful 2015 event.

The Drop Live team has submitted a well-articulated and carefully considered event proposal that is sympathetic to the unique characteristics of the beach and park at south Bondi. It is recommended the Drop Live event be approved.

**2. Introduction/Background**

The roots of The Drop Live lie in its historical connection to surf culture, showcasing natural coastal locations across Australia. It began in 2015 as an entertainment and cultural supplement to the World Surf

League surfing circuit. Since then, The Drop Live has successfully produced 12 events at a range of coastal locations across Australia. In doing so it has diversified beyond its direct association with competitive surfing, whilst retaining a close association with surf culture and the surfing industry.

The Drop Live concerts are carefully programmed and planned to ensure that individual events are suitable for the conditions and constraints of their specific locations. This includes careful consideration of event capacities to ensure events do not impose excessive impact on road and public transport networks.

The music offering is equally carefully planned. At Bondi, the event will feature a 'relaxed' headline artist as a closing act to ensure the crowd atmosphere is suitable upon exiting the event. A well-realised event set-up and pack-down process ensures that while there will be some impacts on the non-event community, including limitations upon access to parts of Bondi Park and south Bondi Beach, these are minimised.

The Drop Live represents an excellent opportunity to host a concert with broad audience appeal at Bondi that is suitable for the physical space of the area and complements the cultural associations and history of live concert events at the location.

### **3. Relevant Council Resolutions**

Nil.

### **4. Discussion**

The proposed event is an opportunity to provide a superior audience experience for a diverse range of attendees, to vibrantly activate the area. It will enhance Waverley's reputation as a quality cultural location, providing an accessible and inclusive experience with broad appeal.

Hosting The Drop Live will support the events and live music industries at multiple levels. The concert will also provide direct benefits to the local economy by providing an evening offering that still finishes at the reasonable hour of 10pm. It will bring a more diverse range of people into Bondi to engage with the night-time economy than would otherwise be in the area on a typical Saturday night.

The Drop Live organisers are Eastern Suburbs locals who have designed the Bondi Beach proposal with existing local community connections in mind. Their long-term vision to engage with and develop new relationships with local community groups and organisations is articulated in their event proposal.

Organisers existing local connections include boardriders clubs, local community radio, surf lifesaving clubs and the Bondi and Districts Chamber of Commerce.

The scale of the current proposal and the broad demographic it appeals to is similar to the event organiser's successful 2015 'Beach Fest' event. It will impact upon the non-event community in a range of ways, but these impacts are considered to be both manageable and reasonable.

#### **Beach and Park impacts**

The following impacts upon residents and recreational users of Bondi Park and Beach will occur in association with the proposed event:

- Access to the southern section of Bondi Park (south of Queen Elizabeth Drive) will be limited for approximately six days. Pedestrian access will be maintained as far as it is possible and safe to do so.
- Part of the central section of Bondi Park (from the Queen Elizabeth Drive roundabout southwards past the Hall Street pathway) will be closed for approximately twelve hours on event day only. This closure relates to sight-line management for the event and is necessary to manage the potential

external gathering of people. This area will be fenced on the morning of the event, closed ahead of the show's commencement at 1pm and will be the first item removed after the show.

- A section of the southern end of Bondi Beach will be closed to the public for a period of approximately six days. Recreational access will be maintained along the waterline throughout this period.
- Approximately ten parking spaces on Queen Elizabeth Drive will be utilised by the event for approximately six days.

The Promenade and Skate Park will remain open except for a 12-hour period on event day.

See Attachment 1 for details of these locations and the duration of impacts upon residents and recreational users.

### **Traffic and transport impacts**

With a capacity of 10,000 people, traffic and transport impacts will be modest compared to other High Impact events in the Waverley local government area (LGA) such as City2Surf, Festival of the Winds and Sculpture by the Sea.

It is not anticipated that road closures or traffic flow changes will be required. On event day, however, traffic movement and parking along Campbell Parade and Queen Elizabeth Drive will need to be managed by the event organisers, with a particular focus on the Campbell Parade roundabout. This was successfully executed by the event organisers in association with their 2015 Beach Fest event, with minimal disruption. A pedestrian management plan for the area will also be required.

It is possible that some additional public transport arrangements will need to be deployed on event day. This will be scoped and managed by the event organisers and reviewed and approved by the Events Team, Sydney Buses and NSW Police closer to the time of the event.

A Traffic, Transport and Pedestrian Management plan, covering the event set-up and pack-down periods, as well as the event itself, will be prepared by the event organisers. This will require approval by Council's Traffic Committee prior to the event.

### **Event organiser capability**

Organisers have established good relationships with the Eastern Suburbs Licensing Police, Precinct Committee, the Bondi Districts Chamber of Commerce and several other local community groups.

The Drop live organisers successfully delivered the Beachfest, Beach Boys concert at south Bondi in November 2015. For that event, organisers demonstrated their willingness to work closely with Council, the local precinct and Waverley Police, to deliver an operationally safe event that was sympathetic to the unique characteristics of the location as well as respectful to residents and visitors to the area.

Since that time, The Drop organisers have successfully delivered events at Bells Beach, Margaret River, Newcastle, Coolangatta, Manly and Noosa.

In line with Council's Events Policy, a comprehensive Event Management and Delivery Plan will be developed by organisers that will include:

- Risk Assessment.
- Communications Plan.
- Noise Management Plan.
- Crowd Management Plan.



- Emergency Evacuation Plan.
- Security and Alcohol Management Plan.
- Sustainable Waste Plan.
- Traffic, Transport and Pedestrian Management Plans.
- Egress and Dispersal Plans.

### Event fee

Fees for High Impact events are currently determined by Council on a case-by-case basis. In the 2020–21 Pricing Policy, the fees were referenced as a ‘fee range’ or ‘fee banding’ and the fee was determined by the scale and impact of the event. Higher impact events attracted the higher end of the fee range.

With no fee banding listed in the Pricing Policy, the recommended fee for The Drop Live event has been determined by using the following steps and methodology.

#### *Step 1. Determine the scale and impact of the event.*

Scale and impacts have been considered relative to other events in the High Impact event schedule, with the following factors considered:

1. Season/time of year.
2. Duration of event.
3. Day in the week.
4. Time of day.
5. Total event occupation period including bump in/out.
6. Proposed ticketed attendance.
7. Impacts on non-event community and residents.
8. Impacts on beach and park user amenity.
9. Impacts on traffic and transport.
10. Impacts on Council resources.
11. External costs such as legal fees.
12. Type of event - Live music.

Examples of higher impact events include:

- Sculpture by the Sea, with an attendance of up to 500,000 people across a 17-day event period and an occupation period of 5-6 weeks.
- City2Surf, with an attendance of up to 80,000 people on one day and a 15-day occupation period.
- Festival of the Winds, with an attendance of up to 80,000 people on one day and a four-day occupation period.

All of these events having major impacts on traffic, transport, parking and Council resources.

#### *Step 2. Baseline fee starts with the fee range set in the 2020–21 Pricing Policy*

Lowest end of the fee banding range is applied from the 2020–21 Pricing Policy.

Bondi Beach (Sand Area) = \$31,000

Bondi Park, Bondi Pavilion Forecourt = \$30,000

Total = \$61,000 excluding GST

#### *Step 3. Apply CPI for each following year.*

$\$61,000 \times 2.25\% \text{ CPI (2021–22)} = \$62,372.50$

$\$62,372.50 \times 2.25\% \text{ CPI (2022–23)} = \$63,775.90$

Rounded up to the nearest dollar, the recommended High Impact event is \$63,776 excluding GST.

## **5. Financial impact statement/Time frame/Consultation**

### **Financial impact statement**

The recommended fee for the event is \$63,776 excluding GST.

Operational cost recovery charges are not included in the event fee. Cost recovery charges for remediation, Council resources such as waste, cleaning, power, parking and additional staffing for Lifeguards, Rangers and Event team site supervision will be treated separately and will be outlined in the conditions of a licence agreement with event organisers.

### **Consultation**

Internal stakeholder consultation meetings will be held with Communications and Engagement, Arts and Culture, Customer Service, Lifeguards, Parks staff, Major Projects, Infrastructure Services, Sustainability, Parking, Resource Recovery, Economic Development, Community Venues, Facilities and Properties teams.

To communicate impacts on recreational park users, Council officers will consult with the Bondi Beach Precinct and the event organiser will send stakeholder notification letters to affected residents, relevant Surf Clubs and commercial fitness trainers.

Council officers consult with and manage stakeholder meetings with numerous internal and external stakeholders to ensure the safe and legislatively compliant delivery of all events irrespective of whether they are Council managed, venue managed or co-produced. Externally, officers typically consult with local Police, Emergency Services, NSW Traffic Management Centre, Create NSW, Office of Liquor and Gaming, Building Code of Australia, NSW Food Authority and numerous other legislative bodies where required.

### **Time frame**

Subject to Council approval, the event organisers will be required to enter into a licence agreement with Council and submit a draft Event Management and Delivery Plan 12 weeks before the event and a final plan four weeks before the event, in accordance with the Events Policy and Event Management and Delivery Guidelines.

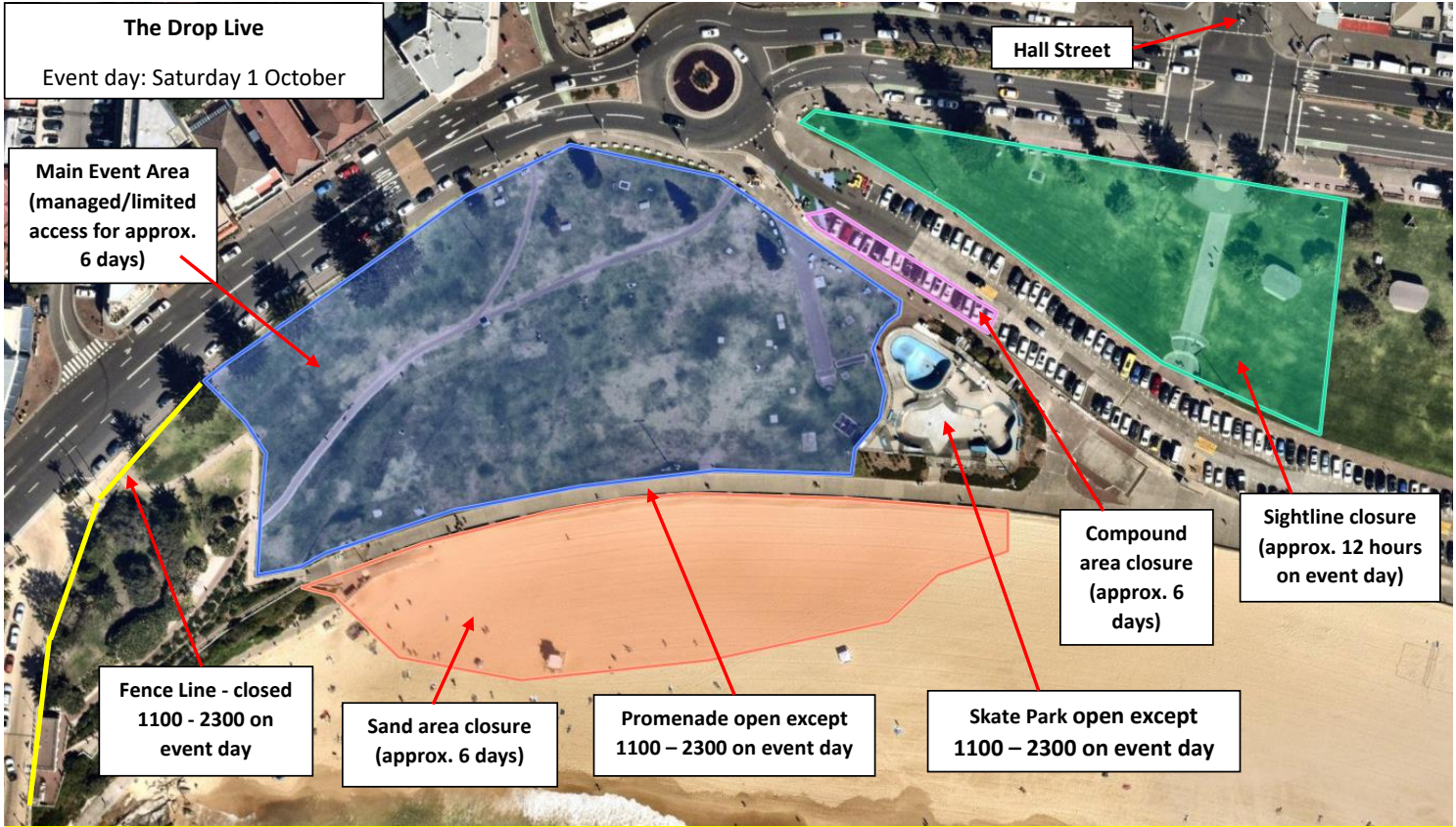
## **6. Conclusion**

It is recommended that Council approves The Drop Live event, the recommended high impact event fee and authorises the General Manager, or delegated representative, to finalise and execute a one-off licence agreement with The Drop Live.

## **7. Attachments**

1. Map of impact areas [↓](#) .

Appendix 1  
The Drop – Indicative Site Plan



South Bondi Beach and Park

**REPORT**  
**CM/7.5/22.05**

**Subject:** High Impact Event - Diner en Blanc

**TRIM No:** A22/0117

**Author:** Shaun Munro, Manager, Events

**Director:** Meredith Graham, Acting Director, Customer Service and Organisation Improvement

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**RECOMMENDATION:**

That Council:

1. Approves the Diner en Blanc event at Bondi Beach on Saturday, 12 November 2022.
2. Approves the High Impact event fee of \$32,411 excluding GST.
3. Authorises the General Manager, or delegated representative, to complete negotiations and execute a licence agreement with Diner en Blanc.

**1. Executive Summary**

The Diner en Blanc event concept is a fine dining experience embedded in the tradition of a communal meal and 'breaking bread' with people you don't know. Working on the same original concept, Diner en Blanc Sydney creates events in iconic locations with thousands of guests dressed all in white.

A High Impact 2 event proposal has been received from Diner en Blanc organisers, to host a licensed, outdoor fine dining experience for up to 5,000 guests at Bondi Beach on Saturday, 12 November 2022.

The Diner en Blanc team are experienced and competent event producers who previously delivered the event in Bondi Beach in 2013. This was a successful and well-received event. The scale of the current proposal and its target demographic is similar to the successful 2013 event.

Diner en Blanc has submitted a carefully considered event proposal that already includes comprehensive draft planning documentation demonstrating a clear understanding of the sensitivities of planning and delivering events in high profile public open space environments.

It is anticipated Diner en Blanc will bring a diverse range of people into Bondi to engage with the night-time economy.

It is recommended the Diner en Blanc event be approved for Saturday, 12 November 2022.

**2. Introduction/Background**

The Diner en Blanc concept began in 1998, with a dream to create the ultimate 'Chic Picnic' in Paris, and quickly became a global phenomenon now happening in 75 iconic cities around the world annually. It has been hosted in iconic locations in cities including New York, Toronto, Vancouver, Las Vegas, Mexico City, Barcelona, Berlin and Singapore. The first event in Sydney was on the lawn of the MCA in 2012.

The concept is the same the world over with strict guidelines and rules set out by 'Diner en Blanc International' to ensure the evening has minimal impact on the host location and no evidence of the event is left on site.

Participants register online, dress elegantly all in white, bringing their own white tables, chairs, crockery, cutlery and a white garbage bag to take away their own refuse. No disposables are permitted. Guests either bring their own gourmet picnic (no BYO alcohol) or pre-order a hamper to be collected at the venue on the day. Diner en Blanc is a wine-only licensed event pre-ordered on registration, no beer or spirits are allowed. No public addresses or sponsorship branding is permitted.

### **3. Relevant Council Resolutions**

Nil.

### **4. Discussion**

The Diner en Blanc event will provide direct benefits to the local night-time economy by providing an evening offering for audiences on the beach, with a reasonable finishing hour that poses only minimal intrusion on local amenity. Crowd dispersal plans will be carefully planned and managed, and it is anticipated the hospitality venues in the surrounding area will benefit from patrons seeking to access venues trading after the event.

#### **The beach**

The dining area is proposed for the beach area in front in front of the Bondi Pavilion. A corridor will be retained along the shoreline and directly in front of the stairs to allow beach goers unobstructed access to the sand and to be able to walk around the event space.

A perimeter of festoon lighting will be installed around the event space and a one-metre-high ground perimeter will be created using white cloth to define the event space.

Sight lines from the lifeguard tower will be retained and the footprint will be tailored to ensure there is no impact on lifeguard operations.

Ultimately the event footprint is flexible and will be finalised in collaboration with the Events team, Major Projects, Lifeguards, Parks staff and the Bondi Pavilion venue team.

Organisers have proposed to include a disco ball, hung by crane, over an area of the beach, acting as a highly Instagram-able decorative feature for the event. This component of the proposal is subject to risk assessment and engineering plans being provided.

#### **Bondi Pavilion**

The Bondi Pavilion courtyards will be showcased as a part of the of the event with the gatehouse entrance utilised as one of the main entry points for guests to collect pre-ordered food hampers and wines.

#### **Traffic and Pedestrian Management Plans**

With a capacity of 5,000 people, traffic and transport impacts will be modest compared to other High Impact events in the Waverley local government area (such as City2Surf, Festival of the Winds and Sculpture by the Sea).

It is not anticipated that road closures or traffic flow changes will be required. Guests predominantly arrive by chartered coaches that depart from multiple locations around the city and utilise pre-planned drop off locations in the immediate vicinity of the event area.

Existing coach parking on Campbell Parade and pre-booked parking spaces on Queen Elizabeth Drive and Park Drive will be utilised to facilitate a fast and efficient guest drop off ensuring minimal impact on traffic conditions.

Event dispersal plans will include a number of Transdev shuttle bus services to Bondi Junction station for patrons wishing to depart (Transdev operates Sydney Ferries, Sydney's Light Rail network and bus services in South Sydney, South West Sydney and Sydney's North Shore on behalf of Transport for NSW). The NSW Taxi Council and Uber will be notified of the event and timings.

A Traffic, Transport and Pedestrian Management plan for 2022 has already been drafted based on the 2013 event in Bondi Beach as well as drawing upon years of experience in developing plans in numerous unique locations around the city. The traffic plans include event set-up and pack-down periods, that as well as the event plans for the event itself, will be prepared by the event organisers. A finalised plan will be submitted to Council's Traffic Committee prior to the event.

### **Event organiser capability**

The event organisers successfully executed a Diner en Blanc event at Bondi Beach in 2013. At that time, organisers always demonstrated professionalism and consulted with Council officers throughout the planning stages to ensure well-thought through management and delivery plans were in place. The organisers worked collaboratively with the local licensing police to ensure they were completely satisfied with risk, crowd and alcohol management plans.

Due to the efficient and detailed production plans, the event in 2013 was delivered without any issues, with the event vacating out of the beach and park in minimal time and with no remediation works required.

As a part of their application, organisers have provided excellent references from City of Sydney, Botanic Gardens and Sydney Opera House.

In line with Council's Events Policy, a comprehensive Event Management and Delivery Plan will be developed by organisers that will include:

- Risk Assessment.
- Communications Plan.
- Noise Management Plan.
- Crowd Management Plan.
- Emergency Evacuation Plan.
- Security and Alcohol Management Plan.
- Sustainable Waste Plan.
- Traffic, Transport and Pedestrian Management Plans.
- Egress and Dispersal Plans.

### **Event fee**

Fees for High Impact events are currently determined by Council on a case-by-case basis. In the 2020–21 Pricing Policy, the fees were referenced as a 'fee range' or 'fee banding' and the fee was determined by the scale and impact of the event. Higher impact events attracted the higher end of the fee range.

With no fee banding listed in the Pricing Policy, the recommended fee for Diner en Blanc has been determined by using the following steps and methodology.

*Step 1. Determine the scale and impact of the event*

Scale and impacts have been considered relative to other events in the High Impact event schedule, with the following factors considered:

1. Season/time of year.
2. Duration of event.
3. Day in the week.
4. Time of day.
5. Total event occupation period including bump in/out.
6. Proposed ticketed attendance.
7. Impacts on non-event community and residents.
8. Impacts on beach and park user amenity.
9. Impacts on traffic and transport.
10. Impacts on Council resources.
11. External costs such as legal fees.
12. Type of event – Live music.

Examples of higher impact events include:

- Sculpture by the Sea, with an attendance of up to 500,000 people across a 17-day event period and an occupation period of 5-6 weeks.
- City2Surf, with an attendance of up to 80,000 people on one day and a 15-day occupation period.
- Festival of the Winds, with an attendance of up to 80,000 people on one day and a four-day occupation period.

All of these events having major impacts on traffic, transport, parking and Council resources.

*Step 2. Baseline fee starts with the fee range set in the 2020–21 Pricing Policy*

Lowest end of the fee banding range is applied from the 2020–21 Pricing Policy.

Bondi Beach (Sand Area) = \$31,000 excluding GST

*Step 3. Apply CPI for each following year.*

$\$31,000 \times 2.25\% \text{ CPI (2021–22)} = \$ 31,697.5$

$\$31,697.50 \times 2.25\% \text{ CPI (2022–23)} = \$ 32,410.70$

Rounded up to the nearest dollar, the recommended High Impact event fee is \$32,411 excluding GST.

**5. Financial impact statement/Time frame/Consultation**

**Financial impact statement**

The recommended fee for the event is \$32,411 excluding GST.

Operational cost recovery charges are not included in the event fee. Cost recovery charges for remediation, Council resources such as waste, cleaning, power, parking and additional staffing for Lifeguards, Rangers

and Event team site supervision, will be treated separately and will be outlined in the conditions of a licence agreement with event organisers.

### **Consultation**

Internal stakeholder consultation meetings will be held with Communications and Engagement, Arts and Culture, Customer Service, Lifeguards, Parks staff, Major Projects, Infrastructure Services, Sustainability, Parking, Resource Recovery, Economic Development, Community Venues, Facilities and Properties teams.

Council officers will consult with the Bondi Beach Precinct and the event organiser will send stakeholder notification letters to affected residents, relevant Surf Clubs and commercial fitness trainers to communicate impacts on recreational park users.

Council officers consult with and manage stakeholder meetings with numerous internal and external stakeholders to ensure the safe and legislatively compliant delivery of all events irrespective of whether they are Council managed, venue managed or co-produced. Externally, officers typically consult with local Police, Emergency Services, NSW Traffic Management Centre, Create NSW, Office of Liquor and Gaming, Building Code of Australia, NSW Food Authority and numerous other legislative bodies where required.

### **Time frame**

Subject to Council approval, the event organisers will be required to enter into a licence agreement with Council and submit a draft Event Management and Delivery Plan 12 weeks before the event and a final plan four weeks before the event, in accordance with the Events Policy and Event Management and Delivery Guidelines.

## **6. Conclusion**

It is recommended that Council approves the Diner en Blanc event and the recommended High Impact event fee and authorises the General Manager, or delegated representative, to finalise and execute a one-off licence agreement with Diner en Blanc.

## **7. Attachments**

Nil.



**REPORT**  
**CM/7.6/22.05**

**Subject:** High Impact Events 2022-23

**TRIM No:** A22/0117

**Author:** Shaun Munro, Manager, Events

**Director:** Meredith Graham, Acting Director, Customer Service and Organisation Improvement

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**RECOMMENDATION:**

That Council:

1. Approves the following program of High Impact 2 events scheduled for the period 1 July 2022 to 30 June 2023:
  - (a) Bondi Festival (including extended tenure of Ferris wheel).
  - (b) City2Surf and Council Marquee Program.
  - (c) Festival of the Winds.
  - (d) The Drop Live.
  - (e) Sculpture by the Sea.
  - (f) Head On Photo Festival.
  - (g) Diner en Blanc.
  - (h) Dudley Page New Year's Eve.
  - (i) Summer of Surf Series.
  - (j) Nutri Grain Ironperson Series (subject to confirmation).
  - (k) Outdoor Cinema (venue to be confirmed).
  - (l) Latin American Festival.
  - (m) Sydney WorldPride Bondi Beach Party (2023 only).
  - (n) Ocean Lovers Festival.
  - (o) North Bondi RSL ANZAC Day Dawn Service Ceremony.
2. Notes the following High Impact 1 and Medium Impact events that are included in the annual calendar of events:

- (a) Flickerfest (previously High Impact 2, now High Impact 1).
  - (b) Bondi Blitz (previously High Impact 2, now Medium Impact 1).
  - (c) Carols by the Sea (previously High Impact 2, now Medium Impact 1).
  - (d) Bondi to Bronte Swim (previously High Impact 2, now Medium Impact 1).
  - (e) Global Table (previously High Impact 2, now Medium Impact 1).
3. Notes that all scheduled High Impact events outlined in Attachment 1 of the report are required to submit a COVID-19 Safety Plan and comply with Council's Events Policy and Event Management Guidelines.
  4. Authorises the General Manager, or delegated representative, to finalise and execute licence agreements with event organisers as necessary and as noted in the 2022–23 program.

## **1. Executive Summary**

Council permits several events categorised as High Impact under Council's Events Policy to take place across the Waverley local government area. These events are designed to foster a welcoming and inclusive community and a creative environment which supports cultural activity and stimulates the local business economy.

This report provides to Council the list of High Impact events currently scheduled for the period 1 July 2022 to 30 June 2023.

The report highlights the importance of supporting the events, live music and entertainment industries as they recover from two years of cancellations, resource shortages caused by staffing departures and COVID-19 restrictions. The global COVID-19 pandemic has also impacted this sector through supply chain and inflationary cost increases contributing to significantly increased event delivery costs in 2022–23.

## **2. Introduction/Background**

Council's Events Policy and Events Management Delivery Guidelines and Requirements are used to assess and categorise the events held in the Waverley local government area.

The purpose of the policy is to:

- Provide principles, strategies, actions and controls for delivering events on Council land and in Council-owned or managed buildings ('Council Facility').
- Ensure that events meet best practice safety, security, environmental and social sustainability standards.
- Classify events in terms of their impact.
- Ensure that events comply with relevant Council policies, legislation and regulations, industry codes and event industry best practice.
- Minimise any negative impacts of events on the non-event community and the environment.
- Ensure that events achieve applicable goals as detailed in Waverley Council's Community Strategic Plan.

Events categorised as High Impact 2 require approval at a Council meeting. The Events Policy categorises High Impact 2 events as events that involve any of the following:

- More than 2,000 patrons or participants.
- The sale or provision of alcoholic beverages at an Outdoor Event.
- Finishes after 10 pm (outdoor event).
- Infrastructure footprint exceeds 400 m2.
- Involves high level amplified sound at an Outdoor Event.
- Requires substantial road closures or otherwise significantly impacts on the normal use of roads and/or requires special/additional public transport provisions.
- Impacts significantly on Council operations.

The Event Management Delivery Guidelines and Requirements detail the conditions required to be met by event organisers to ensure events are safe, accessible, sustainable and respectful to their location.

The program of high impact events is approved each year through a report to Council. New and one-off High Impact 2 event proposals are typically presented in an individual report outlining the benefits, impacts and a rationale for recommending the approval of an event.

In the granting of High Impact 2 event approvals in 2022–23, Council should consider:

- The importance of supporting the events, live music and entertainment industries as they rebuild after two years of COVID-19 cancellations and restrictions
- The reduction in event contractors and suppliers operating in the industry post COVID
- The contribution of the current skills shortage affecting the events labour force, combined with the immediate impact of inflation to the increased costs of delivering events in 2022–23.

This report deals with both legacy and new proposed High Impact events.

Officers have also commenced work on a strategic events framework that will evaluate existing legacy events, assist in determination of the suitability of new event proposals, and allow for improved long-term planning of the annual events program.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 22 June 2021	CM/7.10/21.06	<p>That Council:</p> <ol style="list-style-type: none"> <li>Approves the following program of high-impact events scheduled for the period 1 July 2021 to 30 June 2022, subject to the requirements of any applicable NSW Public Health Orders: <ol style="list-style-type: none"> <li>Bondi Festival (including extended tenure of Ferris wheel).</li> <li>Festival of the Winds.</li> <li>City2Surf and Council Marquee Program.</li> <li>Sculpture by the Sea.</li> <li>Dudley Page New Year's Eve.</li> <li>Flickerfest.</li> </ol> </li> </ol>

		<ul style="list-style-type: none"> <li>(g) Outdoor Cinema.</li> <li>(h) Latin American Festival.</li> <li>(i) North Bondi RSL ANZAC Day Dawn Service Ceremony.</li> </ul> <p>2. Notes the following medium-impact events that are included in the annual calendar of events</p> <ul style="list-style-type: none"> <li>(a) Ocean Lovers Festival (previously high-impact, now medium-impact).</li> <li>(b) Bondi Blitz (previously high-impact, now medium-impact).</li> <li>(c) Carols by the Sea (previously high-impact, now medium-impact).</li> <li>(d) Bondi to Bronte Swim (previously high-impact, now medium-impact).</li> <li>(e) Global Table (previously high-impact, now medium-impact).</li> </ul> <p>3. Notes that all scheduled high-impact events outlined in Attachment 1 of the report are required to submit a COVID-19 Safety Plan and comply with Council's Events Policy and Event Management Guidelines.</p> <p>4. Approves an extended tenure of the Bondi Vista Ferris wheel for the period 12 July to 25 July 2021.</p> <p>5. Notes that City2Surf date has been rescheduled to Sunday 17 October 2021.</p>
Council 25 May 2021	CM/7.12/21.05	<p>That Council:</p> <ul style="list-style-type: none"> <li>1. Approves the high-impact event proposal for Head On Photo Festival on Bondi Beach promenade and in north and south Bondi Park.</li> <li>2. Notes that all aspects of the event remain subject to any applicable NSW Public Health Order in force at the relevant time.</li> </ul>
Council 21 July 2020	CM/7.14/20.07	<p>That Council:</p> <ul style="list-style-type: none"> <li>1. Approves the following program of high-impact events scheduled for the period 1 July 2020 to 30 June 2021, subject to the requirements of any applicable NSW Public Health Orders: <ul style="list-style-type: none"> <li>(a) Festival of the Winds.</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>(b) Bondi Festival (including extended tenure of Ferris wheel).</li> <li>(c) City2Surf and Council Marquee Program.</li> <li>(d) Sculpture by the Sea.</li> <li>(e) Bondi to Bronte Swim.</li> <li>(f) Carols by the Sea.</li> <li>(g) Dudley Page New Year's Eve.</li> <li>(h) Flickerfest.</li> <li>(i) Outdoor Cinema.</li> <li>(j) Latin American Festival.</li> <li>(k) Ocean Lovers Festival.</li> <li>(l) North Bondi RSL ANZAC Day Dawn Service Ceremony.</li> <li>(m) Bondi Blitz.</li> <li>(n) Global Table.</li> </ul> <p>2. Notes that all scheduled high-impact events outlined in Attachment 1 to this report are required to submit a COVID-19 Safety Plan and comply with Council's Events Policy and Event Management Guidelines.</p> <p>3. Notes that approval of the Flickerfest temporary venue and Outdoor Cinema will require a prolonged period of occupation in North Bondi Park.</p> <p>4. Approves an extended tenure of the Bondi Vista Ferris wheel for the period 26 September to 15 November 2020.</p>
Council 17 March 2020	CM/7.7/20.03	That Council endorses the option outlined in the report to provide a short-term temporary facility in North Bondi Park to accommodate the Flickerfest Short Film Festival in January 2021 and 2022 with the budget to be allocated from the 2020/21 and 2021/22 financial years.
Council 16 July 2019	CM/7.13/19.07	<p>That Council:</p> <ul style="list-style-type: none"> <li>1. Approves the following program of high-impact events scheduled for the period 1 July 2019 to 30 June 2020: <ul style="list-style-type: none"> <li>(a) Bondi Winter Magic.</li> <li>(b) City2Surf.</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>(c) Festival of the Winds.</li> <li>(d) Sculpture by the Sea.</li> <li>(e) Bondi to Bronte Swim.</li> <li>(f) Carols by the Sea.</li> <li>(g) Dudley Page New Year's Eve.</li> <li>(h) Flickerfest.</li> <li>(i) Open Air Cinema.</li> <li>(j) Bowl-A-Rama.</li> <li>(k) Latin American Festival.</li> <li>(l) Ocean Lovers Festival.</li> <li>(m) North Bondi RSL ANZAC Day Dawn Service Ceremony.</li> <li>(n) Bondi Blitz.</li> <li>(o) Global Table.</li> </ul> <p>2. Notes that all scheduled high-impact events outlined in Attachment 1 to this report are required to comply with Council's existing Events Policy and Event Management Guidelines.</p> <p>3. Commences negotiations with the relevant event organisers regarding future contractual and/or procurement arrangements for the delivery of approved high-impact events from 2019 onwards in accordance with the next steps outlined in Attachment 1 to this report.</p>
Council 12 December 2017	CM/5.2/17.12	<p>That Council:</p> <ul style="list-style-type: none"> <li>1. Council officers review all high-impact events delivered since the introduction of the Events Management Policy and Guidelines in 2015 in terms of compliance with the Policy and Guidelines, with a particular focus on waste, noise and traffic management.</li> <li>2. Council receives a report on the Review including any recommendations for changes to and compliance with the current restrictions.</li> <li>3. Council officers provide a quarterly report to the Strategic Planning Committee including: <ul style="list-style-type: none"> <li>(a) Numbers of requests for events.</li> </ul> </li> </ul>

		(b) Number of events held in the previous quarter, including related issues and outcomes of events held.
		4. All future proposed high-impact events (as defined in the Events Management Policy) be submitted to Council for approval.

#### 4. Discussion

Council officers coordinate an annual program of high impact outdoor events which are delivered in accordance with Council's Events Policy and Event Management Delivery Guidelines and Requirements. This report seeks to improve Council's oversight of those events and notes changes and variations for several events in the 2022–23 program.

Attachment 1 to this report provides a list of the High Impact 2 events currently scheduled for 1 July 2022 to 30 June 2023. The attachment details the date/s and location of the events as well as the estimated audience and target demographic for each event.

The 1 July 2022 to 30 June 2023 program is made up of three types of events:

1. Council owned and managed events. These events are funded from Council's annual operational budget and are solely produced by Council officers.
2. Venue-managed events. These events are delivered by Event Producers who enter into an agreement that provides them with access to specific areas of Council managed land for that agreed activity.
3. Co-produced events. Council partners with Event Producers to deliver these events. Council typically contributes via financial or in-kind support to the delivery of these events.

Below notable points on specific events are explained.

#### **Bondi Festival Ferris wheel**

It is proposed the Ferris wheel remain in Bondi Park for an extended period as a means of bridging the gap between Bondi Festival, which ends on 17 July, the official opening of Bondi Pavilion in early September and Festival of the Winds activities, which commence on 9 September.

The extended tenure poses no issues for other events, has minimal impact on recreational park users and provides additional revenue to Council by way of commission on ticket sales.

In consultation with the Chamber of Commerce and the Economic Development team, the extension of the Ferris wheel is considered a positive initiative to support local businesses.

It is recommended that the tenure of the Bondi Festival Ferris wheel take up an extended occupation in the park, as outlined above, and that an evaluation of the extended period be undertaken to determine the benefits to Council and the Community and the potential for hosting the Ferris wheel for a three-month period in future years.

#### **Festival of the Winds**

Festival of the Winds 2022 will return to Bondi Park and Bondi Pavilion. Bondi Pavilion opening programming activity will take place on the days before and after the traditional kite-flying festival activations.

It will be necessary to close the COVID Clinic on Park Drive North to improve parking availability in Bondi Beach and contribute to the easing of congestion for the broader Eastern Suburbs traffic and transport network. A formal request will be made to NSW Health to suspend operation of the clinic on Sunday 11 September with support from TfNSW, Eastern Suburbs traffic Police and Council traffic engineers.

### **Head On Photo Festival**

A High Impact event proposal for Head On Photo Festival on Bondi Beach promenade and in north and south Bondi Park was approved by Council in May 2021. Due to the COVID-19 pandemic only the promenade component of the event proposal was permitted to proceed in 2021.

The same proposal has been received by Head On Foundation for 2022. It is recommended Council grant in principle approval for the event. However, with the Bondi Pavilion due to open in the coming months, event organisers will collaborate with officers to reframe aspects of the proposal to better utilise spaces within Bondi Pavilion and to ensure the proposed use of outdoor locations is appropriately supported. Officers recommend approval for any outdoor event elements be approved subject to Head On Foundation's engagement of an experienced event production manager to appropriately scope, plan and deliver all outdoor programming.

### **Flickerfest**

After two successful years in a purpose-built temporary event site in North Bondi Park, Flickerfest will return to the Bondi Pavilion in 2023.

### **Outdoor Cinema**

A return of outdoor cinema to Bondi Beach in 2023 will be beneficial to the local business economy, encourage visitation to the area, promote renewed vibrancy to the Bondi Park and beach precinct, offer opportunity to bring people together in a COVID safe outdoor environment, as well as provide revenue for Council.

Officers note that due to the impacts of COVID-19 pandemic on the event industry, it is uncertain whether sufficiently skilled event organisers remain in the market to deliver an outdoor cinema in 2023. However, the approval for an outdoor cinema has been retained in this schedule to be able to respond to potential opportunities in the coming months.

The current approved location for outdoor cinema is in the Bondi Pavilion courtyards. Given the heritage and restoration project design has made significant changes to the way the community will interact with the spaces, a review is critical to determine the suitability of an outdoor cinema in the Bondi Pavilion courtyards.

Past event evaluations noted several operational issues with outdoor cinema programs inside the Pavilion. The most significant issue was the need to close the courtyards to public access at 6pm each night for four weeks. Should Bondi Pavilion courtyards be deemed unsuitable, alternative venues including Dolphin Court, will be assessed for their suitability.

### **City2Surf**

All agency stakeholder meetings with state and local government authorities have commenced and the event is scheduled to proceed in 2022.

Notable issues:

- The COVID Clinic on Park Drive North is a NSW Health initiative, and a request to suspend clinic operations during the event has been sought and is likely to be approved by NSW Health.



- Bondi Pavilion, areas of Bondi Park, and parking spaces will not be available for event operational use.
- Financial implications of event delivery decisions and additional costs to Council will need to be passed onto Iron Man as part of the usual cost recovery agreement.

### **City2Surf Marquee Program**

Officers note significant increases to the cost of event infrastructure equipment and services, as well as a reduction in the number of marquee suppliers with the required experience, skill and equipment to deliver a beach marquee program in 2022. A report will be presented to Council in June outlining the financial impacts and procurement considerations for Council.

### **Summer of Surf, Nutri Grain Ironperson Series**

Both surf series events were successfully delivered on the beach at North Bondi in January 2022. Post event evaluation determined there would be less impact on beach goers and lifeguard operations if the event dates were rescheduled outside the peak summer period of December and January.

It is recommended both events be approved to take place in February 2023 and be included in the ongoing annual high impact event program.

As a result of the move to February, the events will attract an event fee.

### **Sydney WorldPride Bondi Beach Party**

Sydney WorldPride organisers have requested Council agree to reschedule the Bondi Beach Party event from Sunday 5 March to Saturday 4 March. The date change will resolve state government resourcing and operational logistic challenges as well as decongest and improve the balance of events for the broader Sydney WorldPride event program over its final weekend. The date change has no foreseeable impact on Waverley residents, visitors or the business community. It is recommended the change be approved.

A report will be presented at a Council meeting in the coming months with an event fee recommendation and a final licence agreement.

## **5. Financial impact statement/Time frame/Consultation**

### **Financial impact statement**

All High Impact 2 events proposed in this report are included in the 2022–23 budget.

Several High Impact 2 events in the annual program typically request in kind support by way of fee waivers for the use of Council land and venues. To enable a more efficient process and avoid lengthy reports to Council for established events that are typically supported. In some instances the event may be recommended to for financial support via a fee waiver.

#### *Bondi Vista Ferris wheel*

In July 2019, the Bondi Vista Ferris wheel was granted a four-week occupation as a part of Bondi Winter Magic for which Council received \$26,267.45 commission on ticket sales. An extended tenure for the Bondi Festival Ferris wheel in 2022 will provide increased income to Council.

**Consultation**

Internal stakeholder consultation meetings will be held with Communications and Engagement, Arts and Culture, Customer Service, Lifeguards, Parks staff, Major Projects, Infrastructure Services, Sustainability, Parking, Resource Recovery, Economic Development, Community Venues, Facilities and Properties.

To communicate impacts on recreational park users, Council officers will consult with the Bondi Beach Precinct and send stakeholder notification letters to affected residents, relevant Surf Clubs and Commercial Fitness Trainers.

Council officers consult with and manage stakeholder meetings with numerous internal and external stakeholders to ensure the safe and legislatively compliant delivery of all events irrespective of whether they are Council managed, venue managed or co-produced. Externally, officers typically consult with local Police, Emergency Services, NSW Traffic Management Centre, Create NSW, Office of Liquor and Gaming, Building Code of Australia, NSW Food Authority and numerous other legislative bodies where required.

**6. Conclusion**

It is recommended that the high impact events in the attached schedule for the period 1 July 2022 to 30 June 2023 and the noted changes and variations for several events in the 2022-23 program be approved as per the discussion in this report.

**7. Attachments**

1. High Impact Schedule of Events for 2022-23 [↓](#) .



## Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23

Date	Event Type	Name	Description	Approval Process/Next Steps
1-17 July 2022 Annual Event	Council Managed Event	Bondi Festival	<p>Bondi Festival was cancelled in 2021 due the COVID-19 pandemic. Adapting to the unavailability of the Bondi Pavilion officers have developed a version of Bondi Festival arts and cultural programming that utilises a mix of Council community venues and outdoor spaces.</p> <p>The Bondi Festival Ferris wheel is proposed to remain in Bondi Park for an extended period as a means of bridging the gap between Bondi Festival which ends on 17 July, the official opening of Bondi Pavilion in early September and Festival of the Winds activities which commence on 9 September</p> <p><b>Estimated Audience:</b> 60,000. <b>Target Demographic:</b> Families – All ages</p>	<p><b>Current Status:</b> Planning is underway. The Bondi Pavilion will not be available for the arts and cultural programming. Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Risk assessment, operational plan developed.</p> <p>Procurement, ongoing event delivery planning and management to ensure the event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p> <p>Draft Traffic Committee report for parking and traffic changes on Park Drive South and Queen Elizabeth drive.</p>
14 August 2022 Annual Event	Venue Managed Event	City2Surf Fun Run	<p>City2Surf Fun Run incorporating Council Marquee program – This is a large annual fun run event, starting in the city and ending at Bondi Beach. 2022 will be the events 52nd year running. The event has raised tens of millions of dollars for charity since its inception and is categorised by the NSW Department of Premier and Cabinet as a Category B Hallmark event.</p> <p>Hallmark events are recognised for enhancing awareness, appeal and profitability of a destination at a particular time. Hallmark events typically have an international and/or national audience and provide significant economic and social benefits.</p> <p><b>Estimated Audience:</b> 80,000. <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Accounting for the two year COVID-19 hiatus this will be the second year of a five year license agreement with the event producers Iron Man Events.</p> <p><b>Next Steps:</b> All agency stakeholder meetings with Major Events in the NSW Department of Premier and Cabinet.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>



## Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23

14 August 2022 Annual Event	Council Managed Event	City2Surf Council Marquee Program	<p>Alongside the principal event, Council runs a Marquee Program for organisations to provide post-run hospitality to staff, customers and patrons who have participated in the run.</p> <p>Originally established as a management plan to control drinking and anti-social behaviour after the event, the marquee program now provides a safe environment to control post-event functions and provides Council with revenue.</p> <p>In 2017, Council conducted a tender process that was granted to Exponet to provide the Marquees for the program for five years. Exponet have discontinued their marquee business and can no longer provide the marquees for the program. Two suitable suppliers remain with the required experience, skill and equipment to deliver a beach marquee program in 2022. Both suppliers have provided Council with quotes for the service.</p> <p><b>Estimated Audience:</b> 8,000 <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> This is a program run by Council officers. Planning is underway. Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Engage a marquee supplier. A report presented to Council in June outlining the financial impacts and procurement considerations for Council.</p> <p>Procurement, ongoing event delivery planning and management to ensure the event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
11 September 2022 Annual Event	Council Managed Event	Festival of the Winds	<p>Festival of the Winds was cancelled in 2021 due the COVID-19 pandemic.</p> <p>The festival takes place annually on a Sunday in September and is co-produced by Council and the Australian Kite Flying Society. Festival of the Winds is a family-friendly event that can attract in excess of 80,000 people.</p> <p>It features kite flying demonstrations from local and international kite makers, a kite flying competition and an extensive entertainment program that includes multi-cultural music and dance, kite making workshops, a children's entertainment area, an art exhibition and food stalls. The event is held on Bondi Beach, Bondi Park and in the Bondi Pavilion.</p> <p>The event has significant impacts on the Eastern Suburbs traffic and transport network and requires a Traffic Management Plan (TMP) to be developed in consultation with TfNSW, NSW Police and Council traffic engineers. The TMP includes special event clearways, changes to traffic,</p>	<p><b>Current Status:</b> Planning is underway. Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Stakeholder meetings with TfNSW, NSW Police and Council traffic engineers.</p> <p>Risk assessment, operational plan and traffic management plan developed.</p> <p>Procurement, ongoing event delivery planning and management to ensure the event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>


**Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23**

			<p>several traffic treatments in Bondi Junction and Bondi Beach as a well as a partial road closure on Queen Elizabeth Drive.</p> <p><b>Estimated Audience:</b> 80,000. <b>Target Demographic:</b> Families – All ages</p>	<p>Draft Traffic Committee report for major traffic changes IN Bondi Junction and Bondi Beach.</p>
<p>1 October 2022 New Event Potential Annual Event</p>	<p>Venue Managed Event</p>	<p>The Drop Live Music Concert</p>	<p>The Drop Live is a music concert that will feature live music performances by a range of popular independent Australian bands. A well-known Australian major headline act will be supported by local and other national artists. The event will appeal to a broad audience demographic and is aimed at both the local and visiting community.</p> <p>It is anticipated the event will have a positive impact on the night-time economy.</p> <p><b>Estimated Audience:</b> 8,000. <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Subject to approval by Council.</p> <p><b>Next Steps:</b> Draft and execute license agreement.</p> <p>Stakeholder meetings with TfNSW, NSW Police and Council traffic engineers.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
<p>24 October - 7 November 2022 Annual Event</p>	<p>Venue Managed Event</p>	<p>Sculpture by the Sea</p>	<p>The Sculpture by the Sea event is a sculpture exhibition that takes place over 18 days at the end of October to beginning of November each year. The event has been running since 1997 and is categorised by the Department of Premier and Cabinet as a Category B Hallmark event. Hallmark events are recognised for enhancing awareness, appeal and profitability of a destination at a particular time. Hallmark events typically have an international and/or national audience and provide significant economic and social benefits.</p> <p>Sculptures are installed in Marks Park and along the coastal walk from Bondi to Tamarama Beach.</p> <p><b>Estimated Audience:</b> 400,000 to 500,000. <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Accounting for the two year COVID-19 hiatus this will be the second year of a five year license agreement with the event producers.</p> <p><b>Next Steps:</b> Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p> <p>Draft Traffic Committee report for traffic changes in the areas surrounding the event site.</p>


**Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23**

4 - 20 November 2022 Annual Event	Venue Managed Event	Head On Photo Festival	<p>Due to the COVID-19 pandemic only a promenade exhibition was permitted to proceed in 2021.</p> <p>The Head On Photo Festival 2021 was originally proposed to be three separate events including the promenade, north and south Bondi Park.</p> <p>The same proposal is again being considered for 2022.</p> <p>With the Bondi Pavilion due to open in the coming months, event organisers will collaborate with officers to reframe aspects of the event to better utilise spaces within Bondi Pavilion and to ensure the proposed use of outdoor locations is appropriately supported.</p> <p><b>Estimated Audience:</b> Up to 5,000. <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Ensure Procurement and Event Management Guidelines are adhered to.</p> <p><b>Next Steps:</b> Develop MOU, draft and execute license agreement.</p> <p>Collaborate with organisers to reframe aspects of the event.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
12 November 2022 One off event	Venue Managed Event	Diner en Blanc	<p>The Diner en Blanc event concept is a fine dining experience embedded in the tradition of a communal meal and 'breaking bread' with people you don't know. Working on the same original concept, Diner en Blanc Sydney creates extraordinary events in the city's most iconic locations with thousands of guests dressed all in white.</p> <p>The Diner en Blanc organisers are experienced and competent event producers who previously delivered the event in Bondi Beach in 2013. This was a successful and well-received event. The scale of the current proposal and its target demographic is like the successful 2013 event.</p> <p>The event is proposed as a one off and will be celebrating its 10<sup>th</sup> anniversary for 2022.</p> <p><b>Estimated Audience:</b> Up to 5,000. <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Subject to approval by Council.</p> <p><b>Next Steps:</b> Draft and execute license agreement.</p> <p>Stakeholder meetings with TfNSW, NSW Police and Council traffic engineers.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
14 December 2022 Annual Event	Council Managed Event	Carols By the Sea	<p>A community carol singing event that takes place in the Dolphin Court area of Bondi Park and is a popular celebration of the festive season. The event is held on the second Wednesday of December each year and attracts an</p>	<p><b>Current Status:</b> Planning is underway. Ensure compliance with Procurement and Event Management Guidelines.</p>



### Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23

			<p>audience of around 2,500. The event features a guest choir, children's entertainment as well as a special guest each year.</p> <p><b>Estimated Audience:</b> 1,500 to 2,000  <b>Target Demographic:</b> Families – All ages</p>	<p><b>Next Steps:</b>            Risk assessment, operational plan and entertainment program developed.</p> <p>Procurement, ongoing event delivery planning and management to ensure the event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
31 December 2022 Annual Event	Council Managed Event	Dudley Page New Year's Eve	<p>A ticketed family friendly New Year's Eve event held at Dudley Page Reserve in Dover Heights.</p> <p>Originally established as a management plan to control drinking and anti-social behaviour in the park, the event is now popular with Waverley families who wish to view the world famous Sydney fireworks but avoid the crowds in the City centre.</p> <p>The event features children's entertainment, a music stage, food and beverage offerings including a licensed bar.</p> <p><b>Estimated Audience:</b> 2,500 - 3,500  <b>Target Demographic:</b> Families – All ages</p>	<p><b>Current Status:</b>            Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Stakeholder meetings with TfNSW, NSW Police and Council traffic engineers.</p> <p>Risk assessment, operational plan and entertainment program developed.</p> <p>Procurement, ongoing event delivery planning and management to ensure the event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p> <p>Draft Traffic Committee report for traffic changes in the areas surrounding the event site.</p>
21 - 30 January 2023 Annual Event	Co-Produced Event with Flickerfest	Flickerfest	<p>Flickerfest International Short Film Festival - The event is an Academy and BAFTA accredited international short film competition. The 2021 festival will be the 30th year of the event.</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b></p>



### Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23

			<p>The festival historically runs for ten days. After two successful years in a purpose built temporary event site in North Bondi Park, Flickerfest will return to the Bondi Pavilion in 2023.</p> <p>Council partners with the organiser through the provision of in-kind support for the event such as venue hire fee waivers and banner poles on Campbell parade for banners.</p> <p><b>Estimated Audience:</b> 5,000 <b>Target Demographic:</b> All ages</p>	<p>Work with event organisers to transition the event back into the Bondi Pavilion.</p> <p>Ensure Procurement Guidelines are adhered to and ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines and Bondi Pavilion operational plans and guidelines.</p>
February 2023 (Dates TBC) Annual Event	Venue Managed Event	Summer of Surf series	<p>Summer of Surf is an SLSA event that attracts up to 500 athletes and is hosted across a full weekend on the beach at North Bondi. It provides an opportunity for all surf lifesaving athletes to compete against professional iron men and women as well as single discipline experts such as Olympic kayakers and swimmers.</p> <p>The event footprint utilises an approximately 350m stretch of the beach from north of the NBSLSC down to Ramp 4. The event footprint reduces throughout the weekend as athletes are eliminated from heats</p> <p><b>Estimated Audience:</b> 2,000 <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Draft and execute license agreement. Consider multi-year agreement.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
February 2023 (Dates TBC) Annual Event	Venue Managed Event	Nutri-Grain Ironperson series	<p>The Nutri Grain IronMan/IronWoman Series is an elite iron person competition that tests the 20 best male and 20 best female iron person athletes from across the country in a six-round series. The event is hosted across a full weekend on the beach at North Bondi and demonstrates the 'recue readiness' of Australian lifesavers across multiple lifesaving disciplines.</p> <p>The event footprint utilises an approximately 150m stretch of the beach from north of the NBSLSC down to Ramp 5.</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Draft and execute license agreement. Consider multi-year agreement.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance</p>




**Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23**

			<b>Estimated Audience:</b> 2,000 <b>Target Demographic:</b> All ages	with Council's Events Policy and Event Management Guidelines.
February - March 2023 (Dates TBC) Annual Event	Venue Managed Event	Outdoor Cinema	<p>The outdoor cinema was relocated within the Bondi Pavilion Courtyards in 2019. The cinema has been operated by Fairfax Media Publications Pty Ltd for several years and a two year agreement expired in March 2020. Bondi Beach has been the venue for an outdoor cinema for over 15 years. This includes first seven years inside the Bondi Pavilion. Due to increased patronage the following seven years were in the Dolphin Court.</p> <p>Given the heritage and restoration project design has made significant changes to the way the community will interact with the spaces, a review is critical to determine the suitability of an outdoor cinema in the Bondi Pavilion courtyards.</p> <p>The most significant issue was the need to close the courtyards to public access at 6pm each night for four weeks. Should Bondi Pavilion courtyards be deemed unsuitable, alternative venues including Dolphin Court, will be assessed for their suitability.</p> <p><b>Estimated Audience:</b> 17,000 Dolphin Court. 8,000 Bondi Pavilion Courtyard  <b>Target Demographic:</b> All ages</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Review suitable locations. Develop and undertake Expression of Interest process. Appoint event producer, draft and execute license agreement.</p> <p>Ongoing stakeholder and event organiser delivery management to ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines.</p>
19 Feb 2023 Annual Event	Venue Managed Event	Latin American Festival	<p>Latin American Festival – is a ticketed cultural festival featuring music, dance workshops and food stalls held at the Bondi Pavilion. Council has delivered an annual South American Festival at the Bondi Pavilion for more than 30 years. In recent years the event has been co-produced with the Bondi Association of Artists and Musicians (BAAM).</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Develop MOU. Draft and execute license agreement. Consider multi-year agreement. Work with event organisers to transition the event back into the Bondi Pavilion.</p> <p>Ensure Procurement Guidelines are adhered to and ensure event is</p>



### Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23

			<p><b>Estimated Audience:</b> 2,000 to 3,000  <b>Target Demographic:</b> Families – All ages</p>	<p>delivered in accordance with Council's Events Policy and Event Management Guidelines and Bondi Pavilion operational plans and guidelines.</p>
<p>March 2023            Dates TBC            Annual Event</p>	<p>Venue            Managed            Event</p>	<p>Ocean Lovers            Festival</p>	<p>Ocean Lovers Festival is run by Ocean Lovers Alliance, a Not-for-Profit organisation that promotes care and respect for the ocean. The event's purpose is to build awareness of the global plight of oceans and encourage positive action in a fun, accessible way through educational and cultural programs and activations.</p> <p>After two years of COVID-19 cancellations and an extreme weather cancellation in March 2022, the event was hosted across a full weekend, was successfully delivered and very well received by the community in North Bondi Park behind the playground in April 2022.</p> <p>The event featured curated live music, outdoor film screenings and discussion, and practical demonstrations of everyday solutions to waste recycling and reduction of plastics including reuse of cleared ocean plastics.</p> <p><b>Estimated Audience:</b> 5,000 to 10,000  <b>Target Demographic:</b> Families – All ages</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Develop MOU. Draft and execute license agreement. Consider multi-year agreement.</p> <p>Work with event organisers to transition the event back into the Bondi Pavilion. Consider retaining aspects of the event in North Bondi Park or the Dolphin Court</p> <p>Ensure Procurement Guidelines are adhered to and ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines and Bondi Pavilion operational plans and guidelines.</p>
<p>25 April 2023            Annual Event</p>	<p>Venue            Managed            Event</p>	<p>Anzac Day Dawn            Service</p>	<p>Anzac Day Dawn Service – The Dawn Service takes place on ANZAC Day each year in front of the memorial on Ramsgate Avenue at Bondi Beach.</p> <p>The event is organised by Tobruk House and the North Bondi RSL club. The event has grown annually and in 2018 attracted more than 15,000 people and is venue managed by the Outdoor Events team in consultation with TfNSW, NSW police and Council's traffic team.</p>	<p><b>Current Status:</b> Ensure compliance with Procurement and Event Management Guidelines.</p> <p><b>Next Steps:</b> Develop MOU. Consider multi-year agreement</p> <p>Stakeholder meetings with TfNSW, NSW Police and Council traffic engineers.</p>

**Attachment 1 – Waverley Council High Impact Schedule of Events for 2022-23**

			<b>Estimated Audience:</b> 15,000 <b>Target Demographic:</b> All ages	Ensure Procurement Guidelines are adhered to and ensure event is delivered in accordance with Council's Events Policy and Event Management Guidelines and Bondi Pavilion operational plans and guidelines.
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**REPORT**  
**CM/7.7/22.05**

**Subject:** Voluntary Planning Agreement - 154 Ramsgate Avenue, North Bondi

**TRIM No:** SF22/1000

**Author:** Emma Rogerson, Acting Senior Strategic Planner

**Director:** George Bramis, Acting Director, Planning, Environment and Regulatory

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**RECOMMENDATION:**

That Council:

1. Endorses the draft planning agreement attached to the report applying to land at 154 Ramsgate Avenue, North Bondi, offering a total monetary contribution of \$260,862, with \$195,646.50 (75%) to be allocated to Bondi Park works, including upgrades to Biddigal Reserve, sea walls and/or the ocean pools, and \$65,215.50 (25%) to be allocated to the Waverley Affordable Housing Program (25%) in accordance with Council's Planning Agreement Policy.
2. Authorises the Mayor and General Manager to sign and execute the agreement and affix the Council seal to the documentation.

**1. Executive Summary**

This report seeks Council's endorsement to execute the attached draft planning agreement associated with the approved development application DA-152/2021 at 154 Ramsgate Avenue, North Bondi. The application was approved by the Land and Environment Court (LEC) for the demolition of the existing structures and the construction of a three-storey residential flat building with basement parking. The application was approved by the LEC with a floor space exceedance of 62.11 sqm (total floor space ratio of 0.94:1); 56% over the permissible floor space ratio of 0.6:1.

The draft planning agreement associated with the development application was placed on public exhibition in accordance with section 7.5 of the *Environmental Planning and Assessment Act 1979* (EP&A Act).

**2. Introduction/Background**

The draft planning agreement offers a total monetary contribution of \$260,862 in accordance with Council's Planning Agreement Policy.

**3. Relevant Council Resolutions**

Nil.

#### 4. Discussion

##### Planning agreement's monetary contribution to a public purpose

Section 7.4 of the EP&A Act requires that the monetary contribution from a planning agreement be allocated to a public purpose. The draft planning agreement would provide a cash contribution of \$260,862 to be applied towards Bondi Park works, including upgrades to Biddigal Reserve, sea walls and/or the ocean pools (75%) and to Waverley's Affordable Housing Program (25%)

The contribution could support Affordable Housing and improvements for Bondi Park in accordance with the Waverley Local Strategic Planning Statement (LSPS).

##### Public exhibition of the draft planning agreement

The draft planning agreement was drafted in accordance with section 7.5 of the EP&A Act, which requires an agreement to be exhibited for a period of 28 days. The draft planning agreement and Explanatory Note were exhibited from 6 April 2022 to 4 May 2022, and included:

- Notice in *the Wentworth Courier*.
- Advertising on Council's Have Your Say website.

##### Submissions

103 people visited the Have Your Say page for this planning agreement. One submission was received from a community member which read 'very comprehensive'.

#### 5. Financial impact statement/Time frame/Consultation

Once the planning agreement has been executed, the applicant will be required to pay a total monetary contribution of \$260,862, in accordance with Council's Planning Agreement Policy.

#### 6. Conclusion

The draft planning agreement has been placed on exhibition in accordance with section 7.5 of the EP&A Act. It is recommended that Council endorses the attached draft planning agreement for execution.

#### 7. Attachments

1. Draft planning agreement [↓](#)
2. Explanatory note [↓](#) .

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**WAVERLEY COUNCIL**

**(Council)**

**AND**

**RA NO.7 PTY LTD  
(ACN 600 896 624)**

**SHALEV ASSOULINE**

**HADAREL ASSOULINE**

**AND**

**NATALIE ASSOULINE**

**(Developers)**

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## **PLANNING AGREEMENT**

**(Development Contribution)**

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**WAVERLEY COUNCIL  
Council Chambers  
Cnr Bondi Road & Paul Street  
BONDI JUNCTION NSW 2022  
DX 12006 BONDI JUNCTION  
Phone: 02 9083 8000  
Facsimile: 02 9387 1820**

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**PLANNING AGREEMENT NO. \_\_\_\_\_*****Section 7.4 of the Environmental Planning and Assessment Act, 1979*****THIS AGREEMENT** is made on

2022

**PARTIES**

**WAVERLEY COUNCIL** of Cnr Paul Street and Bondi Road, Bondi Junction NSW 2022  
ABN 12 502 583 608 ("**Council**")

**RA NO.7 PTY LTD (ACN 600 896 624)** c/- Level 2, 59 Wentworth Avenue, Kingston ACT 2604

**SHALEV ASSOULINE** of Suite 2, Level 1/10-12 Elizabeth St, Paddington NSW 2021

**HADAREL ASSOULINE** of Suite 2, Level 1/10-12 Elizabeth St, Paddington NSW 2021

**AND**

**NATALIE ASSOULINE** of Suite 2, Level 1/10-12 Elizabeth St, Paddington NSW 2021  
("**Developers**")

**BACKGROUND/RECITALS**

- A.** The Developers are the registered proprietors of the Land.
- B.** The Council is the local authority constituted under the Local Government Act 1993 and the planning and consent authority constituted under the Act.
- C.** On 28 April 2021 the Developers caused the Development Application to be made to Council for development consent to carry out the Development on the Land.
- D.** On 28 June 2021 the Developers subsequently caused the lodgment of an appeal with the Land and Environment Court against the determination of the Development Application.
- E.** On 24 January 2022 an offer was made to Council on behalf of the Developers, to enter into this Agreement to make the Development Contribution towards the Public Purpose in accordance with Council's Planning Agreement Policy if Development Consent was granted.
- F.** The Development Consent was granted by the Land and Environment Court on 14 February 2022.

- G. This Agreement is consistent with the Developers' offer referred to in Recital E.

## OPERATIVE PROVISIONS:

### 1 PLANNING AGREEMENT UNDER THE ACT

The parties agree that this Agreement is a planning agreement governed by Section 7.4 and Subdivision 2 of Division 7.1 of Part 7 of the Act.

### 2 APPLICATION OF THIS AGREEMENT

This Agreement applies to the Land and to the Development proposed in the Development Application, as may be modified.

### 3 OPERATION OF THIS AGREEMENT

This Agreement shall take effect on and from the date of this Agreement. The parties must execute and enter into this Agreement as soon as possible after the Development Consent is granted and prior to the issue of any Construction Certificate for the Development that relates to works contained in DA-152/2021.

### 4 DEFINITIONS AND INTERPRETATION

#### 4.1 Definitions

In this Agreement unless the context otherwise requires:

**"Act"** means the *Environmental Planning and Assessment Act 1979* (NSW);

**"Agreement"** means this agreement;

**"Bank Guarantee"** means an irrevocable and unconditional undertaking by a trading bank approved by the Council to pay the Development Contribution amount on demand without an expiry or end date and containing terms and conditions acceptable to Council and in accordance with clause 9 of this Agreement;

**"Business Day"** means a day that is not a Saturday, Sunday or public holiday, on which banks are open for general services in Sydney, New South Wales;

**"Caveat Form"** means an irrevocable authority to Waverley Council to register and maintain a caveat on the Land, in a form acceptable to Council and executed by the owner of the Land, or such other form of owner's consent to caveat as may be required by Council;

**"Certifying Authority"** means any accredited private certifier including where appropriate, a Principal Certifying Authority (PCA) appointed or to be appointed to certify the Development or any aspect of it;

**"Council"** means Waverley Council and herein includes any local government authority with which that Waverley Council may merge or any other local government authority



responsible for a local government area that the Land is located within;

**“Construction Certificate”** means any construction certificate as referred to in s 6.4 of the Act in respect of the Development Consent;

**“Development”** means the development the subject of the Development Application which is described in Item 4 of the Schedule;

**“Development Application”** means the development application referred to in item 3 of the Schedule;

**“Development Consent”** means the development consent granted in respect of the Development Application described in Item 3 of the Schedule, as may be modified;

**“Development Contribution”** means the amount of money referred to in item 5 of the Schedule;

**“Development Contribution Date”** means the time the Development Contribution is to be paid as referred to in Item 7 of the Schedule;

**“GST”** has the same meaning as in the GST Law;

**“GST Law”** has the meaning given to that term in *A New Tax System (Goods and Services Tax) Act 1999* (Cth) and any other Act or regulation relating to the imposition or administration of the GST;

**“Land”** means the land described in Item 2 of the Schedule;

**“Occupation Certificate”** means any occupation certificate as referred to in s 6.4 of the Act in respect of the Development Consent;

**“Party”** means a party to this Agreement including their successors and assigns;

**“Public Purpose”** for the purpose of this Agreement means that described in item 6 of the Schedule;

**“Registration Application”** means an application for registration of this Agreement as a planning agreement on the title of the Land pursuant to Section 7.6 of the Act in a form approved by the Registrar General;

**“Schedule”** means the schedule to this Agreement.

#### 4.2 Interpretation

In the interpretation of this Agreement, the following provisions apply unless the context otherwise requires:

- (a) Headings are inserted for convenience only and do not affect the interpretation of this Agreement;
- (b) A reference in this Agreement to a business day means a day other than a Saturday or Sunday on which banks are open for business generally in Sydney, New South Wales;
- (c) If the day on which any act, matter or thing is to be done under this Agreement

is not a business day, the act, matter or thing must be done on the next business day;

- (d) A reference in this Agreement to dollars or \$ means Australian dollars and all amounts payable under this Agreement are payable in Australian dollars;
- (e) A reference in this Agreement to any law, legislation or legislative provision includes any statutory modification, amendment or re-enactment, and any subordinate legislation or regulations issued under that legislation or legislative provision;
- (f) A reference in this Agreement to any agreement, Agreement or document is to that agreement, Agreement or document as amended, novated, supplemented or replaced;
- (g) A reference to a clause, part, schedule or attachment is a reference to a clause, part, schedule or attachment of or to this Agreement;
- (h) An expression importing a natural person includes any company, trust, partnership, joint venture, association, body corporate or governmental agency;
- (i) Where a word or phrase is given a defined meaning, another part of speech or other grammatical form in respect of that word or phrase has a corresponding meaning;
- (j) A word which denotes the singular denotes the plural, a word which denotes the plural denotes the singular, and a reference to any gender denotes the other genders;
- (k) References to the word 'include' or 'including' are to be construed without limitation;
- (l) A reference to this Agreement includes the agreement recorded in this Agreement;
- (m) A reference to a party to this Agreement includes a reference to the servants, agents and contractors of the party, and the party's successors and assigns; and
- (n) Any schedules and attachments form part of this Agreement.

## **5 DEVELOPMENT CONTRIBUTION TO BE MADE UNDER THIS AGREEMENT**

- 5.1 The Developers agree to make, and the Council agrees to accept, the Development Contribution to be applied for the Public Purpose.
- 5.2 The Developers must pay the Development Contribution to the Council by bank cheque on or before the Development Contribution Date and time is essential in this respect.
- 5.3 Notwithstanding any other provision herein, the Development Contribution herein, being as set out in condition 8(a)(ii) of the Development Consent is subject to increase in accordance with paragraph 7 of the offer on behalf of the Developers referred to in Recital E.

## **6 APPLICATION OF THE DEVELOPMENT CONTRIBUTION**

- 6.1 The Council will apply the Development Contribution towards the Public Purpose as soon as practicable.

## **7 APPLICATION OF S7.11 AND S7.12 OF THE ACT TO THE DEVELOPMENT**

- 7.1 This Agreement does not exclude the application of Sections 7.11, 7.12 or 7.24 of the Act to the Development.
- 7.2 The Development Contribution provided by the Developers will not be taken into consideration in determining any development contribution under Section 7.11 or 7.12 of the Act.

## **8 REGISTRATION OF THIS AGREEMENT**

- 8.1 The Parties agree this Agreement is to be registered by the Registrar-General as provided for in section 7.6 of the Act.
- 8.2 The Developers warrant that they have done everything necessary to enable this Agreement to be registered under section 7.6 of the Act.
- 8.3 Without limiting clause 8.2, the Developers warrant that they have obtained the express written consent to the registration of this Agreement under section 7.6 of the Act from:
- (a) If this Agreement relates to land under the *Real Property Act 1900*, each person who has an estate or interest in the Land registered under that Act; or
  - (b) If this Agreement relates to land not under the *Real Property Act 1900*, each person who is seized or in possession of an estate or interest in the Land.
- 8.4 Within 14 days of entering into this Agreement and prior to the issue of any Construction Certificate for the Development, the Developers will at their cost arrange and effect registration of this Agreement under s7.6 upon the title to the Land and as soon as

possible will:

- (a) deliver to the Council the Registration Application in registrable form noting the Council as applicant and executed by the owner of the Land and any other person the subject of the warranty in clause 8.3;
  - (b) provide the Council with a cheque in favour of NSW Land Registry Services, NSW for the registration fees for registration of this Agreement;
  - (c) provide the Council with a cheque in favour of the Council for its reasonable costs, expenses and fees incurred or to be incurred in connection with the preparation of this Agreement and any documents, form or instrument created or to be created in accordance with the provisions of this Agreement; and
  - (d) take any other necessary action so as to ensure this Agreement is registered on the title to the Land prior to the issue of any Construction Certificate.
- 8.5 Upon compliance with clause 8.4 by the Developers the Council will promptly lodge the Registration Application with the Registrar General.
- 8.6 The Parties will co-operate with each other to ensure that the Agreement is registered by the Registrar General.
- 8.7 Upon payment of the Development Contribution or surrender of the Development Consent, the Developers may request the removal of the dealing created by registration of the Agreement from the title to the Land. The Council will not withhold its consent to such removal, provided the Developers pay all reasonable costs, expenses and fees of the Council relating to such removal.
- 8.8 Should payment of the Development Contribution or surrender of the Development Consent occur upon the date of this Agreement and prior to issue of a Construction Certificate, then there will be no obligation to register this Agreement in accordance with this clause nor provide the Bank Guarantee in accordance with clause 9.1.
- 8.9 Upon registration of this Agreement by the Registrar General, this Agreement is binding on, and is enforceable against the owner of the Land from time to time as if each owner for the time being had entered into this Agreement.

## **9 BANK GUARANTEE**

### **9.1 Provision of Bank Guarantee**

- (a) Subject to clause 8.8, prior to the issue of any Construction Certificate for the Development, the Developers must deliver to the Council a Bank Guarantee, which must be:
  - (i) in a form and from an institution approved by the Council;
  - (ii) irrevocable and unconditional;
  - (iii) with no expiry date;
  - (iv) issued in favour of the Council;

- (v) for an amount equivalent to the Development Contribution set out in Item 5 of the Schedule;
- (vi) drafted to cover all of the Developers' obligations under this Agreement; and
- (vii) on the terms otherwise satisfactory to the Council.

- (b) The Developers acknowledge that the Council enters into this Agreement in consideration of the Developers' obligations herein to provide the Bank Guarantee as a security for the performance of all of the Developers' obligations under this Agreement, including without limitation the delivery of the Development Contribution to Council in accordance with this Agreement.

#### **9.2 Calling on Bank Guarantee**

- (a) The Council may call on the Bank Guarantee in the event that the Developers:
  - (i) fail to make a payment of any part of the Development Contribution in accordance with the Schedule or any other amount payable under this Agreement by its due date for payment; or
  - (ii) breach any other term or condition of this Agreement,and fail to remedy the relevant failure or breach within 7 days after the Council's notice.
- (b) If the Council calls on the Bank Guarantee as a result of the Developers' failure to pay any amount due under this Agreement, then the Council will apply the amount received pursuant to its claim on the Bank Guarantee towards the Developers' obligation to pay the relevant amount and will deduct that amount from the amount payable. In those circumstances, the Developers will be required to pay to the Council the outstanding balance of the Development Contribution and other amounts payable under this Agreement.

#### **9.3 Return of Bank Guarantee**

Subject to clause 9.2, provided that the Developers have complied with their obligations under this Agreement, to pay the Development Contribution or any other amount payable under this Agreement, the Council will return the Bank Guarantee to the Developers.

### **10 REVIEW OF THE AGREEMENT**

Any amendment or review of this Agreement shall be by agreement in writing and in compliance with section 7.5 of the Act.

### **11 DISPUTE RESOLUTION**

### 11.1 Notice of dispute

If a Party claims that a dispute has arisen under this Agreement ("Claimant"), it must give written notice to the other Party ("Respondent") stating the matters in dispute and designating as its representative a person to negotiate the dispute ("Claim Notice").

No Party may start Court proceedings (except for proceedings seeking interlocutory relief) in respect of a dispute unless it has first complied with this clause.

### 11.2 Response to notice

Within ten business days of receiving the Claim Notice, the Respondent must notify the Claimant of its representative to negotiate the dispute.

### 11.3 The nominated representative must:

- (i) Meet to discuss the matter in good faith within five business days after service by the Respondent of notice of its representatives;
- (ii) Use reasonable endeavours to settle or resolve the dispute within 15 business days after they have met.

### 11.4 Further notice if not settled

If the dispute is not resolved within 15 business days after the nominated representatives have met, either Party may give to the other a written notice calling for determination of the dispute ("Dispute Notice") by mediation under clause 11.5 or by expert determination under clause 11.6.

### 11.5 Mediation

If a Party gives a Dispute Notice calling for the dispute to be mediated:

- (i) The Parties must agree to the terms of reference of the mediation within five business days of the receipt of the Dispute Notice (the terms shall include a requirement that the mediation rules and the Institute of Arbitrators and Mediators Australia (NSW Chapter) apply);
- (ii) The mediator will be agreed between the Parties, or failing agreement within five business days of receipt of the Dispute Notice, either Party may request the President of the Institute of Arbitrators and Mediators Australia (NSW Chapter) to appoint a mediator;
- (iii) The mediator appointed pursuant to this Clause 11.5 must:
  - (a) Have reasonable qualifications and practical experience in the area of disputes; and
  - (b) Have no interest or duty which conflicts or may conflict with his function as mediator, he being required to fully disclose any such interest or duty before his appointment;
- (iv) The mediator shall be required to undertake to keep confidential all matters

coming to his knowledge by reason of his appointment and performance of his duties;

- (v) The Parties must within five business days of receipt of the Dispute Notice notify each other of their representatives who will be involved in the mediation.
- (vi) The Parties agree to be bound by a mediation settlement and may only initiate judicial proceedings in respect of a dispute which is the subject of a mediation settlement for the purpose of enforcing that mediation settlement.
- (vii) In relation to costs and expenses:
  - (a) Each Party will bear their own professional and expert costs incurred in connection with the mediation; and
  - (b) The cost for the mediator will be shared equally by the Parties unless the mediator determines a Party has engaged in vexatious or unconscionable behaviour in which case the mediator may require the full cost of the mediation to be borne by that Party.

#### 11.6 Expert Determination

If the dispute is not resolved under clause 11.3 or 11.5 the dispute may, by agreement between the Parties, both acting reasonably having regard to the nature of the dispute, be resolved by expert determination, in which event:

- (i) The dispute must be determined by an independent expert in the relevant field:
  - (a) Agreed upon and appointed jointly by the Council and the Developers; or
  - (b) In the event that no agreement is reached or appointment made within 30 business days, appointed on application of a Party by the then current President of the Law Society of New South Wales;
- (ii) The expert must be appointed in writing and terms of the appointment must not be inconsistent with this clause;
- (iii) The determination of the dispute by such expert will be made as an expert and not as an arbitrator and will be in writing and containing reasons for the determination;
- (iv) The expert will determine the rules of the conduct for the process, but must conduct the process in accordance with the rules of natural justice;
- (v) Each Party will bear its own costs in connection with the process and the determination by the expert together with an equal proportion of the expert's fees and costs; and
- (vi) Any determination made by an expert pursuant to this clause is final and binding upon the Parties except where the determination is in respect of, or relates to, termination or purported termination of this Agreement by any Party, in which event the expert is deemed to be giving a non-binding appraisal and any Party may commence litigation in relation to the dispute if it has not been resolved within 20 business days of the expert giving his or her decision.

### 11.7 Litigation

If the dispute is not finally resolved in accordance with this clause 11, either Party is at liberty to litigate the dispute.

### 11.8 Continue to Perform Obligations

Each Party must continue to perform its obligations under this Agreement, notwithstanding the existence of a dispute.

## 12 ENFORCEMENT

12.1 Nothing in this Agreement prevents the Council from exercising any function under the Act or any other Act or law relating to the enforcement of any aspect of this Agreement (including the breach of this Agreement by the Developers) or any matter to which this Agreement relates.

12.2 Until such time as the Development Contribution has been paid in full, an Occupation Certificate must not be issued and the Developers must:

- (a) notify the Council in writing of the name and contact details of any Certifying Authority to which it has applied for an Occupation Certificate at the same time that such application is made;
- (b) at the time it lodges any application for an Occupation Certificate notify the Certifying Authority in writing of the existence and terms of this Agreement;
- (c) procure and provide to Council a written acknowledgement from the Certifying Authority addressed to Council confirming that the Certifying Authority will not issue an Occupation Certificate until Council provides written confirmation that the Development Contribution has been paid; and
- (d) not rely on any Occupation Certificate in respect to the Development.

12.3 The Developers acknowledge and agree that:

- (a) the Land is charged with the payment to Council of the Development Contribution until the Development Contribution is paid in full to Council;
- (b) Council has a caveatable interest in the Land from the later of the date of the Development Consent and this Agreement until the Development Contribution and any other monies due to Council under this Agreement are paid in full to Council;
- (c) Council has the right to lodge and maintain a caveat against the title to the Land to notify of and protect its interest created by this Agreement (including the charge in (a), until the Development Contribution and any other monies due to Council under this Agreement are paid in full to Council;
- (d) unless the Development Contribution is paid to Council by the Developers upon entering into this Agreement, the Developers shall provide Council with the Caveat Form; and



- (e) upon payment of the Development Contribution or surrender of the Development Consent, the Developers may request in writing the removal of the caveat from the title to the Land. The Council will not withhold its consent to such removal, provided the Developers pay all reasonable costs, expenses and fees of the Council relating to such removal and have complied with all their obligations under this Agreement.

### **13 NOTICES**

- 13.1 Any notice, consent, information, application or request that must or may be given or made to a Party under this Agreement is only given or made if it is in writing and sent in one of the following ways:
  - (i) delivered or posted to that Party at its address set out below in Item 8 of the Schedule;
  - (ii) faxed to that Party at its fax number set out below in Item 8 of the Schedule;
  - (iii) emailed to that Party at its email address set out below in Item 8 of the Schedule.
- 13.2 If a Party gives the other Party 3 business days' notice of a change of its address or fax number, any notice, consent, information, application or request is only given or made by that other Party if it is delivered, posted or faxed to the latest address or fax number.
- 13.3 Any notice, consent, information, application or request is to be treated as given or made at the following time:
  - (a) If it is delivered, when it is left at the relevant address.
  - (b) If it is sent by post, 2 business days after it is posted.
  - (c) If it is sent by fax, as soon as the sender receives from the sender's fax machine a report of an error free transmission to the correct fax number.
- 13.4 If any notice, consent, information, application or request is delivered, or an error free transmission report in relation to it is received, on a day that is not a business day, or if on a business day, after 5pm on that day in the place of the Party to whom it is sent, it is to be treated as having been given or made at the beginning of the next business day.

### **14 APPROVALS AND CONSENT**

Except as otherwise set out in this Agreement, and subject to any statutory obligations, a Party may give or withhold an approval or consent to be given under this Agreement in that Party's absolute discretion and subject to any conditions determined by the Party. A Party is not obliged to give its reasons for giving or withholding consent or for giving consent subject to conditions.

**15 ASSIGNMENT AND DEALINGS**

Until the Development Contribution is paid in full, the Developers cannot sell, transfer, assign, novate, charge, encumber or otherwise deal with the Land or attempt or purport to do so.

**16 COSTS**

Council's costs of and incidental to the preparation and execution of this Agreement and any related documents and registration of same shall be borne by the Developers. The Developers shall be responsible to pay their own costs and any stamp duty arising from this Agreement or its preparation.

**17 ENTIRE AGREEMENT**

This Agreement contains everything to which the Parties have agreed in relation to the matters it deals with. No Party can rely on an earlier document, or anything said or done by another Party, or by a director, officer, agent or employee of that Party, before this Agreement was executed, except as permitted by law.

**18 FURTHER ACTS**

Each Party must promptly execute all documents and do all things that another Party from time to time reasonably requests to affect, perfect or complete this Agreement and all transactions incidental to it.

**19 GOVERNING LAW AND JURISDICTION**

This Agreement is governed by the law of New South Wales. The Parties submit to the nonexclusive jurisdiction of its courts and courts of appeal from them. The Parties will not object to the exercise of jurisdiction by those courts on any basis.

**20 JOINT AND INDIVIDUAL LIABILITY AND BENEFITS**

Except as otherwise set out in this Agreement, any agreement, covenant, representation or warranty under this Agreement by 2 or more persons binds them jointly and each of them individually, and any benefit in favour of 2 or more persons is for the benefit of them jointly and each of them individually.

**21 NON FETTER**

The Developers acknowledge and agree that:

- (a) in addition to its obligations under this Agreement the Council is also responsible for the conduct and administration of local government in the Waverley Local Government Area;
- (b) this Agreement in no way affects Council's statutory obligations, functions or powers, including without limitation, its obligations, functions or powers in respect of the Development Application, Development Consent and any other approvals required in respect of the works to be carried out under the Development Consent;
- (c) nothing which the Council does or fails to do under this Agreement will limit or otherwise affect the Developers' obligations under the Development Consent; and
- (d) nothing which the Council does, fails to do or purports to do in performing the Council's statutory functions or powers will constitute or amount to a breach of this Agreement.

**22 REPRESENTATIONS AND WARRANTIES**

The Parties represent and warrant that they have power to enter into this Agreement and comply with their obligations under the Agreement and that entry into this Agreement will not result in the breach of any law.

**23 SEVERABILITY**

If a clause or part of a clause of this Agreement can be read in a way that makes it illegal, unenforceable or invalid, but can also be read in a way that makes it legal, enforceable and valid, it must be read in the latter way. If any clause or part of a clause is illegal, unenforceable or invalid, that clause or part is to be treated as removed from this Agreement, but the rest of this Agreement is not affected.

**24 MODIFICATION**

No modification of this Agreement will be of any force or effect unless it is in writing and signed by the Parties to this Agreement.

**25 WAIVER**

The fact that a Party fails to do, or delays in doing, something the Party is entitled to do under this Agreement, does not amount to a waiver of any obligation of, or breach of obligation by, another Party. A waiver by a Party is only effective if it is in writing. A written waiver by a Party is only effective in relation to the particular obligation or breach in respect of which it is given. It is not to be taken as an implied waiver of any other obligation or breach or as an implied waiver of that obligation or breach in relation to any other occasion.

## **26 GOODS & SERVICES TAX**

- 26.1 The Parties agree and acknowledge, all amounts payable by one party to the other party in relation to a supply under this Agreement have been calculated exclusive of GST which may be imposed on the supply.
- 26.2 If any supply made under this Agreement is, or becomes, subject to GST, the party to whom the supply is made ("**Recipient**") must pay to the party making the supply ("**Supplier**"), as consideration, in addition to any consideration payable or to be provided elsewhere in this Agreement, subject to issuing a Valid Tax Invoice, an additional amount on account of GST, such amount to be calculated by multiplying the consideration by the applicable rate of GST.
- 26.3 Any amount in respect of GST payable under clause 26.2 must be paid to the Supplier immediately on receipt of the Valid Tax Invoice.
- 26.4 If any party is required to reimburse or indemnify the other party for a cost or expense ("**Cost**") incurred by the other party, the amount of that Cost for the purpose of this Agreement is the amount of the Cost incurred, less the amount of any credit for, or refund of, GST, which the party incurring the Cost is entitled to claim in respect of the Cost.

## **27 EXECUTION IN TRIPLICATE**

The Parties shall execute this Agreement in triplicate so as to provide one original signed by both parties and a further copy for registration of the Agreement under s7.6 of the *Environmental Planning and Assessment Act*. This Agreement will be dated on the day of execution by all Parties.

**SCHEDULE**

<u>Item Number</u>	<u>Particulars/Description</u>
1	Developers RA No.7 Pty Ltd (ACN 600 896 624) Shalev Assouline Hadarel Assouline and Natalie Assouline
2	Land Lot 1 Section 10 in DP 786 and known as 154 Ramsgate Avenue, North Bondi
3	Development Application DA-152/2021
4	Development (description) Demolition of the existing structures and construction of a three storey residential flat building with basement parking
5	Development Contribution \$260,862
6	Public Purpose Waverley's Affordable Housing Program (25%) and Bondi Park works including upgrades to Biddigal Reserve, sea walls and/or the ocean pools (75%)
7	Development Contribution Date (Payment date for the Development Contribution) Prior to the issue of any Occupation Certificate for the Development
8	Developer Address PO Box 2038 Rose Bay North NSW 2030 Developer Fax Not Applicable Developer Email <a href="mailto:rafi@hsnpropertygroup.com.au">rafi@hsnpropertygroup.com.au</a> Council Address Corner Paul Street and Bondi Road, Bondi Junction NSW 2022 Council Fax (02) 9387 1820 Council Email <a href="mailto:info@waverley.nsw.gov.au">info@waverley.nsw.gov.au</a>

**EXECUTED by WAVERLEY COUNCIL with Common Seal of Waverley Council  
affixed pursuant to a resolution of Waverley Council on**

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**EMILY SCOTT**

General Manager

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**CLR PAULA MASSELOS**

Mayor

**EXECUTED by RA NO. 7 PTY LTD  
(ACN 600 896 624)**

In accordance with section 127 of the  
Corporations Act 2001

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**RAFI ASSOULINE**

Sole Director/Secretary

**EXECUTED** by **SHALEV ASSOULINE**

\_\_\_\_\_  
**SHALEV ASSOULINE**

\_\_\_\_\_  
**WITNESS**

**Name of Witness:**

**EXECUTED** by **HADAREL ASSOULINE**

\_\_\_\_\_  
**HADAREL ASSOULINE**

\_\_\_\_\_  
**WITNESS**

**Name of Witness:**

**EXECUTED** by **NATALIE ASSOULINE**

\_\_\_\_\_  
**NATALIE ASSOULINE**

\_\_\_\_\_  
**WITNESS**

**Name of Witness:**

## Explanatory Note

### 154 Ramsgate Avenue, North Bondi Development Application No. DA-152/2021

(Clause 25E of the Environmental Planning and Assessment Regulation 2000)

#### Planning Agreement

The purpose of this explanatory note is to provide a summary to support the notification of a draft Planning Agreement under Section 7.4 of the *Environmental Planning and Assessment Act 1979 (the Act)*.

This explanatory note has been prepared jointly as required by clause 25E of the *Environmental Planning and Assessment Regulation 2000*.

This explanatory note is not to be used to assist in construing the Planning Agreement.

#### 1 Parties

The parties to the Planning Agreement are Waverley Council (**Council**) and RA No. 7 Pty Ltd (ACN 600 896 624), Shalev Assouline, Hadarel Assouline and Natalie Assouline (**Developers**).

#### 2 Description of subject land

The land to which the Planning Agreement applies is the whole of the land being Lot 1 Section 10 in DP 786 known as 154 Ramsgate Avenue, North Bondi (**Land**).

The Developers are the registered proprietors of the Land.

#### 3 Description of Development

The proposed development comprises demolition of the existing structures and construction of a three storey residential flat building with basement parking (**Development**).

#### 4 Background

On 28 April 2021, the Developers caused the development application, DA-152/2021, to be lodged with Council (**Development Application**). The Developers subsequently caused the lodgement of an appeal with the Land and Environment Court on 28 June 2021. On 24 January 2022 an offer was made on behalf of the Developers in connection with the Development Application to enter into a Planning Agreement with Council and to make a monetary contribution as the Development Application provided



for additional floor space, which exceeds floor space controls permitted for such buildings under Council's Planning Controls. Development Consent was granted by the Land and Environment Court on 14 February 2022.

## **5 Summary of Objectives, Nature and Effect of the Planning Agreement**

The objective of the Planning Agreement is to secure a public benefit in connection with the Development Application so that the Development delivers a community benefit.

The Planning Agreement requires the Developers to pay to Council a monetary contribution in the amount of \$260,862 to be applied towards the Waverley Affordable Housing Program (25%) and Bondi Park works including upgrades to Biddigal Reserve, sea walls and/or the ocean pools (75%). The monetary contribution is payable to Council prior to any Occupation Certificate issuing for the Development.

The Planning Agreement is a binding relationship between Council and the Developers. The Planning Agreement requires the Developers to comply with certain requirements including registration of the Planning Agreement, provision of a Bank Guarantee and registration of a Caveat. The Planning Agreement contains a number of machinery provisions including in relation to dispute resolution and enforcement.

The Agreement does not exclude the application of Sections 7.11, 7.12 or 7.24 of the Act to the Development and the monetary contribution is not to be taken into consideration in determining any development contribution under Section 7.11 of the Act.

The effect of the Planning Agreement is a monetary contribution towards the Waverley Affordable Housing Program and Bondi Park works including upgrades to Biddigal Reserve, sea walls and/or the ocean pools.

## **6 Assessment of the merits of the Planning Agreement**

### **(a) How the Planning Agreement promotes the public interest and the objects of the Act**

The Planning Agreement promotes the objects of the Act, in particular Section 1.3(a) of the Act, which is to promote the social and economic welfare of the community and a better environment by the proper management, development and conservation of the State's natural and other resources and 1.3(d) of the Act, which is to promote the delivery and maintenance of affordable housing. The objects are satisfied as the Planning Agreement secures a monetary contribution towards the Waverley Affordable Housing Program and Bondi Park works including upgrades to Biddigal Reserve, sea walls and/or the ocean pools.

Public interest is promoted by virtue of the Planning Agreement because it assists Council in delivering upgrades to Bondi Park for community benefit and enjoyment. The upgrades include upgrades to Biddigal Reserve, sea walls

and/or the ocean pools. The upgrades will encourage business within and development of the precinct as an active, vibrant community with recreational facilities.

Further, public interest is promoted by virtue of the Planning Agreement because it assists Council in the provision of affordable housing and housing for low income and disadvantaged people within the community.

In addition, it assists in facilitating a socially diverse and inclusive community and enabling diverse social and economic groups to have similar opportunities for accommodation in the Waverley Local Government Area.

**(b) The impact of the Planning Agreement on the public or any relevant section of the public**

The Planning Agreement will benefit the public and local community including families, people of all ages and diverse communities as it secures funds to deliver Bondi Park works including upgrades to Biddigal Reserve, sea walls and/or the ocean pools which will positively affect the social and economic wellbeing of the precinct incorporating the Development and wider community. Both residents and visitors will benefit from the contribution under the Planning Agreement.

In addition, the Planning Agreement will benefit the public and local community as it seeks to improve and maintain access to affordable housing in the Waverley Local Government Area and facilitates a diverse social mix.

There is considered to be no negative impact on the public arising from the Planning Agreement.

**(c) The planning purpose(s) served by the Planning Agreement**

The Planning Agreement facilitates the provision of (or the recoupment of the cost of providing) affordable housing and public amenities and/or the funding of recurrent expenditure relating to the provision of affordable housing and public amenities. In addition, the Planning Agreement facilitates the conservation or enhancement of the natural environment. The provision of affordable housing, public amenities and conservation or enhancement of the natural environment are public purposes under Section 7.4(2) of the Act.

The Planning Agreement implements Council policy and legislative provisions around affordable housing, public amenities and conservation or enhancement of the natural environment.

The Planning Agreement provides a reasonable means of achieving the planning purpose purposes set out above.

**(d) How the Planning Agreement promotes the guiding principles for Councils (previously referred to as Council's Charter) under section 8A of the Local Government Act 1993**

The Planning Agreement provides a means by which the Council shows a regard for the long term and cumulative effects of its decisions. The Council's decisions impact public areas. The Council is conscious of a need for open space/recreational facilities as well as affordable housing within the public areas in its local government area and how its decisions and policies impact seeking to fulfil these needs.

The Planning Agreement provides a means by which Council shows it bears in mind that it is the custodian and trustee of public assets and seeks to effectively plan for and manage the assets for which it is responsible and facilitates its engaging in long term strategic planning on behalf of the local community.

In addition, as the Planning Agreement is a means by which the Council can implement its Affordable Housing Policy, in doing so, Council exercises community leadership in an area of concern to the wider community.

**(e) Whether the Planning Agreement conforms with the Council's Capital Works Program**

The Planning Agreement is not inconsistent with the Council's Capital Works Program.

**(f) Whether the Planning Agreement specifies that certain requirements of the Agreement must be complied with before a construction certificate, occupation certificate or subdivision certificate is issued**

The following requirements of the Planning Agreement must be complied with before:

- (i) A construction certificate is issued:** registration of the Planning Agreement, provision of a Bank Guarantee and registration of a Caveat.
- (ii) An occupation certificate is issued:** payment of the monetary contribution.
- (iii) A subdivision certificate is issued:** Not applicable.

**REPORT**  
**CM/7.8/22.05**

**Subject:** Small Grants Program 2021-22 - Round 2

**TRIM No:** A21/0468

**Author:** Leisa Simmons, Manager, Housing Programs and Community Support

**Director:** Sharon Cassidy, Acting Director, Community, Assets and Operations

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**RECOMMENDATION:**

That Council, under the Small Grants Program 2021–22 (Round 2), grants \$43,938 to the individuals and organisations as recommended in Table 1 of the report, subject to any conditions specified in Attachment 1 of the report.

**1. Executive Summary**

Round 2 of Council's Small Grants Program 2021–22 closed on 4 April 2022. Thirty-two submissions were received, 25 for Community and Cultural projects, six for Environmental projects, and one for Creative Streets. The applications received have been assessed by officers against the relevant selection criteria. Support for 14 applications is recommended to the value of \$43,938. An overview of the applications received, and recommendations made is provided in Table 1, and a summary of each of the applications is provided in Attachment 1.

**2. Introduction/Background**

The Small Grants Program enables Council to support community initiatives through the provision of financial assistance, offered in three streams:

Community and Cultural	Aims to support the delivery of identifiable social, cultural and recreational benefits to Waverley's community that align with goals in the Waverley Community Strategic Plan 2018-29.
Environmental	Aims to support environmental improvement projects that align with goals in the Waverley Community Strategic Plan 2018-29, and Council's Environmental Action Plan.
Creative Streets	Aims to support community contributions to public spaces that align with goals in the Waverley Community Strategic Plan 2018-29, using an Urban Interventions Framework.

Council allocates a budget of around \$100,000 annually to Small Grants for projects that meet community and cultural, environmental, and creative streets objectives. Grants are offered in two rounds that are advertised in March and August each year.

In July 2019, Council endorsed amendments to the guidelines, including expanding the eligibility criteria, tightening the selection criteria, and increasing the maximum amount available per application from three to five thousand dollars. Council also endorsed the offer of 'Creative Streets' grants just once a year, to be advertised in March. In March 2020, Council endorsed an overarching Community Grants Policy that covers the Community Services and Cultural Grants, and Small Grants Programs.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 26 October 2021	CM/7.10/21.10	That Council, under the Small Grants Program 2021–22 (Round 1), grants \$50,600 to the individuals and organisations as set out in Table 1 of the report, subject to any conditions specified in Attachment 1 of the report.
Council 17 March 2020	CM/7.4/20.03	That Council adopts the Community Grants Policy attached to this report.
Council 16 July 2019	CM/7.10/19.07	That Council: <ol style="list-style-type: none"> <li>1. Under the Community Grants Program 2019–20, grants \$333,673 to the organisations set out in Attachment 1 to this report for the activities and amounts listed.</li> <li>2. Adopts the following guidelines attached to this report:               <ol style="list-style-type: none"> <li>(a) Small Grants – Community and Cultural Grants Guidelines (Attachment 3).</li> <li>(b) Small Grants – Environmental Grants Guidelines (Attachment 4)</li> <li>(c) Small Grants – Creative Streets Grants Guidelines (Attachment 5).</li> </ol> </li> </ol>

### 4. Discussion

Round 2 of Council's Small Grants Program 2021–22 closed on 4 April 2022. An invitation for applications to the round was distributed widely in March through Council's social media channels, community interagencies, and special interest email groups.

A total of 32 applications was received from individuals and organisations seeking funds totalling \$139,764 as shown in Table 1. The majority of applications to this round were from community groups seeking to deliver benefit to identified needs groups including people with disability, people who identify as LGBTIQ+, children and families, young people and seniors. Nearly two thirds of the applications were from first-time applicants, and just over half sought the maximum grant amount available.

This round also reflected a continuing community interest in shared gardens, with five applications proposing the creation or refurbishment of gardens in spaces that are shared in some way. A recently established inter-departmental working group assessed the garden plans for proposals to establish gardens in public spaces, considering suitability and safety issues, prior to assessment of grant applications.

Council officers with expertise in each of the grant categories assessed the applications received against the relevant selection criteria, consulted with sector specialists, and undertook follow up with applicants where necessary. Support for a total of 14 proposals is recommended. With the intention of sharing the funds available among as many applicants as possible, half of the recommendations would provide applicants with a portion of the funds sought. Careful consideration has been given to the amount of funds needed to make a project viable as indicated in the project budgets supplied by applicants.

The proposals recommended demonstrated clearly articulated aims with a meaningful link to Waverley, well developed project plans, and informative, realistic budgets. Within the Arts and Culture and Community category, they include events that everyone can enjoy: two (\$9,250); projects that create something completely new including actions to address Council's environmental targets: three (\$13,000); and projects designed to engage and support an identified segment of the Waverley community: six (\$15,780).

*Table 1. Overview of applications and recommendations.*

No	Project	Applicant	1 <sup>st</sup> Time	Target for Benefit	\$ Sought	\$ Recomm
<b>Arts &amp; Culture</b>						
1	Head on Photo Festival	Head on Foundation Ltd		General Public	\$5,000	\$5,000
2	Parables	Milk Crate Theatre	Yes	People w Disability	\$5,000	-
3	Connecting Cultures	Zorica Purlija	Yes	General Public	\$5,000	-
4	Yentl – A Play	Golda Productions	Yes	Diversity	\$5,000	-
5	Stories from Waverley Cemetery	Nicole Steinke	Yes	General Public	\$5,000	\$5,000
	<b>Total</b>				<b>\$25,000</b>	<b>\$10,000</b>
<b>Community</b>						
1	Community Defib Project – Dover Heights	Community Defib Project	Yes	General Public	\$3,000	-
2	Safe Crossing	Antoine Tocu Garcia	Yes	Pedestrians	\$2,500	-
3	Play Equipment – Vaucluse Play Group	Bondi Beach Playgroups		Children/families	\$3,000	\$1,500
4	Lawn bowls for community social bowling	Diamond Bay Bowling Club	Yes	Sport	\$3,816	\$1,908
5	Woolltones Community Choir	Woolltones Community Choir	Yes	Seniors	\$2,000	\$700
6	Pound Paws at Bondi Beach	Pound Paws Inc		General Public	\$4,250	\$4,250
7	Cultural Sensitivity Workshops	NOT ON MY WATCH	Yes	Diversity	\$5,000	-
8	Jewish Rainbow Youth Connections	Jewish Care		Diversity	\$5,000	\$5,000
9	Talk Together	The Shepherd Centre		People w Disability	\$3,402	-
10	Stand up Garden	COA Sydney		Seniors	\$2,000	\$1,000
11	Project Femme Dance Community	Project Femme Dance Company	Yes	Women	\$5,000	-
12	A WAYS Safe Summer	WAYS Youth and Family		Youth	\$3,000	\$3,000

No	Project	Applicant	1 <sup>st</sup> Time	Target for Benefit	\$ Sought	\$ Recomm
13	Not Strictly Ballroom	Dance for Parkinson's Australia		Seniors	\$4,580	\$4,580
14	Kindness Hampers	Project Kindness Inc	Yes	Financially Disadv	\$5,000	-
15	Nikki Noodle	Nikki Steinfeld	Yes	Children	\$5,000	-
16	Subsidised Hair Cuts	Crystal Johnson	Yes	-	\$5,000	-
17	Bondi Fresh Daily to Bondi Observer	Bondi Observer	Yes	General Public	\$5,000	-
18	Kaboo Studio	Yasmin Hogan	Yes	-	\$5,000	-
19	St James Reserve Native Bird Mural	Chloe Rickard		Local Connections	\$5,000	-
20	Anglesea Street Community Garden Project	Anglesea Community Garden Inc.	Yes	Local Connections	\$4,816	\$2,100
	<b>Total</b>				<b>\$81,364</b>	<b>\$24,038</b>
Environment						
1	Bondi Organic Buyers Group	Organic Buyers Group Hub	Yes	Waste reduction	\$4,800	-
2	Naturalisation of Langlee Lane West	Langlee Lane Shared Garden		Biodiversity	\$5,000	-
3	Edible Garden Project	Clovelly public School P&C		Hard surface reduction	\$5,000	-
4	Demonstration verge gardens on Brighton Boulevard	Sydney Alliance	Yes	Biodiversity	\$4,600	\$1,900
5	Pledge for the Planet 2022 48 Hour Mission	Pledge for the Planet	Yes	Diverse Env't targets	\$5,000	\$5,000
6	Launch of Environmental Awards Program for Waverley schoolchildren	Genus Earth	Yes	Diverse Env't targets	\$5,000	\$3,000
	<b>Total</b>				<b>\$29,400</b>	<b>\$9,900</b>
Creative Streets						
1	Ewell Street North	Matthew Mayoh	Yes		\$4,000	-
	<b>Total</b>				<b>\$4,000</b>	<b>\$0</b>

## 5. Financial impact statement/Time frame/Consultation

Sufficient funds are available in recurrent budgets to cover the grant allocations recommended in this report. Table 2 below provides an overview of the budget for each of the streams and the value of the

grants recommended. The disbursement of funds can take place immediately after approval, provided applicants meet any conditions required.

*Table 2. Small Grants Program 2021–22 (Round 2) – Summary of budgets and recommendations.*

Grant Category	Budget Round 2	No of applications received	\$ Value of applications received	No of grants recommended	\$ value of total grants recommended
Community and Cultural	\$35,000	25	\$106,364	11	\$34,038
Environment	\$9,900	6	\$29,400	3	\$9,900
Creative Streets	\$5,000	1	\$4,000	0	\$0
Total	\$49,900	32	\$139,764	14	\$43,938

## 6. Conclusion

The Small Grants Program provides Council with a unique opportunity to respond to ideas proposed by members of its community, and to facilitate diverse contributions to Waverley's physical and social infrastructure. This Report recommends that Council approves grants to the value of \$43,938 to individuals and organisations as set out in Table 1 of this Report, with conditions where specified in Attachment 1.

## 7. Attachments

1. Small Grants project proposals 2021-22 (Round 2) - Descriptions and recommendations [↓](#) .



## Attachment 1: Description Small Grants Project Proposals Round 2, 2021/22

File Ref: A21/0468

May 2022

### Descriptions and recommendations prepared in consultation with other specialist staff by:

Leisa Simmons and Julie Jenkinson, Community Programs

Sue Saxon, Cultural Programs

Vicky Bachelard, Environmental Sustainability

## Arts and Culture

Application 1	Head on Photo Festival with Bondi Beach Hub
Organisation	Head on Foundation Ltd
The Activity	<p>Funds are sought to support the mounting of a major photo festival scheduled for 4 November – 5 December 2022 at Bondi Beach. The applicant is working with Council's Major Events team on programming for the festival, which will include a launch, curated photo exhibitions, and talks.</p> <p>The applicant reports that a similar event was approved for 2021 but was unable to proceed as planned due to COVID-19 restrictions, and in lieu a series of photo exhibits was mounted along the Bondi Beach promenade that enabled COVID safe viewing by the many users of the promenade.</p>
Assistance Sought	\$5,000
Background	The Head on Photo Festival is an established annual international photographic competition. The Head on Foundation has a commitment to 'bringing the art to the people' through free exhibitions in public spaces. The applicant reports that a wide variety of sponsors have been secured for the event proposed including Sony and Create NSW.
Funding History	Head on received small grants in 2020 and 2021 to mount photo exhibits along the Bondi Beach promenade. Both have been acquitted.
Website	<a href="https://www.headon.org.au/">https://www.headon.org.au/</a>
Comment	The limited exhibitions held to date have been enjoyed by a broad cross section of the community. Support is recommended in this round to facilitate a full exhibition that will provide a valuable and unique cultural experience for the whole community.
Recommendation	<i>\$5,000 recommended</i>

Application 2	Parables
Organisation	Milk Crate Theatre
The Activity	<p>Funds are sought to support the delivery of two series of 10 week accessible creative workshops for up to 15 people with intellectual disability from across the Eastern Suburbs in partnership with Holdsworth Community.</p> <p>In the first workshop series professional artists would help participants to develop their own stories through a structured creative process. In the second, participants would work with videographers to produce short films of their stories to share. A community screening of the films would be arranged to celebrate International Day of Disability with a community audience in December 2022.</p>

Assistance Sought	\$5,000
Background	Milk Crate Theatre provides opportunities for people whose voices are under-represented to engage in artistic practice and share their stories to build empathy and break down barriers. As part of its work, Milk Crate works with community organisations to develop workshop programs, performances and digital content.
Funding History	Nil
Website	<a href="https://www.milkcratetheatre.com">https://www.milkcratetheatre.com</a>
Comment	This is a strong application from a reputable theatre company, however the application does not provide evidence that sufficient funds can be obtained to ensure implementation. In addition, the project proposed appears similar to 'Living the Dream' created and launched in 2020 by the Waverley Community Living Program to raise awareness of inclusion and human rights for people with disability. Officers recommend that the applicant undertakes further development of the project proposal in consultation with Council's Cultural and Community Programs teams and applies again in a future round.
Recommendation	<i>Not recommended this round</i>

<b>Application 3</b>	<b>Connecting Cultures</b>
Organisation	Zorica Purlija
The Activity	Funds are sought to support the development and staging of an exhibition of photographs of items brought by migrants from Montenegro to Sydney's western suburbs, celebrating their contribution to Australian culture and creating a link between Sydney's east and west. The applicant would like to mount the exhibition in the Oxford Street Mall.
Assistance Sought	\$5,000
Background	Zorica Purlija is a local photographer, with Montenegrin heritage, who migrated to Australia in 1972, aged 8. Her experiences as a young migrant, unable to speak English and having to learn to live in a different culture have informed her artistic practice. Her Fathers and Daughters collection was exhibited at the Waverley Library in 2021.
Funding History	Nil
Website	-
Comment	This is an interesting project proposal which in officer's assessment would benefit from further development. Officers encourage the applicant to consider reapplying in a future round following further development of the exhibition concept and sites suited to its implementation with relevant stakeholders across Council.
Recommendation	<i>Not recommended this round</i>

<b>Application 4</b>	<b>Yentl – A Play</b>
Organisation	Golda Productions
The Activity	Funds are sought to support the production of a program of 8 shows of Yentl, a play set in 1870 telling the story of Yentl, her struggles and her study of the Talmud/Torah.

Assistance Sought	\$5,000
Background	Golda Productions is a Jewish theatrical production company, newly established by the applicant, which aims to bring Jewish culture to the community via theatre. According to the application, the company includes artists with extensive and diverse experience in theatre production, and the majority of cast and crew are Jewish. Rehearsal space has been secured, but no theatre yet.
Funding History	Nil
Website	<a href="https://goldaproductions.wixsite.com/website">https://goldaproductions.wixsite.com/website</a>
Comment	The project proposal lacks clearly described objectives and defined benefits for the Waverley community. In officer's assessment it requires further development.
Recommendation	<i>Not recommended</i>

<b>Application 5</b>	<b>Stories from Waverley Cemetery – a podcast series</b>
Organisation	Nicole Steinke
The Activity	Funds are sought to support the development of a legacy podcast series that introduces listeners to the stories of six significant burials within the Waverley Cemetery, using actors, dramatic scripts and sound design, to bring to life the people and events represented there.
Assistance Sought	\$5,000
Background	Nicole Steinke is a professional audio documentary producer, writer and researcher specialising in community histories who worked for many years for Radio National. Her proposal was inspired by regular walks through the Cemetery during the COVID-19 lock downs.
Funding History	Nil
Website	-
Comment	This is an appealing, and well developed proposal providing an opportunity to increase appreciation of an iconic Waverley place in a format that can be widely shared.
Recommendation	<i>\$5,000 recommended</i>

## Community

<b>Application 1</b>	<b>Community Defib Project – Dover Heights</b>
Organisation	Community Defib Project
The Activity	Funds are sought for the installation of a community defib station in Dudley Page Reserve, subject to Council approval. Community defib stations are secure self contained units that provide access to an automated external defibrillator, which can be used to shock the heart back into its normal rhythm in the event of cardiac arrest. The applicant reports that it is working with the Dover Heights Precinct group, which inspired the proposal.

Assistance Sought	\$3,000
Background	<p>The Dover Heights Precinct registered a motion in November 2021 in support of the installation of a defib in Dover Heights.</p> <p>The Community Defib Project, founded in 2019 in Wiseman's Ferry, is a registered charity that provides communities across NSW with the opportunity to support and install their own community accessible defibrillators. With the support of government and other agencies, it has installed 83 to date, mainly in locations that are isolated from emergency medical assistance.</p> <p>The applicant reports that generally, a plan is developed in consultation with a community which identifies appropriate locations for installation, and where required, an MOU is negotiated which outlines responsibilities for monitoring, management, maintenance and repair of units over time. The organisation has developed a model MOU.</p>
Funding History	Nil
Website	<a href="http://www.communitydefibproject.org.au">http://www.communitydefibproject.org.au</a>
Comment	<p>This is a thoughtful community initiative that in officer's assessment needs some further development. It is not recommended that grant funds be approved without certainty that the proposal can be approved by Council. Officers recommend that the model MOU is obtained from the applicant and the requirements for approval explored.</p> <p>It is anticipated that these may include: authority to approve installation in an identified location, and allocation of responsibility for monitoring, management, maintenance and repair over time. Provided that these details can be worked out to Council's satisfaction, a grant application could be considered in a future round.</p>
Recommendation	<i>Not recommended in this round</i>

<b>Application 2</b>	<b>Safe Crossing</b>
Organisation	Antoine Tocu Garcia
The Activity	Funds are sought for materials to support redesign and repainting of road pedestrian crossings and signs to improve pedestrian safety. The applicant suggests that a design competition could be held with children selecting successful designs.
Assistance Sought	\$2,500
Background	<p>Antoine is 10 years old and walks to school every day in the Randwick LGA. His application was inspired by his own concerns about regularly having to cross busy roads in, and a road crossing design he saw in Quebec. He hopes his proposal will contribute to better sharing of roads between pedestrians, cyclists and drivers, and encourage people to walk or ride.</p>
Funding History	Nil
Website	-
Comment	Road safety was identified as an issue of concern for primary school aged children and learner drivers in the 2021 Youth Survey. The applicant's proposal relates to roads in the Randwick LGA however, so cannot be

	followed up by Waverley Council. The applicant will be provided with a supported referral to Randwick City Council.
Recommendation	<i>Not recommended</i>

<b>Application 3</b>	<b>Play Equipment – Vaucluse Play Group</b>
Organisation	Bondi Beach Playgroups
The Activity	Funds are sought for the purchase of play equipment, including soft play sensory equipment for outside use, and dolls, prams and home corner for inside use to support revival of the Vaucluse Playgroup run from the community hall in Kimberley Reserve.
Assistance Sought	\$3,000
Background	<p>Bondi Beach Playgroups provide indoor and outdoor play areas for children 0 to 5 years who may have limited play area at home. While the children play there are opportunities for local mums, dads and carers to meet and share their parenting experiences. Groups are run by volunteers and a fee of \$4 per session is charged.</p> <p>The applicant reports that the group holds a lease for operations at the hall in Kimberley Reserve and took over operation of the Vaucluse Playgroup to prevent its closure in November 2021. Including the Vaucluse group, Playgroups currently runs 6 sessions per week.</p>
Funding History	Bondi Beach Playgroups Received a Small Grant of \$2,100 in April 21 to support the purchase of water play equipment for its Wairoa Avenue groups, acquitted. Acquittal of its Community Services Grant is due in June 2022.
Website	<a href="http://www.bondibeachplaygroups.org.au">http://www.bondibeachplaygroups.org.au</a>
Comment	Playgroups provide an affordable opportunity for carers to come together with their children, share and learn from one another. Contemporary educational equipment will provide children with a quality play experience, which will be a factor influencing participation. As the number of beneficiaries in the immediate term is relatively small, a contribution of \$1,500 is recommended.
Recommendation	<i>\$1,500 recommended</i>

<b>Application 4</b>	<b>Lawn bowls for community social bowling</b>
Organisation	Diamond Bay Bowling Club
The Activity	Funds are sought to enable the purchase of 22 sets of lawn bowls specifically made for social (barefoot) bowling to facilitate expansion of the club's capacity to engage members of its local community in bowling as a social activity.
Assistance Sought	\$3,816
Background	Established in 1959, the Diamond Bay Bowling Club commenced operations from its club site in Vaucluse in 1962. According to the application, the Club currently operates two greens, and has two fully accredited coaches and a number of members able and willing to introduce learners to the sport. Men's and women's activities at the club are integrated and the club is

	working to make the space welcoming and friendly for casual bowlers and strengthen engagement with its local community.
Funding History	Nil
Website	<a href="http://www.diamondbaybowlingclub.com.au/">http://www.diamondbaybowlingclub.com.au/</a>
Comment	The application demonstrates that the club has relevant plans in train to strengthen its place in its local community. There are limited recreation facilities in the area, and lawn bowls is an activity that can be enjoyed by all. A 50% contribution is recommended to enable the club to test and report on the benefits of the provision of the specially designed bowls.
Recommendation	<i>\$1,908 recommended</i>

<b>Application 5</b>	<b>Woolltones Community Choir</b>
Organisation	Woolltones Community Choir
The Activity	Funds are sought to support the re-establishment of the Woolltones Community Choir at the St Columba Uniting Church in Ocean St Woollahra, after COVID-19 suspended operations in 2019. The group has a core of 30 members remaining and hopes to increase its membership to 60 across the Eastern suburbs, which will make its operation financially self sustaining. The choir plans to meet in the afternoons, and reports that the venue is easily accessible by car and public transport and has disability access. Funds would be committed towards the cost of venue hire, musical director and pianist.
Assistance Sought	\$2,000
Background	The applicant reports that the choir began in 2018 and had 60 members by 2020. The choir's activities were interrupted by COVID-19, but the group has retained half its membership. All are retirees who are committed to continue for themselves and involve others in the enjoyment and social benefits of group choral singing. All are welcome to join, there no auditions or vocal requirements.
Funding History	Nil
Website	<a href="https://thewoolltones.wixsite.com/woolltones">https://thewoolltones.wixsite.com/woolltones</a>
Comment	The application provides a clear and concise description of project objectives rationale, and associated costs. As the reach of the choir is regional, a contribution is recommended and it is suggested that the choir seeks contributions from other sources.
Recommendation	<i>\$700 recommended</i>

<b>Application 6</b>	<b>Pound Paws at Bondi Beach</b>
Organisation	Pound Paws Inc
The Activity	With the aim of promoting responsible ownership and 're-homing' of dogs, funds are sought to support the staging of a free day out for dogs, their owners and the broader community, including stalls, dog shows, acoustic music, food and non-alcoholic drinks, on a date to be arranged through Council's Events Team.
Assistance Sought	\$4,250

Background	Pound Paws is a charity that provides an on-line platform to support the re-homing of pets in pounds and rescue centres. Pound Paws mission is to educate the public about the importance of choosing to adopt instead of shop when it comes to pets. Pound Paws has run successful events at Bondi in 2019 and 2021, involving a wide variety of charitable, and local business partners. COVID-19 restrictions capped the number of attendees in 2021 to 800, and the applicant reports that the event was fully subscribed to its cap with most attendees being in the 24-35 age group.
Funding History	Pound Paws received small grants in 2019, and 2021 to facilitate the event, both have been acquitted.
Website	<a href="http://www.poundpaws.com.au">http://www.poundpaws.com.au</a>
Comment	This small but colourful event brings together local people, charities and business around a specific interest, and so promotes community connections. It has been implemented successfully over the last few years, in spite of significant disruptions due to COVID1-19 restrictions.
Recommendation	<i>\$4,250 recommended</i>

<b>Application 7</b>	<b>Cultural Sensitivity Workshops</b>
Organisation	NOT ON MY WATCH
The Activity	Funds are sought to provide free cultural sensitivity training from June to November 2022 to 5 local organisation that my need it but be unable to afford or prioritise it.
Assistance Sought	\$5,000
Background	NOT ON MY WATCH is a not-for-profit run by black Australian women. Its aim is to give individuals, schools and businesses the skill to put an end to discrimination and racism.
Funding History	Nil
Website	<a href="http://www.notonmywatch.org.au">http://www.notonmywatch.org.au</a>
Comment	Without participating local organisations having been identified, the potential benefits of this program could not be assessed.
Recommendation	<i>Not recommended</i>

<b>Application 8</b>	<b>Jewish Rainbow Youth Connections and Parent Support Group</b>
Organisation	Jewish Care
The Activity	With the aim of facilitating their inclusion and well being, funds are sought to support a program providing a culturally specific, safe place for Jewish young people (11-18 years) who identify as LGBTIQ+ to come together to socialise, seek support, and connect. The program will also provide guided support and engagement for their parents and carers. The applicant reports that the proposed program has the in principle support of local schools.
Assistance Sought	\$5,000
Background	Jewish Care is a not for profit providing services locally including aged care, mental health, disability services and family and child support services. Jewish

	Care is currently working towards Rainbow Tick accreditation. This is a national program for organisations that are committed to safe and inclusive practice and service delivery for people who identify as LGBTIQ+.
Funding History	Nil
Website	<a href="http://www.jewishcare.com.au">www.jewishcare.com.au</a>
Comment	With more than 15% of the population identifying as Jewish, Waverley's Jewish community represents an important part of its cultural diversity. LGBTIQ+ young people are a vulnerable group at risk of adverse outcomes due to lack of acceptance in their communities. Early intervention and support is identified as a positive approach to improving outcomes for young people, and their families.
Recommendation	<i>\$5,000 recommended</i>

<b>Application 9</b>	<b>Talk Together</b>
Organisation	The Shepherd Centre
The Activity	Funds are sought to support the provision of an early intervention program for one Waverley family from July-December 2021. The program empowers parents with support and strategies to facilitate their child's development of speech and communication skills. These skills enable children to succeed in mainstream schooling alongside their peers with typical hearing.
Assistance Sought	\$3,402
Background	The Shepherd Centre is a not-for-profit charity providing specialised programs for children with hearing loss and their families.
Funding History	Small grant April 21 Kidscape \$1,704 acquitted
Website	<a href="https://shepherdcentre.org.au">https://shepherdcentre.org.au</a>
Comment	Although early learning opportunities will promote inclusion for hearing impaired children, the application lacks a clear description of the costs and benefits associated with implementation of the program for a single local family.
Recommendation	<i>Not recommended</i>

<b>Application 10</b>	<b>Stand up garden – take a herb, plant a herb</b>
Organisation	COA Sydney
The Activity	Funds are sought to support the utilisation of COA's balcony adjacent to Rowe Street for vertical gardening by seniors with limited mobility. It is proposed that an existing vertical frame will be planted out with herbs that seniors plant, maintain and harvest as a shared gardening activity.
Assistance Sought	\$2,000
Background	COA is a not for profit supporting Jewish seniors to live independently in their homes and maintain quality of life with dignity. It provides: a seniors' activity centre, home support and Kosher meals on wheels service that serve Waverley residents.



Funding History	2020 Shopping Project for Seniors acquitted
Website	<a href="http://www.coasydney.org">http://www.coasydney.org</a>
Comment	This project proposal will provide seniors with limited mobility with an opportunity to participate in a social 'greening' activity, and with access to fresh herbs for cooking at home. A contribution to the cost of running the initial trial is recommended. An application could be considered in a future round for expansion of the garden if this new initiative proves successful.
Recommendation	<i>\$1,000 recommended</i>

<b>Application 11</b>	<b>Project Femme Dance Community</b>
Organisation	Project Femme Dance Company
The Activity	Funds are sought to support the expansion of dance classes for women conducted at Tap Dogs HQ Wairoa Ave Bondi Beach, and to produce and stage a student show. The applicant reports that the current program involves 100 local women aged 18-40.
Assistance Sought	\$5,000
Background	-
Funding History	Nil
Website	<a href="http://www.instagram.com/projectfemme_dance">http://www.instagram.com/projectfemme_dance</a>
Comment	It is unclear from the application what community benefit subsidising the program would provide.
Recommendation	<i>Not recommended</i>

<b>Application 12</b>	<b>A WAYS Safe Summer</b>
Organisation	WAYS Youth and Family
The Activity	Funding is sought to support implementation of 'A WAYS Safe Summer', a youth based peer education program which aims to provide health promotion and education regarding STIs, the importance of getting tested, safe sex practices, and the risks associated with alcohol and other drugs to young people in Eastern Sydney, including the Waverley LGA.
Assistance Sought	\$3,000
Background	The Safe Summer Program employs young people in summer as peer educators and trains them to provide information to others relating to sexual health. The team consists of a coordinator, paid and volunteer peer educators all under the age of 25 years. Once trained, they are able to discuss the health program with other young people and make referrals to services as required. The Program partners with sexual health specialists, and receives funding from the South East Illawarra Health Service HARP unit.
Funding History	Council has provided a grant annually in support of this program for many years. Activities planned for the 2021 grant included a forum for young people focussing on sexual consent, alcohol and drugs. This was delayed by

	COVID-19, and is scheduled to be conducted in June this year. WAYS reports that the Safe Summer program received 30 applications for positions as peer educators and 4 of those employed over the summer of 21/22 were from Waverley.
Website	<a href="https://ways.org.au">https://ways.org.au</a>
Comment	The application provides a clear and concise description of the project proposed with a realistic detailed implementation plan, and evidence of support from partners required for successful implementation. The proposed project will provide clear benefit to the Waverley community in the form of employment opportunities for young locals, and a proven model for effective delivery of health information to young people in Waverley.
Recommendation	<i>\$3,000 recommended</i>

<b>Application 13</b>	<b>Not Strictly Ballroom</b>
Organisation	Dance for Parkinson's Australia
The Activity	Funds are sought to support the provision of a teacher for dance classes for seniors, adapted for people with limited mobility, especially those living with Parkinson's Disease, to be conducted July 2022 – June 2023 at the Margaret Whitlam Community Room. Classes are open to seniors of all abilities but are promoted through Parkinson's units and support groups run by the War Memorial and Wolper Hospitals. The applicant reports that a quarter of those registered currently have a Parkinson's diagnosis. Other participants include their partners/ carers, and seniors with other conditions that limit mobility.
Assistance Sought	\$4,580
Background	Dance for Parkinson's Australia is a registered charity delivering dance and movement classes by professionally trained dancers who integrate movement from a variety of dance styles to engage participants minds and bodies, with the aim of enhancing strength, coordination, mobility, and enjoyment in movement.
Funding History	The group holds a fee waiver for use of the venue up until 29 June 2022, and plans to apply for a further fee waiver to cover the second half of the year.
Website	<a href="https://www.danceforparkinsonsaustralia.org">https://www.danceforparkinsonsaustralia.org</a>
Comment	This project proposal provides a unique offering that will benefit seniors with Parkinson's and other conditions limiting mobility.
Recommendation	<i>\$4,580 recommended</i>

<b>Application 14</b>	<b>Kindness Hampers</b>
Organisation	Project Kindness Inc
The Activity	Funds are sought to purchase household items for inclusion in 33 Kindness Hampers, to be distributed through case workers, that enable disadvantaged residents in Waverley to create a loving and supportive home environment. The applicant reports that it currently relies on donated second hand goods but would like the opportunity to provide new.
Assistance Sought	\$5,000

Background	<p>Project Kindness Inc is a registered charity with the following goals:</p> <ul style="list-style-type: none"> <li>▪ Reduce the vulnerability and improve the day to living for clients living with disabilities or mental illness</li> <li>▪ Help people by connecting those in need with goods and services that change their lives for the better</li> <li>▪ Provide disadvantaged people with support and an opportunity for social contact to improve their integration into the community</li> <li>▪ Provide a platform for caseworkers and agencies to obtain food and household items for their clients.</li> </ul>
Funding History	Nil
Website	<a href="https://projectkindness.com.au">https://projectkindness.com.au</a>
Comment	Officers recommend that the applicant undertakes some further development of their proposal including exploration of the potential for partnerships with local service organisations and established charities.
Recommendation	<i>Not recommended</i>

<b>Application 15</b>	<b>Nikki Noodle</b>
Organisation	Nikki Steinfeld
The Activity	Funds are sought to complete the recording and production of an album of 15 songs for children under 5 that promote an awareness of the natural world. The applicant is planning to tour the album to local ELCs and kindergartens and share the material through digital channels.
Assistance Sought	\$5,000
Background	Nikki Steinfeld is an early childhood educator who creates music for children that fosters a connection with nature through music, song, storytelling and movement.
Funding History	Nil
Website	-
Comment	Although new songs about the natural world may strengthen interest and understanding amongst young children, in officer's assessment, the proposal lacks clearly defined local benefit.
Recommendation	<i>Not recommended</i>

<b>Application 16</b>	<b>Subsidised Hair Cuts</b>
Organisation	Crystal Johnson
The Activity	Funds are sought to enable the provision of up to 100 subsidised hair cuts for disadvantaged Waverley residents who come through the applicant's business.
Assistance Sought	\$5,000
Background	Crystal Johnson is a hair care professional.
Funding History	Nil
Website	<a href="https://crystaljohnston.com.au">https://crystaljohnston.com.au</a>

Comment	The application does not include any externally referenced definition of disadvantage, sources for referral of people who are disadvantaged, or controls on pricing.
Recommendation	<i>Not recommended</i>

<b>Application 17</b>	<b>Bondi Fresh Daily to Bondi Observer</b>
Organisation	Bondi Observer
The Activity	Funds are sought to relaunch Bondi Fresh Daily as “Bondi Observer”, re-platform the archival content and move forward with a multi-media model that integrates a new blog with a podcast in collaboration with the local creative community and like minded partners.
Assistance Sought	\$5,000
Background	According to the application the Bondi Fresh daily served the local community from July 2015 to October 2017 with observations and interviews showcasing and celebrating the people and cultural diversity of Bondi with a particular focus on the beach.
Funding History	Nil
Website	<a href="https://bondifreshdaily.com">https://bondifreshdaily.com</a>
Comment	In the context of other initiatives such as the Bondi Story Room, the community benefit of a subsidy to support the development of the platform is not clearly described in the application. The benefit the proposal may provide beyond the numerous social and other media sites already in existence is unclear.
Recommendation	<i>Not recommended</i>

<b>Application 18</b>	<b>Kaboo Studio – Splatter Paint and Wearable Art</b>
Organisation	Yasmin Hogan
The Activity	Funds are sought to support the establishment of a ‘splatter paint and wearable art studio’ in Spring Street Bondi Junction that is welcoming to all, especially people with disability. Art therapy and tailored sessions will be offered.
Assistance Sought	\$5,000
Background	The applicant reports being inspired to create a place for ‘rainy day’ recreation where everyone is encouraged to find their ‘inner child’.
Funding History	Nil
Website	<a href="http://www.kaboostudio.com">http://www.kaboostudio.com</a>
Comment	The benefit to the broader community of a subsidy to support the establishment of the studio is ill defined in the application. In officer’s assessment benefit from the proposal would mainly flow to the applicant.
Recommendation	<i>Not recommended</i>

<b>Application 19</b>	<b>St James Reserve Native Bird Mural</b>
Organisation	Chloe Rickard
The Activity	Funds are sought to commission the painting of a mural depicting local birds by mural artists Egg Picnic on the side of the applicant's home, adjacent to St James Reserve. St James Reserve is a green space created by a road closure in Bondi Junction. It is actively used by the local community as a gathering place, a play space for children, and for shared community gardening.
Assistance Sought	\$5,000
Background	The applicant is actively engaged with activities in the reserve and was a founding member of the community garden group. The artists Egg Picnic specialise in creating murals depicting local wildlife, particularly birds.
Funding History	Nil
Website	-
Comment	Although the proposed mural would add colour and life to this active community space, some further development of the project proposal is recommended, including a check on any planning approvals required, and evidence of consultation with, and support from, other households in the vicinity on the proposed mural design and colours.
Recommendation	<i>Not recommended this round</i>

<b>Application 20</b>	<b>Anglesea Street Community Garden Project</b>
Organisation	Anglesea Community Garden Inc
The Activity	Funds are sought to support the refurbishment and expansion of the Anglesea community garden located on NSW Housing land in Anglesea Street Bondi, including repair of existing beds and lighting, installation of 4 new beds, and purchase of plants and equipment.
Assistance Sought	\$4,816
Background	According to the applicant the garden was established in 2013 on a small patch of land leased from NSW Housing. The garden is fenced and includes raised beds, a secure garden shed and composting facilities, and 10-15 people regularly contribute to maintaining the garden. The group is an active member of Council's Community Garden network.
Funding History	Nil recent
Website	-
Comment	A grant to support refurbishment of existing garden facilities is recommended. The applicant could consider applying for funds for expansion in a future round, once repairs to existing facilities are complete.
Recommendation	<i>\$2,100 recommended</i>

## Environment

Application 1	Waverley Organics Buyers group
Organisation	Organic Buyers group
The Activity	<p>Funds are sought to establish an organic fruit and vegetable buyers' group in Waverley, to provide affordable organic produce to the community. A successful Organic Buyers group currently operates in Randwick and Coogee. They buy organic produce in bulk then divvy it up amongst members on a weekly basis.</p> <p>By purchasing straight from suppliers, this method reduces plastic food packaging, reduces 'food miles' - transportation to mainstream shops and private transport - and provides fresh organic produce at an affordable price. The applicant is also seeking to use a Waverley Council venue free of charge for this activity.</p>
Assistance Sought	\$4,800
Background	<p>The Randwick group has been operating for 15 years and is at capacity, the Coogee group just started in 2022. Randwick council provide a venue for the weekly dividing of the produce. The established groups will help with the set up of a new group which would then be managed by local participants.</p> <p>There is at least one other organic group operating in Waverley out of several of the primary schools.</p>
Funding History	Nil
Website	<a href="http://www.organicbuyers.group">http://www.organicbuyers.group</a>
Comment	<p>Based on demand for the existing groups there may be interest for this in the community however no letters of support were provided. Funds sought would go towards insurance, materials and a consultant to advise and mentor to the new Bondi group. Council's waste team are interested in supporting this project due to the potential to reduce organic and packaging waste. No targets and measures around food packaging waste and transport were provided in the application. The group will be asked to re submit their application next round and provide specifics on potential waste reduction, which align with Council waste targets, and provide evidence they have support of Waverley volunteers to lead the group.</p>
Recommendation	<i>Not recommended this round</i>

Application 2	Naturalisation of Langlee Lane West
Organisation	Langlee Lane Community Garden
The Activity	The group are seeking funds to assist in weeding, stabilising the slope and installing native plants in a section of the laneway. They would like to use coir logs to stabilise the slope and then plant it out.
Assistance Sought	\$5,000
Background	<p>This activity is to take place on Council land. Langlee Community garden group have been operating for 15 years and have a successful vegetable garden area in the laneway. They now want to help restore the west section of the laneway with native plantings suitable for the area.</p>

	The group met on site to discuss their proposal with Council's Assets Manager who is supportive of their idea.
Funding History	\$600 in Round 1 21/22 for installation of native beehive.
Website	-
Comment	It is recommended that Council supports this project, in terms of cleaning up the walkway and conducting low key slope stabilisation work as discussed with the Assets Manager. Native plants can be provided through Council's Living Connections program.
Recommendation	<i>Not recommended</i>

<b>Application 3</b>	<b>Clovelly Edible Garden</b>
Organisation	Clovelly Public School P&C
The Activity	Establish five garden vegetable garden beds for the establishment of a kitchen garden education program. The garden beds would be wicking beds which reduce water used for irrigation and would replace hard surface playground. The activity is in partnership with Veggie Buddies school program.
Assistance Sought	\$5,000
Background	The P&C will donate approximately \$20,000 for this project and have been successful in gaining a \$5,000 contribution from Randwick Council.
Funding History	The school (not P&C) received \$3,000 in Round 2 19/20 for the Crayweed project, which has not yet been completed due to COVID-19 related delays.
Website	<a href="https://clovelly-p.schools.nsw.gov.au/">https://clovelly-p.schools.nsw.gov.au/</a>
Comment	Transforming hard surface into vegetable gardens will have environmental benefit in terms of reducing playground temperatures, it will also increase biodiversity in terms of pollinators attracted to the herbs and vegetables. The wicking beds use low amounts of water for irrigation. However, the application was lacking detail around suitable goals and measures addressing these benefits. Due to the outstanding Crayweed grant with the school, and the lack of information in the application, no funding is recommended.
Recommendation	<i>Not recommended</i>

<b>Application 4</b>	<b>Bringing our verges to life - demonstration verge gardens on Brighton Boulevard</b>
Organisation	Sydney Alliance
The Activity	Seeking funds to transform grassed verges into habitat gardens which can act as demonstration sites. Applicant is seeking to establish six garden beds all differing slightly in design, to showcase how verges can be useful habitat gardens. The project has support of numerous residents along the strip they want to transform and has created a residents' group will lead the work. They will use online citizen science apps to monitor wildlife at the sites.
Assistance Sought	\$4,600

Background	<p>The resident leading this application is a horticulturist and has partnered with Jewish Sustainability Initiative (JewSi) to submit this application. JewSi are a member of Sydney Alliance.</p> <p>The applicant has submitted all requested documents to Council's Gardening Committee who have given approval for a scaled down, or pilot version of this project, which limits the proposal to a maximum of two verge gardens. The project will then be assessed before approval for planting further verges will be sought.</p>
Funding History	Nil
Website	<a href="http://www.sydneyalliance.org">http://www.sydneyalliance.org</a>
Comment	Suggested species have been provided to Council and relevant measures for the project put forward. The verges are 4.5 metres wide and very suitable for this project. This supports Council's goals in creating fauna habitat to help and connect biodiversity corridors. Applicant will be asked to resubmit their budget based on funds available to develop two verge gardens.
Recommendation	<i>\$1,900 recommended</i>

Application 5	Pledge for the Planet 2022 48 Hour Mission
Organisation	Pledge for the Planet
The Activity	<p>Pledge For The Planet ("PFTP") is an environmental pledging platform, inspiring communities to make positive behavioural changes to protect our planet. Participants can take part in two ways, by either taking part in a sporting challenge and / or by pledging support by way of an environmental action. Pledges are not financial, rather they are practical environmental behaviour change activities, such as eat one vegetarian meal a week for three months or say no to all single use take-away plastic. There are 16 pledges to choose from, and the impact of the pledges is quantifiable.</p>
Assistance Sought	\$5,000
Background	<p>PFTP is based in Bondi and launched in 2021 with thirteen clubs involved, ten of which were from Waverley LGA. Each pledge is tailored to address a specific area of environmental concern with accompanying educational material and measurable benefits to the environment.</p> <p>As this event takes place in various location depending on the participants activities, no venue is needed. Funds will support the promotion of the event and an online platform for measuring participation.</p>
Funding History	Nil
Website	<a href="https://www.pledgefortheplanet.org/">https://www.pledgefortheplanet.org/</a>
Comment	<p>This is an innovative project and as each pledge has quantifiable benefits this project could show clear contribution to Council's environmental targets. The campaign happens though social media with clubs and participants posting their achievements</p> <p>This project aligns strongly with the Second Nature social norming approach to environmental behaviour change and recruits and demonstrates reach through social media, which can be linked to Council channels for Community led environmental action.</p>



	Funding is recommended with the condition that data on the completion of pledges is reported by PFTP, actions are quantified, and the numbers of new participants and activities undertaken are provided. The applicant will also be asked to tag Second Nature and Waverley Council in all social media posts.
Recommendation	<i>\$5,000 recommended provided that the applicant agrees to report the data described above to Council's Environment Team.</i>

Application 6	Launch of Environmental Awards Program for Waverley schoolchildren
Organisation	Genus
The Activity	Genus has developed an online Environmental Awards Program which outlines to children, environmental actions they can take which gain them points. The platform has two components; one used at school by teachers which is curriculum linked and an upgraded version (subscription based) used by families at home. Each action has metrics attached to it and evidence of the action taken need to be provided. The funds are for a launch event for this platform.
Assistance Sought	\$5,000
Background	Each task has a quantified, measurable impact allocated to it, which is reported at the individual level, as well as class, school, state and national. Funding sought is for a launch event they would like to hold at a Council venue. This would be community event, where families would be encouraged to come along and learn about the actions the children can take, as well as well bring along problem waste items for recycling. Targets have been provided for problem waste expected to be collected at the launch. The school's platform will be free, but the family platform will cost \$5.99 a month.
Funding History	Nil
Website	<a href="https://www.genus.earth/">https://www.genus.earth/</a>
Comment	This is an innovative project, and a great deal of work has already gone into its development. It aligns with the work Council has been conducting with schools. The assessment staff have concerns over to accuracy of the of the targets and the ability to measure them. Partial funding is recommended with the condition the organisation works with Council staff on some of their measurable metrics and considers a different approach for their launch event that is more aligned with the school audience.
Recommendation	<i>\$3,000 recommended provided that the applicant works on development of the project's metrics with Council's Environment team and a launch suitable to a school audience.</i>

## Creative Streets

Application 1	Ewell Street North
Organisation	Matthew Mayoh

The Activity	Funds are sought to support the clearing and replanting of a number of verges in Ewell Street Bondi that are overgrown with weeds and attract dumped rubbish. Funds are sought for soil removal, materials and plants.
Assistance Sought	\$4,000
Background	
Funding History	Nil
Website	-
Comment	In officer's assessment this proposal needs further development including evidence of support from residents who will be affected, and a plan for the proposed replanting of the verges.
Recommendation	<i>Not recommended this round</i>

**REPORT**  
**CM/7.9/22.05**

**Subject:** Sydney Water Refresh Vaucluse Diamond Bay Project - Review and Preliminary Submission

**TRIM No:** A22/0135

**Author:** Carl Nugent, Senior Landscape Architect

**Director:** Sharon Cassidy, Acting Director, Community, Assets and Operations

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**RECOMMENDATION:**

That Council:

1. Continues to support the overall project aim to capture untreated wastewater entering the ocean from the Diamond Bay and Eastern Reserve ocean outfalls by redirecting wastewater flow to the Bondi Wastewater Treatment Plant.
2. Notes the preliminary submission to Sydney Water attached to the report (Attachment 1) on the proposed infrastructure works at Eastern Reserve with recommendations to mitigate the landscape character and visual impacts and address the park user and residential amenity concerns of the project, as outlined in the report.
3. Seeks clarification as Trust Manager of Eastern Reserve from Crown Lands on the approvals pathway for Sydney Water infrastructure development and operations within the Crown Land Reserve.
4. Continues to engage with Sydney Water on the project to ensure the project impacts are suitably mitigated to achieve the best landscape, environmental and residential amenity outcomes are achieved within the scope of the project.

**1. Executive Summary**

This report is to inform Council on the background and current status of the Sydney Water Refresh Vaucluse Diamond Bay Project (the project). The report outlines the impacts of the proposed works and provides recommendations on how those impacts can be mitigated and provides an update on Council Officers preliminary feedback provided to Sydney Water as part of a second round of community and stakeholder consultation on the project.

**2. Introduction/Background**

Three ocean outfalls on the Vaucluse peninsula remain as the only outfalls on the NSW coast that continue to discharge untreated wastewater into the ocean. The ocean outfalls are located at Parsley Bay Reserve, Vaucluse in Woollahra local government area (LGA) and two outfalls in Waverley LGA at Diamond Bay Reserve, Diamond Bay and Eastern Reserve, Dover Heights. Council's Environmental Action Plan has a key deliverable to work in collaboration with Sydney Water to minimise risk to users and pollution from the Diamond Bay and Vaucluse Cliffside outfalls.

A solution to this problem was proposed by Sydney Water over 10 years ago; however, previous proposals by Sydney Water lacked a high degree of early community consultation and the proposal from that time

was going to have significant impacts and interruptions on the local community. As a result of this there was strong community opposition to the proposal the project did not proceed.

In 2016, the Environmental Protection Agency (EPA) issued a Pollution Reduction Program requiring Sydney Water assess the level of risk to the environment and public health posed by these outfalls. In response to the findings of the pollution study, Sydney Water initiated the 'Refresh Vaucluse and Diamond Bay' project in March 2018.

The proposed solution involves diverting flows away from the ocean by transferring wastewater flows from the existing ocean outfalls in Vaucluse and Dover Heights to the Bondi Wastewater Treatment Plant (WWTP). This requires the construction and operation of two new wastewater pumping stations, including new wastewater pipelines, maintenance holes and ventilation points.

In the Waverley LGA, the proposal is to connect the outfalls at Diamond Bay Reserve and Eastern Reserve to a pumping station located in Eastern Reserve, to be located at Eastern Avenue, and pump wastewater via Ocean View Avenue to the main line that feedback back to the Bondi WWTP (see Figure 1 below).



Figure 1. Proposed locations.

Sydney Water's principal objectives are to protect public health and reduce pollution to the environment by significantly eliminating wastewater entering the environment from the three ocean outfalls.

Sydney Water's goal is to achieve a 93% reduction in the volume of untreated wastewater discharged to the ocean.

In the development of the proposal, Council officers, Councillors and local community members have been consulted extensively. A Community Reference Group (CRG) was established and has been able to assist Sydney Water progress options.

Feedback from the CRG and from Council, in the early consultation engagements, resulted in amendments to concepts design which Sydney Water included in a Review of Environmental Effects (REF).

Sydney Water placed the REF on public exhibited from 8 June 2020 to 28 June 2020 inviting state government, local government community members and stakeholders to provide feedback on the project.

Council Officers prepared a formal submission to the REF requesting Sydney Water address several issues including visual and landscape character mitigation, impacts to recreational use at reserves, geotechnical impacts and coastal risk hazards, environmental impact mitigation, residential amenity issues during construction, operation, and maintenance, dilapidation survey requirements for private and public lots and restoration works within the public domain. Refer to Attachment 2 (REF submission).

Following the completion of the REF period, Sydney Water have prepared a consultation summary and decision report outlining engagement process undertaken, feedback received and how Sydney Water proposed to address feedback received. Refer to Attachment 3 (REF Decision Report).

Engagement activities were comprehensive (as outlined in the report) and resulted in Sydney Water receiving 33 submissions during the REF exhibition period containing 147 comments to address which generally covered 11 topic categories:

1. Social and visual.
2. Scope of works.
3. Air quality and odour.
4. Noise and vibration.
5. Flora and fauna.
6. Environmental performance and compliance.
7. Traffic and parking.
8. Waste management.
9. Topography and geology.
10. Heritage.
11. General.

Council officers were satisfied that Sydney Water's REF consultation activities successfully engaged with effected residents and feedback was adequately addressed to sufficient detail to enable Sydney Water to proceed to engage external consultants, Comdain Infrastructure and WSP, to progress to the detailed design phase of the project.

Since the completion of the REF, Sydney Water have continued to engage through the detailed design phase with the Community Reference Group (CRG), Dover Heights Precinct, local residents and Waverley Council Officers.

On 22 March 2022, Sydney Water presented the project to Councillors at a Councillor briefing session. The presentation provided an overview of the project, consultation and engagement activities and results, project status and next steps in the process. The presentation included three design options for the Eastern

Reserve pumping station which occupy a larger footprint than those proposed in the Review of Environmental Factors. Refer to Attachment 4 (Councillor presentation).

The project is currently at 50% detail design completion. The Eastern Reserve pumping station will require installation of significant infrastructure, which create above-ground impacts on the reserve and views from adjoining residents. Sydney Water have committed to reviewing the design of this space to further to optimise the design taking into consideration park and residential impacts and further testing operational requirements with an aim to reduce the above ground footprint.

To ensure the design is well considered and appropriate, Sydney Water have commenced a second round of community and stakeholder engagement activities and have invited feedback and submissions on the design. Refer to Attachment 5 (newsletter).

Sydney Water extended an invitation to Council to provide a response by Friday, 6 May 2022. The Executive Manager, Infrastructure Services, co-ordinated a preliminary submission with input from Infrastructure Services, Asset Maintenance and Environmental Sustainability teams and submitted this by the deadline. Refer to Attachment 1.

### **3. Relevant Council Resolutions**

Nil.

### **4. Discussion**

Since the completion of the REF, Sydney Water and its consultant team have continued to engage with Council officers on the project via email and monthly project coordination meetings.

The three main areas of concern for the project include:

- Constructability of pipe connections at Diamond Bay outfall.
- Eastern Reserve pump station park and residential impacts.
- Sydney Water proposed compulsory acquisition of Crown Land.

#### **Diamond Bay outfall**

Construction access to the Diamond Bay outfall is restricted as the outfall is landlocked behind residential houses.

Sydney Water's initial proposal was to construct new pipe connections directly from the outfall behind 33 Kimberley Street. This raised construction impacts to these residents, could create geological instability, construction access impacts on flora and fauna and impacts to the existing and proposed clifftop boardwalk with potential delays to Council's upgrade project.

Sydney Water have since addressed these concerns in detailed design proposing to build a new junction pit within and access via 33 Kimberley Street. This pit will be constructed west of the existing outfall pipe allowing wastewater to be captured and diverted before the end of the outfall. A pipe from this pit will join to a new junction pit located at 31 Kimberley Street allowing Sydney Water to bore a new main line to Eastern Avenue between the two lots.

Council officers support this design amendment as construction activities and access will be contained in private lots instead of through sensitive remnant vegetation areas at Diamond Bay and will not impact the clifftop boardwalk project. The relocation of junction pits from the outfall removes infrastructure away from unstable cliff edges. The realignment of the main line connection between residents eliminates the shallow areas of direct under boring under residential buildings mitigating construction vibration.

## Recommendations

Council officers provide written support for proposed changes to connections at Diamond Bay outfall.

### Eastern Reserve Pumping Station

The pumping station is an essential piece of infrastructure to enable wastewater to be pumped back up to the main lines that feedback to Bondi WWTP.

The proposed pump station will be located within Eastern Reserve with access via Eastern Avenue. This was deemed the most suitable location based on its proximity to the existing outfall and that this is the 'low point' for the sewage flows. The site is also accessible for construction and operation and geotechnical stability of the site. Council officers support this location.

The majority of pump station infrastructure is proposed to be constructed below ground. Refer to Attachment 6 –(Pumping Station general arrangement plan – full scale version).

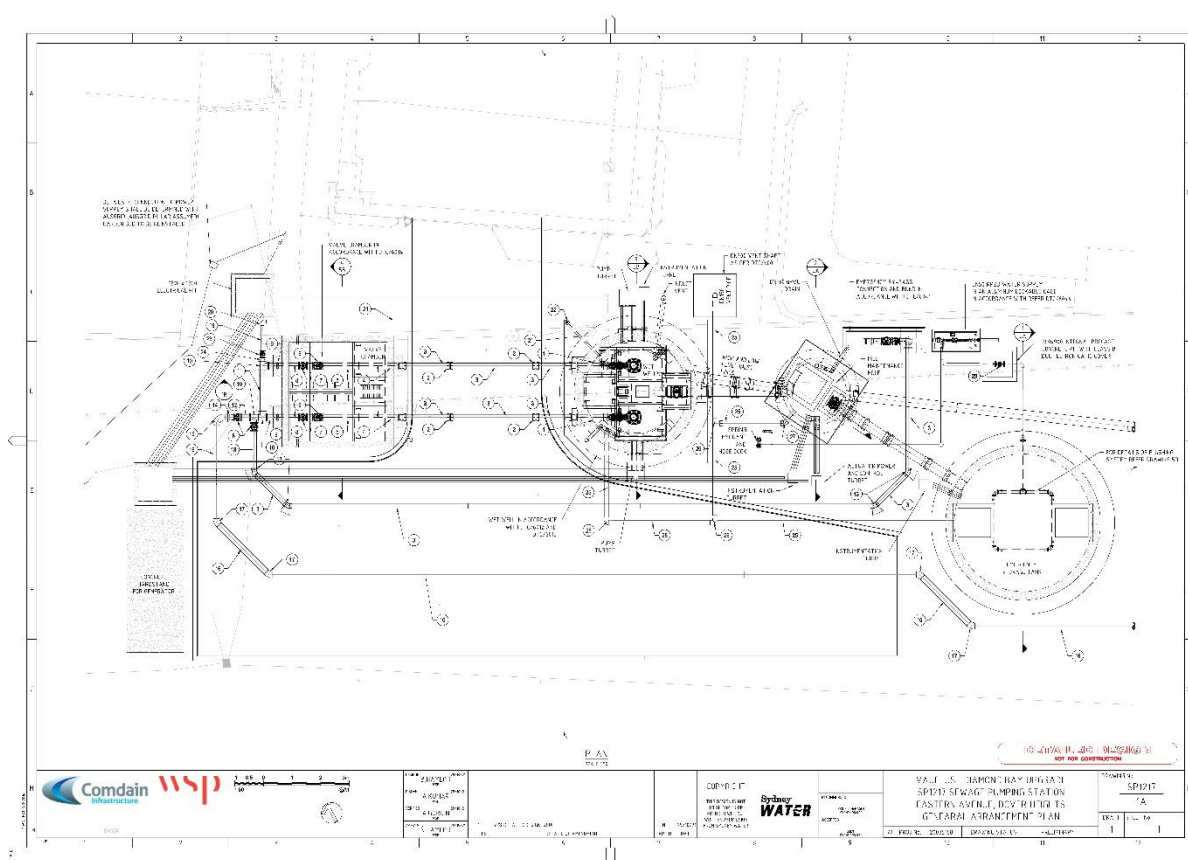


Figure 2. Pumping Station General Arrangement Plan

However, there remains above ground infrastructure including service pit lids, electrical service - equipment, maintenance driveway and a 'hammer head' turning bay and vehicle crash barriers to enable Sydney Water operational and contract staff to safely access and maintain the facility.

Sydney Water have developed three concept design options for this space which were presented at Councillor briefing in March and provided to community stakeholder groups and Council for consideration.





Figure 3. Option 1.



Figure 4. Option 2.



Figure 5. Option 3.

All three options propose the creation of a large, relatively level hardstand hammer head turning bay area to enable truck forward facing turning movements in and back out. Currently Council garbage trucks access Eastern Avenue residential bins by safely reversing down the road with spotters.



Creating a level hammer head turning bay requires a large footprint of new hardstand area in the reserve and the construction of retaining walls to support it due to the cross fall of the park at this location. The perspective images produced are deceptive as the proposed visual mitigation of the hammerhead is to paint it green.

Other areas of increased hard surfaces include multiple pit lids located in grassed areas and a concrete pad for electrical cabinet equipment.

Other proposed above ground fixtures, in all options, include new lighting, electrical cabinets, water supply and emergency by-pass control cabinets, pedestrian balustrades and vehicle barriers in the form of bollards and sandstone blocks (Options 2 and 3) or w-type barrier (Option 1).

All the above ground elements combined have resulted in significant proposed changes within the reserve with landscape character and visual impacts and a reduction to open green space within the reserve for community use. It also creates visual impacts to directly adjoining residents and to the termination of the view down Eastern Reserve. Council officers internally are not supportive of Option 3, which changes the natural landforms of the park and would create additional weight and loads being placed close to the cliff edge which has identified geological feature of overhangs and caves, not directly underneath but in very close proximity to the proposed pump station.

Sydney Water has committed to reviewing the design of this space to further to optimise the design taking into consideration reserve and residential impacts and further testing operational requirements with an aim to reduce the above ground footprint.

### *Recommendations*

Council officers continue to work directly with Sydney Water and their consultant team to find ways to optimise the design and mitigate the effects of above ground structures.

The following recommendations form part Council's submission:

- Investigate alternative options to configure underground infrastructure to consolidated tanks and pits as close together as practical to reduce the overall underground footprint.
- Investigate alternative options to configure underground infrastructure to move tanks upslope into the road reserve.
- Investigate alternative options to provide trafficable lids and pit covers to underground tanks and consolidate these within part of the hammerhead hardstand turning bay.
- Investigate options to reduce the scale of the hammerhead hardstand turning bay.
- Investigate options to reduce the amount of hardstand area by installing areas of reinforced turf.
- Reduce the requirements for the number of vehicle bollards protecting tanks by providing trafficable lids and pit covers to underground tanks.
- Reduce the visual impact of vehicle bollards by utilising Council's PDTM Recycled Bollards. This will also provide a consistent language of bollard design which has already been adopted at other entrances to the reserve.
- Investigate options to steepen the driveway access to reduce the relative level of the hammerhead with the aim of reducing the overall height of downslope retaining walls and need for additional fill and load on the slope.
- Investigate options to provide a stepped retaining wall behind the electrical cabinet with fall heights no greater than 900 mm with planting beds between each level with the intention of removing the fall arrest balustrade requirement and introducing vegetation to soften the visual impact of retaining walls and provide additional screen from residential side.
- Investigate locations for additional screening vegetation to residential side.

- Confirm requirements for lighting and investigate opportunity to decommission Ausgrid light and power pole located in the reserve.
- Provide interpretative educational signage about the pump station to explain its function and environmental benefits.
- Investigate opportunities to recreate the pump station space a pedestrian arrival experience to the reserve and coastal walk through pavement treatments, seating opportunities and signage.

It is acknowledged that some of the reconfiguration recommendations may not be mutually achieved. However, recommendations are intended to test various configurations feasibility and weigh up the benefits and disbenefits of each taking into consideration landscape and visual impact mitigation and maintaining functionality of the pump station and particle and safe operational access for Sydney Water staff and contractors. It is understood the above proposed recommendations require further design investigation and technical input by all parties.

### **Sydney Water proposed compulsory acquisition of Crown Land**

Sydney Water's development proposal is permissible without consent under the *State Environmental Planning Policy (Infrastructure) 2007*.

Sydney Water must consult with councils and other authorities for work in sensitive locations or for work which may impact upon council's infrastructure and notify and seek landowners' feedback on the proposed works. In the case of Eastern Reserve this is Crown Land, in which case they must seek the Minister's consent for the development on a Crown Land reserve.

On 14 February 2022, Council wrote to Crown Lands seeking to be appointed Crown Land Manager of Eastern Reserve which was one of four parcels of devolved land in the LGA. On the 11 March 2022, Council was officially gazetted as the Crown Land Manager of all four parcels.

As appointed Crown Land Manager, Sydney Water is required to engage with Council on behalf of the Crown.

Sydney Water have indicated it is seeking to compulsorily acquire part of Eastern Reserve from Crown Lands. Council officers have sought clarification from Crown Lands on the matter and received preliminary advice that Sydney Water should seek to create an easement.

The concern from Council officers is continuing to maintain care and control of development on the Crown Reserve which would otherwise be lost if the parcel or part of the parcel is compulsorily acquired by Sydney Water.

### ***Recommendations***

Council formally notifies Sydney Water of the change in reserve status from devolved land to a Crown Land Trust under the Trust Management of Council.

Council officers continue to liaise with Crown Lands to resolve the creation of an easement within the Crown Land reserve.

## **5. Financial impact statement/Time frame/Consultation**

The project requires the ongoing involvement of officers from Infrastructure Services, Asset Maintenance and Environmental Sustainability to attend monthly project co-ordination group meetings and liaise directly with Sydney Water and their Consultant Team as required.

## 6. Conclusion

This project achieves an outcome of the Waverley Council Delivery Plan and our Environmental Action Plan to ensure that the water quality along our coastline is as high as possible. This project will reduce the main water pollution source in the Waverley LGA.

Although Council supports this project, it is important to note that this project will have visual and landscape character impacts at the proposed Eastern Avenue pumping station site, short-term impacts during in the construction phase and some maintenance operational impacts once the project is completed.

Our comments in this submission outline areas where there is the potential to improve or mitigate any impacts during the construction phase and once established. Council officers will be available to provide feedback on design details of the project when this is available. This project will also have the potential, through funding contributions from Sydney Water, to assist Council in the reconstruction of the Diamond Bay boardwalk which requires a major upgrade.

## 7. Attachments

1. Preliminary submission (under separate cover) [⇒](#)
2. REF submission (under separate cover) [⇒](#)
3. REF Decisions Report (under separate cover) [⇒](#)
4. Councillor presentation (under separate cover) [⇒](#)
5. Newsletter (under separate cover) [⇒](#)
6. Pumping Station general arrangement plan (under separate cover) [⇒](#) .

**REPORT**  
**CM/7.10/22.05**

**Subject:** Curlewis Street Streetscape and Cycleway Upgrade - Community Consultation

**TRIM No:** SF20/3091

**Author:** Nikolaos Zervos, Manager, Asset Systems and Planning  
Clint Yabuka, Manager, Strategic Transport

**Director:** Sharon Cassidy, Acting Director, Community, Assets and Operations

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**RECOMMENDATION:**

That Council:

1. Approves and publicly exhibits for 28 days the Curlewis Street Streetscape and Cycleway Upgrade concept design attached to the report.
2. Notes that the community consultation report will be circulated to Councillors following the exhibition period with an update on the revised concept design, in accordance with Step 5 of the Councillor Engagement Process for Capital Works Projects.
3. Notes that traffic-related design elements will be presented to the Waverley Traffic Committee for review, with subsequent consideration by Council.
4. Notes that Transport for NSW has granted Council \$165,000 in funding to develop the design and a further \$835,000 for the construction of the cycleway.
5. Notes that officers have applied to Transport for NSW for an additional \$2,000,000 grant funding for the construction of the cycleway.

**1. Executive Summary**

The purpose of this report is to seek Council's endorsement of the attached Curlewis Street Streetscape and Cycleway Upgrade Concept design package for community consultation. It is recommended that the concept design (with alternative options) through a comprehensive communications package be publicly exhibited for 28 days.

The concept design has been developed in conjunction with Transport for NSW (TfNSW) and supersedes the design for a pop-up cycleway that Council supported unanimously at the September 2020 Council meeting. The revised concept design is a development of the original pop-up design due to the integration of the cycleway with the renewal of Curlewis Street. Part of this design development is to address safety concerns that could not be addressed as part of the pop-up.

TfNSW remain strongly supportive of the Bay to Beach Cycleway and are working with both Waverley and Woollahra Councils to deliver the project.

## **2. Introduction/Background**

Curlewis Street is a key eastern village centre within the Waverley local government area, linking Bondi Beach to Old South Head Road. The street has a mixture of medium residential and commercial buildings that supports the daily needs of local residents as well as provide amenities to people visiting the area. Curlewis Street serves as a local commercial strip as well as a major transport route, including bike route, high pedestrian movements and servicing school and a high season public bus route.

Curlewis Street has a strong community-base and local focus, providing a valuable social role and meeting place for residents and visitors. The street also provides an interesting and intriguing area for commuters and school children travelling to their destinations.

At present, the public domain contains dated, ageing and failed road infrastructure assets including road pavements, footpaths, stormwater drainage, end of life trees and failing streetlighting. This project proposes a streetscape upgrade to the length of the street to renew existing infrastructure, promote active transport, increase safety and update material finishes to enhance the sense of belonging for all users.

A key element of the project is to formalise the existing link for active transportation by incorporating a separated cycleway, this is identified in the 2013 Waverley Bike Plan and was previously endorsed by Council as a pop-up cycleway as part of the COVID-19 response by TfNSW identified as the Bay to Beach Pop-up Cycleway connecting Bondi Beach to Rose Bay Wharf.

The endorsement of investigation into a cycleway between Bondi Beach was previously considered in November 2017 when Council resolved to investigate the building of a separated cycleway between Bondi Beach and Rose Bay Wharf. At that time Woollahra Council resolved to develop the route as a joint initiative and to seek funding from TfNSW (then RMS) to develop the proposal.

In May 2020, Council resolved to apply for a grant to the Department of Planning for the development of a cycleway along Curlewis Street as part of the Bondi Beach to Rose Bay Wharf bike route.

As per Council's endorsed Strategic asset management principles, the assets in Curlewis Street are considered condition 4 and require renewal within 12–24 months to meet the agreed service levels as defined in SAMP 5 with the community. Moreover, the street has a high number of utility service (communications, gas, water and electricity) trenches which has led to a patchwork of finishes throughout.

Considering the above, it is warranted to carry a renewal of existing assets as well as incorporate improvements/upgrades to the streetscape in line with Waverley Council Plans and Policies including the provision of a separated cycleway.

### **Previous engagement**

In September and October 2019, officers undertook community consultation for the Our Liveable Places Centres Strategy.

Through the consultation outcomes the following key items have been identified and considered in the design principals.

- Safe movement of pedestrians.
- Places for arts and creativity.
- Night-time entertainment and trading.
- Pedestrian through-site links.
- Wide footpaths.
- Accessibility of people of all abilities.

- Trees, planting and greenery.
- Public recycling facilities.
- Community and verge gardens.

The concept plan is further informed by the following Council Plans and Strategies:

- Community Strategic Plan.
- Environmental Action Plan.
- Strategic Asset Management Plan.
- Public Domain Technical Manual.
- Street Design Manual.
- People, Movement and Places.

As part of the unique circumstance around the delivery of the pop-up cycleways, in September 2020 TfNSW notified residents and businesses along and adjacent to Curlewis Street and O'Sullivan Road that a pop-up cycleway would be installed on Curlewis Street and O'Sullivan Road.

This notification included 10,000 letterbox notifications across the Bondi Basin and Rose Bay, and a reach of 53,000 via Facebook. The Facebook responses included 122 reactions (109 likes and 13 dislike) thus the Facebook responses were 92% positive, there were an additional 137 written comments on Facebook (85% positive, 15% negative). TfNSW established a triage service established to respond to enquiries received 26 calls (10 positive, one neutral and 15 negative); however, only two negative calls related to Curlewis Street and were specifically about the temporary construction zone Parking at 78 Curlewis Street that is now removed.

Whilst the pop-up was not installed, TfNSW's position remains that 'TfNSW and Council are working together to deliver the project'. As identified above the development of the design for the cycleway and streetscape renewal now mean that it is appropriate for Waverley to conduct broad community consultation.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Strategic Planning and Development Committee 3 November 2020	PD/5.1/20.11	<p>That Council:</p> <ol style="list-style-type: none"> <li>Adopts the Our Liveable Places Centres Strategy attached to the report (Attachment 1) subject to the following amendments: <ol style="list-style-type: none"> <li>Page 5 – Amend 'Changes to the LEP and DCP' text box to replace the text 'This document does not propose any increase in height or FSR controls across the LGA' with the following text: 'This document does not recommend any increase in height or FSR controls to the current LEP.'</li> <li>Page 52 – Update the map under section 2.6.3 to remove the incorrect '1' notations.</li> <li>Page 53 – Delete recommendation 3, 'Bike Lanes', as the location and configuration of the north-south bike lane is being addressed by the</li> </ol> </li> </ol>

		<p>separate study 'Bondi Junction to Randwick Cycle Route Options' reported to Council on 21 July 2020.</p> <p>(d) Page 132 – Change wording of recommendation 6 under 14.6.3 to replace 'Align' with 'Investigate'.</p> <p>(e) Pages 53, 61, 89, 101, 111, 133, 145, 151, 157 – Sustainability and Environment – Decentralised Power – Amend 'Incentivise the uptake of rooftop solar' to 'Investigate incentivising...'</p> <p>(f) Page 144 – Public Realm – 5. Gould Street – Add new sentence at the beginning: 'To increase the sense of safety and amenity investigate a shared zone between Roscoe Mall and Curlewis Street, improve pedestrian accessibility...'</p> <p>(g) Page 163 – Transport and Accessibility – Add new clause: '2. Rearrange Parking – Investigate angled parking in Wairoa Avenue to increase parking provision within the centre.'</p> <p>(h) Page 14 – Table 1 – Capitalise 'aboriginal'.</p> <p>(i) Page 18 – Fourth paragraph, first sentence – Change 'The history, of course, begins with indigenous people of Sydney's east coast' to 'Prior to 1770, the history, of course, begins with the custodianship of Sydney's east coast.'</p> <p>(j) Page 18 – Fourth paragraph, second sentence – Change 'Aboriginal people lived....' to 'Aboriginal people have lived...'</p> <p>(k) Page 18 – Fourth paragraph, after the second sentence, add: 'They extensively manufactured from Bondi's volcanic extrusions the industrialised famous "Bondi Points", a particular design of stone blade found as far away as Western Australia.'</p> <p>(l) Page 18 – Fourth paragraph, current third sentence – Change 'on which may of' to 'on which many of'.</p> <p>(m) Page 18 – Fourth paragraph, last sentence – Change 'representing an indigenous heritage that is now globally recognised' to 'representing a First Nations heritage that is now maintained by current descendants and globally recognised as the world's oldest living culture.'</p>
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		<ol style="list-style-type: none"> <li>2. Prepares an Engagement Summary Report to be placed on the Have Your Say page for the project.</li> <li>3. Notes the Strategy recommendation for additional investigation in the following areas: <ol style="list-style-type: none"> <li>(a) An appropriate planning mechanism to support the retention of essential urban services throughout the local government area, including automobile services (mechanics, petrol stations, etc) as well as some larger format retailers (storage, hardware, etc).</li> <li>(b) A maximum floor space for supermarkets across all centres to ensure such a development would be compatible with the role and function of the centre and its place in the retail hierarchy.</li> <li>(c) The appropriate quantum of car parking for the success of centres.</li> <li>(d) A mechanism to encourage diversity of goods and service offerings in centres identified as Resilience Network Centres (RNC).</li> <li>(e) A scheme for historic façade upgrades in centres such as Bondi Road and Charing Cross.</li> <li>(f) Prepare a design manual for shopfronts, materials and signage in identified centres to be included in the Waverley Development Control Plan.</li> </ol> </li> </ol>
Council 15 September 2020	CM/5.2.1/20.09	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Approves the concept design for a temporary pop-up cycleway along Curlewis Street between Campbell Parade and Old South Head Road as documented in Attachment 1 (Curlewis Street Pop-up Cycleway for August TC), subject to detailed design.</li> <li>2. Delegates authority to Executive Manager, Infrastructure Services, to modify the design following preparation of detailed plans by TfNSW with input from Council officers.</li> <li>3. Notes that Transport for NSW: <ol style="list-style-type: none"> <li>(a) Notified residents and businesses along Curlewis Street of the proposed pop-up cycleway on Saturday, 5 September 2020, and intends to consider any community feedback when developing the detailed design.</li> </ol> </li> </ol>



		<p>(b) Intends to issue a follow up notification at least five days before construction works commence. Minutes of Council Meeting 15 September 2020 This is page 6 of the Minutes of the Ordinary Council Meeting held on 15 September 2020</p> <p>(c) Is estimating that construction will start in late October 2020.</p> <p>4. Officers conduct broad community consultation from February 2021 on the pop-up cycleway and the possibility of the cycleway becoming permanent following the temporary pop-up scheme.</p> <p>5. Requires that the detailed design process to be undertaken includes a road safety assessment for the following three options:</p> <p>(a) A safe north-south crossing of Curlewis Street at the pedestrian crossing on the western side of Gould Street.</p> <p>(b) A safe north-south crossing of Curlewis Street at the Glenayr Avenue signalised intersection.</p> <p>(c) No crossing of Curlewis Street with the cycleway to run along the northern side of Curlewis Street between Gould Street and Campbell Parade.</p> <p>6. Requires that the detailed design includes an examination of potential conflict between traffic westbound on Curlewis Street turning right into Old South Head Road and cyclists crossing Old South Head Road. The assessment is to consider the potential need to introduce a right-turn arrow for the turn from Curlewis Street within the signal design.</p> <p>7. Requires that the 40 km/h speed limit on the eastern end of Curlewis Street is extended to Old South Head Road upon opening of the cycleway.</p> <p>8. Officers complete a detailed review of cyclist transition to and from the cycleway at Campbell Parade.</p> <p>9. Officers investigate the implications of the cycleway along Curlewis Street upon deliveries to and from commercial premises and loading/truck zones.</p> <p>10. Receives a briefing report at the Strategic Planning and Development Committee meeting on 3 November 2020, or as appropriate, which includes any changes to the current concept design along Curlewis Street, and an updated timetable for construction and operation of both the Waverley and Woollahra components of the</p>
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		Beach to Bay pop-up cycleway.
Waverley Traffic Committee 28 May 2020	TC/V.07/20.05	<p><i>Council adopted the Traffic Committee's recommendation</i></p> <p>That Council:</p> <ol style="list-style-type: none"> <li>Approves in-principle the concept design for a fully separated pop-up cycleway along Curlewis Street between Campbell Parade and Old South Head Road as documented in Attachment 1 (Curlewis Street Pop-up Cycleway), for the purpose of: <ol style="list-style-type: none"> <li>Applying for funding.</li> <li>Undertaking site survey and commencing detail design.</li> </ol> </li> <li>Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should on-site circumstances warrant changes.</li> <li>Following confirmation of funding: <ol style="list-style-type: none"> <li>Requires detailed plans to be prepared showing modification to signs and line-markings and any changes to infrastructure to be submitted to Council's Traffic Committee for review.</li> <li>Requires Council Officers undertake community consultation as part of the detailed design process.</li> </ol> </li> </ol>
Council 19 May 2020	CM/8.1/20.05	<p>That Council:</p> <ol style="list-style-type: none"> <li>Note the recent announcement by Planning and Public Spaces Minister Rob Stokes for grants for Council for immediate pilot projects for cycleway and pedestrian widening and longer term projects.</li> <li>Notes the unanimous decision in November 2017 that Council investigates building a separated bicycle path from Bondi Beach (to our local government area boundary) to Rose Bay Wharf as part of Waverley's People, Movement and Places study – Signature Project 11 (Cycling Superhighways).</li> <li>Immediately apply for a grant for the Bondi Beach, Bondi (to Waverley's LGA boundary) to Rose Bay Wharf cycleway.</li> <li>Staff liaise with Woollahra Council to co-ordinate the development and implementation for the Old South Head Road to Rose Bay Wharf section of the cycleway.</li> </ol>

		<p>5. Investigates other projects, including opportunities (up to \$1 million) for longer term projects such as extra crossing points and trialling lower speed limits, which have also been considered by Waverley Council.</p>
<p>Council 19 May 2020</p>	<p>CM/8.4/20.50</p>	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Recognises that there are immediate and evolving changes in demand and movement patterns for various transport modes (car, share car, on-demand services, bus, bicycle and pedestrian) within, to and from Waverley as a result of COVID-19.</li> <li>2. Recognises the Federal and State Government's intention of easing COVID-19 related restrictions, enabling more people to work, shop and visit.</li> <li>3. Initially and urgently undertake preliminary assessment of what actions might be needed and could be undertaken to facilitate immediate and potential modal changes in transport demand in the short-term.</li> <li>4. Subsequently prepares a report for consideration of longer-term changes.</li> <li>5. Investigates options for short and long-term changes including, but not limited to: <ol style="list-style-type: none"> <li>(a) Wider footpaths.</li> <li>(b) Extra pedestrian crossing.</li> <li>(c) Changes to traffic light signalisation</li> <li>(d) Bike lanes.</li> <li>(e) Loading zones.</li> <li>(f) Drop off spaces.</li> </ol> </li> <li>6. Consults with relevant state government authorities including Transport for NSW and Sydney Buses.</li> <li>7. Approaches the relevant state government departments for immediate and longer-term grant funding.</li> </ol>
<p>Council 21 November 2017</p>	<p>CM/8.6/17.11</p>	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Investigates building a separated bicycle path route from Bondi Beach (to our LGA boundary) to Rose Bay wharf as part of the Waverley's People, Movement and Places study – Signature Project 11 (Cycling Superhighways).</li> </ol>

		<ol style="list-style-type: none"> <li>2. Notes that Woollahra Council has agreed to write to Mayor of Waverley Council seeking their support to deliver this route as a joint initiative.</li> <li>3. Requests staff to liaise with Woollahra Council as appropriate, and prepare a report on the implementation of a separated route (including budget implications) for the Old South Head Road to Bondi Beach section of this route. The report to also consider any additional stormwater drainage that may be identified by the flood mitigation mapping project, and a joint Waverley Woollahra application for a funding grant from the RMS to prepare a feasibility study for the route.</li> </ol>
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#### 4. Discussion

A concept design package suitable for community consultation has been developed based on the Curlewis Street character and the design principles of the project.

Feedback from the community and key stakeholders was considered as part of the development of this design. The key design elements, which align with community feedback, include:

- Safe movement of pedestrians.
- Night-time entertainment and trading.
- Pedestrian through-site links.
- Wide footpaths.
- Accessibility of people of all abilities.
- Trees, planting and greenery.
- Public recycling facilities.
- Community and verge gardens.

The following action plan has been developed for community consultation:

##### Community consultation

- Engage Bondi, Bondi Beach and Rose Bay precincts.
- Engage Bondi Chamber of Commerce.
- Engage BIKEast.
- Engage Transport for NSW and Woollahra Council.
- Email Councillors and internal stakeholders.
- Engage residents and local businesses.
- Have Your Say page.
- Marketing materials.
- Have Your Say day or online.
- E-news.
- Article in *The Beast* or the *Wentworth Courier*

During the concept design development of the Curlewis Street Streetscape and Cycleway Upgrade, stakeholder engagement was also undertaken to assess key considerations and opportunities. Council officers engaged with major property managers, TfNSW, Woollahra Council, Transdev (previously Sydney

Busses), the Bondi Chamber of Commerce and Councillors. This feedback will be consolidated into the community consultation package for further commentary by the greater community.

We will be publicly exhibiting a preferred design option and will also provide an alternative design solution for both the intersections of Old South Head Road and Campbell Parade. Key elements are described below:

### **Safe movement of pedestrians, wider footpaths, accessibility of people of all abilities and pedestrian through-site links**

Curlewis Street has been identified as a street with high pedestrian activity. This is due to the proximity to the beach, close proximity to schools, presence of public transport, mixed commercial and residential area.

The existing conditions along Curlewis Street contain some deficiencies regarding pedestrian safety and comfort. These include:

- Non-compliant kerb ramps.
- Narrow footpaths.
- Trip hazards.
- Large crossing distances.
- Reduced sight lines at pedestrian crossings and intersections.
- Poor lighting.

This project proposes the following treatments to improve the pedestrian experience along Curlewis Street:

- Continuous footpaths at intersections. These treatments are proposed to be at grade with the footpath and include garden beds. This will emphasise pedestrian presence in the area, increase sight lines and rectify kerb ramp compliance.
- Renewal of footpath assets.
- Self-enforcing 40 km/h for vehicles and the introduction of traffic calming devices and street trees.
- Renewal of street lighting.
- Separated cycleway.

### **Night-time entertainment and trading**

This project proposes the following treatments to improve the night-time experience along Curlewis Street.

- Renewal of street lighting – increasing and promoting pedestrian safety and use.
- Introduction of multi-function poles – increasing the functionality of lighting to allow for better night experience.
- Improve paving for outdoor dining.
- Renewal of footpath assets.
- Increase public domain amenity.

### **Trees, planting and greenery**

This project proposes the following treatments to meet the community desire to improve the greening of Curlewis Street. These include:

- Maintain and protect existing viable trees.
- Inclusion of 45 new trees throughout.
- Removal of 18 unhealthy trees.
- Introduction of traffic calming devices with planting and trees.

- Establish turfed areas in residential areas, adjacent to new wider footpath.

### **Separated cycleway (preferred and alternative options)**

The cycleway component of the project has been under consideration since the 2013 Waverley Bike Plan and was specifically identified for investigation by both Waverley and Woollahra Councils in 2017. Curlew Street is currently identified as a local bike route and has a number of bicycle logos painted on the road surface although most are worn and few remain effectively visible, these logos and the green bike lanes near the intersection with Old South Head Road were in place prior to 2007 and have not been refreshed.

The proposed cycleway is aligned to the northern side of Curlew Street and links from the existing painted bike lanes on Campbell Parade to the Old South Head Road and the shared path around the golf courses. The cycleway is positioned on the northern side of Curlew Street to minimise the number of driveways that are crossed and to align with the existing shared path in Woollahra. The cycleway is mostly comprised of a bike path that has 1.2m wide lane in each direction between the kerb and the parking lane. From the Wellington Street intersection to the Old South Head Road intersection the cycleway becomes a shared path with varied crossing treatments at Wellington Street, Blair Street and Simpson Street.

To maintain suitable lane widths for vehicles on Curlew Street the cycleway pushes the kerb and gutter north by approximately 300 mm, as this possible as the kerbs is being renewed as part of the broader streetscape works. However, this does impact upon the location of existing street trees, to mitigate this effect the kerb is proposed to bend around existing street trees to its current location resulting in a localised narrowing of the bike path, this technique is endorsed by TfNSW and is implemented on other bike paths elsewhere in Sydney, most notably on Wilson Street in Newtown.

This technique maintains and protects the viable existing street trees and will be supplemented by 45 new street trees that will replace 18 trees that are currently not thriving to increase the total number of street trees by 27.

Alternative options will be presented for both the Old South Head Road and Curlew Street end of the cycleway. These alternative options are provided to assist the community in providing informed feedback about key considerations like traffic movements, access to driveways and overall active transport solutions. These alternative options will be detailed in the consultation package.

### *O'Sullivan Road Update*

The Curlew Street Cycleway is the Waverley component of the Bay to Beach (B2B) Cycleway. The remaining portion is along O'Sullivan Road in Rose Bay is being delivered by Woollahra Council. TfNSW and Woollahra Council are working together to deliver the cycleway along O'Sullivan Road.

### **Other items that will be incorporated:**

- Electric vehicle (EV) charging points. Council officers are exploring the inclusion of EV charging points within the proposed multifunction poles
- Stormwater investigations. Council officers are exploring treatments to reduce the amount of water runoff from the streetscape and the adjoining properties. These include, bioretention tree pits and custom-built infiltration/detention systems. It is anticipated that the water infiltration and detention effects of such measures will reduce downstream ponding and overland flow impacts. This is particularly prevalent at the Glenayr Ave and Warners Road intersection (Seven Ways).

## **Traffic implications**

The Curlewis Street Streetscape Upgrade project proposes changes to the road that will have implications to traffic in the area. Post consultation and separate to this report, these changes will be presented to the Waverley Traffic Committee and then subsequently forwarded on to Council for approval.

Parking changes along the length of Curlewis Street ultimately result in a net loss of 5 spaces. These losses are because of changes to regulations and standards requiring “no stopping” setbacks at intersections and at prescribed traffic control devices like pedestrian crossings.

### *Investigations from September 2020 resolution*

A number of concerns requiring additional information were identified in the resolution at the September 2020 Council meeting. These concerns have been addressed in the current design:

- Alternative options for crossing Curlewis Street: There was an investigation of the potential alternative crossing at Glenayr Ave, however integrating a diagonal crossing into the intersection was not considered appropriate as all direction ‘scramble’ type crossings are typically not supported by TfNSW. The continuation of the cycleway along the northern side of Curlewis has been incorporated with widening of the footpath in front of the entry and exit to the Pacific Shopping Centre and Apartment carpark.
- Crossing Old South Head Road: A Road Safety Assessment (RSA) was undertaken by TfNSW for the existing street and the proposed pop-up cycleway design. This assessment did not find any significant potential conflict for the crossing over Old South Head Road for bicycles or pedestrians with vehicles turning north along Old South Head Road. However, the RSA did identify the slip lane as a significant point of conflict. This has been addressed in the current preferred concept plan.
- 40 km/h zone extension to Old South Head Road: the extension of the 40 km/h High Pedestrian Activity Area from Glenayr Ave to Old South Head Road was included as part of the pop-up cycleway design, it related to the narrowed vehicle lanes and the plastic cycleway dividers that were part of the pop-up, it is not currently proposed to extend the 40 km/h zone.
- Termination of the cycleway at Campbell Parade: To facilitate the connection of the Curlewis Street cycleway to the bicycle lanes on Campbell Parade it is necessary to provide a bicycle crossing at the intersection to enable a safe environment for people walking, bike riders and drivers. To achieve this the cycleway will cross Campbell Parade to the beach side. The alternative option enables the cycleway to end in a shared path at the intersection with Campbell Parade.
- Loading and truck zones: There are no existing Loading or Truck Zones along Curlewis Street. However, there are regular deliveries to the Bondi Hotel between Campbell Parade and Gould Street although there is no designated zone. In this location it is proposed to provide a wider parking lane to accommodate these deliveries. The preferred option reduces this impact by placing the cycleway on the northern side of the road.

### *Key stakeholder consultation 2022*

In April and May 2022, the development of the project was discussed with key project stakeholders and items discussed during that process will be integrated into the design with any changes resulting from the Community Consultation.

## **5. Financial impact statement/Time frame/Consultation**

Proposed community consultation arrangements are outlined above in the discussion.

In accordance with the Councillor Engagement Process for Capital Works Projects, officers propose to proceed to Step 8 once community consultation concludes. Step 8 states that:

*'Step 8: where no significant changes are proposed to be made to the concept design, Councillors will be notified via email that the project is to proceed to detailed design. The email will include the revised concept design with the non-significant amendments shown and annotated or annotated on the concept design as numbered comments with the numbers referenced in the design and/or with arrowed lines pointing to the changes made. If a Councillor believes that there is a problem with the revised concept design, and that the detailed design and tender process should not yet proceed, they must contact the Director (within five business days) to determine next steps, if any. These next steps may be a further revised design, community consultation, and/or Councillor workshop, and would be determined by the Director following consultation or notification, as appropriate, with Councillors.'*

The subsequent consultation/approval stages include exhibiting the Review of Environmental Factors including the detailed design. However, if significant changes arise out of Step 8 then we will undertake a secondary consultation on the updated concept package.

The Curlewis Street Streetscape and Cycleway Upgrade are funded separately. The funding for any cycleway related components has already been partially funded by TfNSW to an approximate amount of \$1.0m (\$165k for design and \$835k pending for construction) in addition officers are seeking an additional \$2m of construction grant funding that will be contingent upon Council's endorsement of this project. Although, it should be noted that the delivery of the cycleway significantly reduces the streetscape renewal component of the project.

The draft Long Term Financial Plan includes a budget of \$4.5 million across 2022–23 and the 2023–24 financial years.

## **6. Conclusion**

It is recommended that Council approves and publicly exhibits for 28 day the Curlewis Street Streetscape and Cycleway Upgrade concept design.

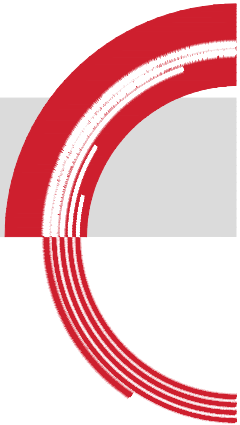
## **7. Attachments**

1. Curlewis Street - Streetscape and Cycleway Concept Design [↓](#) .



# CURLEWIS STREET - STREETScape UPGRADE

## CONCEPT DESIGN PACKAGE



LOCALITY PLAN

SOURCE: NEARMAPS (2020)




# Curlewis Street Streetscape Upgrade

Curlewis Street is not just a street, it’s a community-hub that provides essential services and plays an important role in the liveability of the area. Our proposed design is guided by the following principles:



Interesting & Intriguing | Beautiful | Community-minded | Local | Sustainable & Green | Buzzing in the future

Environmental principles	Heritage principles	Placemaking and street activation principles	Traffic and transport principles (including active transportation)	Strategic asset management principles
				
 Reduce electricity usage	 Reinforce historic, architectural and aesthetic significance	 Encourage activation and opportunities for gathering spaces	 Promote use of active transport modes	 Consistency in material palettes across Council’s public spaces
 Promote uptake of electric vehicles	 Respond to and complement heritage items (including buildings)	 Consider footpath widening where increased usage can be facilitated	 Improve safety and accessibility for active and public transport modes	 Improved compliance to Australian Standards
 Improve water quality	 New works should not replicate existing historical elements	 Increase greenery and variety of planting	 Create self-enforcing 40km/h speed zone	 Resilient materials
 Maximise tree canopy	 Maintain character of shopping strip	 Improved commercial zone village uplift	 Safe environment for children accessing local schools	 Value for money and improved life expectancy of Council’s assets
 Utilise recycled construction materials		 Improve night time experience	 Improve safety and efficiency of intersections	 Ensure new assets are easy to maintain
 Reduce heat island effect		 Improve waste services	 Improved wayfinding signage	

You may be interested in Waverley Council’s policies, strategies and plans, which have shaped the design framework:

- ✔ Community Strategic Plan
  - ✔ Environmental Action Plan
  - ✔ Strategic Asset Management Plan
- ✔ Street Design Manual
  - ✔ Public Domain Technical Manual
- ✔ Our Liveable Places Centres Strategy
  - ✔ People, Movement and Places

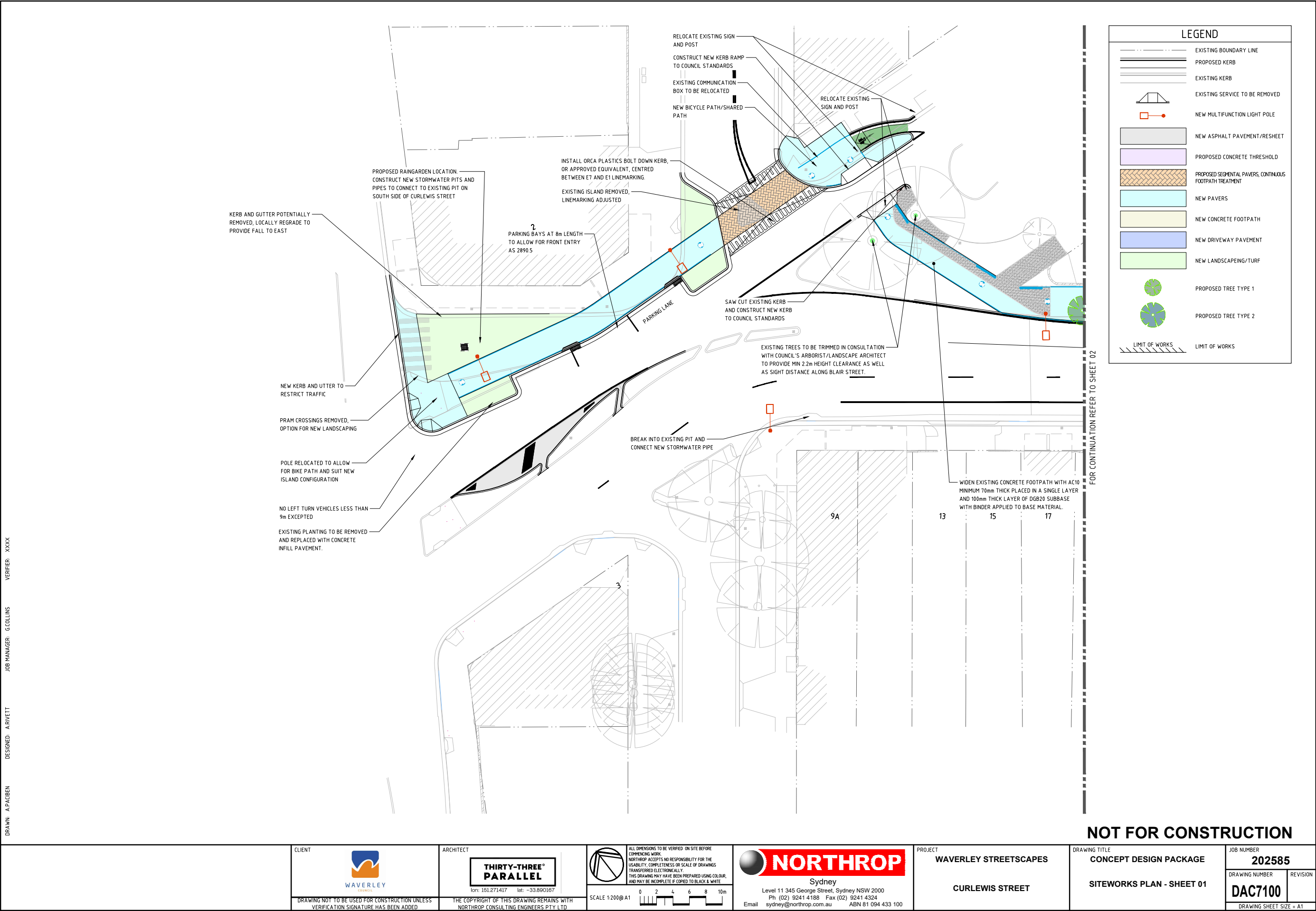
For more information:  
[majorprojects@waverley.nsw.gov.au](mailto:majorprojects@waverley.nsw.gov.au)

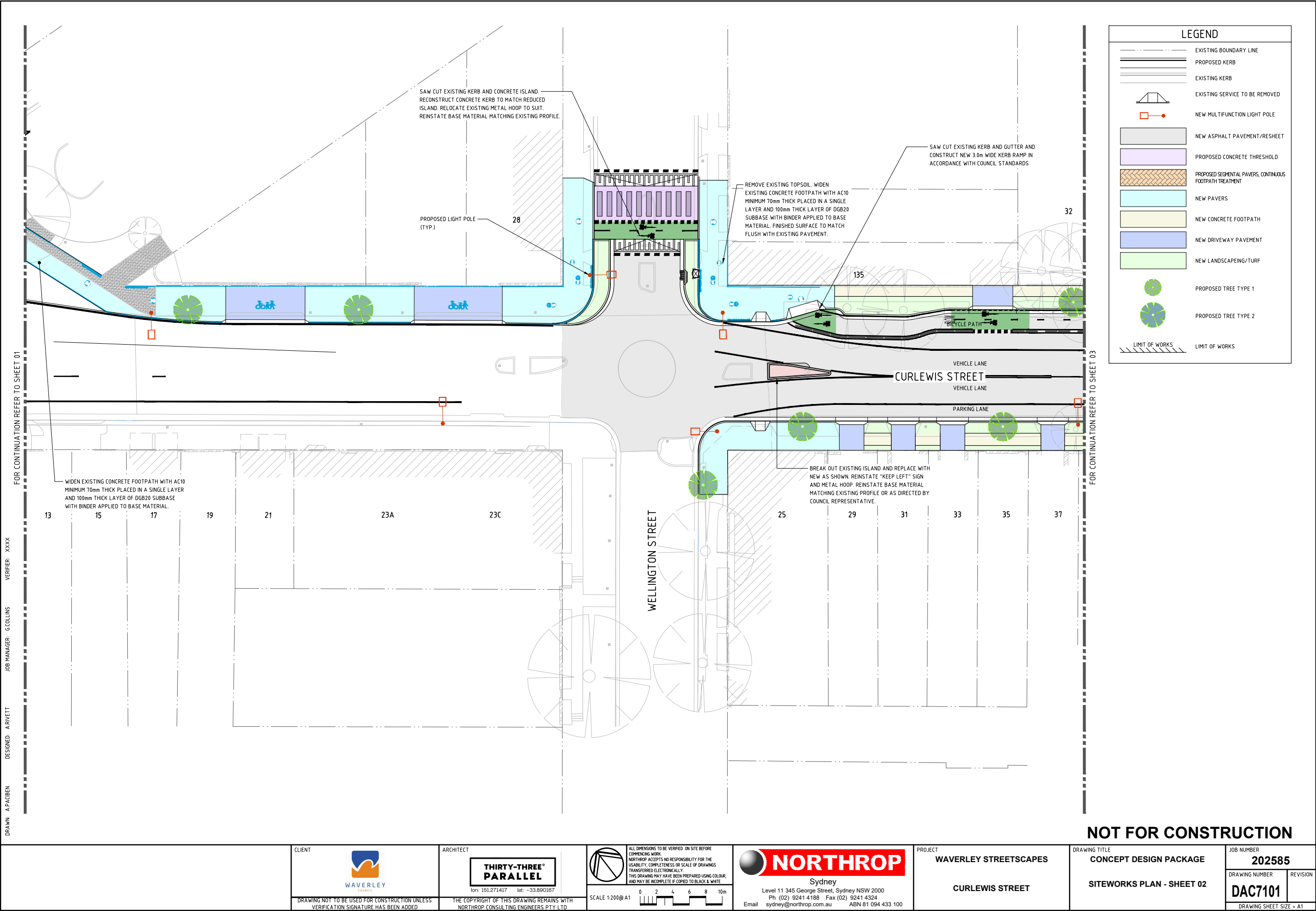


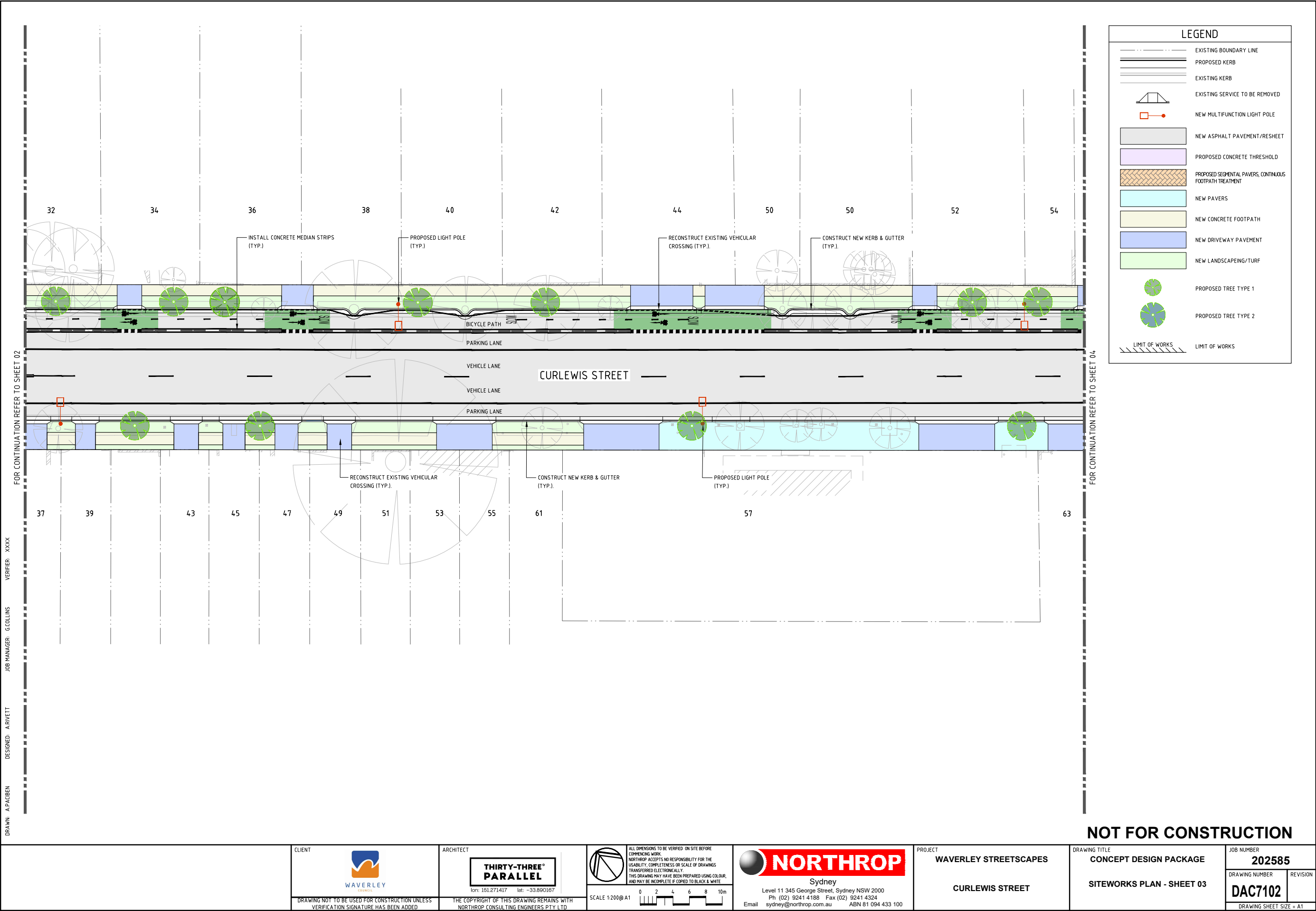


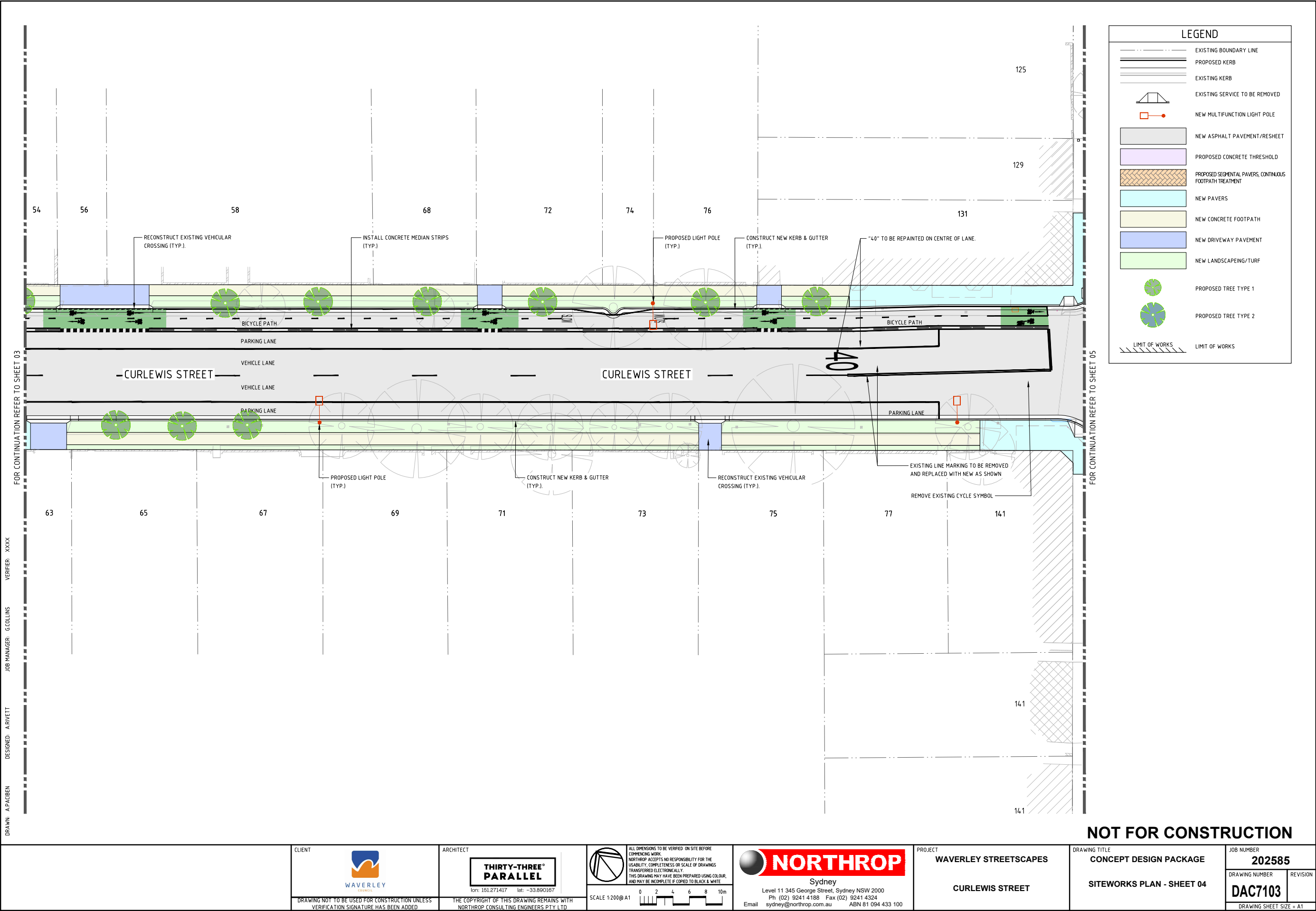
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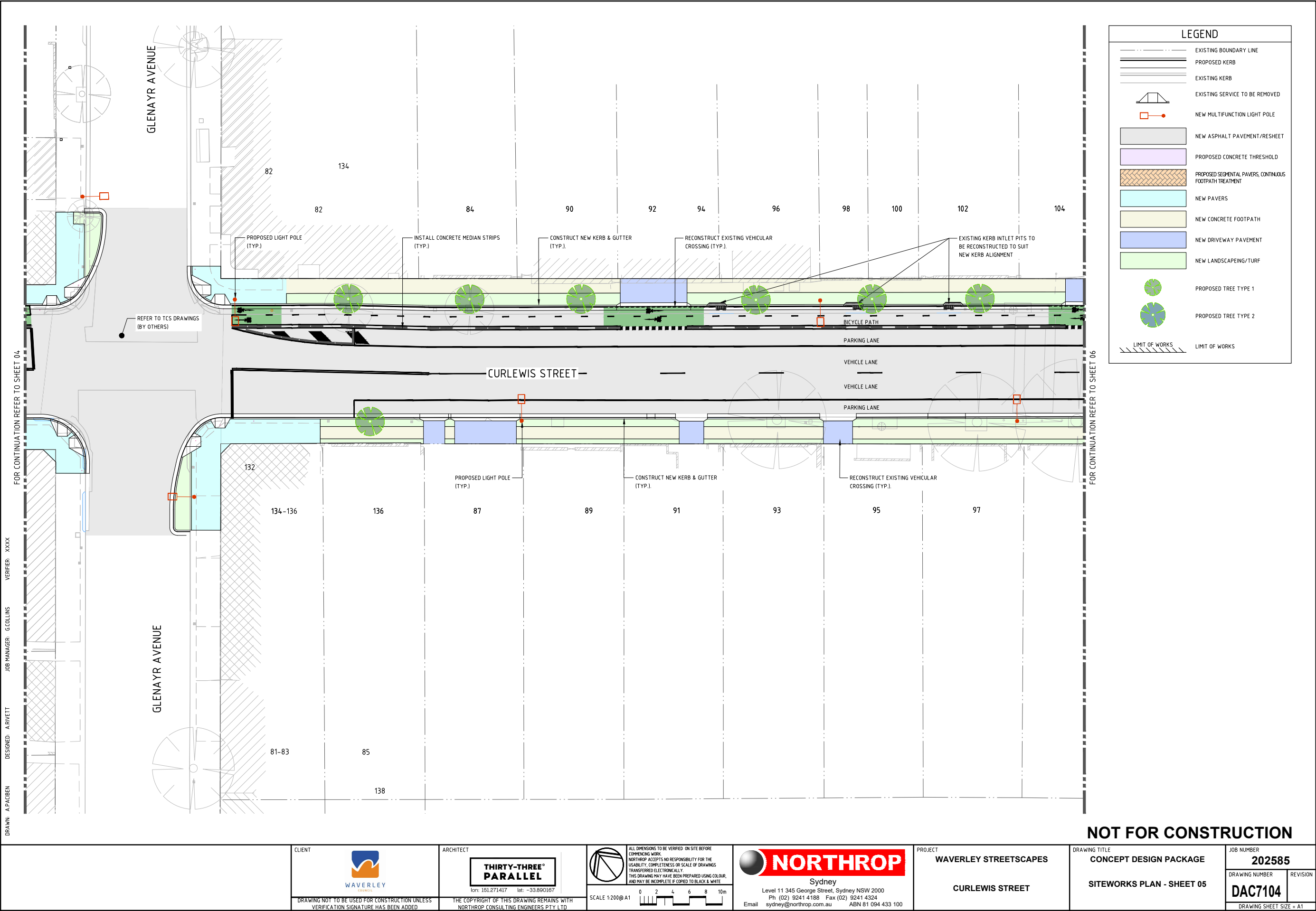




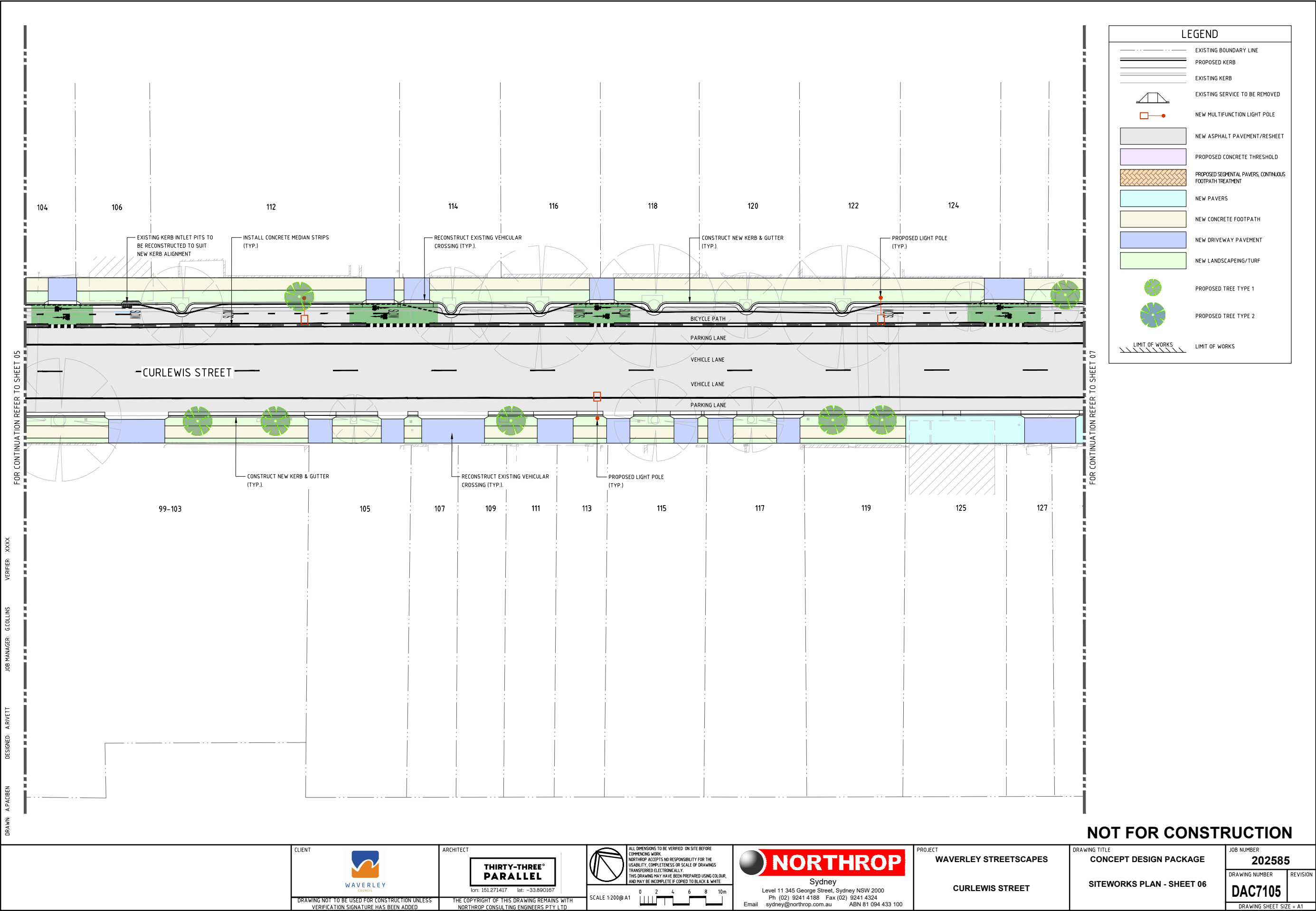


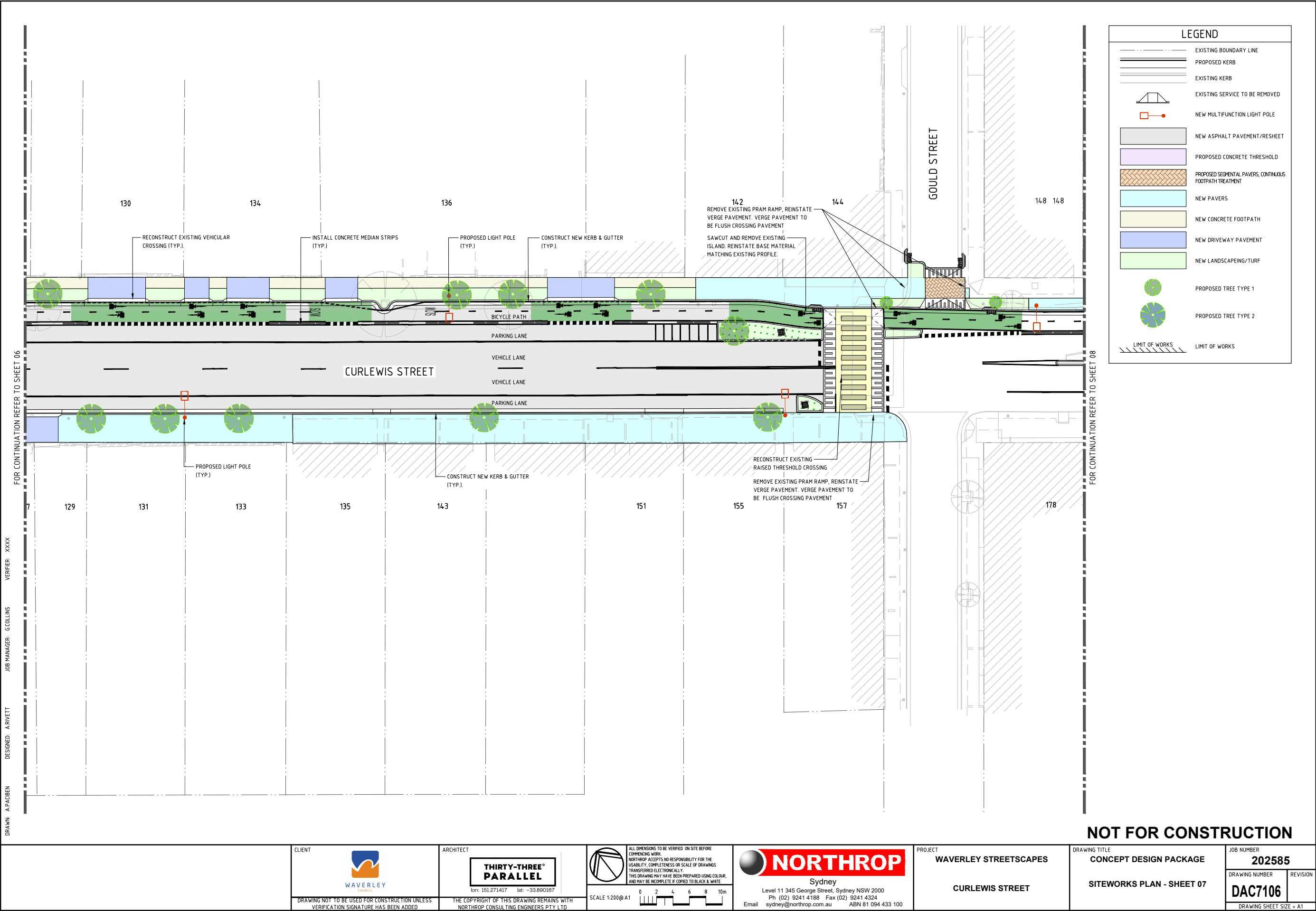












LEGEND

EXISTING BOUNDARY LINE

PROPOSED KERB

EXISTING KERB

EXISTING SERVICE TO BE REMOVED

NEW MULTIFUNCTION LIGHT POLE

NEW ASPHALT PAVEMENT/RESHEET

PROPOSED CONCRETE THRESHOLD

PROPOSED SEGMENTAL PAVERS, CONTINUOUS FOOTPATH TREATMENT

NEW PAVERS

NEW CONCRETE FOOTPATH

NEW DRIVEWAY PAVEMENT

NEW LANDSCAPING/TURF




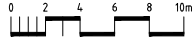

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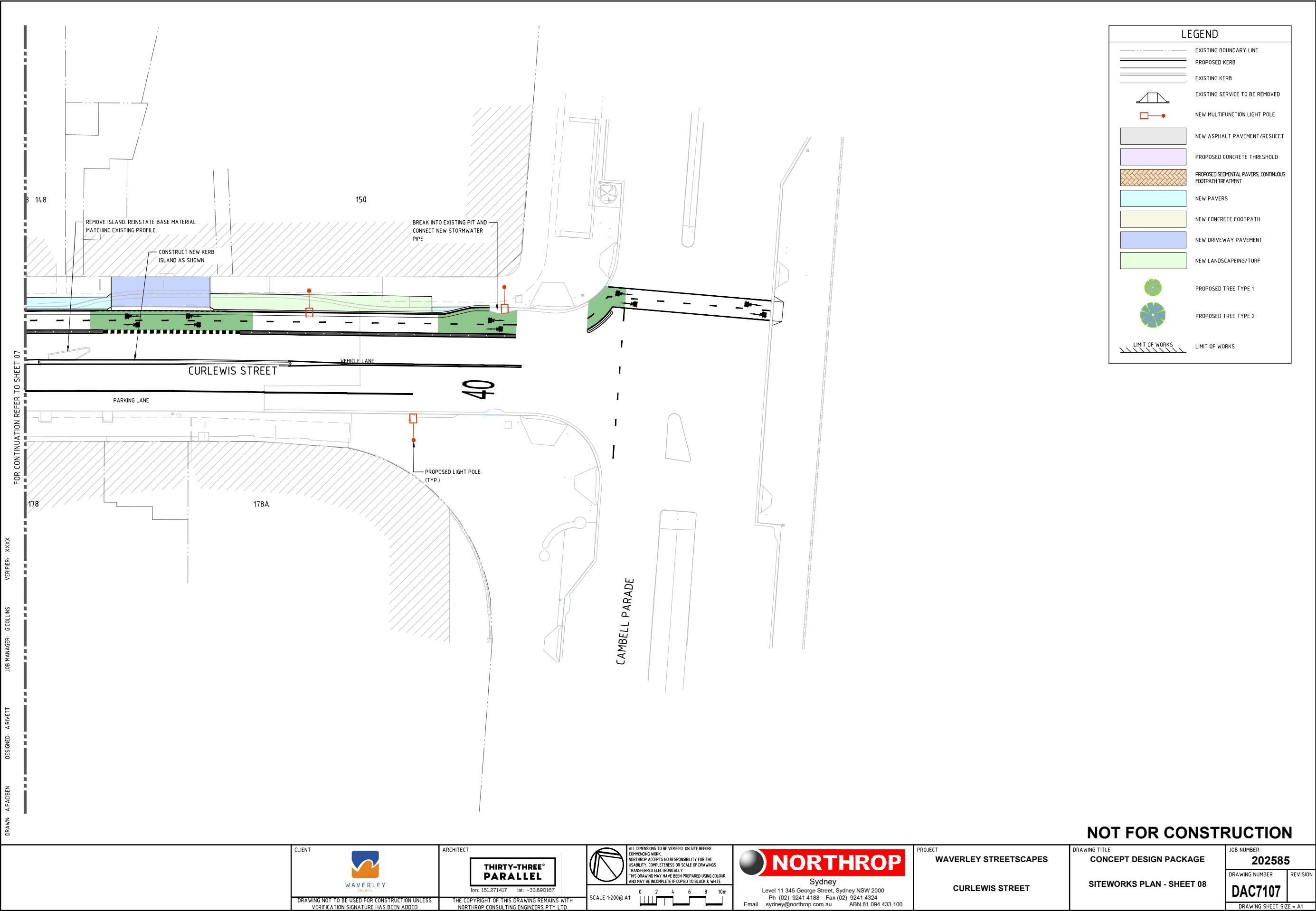
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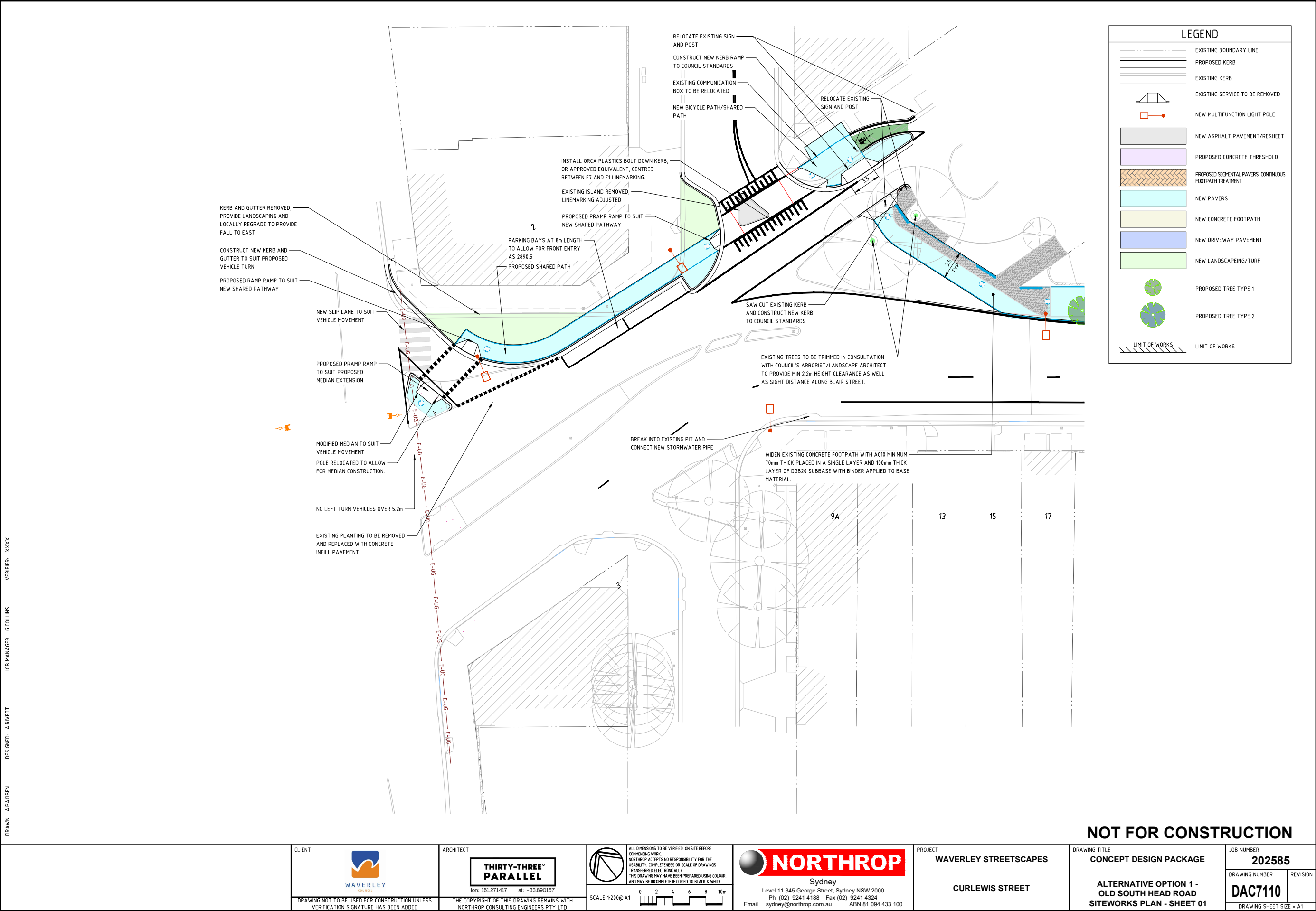
LIMIT OF WORKS

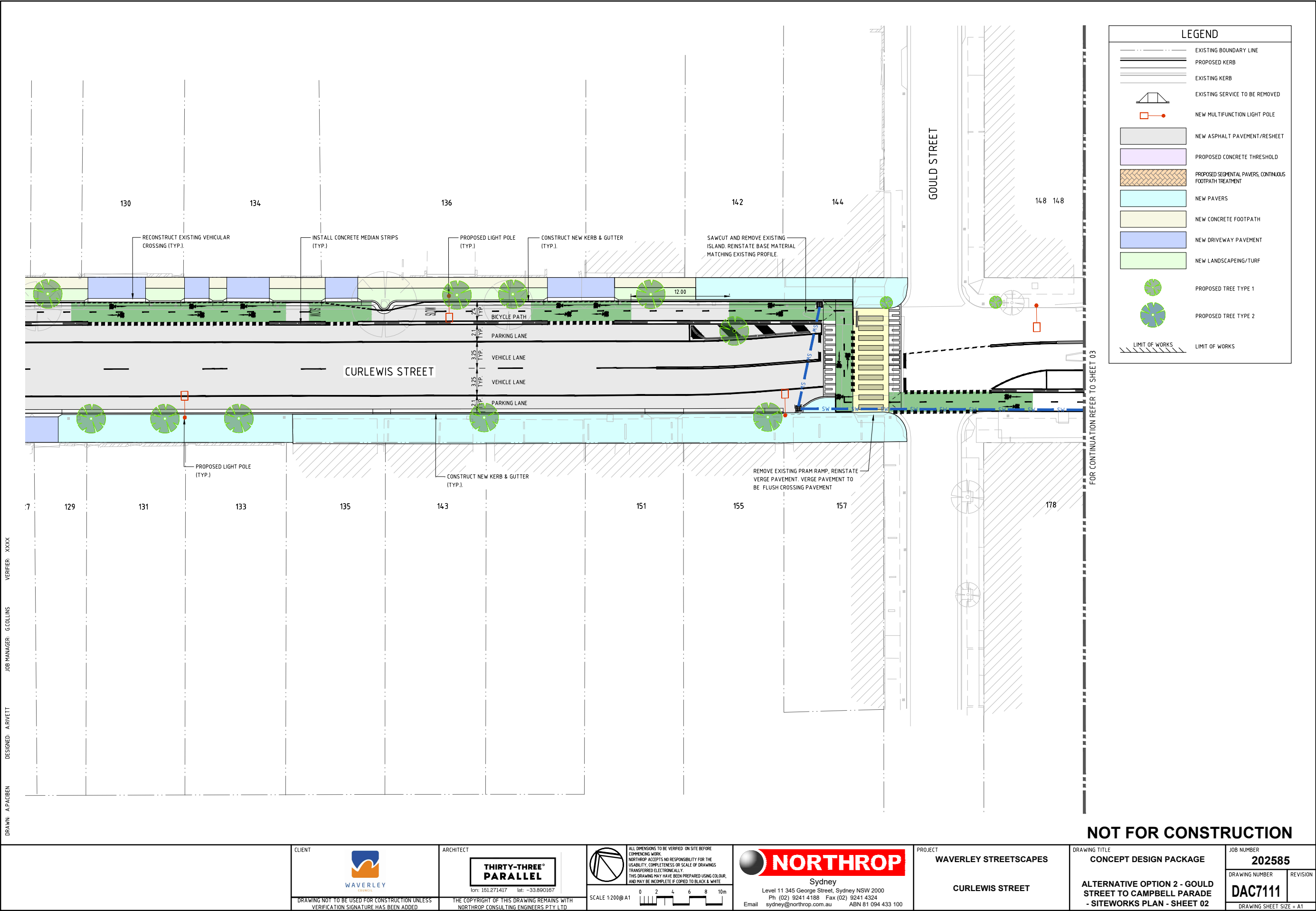
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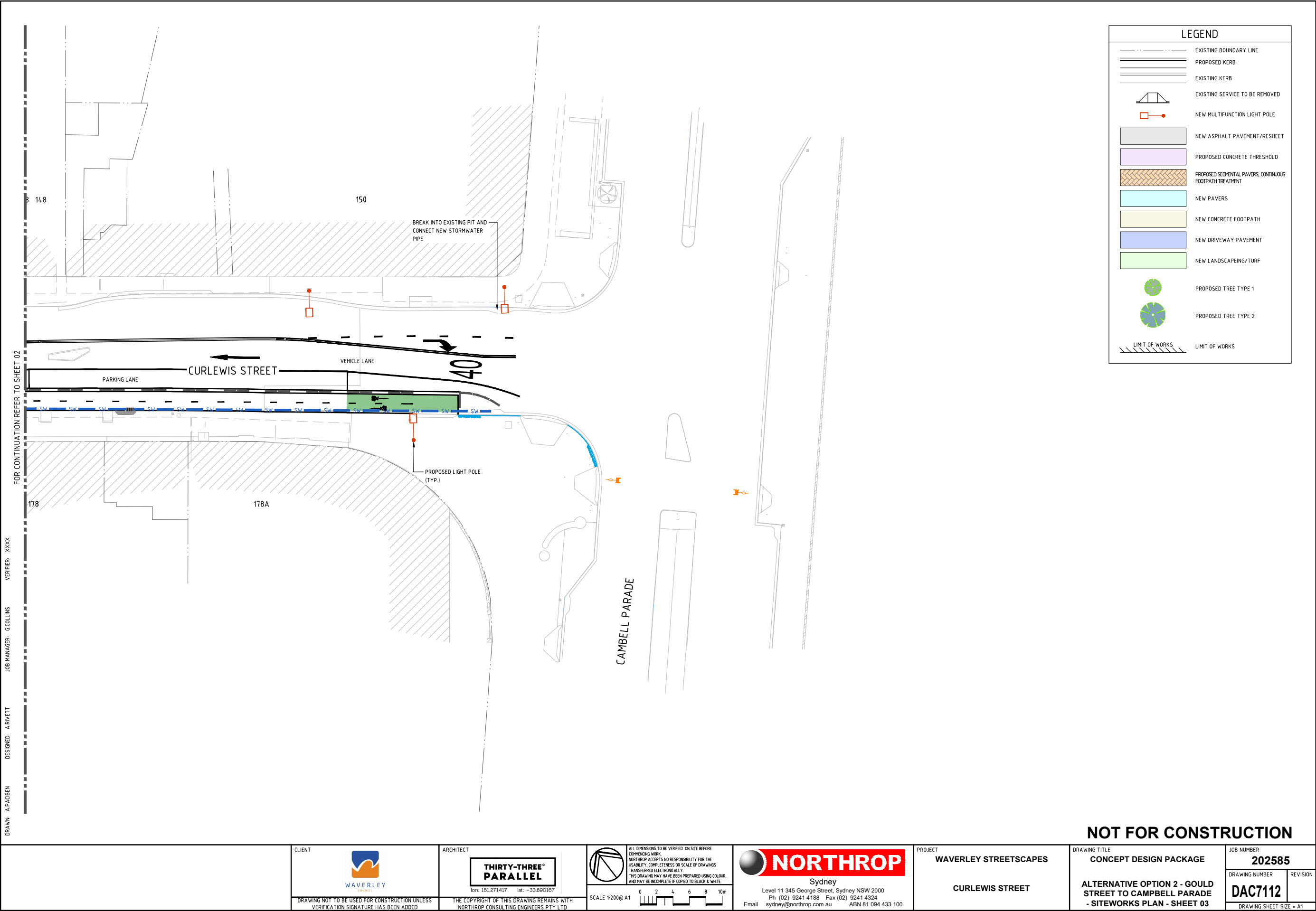
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DRAWN: A.PACIBEN DESIGNED: A.RIVETT JOB MANAGER: G.COOLINS VERIFIER: XXXX	<div>CLIENT</div> <div> WAVERLEY COUNCIL</div> <div>DRAWING NOT TO BE USED FOR CONSTRUCTION UNLESS VERIFICATION SIGNATURE HAS BEEN ADDED</div>	<div>ARCHITECT</div> <div> THIRTY-THREE<sup>®</sup> PARALLEL</div> <div>lon: 151.271417 lat: -33.890167 THE COPYRIGHT OF THIS DRAWING REMAINS WITH NORTHROP CONSULTING ENGINEERS PTY LTD</div>	<div> ALL DIMENSIONS TO BE VERIFIED ON SITE BEFORE COMMENCING WORK. NORTHROP ACCEPTS NO RESPONSIBILITY FOR THE USABILITY, COMPLETENESS OR SCALE OF DRAWINGS TRANSFERRED ELECTRONICALLY. THIS DRAWING MAY HAVE BEEN PREPARED USING COLOUR, AND MAY BE INCOMPLETE IF COPIED TO BLACK &amp; WHITE.</div> <div>SCALE 1:200@A1</div> <div></div>	<div> Sydney Level 11 345 George Street, Sydney NSW 2000 Ph (02) 9241 4188 Fax (02) 9241 4324 Email sydney@northrop.com.au ABN 81 094 433 100</div>	<div>PROJECT</div> <div>WAVERLEY STREETSCAPES</div> <div>CURLEWIS STREET</div>	<div>DRAWING TITLE</div> <div>CONCEPT DESIGN PACKAGE</div> <div>SITeworks PLAN - SHEET 07</div>	<div>JOB NUMBER</div> <div>202585</div>	
							<div>DRAWING NUMBER</div> <div>DAC7106</div>	<div>REVISION</div>
							<div>DRAWING SHEET SIZE = A1</div>	















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JOB MANAGER: G COOLINS  
DESIGNED: A RIVETT  
DRAWN: A PACIGEN

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					<div>DRAWING NUMBER</div> <div>DAC7500</div>	<div>REVISION</div>
					<div>DRAWING SHEET SIZE = A1</div>	





BEFORE

AFTER



OLD SOUTH HEAD ROAD STREET - EXISTING VS PROPOSED

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JOB MANAGER: G. COLLINS  
DESIGNED: A. RIVETT  
DRAWN: A. PACIBEN

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							<div>DRAWING NUMBER</div> <div>DAC7800</div> <div>DRAWING SHEET SIZE = A1</div>



BEFORE





AFTER



GOULD STREET - EXISTING VS PROPOSED

VERIFIER: GCOLLINS  
JOB MANAGER: ARVETT  
DESIGNED: A.PACIBEN  
DRAWN: A.PACIBEN

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	<div>CLIENT</div> <div><div>WAVERLEY</div></div> <div>DRAWING NOT TO BE USED FOR CONSTRUCTION UNLESS VERIFICATION SIGNATURE HAS BEEN ADDED</div>	<div>ARCHITECT</div> <div><div>THIRTY-THREE<sup>®</sup> PARALLEL</div><div>lon: 161.271417    lat: -33.890167</div></div> <div>THE COPYRIGHT OF THIS DRAWING REMAINS WITH NORTHROP CONSULTING ENGINEERS PTY LTD</div>	<div>ALL DIMENSIONS TO BE VERIFIED ON SITE BEFORE COMMENCING WORK. NORTHROP ACCEPTS NO RESPONSIBILITY FOR THE USABILITY, COMPLETENESS OR SCALE OF DRAWINGS TRANSFERRED ELECTRONICALLY. THIS DRAWING MAY HAVE BEEN PREPARED USING COLOUR, AND MAY BE INCOMPLETE IF COPIED TO BLACK &amp; WHITE.</div>	<div><div>NORTHROP</div><div>Sydney</div><div>Level 11 345 George Street, Sydney NSW 2000 Ph (02) 9241 4188   Fax (02) 9241 4324 Email   sydney@northrop.com.au   ABN 81 094 433 100</div></div>	<div>PROJECT</div> <div>WAVERLEY STREETSCAPES</div> <div>CURLEWIS STREET</div>	<div>DRAWING TITLE</div> <div>CONCEPT DESIGN PACKAGE</div> <div>PHOTOMONTAGE - SHEET 02</div>	<div>JOB NUMBER</div> <div>202585</div>
							<div>DRAWING NUMBER</div> <div>DAC7801</div> <div>DRAWING SHEET SIZE = A1</div>

**REPORT**  
**CM/7.11/22.05**

**Subject:** Bronte Surf Club and Community Facilities Building Upgrade - Project Update

**TRIM No:** A20/0329

**Author:** Sharon Cassidy, Acting Director, Community, Assets and Operations  
Andrew Best, Executive Manager, Property and Facilities

**Director:** Sharon Cassidy, Acting Director, Community, Assets and Operations

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**RECOMMENDATION:**

That Council:

1. Notes that the Public Private Partnership design process for the Bronte Surf Club and Community Facilities Building Upgrade has been paused with Bronte Surf Life Saving Club in line with the processes detailed in the Probity Guidelines for Capital Project Partnerships.
2. Notes the process the Public Private Partnership Project Control Group and Project Executive Group have followed to terminate the contract with the previous architect and progress to updating the Heads of Agreement.
3. Notes the outcomes of the stakeholder and community consultation undertaken by Bronte Surf Life Saving Club and detailed in the Engagement Report attached to the report (Attachment 3).
4. Endorses the concept design prepared by Bronte Surf Life Saving Club attached to the report (Attachments 1 and 2) and proceeds to lodge a development application.
5. Authorises the General Manager negotiate an updated Heads of Agreement between Council and the Club, with the agreement (including revised funding proposal) to be reported to Council for endorsement prior to execution.
6. Notes that, under section 55(3)(m) of the *Local Government Act 1993*, Council is not required to invite tenders before entering into a contract if it has entered into a Public Private Partnership.
7. Authorises the General Manager to negotiate directly with Philip Leamon and Associates for head consultant services for the design documentation for the Bronte Surf Club and Community Facilities Building Upgrade.
8. Notes that any contract resulting from the direct negotiations will be between Council and Bronte Surf Club and jointly, and Philip Leamon and Associates.

**1. Executive Summary**

In 2019, Council entered into a Public Private Partnership with Bronte Surf Life Saving Club to deliver the Bronte Surf Club and Community Facilities Upgrade project. Following consultation on the concept design developed in 2020, Council resolved for the General Manager to direct the PPP PCG to commence a design review process based on design review principles developed from the public participation process with a

report back to Council with two proposals that respond to issues raised through the community consultation process. In early 2022 Council and the Club agreed to pause the PPP process as agreement could not be reached on an agreed design to move forward with. The Club has worked with architects to develop an alternative concept design and has undertaken stakeholder and community consultation on this design. This report presents that concept design, the outcomes of consultation and recommends that Council proceed to Development Application documentation and lodgement as well as progressing negotiations to update the Heads of Agreement.

## **2. Introduction/Background**

### **Background to Public Private Partnership**

The Bronte Surf Life Saving Club (the Club) was established in 1903 and is one of the oldest surf clubs in Australia. The club currently occupies a Council owned building located on Bronte Park (which is Crown Land administered by Council). As a statutory body, Council is required to exercise its functions in accordance with all duties and obligations imposed upon it by statute and common law. Council, in addition to being the asset owner, is Crown Land Manager for Bronte Park under the *Crown Land Management Act 2016*.

A building condition survey was undertaken by consultant Asset Technology Pacific (ATP) on all Council buildings in 2016–17. The assessment of the Bronte Surf Club building identified that the club is being in poor condition. This rating indicates a serious deterioration in some major building elements including the external fabric.

A recommendation from the ATP condition survey was to undertake further structural investigations on the building. Building engineers Ducros Design carried out a structural assessment on the Club building in March 2018. The report recommended a number of essential works that were required to be carried out in the short term. The most urgent works have been completed. The Ducros report states, *'it is our recommendation that any repairs be considered a temporary solution whilst redevelopment of the site is prepared'* and *'ultimately the demolition and rebuilding will provide the long-term solution for this building which is reaching the end of its commercial life.'*

officers subsequently entered into discussions with the Club in relation to the Ducros report and the future of the building. In December 2018, in line with its Probity Guidelines for Capital Project Partnerships, Council endorsed a Heads of Agreement between Council and the Club for the development of a new surf club and associated community facilities. The Heads of Agreement was executed by both parties in December 2018.

In March 2019, Council officers wrote to the Office of Local Government (OLG) seeking approval to proceed with the project as a Public-Private-Partnership (PPP). Following an assessment by OLG, the PPP project was deemed 'not high-risk' as defined in *OLG's Guidelines on the Procedures and Processes to be followed by Local Government in PPP*, allowing the project to progress.

A Public Private Partnership Project Control Group (PPP PCG) comprising members of the Club and Council to oversee the progress of the project. This PPP PCG met regularly though 2019, 2020 and 2021.

In June 2021, Council approved an update to the HOA to reflect up to date grant funding information.

### **Previous design process**

In September 2019, following a competitive tender process, Council engaged Choi Rophia Fighera (Chrofi) as the head consultant for the project.



In September 2019, Council officers undertook stage 1 community consultation. Following this consultation period, Council officers worked closely with the Club in developing four high-level options and subsequently selected a preferred option. The options, including the preferred option, were presented at a Council workshop on 22 January 2020, with the presentation material circulated to all Councillors via email on 24 January 2020.

In March 2020, Council officers reported on the stage 1 community consultation and outlined the four high level options developed. Council endorsed Option 4 as the preferred option to be developed to a concept design suitable to undertake stage 2 community consultation. The concept design was worked up through the Public Private Partnership Project Control Group (PPP PCG) and the preferred option endorsed by Council for Stage 2 consultation in May 2020.

From 6 May to 3 June 2020, Council held an open community consultation on the proposed concept design for the Bronte Surf Club and Community Facilities project. The outcomes of the consultation were reported to Council in June 2020. At this meeting Council resolved for the General Manager to direct the PPP PCG to commence a design review process based on 13 design review principles developed from the public participation process and report back to Council with two proposals that respond to issues raised through the community consultation process. One of these proposals was to be based on the specific controls incorporated within the Bronte Park and Beach Plan of Management (2017), the other proposal would seek to modify the concept design that went to public consultation.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 30 June 2020	CM/7.2/20.06	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Receives and notes the Bronte Surf Club and Community Facilities Consultation Report 2020 attached to this report.</li> <li>2. Notes that every submission received during the consultation period has been circulated to Councillors and is available on the Bronte Surf Club and Community Facilities Upgrade project page on Council's website.</li> <li>3. Notes the Council's role as Crown Land Manager for Bronte Park and Beach in terms of the <i>Crown Land Management Act 2016</i>.</li> <li>4. Notes that the Bronte Park and Beach Plan of Management (2017) sets planning controls for development with Bronte Park, including specific controls for the Bronte Surf Club and Community Facilities Building, with some limited scope for alternative designs that achieve superior design outcomes.</li> <li>5. Instructs the General Manager to direct the Public Private Partnership Project Control Group to commence a design review process of the current concept design and report back to Council with two proposals that respond to issues raised through the community consultation process. One of these proposals should be based on the specific controls incorporated within the Bronte Park and Beach Plan of Management (2017), the other proposal should seek to modify the concept design that went to public consultation,</li> </ol>

		<p>based on the design criteria arising out of the public consultation process as approved by Council in clause six below.</p> <p>6. Endorses the following design review principles to guide and be considered in the design review process for Bronte Surf Club and Community Facilities Building Upgrade project as they relate to the concept design that went to public consultation, and the POM compliant design as appropriate:</p> <ul style="list-style-type: none"> <li>(a) Reduction of overall footprint of the building(s).</li> <li>(b) Consider relocation of the Public amenities and Council facilities to within existing building curtilage.</li> <li>(c) Manage noise impacts through function room design, balcony size and acoustic design.</li> <li>(d) Consider locating Dave Brown Place within existing curtilage.</li> <li>(e) Minimise net loss of public open space and public green space.</li> <li>(f) Investigate improved accessibility of the Coast Walk and Bronte Park.</li> <li>(g) Address perceived privatisation of public space through improved design to the extent practical (with further consideration to be given to these issues through building management arrangements and lease conditions).</li> <li>(h) Minimise impacts from building height and subsequent view loss.</li> <li>(i) Address intensification of site including visitation, event, traffic and parking impacts through improved design to the extent practical (with further consideration to be given to these issues through building management arrangements and lease conditions).</li> <li>(j) Provide justification/rationale for proposed bulk &amp; scale, internal configuration and balcony size for any amended design proposal.</li> <li>(k) Redesign to obtain a reduction in budget shortfall.</li> <li>(l) Mitigate risk associated with coastal inundation and rising sea levels.</li> <li>(m) Consider and respond to the inter-dependencies of</li> </ul>
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		<p>the Bronte SLSC and Community Facilities project with the design and programming of the Bronte seawall restoration project.</p> <p>7. Notes that the concerns raised in the petition tabled at the 16 June 2020 Council meeting have been considered in the community engagement report and in the development of the proposed design review principles detailed above.</p> <p>8. Receives a further report with new concept designs that give consideration to the design review principles detailed above and the Bronte Park and Beach Plan of Management (2017).</p>
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#### 4. Discussion

##### Previous design process/PPP status

The PPP PCG has worked with Chrofi in developing these two designs; however, it became evident in late 2021 that the PPP PCG could not get to an agreed point where the designs were fit for purpose in relation to the Club's needs. In February 2022 the Club advised the PPP PCG that they had been working with an architect to develop an alternative Concept design. The PPP PCG then agreed to escalate the project to the Project Executive Group (PEG) in line with the Probity Guidelines for Capital Project Partnerships (Guidelines). The PEG received legal and probity advice on the issues raised including termination of contract with Chrofi, next steps in terms of Heads of Agreement and options to engage clubs preferred architect. The PEG agreed to commence the process of discontinuing the consultant agreement with Chrofi and to reconvene a Project Negotiation Team to develop an updated HOA. The contract with Chrofi was suspended in March 2022. Initial discussions in relation to an updated HOA have commenced.

##### Current design process

In late 2021, Bronte SLSC commenced exploring an alternative design solution independently of the PPP process. The new design has been prepared by Phillip Leamon and Associates in conjunction with Arcanary Pty Ltd.

The key element of the design include that the building blends into the natural environment, is environmentally sustainable in both construction and ongoing energy requirements, does not encroach onto extra green space in Bronte Park and using space that is largely unusable green space to the north of the Club and turning it into a space that will get far greater use from many parts of the community, whilst allowing the design to hide bulk, gain good passive sunlight and ventilation, along with returning net sqm of parkland to the community.

The design utilises excavation in order to meet the Plan of Management (POM) height requirements, as it allows the building frame to compress both floors along with raising the ground floor approximately 800mm to reduce potential sea level and large swell penetration. The concept has the roof height at the POM level only over the auditorium space. Time has been spent in reducing the overall roof height and visual bulk in preparing the alternate design taking into consideration the analysis from community feedback from 2020 engagement.

The key issues addressed in the design and though the consultation include:

- Environmental.
- Accessibility.

- Conflicting criteria.
- Infrastructure challenges.
- Local amenity
- Building design

The concept design is included at Attachment 1 (renders and plans) and Attachment 2 (Community Day presentation).

### **Current consultation process**

The Engagement Report prepared by the Club is included at Attachment 3. The report outlines the results from the engagement process that the Club has undertaken directly during late 2021 and early 2022 concluding with a public open day on 30 April. The following is an extract from the report:

*'The community consultation phase or public participation was used to gather information from stakeholders, surf club members and the general community.*

*From the feedback provided in the Bronte SLSC engagement undertaken over the last 4 months these concepts have largely had positive responses and feedback provided in each of the stakeholder meetings and the 2 open day consultation sessions. The community most liked the introduction of increased public amenities, improved facilities, increase in public open space, increased lifesaving facilities and the community / public focus of this project, reduction of the bulk, scale and height of the building, the reduction of overall building footprint and the increased pedestrian management on the promenade. Constructive feedback was collected from the information sessions, members meeting, survey results and one-on-one meetings.*

*From the community consultation it is recommended the project team continue to:*

- *Prioritise the sustainability initiatives in the detailed design process (with the opportunity to provide feedback during the DA)*
- *Investigate the use of sustainable products in the design and how it could be reflected in the new building*
- *Consider the size of balconies - can they be bigger to take advantage of the location?*
- *Incorporate Safety by Design principles in building surrounds and landscaping particularly in the winter court location*
- *Lighting design used to mitigate anti-social behaviour around the surf club and adjoining areas*
- *Prioritise disabled access within the surf club and adjoining areas*
- *Liaise with community and stakeholders on the upgrade to the cubes and forecourt*
- *Liaise with the key users of spaces within the building during design refinement to ensure spatial requirements meet future needs*
- *Engage with local members of the Bronte community.'*

The extract below summaries the engagement undertaken by the Club.

## 2.1 Engagement Timeline Bronte SLSC

### 2.1.1 User Groups and Key Stakeholders Engaged

The Bronte SLSC has conducted informal engagement to confirm and further investigate concerns highlighted in the official consultation on the previous proposed concept design for the Bronte SLSC. These discussions have assisted the Club in further preparing an alternate design that has been developed and presented at the April 30 Community Open Day for consideration by stakeholders and the wider community.

Conversations to confirm and review functional brief requirements with internal stakeholders:

- Bronte Surf Club Board of Management
- Life Members
- Club Members
- Various Committees
- Training & Education Manager
- Gear Steward
- Competitions Manager
- Administration Manager
- Bar/Kitchen Manager
- Gymnasium Manager
- Archives Manager
- Kiosk, Council and Toilet Facilities Manager

Conversations have continued with the following key stakeholders & community groups:

- Waverley Council and Councillors
- State Government Representatives
- Surf Life Saving Australia
- Surf Life Saving New South Wales
- Financial Supporters and Benefactors
- Lifeguards
- Bronte Board Riders
- Eastside Crew
- Bronte Precinct
- Bronte Beach Precinct
- The Beast magazine
- Bronte community at various occasions at and around the Club events

### One-on-one Discussions / Communications



Figure 1. Engagement timeline.

### Updated Heads of Agreement

Should Council endorse progressing development of this design to Development Assessment an updated HOA will be prepared for Council endorsement. The HOA will incorporate the following information:

- The facilities that the new building will provide to both the club and Council.
- The project delivery framework.
- Proposed terms for inclusion in future Agreement for Lease and Lease documentation.
- An updated funding plan identify funding strategy for shortfall.



## Head consultant engagement

In order to prepare the current design, the Club have engaged Philip Leamon and Associates (PLA) in conjunction with Arcanary Pty Ltd. PLA has been actively delivering design services to the Club to the stage of completing this current concept designs.

In line with the Guidelines, Council seeks to enter into a new agreement with PLA for services to deliver the remainder of the design documentation as head consultant for the project. The Club would also be a party to this new agreement.

Council has received legal advice advising that it is entitled to rely on the tendering exemption set out in section 55(3)(m) of the *Local Government Act 1993* in order to engage PLA to undertake the head consultant services involved in the project without inviting tenders.

## 5. Financial impact statement/Time frame/Consultation

### Financial impact statement

#### *Original project scope and budget*

Council resolved to support the original project for a rebuild project to the value of \$9 million. The agreed funding contribution from all parties as determined in the original Heads of Agreement is shown in Table 1.

Table 1. Original Project Funding.

Funding source	Funding amount
Waverley Council	\$4,625,000
Bronte Surf Club	\$2,030,000
Federal Government	\$2,000,000
State Government	\$345,000
Total	<b>\$9,000,000</b>

#### *Options Analysis to determine appropriate funding contribution toward an upgrade of Bronte SLSC.*

Bronte SLSC is a Council owned building. As property owner, we are legally required to ensure the building is fit for purpose and of appropriate condition. Upon submission of the new proposal, it was important for Officers to undertake an options analysis for the building upgrade of Bronte SLSC to determine the appropriate funding contribution and ensure equity in the funding model applications with other SLSC upgrades.

Bronte SLSC upgrade has four options to satisfy our obligations as owner. These include:

- Option 1 – Asset upgrade of the existing building noting that a separate lifeguard tower/structure would be required.
- Option 2 – Rebuild to the existing footprint and envelope again noting a separate lifeguard tower/structure would be required.
- Option 3 – Rebuild utilising the Plan of Management building envelope controls.
- Option 4 – Rebuild in accordance with the current design prepared by the Club.

The table below summarises the cost estimates, committed funding and shortfall of each option

Table 2. Options analysis.

	<b>Option 1 – Asset Upgrade</b>	<b>Option 2 – Rebuild</b>	<b>Option 3 – PoM</b>	<b>Option 4 – Bronte SLSC current design</b>
Cost estimate	\$3.9m	\$10.5m	\$12.6m	\$13.5m
Lifeguard tower	\$1.0m	\$1.0m	Incl	Incl
<b>Subtotal</b>	<b>\$4.9m</b>	<b>\$11.5m</b>	<b>\$12.6m</b>	<b>\$13.5m</b>
<b>Funding</b>				
Bronte SLSC	\$0	\$0	\$0	\$2.0m
Fed Govt Grant	\$0	\$2.0m	\$2.0m	\$2.0m
Council 2018 HOA	\$4.6m	\$4.6m	\$4.6m	\$4.6m
<b>Shortfall</b>	<b>\$0.3m</b>	<b>\$4.9m</b>	<b>\$6.0m</b>	<b>\$4.9m</b>
<b>Projected Funding</b>				
Projected Grant / Club low interest loan*		\$2.0m	\$2.0m	\$2.0m
Council additional contribution	0.3m	\$2.9m	\$4.0m	\$2.9m
<b>Comment</b>	<p>Not supported by the Club.</p> <p>Lowest cost option for Council</p> <p>Building condition lifted to 3 with ongoing annual maintenance required.</p> <p>Limit to the life extension of the building</p>	<p>Not supported by the Club.</p> <p>Mid range cost option for Council</p> <p>Building condition lifted to 1.</p> <p>Full new build design life of building.</p>	<p>Not supported by the Club</p> <p>Highest cost option for Council</p> <p>Building condition lifted to 1.</p> <p>Full new build design life of building.</p>	<p>Supported by the Club</p> <p>Mid range cost option for Council</p> <p>Building condition lifted to 1.</p> <p>Full new build design life of building.</p>

\* Note a low interest loan between the Club and Council would only be applicable for Option 4.

As Option 4, the current design is supported by the Club they would continue with the commitment to contribute a minimum of \$2m to the project and therefore other than an asset upgrade this results in the lowest shortfall and delivers a fit for purpose building. The updated HOA will reflect this shortfall with intention to pursue grant funding opportunities.

### Time frame

It is estimated that the development application will be submitted in September 2022 if supported by Council.

### Consultation

The next stage of community consultation proposed would be as part of the DA exhibition process. Consultation with key stakeholders would continue though the development of the DA documentation.

**6. Conclusion**

It is recommended that based on the outcomes of the community consultation that Council proceed to Development Application documentation and lodgement as well as progressing negotiations to update the Heads of Agreement.

**7. Attachments**

1. Bronte SLSC Community Open Day - Concept design [↓](#)
2. Bronte SLSC Community Open Day - Presentation [↓](#)
3. Engagement Report [↓](#) .

DRAFT CONCEPT DESIGN FOR COMMUNITY ENGAGEMENT



Bronte S.L.S.C

Community  
Open Day

10AM TO 3PM



DRAFT CONCEPT DESIGN FOR COMMUNITY ENGAGEMENT

**BRONTE**  
SURF LIFE SAVING CLUB • 1903



View towards proposed Bronte S.L.S.C along public promenade



Proposed new public open space (south) and view of proposed new Council amenities



DRAFT CONCEPT DESIGN FOR COMMUNITY ENGAGEMENT

**BRONTE**  
SURF LIFE SAVING CLUB • 1903



View towards proposed Bronte S.L.S.C along public promenade



Existing cubes / forecourt to be upgraded with new kiosk facilities



DRAFT CONCEPT DESIGN FOR COMMUNITY ENGAGEMENT

**BRONTE**  
SURF LIFE SAVING CLUB • 1903



Proposed new auditorium first floor



Proposed new public open space (north) first floor





Proposed concept design of new Bronte S.L.S.C facilities



Beach access to and from proposed Bronte S.L.S.C and public promenade



DRAFT CONCEPT DESIGN FOR COMMUNITY ENGAGEMENT

**BRONTE**  
SURF LIFE SAVING CLUB • 1903



View towards proposed Bronte S.L.S.C along public promenade



View of Heritage Listed Pumpphouse, new open space and improved pedestrian amenity



DRAFT CONCEPT DESIGN FOR COMMUNITY ENGAGEMENT

**BRONTE**  
SURF LIFE SAVING CLUB • 1903



Life Guards / Surf Club Patrol dedicated internal spaces, access to equipment and storage

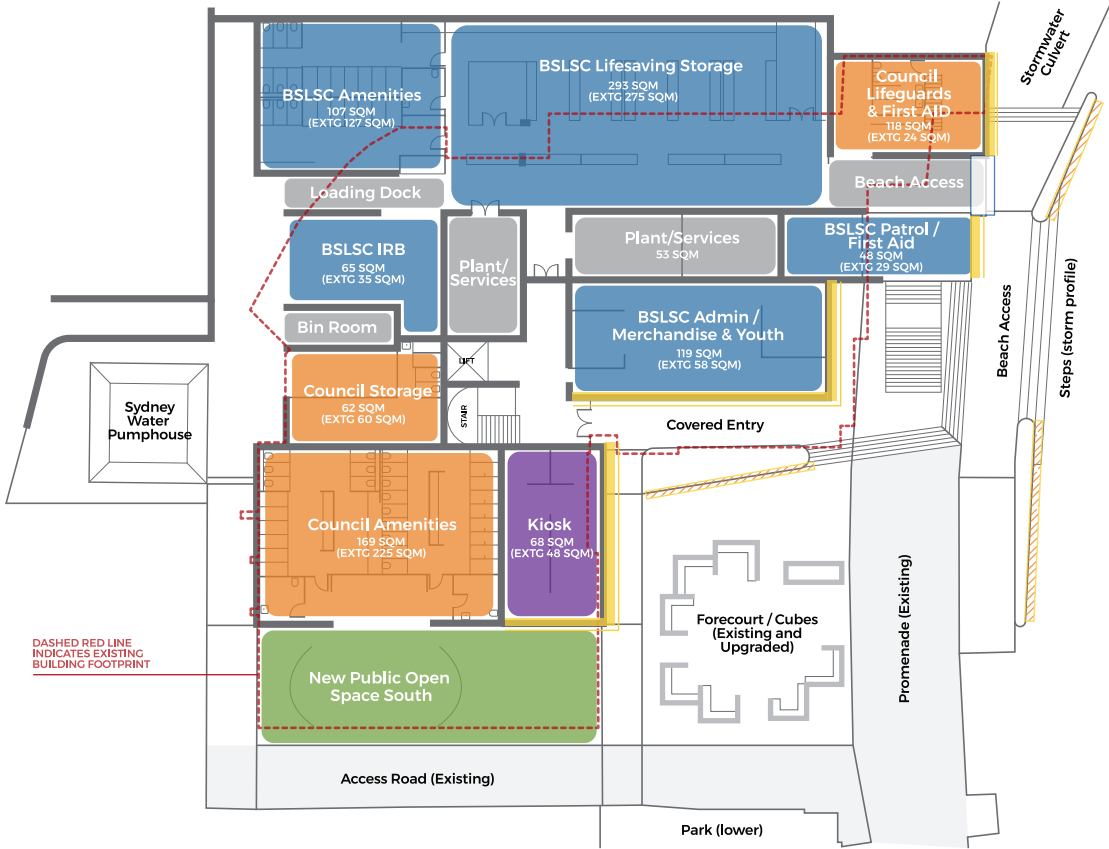


Proposed covered entry to Bronte S.L.S.C on ground floor



# Footprint

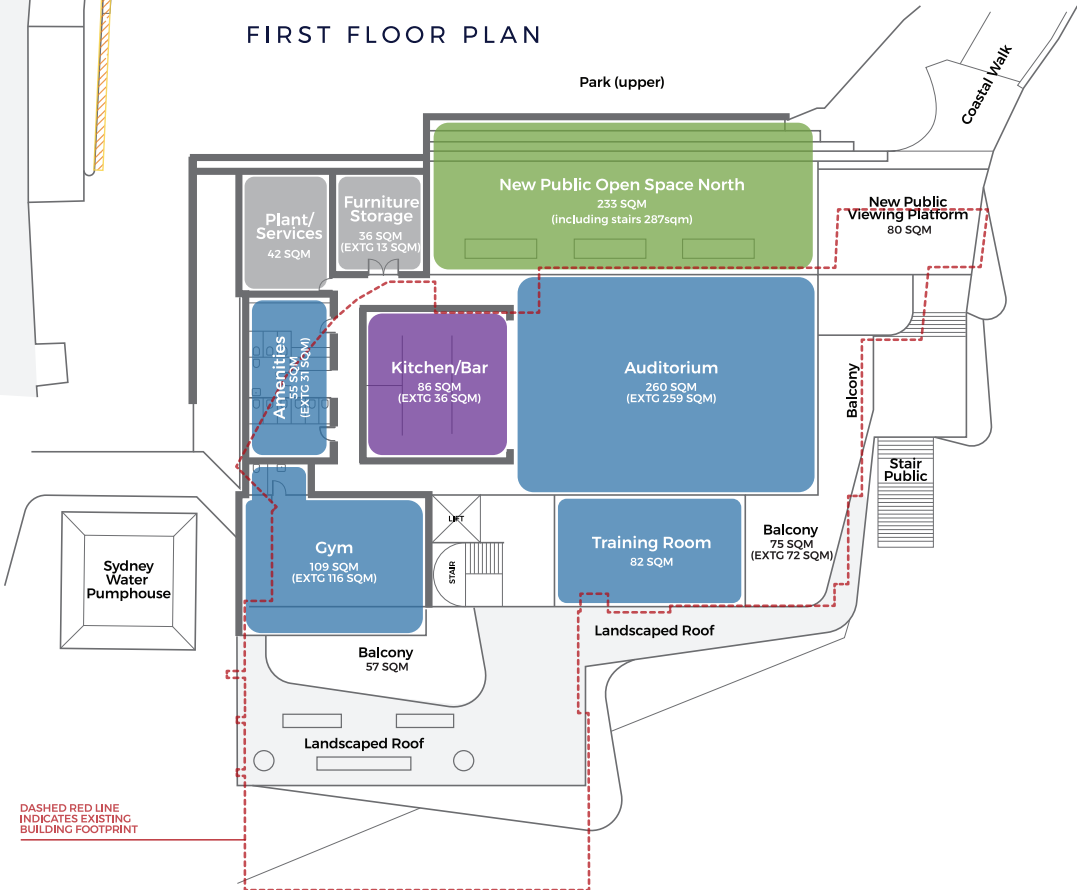
GROUND FLOOR PLAN



FLOOR PLAN KEY

- BSLSC
- Council
- New Public open space
- Services
- Food & Beverage
- Sea Walls
- Sea Walls (below sill)
- Storm gate
- Existing Building Footprint

FIRST FLOOR PLAN



Existing Building



Proposed Building



Existing Building



Proposed Building



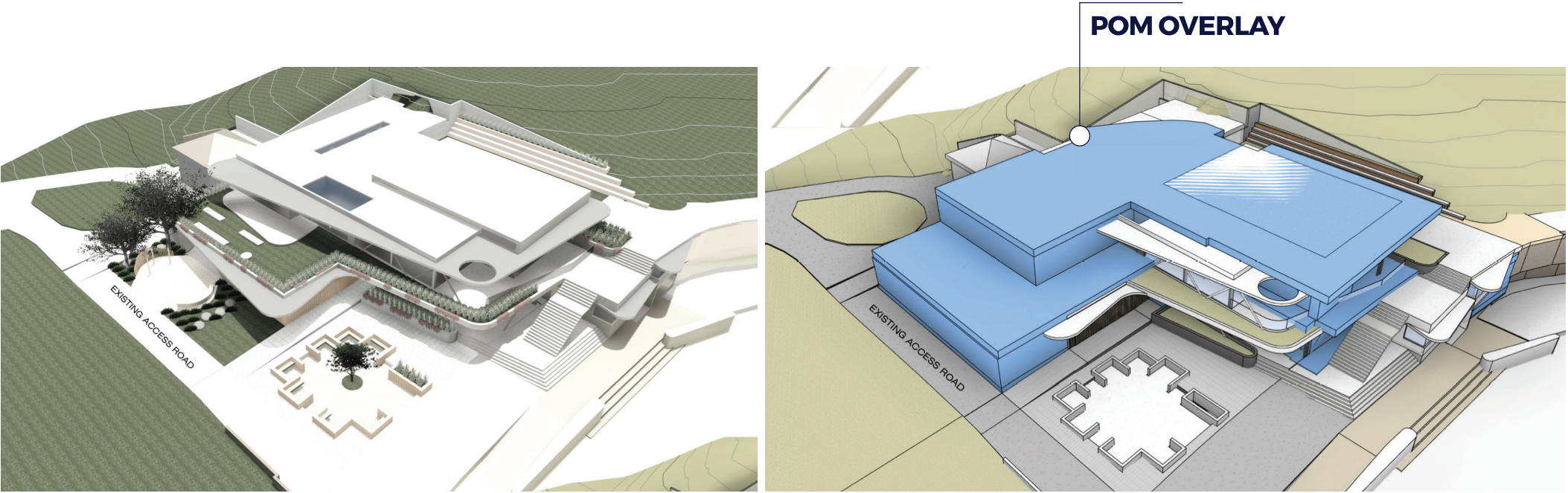
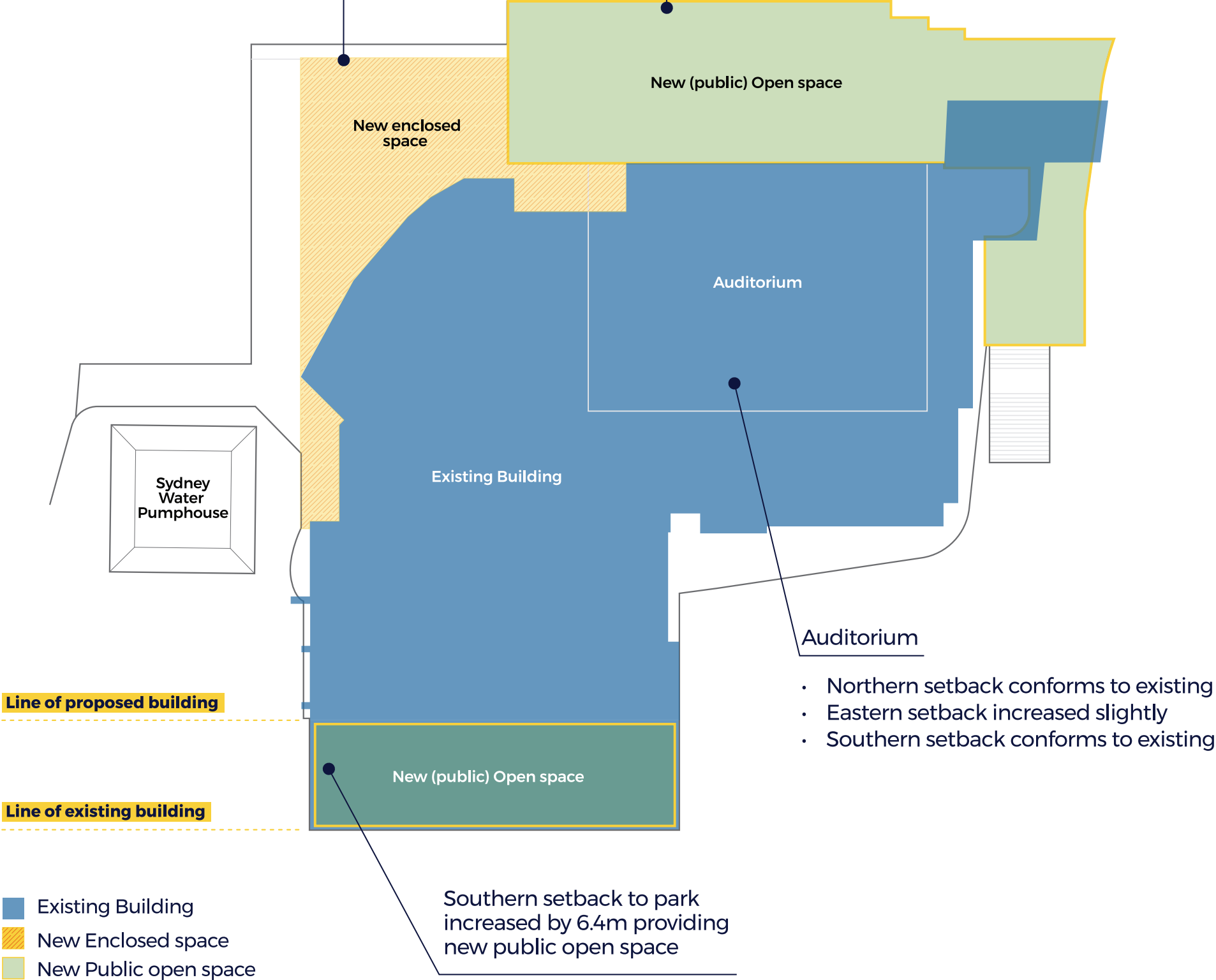


# Footprint

Proposed building footprint generally conforms to existing. In particular; Eastern / Western setbacks and forecourt setbacks

Proposed new enclosed area in n-w corner

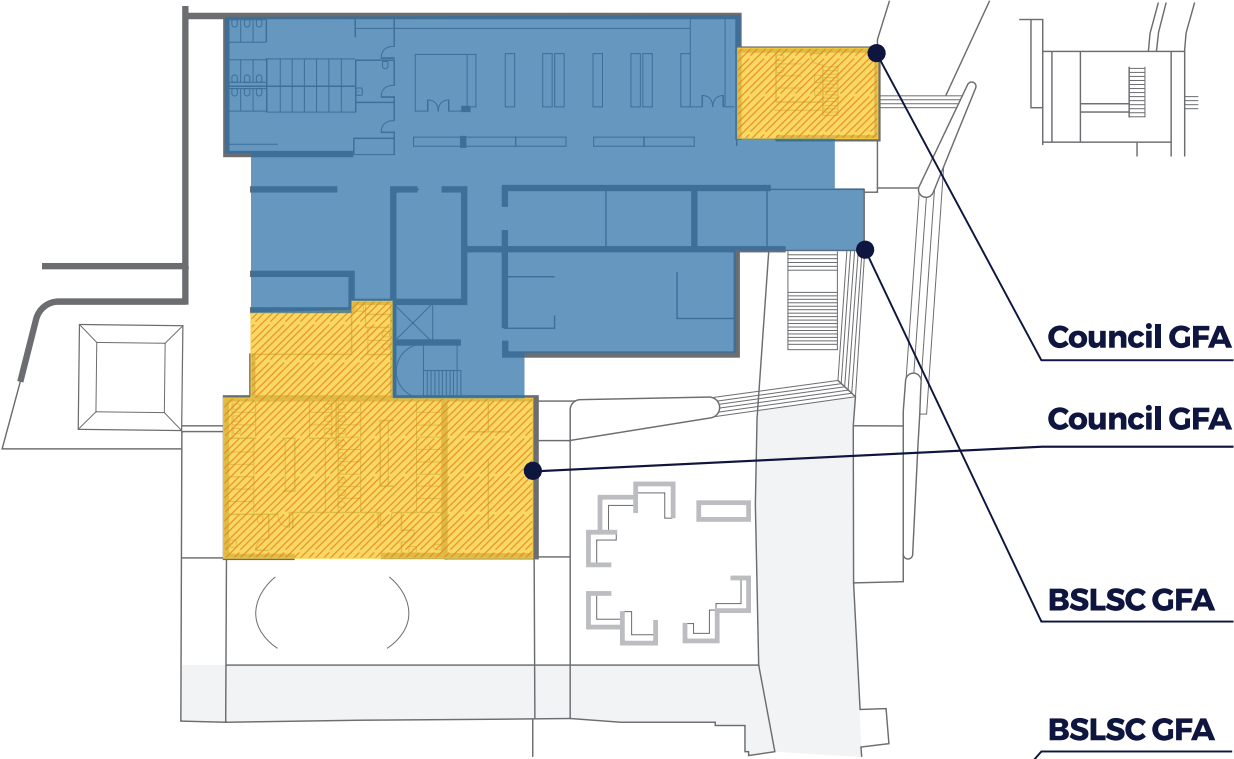
Converting unusable park land into functional community park land to the North





# Gross Floor Area

GROUND FLOOR PLAN



Council GFA 118 SQM (LG x 2 Levels)

Council GFA 318 SQM (including Kiosk)

**Total Council GFA: 436 sqm**

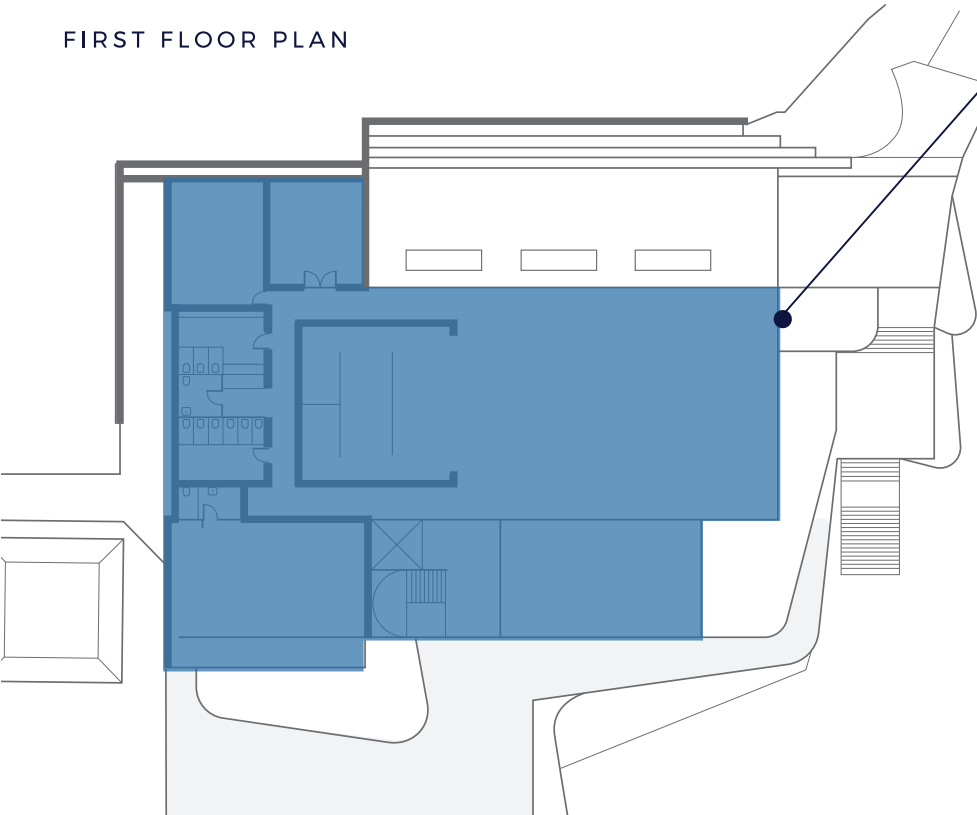
BSLSC GFA 923 SQM (including external walls, stairs, voids)

BSLSC GFA 833 SQM (including external walls, stairs, voids)

**Total BSLSC GFA: 1756 sqm**

\* By way of comparison the new Bondi SLSC DA is approx 2000 sqm in GFA

FIRST FLOOR PLAN



**EXISTING GFA: 1734 SQM** (including Council areas)

**Total GFA: 2192 sqm** (including Council areas)

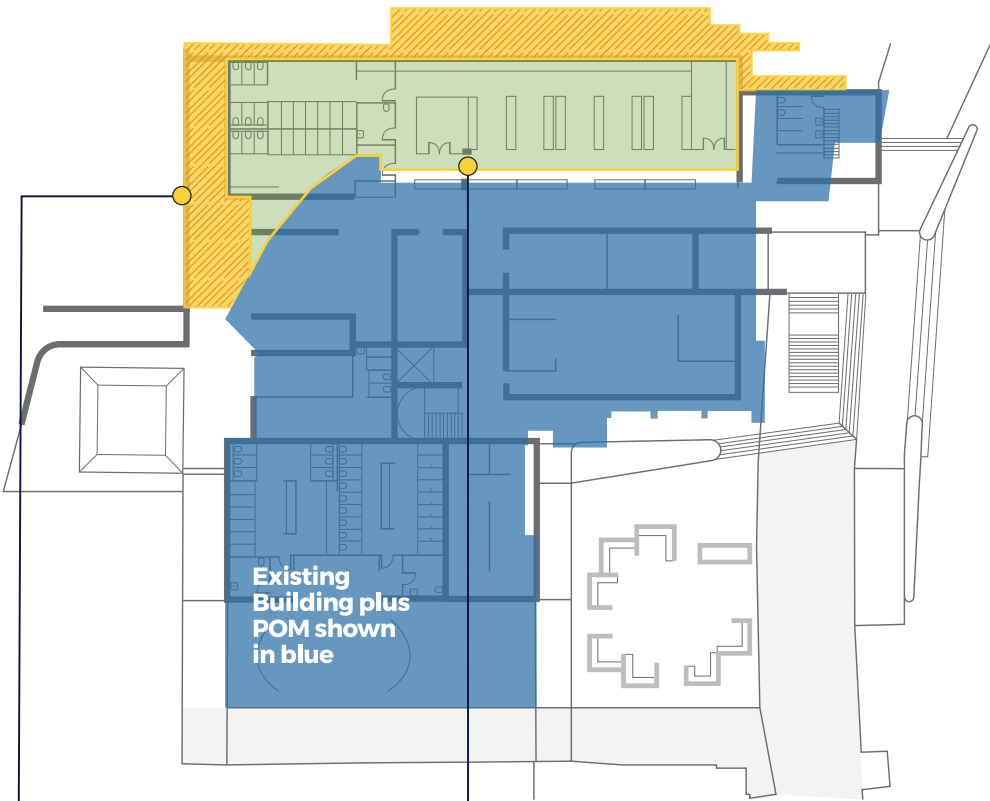
- Satisfies functional brief for BSLSC and Waverley Council requirements
- Excavation reduces building bulk (314 sqm) whilst still satisfying functional brief





# Excavation

GROUND FLOOR PLAN



Excavation for:

- Drainage void
- Light well
- Tiered seating

170 SQM approx

Excavation for:

- Enclosed space

314 SQM approx

excluding existing void-varies



1973

Preliminary Heritage Review Bronte SLSC Redevelopment, Zoltan Kovacs March 2021 on Page 15 highlights the following regarding excavation: *\*the rock face forming the northern boundary of the development site is largely concealed, man-made and exhibits extensive recent workings: it is low in both environmental and cultural significance. Intervention into the rock face should be limited, as it forms part of the natural fabric of the conservation area, but it can be considered, if it can be shown to provide other benefits such as reducing the visual bulk of the redevelopment.*

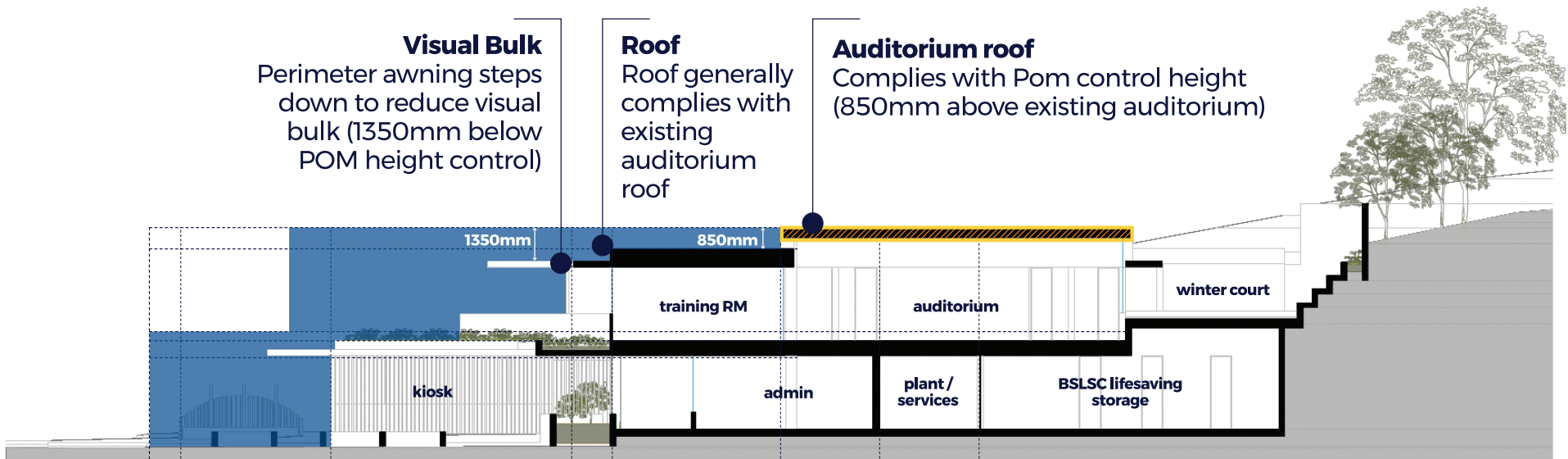
## TOTAL EXCAVATION: 484 SQM

- Reduces visual bulk of building
- Provides natural light and ventilation to ground floor
- Reduces overall building height (first floor and roof)
- Permits new public open space
- Addresses groundwater intrusion into building

# Building Height

## REDUCES VISUAL BULK

## REDUCES OVERSHADOWING



Achieve sustainability outcomes



Reduced energy usage



Cross ventilation

# Storm Mitigation

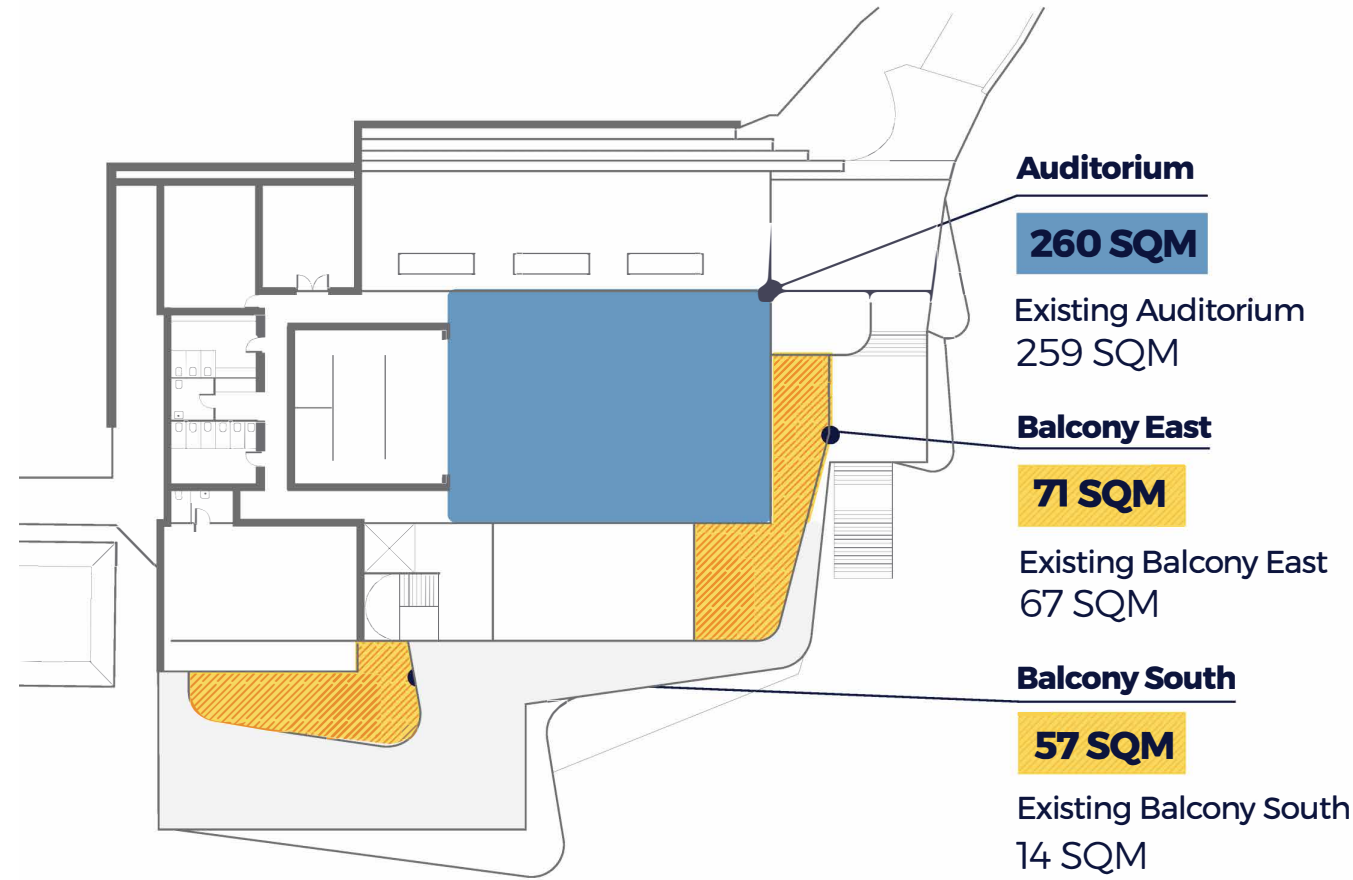
GROUND FLOOR PLAN



## SEA WALLS PROPOSED TO VULNERABLE AREAS

- Ground floor raised to match ground levels at western side of building (800m above promenade-varies)
- Mitigates impact of increased storm surges due to anticipated rise in sea levels

# Balconies & Auditorium



EXISTING BALCONIES: 81 SQM

PROPOSED BALCONIES: 128 SQM

POM BALCONIES: 299 SQM

- Balconies improve amenity within the proposal
- Balconies to auditorium, are oriented to the east, to mitigate noise impact on surrounding residences



# Sustainability



**Improved passive solar design measures** (natural light, ventilation, shading of windows)



**Provides water capture and re-use**



**Incorporates solar energy capture and re-use**



**Reduced dependence on auxiliary systems for light, ventilation**



**Reduced dependence on energy provided by fossil fuels**



**Incorporating sustainably sourced materials**



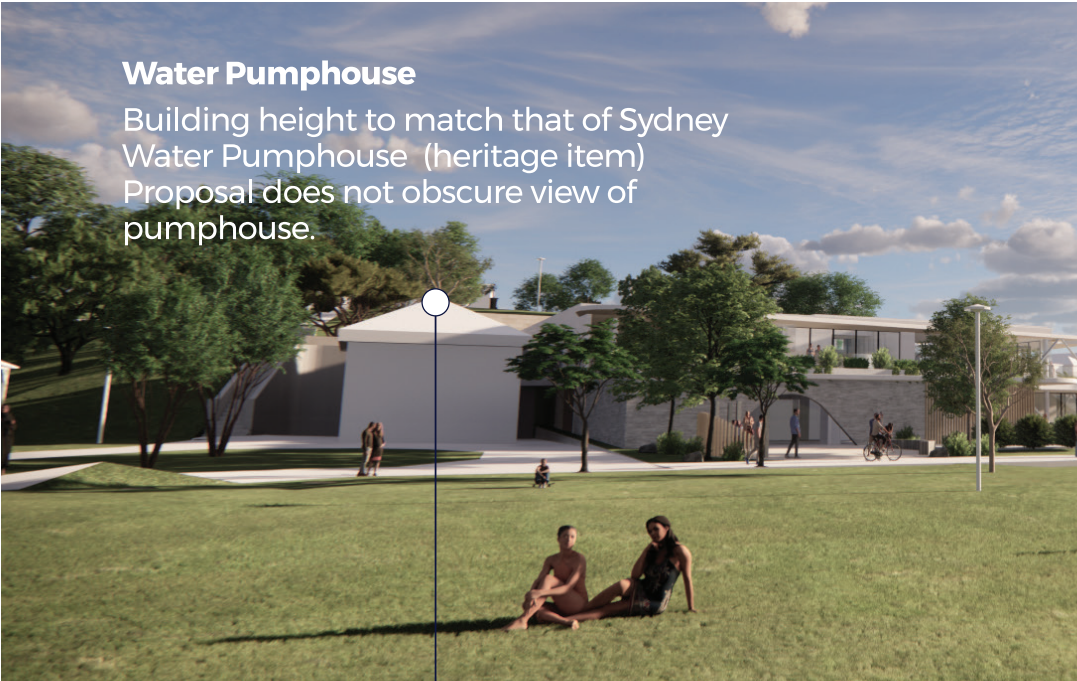
**Incorporating green material selections**



# Heritage

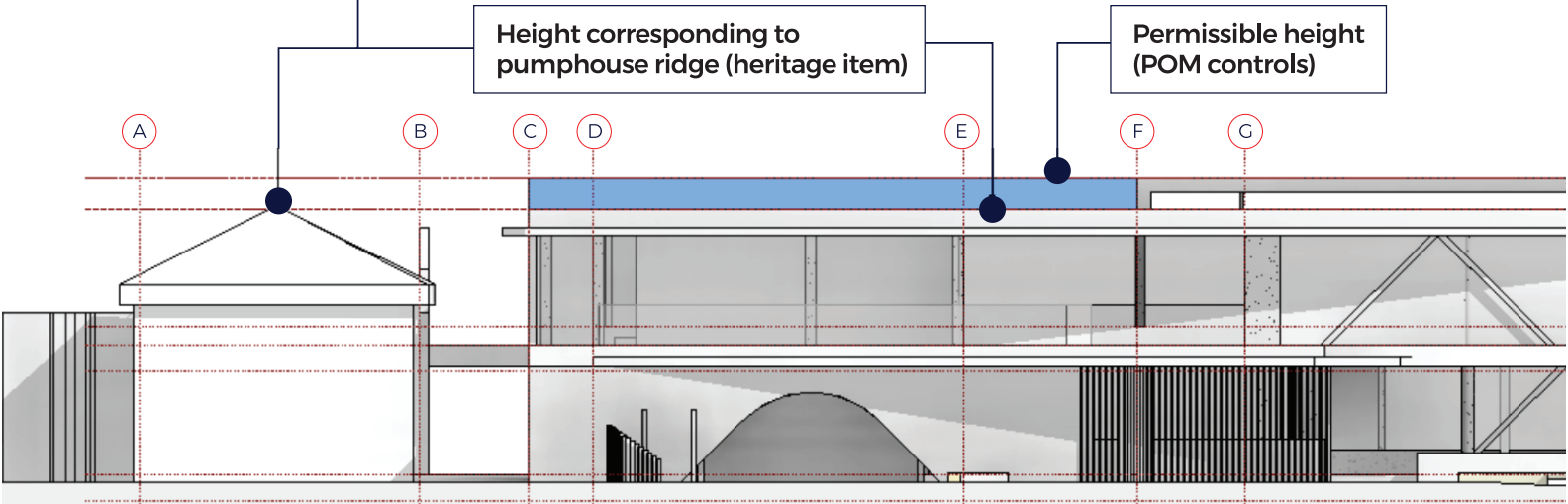
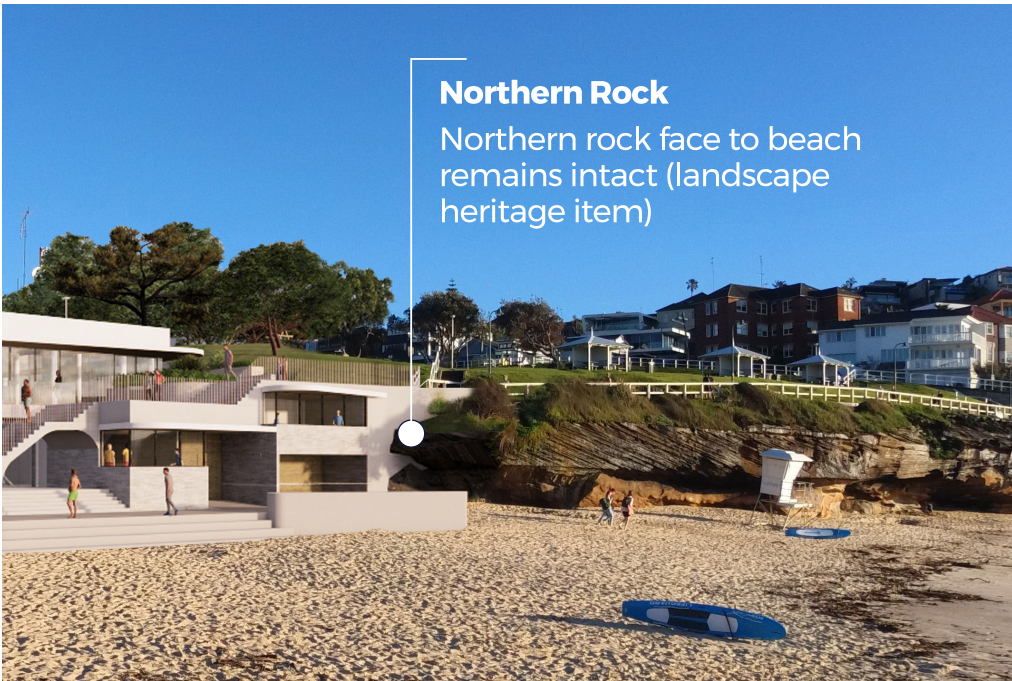
## Water Pumphouse

Building height to match that of Sydney Water Pumphouse (heritage item)  
Proposal does not obscure view of pumphouse.



## Northern Rock

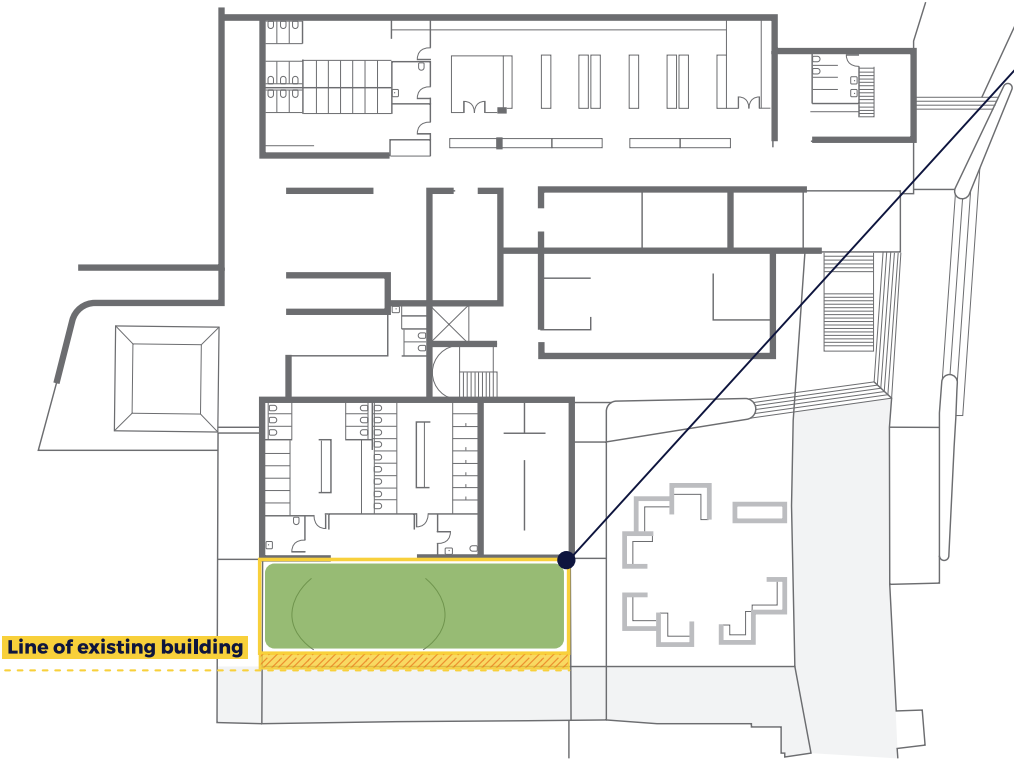
Northern rock face to beach remains intact (landscape heritage item)





# Open Space

GROUND FLOOR PLAN



New Public Open Space (South)



NEW OPEN SPACE SOUTH: 142 SQM

- Reduces building bulk
- Reduces overshadowing
- Opens up view vista to/from gully
- Aids passive surveillance of public amenities

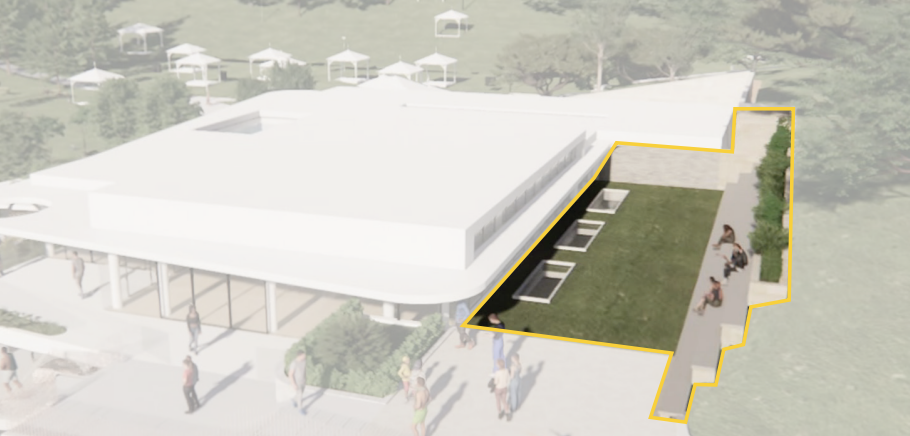


New Public Open Space (North)

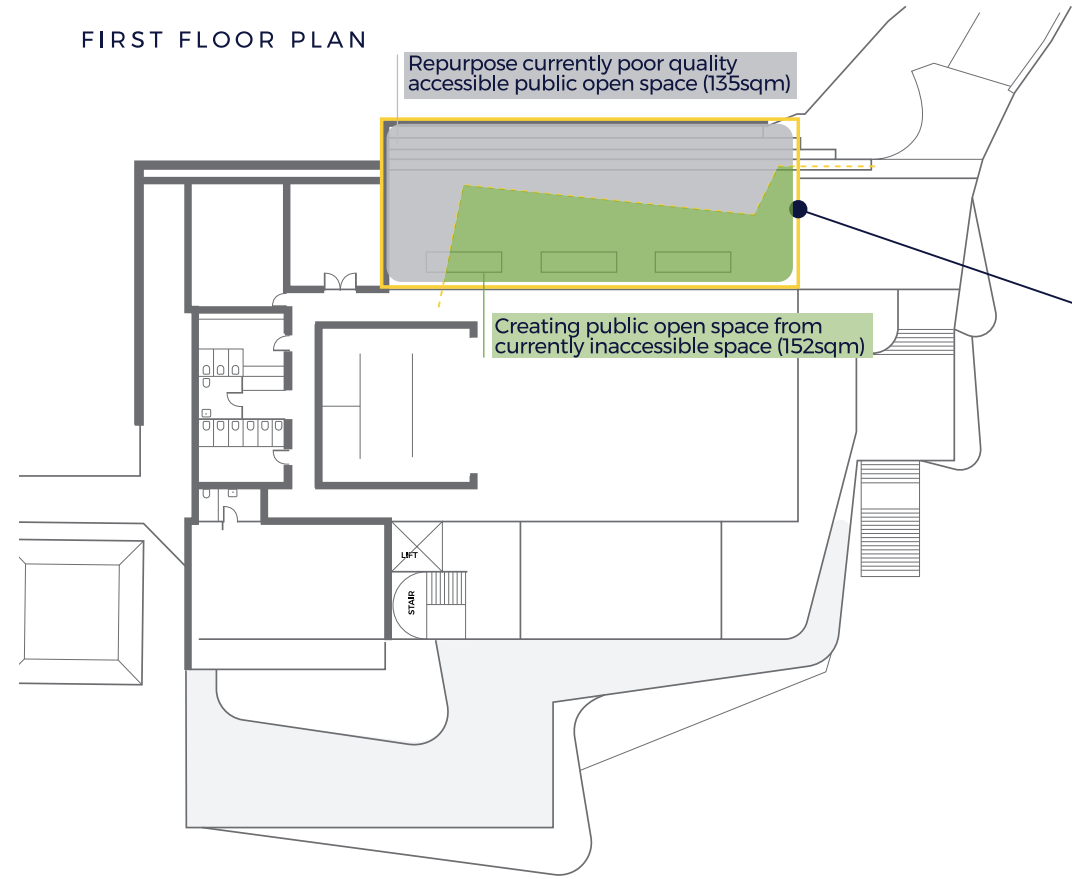


NEW OPEN SPACE NORTH: 152 SQM

- Activates currently inaccessible space
- Provides public gathering space
- Aids sustainability (winter sun, natural ventilation, natural light to ground floor)



FIRST FLOOR PLAN

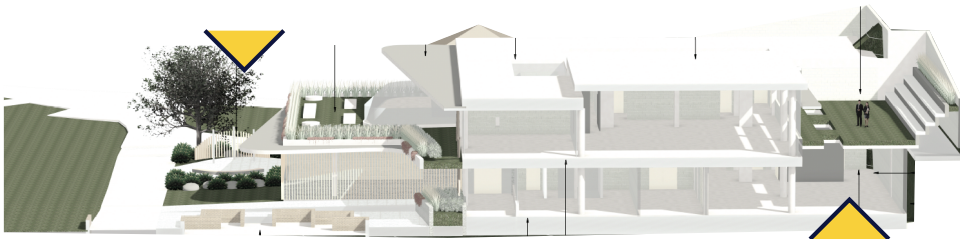


Repurpose currently poor quality accessible public open space (135sqm)

Creating public open space from currently inaccessible space (152sqm)

TOTAL NEW OPEN SPACE: 294 SQM

NEW PUBLIC OPEN SPACE SOUTH



NEW PUBLIC OPEN SPACE NORTH

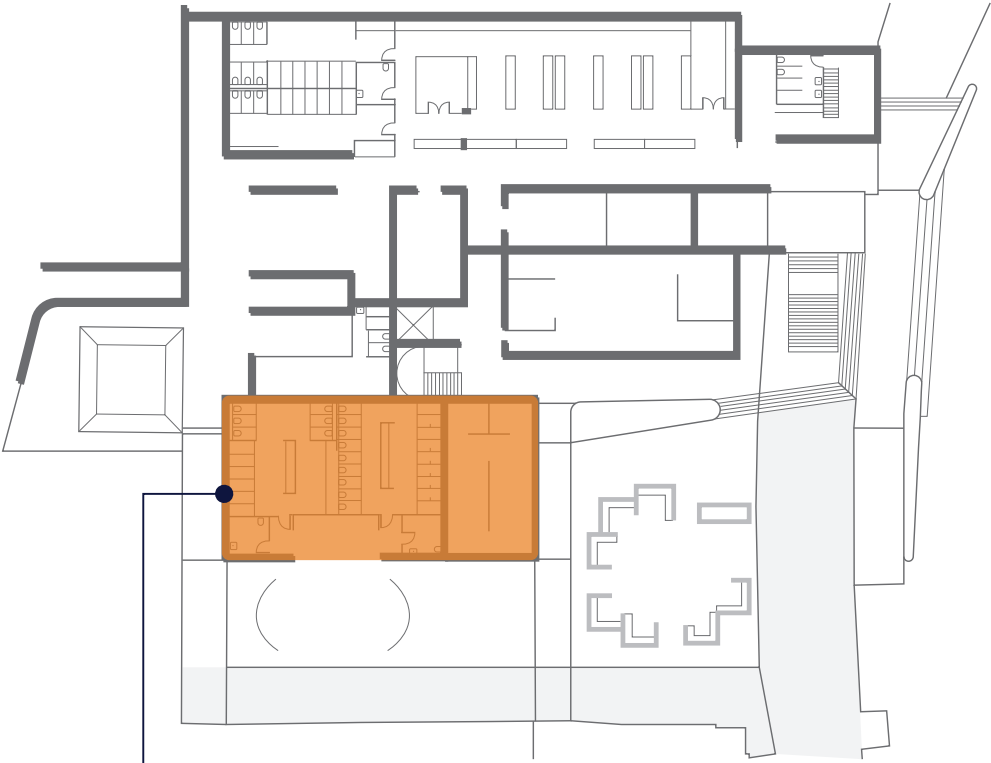


BRONTE SLSC | COMMUNITY CONSULTATION

BRONTE  
SURF LIFE SAVING CLUB • 1903

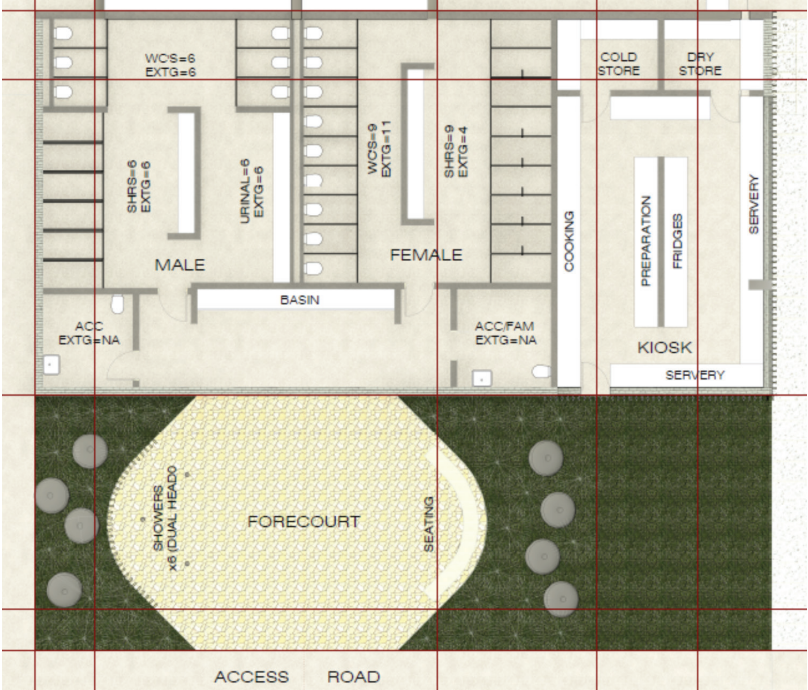
Council Amenities

GROUND FLOOR PLAN



Council Amenities

- Additional public facilities including disabled access
- Outdoor showers improve efficiency and passive surveillance of children, by parents (public safety)



Council Amenities comparisons

	Existing	Proposed
Female Showers	4	9
Female WC's	11	9
Sub Total	15	18
Male Showers	6	6
Female WC's	6	6
Urinals	6	6
Sub Total	18	18
Accessible WC's	0	2
External Showers	0	6
Total Facilities	33	44

TOTAL INCREASE: 11

(Inclusive of showers, toilets accessible toilets with family change area)





# Lifeguards

GROUND FLOOR PLAN



**EXISTING LIFEGUARD AREA : 24 SQM**

(Including office, storage and first aid)

**PROPOSED LIFEGUARD AREA: 118 SQM**

(Including office, first aid, storage, lunch room, amenities, observation deck)

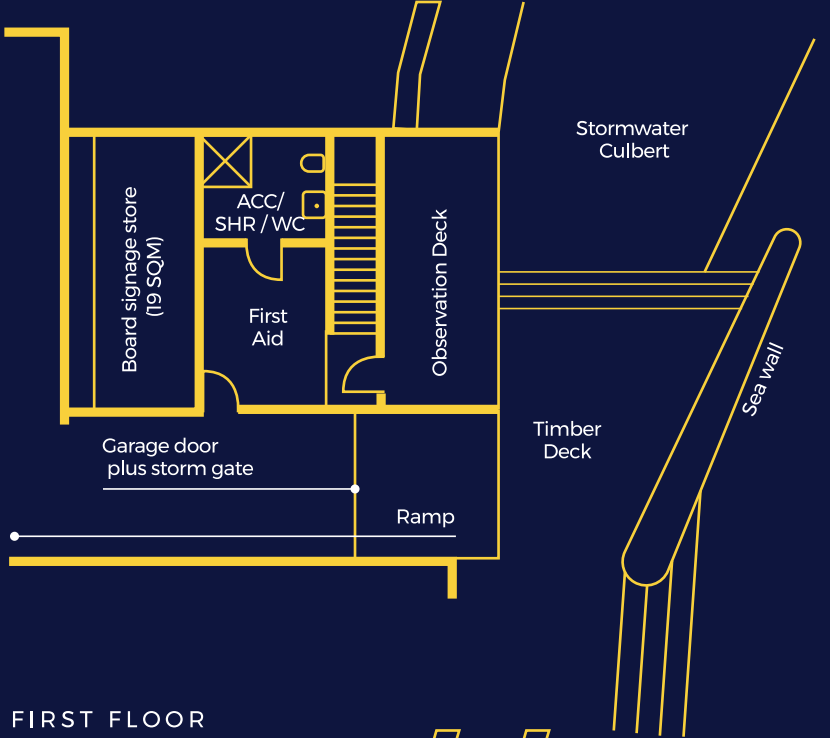


- Improved facilities permit improved beach surveillance, storage, independent toilet and first aid facilities (public safety)

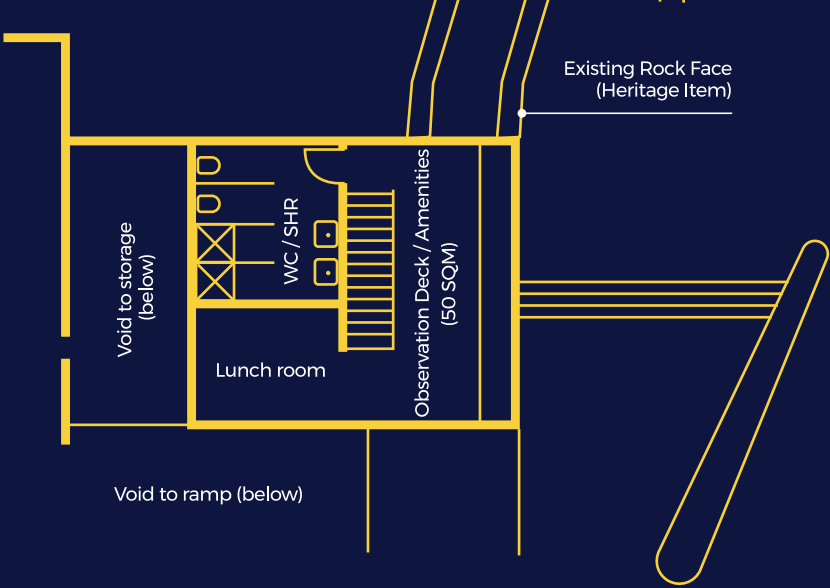
**Vastly improved observation and storage for Life Guards / Surf Club Patrol access**

**Council Lifeguards & First Aid**

GROUND FLOOR



FIRST FLOOR



The concept design is based on consultation with Waverley Council and will be subject to ongoing discussions with Council.







# Overview

## **PART 1**

History and overview

## **PART 2**

What we have heard?

## **PART 3**

How does the design respond?

## **PART 4**

Q + A?

## PART 1

# Bronte Our history and privilege



## PART 1 | Our history



## Bronte Beach Community a rich history

Always a “busy beach” - loved by many



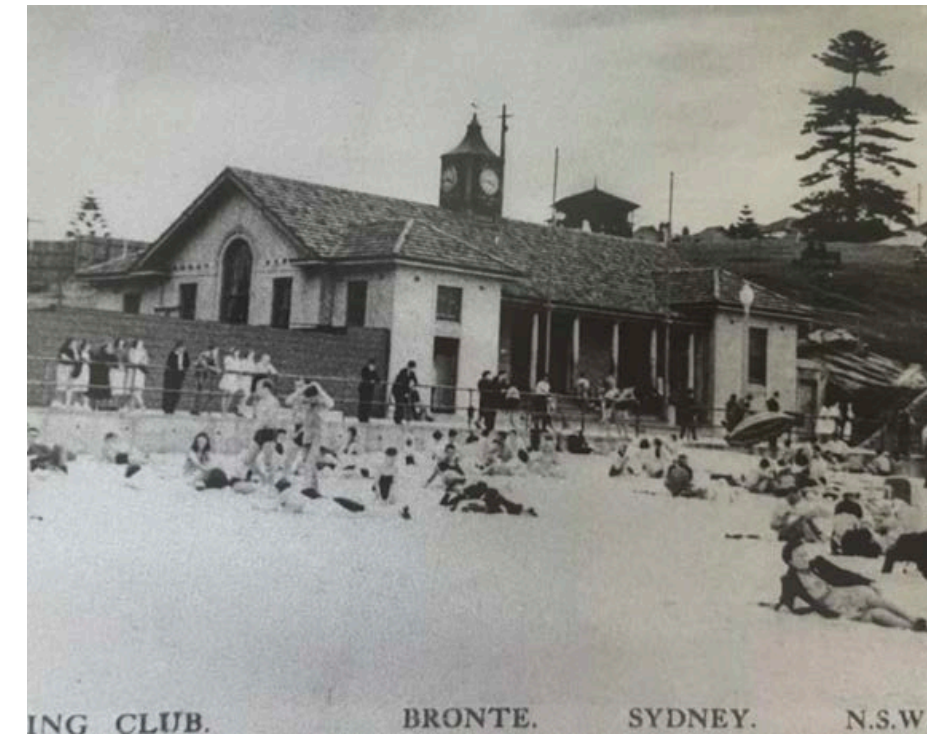
## PART 1 | Our history



*Opening of the first clubhouse 1910*



*Club members (1923-1924)*



*Bronte clubhouse (1934)*

## Bronte SLSC - an evolution

2022 ....Females + Nippers + Dippers + SES



## PART 1 | Our history



**A privilege to be in the heart of the Beach**

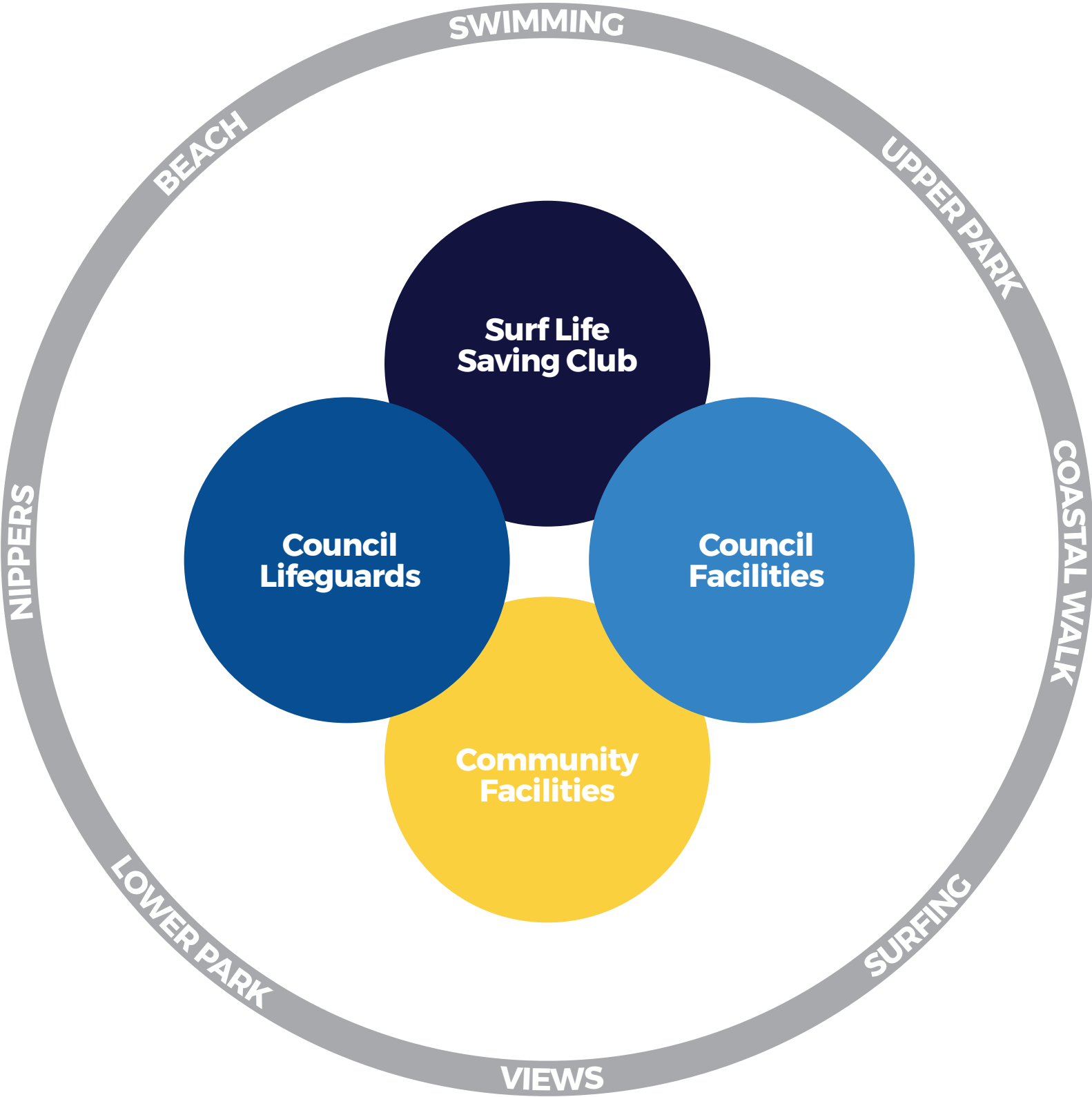
And one we take seriously. That is why we are here today .....

## PART 2

# What we have heard?

PART 2 | What we have heard

We need to  
seamlessly integrate  
all users into one  
building & create  
A Club open for  
everyone



PART 2 | What we have heard

# What did we learn?

Embedded in rigid a governance framework

Council  
Planning  
Framework  
&  
Community  
Facility  
Needs

+

Plan of  
Management  
(POM)

+

Bronte S.L.S.C  
Future Needs



## PART 2 | What we have heard



**Resolve access and congestion issues between users**



## PART 2 | What we have heard



## Improve amenity in and around the Club House



## PART 2 | What we have heard



**No further  
encroachment on  
public open space or  
parkland**

**New building to blend  
in with the natural  
environment**



## PART 2 | What we have heard



**Minimise bulk and height to protect important views to the beach and parkland**

## PART 3

**How does the design  
need to respond?**

## PART 3

**For us at the Bronte S.L.S.C**

*A time to reflect, we went back 8 years.....*

*Why and what were we doing?*

*What were our objectives?*

*What did we learn?*

*What did all these technical things we now knew teach us?*



PART 3 | How does the design need to respond?

Bronte S.L.S.C

Locality Plan



DESIGN ELEMENTS

- 1 Existing forecourt to be retained
- 2 Proposal to be excavated into Northern Hill
- 3 New public open space to north side of proposal
- 4 New public open space to south side of proposal

Existing timber fence

New beach access stairs (public)

New coastal walk stairs

Existing beach access ramp

New beach access ramp (public)



## PART 3 | How does the design need to respond?

Bronte S.L.S.C

**Preliminary Heritage Review Bronte SLSC Redevelopment**

**Zoltan Kovacs in March 2021 on Page 15 highlights the following regarding excavation**

***\*the rock face forming the northern boundary of the development site is largely concealed, man-made and exhibits extensive recent workings: it is low in both environmental and cultural significance***

***\* intervention into the rock face should be limited, as it forms part of the natural fabric of the conservation area, but it can be considered, if it can be shown to provide other benefits such as reducing the visual bulk of the redevelopment***



Bronte S.L.S.C





Bronte S.L.S.C











Bronte S.L.S.C

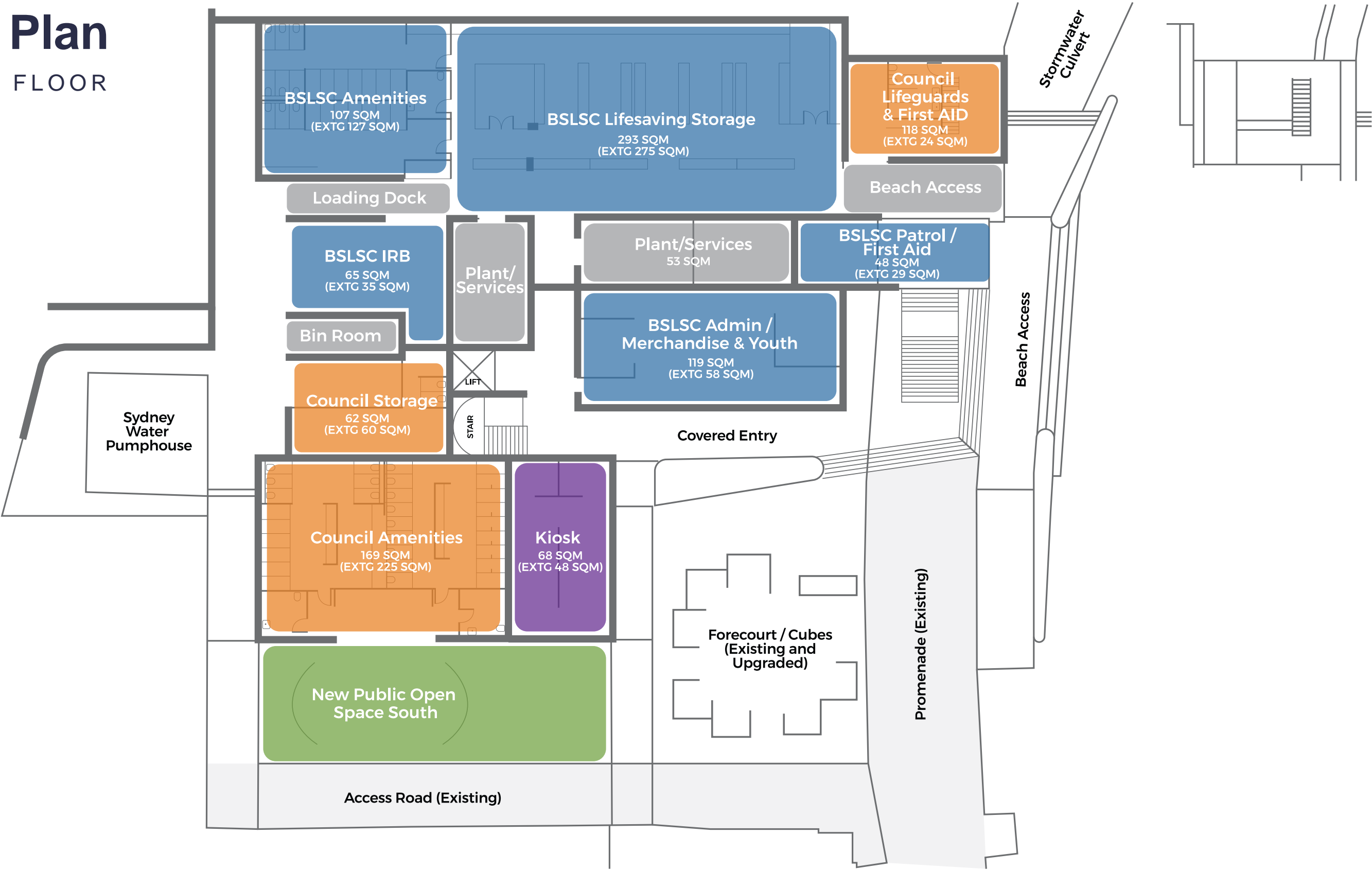






# Floor Plan

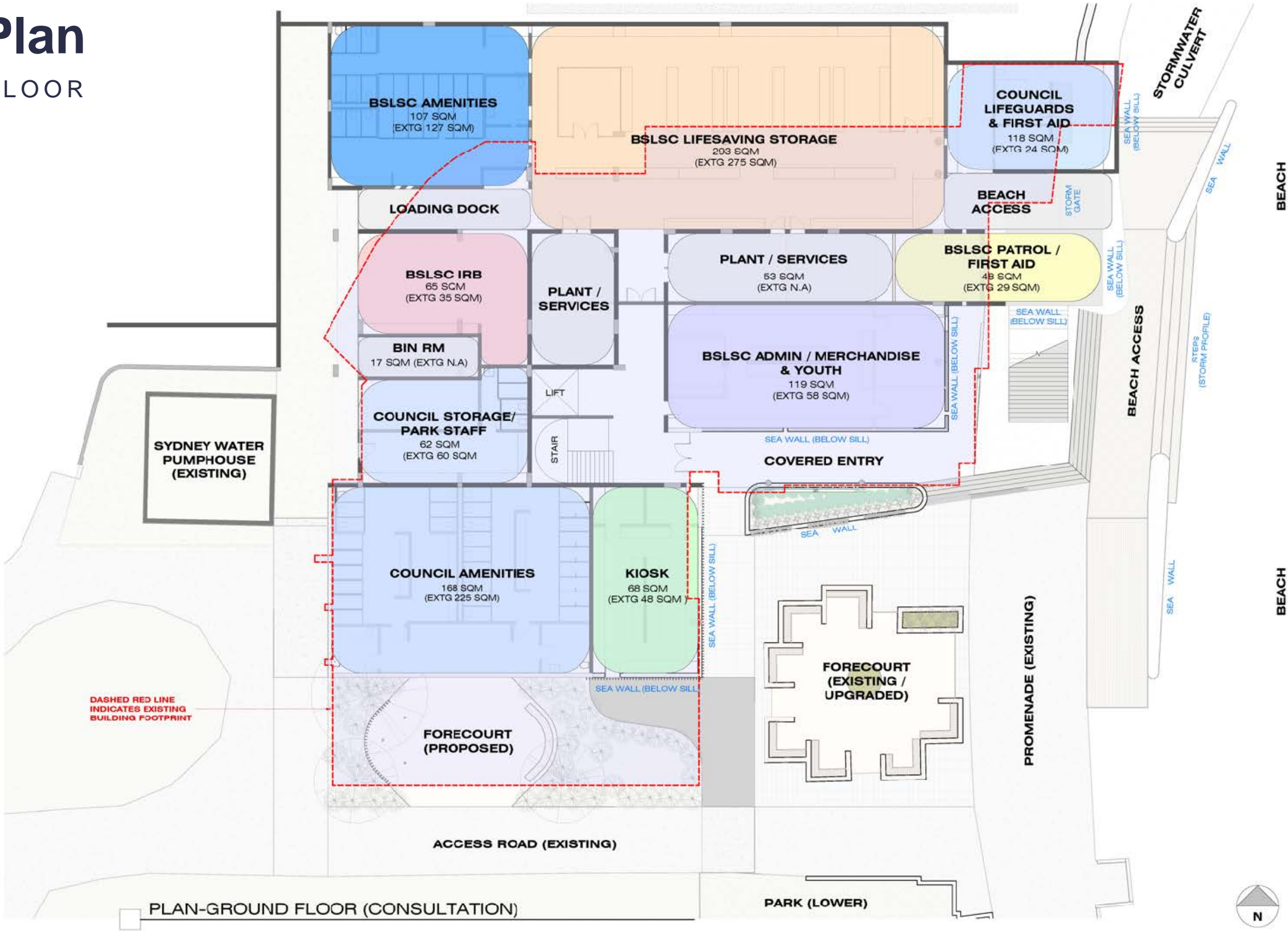
GROUND FLOOR



# Floor Plan

GROUND FLOOR

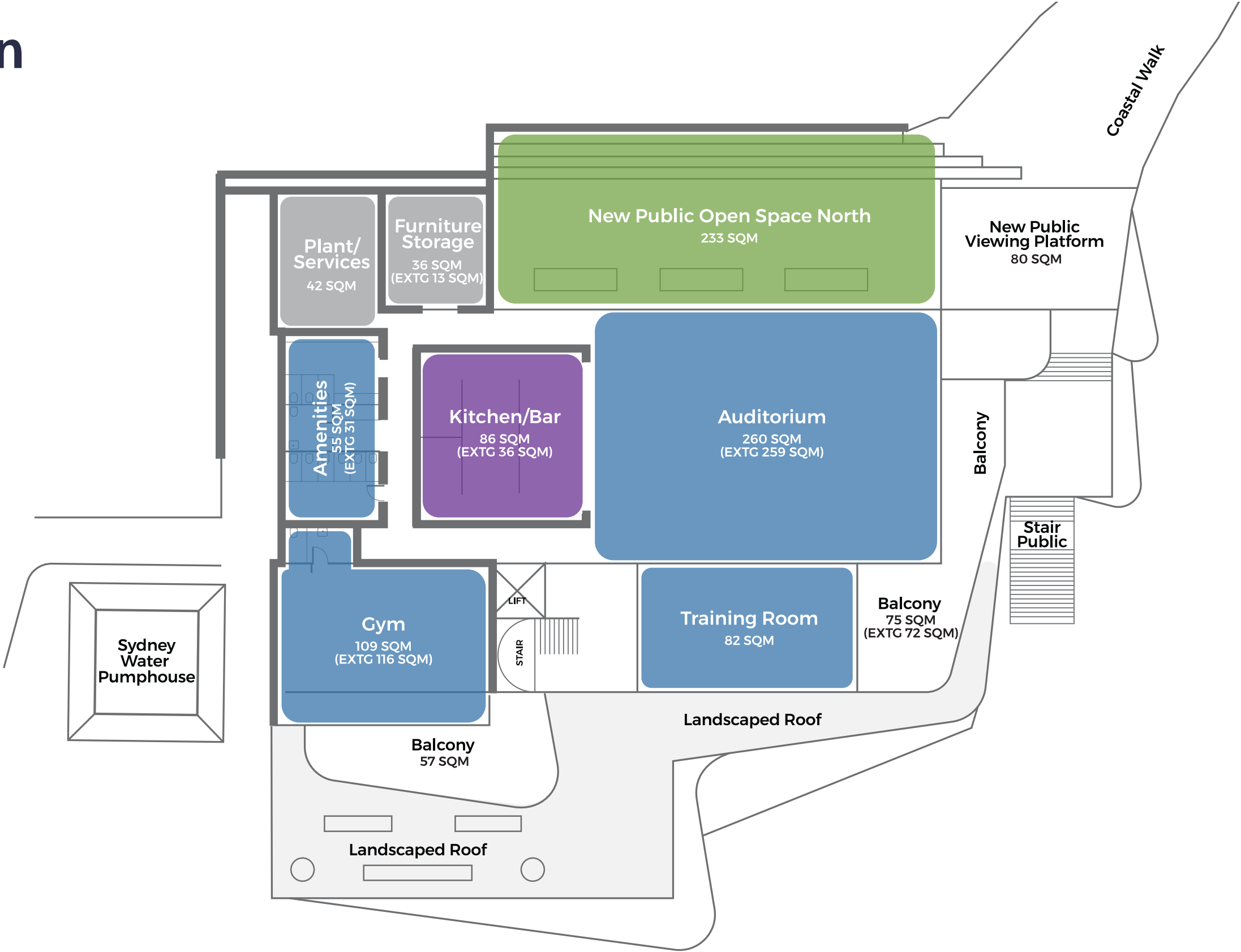
Bronte S.L.S.C



# Floor Plan

## FIRST FLOOR

Bronte S.L.S.C

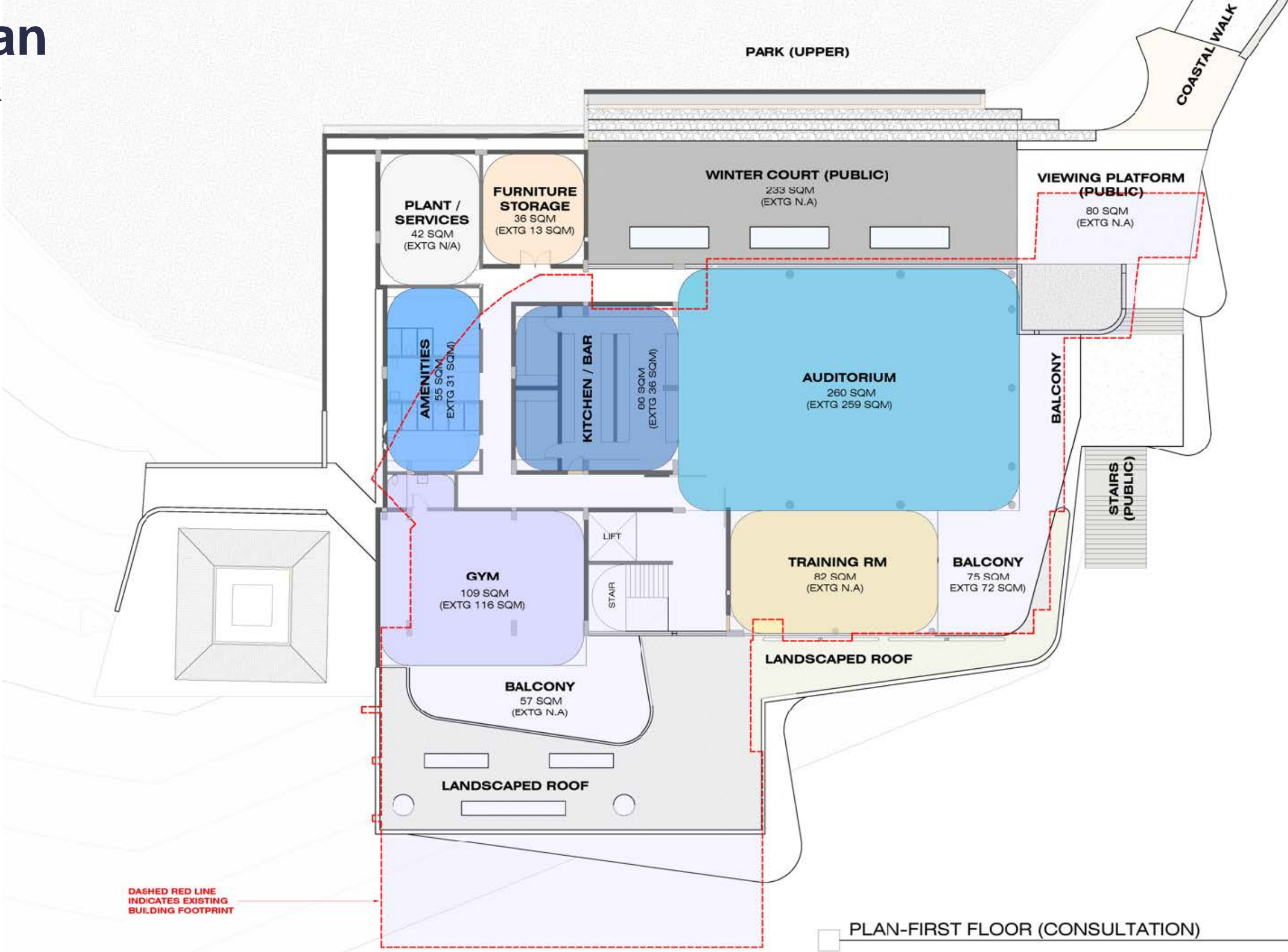




# Floor Plan

FIRST FLOOR

Bronte S.L.S.C

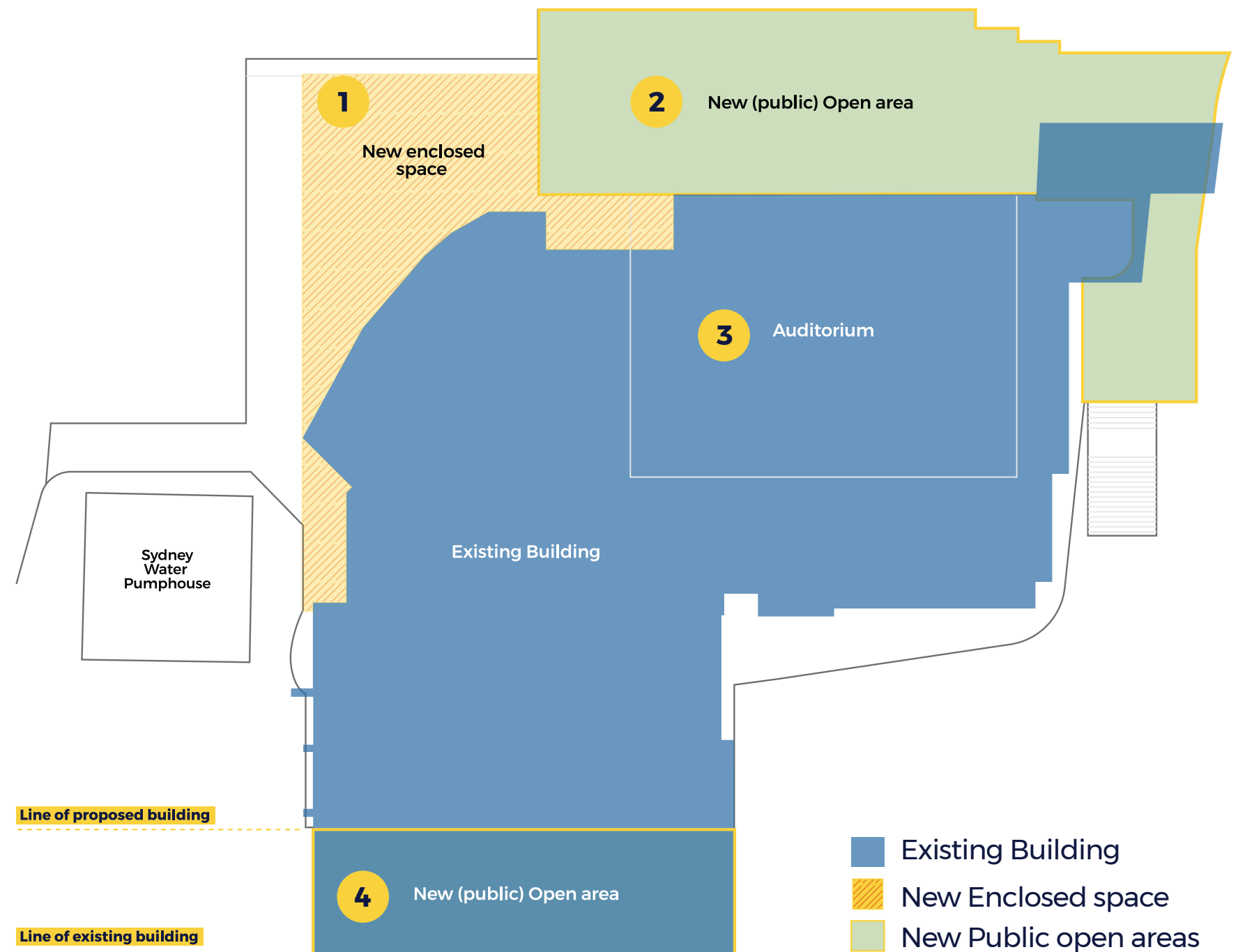


## PART 3 | How does the design need to respond?

# Floor Plan

Proposed building footprint generally conforms to existing. In particular; Eastern / Western setbacks and forecourt setbacks

- 1** Proposed new enclosed area in n-w corner
- 2** Converting unusable park land into functional community park land to the North
- 3**
  - Northern setback conforms to existing
  - Eastern setback increased slightly
  - Southern setback conforms to existing
- 4** Southern setback to park increased by 6.4m providing new public open space





PART 3 | How does the design need to respond?

Existing



Proposed





PART 3 | How does the design need to respond?

Existing



Proposed



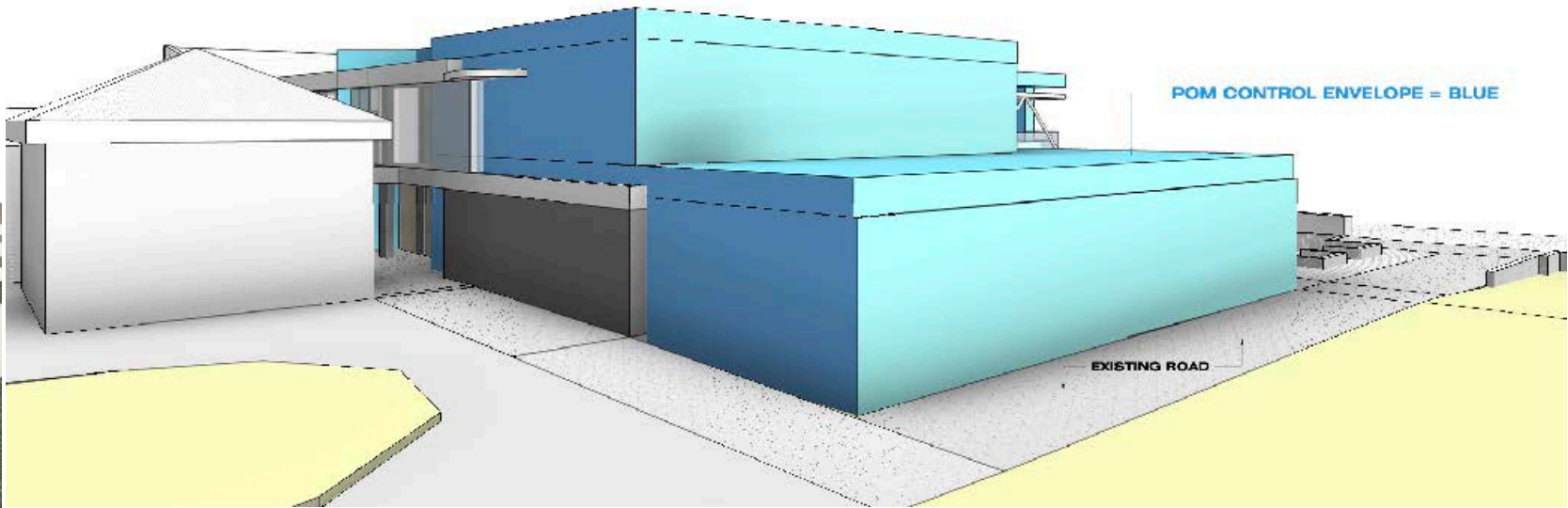


PART 3 | How does the design need to respond?

Proposed

Bronte S.L.S.C

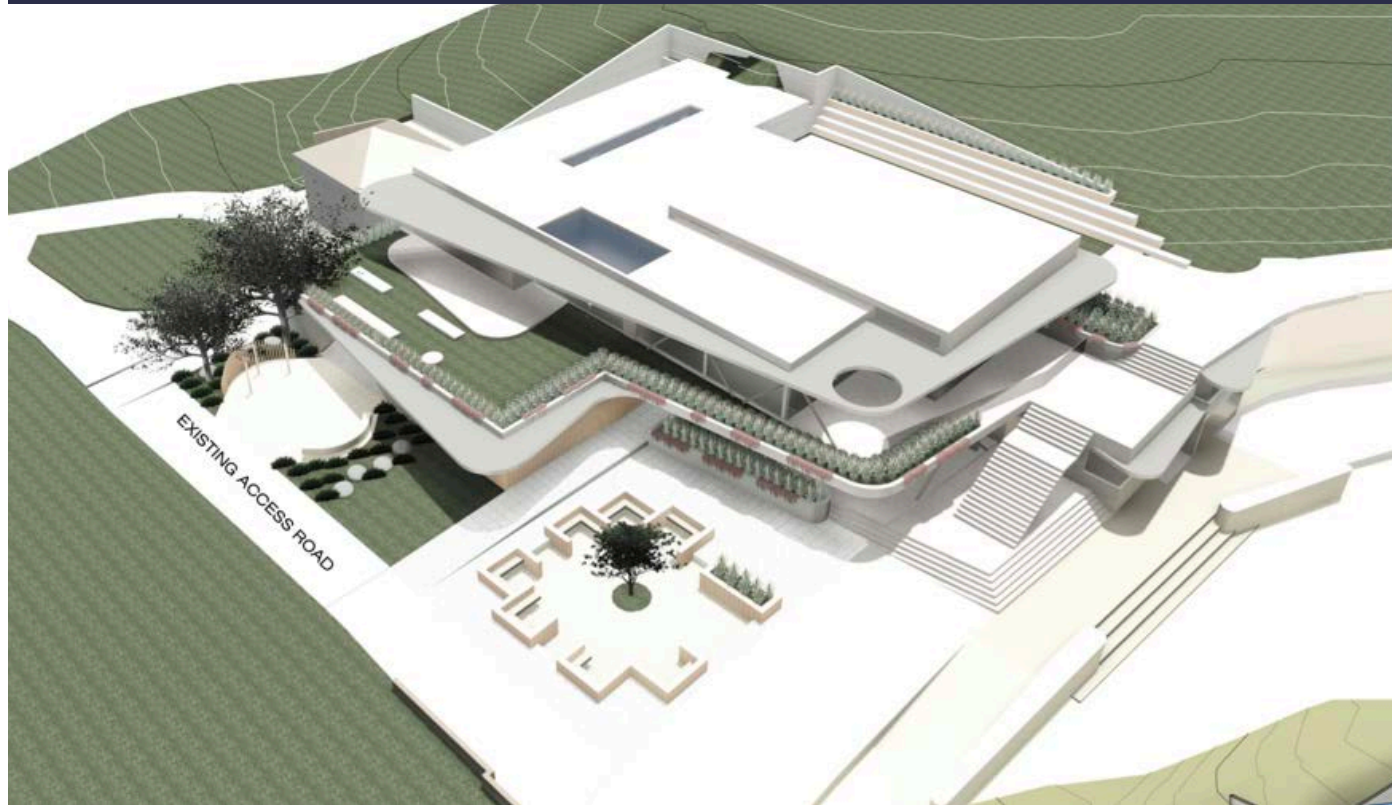
POM Overlay



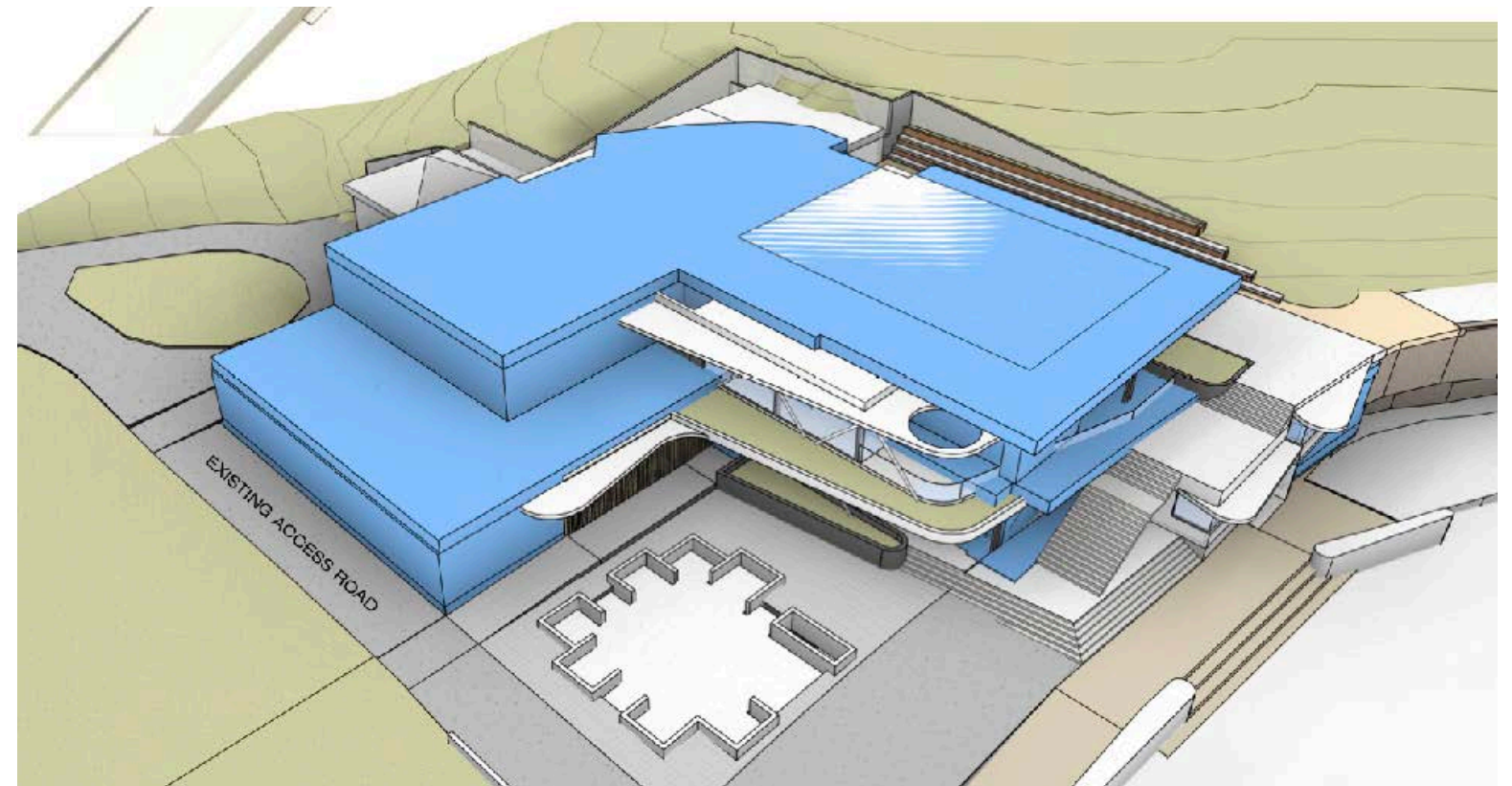


PART 3 | How does the design need to respond?

# Proposed



# POM Overlay



Bronte S.L.S.C



PART 3 | How does the design need to respond?

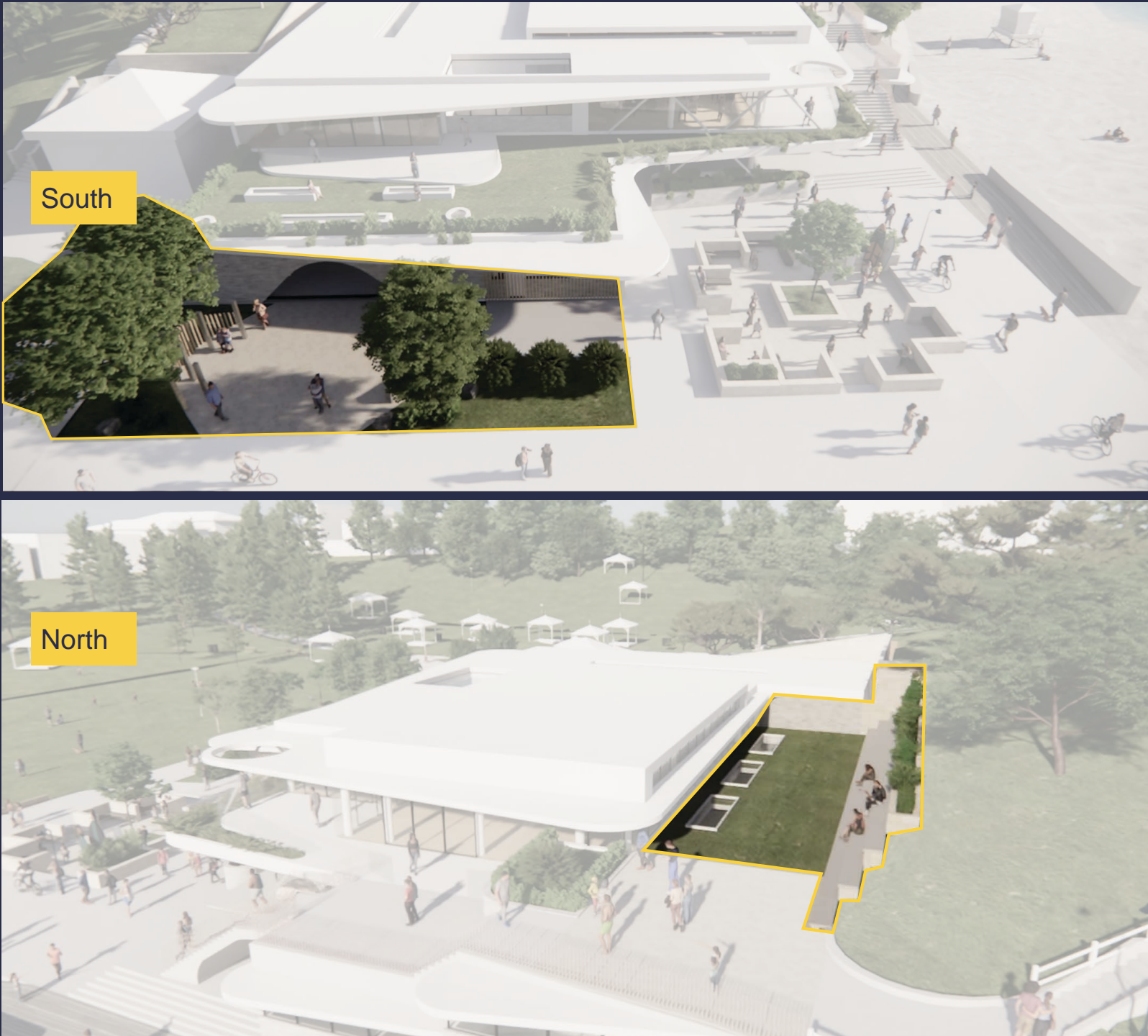
# Benefits of the Design

New Public Open Space South  
NEW OPEN SPACE: 142 SQM



New Public Open Space North  
NEW OPEN SPACE: 152 SQM

**TOTAL NEW OPEN SPACE: 294 SQM**

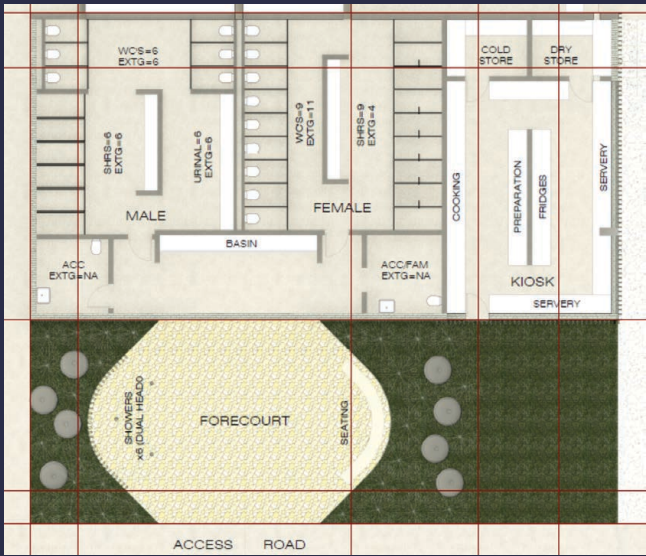




PART 3 | How does the design need to respond?

# Benefits of the Design

Integrated and additional  
Council Amenities



**TOTAL INCREASE: 11**

(Inclusive of showers, toilets  
accessible toilets with family  
change area)

**6** New outdoor showers



Vastly improved observation and storage for  
Life Guards / Surf Club Patrol access

**EXISTING LIFEGUARD AREA : 24 SQM**

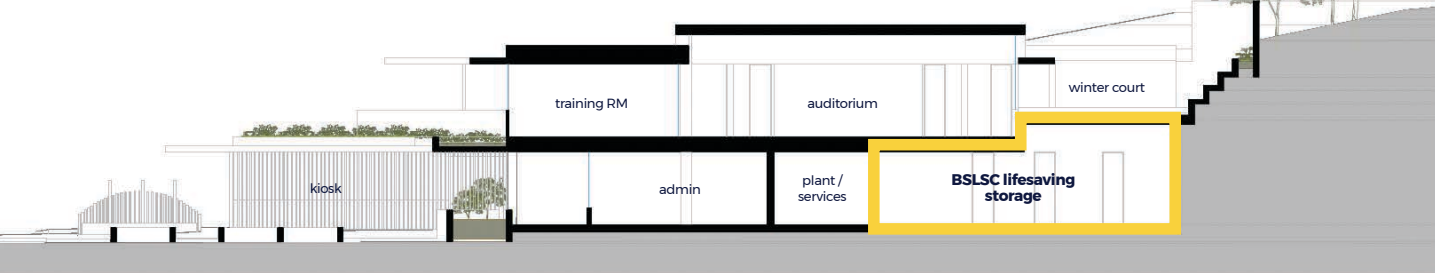
(Including office, storage and first aid)

**PROPOSED LIFEGUARD AREA: 118 SQM**

(Including office, first aid, storage, lunch rm,  
Amenities, observation deck



Improved facilities permit improved beach surveillance, storage  
and independent toilet and first aid facilities (Public safety)



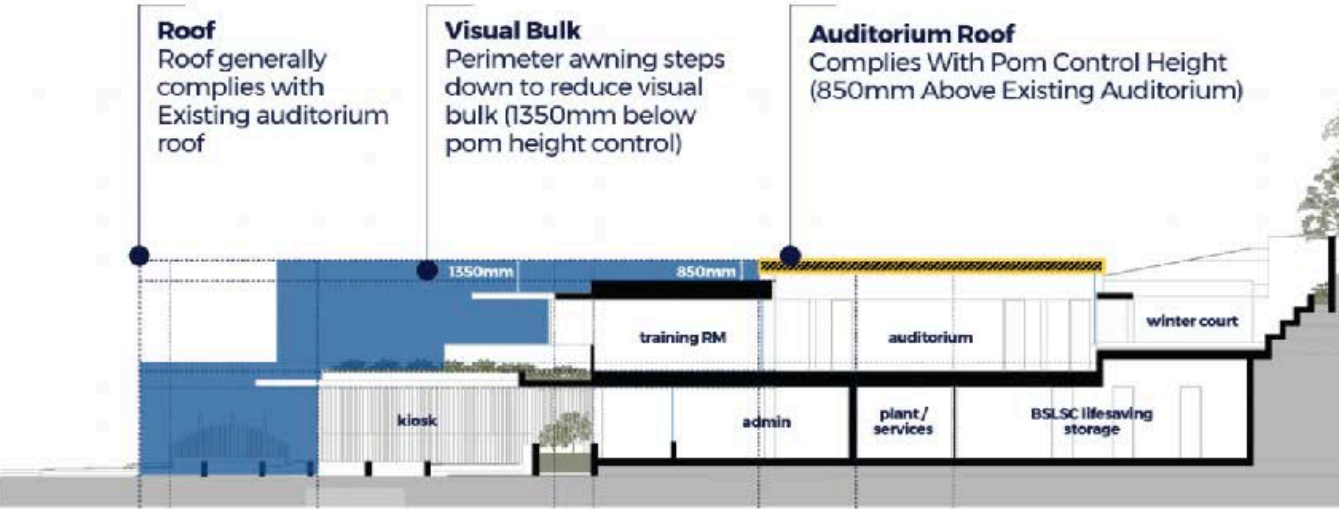
PART 3 | How does the design need to respond?

# Benefits of the Design

Raise Ground Floor - allowing for storage equating to 850mm reduction from the POM Roof line

REDUCES VISUAL BULK

REDUCES OVERSHADOWING



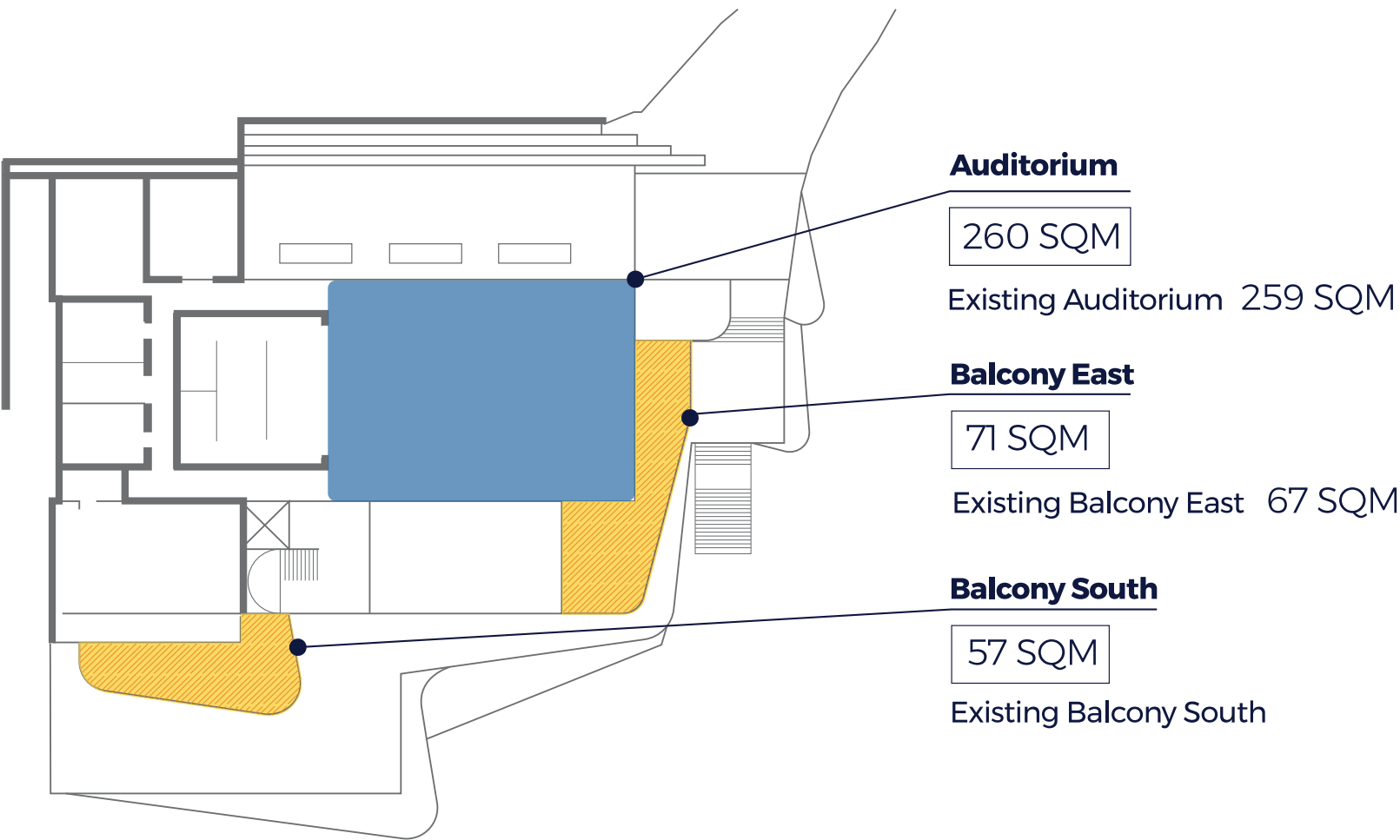
Achieve sustainability outcomes



Reduced Energy Usage



Cross Ventilation



Existing Balconies: 81 sqm

PROPOSED BALCONIES: 128 SQM

POM BALCONIES: 299 SQM

- Balconies improve amenity within the proposal
- Balconies to auditorium, are oriented to the east, to mitigate noise impact on surrounding residences

## PART 4

**Q & A?**



## Room areas (sqm)

Rooms	Proposed SQM	Existing SQM
Auditorium	260 sqm	259 sqm
Training	79 sqm	N/A
Gym	109 sqm incl wc/shr	116 sqm
Kitchen/bar	86 sqm	36 sqm
Lifesaving storage	293 sqm	275 sqm
Admin/merch/youth	119 sqm	58 sqm
IRB	65 sqm	35 sqm
Council amenities	168 sqm	225 sqm
Kiosk	68 sqm	48 sqm
Lifeguards	18 sqm incl observation deck	24 sqm
Lifeguard window	6.3 lineal/m east / 0.8 lineal/m south (wraparound)	

## Open space (sqm)

Location	Proposed SQM	Existing SQM
South	169 sqm (POM control/road alignment) / 7.6m wide	142 sqm (extg building) / 6.4m wide
North	6.7m to base of steps (from extg first floor) 9.3m including steps	287 sqm (152 new / 135 extg) 7m wide to base of steps. 9.6m wide including steps

# Excavation (sqm)

Area	Proposed SQM
Drainage void	170 sqm (drainage void, light well, tiered seating)
Enclosed space	314 sqm(within excavation at ground floor)

# Footprint

Generally conforms to existing at ground floor (east/west).

- Excavated area to north
- New open space to south

General conforms to existing at first floor (east/west/north)

- New open space to north
- New enclosed space to north-west
- New enclosed space to south-west

# Building height

- Ground floor levels raised to match ground levels at rear of site (800mm)
- Auditorium roof conforms to POM height control (850mm above existing auditorium)
- General roof height conforms to existing auditorium roof
- Awning at 1350mm below POM height / 500 below existing auditorium



# Gross floor area (sqm)

Note: POM controls don't include a GFA control

Area	Proposed SQM	Existing SQM	
Total proposed area	2191 sqm	1734 sqm	+26% (including Council areas)
Council Areas	436 sqm	-	20% of total
Excavated Floor Space	314 sqm	-	14% of total

# Balconies

Rooms	Proposed SQM	Existing SQM	Previous Proposal SQM
Auditorium / Training	71 sqm	81 sqm	237 sqm
Gym	57 sqm		
Total	128 sqm		

# Storm mitigation

- Ground floor levels raised to match ground levels at rear of site (800mm)
- Auditorium roof conforms to POM height control (850mm above existing auditorium)
- General roof height conforms to existing auditorium roof
- Awning at 1350mm below POM height / 500 below existing auditorium

# Sustainability

- Incorporate passive solar design principles (natural light, ventilation, shading of external walls, thermal mass)
- Incorporate active sustainability systems (solar energy collection, water capture and re-use, sustainable heating/cooling wherever practicable)
- Utilise clean energy and reduce dependency on fossil fuels
- Incorporate sustainably sourced materials and green material selections

# Overshadowing

- Minimise overall increases to height and bulk
- Height increase limited to auditorium room as a result of storm mitigation measures (raising ground floor levels)
- Maintain existing building setbacks wherever practicable
- Incorporate architectural measures to reduce building height at perimeter (roof step downs, perimeter awning)
- Preliminary shadow diagrams indicate minimal impact on overshadowing at equinoxes (Sept & March) which loosely approximates the swimming season



Bronte Surf Life Saving Club

# Engagement Report

April 2022



**BRONTE**  
SURF LIFE SAVING CLUB • 1903

[www.brontesurfclub.com.au](http://www.brontesurfclub.com.au)

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1.3 Project Timeline

1.4 Lessons Learnt

1.5 Community Engagement 2022

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6.1 Community interactions with the project

6.2 Engagement messaging review

6.3 Previous engagement: Round 1

6.4 Previous engagement: Round 2

Find out more:

[www.brontesurfclub.com.au](http://www.brontesurfclub.com.au)

Facebook: [www.facebook.com/brontesurfclub](https://www.facebook.com/brontesurfclub)

Instagram: [www.instagram.com/brontesurfclub](https://www.instagram.com/brontesurfclub)

Title: Bronte Surf Life Saving Club Engagement Report

All Illustrative Impressions of the Concept Design and have been produced to assist represent the architectural design for this stage in the project process. These are not endorsed by Waverley Council or formally by the Bronte S.L.S.C and are being displayed for the purposes of community engagement April 2022.

Acknowledgements

Bronte Surf Life Saving Club – Engagement Report

Bronte Surf Life Saving Club acknowledges the Bidjigal and Gadigal people, who traditionally occupied the Sydney Coast and we acknowledge all Aboriginal and Torres Strait Islander Elders past, present and emerging.

# 01 Engagement Summary

## 1.1 Introduction

Waverley Council and Bronte Surf Life Saving Club (Bronte SLSC) signed a Public-Private-Partnership to deliver the Bronte Surf Life Saving Club and Community Facilities Upgrade in 2018. In late 2021 after much discussion both parties agreed to pause this arrangement and to allow the Bronte SLSC to explore an alternate design solution independently of that process.

This Consultation Report outlines the results from the engagement process that the Club has undertaken directly during late 2021 and early 2022 concluding with a public open day on 30th of April.

The community consultation phase or public participation was used to gather information from stakeholders, surf club members and the general community.

The survey results demonstrated participants overwhelmingly support the proposed alternative concept design and strongly share the view that the Clubhouse that blends into the natural environment, is environmentally sustainable in both construction and ongoing energy requirements, doesn't encroach onto extra green space in Bronte Park and using space that is largely unusable green space to the north of the Club and turning it into a space that will get far greater use from many parts of the community, whilst allowing the design to hide bulk, gain good passive sunlight and ventilation, along with returning net sqm of parkland to the community.



Bronte SLSC - Community Open Day 30th April 2022

Importantly excavation is the only way the new Clubhouse can meet the Plan of Management (POM) height requirements, as it allows the building frame to compress both floors along with raising the ground floor approximately 800mm to reduce potential sea level and large swell penetration. The previous 2020 design had a roof approximately 1200mm higher than the POM allowed. The new alternate concept has the roof height at the POM level only over the auditorium space. Time has been spent in reducing the overall roof height and visual bulk in preparing the alternate design taking into consideration the analysis from community feedback from 2020 engagement.

From the feedback provided in the Bronte SLSC engagement undertaken over the last 4 months these concepts have largely had positive responses and feedback provided in each of the stakeholder meetings and the 2 open day consultation sessions.

The community most liked the introduction of increased public amenities, improved facilities, increase in public open space, increased lifesaving facilities and the community / public focus of this project, reduction of the bulk, scale and height of the building, the reduction of overall building footprint and the increased pedestrian management on the promenade.

Constructive feedback was collected from the information sessions, members meeting, survey results and one-on-one meetings.

From the community consultation it is recommended the project team continue to:

- Prioritise the sustainability initiatives in the detailed design process (with the opportunity to provide feedback during the DA)
- Investigate the use of sustainable products in the design and how it could be reflected in the new building
- Consider the size of balconies - can they be bigger to take advantage of the location?
- Incorporate Safety by Design principles in building surrounds and landscaping particularly in the winter court location
- Lighting design used to mitigate anti-social behaviour around the surf club and adjoining areas
- Prioritise disabled access within the surf club and adjoining areas
- Liaise with community and stakeholders on the upgrade to the cubes and forecourt
- Liaise with the key users of spaces within the building during design refinement to ensure spatial requirements meet future needs
- Engage with local members of the Bronte community

The next steps for the project will be to seek endorsement by Council of this alternate design, enter into a Heads of Agreement, move into the detail design phase and next preparation of a development application.



ENGAGEMENT SUMMARY

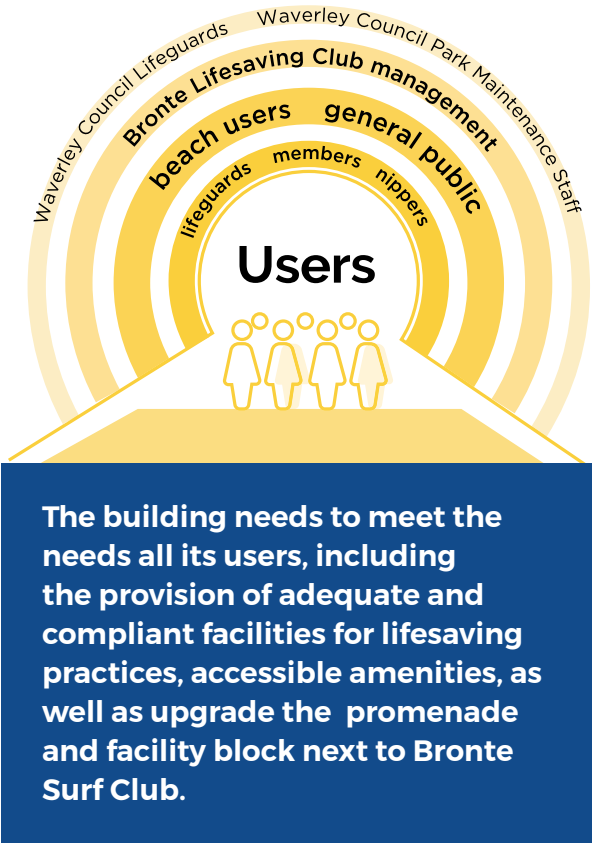
1.2 Background

1.2.1 Bronte Surf Life Saving Clubhouse and Community Facilities

Bronte Surf Life Saving Club was established in 1903 in Bronte Beach, making it one of the oldest surf clubs in the world. The first clubhouse was no more than a tent on the beach to provide shelter from the weather. BSLSC is today a self funded club, predominantly composed of volunteers that assist the Club's mission of providing training and education about surf awareness, rescue techniques, first aid and medallion qualifications (Bronze, Silver and Gold). The Club performs an average of 200 rescues per year.

The clubhouse also acts as a focal point for the Bronte community as well as providing function spaces that supports the club's financial independence. Bronte Surf Life Saving clubhouse, built in 1974, has been deemed not fit for purpose and must be rebuilt to meet the needs of current users and the broader community, which includes the adjacent promenade and facilities. To deliver the project, Waverley Council partnered with Bronte SLSC, following the adoption of a new Plan of Management (POM) for Bronte Park.

The process for the Bronte Life Saving Club Building Upgrade began in 2013 when the facilities viability was assessed. In 2018, independent consultants engaged by Waverley Council deemed the existing building as not compliant with BCA legislative requirements and



in a poor state of repair, considering an upgrade of the building would not be sufficient as a long term solution and a new complex would be required.

Waverley Council is the leader of the project as owner of the clubhouse building and manager for the Crown Lands on site. A committee - Project Control Group (PCG) - was established, composed of representatives of Waverley Council and Bronte SLSC to manage the delivery process and a design team appointed.

1.3 Project timeline

2016	2017	September 2019	2020	June 2020	October 2021	November 2021	Jan - Apr 2022	April 30th 2022
Engagement for the development of the Plan of Management		Waverley Council engagement: understand community needs & issues prior to design phase	Design Phase	Second round of Engagement: Community feedback on concept designs	The PCG could not come to an agreement as to a workable design	The BSLSC began exploring a Club generated alternate design	The BSLSC undertook Stakeholder & Community Engagement (*see Appendix A for stakeholder list)	BSLSC Community Open Day
✓		✓	✓	✓	✓	✓	✓	✓

ENGAGEMENT SUMMARY

A first round of engagement was undertaken by Waverley Council in September and October 2019, of the Bronte Surf Life Saving Club and Community Facilities Upgrade to gather information for principles of design. The community consultation on this phase confirmed the importance of the guiding principles: community hub, the natural environment and the connection to the environment.

The second round of engagement was undertaken through Waverley Council's Have Your Say platform, between 6 May and 3 June 2020, in which the community and key stakeholders could provide their feedback on the proposed concept design. 71 submissions and one petition with 5905 signatures was received by Council by Nov 2020 6,830. 12 design principles were developed by Waverley Council as a result of the consultation period.

During the design review process in 2021 undertaken by the PCG the group was unable to agree on a satisfactory design that would meet the needs of the Bronte SLSC, the community, Council and satisfy the requirements of the POM and meet the new 12 design principles established by a Council Resolution.

Bronte SLSC expressed to Council their intention to start a Club-led assessment of the community participation to date, the design process, and to see if they could come up with a design based on some concepts they thought were possible a number of years ago. The PCG process was formally paused, and Waverley Council agreed to allow the Bronte SLSC to conduct their own design review and engagement process independently of Waverley Council.

This report represents a summary of this independent review and the engagement process that Bronte SLSC has undertaken to inform the alternate concept design. Appendix D provides an overview of analysis of previous engagement undertaken and assessment of key issues to assist in the review for the development of an alternative design.

The next steps for the process is for Council and Bronte SLSC to enter into a new Heads of Agreement and then collectively work towards the preparation of the detailed design and development application, issued by Waverley Council, based on the agreed developed design, and will be prepared by a separate planning committee.

The project will be funded collaboratively by government grants, Council and Bronte SLSC.



Bronte SLSC - Community Open Day 30th April 2022

ENGAGEMENT SUMMARY

1.4 Lessons Learnt

The Bronte Surf Life Saving Club commissioned an architect to consider a design that would assess the functional demands of all users, as well as the significant outstanding factors identified during engagement, based on the knowledge and insights gained from both community engagement and the design process.

1.4.1 Outstanding considerations

A series of key considerations, priorities, and challenges identified on this page were examined as part of the Bronte SLSC design review process to enable the development of an alternate design.

It was critical for the Club to address these concerns identified by both community engagement and technological studies in order to better understand the functional requirements for future users. The Club's goal has always been to come up with a design concept that best attempts to find a positive solution to each of these concerns.

Key priorities

Lifeguard facilities that allow for contemporary lifesaving practices

Environmental considerations, ensuring the new building aligns with the surrounding environment

Existing facilities are not able to accommodate the current beach patronage

Size

- No reduction in public amenities
- No reduction in Bronte Surf Life Saving Club amenities
- Increase Bronte Surf Life Saving Club amenities to accommodate increased membership

Facilities and needs

- Re-allocate internal floor area to essential functional spaces, via reductions in foyer/ circulation areas
- Confirm current budget summaries for all options

Function

- Amenities recommended stacked vertically
- Confirm beach access provisions for bulky goods (surf rescue boards, surf skis, patrol equipment, training and race equipment)
- Investigate possible re-purposing of Pumphouse
- Investigate possible excavation of rock face
- Confirm all storm surge mitigation measures

Design & environment

- Environmental sustainability considerations
- Investigate extension/use of open space
- Maximise natural light/ventilation to all wet areas
- Minimise odour/noise to club entry paths

Making the building and entry points accessible to all users and emergency services

Managing and responding to community expectations and aspirations related to the site

Sensible approach to height and building footprint

Considering impacts on local amenity and disruption during the construction process

ENGAGEMENT SUMMARY

1.4.2 Issues revisited

Environmental

- Loss of green and open space
- Design is cohesive with surroundings (design and materials) use of sandstone, wood and greenery is supported
- Height responsive to beachfront views (sight lines)
- Highest possible sustainability rating, natural light
- Considered materials to withstand natural environment
- Prioritise sustainability rating. Incorporate passive and active sustainable design principles wherever practicable

Accessibility

- Clearer entry points for wash down area nominated
- Emergency service access inadequate
- Goods loading clashes with pedestrians and the promenade, causing hazards for staff and beach goers
- Access generally is key issue from coastal walk and beach

Conflicting Criteria

- Plan of Management for Bronte Park, Waverley Council and Bronte Club's needs each have different policy considerations for the delivery of the project
- Community expectations conflict to the existing criteria for the building

Infrastructure

Facilities

- Existing infrastructure not able to accommodate beach patronage, surfers, park users and tourists
- Facilities don't accommodate for membership numbers (including nippers and female toilets)
- First aid facilities not fit for purpose
- Lifeguard observation room is inadequate for beach surveillance

Structure

- Not compliant with building codes, WHS & DDA legislation
- Structural issues regarding water penetration, storm-water and flooding, sand and salt build-up
- Low maintenance solution to handle coastal elements

Impacts on local amenity

- Concerns about commercialisation impacts and congestion
- Increased number of visitors and noise impacts

Building design

- Opposition of relocation of Dave Brown Place
- Footprint and scale of previous proposed concepts was too big, therefore need to be thoroughly justified in future



Bronte SLSC - Community Open Day 30th April 2022



ENGAGEMENT SUMMARY

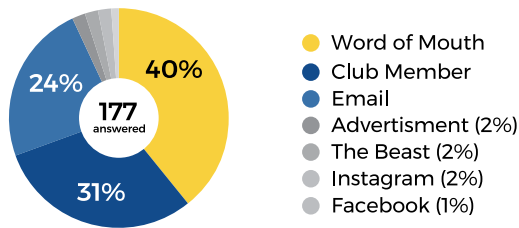
1.5 Community Engagement 2022

1.5.1 Community open day

A community open day was held at the Bronte SLSC on 30 April from 10am to 3pm. A formal presentation was given by Club representative David Finnimore at 11am and repeated at 1pm, to provide an overview of the key lessons learnt from the engagement process undertaken by the Club, a detailed walk-through of the proposed concept design provided in illustrative perspectives and a short video. Each session concluded with an interactive Q&A.

A breakdown of who attended, their interest in attending and the location represented is highlighted in the figures below.

How did you hear about this session:



Bronte SLSC - Community Open Day 30th April 2022

SESSION 1: 92 Attendants

SESSION 2: 54 Attendants



Bronte SLSC - Presentation



Bronte SLSC - Video

At the conclusion of each session the participants were asked to provide by the show of hands what they're initial observation of the concept design was on a scale of 1 to 5, 1 being not in support 5 being strongly supportive. Across the 2 sessions 1 person only gave the design a 3/5, 6 people gave 4/5 while all other participants gave the design a 5/5.

To conclude the feedback in the open day participants were encouraged to provide feedback by answering two questions; firstly, what aspect of the design do you feel works well? and what aspect of the design would you like further explored / refined? The responses to these questions are provided as a summary within this report and in full in appendix C.

ENGAGEMENT SUMMARY

1.5.2 Key themes explored



Environmental

People like how the new design encourages environmental innovation and achieving a lower visual impact due to the building's reduced size and features like cross ventilation and natural lighting. Participants praised the ability to accommodate future storm impacts and increasing sea levels. With the clever utilisation of previously inaccessible places, the new design is thought to complement and improve the surrounding landscape.

What we Heard

To be explored / Environment

- "... Also, It would be great to use the sandstone as large steps/seating in front of the club instead of just the sea wall concepts. This would also act as water defence, provide seating and resting areas as well as integrating the natural cliffs with the sandstone across the front of the club."
- "I am worried that a lift in height of 880 in these changing weather times is not enough. I think that a small increase in the max height of the building, which in turn will allow an increase of the 880 should be considered."
- "Resolve water going down the hill to the outdoor auditorium."
- "Using heat pumps for hot water."
- "Sub soil drainage including addressing ground water infiltration."



Accessibility

Participants praised the revised design's accessibility, highlighting how it resolves pedestrian congestion, has excellent flow for the various users of the building, and an openness in the exterior that is friendly and open. There were concerns raised about disabled access and plans to connect both into the building and the promenade more generally.

What we Heard

To be explored / Accessibility

- "Accessibility of surf craft from the club onto the sand needs to be fluid and as uncomplicated as possible. I.e. minimal corners and steps."
- "Disability access - club is located on a key level change on the public walkway."
- "Pram and wheelchair access through and around the building."
- "Quick access for lifeguards to the beach"
- "Make the verandah areas bigger for more public accessible shaded space."
- "IRB sheds pose difficult access."
- "Scale down the cement pathway in front of the Bronte Surf Life Saving Club."

ENGAGEMENT SUMMARY

1.5 Community Engagement 2022

1.5.2 Key themes explored



Conflicting Criteria

The capacity of the new design to resolve competing criteria, which had been a key issue in previous engagement efforts, was praised by the vast majority of participants. By merging each of these competing interests and users of the area and maximising public amenity, the design strives for the building to be a significant community asset in the future.



Infrastructure

Examples of how the new design addressed previous infrastructure challenges, such as storage space obtained through proposed excavation and a more open and multi-use design, show how the new design addressed previous problems. The reorganisation of the patrol room and lifeguard facilities is thought to be beneficial for future demands.



Local Amenity

The new design received a lot of good feedback from survey respondents, and it's thought to increase general local amenities, from open space to public facilities, as well as respect for the building's natural surroundings and stakeholder needs. The introduction of additional open space, the upgrade to the cubes, provision of outdoor showers and the limited encroachment on the existing parkland were seen as positive outcomes.



Building Design

The community's concerns about the building design have been addressed by the new design, which has received widespread support. The balcony design was met with mixed reaction with some participants suggesting the balconies could be larger in size particularly those adjacent to the gym, whilst others indicating they were appropriate size to ensure minimal noise spillage to adjacent neighbours.

What we Heard

To be explored / Conflicting Criteria

- "Why can't the club and Sydney Water work more closely together to find a solution that would allow the club to move back further back from the beach?"
- "Potential excavation costs and logistics of re-using natural rock (site management of cutting, noise and production)."
- "Sydney water should be made to move their pump station and the building could be moved westward. \$5 mill is nothing compared to the benefits this would bring the community."
- "Design balances all stakeholders extremely well whilst maintaining a working Surf Life Saving Club. Looks to be a true community asset going forward."

What we Heard

To be explored / Conflicting Criteria

- "Height control measures and how floor levels worked in relation to vertical board storage."
- "Future flexibility in both planning and structural systems."
- "Floor levels and ramps in relation to the promenade."
- "Proposed building footprint and setbacks in relation to the existing."
- "Grass area in rear. Too small? Also if excavation into sandstone an extra 1-2m, wouldn't one getting a more significant benefit. Only one opportunity to go for it."

What we Heard

To be explored / Local Amenity

- "The upper additional public space on northern side has definitely improved amenity of the upper function space, however id like the aspects of safety and crime prevention explored further. Concerns are you could end up looking at a wall that is covered in tags or graffiti that happens after hours."
- "Probably too late but a shared first aid facility with the lifeguards could be a more efficient use of space and allow a closer connection. Shared resources could work well."
- "Two sets of showers are really close"
- "Board washing area, quick access for lifeguards to the beach, lifeguards and boardriders separated, is there a board repair place?"

What we Heard

To be explored / Building Design

- "Explore expansion of balconies."
- "Gym balcony underused, enlarge main deck instead."
- "Extend south terrace space of the gym(...)"
- "Consider making southern landscaped roof more accessible as a balcony - though understand if noise concerns trump this - it seemed a popular view at the consultation today."
- "Auditorium has no privacy for private functions."
- "Having all those windows/screens looks a bit unsafe."

2.0  
Appendix A

2.1 Engagement Timeline Bronte SLSC

APPENDIX A | ENGAGEMENT TIMELINE BRONTE SLSC

2.1 Engagement Timeline  
Bronte SLSC

2.1.1 User Groups and Key Stakeholders  
Engaged

The Bronte SLSC has conducted informal engagement to confirm and further investigate concerns highlighted in the official consultation on the previous proposed concept design for the Bronte SLSC. These discussions have assisted the Club in further preparing an alternate design that has been developed and presented at the April 30 Community Open Day for consideration by stakeholders and the wider community.

Conversations to confirm and review functional brief requirements with internal stakeholders:

- Bronte Surf Club Board of Management
- Life Members
- Club Members
- Various Committees
- Training & Education Manager
- Gear Steward
- Competitions Manager
- Administration Manager
- Bar/Kitchen Manager
- Gymnasium Manager
- Archives Manager
- Kiosk, Council and Toilet Facilities Manager

Conversations have continued with the following key stakeholders & community groups:

- Waverley Council and Councillors
- State Government Representatives
- Surf Life Saving Australia
- Surf Life Saving New South Wales
- Financial Supporters and Benefactors
- Lifeguards
- Bronte Board Riders
- Eastside Crew
- Bronte Precinct
- Bronte Beach Precinct
- The Beast magazine
- Bronte community at various occasions at and around the Club events

One-on-one Discussions / Communications

2021

NOVEMBER

The Beast

Meeting with James Hutton from The Beast

2022

JANUARY

The Beast + BBR

Meeting with James Hutton & Ryan Clarke from BBR

FEBRUARY

The Beast, Local Mayor

Meeting with Paula Masselos and James Hutton

The Beast, Local Councillor

Meeting with Ingrid Strewe and James Hutton

Precinct Committee Member

Meeting with Precinct Committee Member

Bronte Precinct Committee

Meeting with Precinct Committee Member

Co-Head Bronte Lifeguard

Meeting with Daniel McLaughlan

Council

Council Workshop

Club Members

Club Member Consultation Saturday

Bronte Board Riders (BBR)

Meeting with Rob Bruns

MARCH

WhatsApp BBR (5 Members of Committee)

Chat with key members has been running since 30 March 2022

Liberal Councillors

Meeting with Liberal Councillors

Councillors + Deputy Mayor

Councillors Spoke to Elaine the Deputy Mayor

Federal State Member

Meeting with Dave Sharma

WhatsApp Bronte SLSC

WhatsApp Bronte SLSC Chat with 235 participants regularly updated March and April 2022

APRIL

Club Members

The club briefed the life members

Club Members

Briefing of a function called 'Back to Bronte'

Club Members

Briefing of board of management members

Bronte Board Riders (BBR)

Showed the concepts to 12 BBR members

Public + Club Members

Public and Club consult

State MP

Marjorie O'Neill

Community Open Day Invitation

Surfguard Newsletter 2150 distribution list sent



# 3.0

## Appendix B

### 3.1 Engagement Materials

- 3.1.1 Display Boards Concept Designs Perspectives
- 3.1.2 Concept Design Overview
- 3.1.3 Printed Posters

### 3.2 Digital Media

- 3.2.1 Project Presentation
- 3.2.2 Online Survey Overview
- 3.2.3 Media and Communications

APPENDIX B | ENGAGEMENT MATERIALS

### 3.1.1 Display Boards Concept Designs Perspectives



Bronte SLSC - Community Open Day 30th April 2022



APPENDIX B | ENGAGEMENT MATERIALS

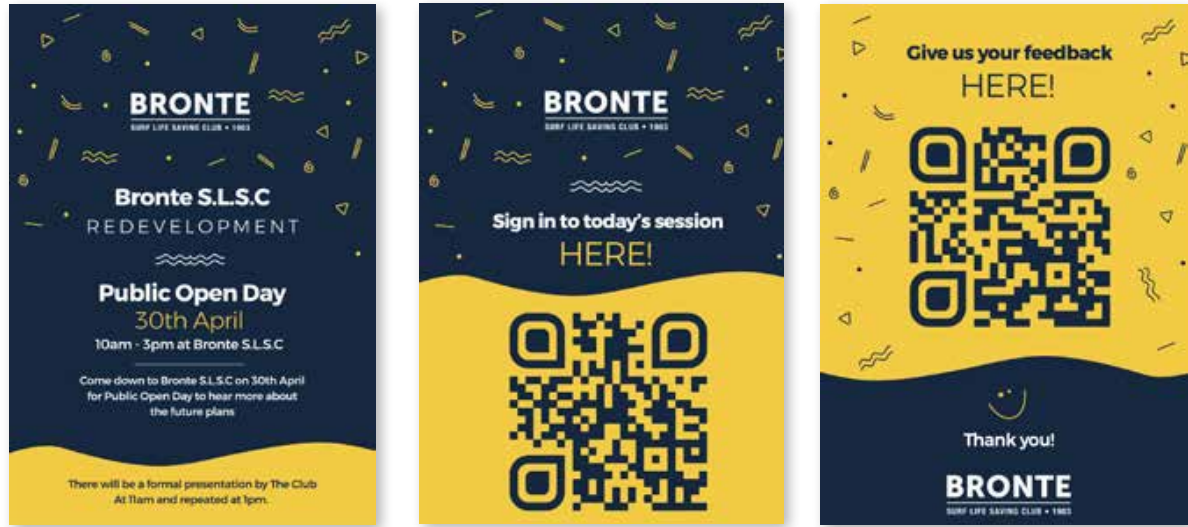
3.1.2 Concept Design Overview



During the open day, a series of A1 posters were exhibited within the Club's main function space so that attendees could learn more about the suggested concept design. Questions were answered by members of the Clubs Committee.

APPENDIX B | ENGAGEMENT MATERIALS

3.1.4 A4/A3 Posters

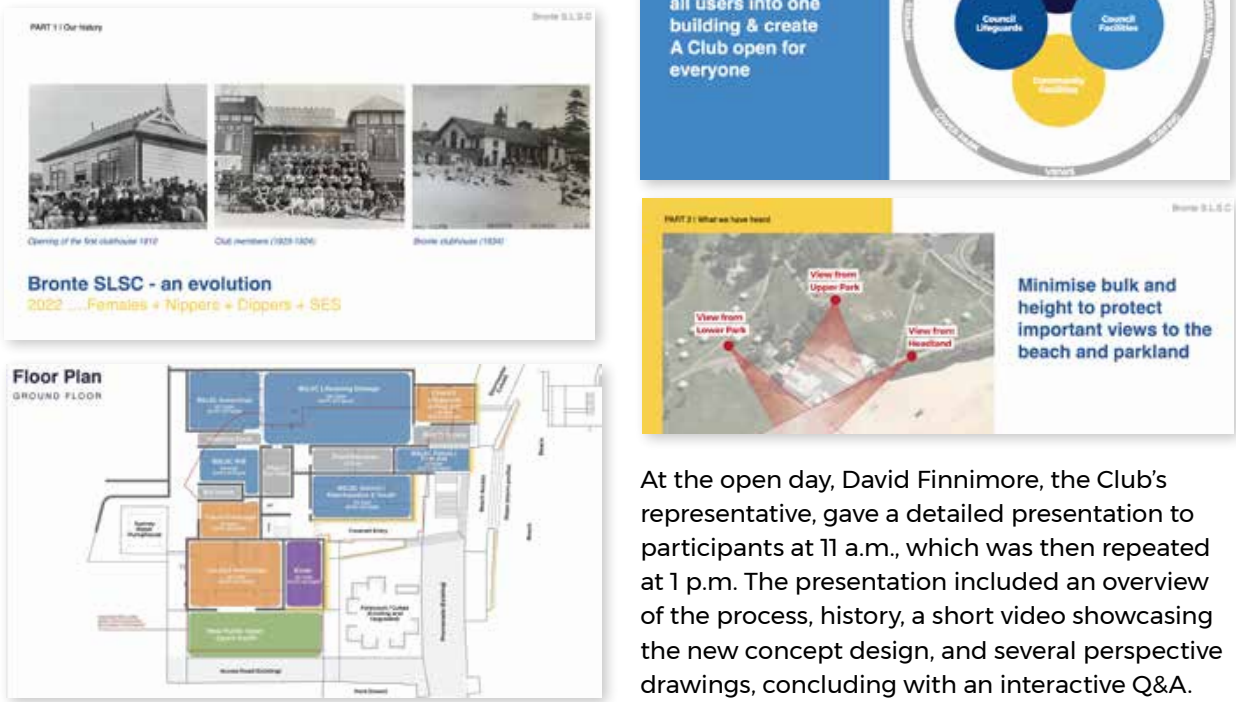


Posters were displayed throughout Bronte Park and along the promenade to advise people of the Open Day.

QR code participant sign-in sheets

APPENDIX B | DIGITAL MEDIA

3.2.1 Project Presentation



At the open day, David Finnimore, the Club's representative, gave a detailed presentation to participants at 11 a.m., which was then repeated at 1 p.m. The presentation included an overview of the process, history, a short video showcasing the new concept design, and several perspective drawings, concluding with an interactive Q&A.



APPENDIX B | DIGITAL MEDIA

3.2.2 Online Survey Overview

Participants were requested to register their attendance when they arrived at the open day, and at the end of their session, they were asked to complete a short survey to express their thoughts on the concept design.

Please fill out the form below to register your attendance.

Name \*

Postcode

How did you hear about this ser

Word of Mouth

Interest represented:

Bronte SLSC

Submit

What aspect of the design do you feel ks well?

0 of 75 max words.

What aspect of the design would you li ke further explored / refined?

0 of 75 max words.

Submit

3.2.3 Media and Communications

A. City Hub Website



B. The Beast Mag



APPENDIX B | DIGITAL MEDIA

C. Social Media / Bronte Surf Life Saving Club Facebook Page

Bronte Surf Life Saving Club is at Bronte Surf Lifesaving Club.

April 26 at 3:10 AM · Sydney, NSW, Australia ·

This coming Saturday we are holding a Community Consultation down at the Surf Club for a totally new design of the future Clubhouse and Council Amenities. A fresh approach, we have been out in the community talking to the local Precinct Committees, boardriders, beach users, club members, along with Waverley Council over the past few months to come up with a design which we think works well for the Community, Council and Surf Club. We will have full presentations at 2 separate times, 11am & 1pm, and there will be a static display running from 10am to 3pm with people to answer questions. We encourage the Public to come down and hear about this new design, see the videos and plans, ask questions, and leave your feedback. We look forward to seeing you this Saturday.

82

Like

Comment

Share

All comments

Liz Kimber

Fully accessible please

Like Reply 6d 3

Felix Felix

Good to see the design has been developed further given the urgent need for upgrade of the current building. Could you please explain a bit more such as: 1. Can you share the plans online, for the benefit of those of us who can't come this Saturday? ... See more

Like Reply 4d 2

Ben Gage

Access for locals please

Like Reply 3d

Emma Clark

Brilliant! See you Saturday

Like Reply 6d

Danny Hui

Very little consideration was put into access for people with disability last round. This included the rebuilding of the promenade stairs with no lift access. Hope this and the other recommendations made by the Physical Disability Council of NSW for th... See more

Like Reply 4d 2

Laramie Levar

Its about time and long overdue that the current existing MONSTROCITY it being the Bronte-Surf-Lifesaving-Club was OBLITERATED and thoroughly DEMOLISHED since it was an EYESORE and NO longer fit for purpose, the revolting MENS Changerooms were archaic ... See more

Like Reply 5d

Sharon Sanders

Plastic Free Bronte Save Bronte

Like Reply 4d

Helen Wilson

The perspective shows large verandahs opening to the south. The noise from these open areas will be considerable and will create high noise impact on residents on the hillsides to the south and south-west. This is an unacceptable impact on surrounding residents.

Like Reply 3d

Susan Shehadie

Mark LucasNellie Courtenay

Like Reply 6d

James Thomas Hughes Maher

Amy Davies Orla Maher

Like Reply 6d

Write a comment...

Reach:

3,063

Reactions:

82

Comments:

10

Shares:

7

20 Bronte S.L.S.C Engagement Report

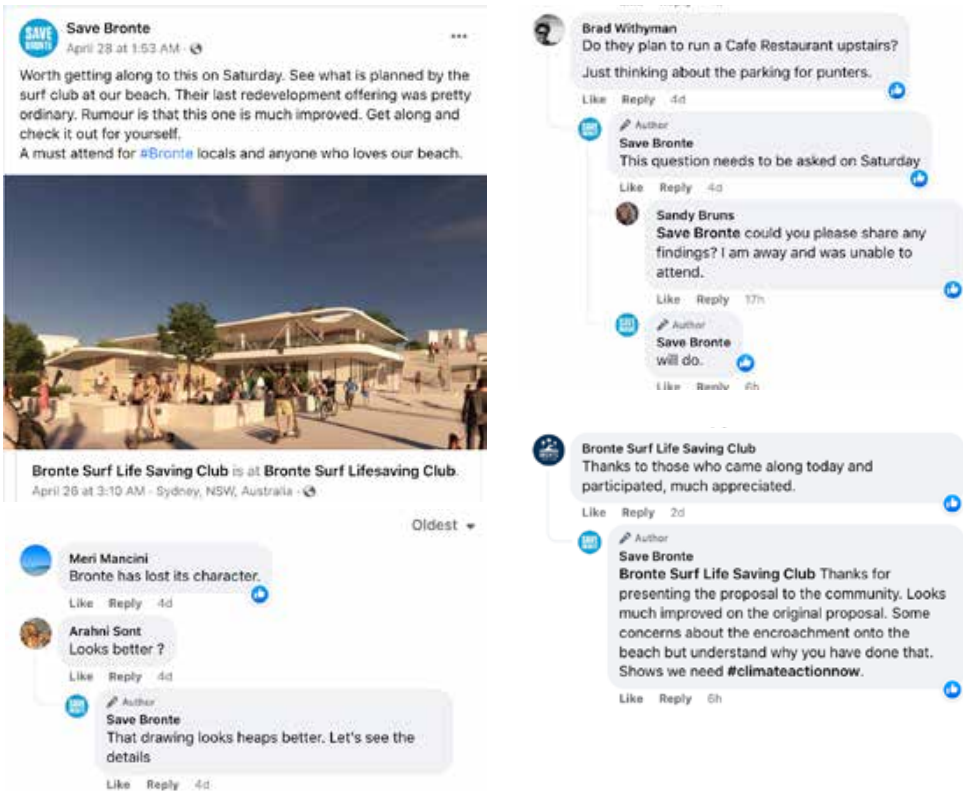
Bronte S.L.S.C Engagement Report 21

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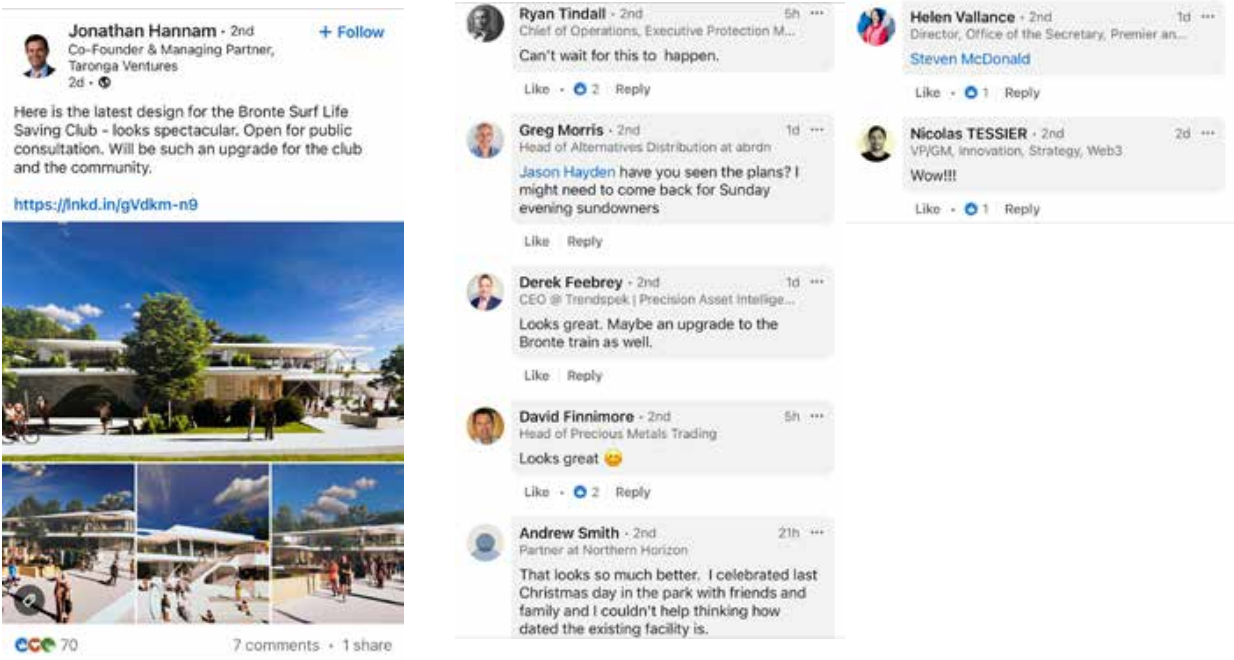
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APPENDIX B | DIGITAL MEDIA

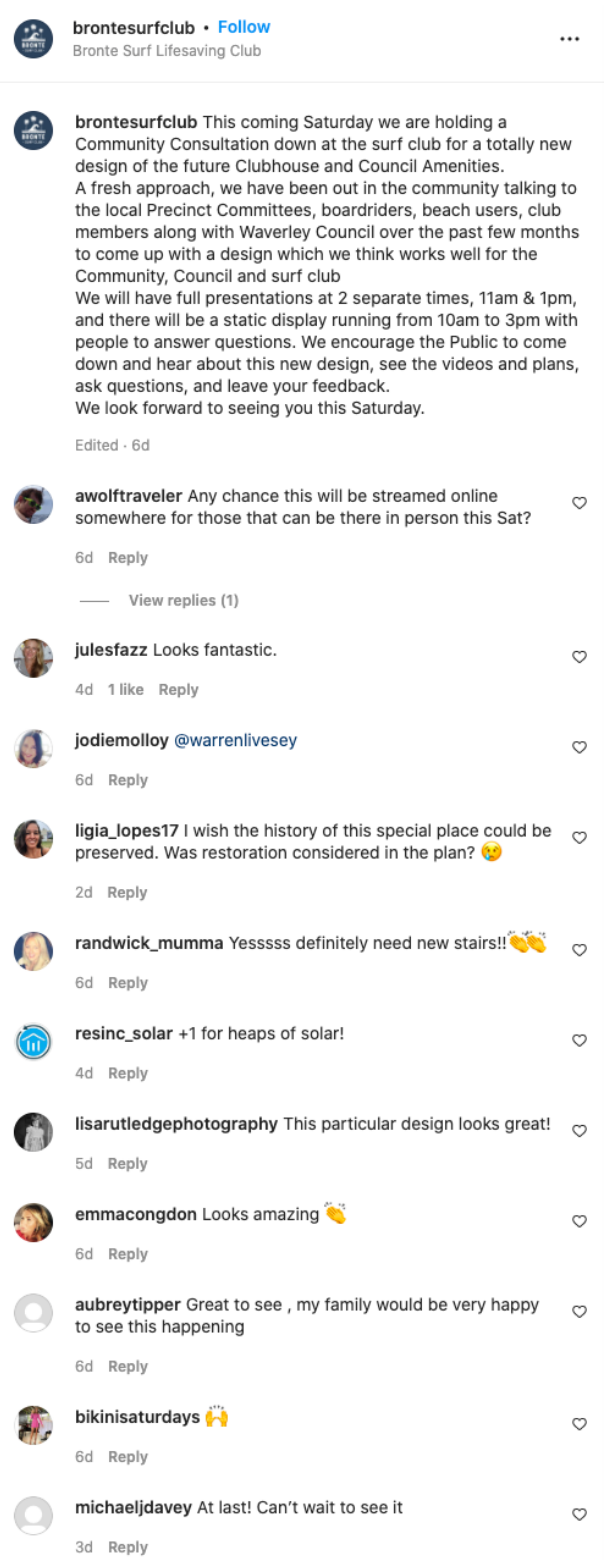
D. Social Media / Save Bronte Facebook Page



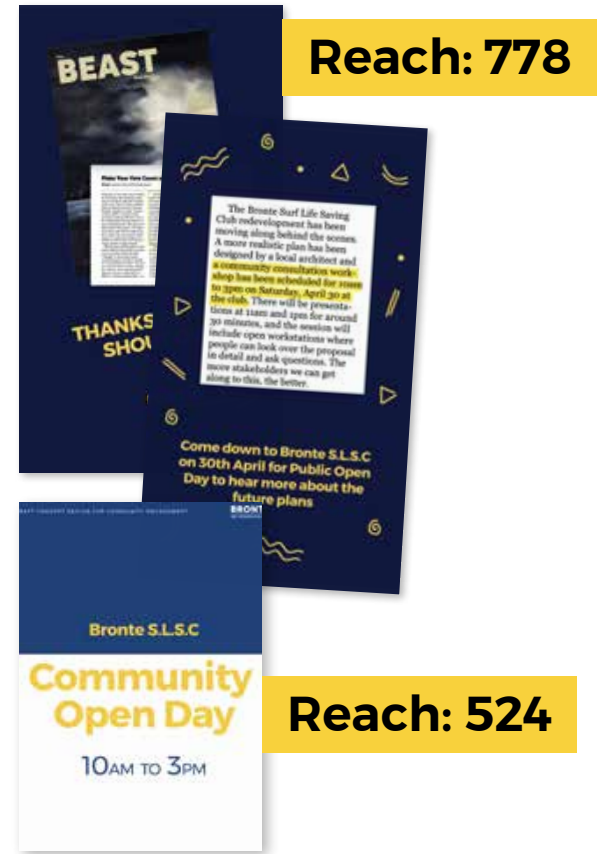
E. Social Media / Bronte LinkedIn Page



F. Social Media / Bronte Surf Life Saving Club Instagram Page



Stories





# 4.0

## Appendix C

### 4.1 Stakeholder Engagement Q&A

- 4.1.1 Procedural
- 4.1.2 The Overall Design
- 4.1.3 External Elements of Design
- 4.1.4 Budget
- 4.1.5 Sustainability

### 4.2 Community Engagement

- 4.2.1 Session 1
- 4.2.2 Session 2

APPENDIX C | **STAKEHOLDER ENGAGEMENT Q&A**

Consultation with Club Members   Questions and feedback received during the session	
4.1.1 PROCEDURAL	
Has the club lodged the DA?	<div>Answer</div> <div><ul style="list-style-type: none"><li>No. Consultation, form a new PPP, then that PPP will take to DA</li></ul></div>
Who has been consulted to date on the plans?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Started with biggest opponents to prior plan, local politicians, precinct leaders, local identities - all have appreciated being spoken to prior to the plan being progressed (this process is the opposite of the last effort).</li></ul></div>
How long do we expect the build to take?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Best case 18 months, however this process will be further refined during the DA</li></ul></div>
What about temporary facilities while the build is on?	<div>Answer</div> <div><ul style="list-style-type: none"><li>This will form part of the budget to be negotiated, will likely involve demountables, etc and we will have to consider must-haves versus nice-to-haves. Our goal is to aim for minimal disruption</li></ul></div>
Will the presentation be put on-line to facilitate public consultation?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Next Saturday we will do 2 sessions for public consultation which will also be open to club members. Waverley councilors and precinct leaders are expected to be in attendance. Council is keen to go straight to DA following these consultations</li></ul></div>
4.1.2 THE OVERALL DESIGN	
Does this new design really fit onto the existing footprint?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Yes, however this does exclude the 384 sqm of excavation area</li></ul></div>
PoM area - is this the space that was used in the prior proposal?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Yes. Consequently, the new design is a significant reduction of visual bulk from the prior consultation</li></ul></div>
In terms of size is it big enough for future needs?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Yes, the design incorporates modularity and non load bearing walls that are intended to be adaptable to future changing needs of the club</li></ul></div>
The excavation - will that be difficult to get approved? EPA concerns?	<div>Answer</div> <div><ul style="list-style-type: none"><li>So far, most people we have spoken to think this makes sense and it allows us to return space to the community. Observed that heritage concerns that apply to the sandstone cliff face do not apply to the sandstone under the park</li></ul></div>
Do the [indoor] Council amenities include showers for people who visit the beach - in particular women and children concerned with modesty?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Yes. For both men and women in addition to the outdoor showers</li></ul></div>

APPENDIX C | STAKEHOLDER ENGAGEMENT Q&A

Consultation with Club Members   Questions and feedback received during the session	
	Answer
Where is the IRB kept?	<ul style="list-style-type: none"><li>Around the back of the building - its space will increase from 35m2 to 60m2. Design responds to community concerns around fuel and fumes on the promenade. It allows for more open space. IRB can come through the building, but most likely will be brought around outside via service road</li></ul>
How do you access the gym when a function is on?	Answer <ul style="list-style-type: none"><li>Description provided</li></ul>
What is the Patrol room layout like?	Answer <ul style="list-style-type: none"><li>It is much larger than the existing patrol room. Current plan includes separate first aid rooms for lifeguards and lifesavers. Lifeguards 1st aid expected to be state of the art.</li></ul>
Is the tunnel access permanently open?	Answer <ul style="list-style-type: none"><li>No. It will have a closure and will involve storm surge protection.</li></ul>
4.1.3 EXTERNAL ELEMENTS OF THE DESIGN	
What's the role of the walls [along the beach]?	Answer <ul style="list-style-type: none"><li>The Club representative spoke to the issue of sea surge mitigation and the approach taken based on expert advice. Noted that all building perimeter walls (e.g. the patrol room) will be designed to operate as sea walls</li></ul>
How does the ground level compare to current? / Height of tunnel?	Answer <ul style="list-style-type: none"><li>Tunnel will ramp down to the beach (up to meet the inside level).</li></ul>
What is the height of the proposed stairs?	Answer <ul style="list-style-type: none"><li>Top of stairs is equal to the 800mm we gain. [BR note: I am not sure I got either the question or answer correct - I couldn't hear or make out what stairs were being referenced.]</li></ul>
Roof orientation to mitigate effects of storms vis-a-vis prevailing winds?	Answer <ul style="list-style-type: none"><li>Compromises have had to be made with respect to the roof to keep within constraints. Lifeguards have expressed concern with building (and cliffs) shadowing the beach in the winter driving people to sit (and then swim) in front of the rip</li></ul>
Will there be railings on the stairs?	Answer <ul style="list-style-type: none"><li>Yes</li></ul>
4.1.4 BUDGET	
What is the cost? Do we have a budget in place? What money do we have now?	Answer <ul style="list-style-type: none"><li>Original budget was \$9.5-10.5m - Quantity surveyor with expertise in excavation says \$12.5m. We need to get the DA in place before we start pitching for grants, etc. Basil explained the various moving pieces in terms of funding, government grant, etc. DA must be in by Sept to make sure we don't lose that funding. Club is committed to \$4.5m. As part of the deal, we will offer a certain number of days back to the council for community use. Fitout is expected to cost \$500k-\$750k.</li></ul>

APPENDIX C | STAKEHOLDER ENGAGEMENT Q&A

Consultation with Club Members   Questions and feedback received during the session	
4.1.5 SUSTAINABILITY	
Is the rooftop being used in any way?	Answer <ul style="list-style-type: none"><li>Yes, the rooftop will be used to install solar panels and for water collection/re-use</li></ul>
Have we thought about bringing gas into the building?	Answer <ul style="list-style-type: none"><li>We think there are better and more sustainable ways to for cooking, etc. E.g. induction.</li></ul>
Where will roof water go? (Follow up question expressed concern for spouts of water coming off the side of the existing building and drenching people.)	Answer <ul style="list-style-type: none"><li>Water collected from roofs will be recycled for non-potable use (toilet flushing, landscape watering, equipment wash down etc)</li></ul>

4.2.1 Community Engagement

Consultation with Club Members   Questions and feedback received during the session	
4.2.1 SESSION 1	
What about wheelchair access to the promenade? Will the club design incorporate wheelchair accessibility?	Answer <ul style="list-style-type: none"><li>This will be further resolved in the detailed design phase of the project.</li></ul>
Am I right in thinking that Council is running with 2 plans and that this design is separate to that process? Are these processes running in parallel?	Answer <ul style="list-style-type: none"><li>The Club is currently independently looking at an alternative design and that is what is being presented to you.</li></ul>
Is it correct to say toilets are not accessed from the east and that the main balcony will be facing east and gym south?	Answer <ul style="list-style-type: none"><li>Public toilet no access from east. Nothing is east.</li></ul>
Is the pool part of the plan?	Answer <ul style="list-style-type: none"><li>No the pool isn't part of the plan.</li></ul>

APPENDIX C | COMMUNITY ENGAGEMENT

Consultation with Club Members   Questions and feedback received during the session	
4.2.1 SESSION 1	
What is the cost?	<div>Answer</div> <div>Originally<ul style="list-style-type: none"><li>\$9.5 Million</li><li>\$4.5 Club</li><li>Council the rest</li><li>Building costs are up 30%</li><li>\$12.5 million like for like</li><li>QS \$11.5 to \$12.5</li><li>Find a little bit of money both parties with an accepted design a lot better shape to raise money</li></ul></div>
Balconies could be bigger - Especially - gym is not noisy, why couldn't that balcony be bigger?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Thanks for your perspective, and good point that they wouldn't be used at night, we will have another look at that. We will have a noise acoustic specialist on our team for the detailed design.</li></ul></div>
What about the few stairs down to the lower promenade?	<div>Answer</div> <div><ul style="list-style-type: none"><li>That will be addressed with Council at the next stage in the detailed design.</li></ul></div>
Have you considered safety and security after hours?	<div>Answer</div> <div><ul style="list-style-type: none"><li>No we have not as yet. That will be subject to detailed design and will meet all requirements as we go through those next steps.</li></ul></div>
We appreciate that this approach has been consultative and that the plans have been well received by stakeholders.	<div>Answer</div> <div><ul style="list-style-type: none"><li>Thank you. Is is important that this process was able to do more talking to more people and to hear first hand what we needed to hear.</li></ul></div>
What is the perspective/view looking out of the auditorium?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Similar to the view as we see in this room today.</li></ul></div>
Will it be ready for me to book my 60th birthday next March?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Wouldn't that be a dream?</li></ul></div>
Consultation with Club Members   Questions and feedback received during the session	
4.2.2 SESSION 2	
I hope this goes ahead and is approved without further comments - you have worked very hard and this is a really hard process, thank you!	<div>Answer</div> <div><ul style="list-style-type: none"><li>Thank you. 100s of hours of work gone into this from volunteers.</li></ul></div>
The last plan was substantially bigger - my concern is the end use. Maybe a room will be set aside for entertainment, the leisure centre considered for Waverley Cemetery will be moved to the beach. The debt for the build will be paid for in functions.	<div>Answer</div> <div><ul style="list-style-type: none"><li>Those of us that volunteer to the club do so for life saving not for fundraising. Do to enter into debt to build the Club is not what we want - to then pay for it. Currently there is a 30% increase in costs to construction market, so we are ensuring that what we and where we can every sqm we need so we do not need to raise more debt or money unnecessarily. Not be here to continue to raise debt.</li></ul></div>

APPENDIX C | COMMUNITY ENGAGEMENT

Consultation with Club Members   Questions and feedback received during the session	
What is the environmental effect? The changeroom facilities have open skylight. Will it stay?	<div>Answer</div> <div><ul style="list-style-type: none"><li>That is a Council decision (so that will need to be feedback directly to the Council)</li></ul></div>
It seems significantly improved on the last iteration. Can you expand on what will be happen on the beach? Will there be any expansion into the sand?	<div>Answer</div> <div><ul style="list-style-type: none"><li>This is an area that will need more work by Council as part of the wider POM and we will deal with this in detailed design as a collaboration. We have shown in the concept design the suggestion of a sea wall that we will begin design discussion with council on.</li></ul></div>
Concepts are great. What is proposed during the build time for public access to amenities? How long will it take.	<div>Answer</div> <div><ul style="list-style-type: none"><li>We haven't as yet started to have discussions on programing or timing, these will be a part of the next phase once we have alignment and agreement on this concept design.</li></ul></div>
Sydney water pumphouse - where will it eventually be moved. Not moving it now seems like a missed opportunity.	<div>Answer</div> <div><ul style="list-style-type: none"><li>The Pumphouse is heritage listed so the building itself can't be moved.</li></ul></div>
What benefit would there be in pushing the club back if the pumphouse was moved and the club could be further back? What does Allegra have to say about this?	<div>Answer</div> <div><ul style="list-style-type: none"><li>The Pumphouse is heritage listed so the building itself can't be moved.</li></ul></div>
The seawall - how will this impact on sand shift and will the new wall make it worse - especially relating to the sewage.	<div>Answer</div> <div><ul style="list-style-type: none"><li>More detailed assessment is needed on this in the next detailed design investigations.</li></ul></div>
Given the role of water underground - water needs to be dealt with in a major way - storm surges will be particularly important in the years ahead.	<div>Answer</div> <div><ul style="list-style-type: none"><li>More work is needed on this and will be lead by Council and other government agencies .</li></ul></div>
Congratulations on a more thoughtful design. Who is the architect? [not answered] Is there enough storage planned?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Yes we have undertaken a thorough needs analysis and we are confident that there is enough storage.</li></ul></div>
There is a kiosk - why couldn't this be a cafe? (asked in a positive way)	<div>Answer</div> <div><ul style="list-style-type: none"><li>Kiosk is what our membership has indicated that they are want.</li></ul></div>
How will the balconies be secured during events?	<div>Answer</div> <div><ul style="list-style-type: none"><li>This will be further resolved in the detailed design phase of the project.</li></ul></div>
Thoughts on disability access?	<div>Answer</div> <div><ul style="list-style-type: none"><li>This will be further resolved in the detailed design phase of the project.</li></ul></div>
Storage - what is the relative square metres to existing - is it a missed opportunity to create more? Is it enough?	<div>Answer</div> <div><ul style="list-style-type: none"><li>Yes we have undertaken a thorough needs analysis and we are confident that there is enough storage.</li></ul></div>



APPENDIX C | COMMUNITY ENGAGEMENT



Bronte SLSC - Community Open Day 30th April 2022



Illustrative Impressions of the Concept Design



# 5.0

## Appendix D



**5.1 Survey Results**

**5.2 Environmental**

- 5.2.1 Climate Change
- 5.2.2 Sustainability Issues

**5.3 Accessibility**

- 5.3.1 Access
- 5.3.2 People Flow / Club Beach Interface / Connection

**5.4 Conflicting Criteria**

- 5.4.1 Size / Previous process / Comments
- 5.4.2 Needs from Community and Stakeholders

**5.5 Infrastructure**

- 5.5.1 Lifeguards / Patrol / IRB

**5.6 Local Amenity**

- 5.6.1 Public or Open Spaces
- 5.6.2 Toilets, showers, amenities

**5.7 Building Design**

- 5.7.1 Design / Height / Bulk / Planning
- 5.7.2 Excavation and/or heritage (water pumphouse)
- 5.7.3 Uses within Building

APPENDIX D | **SURVEY RESULTS**

**5.1 Survey Results**

Participants at the Community Open Day were asked to complete an online survey to provide feedback on the proposed alternate concept design. All responses provided in this feedback have been collated into a series of common themes and the raw data for all comments has been concluded in the following tables. These comments reflect entirely those comments provided by participants and have not been altered in anyway other then for the purposes of collating into common themes for analysis.



*Illustrative Impression of the Concept Design*

5.2 Environmental

5.2.1 Climate Change
What aspect of the design do you feel works well?
Future proof from rising sea level critical
They've also accommodated the future storm impacts in an intelligent manner
What aspect of the design would you like further explored / refined?
Also, It would be great to use the sandstone as large steps/seating in front of the club instead of just the sea wall concepts. This would also act as water defence, provide seating and resting areas as well as integrating the natural cliffs with the sandstone across the front of the club
FUTURE PROOFING against increasing aggressive weather events, and wave/ storm surges, sea levels is REALLY IMPORTANT. Consider design life... what could ocean do in another twenty years, even 50 ???
Protection from rising sea levels
Future environmental modelling
I am worried that a lift in height of 880 in these changing weather times is not enough. I think that a small increase in the max height of the building, which in turn will allow an increase of the 880 should be considered.
Storm surge mitigation and design of protection measures, including potential integration with Council sea wall strategies (which are in preliminary stages only)



Illustrative Impression of the Concept Design



5.2.2 Sustainability Issues
What aspect of the design do you feel works well?
I love that it is seeking to push sustainability boundaries
Keen on sustainability aspects, we need this
Sustainability, minimal impact on the visual landscape. Love the idea that we are building something sustainable for the next generations of surf life savers and the community with all the stakeholders being front of mind
Use of solar
Smaller foot print. Renewable energy powered CRITICAL. Future proof from rising sea level critical
Using the space in a innovative way, it looks sustainable
The overall design and sustainable aspects of the design
Use of cross ventilation is also environmentally conscious
Considers environment impacts
It's Environmental consideration
Potential light into building
Very airy and light weight
What aspect of the design would you like further explored / refined?
Sustainability of the building - use of solar etc
Solar energy possibilities
The use of solar to power Bronte beaches lighting system
Resolve water going down the hill to the outdoor auditorium
Using heat pumps for hot water
Consider good ventilation of the IRB shed - helped by access to outside space already designed in
Structural loads of saturated soil and drainage of the north court, and landscaped roofs
Sub soil drainage including addressing ground water infiltration

APPENDIX D | SURVEY RESULTS

5.3 Accessibility

5.3.1 Access
What aspect of the design do you feel works well?
Love the access for the club the beach sits under the promenade
The access from Club to beach under the stairs, and running coastal path over the top
Access of boards etc to the beach, dignified disability access
Access for patrolling and lifeguards are all great aspects of the design
What aspect of the design would you like further explored / refined?
Consider good ventilation of the IRB shed - helped by access to outside space already designed in
Accessibility of surf craft from the club onto the sand needs to be fluid and as uncomplicated as possible. I.e. minimal corners and steps
Quick access for lifeguards to the beach
Disability access - club is located on a key level change on the public walkway
IRB sheds pose difficult access
Pram and wheelchair access through and around the building
Beach access provisions generally, and whether Council are likely to support the proposed ramp/stair configurations
Make the verandah areas bigger for more public accessible shaded space

5.3.2. People Flow / Club Beach Interface / Environment
What aspect of the design do you feel works well?
Open airy good people flow
Love the access for the club the beach sits under the promenade - it will help ease of movement and safety a lot
The great integration of the different components & communities of the Bronte beach
The direct connection from beach to club facilities beneath coastal walkway to remove conflicts
Doesn't impact beach goers as adversely as the previous model
Additional outdoor space, resolve circulation bottleneck, patrol and lifeguards circulation to the beach
The access from Club to beach under the stairs, and running coastal path over the top
Complements the natural landscape, doesn't dominate the beach / park
Balance to beach and park
Tunnel to beach.
Blends well into the surroundings

APPENDIX D | SURVEY RESULTS



5.3.2. People Flow / Club Beach Interface / Environment
What aspect of the design do you feel works well?
The building seems very connected to its surrounds from the inside and there is a porosity/softness in the outside that is inviting and open. I think room designations are located well to serve the function of the building whilst being sensitive to its environment. Love the access for the club the beach sits under the promenade - it will help ease of movement and safety a lot
Respect given to minimising template and height footprint and impact on surroundings. Reducing impact on passing pedestrians (walkway) is a crucial outcome and this achieves that
Sits nicely into the landscape
Surrounds also improved and beautified
Traffic under the coastal path
The separation of surf life saving activities and Bondi-to-Bronte stairs/promenade.
I like how the building sits within the environment
Conscious of surrounds
The public stairway to help with congestion
The public stairway to help with congestion
Minimal impact on the visual landscape. Coastal walk, outdoor spaces and seating
Open plan and traffic walkway resolve
Flows between different stakeholders
Very good flow and storage
What aspect of the design would you like further explored / refined?
I don't like the intrusion onto the beach in front of the club
Also a bit of collision between clubbies and public isn't such a bad thing - it makes the life of the club visible. Generally a well considered solution
Beach connection for club
Scale down the cement pathway in front of the Bronte Surf Life Saving club



APPENDIX D | SURVEY RESULTS

5.4 Conflicting Criteria

5.4.1 Size / Previous process / Comments
What aspect of the design do you feel works well?
I think the whole development works well. Really well thought out design. Much needed and long overdue. Looks amazing
Much better than the previous proposal. Fits the space much better. Looks much better. Appropriate size for the space
Looks great
Smaller and sympathetic to the site
It's smaller than the original design
The new design is considerably smaller & doesn't impact beach goers as adversely as the previous model
The reduction of the overall GFA of the first proposal. Reduction in overall deck space from previous proposal
Overall concept works well
I think the whole development works well. Really well thought out design. Much needed and long overdue. Looks amazing
This is a massive improvement on the last proposal - I am a neighbour and have never been a member of Bronte SC
Smaller and sympathetic to the site
All of it
Think the design is amazing, it's a job well done
I think it works beautifully. Really happy with it!
Congrats to Dave, Bas and Phil - well done and good luck with the community consultation
Love the design: fantastic
All of it tremendous improvement and many features that enhance
Think the design is amazing, it's a job well done
Fits well within existing footprint but a much better utilisation of internal and external space
Overall plan and size
Keeping within the existing footprint
Smaller footprint
Stays within footprint
Fabulous design
The overall design
Reduction in size from previous plan
Well done to all involved
Looks great, big fan 5/5

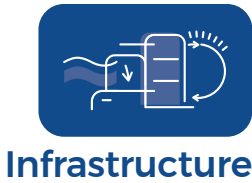
APPENDIX D | SURVEY RESULTS



5.4.1 Size / Previous process / Comments
What aspect of the design would you like further explored / refined?
Looks fantastic I love it
Nil
You seem to have it all covered
Looks fantastic I love it
All good very happy with the proposal
None
The new design nails it
None I think the design is great!
None I love it
Nil, well considered
Happy as it stands
Nothing, great the way it is
Everything was explained well
Nothing - it's perfect the way it is

5.4.2 Needs from Community and Stakeholders
What aspect of the design do you feel works well?
It incorporates all users and community requirements
Better utilisation of internal and external space that benefits both the club and the community
Great presentation and consideration of all stakeholders
The facilities need to meet the needs of 3 main parties - lifeguards, lifesavers and council plus maintain the public facilities
The focus on our frontline services, natural fit with the community and feeling of a second home to be proud of as Bronte members
And the fact that the building is fit for purpose for each of the stakeholders
Amenities look great & I can see it being fully utilised by the community
Integrates the competing interests of stakeholders in the space
That suits the current club membership numbers and usage
Love the idea that we are building something sustainable for the next generations of surf lifesavers and the community with all the stakeholders being front of mind
Design balances all stakeholders extremely well whilst maintaining a working Surf Life Saving Club. Looks to be a true community asset going forward





5.5 Infrastructure

5.5.1 Lifeguards / Patrol / IRB
What aspect of the design do you feel works well?
The design provides great amenities for the lifeguards and boardriders, the latter who provide little benefit to the community
Access for patrolling and lifeguards
The revised location for council lifeguards
Patrol and lifeguards circulation to the beach
Lifeguard positioning far superior
It seems to fit well into the background, patrol room positioning will really enhance our patrol
Having more life saving space
What aspect of the design would you like further explored / refined?
Board washing area, quick access for lifeguards to the beach, lifeguards and boardriders separated, is there a board repair place?
Probably too late but a shared first aid facility with the lifeguards could be a more efficient use of space and allow a closer connection. Shared resources could work well
IRB sheds pose difficult access
IRB shed out the back needs better sell
IRB shed area
Consider good ventilation of the IRB shed - helped by access to outside space already designed in
IRB pathways and dealing with contaminated waste disposal (two stroke fuel)



Illustrative Impression of the Concept Design



4.6 Local Amenity

5.6.1 Public or Open Spaces
What aspect of the design do you feel works well?
Open space beautiful clean design
The use of open spaces around the area
Open public space
Return of public land and smart use of inaccessible space (cliff)
Public amenity, Coastal walk, outdoor spaces and seating. Giving park area back to the public
Really like the design into the hill on northern aspect
Additional outdoor space
What aspect of the design would you like further explored / refined?
Public open space, how can you use it?
Could public space to North be oriented or structured to give better views to ocean? Why would anyone sit at Western end with only view being into the surf club
The upper additional public space on northern side has definitely improved amenity of the upper function space, however id like the aspects of safety and crime prevention explored further. Concerns are you could end up looking at a wall that is covered in tags or graffiti that happens after hours. How can you prevent people gathering /drinking in that space at night? Will people (females / older people) feel comfortable walking past it on
The outdoor area top of cliff can we make it bigger Make the verandah areas bigger for more public accessible shaded space
And expand the new outdoor green area on north side. Think it may be too small to be utilized effectively by public?
Grass area in rear. Too small?
5.6.2 Toilets, showers, amenities
What aspect of the design do you feel works well?
Outdoor showers and areas
Location of WCs, provision of outdoor showers
Good to have external showers
Amenities look great & I can see it being fully utilised by the community
Love the outdoor public shower space
The shift of the club and amenities to the north to be within the footprint of the existing facilities in the lower park
What aspect of the design would you like further explored / refined?
Outdoor public showers in the pictures are key
Two sets of showers are really close
Womens' toilets always at premium. Bit concerned at reduction however 2 accessible WC's could cover
It's a shame the public toilets can't be separate to the building but obviously last time people had issues with this

5.7 Building Design

5.7.1 Design / Height / Bulk / Planning
What aspect of the design do you feel works well?
The team have clearly maximized the space we've got, that suits the current club membership numbers and usage. They've considered the space needed to bring bulky items into the storage areas well
Fits well within existing footprint but a much better utilisation of internal and external space
Works well and makes it much more spacious
Building is very functional, looks smart and attractive
Efficient use of space and conscious of surrounds
Aesthetic appeal. Functionality
Clever use of space
The reduction of the overall GFA of the first proposal. Reduction in overall deck space from previous proposal
Sits nicely into the landscape and is functional and aesthetically pleasing
Better utilisation of space
Respect given to minimising template and height footprint and impact on surroundings. Open and multi use design. Aesthetically sympathetic with neutral colours and use of natural materials
Much better than the previous proposal. Fits the space much better. Looks much better. Appropriate size for the space
What aspect of the design would you like further explored / refined?
Proposed building footprint and setbacks in relation to the existing
Height control measures and how floor levels worked in relation to vertical board storage
Floor levels and ramps in relation to the promenade
Future flexibility in both planning and structural systems
The design and construction materials of the outdoor facade
I am worried that a lift in height of 880 in these changing weather times is not enough. I think that a small increase in the max height of the building, which in turn will allow an increase of the 880 should be considered



5.7.2 Excavation and/or heritage (water pumphouse)
What aspect of the design do you feel works well?
If the excavation doesn't push the budget up and outside the project limit its a great solution
The excavation and the fact that the building sits more onto the cliffs works well and makes it much more spacious
Very smart use of proposed excavation of unused area to increase usable area and give back POS. Clever. Design balances all stakeholders extremely well whilst maintaining a working Surf Life Saving Club. Looks to be a true community asset going forward. Great use of northern aspect in the new POS
Excavating for storage
Digging into the hill
Digging in the storage
What aspect of the design would you like further explored / refined?
Grass area in rear. Too small? Also if excavation into sandstone an extra 1-2m, wouldn't one getting a more significant benefit. Only one opportunity to go for it
Sydney water should be made to move their pump station and the building could be moved westward. \$5 mill is nothing compared to the benefits this would bring the community
Where is Sydney Water relocating the water pump to? What is the timeline to build the new club building? Why can't the club and Sydney Water work more closely together to find a solution that would allow the club to move back further back from the beach?
Potential excavation costs and logistics of re-using natural rock (site management of cutting, noise and production)

5.7.3 Uses within the building   STORAGE
What aspect of the design do you feel works well?
Putting storage underground
They've considered the space needed to bring bulky items into the storage areas well
Very good flow and storage.
Storage under hill a no brainer
Physical separation between auditorium and training rooms
What aspect of the design would you like further explored / refined?
How floor levels worked in relation to vertical board storage

APPENDIX D | SURVEY RESULTS

5.7 Building Design

5.7.3 Uses within the building   GYM
What aspect of the design do you feel works well?
Amenity of new gym location
What aspect of the design would you like further explored / refined?
Extend south terrace space of the gym
Gym balcony underused, enlarge main deck instead
Gym setup (equipment, sauna)?
5.7.3 Uses within the building   BALCONIES
What aspect of the design would you like further explored / refined?
Consider making southern landscaped roof more accessible as a balcony - though understand if noise concerns trump this - it seemed a popular view at the consultation today
Enlarge the Outdoor balcony space
Consider making southern landscaped roof more accessible as a balcony - though understand if noise concerns trump this - it seemed a popular view at the consultation today
Gym balcony underused, enlarge main deck instead
The balcony can be bigger
Enlarge the Outdoor balcony space
The balcony can be bigger
Explore expansion of balconies
Larger balconies
Balconies are a prominent and well used open area so any option to expand the footprint I'd suggest would be welcomed
Explore expansion of balconies
Maybe the balconies could be slightly bigger - post COVID-19 we all like outdoor space
Using more of the roof-top as a balcony
Balconies need to be a bit bigger and add a proper south facing one. Not much bigger but May as well use it

APPENDIX D | SURVEY RESULTS



5.7.3 Uses within the building   CUBES
What aspect of the design do you feel works well?
Retention of cube area as a semi- enclosed courtyard
What aspect of the design would you like further explored / refined?
Removal or modification of the cubes - people that often use that space, making others feel uncomfortable with predatory and menacing behaviours. Quite often there is underage drinking & suspected drug use. A more open design would be ideal
Reducing the footprint of the cubes would enable expanding the building to accommodate growth, along with reducing the anti-social behavior of the boardriders that inhabit them, which discourages the public to use this space
5.7.3 Uses within the building   AUDITORIUM
What aspect of the design do you feel works well?
Connecting the auditorium to the northern court area would be ideal!
What aspect of the design would you like further explored / refined?
Physical separation between auditorium and training rooms
Resolve water going down the hill to the outdoor auditorium
Auditorium has no privacy for private functions
5.7.3 Uses within the building   ROOFTOP
What aspect of the design would you like further explored / refined?
The ability of the roof space to power not only the club but the park, pool and surrounds. What a fantastic concept if it came to fruition
5.7.3 Uses within the building   WINDOWS
What aspect of the design would you like further explored / refined?
Having all those windows/screens looks a bit unsafe
5.7.3 Uses within the building   SPACES
What aspect of the design would you like further explored / refined?
Youth room size/location

# 6.0

## Appendix E

### 6.1 Community interactions with the project

2016-2020

### 6.2 Engagement messaging review

September and October 2019

### 6.3 Previous engagement: Round 1

May and June 2020

#### 6.3.1 Key Takeaways

### 6.4 Previous engagement: Round 2

6.4.1 Key Takeaways

APPENDIX E | PREVIOUS ENGAGEMENTS

### 6.1 Community interactions with the project

PoM Engagement July - August	2016	Bronte Surf Club & Community Facilities Sept - Oct	2019
<b>Key Activities</b> <ul style="list-style-type: none"><li>• Intercept Survey</li><li>• Online Survey</li><li>• Stakeholder Workshop</li><li>• Have Your Say Day</li><li>• Site Observation</li></ul> <b>Key Sentiments</b> <ul style="list-style-type: none"><li>• User's biggest priority for the area is to maintain the natural beauty and character</li><li>• Future planning needs a balance between new development and the existing site features</li></ul>	<b>Key Issues</b> <ul style="list-style-type: none"><li>• Cater for the different uses of the precinct, namely the high traffic area around the promenade and costal walk, and the relaxing area around the Gully</li><li>• Fragmented, user-specific needs directly related to the numerous different stakeholders</li><li>• Improved facilities maintenance</li></ul>	<b>Key Activities</b> <ul style="list-style-type: none"><li>• Online Survey</li><li>• Dedicated communications</li><li>• Stakeholder meetings</li><li>• Pop Up Have Your Say</li><li>• Resident letterbox drop</li></ul> <b>Key Sentiments</b> <ul style="list-style-type: none"><li>• Natural environment needs to be respected and celebrated, identified as the number one priority</li><li>• Survey results are somewhat inconclusive, as the vast majority of respondents considered all elements surveyed - natural environment, community hub, connection to environment and identity to be all highly important</li></ul>	<b>Key Issues</b> <ul style="list-style-type: none"><li>• Loss of open space due to upgrade is the participant's biggest concern</li></ul>
PoM Engagement April - May	2017	Bronte Surf Club & Community Facilities Sept - Oct	2020
<b>Key Activities</b> <ul style="list-style-type: none"><li>• Have Your Say Survey</li><li>• Individual Submissions</li><li>• Stakeholder Workshops X3</li><li>• Have Your Say Day</li><li>• Engagement Promotion</li></ul> <b>Key Sentiments</b> <ul style="list-style-type: none"><li>• Great community interest and participation regarding the PoM, however most participants did not have a formed option about it</li><li>• Out of the 63% of participants that responded to items specific about Bronte Surf Lifesaving Club, 35% supported the building upgrade and 28% opposed it.</li></ul>	<b>Key Issues</b> <ul style="list-style-type: none"><li>• Divisive opinions related to the planning controls for the BSLC building</li><li>• Some participants feel the controls are too relaxed and allow for excessive expansion of the building</li><li>• Some participants strongly support the building upgrade with an increase of the footprint</li><li>• Lack of clear definitions of concepts of building footprint, seawall and escarpment</li></ul>	<b>Key Activities</b> <ul style="list-style-type: none"><li>• Online Survey</li><li>• Dedicated communications</li><li>• Stakeholder Meetings</li><li>• Pop Up Have Your Say</li><li>• Resident Letterbox drop</li><li>• Individual Submissions</li><li>• Petition</li></ul> <b>Key Sentiments</b> <p>Extensive interest in this project:</p> <ul style="list-style-type: none"><li>• 674 online surveys,</li><li>• 71 long-form submissions,</li><li>• Over 5900 signatures</li></ul>	<b>Key Issues</b> <ul style="list-style-type: none"><li>• The building is too big</li><li>• The footprint of two buildings in park</li><li>• Noise issues</li><li>• Relocation of Dave Brown Place</li><li>• Loss of open space</li><li>• Accessibility</li><li>• Privatisation of public space</li><li>• Loss of views</li><li>• Impact of increased visitors, including parking concerns</li><li>• Reasoning behind development and use of space.</li></ul>
12 Design Principles		2 Design Options	



APPENDIX E | PREVIOUS ENGAGEMENTS

6.2 Engagement messaging review

<b>PoM Engagement</b> <i>July - August</i>  <b>2016</b>	<b>Engagement Focus</b> <ul style="list-style-type: none"><li>What are people satisfied with</li><li>What needs to improve</li><li>Future vision and values for Bronte Park</li><li>Accessibility considerations</li></ul>	<b>References to BSLC building</b> <ul style="list-style-type: none"><li>Improved accessibility and beautification of the Kiosk</li><li>Support for building redevelopment</li><li>Beautification of buildings</li><li>Opposed commercialisation</li></ul>
<b>PoM Engagement</b> <i>April - May</i>  <b>2017</b>	<b>Engagement Focus</b> <p>Support or opposition regarding the following themes:</p> <ul style="list-style-type: none"><li>Design &amp; setting, which included a section specifically related to the Northern Amenities and Surf Lifesaving Club Building Controls</li><li>Circulation</li><li>Playing and Relaxing</li><li>Enhancing the Environment</li><li>Community, Culture, and Heritage</li><li>Management and Maintenance</li></ul>	<b>Recommendations regarding BSLC building</b> <ul style="list-style-type: none"><li>Recommend adopting amendments to address the exclusion of existing building envelope.</li><li>Recommend adopting amendments to clarify definitions of building footprint, rock escarpment, and seawall.</li><li>Recommend adopting amendments to allow for access to the building through setbacks, and direct access to the beach.</li><li>Recommend retaining building controls with above amendments. (refer to attachment for recommended actions – amended text).</li></ul>
<b>Bronte Surf Club &amp; Community Facilities</b> <i>Sept - Oct</i>  <b>2019</b>	<b>Engagement Focus</b> <ul style="list-style-type: none"><li>Understand what are the priorities for the community in the upgrade</li><li>Issues and perceptions the community has regarding the project</li><li>Needs analysis</li></ul>	<b>Key Messaging in Communications</b> <ul style="list-style-type: none"><li>Announced partnership with BSLC</li><li>Identification of elements part of the upgrade</li><li>Community to providing guiding principles</li></ul>
<b>Bronte Surf Club &amp; Community Facilities</b> <i>May - June</i>  <b>2020</b>	<b>Engagement Focus</b> <ul style="list-style-type: none"><li>Inform the public about what is being done with their input to date and provide input</li><li>Demonstrate the partnership of Bronte SLSC, Council, and community.</li></ul>	<b>Specific elements referenced</b> <ul style="list-style-type: none"><li>Outdoor showers</li><li>Promenade stair</li><li>Location of community facilities</li><li>Two separated buildings</li><li>Cubes</li><li>Materials</li></ul> <b>Key Messaging in Communications</b> <ul style="list-style-type: none"><li>Announced partnership with BSLC</li><li>Seeking feedback on concept design</li></ul>

APPENDIX E | PREVIOUS ENGAGEMENTS

6.3 Previous engagement: Round 1

Waverley Council is the lead of the project and therefore community consultation to date has been undertaken through usual Council consultation process, following its adopted model for community engagement (IAP2).

A first round of engagement was undertaken in September and October 2019, during Phase 2 of the Bronte Surf Life Saving Club and Community Facilities Upgrade to gather information for principles of design. This engagement was informed by a needs analysis performed with Waverley Lifeguards and Bronte SLSC members

and document review, namely the Bronte Plan of Management (POM), with the key objectives being the creating of a strong working relation with Bronte SLSC, allowing the Bronte SLSC to take part in final decision making and to gather feedback from the community about needs, concerns and aspirations for the site.

The table below outlines the engagement activities undertaken in the first engagement round as well as the reach of the individual activities.

Engagement Activity	Reach
Project webpage on Council's Have Your Say platform	1,000 total visits during registration and consultation
Resident letter drop	2700 flyers
Media releases	1 x article Wentworth Courier / 1 x article The Beast
Social media posts in collaboration with BSLSC	Reach: 3,161 / Engagements: 272
2X Stakeholder Meetings	9 attendees
Pop Up Have Your Say at Bronte Beach	200+ spoken with / 80 formally participated
Online survey	80 respondents
Stakeholder outreach and precinct meeting	6 attendees; outreach: 700

5.3.1 Round 1: Key Takeaways

The engagement was based on the three guiding principles developed by Waverley Council to guide the development of the new BSLSC:

- Community hub
- Natural environment
- Connected to the environment

The community consultation on this phase confirmed the importance of the guiding principles, particularly the natural environment, which the community considered the top priority in the upgrade of BSLSC, and the prioritisation of lifeguard facilities to ensure adequate beach surveillance and safety.

Engagement undertaken also collected data on the identity of Bronte, which is strongly valued by the community. The most common activities in the site are:

- Swimming - 62%
- Walking - 60%
- Spending time with friends and family - 53%

These outcomes reaffirm the prioritisation of lifesaving facilities, but also accessibility to the different precincts in the site and providing facilities for the community to gather and enjoy together.

APPENDIX E | PREVIOUS ENGAGEMENTS

6.4 Previous engagement: Round 2

The second round of engagement was undertaken through Waverley Council's Have Your Say platform, between 6 May and 3 June 2020, in which community could provide their feedback on the proposed concept designs.

Engagement Activity	Reach
Project webpage on Council's Have Your Say platform	6.1k total visits 2.8k informed (opened or downloaded a document)
Resident letter drop	2200 flyers
Media releases	1 x article Wentworth Courier 1 x article The Beast
Social media posts	Reach: 4,098 / Engagements: 795 / Direct to HYS: 554
Facebook Live Session	Reach: 5715 Engagements: 1094 Views: 3.4k
Joint precinct meeting	7 attendees
Zoom Meetings	Information sessions: 35 attendees Q&A: 40 attendees
Q&A section at Have Your Say webpage	14 questions asked by the community
Online survey	674 respondents
Waverley Weekly e-newsletter	37 link clicks to HYS / 3 links to Eventbrite
E-Newsletters	Received email: 2484
Stakeholder outreach and precinct meeting	4 stakeholder meetings



Illustrative Impression of the Concept Design

APPENDIX E | PREVIOUS ENGAGEMENTS

6.4.1 Round 2: Key Takeaways

71 submissions and one petition with 5905 signatures were also received during this phase, with the key considerations raised regarding the building design and footprint as well as concerns around loss of green and open space, relocation of Dave Brown Place and commercialisation.

The vast majority of community, across all engagement activities, feels positive about the proposed design for the BSLSC.

The following 13 design principles developed by Waverley Council resulted from the consultation period:

- Reduction of overall footprint of the building(s).
- Consider relocation of the Public amenities and Council facilities to within existing building curtilage
- Manage noise impacts through function room design, balcony size and acoustic design.
- Consider locating Dave Brown Place within existing curtilage.
- Minimise net loss of public open space and public green space.
- Investigate improved accessibility of the Coast Walk and Bronte Park.
- Address perceived privatisation of public space through improved design to the extent practical (with further consideration to be given to these issues through building management arrangements and lease conditions).

- Minimise impacts from building height and subsequent view loss.
- Address intensification of site including visitation, event, traffic and parking impacts through improved design to the extent practical (with further consideration to be given to these issues through building management arrangements and lease conditions).
- Provide justification/rationale for proposed bulk & scale, internal configuration and balcony size for any amended design proposal.
- Redesign to obtain a reduction in budget shortfall.
- Mitigate risk associated with coastal inundation and rising sea levels.
- Consider and respond to the inter-dependencies of the Bronte SLSC and Community Facilities project with the design and programming of the Bronte seawall restoration project.

The community consultation and subsequent design principles resulted in a new process in which alternative design concepts will be proposed by the architect reviewed, and a new round of engagement will be undertaken.



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**REPORT**  
**CM/7.12/22.05**

**Subject:** Charing Cross Streetscape Upgrade - Project Update

**TRIM No:** A18/0541

**Author:** Rodhan Haughton, Acting Executive Manager, Major Projects  
Nikolaos Zervos, Executive Manager, Infrastructure Services

**Director:** Sharon Cassidy, Acting Director, Community, Assets and Operations

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**RECOMMENDATION:**

That Council:

1. Progresses Option 3 for the Charing Street Streetscape Upgrade to detailed design, noting the following key items will be addressed in development of the design as appropriate:
  - (a) Selection of tree species to vary and consider the heritage status of building façades.
  - (b) Completion of a posted awning review to inform locations of trees and street furniture items in detailed design.
  - (c) Undertake an options analysis on materiality interpretations to acknowledge the original kerb alignment within the widened footpath.
  - (d) Undertake an options analysis on appropriate lighting, hanging baskets and street furniture in the detailed design.
2. Engages with members of the community during detailed design development, including those from the Charing Cross Precinct that have shown significant interest in the project.

**1. Executive Summary**

The purpose of this report is to provide an update on the Charing Cross Streetscape Upgrade project, including an update on the response to the actions in response to Council resolution CM/7.10/21.07. This report presents the proposed next steps relating to the action and recommends that Council progresses with Option 3 to detail design with key items to be addressed in the development of the design.

**2. Introduction/Background**

Charing Cross is a key southern village centre within Waverley, located along a strip of Bronte Road connecting the eastern beaches, Bondi Junction, Centennial Park and the City. The centre has a diverse range of local shops and services that support the daily needs of residents, workers and visitors who frequent the area. The centre has a major 'high street' character, supporting the local commercial strip as well as a major transport route, including servicing up to six different bus routes.

The centre is contained within an existing heritage conversation area and continues to fulfil a valuable social role and meeting place for residents and for children attending and travelling to surrounding schools. The diverse local population also includes aged housing within the centre.



At present, the public domain is not particularly well defined, blurring into the adjacent residential areas. High through traffic volumes conflict with the centralised commercial nature of the space, which impacts local traffic movements causing congestion. This project proposes a streetscape upgrade to the commercial precinct of Charing Cross village to enhance the sense of arrival, including improved safety and convenience for active and public transport modes.

### **Project background**

Stage 1 community consultation was undertaken as part of the Our Liveable Places Centres consultation period, with subsequent project specific consultation undertaken. A summary of this is detailed below.

### **Our Liveable Places Centres Strategy consultation**

In September and October 2019, officers undertook community consultation for the Our Liveable Places Centres Strategy. Consultation was undertaken via an online survey and a Charing-Cross-specific community workshop.

Charing Cross Village Centre received 27 online submissions and 25 people participating in the community workshop. Key themes included:

- Heritage character must be preserved and protected.
- Mixed response on separated cycleway.
- Support for improving active and public transport modes.
- Some would like to see more outdoor seating.
- Minimise loss of parking.
- Urban greening and sustainability supported.

Detailed submissions were attached to a report to the Strategic Planning and Development Committee on 3 November 2020, where Council adopted this strategy.

### **Stage 1 project consultation**

In March 2020, officers created a project specific Have Your Say (HYS) page seeking feedback on a high-level project scope. The community was notified using the following methods:

- Advertised through Council's social media platforms.
- Officers visited all businesses throughout the village centre.
- Letters and emails circulated to residents, schools and businesses.
- Charing Cross precinct notified and onsite meeting with conveners undertaken.

The project HYS page had over 400 visits, receiving nine formal submissions and 29 people registering to receive project updates. Key themes included:

- Support for more trees.
- On-street seating a bad idea.
- Support for improving safety for active transport modes.
- Support for wider footpaths.

In August 2020, officers sent letter and email notifications to property owners and tenants regarding the undergrounding of power.

## Procurement

In March 2020, Council engaged GHD as the head consultant to undertake design services for the upgrade following a competitive tender process.

## Options analysis and concept design

In December 2020, Council endorsed Option 3 as the preferred option and subsequently resolved to develop Option 3 to a concept design level suitable for community consultation.

In April 2021, Council endorsed a concept design (Option3) for the purposes of undertaking community consultation for a 28-day period. For reference the concept design is included at Attachment 1.

## Stage 2 project consultation

Council held an open community consultation on the proposed concept design for the Charing Cross Streetscape Upgrade project from 21 April to 19 May 2021. The community was notified of the consultation in several ways, including social media, emails, e-newsletters, letterbox drop, business drop-ins and advertising in local papers.

There was significant interest in this project, with Council receiving 200 online survey responses, 8 long-form submissions and 25 attendees across three public and stakeholder meetings. The community response demonstrated majority overall support for the project, with 58% of participants in support of the design and a further 36.5% in support with some change(s). Details of the consultation outcomes were included in the Council report on 22 June 2021 (CM/7.15/21.06).

## Current status

At its meeting on 22 June 2021, Council deferred progressing to detail design in order to reconsider the options based on a set of additional matters. At its meeting on 20 July 2021 (CM/7.10/21.07) Council noted the summary of the options analysis and endorsed a set of actions relating to the design process.

## 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 20 July 2021	CM/7.10/21.07	<p>That Council:</p> <ol style="list-style-type: none"> <li>Notes the summary set out in the report of the options analysis previously developed as part of the Charing Cross Streetscape Upgrade Project.</li> <li>Endorses the following actions in response to Council resolution CM/7.15/21.06: <ol style="list-style-type: none"> <li>Develops heritage and design principles to guide design development and undertakes options analysis of heritage interpretation elements for inclusion in design.</li> <li>Commences the development of a built form master plan for Charing Cross (including an awning strategy), noting that this process is likely to take between six and 12 months to complete, and considers any subsequent works from these</li> </ol> </li> </ol>

		<p>strategies as a separate and future project.</p> <ul style="list-style-type: none"> <li>(c) Reviews the suitability of footpath widening.</li> <li>(d) Reviews the inclusion and/or optimal location of a new raised pedestrian crossing in consultation with Transport for NSW.</li> <li>(e) Develops a layout plan to identify the location of heritage and original buildings to assist in determining appropriate locations for trees, planter boxes and hanging baskets.</li> <li>(f) Undertakes an options analysis on appropriate light poles, including consideration of modifications to multipoles to align with the aesthetics of the village centre.</li> <li>(g) Continues to consult Transport for NSW on options to further improve the safety of the Carrington/Bronte/Victoria and Bronte/Albion intersections.</li> <li>(h) Investigates the inclusion of hanging baskets and street furniture in the design.</li> <li>(i) Requests Transport for NSW to investigate and consult on a full-time, school days only or other appropriate timed reduction in the speed limit from 50 km/h to 40 km/h on the State-controlled Carrington Road, between Bronte Road and Birrell Street, to improve pedestrian and vehicle safety, noting that the neighbouring schools of St Charles', St Clare's and Waverley College believe that this change is warranted.</li> </ul> <p>3. Officers hold a workshop with Councillors once the actions in clause 2 above have been completed.</p>
Council 22 June 2021	CM/7.15/21.06	<p>That Council defers this item to the July Council meeting, with an updated report that reconsiders options to accommodate the following additional matters:</p> <ul style="list-style-type: none"> <li>1. The streetscape upgrade is driven first and foremost by heritage principles.</li> <li>2. Process and timing for the development of a Built Form Master Plan for Charing Cross (including Awning Strategy).</li> <li>3. Retention of the existing footpath width.</li> <li>4. Moving the central raised pedestrian crossing further down Bronte Road in the vicinity of the House of Handsome.</li> </ul>

		<ol style="list-style-type: none"> <li>5. Choice of tree species, including low trees that do not obscure first level heritage façades.</li> <li>6. Consideration of light poles that, while having the functionality of a multipole, are designed in keeping with the heritage character and do not incorporate a banner arm.</li> <li>7. Additional changes to the Carrington/Bronte/Victoria and Bronte/Albion intersections to further improve safety.</li> <li>8. Consideration of hanging baskets and seating appropriate to the heritage values of the area.</li> </ol>
Council 20 April 2021	CM/7.10/21.04	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Publicly exhibits the Charing Cross Streetscape concept design and traffic studies summary document attached to the report for 28 days.</li> <li>2. Notes the traffic and stormwater investigations detailed in the report.</li> <li>3. Notes that a further report will be prepared for Council post-exhibition summarising the consultation process and key feedback and recommending any necessary revisions to the concept design.</li> </ol>
Council 8 December 2020	CM/7.10/20.12	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Notes the findings of the stage 1 community consultation, as detailed in the background of the report.</li> <li>2. Endorses landscape Option 3 as the preferred option for the Charing Cross Streetscape Upgrade, as detailed in the report, with no loss of on-street parking.</li> <li>3. Develops landscape Option 3 to a concept design suitable for community consultation.</li> <li>4. Receives a further report on the developed concept design and outcomes of the traffic and stormwater investigations prior to undertaking stage 2 community consultation.</li> <li>5. Investigates the following traffic measures in parallel to concept design development: <ol style="list-style-type: none"> <li>(a) The issues with the current design of the left-hand turn slip lane from Bronte Road (south-east approach) into Carrington Road, and impacts of its removal on pedestrian safety and vehicle turning movements.</li> </ol> </li> </ol>



		<ul style="list-style-type: none"> <li>(b) Impacts on implementing a one-way travel direction for vehicles on Victoria Street between Campbell Street and Carrington Road (one-way travel direction toward Carrington Road), including an origin destination survey to determine impacts on neighbouring streets and vehicle travel times.</li> <li>(c) Opportunities to realign existing signalised pedestrian crossings at the intersection of Carrington Road, Bronte Road and Victoria Street to reduce crossing times.</li> <li>(d) Feasibility of incorporating a 40km/h High Pedestrian Activity Area (HPAA) along Bronte Road, with connection to surrounding school zones to be included in investigation.</li> <li>(e) Impact on existing parking of the above measures, noting that landscape Option 3 results in no loss of parking for the incorporation of landscape treatments, and creating additional on-street parking in the Charing Cross Village to offset any losses.</li> <li>(f) The existing signal phasing and turning movements at the traffic lights intersection of Carrington Road, Bronte Road and Victoria Street to determine if improvements to level of service and safety of both pedestrians and vehicles is feasible.</li> <li>(g) The Bronte/Albion intersection to improve the safety of pedestrians and vehicles.</li> </ul> <p>6. Notes the traffic measures listed above are independent of the landscape options, with each measure able to be implemented or excluded in all landscape options.</p> <p>7. Applies for up to \$1 million in funding through the High Streets Grant Program as a contribution toward the construction cost.</p>
Strategic Planning and Development Committee 3 November 2020	PD/5.1/20.11	<p>That Council:</p> <ul style="list-style-type: none"> <li>1. Adopts the Our Liveable Places Centres Strategy attached to the report (Attachment 1) subject to the following amendments: <ul style="list-style-type: none"> <li>(a) Page 5 – Amend ‘Changes to the LEP and DCP’ text box to replace the text ‘This document does not propose any increase in height or FSR controls across the LGA’ with the following text: ‘This document does not recommend any increase in height or FSR controls to the current LEP.’</li> </ul> </li> </ul>

		<ul style="list-style-type: none"> <li>(b) Page 52 – Update the map under section 2.6.3 to remove the incorrect ‘1’ notations.</li> <li>(c) Page 53 – Delete recommendation 3, ‘Bike Lanes’, as the location and configuration of the north-south bike lane is being addressed by the separate study ‘Bondi Junction to Randwick Cycle Route Options’ reported to Council on 21 July 2020.</li> <li>(d) Page 132 – Change wording of recommendation 6 under 14.6.3 to replace ‘Align’ with ‘Investigate’.</li> <li>(e) Pages 53, 61, 89, 101, 111, 133, 145, 151, 157 – Sustainability and Environment – Decentralised Power – Amend ‘Incentivise the uptake of rooftop solar’ to ‘Investigate incentivising...’</li> <li>(f) Page 144 – Public Realm – 5. Gould Street – Add new sentence at the beginning: ‘To increase the sense of safety and amenity investigate a shared zone between Roscoe Mall and Curlewis Street, improve pedestrian accessibility...’</li> <li>(g) Page 163 – Transport and Accessibility – Add new clause: ‘2. Rearrange Parking – Investigate angled parking in Wairoa Avenue to increase parking provision within the centre.’</li> <li>(h) Page 14 – Table 1 – Capitalise ‘aboriginal’.</li> <li>(i) Page 18 – Fourth paragraph, first sentence – Change ‘The history, of course, begins with indigenous people of Sydney’s east coast’ to ‘Prior to 1770, the history, of course, begins with the custodianship of Sydney’s east coast.’</li> <li>(j) Page 18 – Fourth paragraph, second sentence – Change ‘Aboriginal people lived....’ to ‘Aboriginal people have lived...’</li> <li>(k) Page 18 – Fourth paragraph, after the second sentence, add: ‘They extensively manufactured from Bondi’s volcanic extrusions the industrialised famous “Bondi Points”, a particular design of stone blade found as far away as Western Australia.’</li> <li>(l) Page 18 – Fourth paragraph, current third sentence – Change ‘on which may of’ to ‘on which many of’.</li> <li>(m) Page 18 – Fourth paragraph, last sentence – Change ‘representing an indigenous heritage that is now globally recognised’ to ‘representing a First Nations heritage that is now maintained by current</li> </ul>
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		<p>descendants and globally recognised as the world's oldest living culture.'</p> <ol style="list-style-type: none"> <li>2. Prepares an Engagement Summary Report to be placed on the Have Your Say page for the project.</li> <li>3. Notes the Strategy recommendation for additional investigation in the following areas: <ol style="list-style-type: none"> <li>(a) An appropriate planning mechanism to support the retention of essential urban services throughout the local government area, including automobile services (mechanics, petrol stations, etc) as well as some larger format retailers (storage, hardware, etc).</li> <li>(b) A maximum floor space for supermarkets across all centres to ensure such a development would be compatible with the role and function of the centre and its place in the retail hierarchy.</li> <li>(c) The appropriate quantum of car parking for the success of centres.</li> <li>(d) A mechanism to encourage diversity of goods and service offerings in centres identified as Resilience Network Centres (RNC).</li> <li>(e) A scheme for historic façade upgrades in centres such as Bondi Road and Charing Cross.</li> <li>(f) Prepare a design manual for shopfronts, materials and signage in identified centres to be included in the Waverley Development Control Plan.</li> </ol> </li> </ol>
Council 21 July 2020	CM/7.9/20.07	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Notes the high-level feasibility report and technical report attached to this report, prepared in response to the Transport for NSW (TfNSW) principal bike network draft map (referred to in the Future Transport 2056 Strategy) to inform an updated Waverley Bike Plan and current streetscape projects.</li> <li>2. Consults key stakeholders on a potential Bronte Road/Carrington Road separated cycleway for inclusion in an updated Waverley Bike Plan and revised TfNSW Principal Bicycle Network.</li> <li>3. Progresses with the current streetscape upgrade of Bronte Road from Spring Street to Ebley Street, Bondi Junction, without incorporating a potential Bronte Road/Carrington Road separated cycleway.</li> </ol>

		<p>4. Progresses with the current streetscape upgrade design process of Bronte Road, Carrington Road to Albion Street, Charing Cross (including works at the Carrington Road and Bronte Road intersection) without incorporating a potential Bronte Road/Carrington Road separated cycleway.</p> <p>5. Notes the report regarding evaluation of alternative cycle routes between Bondi Junction and Randwick, and that no further work will be undertaken on:</p> <p>(a) Route 4 – Brisbane Street/Bourke Street.</p> <p>(b) Route 5 – Bronte Road/Albion Street.</p>
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#### 4. Discussion

The following update is provided on the actions identified in response to clause 2 of Council resolution CM/7.10/21.07.

**(a) Develops heritage and design principles to guide design development and undertakes options analysis of heritage interpretation elements for inclusion in design.**

As part of the initial site investigations a heritage report was completed by an independent consultant. Recommendations from this report were reviewed by Council officers and used to develop heritage and design principles to guide future design development.

In addition, a draft heritage interpretation plan has been prepared by Council's consultant team. This plan will be further developed during detailed design complementing the heritage and design principles.

An options analysis of heritage interpretation elements will be completed during detailed design.

**(b) Commences the development of a built form master plan for Charing Cross (including an awning strategy), noting that this process is likely to take between six and 12 months to complete, and considers any subsequent works from these strategies as a separate and future project.**

These works are separate to the Charing Cross Streetscape Upgrade Project. As the scope of the streetscape upgrade is limited to the public domain, the upgrade and its design can continue while the built form master plan is being developed by Council Officers. The key aspect of the built form masterplan that would impact the project is a Posted Awnings study. This is currently being prioritised by Council Officers to feed into the detail design.

**(c) Reviews the suitability of footpath widening.**

Footpath widening is within the scope of Option 3 'Extended public realm'. Widening of the footpath has the following advantages:

- Allows additional space for outdoor dining and street furniture to be incorporated into the design
- Offsets the installation of green pillars to facilitate undergrounding of power.
- Decreases road width, creating the opportunity for a self-enforcing 40 km/h area.
  - i. Narrowing of the road carriageway improves safety for pedestrians and bike riders by reducing crossing distances on Bronte Road and creating a self-enforcing lower speed environment.



The extent of footpath widening will be limited in order to provide sufficient and safe width of parking lanes and travel lanes. Further, Council officers will undertake an options analysis during detailed design on materiality interpretations to acknowledge the original kerb alignment within the widened footpath.

**(d) Reviews the inclusion and/or optimal location of a new raised pedestrian crossing in consultation with Transport for NSW.**

The inclusion and/or appropriate location of a new, raised pedestrian crossing will continue to be reviewed in consultation with Transport for NSW during the detailed design stage.

**(e) Develops a layout plan to identify the location of heritage and original buildings to assist in determining appropriate locations for trees, planter boxes and hanging baskets.**

This will be completed during the detailed design stage. Further, as per (b) above a complementary posted awning study will be completed to determine the appropriate locations for these design elements. Both the location and species of trees selected in the detailed design will be informed by the layout plan and awning column review.

**(f) Undertakes an options analysis on appropriate light poles, including consideration of modifications to multipoles to align with the aesthetics of the village centre.**

Officers will complete the options analysis during detailed design.

**(g) Continues to consult Transport for NSW on options to further improve the safety of the Carrington/Bronte/Victoria and Bronte/Albion intersections.**

Council officers will continue to consult with Transport for NSW on options to further improve the safety of these intersections during detailed design.

**(h) Investigates the inclusion of hanging baskets and street furniture in the design**

Hanging baskets have recently been installed in some village centres in the LGA. The inclusion of multipoles within the project will facilitate inclusion of hanging baskets. Bespoke street furniture, such as seats, specific to the Charing Cross Village Centre could be developed for inclusion in the Project. Officers will carry out options analysis and investigation during detailed design.

**(i) Requests Transport for NSW to investigate and consult on a full-time, school days only or other appropriate timed reduction in the speed limit from 50 km/h to 40 km/h on the State-controlled Carrington Road, between Bronte Road and Birrell Street, to improve pedestrian and vehicle safety, noting that the neighbouring schools of St Charles', St Clare's and Waverley College believe that this change is warranted.**

Council officers will continue to consult with and lobby Transport for NSW on options to improve the safety of this intersection.

The detail design will be progressed on this basis as well as broader feedback received during the consultation. It was noted that a Councillor workshop would be undertaken once these actions have been completed however as they are integral to the detail design process a workshop is not appropriate at this stage.

## **5. Financial impact statement/Time frame/Consultation**

### **Financial Impact**

The construction estimate for the most recent concept design is \$10 million. Additional cost estimates will be undertaken at key milestones of detailed design development.

The \$10 million has been allocated in the draft Long Term Financial Plan.

### **Time frame**

It is anticipated that detailed design development will take three to four months.

### **Consultation**

Consultation with key stakeholders including Transport for NSW, Charing Cross Precinct will continue through the detailed design.

## **6. Conclusion**

It is recommended that Council endorse the actions noted within this report in response to Council resolution CM/7.10/21.07 and progresses with Option 3 to detail design with key items to be addressed in the development of the design.

## **7. Attachments**

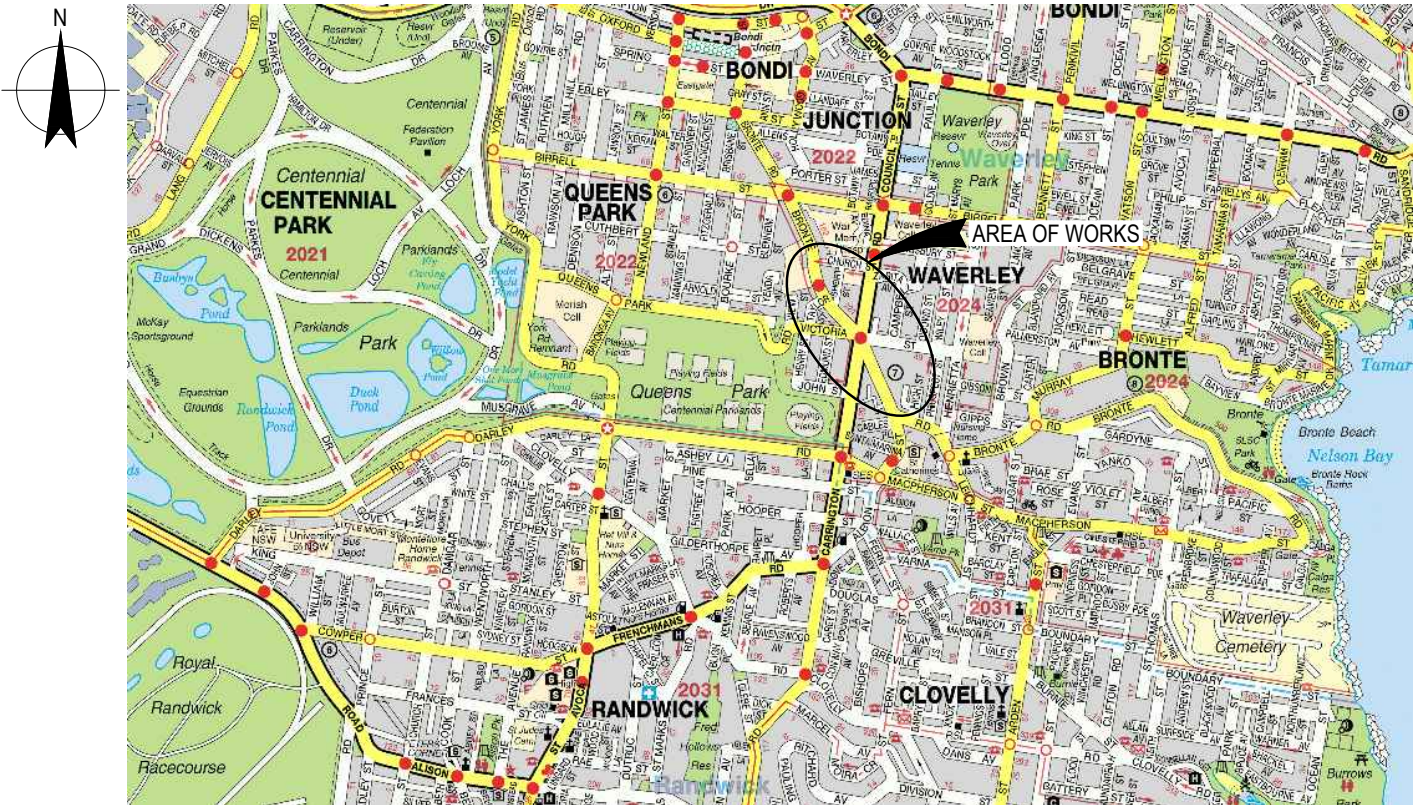
1. Charing Cross Streetscape Upgrade - Concept Design [↓](#) .



# WAVERLEY COUNCIL

# CHARING CROSS STREETSCAPE UPGRADE

# 12521936



LOCALITY PLAN  
NTS

PRELIMINARY

G	CONCEPT DESIGN		FG	GdS	LA	14.04.21
F	CONCEPT DESIGN		FG	GdS	LA	08.04.21
E	CONCEPT DESIGN		FG	GdS	LA	01.04.21
D	CONCEPT DESIGN		FG	GdS	LA	24.03.21
C	CONCEPT DESIGN		NA	GdS	LA	05.03.21
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Drafting Check S. PATTESON	Design Check A. RAHMAN
Approved (Project Director) Date	
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Client Project Title	WAVERLEY COUNCIL CHARING CROSS STREETSCAPE UPGRADE COVER SHEET, DRAWING LIST AND LOCALITY PLAN
Original Size Drawing No:	A1 12521936-G001
Rev:	G





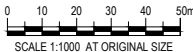
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- EXTENT OF WORK
- EXISTING CONCRETE PAVEMENT
- NEW ASPHALT RESHEET
- NEW PAVERS
- STREET TREE
- FEATURE TREE
- GARDEN BED

GENERAL ARRANGEMENT PLAN  
SCALE 1:1000

PRELIMINARY

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No	Revision	Note: * indicates signatures on original issue of drawing or last revision of drawing	Drawn	Job Manager	Project Director	Date



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Approved (Project Director)

Date

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Design Check A. RAHMAN

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Project

Title

Original Size

WAVERLEY COUNCIL  
CHARING CROSS STREETScape UPGRADE  
GENERAL ARRANGEMENT PLAN

A1 Drawing No: 12521936-C001

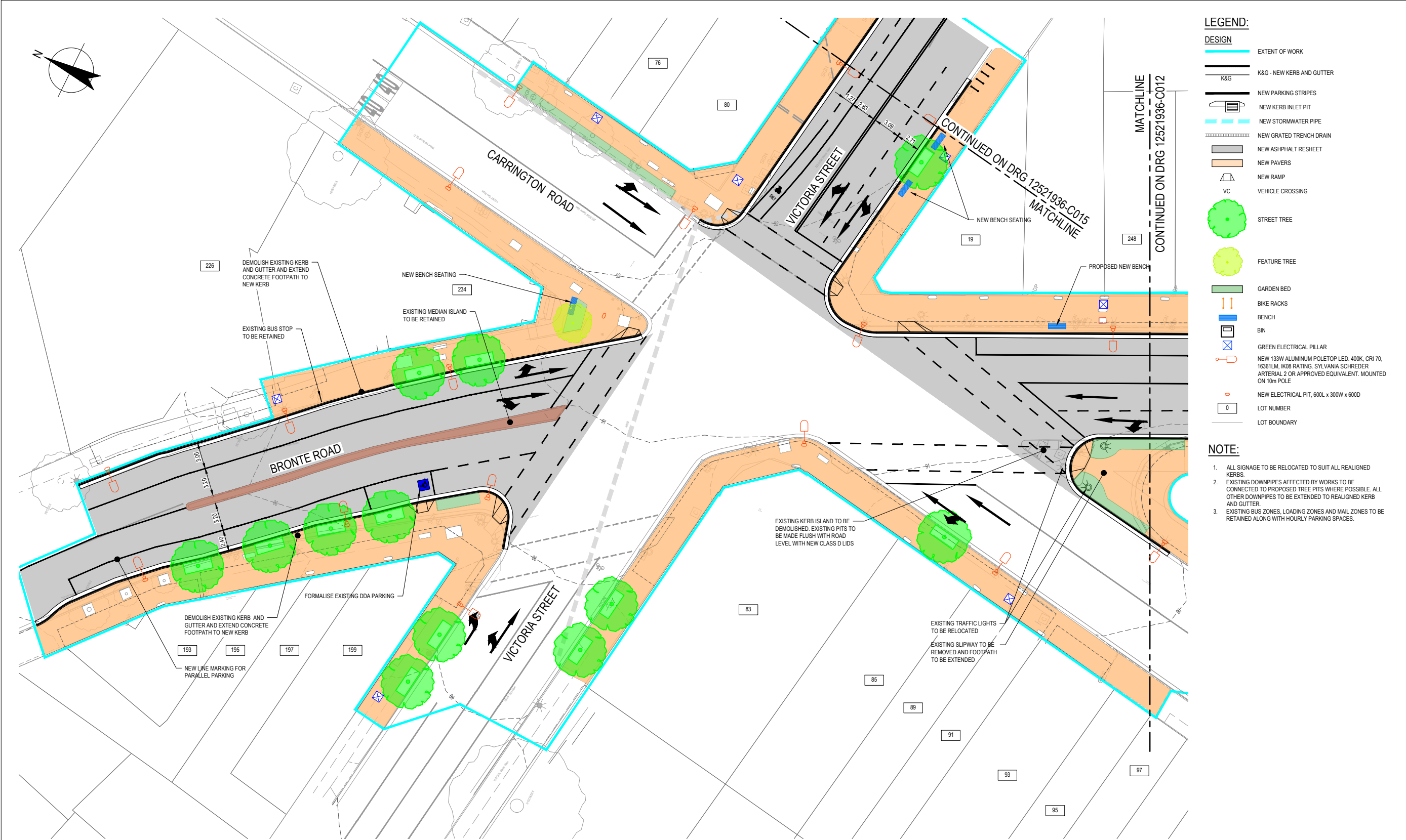
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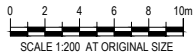
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  - NEW PARKING STRIPES
  - NEW KERB INLET PIT
  - NEW STORMWATER PIPE
  - NEW GRATED TRENCH DRAIN
  - NEW ASPHALT RESHEET
  - NEW PAVERS
  - NEW RAMP
  - VC - VEHICLE CROSSING
  - STREET TREE
  - FEATURE TREE
  - GARDEN BED
  - BIKE RACKS
  - BENCH
  - BIN
  - GREEN ELECTRICAL PILLAR
  - NEW 133W ALUMINUM POLETOP LED, 400K, CRI 70, 16361LM, IK08 RATING, SYLVANIA SCHREDER ARTERIAL 2 OR APPROVED EQUIVALENT, MOUNTED ON 10m POLE
  - NEW ELECTRICAL PIT, 600L x 300W x 600D
  - LOT NUMBER
  - LOT BOUNDARY

- NOTE:**
- ALL SIGNAGE TO BE RELOCATED TO SUIT ALL REALIGNED KERBS.
  - EXISTING DOWNPIPES AFFECTED BY WORKS TO BE CONNECTED TO PROPOSED TREE PITS WHERE POSSIBLE. ALL OTHER DOWNPIPES TO BE EXTENDED TO REALIGNED KERB AND GUTTER.
  - EXISTING BUS ZONES, LOADING ZONES AND MAIL ZONES TO BE RETAINED ALONG WITH HOURLY PARKING SPACES.

PLAN  
SCALE 1:200

**PRELIMINARY**

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Title  
Original Size  
A1

**WAVERLEY COUNCIL**  
**CHARING CROSS STREETScape UPGRADE**  
**SITE PLAN**  
**SHEET 1 OF 5**

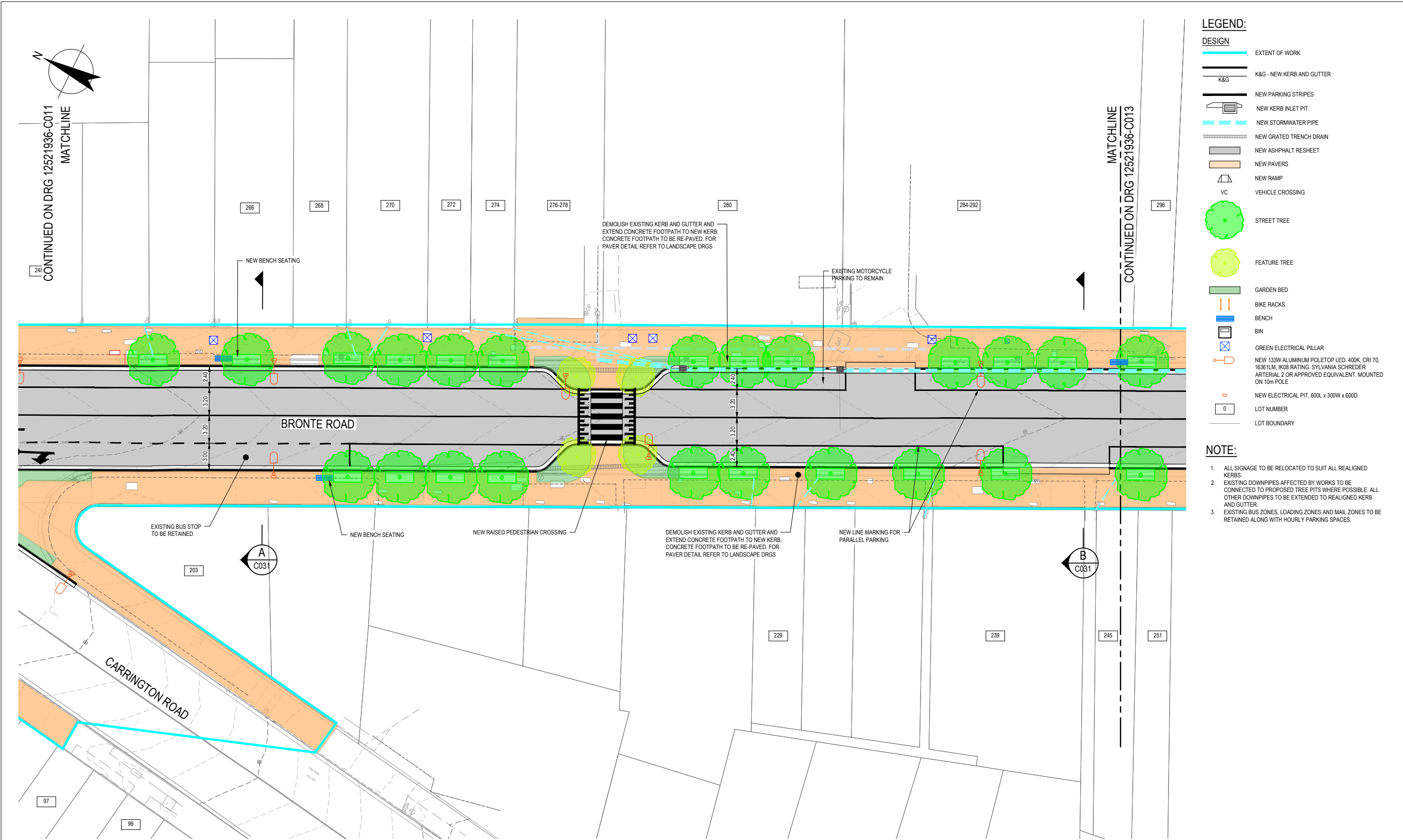
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Rev: **G**

Plot Date: 14 April 2021 - 1:10 PM

Plotted by: Fraser Goulding

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LEGEND:

DESIGN

- EXTENT OF WORK
- K&G - NEW KERB AND GUTTER
- NEW PARKING STRIPES
- NEW KERB INLET PIT
- NEW STORMWATER PIPE
- NEW GRATED TRENCH DRAIN
- NEW ASPHALT RESHEET
- NEW PAVERS
- NEW RAMP
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- NEW ELECTRICAL PIT, 600L x 300W x 600D
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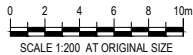
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PLAN  
SCALE 1:200

PRELIMINARY

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D	CONCEPT DESIGN	FG	GdS	LA	24.03.21
C	CONCEPT DESIGN	NA	GdS	LA	05.03.21
No	Revision	Drawn	Job Manager	Project Director	Date



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Client	WAVERLEY COUNCIL
Project	CHARING CROSS STREETScape UPGRADE
Title	SITE PLAN
Original Size	A1

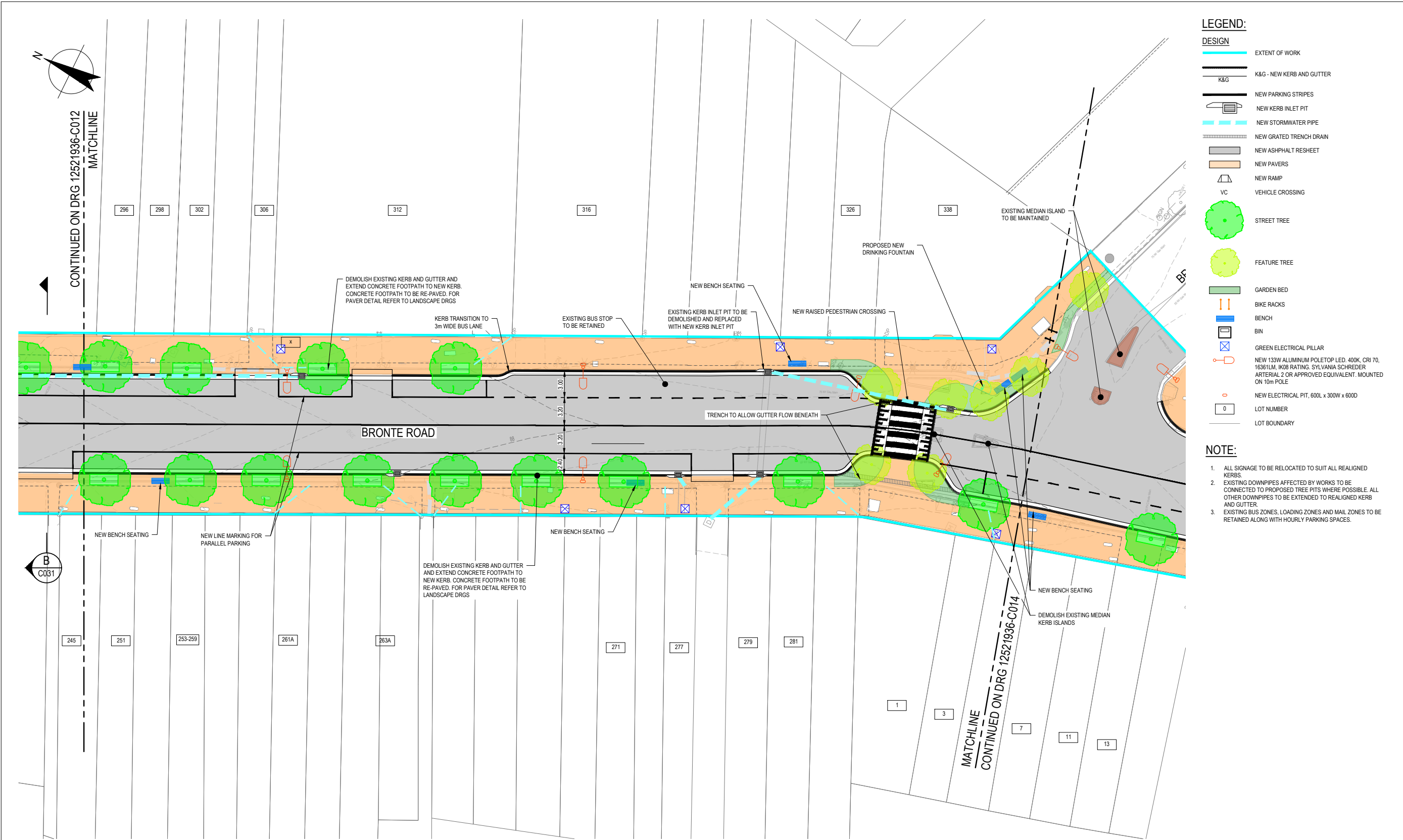
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Rev: G

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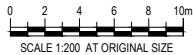


- LEGEND:**
- DESIGN**
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  - NEW PARKING STRIPES
  - NEW KERB INLET PIT
  - NEW STORMWATER PIPE
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PLAN  
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D	CONCEPT DESIGN	FG	GdS	LA	24.03.21
C	CONCEPT DESIGN	NA	GdS	LA	05.03.21
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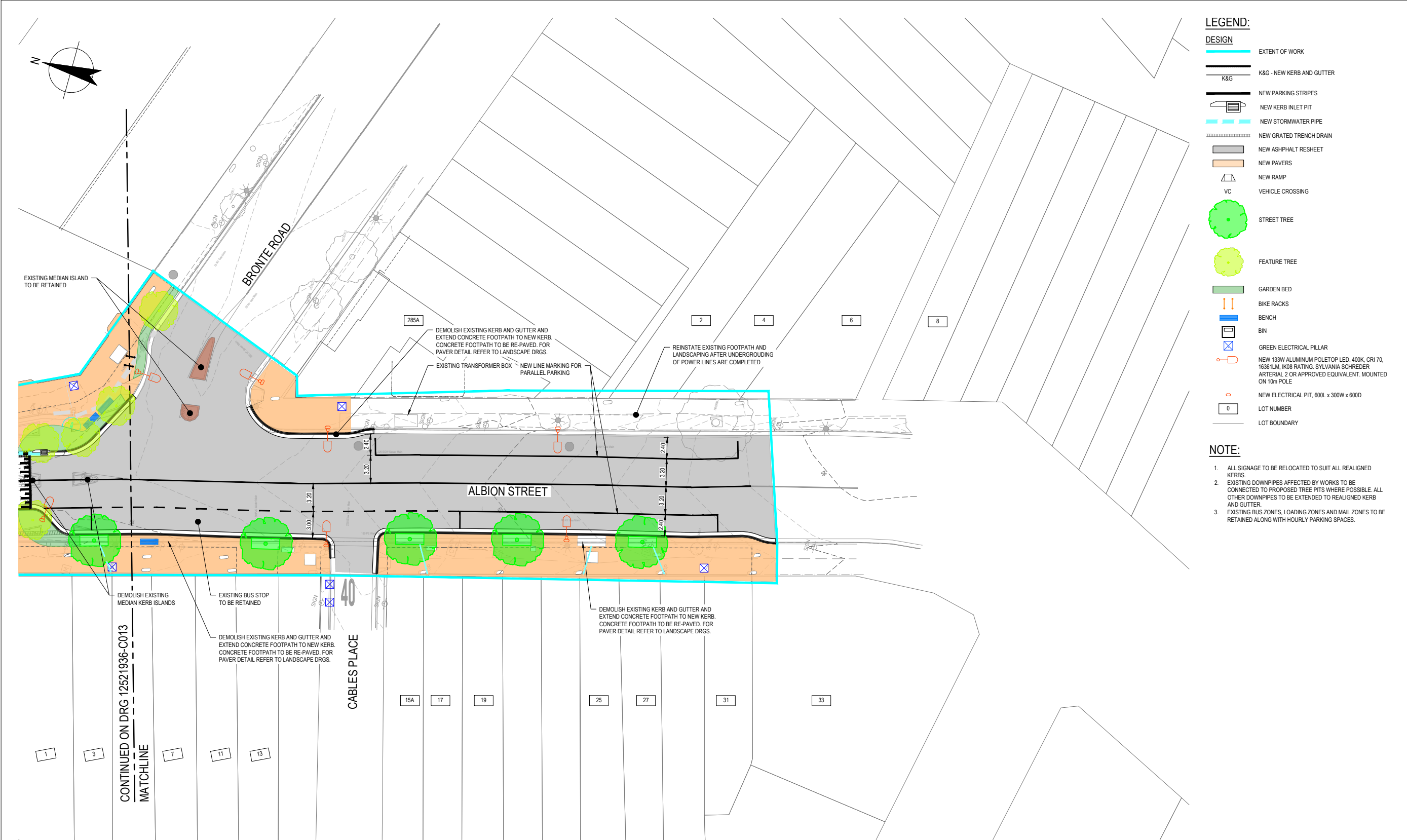
**WAVERLEY COUNCIL**

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Title	<b>SITE PLAN SHEET 3 OF 5</b>
Original Size	<b>A1</b>
Drawing No:	<b>12521936-C013</b>
Rev:	<b>G</b>

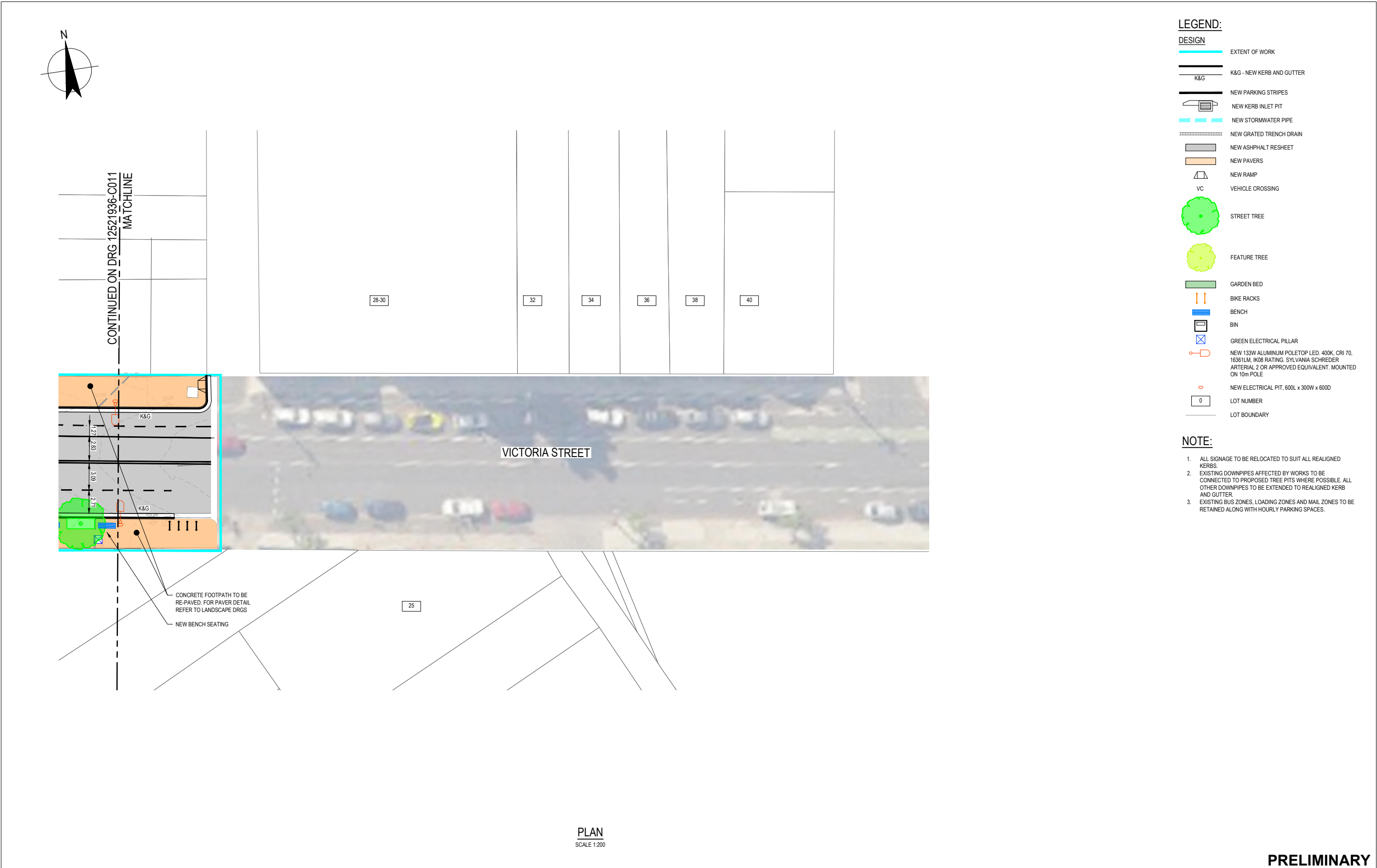
PRELIMINARY





PLAN SCALE 1:200									
PRELIMINARY									
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							Rev: G		

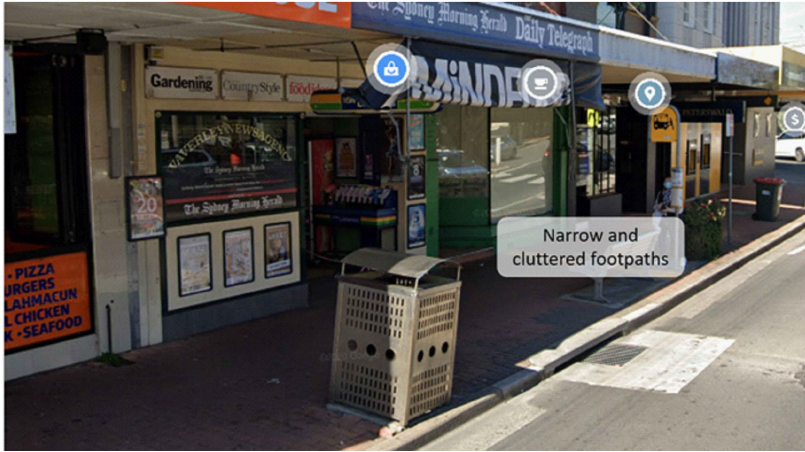
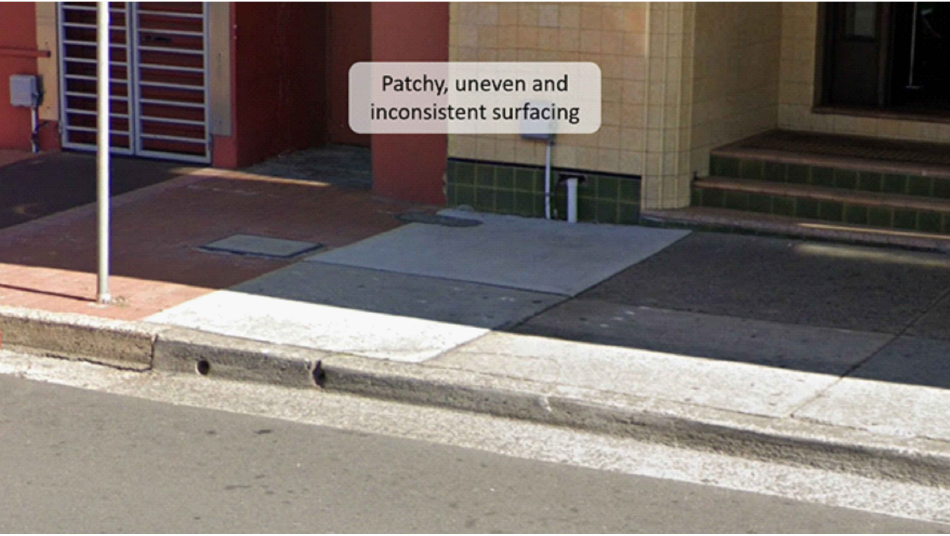
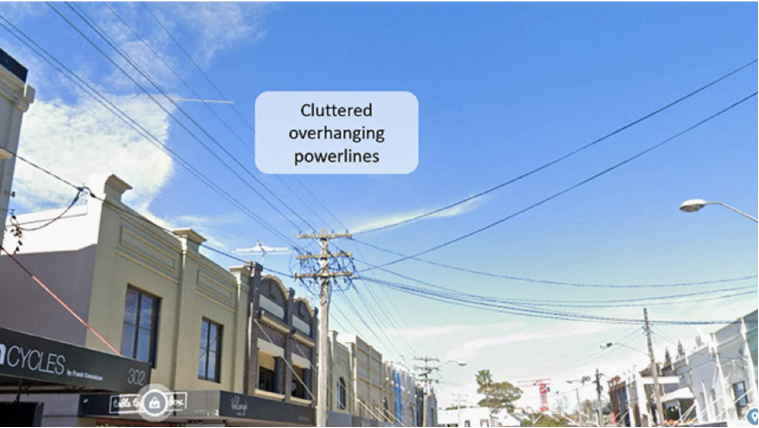




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D CONCEPT DESIGN		FG	GdS	LA	24.03.21				Scale 1:200		This Drawing must not be used for Construction unless signed as Approved					
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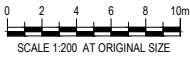




EXISTING DEFICIENCIES

PRELIMINARY

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C	CONCEPT DESIGN		FG	GdS	LA	24.03.21
B	CONCEPT DESIGN		NA	GdS	LA	05.03.21
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Title	<b>CHARING CROSS STREETScape UPGRADE</b>		
Original Size	<b>A1</b>		
Drawing No:	<b>12521936-C016</b>		
Rev:	<b>E</b>		




Public Realm







Under-grounding power-lines and smart poles



Provide functional and well designed public furniture





Increase public art, including heritage interpretation.




Future public plaza and community space.

Built Form






Maintain heritage characteristics with new development





Consistency of historic aesthetic throughout centre




New buildings must not mimick heritage detailing

Access







Create safe movement corridors for pedestrians in laneways and on the road.



Encourage more cyclists by creating safe movement corridors





Bus Rapid Transit Line (medium to long term)




Activating laneways by creating areas for play

Environment






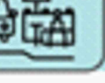
Increased planting and greenery




Street-tree introduction and bio-retention pits to harvest storm water



Under-ground waste system for commercial and residential properties



Kerb planting to encourage safety and sense of place



Green-link opportunity: Victoria St to Bronte Rd

Priority objectives

- Allow for a high level of pedestrian activity
- Ensure a clean, consistent, and usable space
- Enhance Heritage and local character
- Minimise parking Loss
- Increase greenery

Source: Waverley Village Centres Strategy 2020

PRELIMINARY

E		CONCEPT DESIGN		FG	GdS	LA	14.04.21	<div> SCALE 1:200 AT ORIGINAL SIZE</div>	<div> Level 15, 133 Castlereagh Street, Sydney NSW 2000 Australia T 61 2 9239 7100 F 61 2 9239 7199 E sydmal@ghd.com W www.ghd.com</div>	<div> WAVERLEY COUNCIL</div>	DO NOT SCALE		Drawn N. ALCARAZ	Designer G. de SWARDT	Client Project Title Original Size Drawing No: 12521936-C017 Rev: E
D		CONCEPT DESIGN		FG	GdS	LA	01.04.21				Drafting Check S. PATTESON	Design Check A. RAHMAN			
C		CONCEPT DESIGN		FG	GdS	LA	24.03.21				Approved (Project Director)				
B		CONCEPT DESIGN		NA	GdS	LA	05.03.21				Date				
A		CONCEPT DESIGN		NA	GdS	LA	26.02.21				Scale 1:200				
No	Revision	Note: * indicates signatures on original issue of drawing or last revision of drawing						Drawn	Job Manager	Project Director	Date				

Plot Date: 14 April 2021 - 11:21 AM Plotted by: Fraser Goulding Cad File No: G:\2112521936\CADD\Drawings\12521936-C016\_C018 - Additional comm consultation dwgs.dwg





DESIRED OUTCOME EXAMPLES

PRELIMINARY

CONCEPT DESIGN		FG	GdS	LA	14.04.21		 Level 15, 133 Castlereagh Street, Sydney NSW 2000 Australia T 61 2 9239 7100 F 61 2 9239 7199 E sydmail@ghd.com W www.ghd.com	 WAVERLEY COUNCIL	DO NOT SCALE		Drawn N. ALCARAZ	Designer G. de SWARDT	Client Project Title Original Size Drawing No: 12521936-C018 Rev: E
CONCEPT DESIGN		FG	GdS	LA	01.04.21				Drafting Check S. PATTESON	Design Check A. RAHMAN			
CONCEPT DESIGN		FG	GdS	LA	24.03.21				Approved (Project Director)				
CONCEPT DESIGN		NA	GdS	LA	05.03.21				Date				
CONCEPT DESIGN		NA	GdS	LA	26.02.21				Scale 1:200				
No Revision Note: * indicates signatures on original issue of drawing or last revision of drawing						Drawn	Job Manager	Project Director	This Drawing must not be used for Construction unless signed as Approved				

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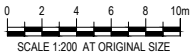




BRONTE ROAD/ CARRINGTON ROAD/ VICTORIA STREET - EXISTING VS PROPOSED

PRELIMINARY

E	CONCEPT DESIGN		FG	GdS	LA	14.04.21
D	CONCEPT DESIGN		FG	GdS	LA	01.04.21
C	CONCEPT DESIGN		FG	GdS	LA	24.03.21
B	CONCEPT DESIGN		NA	GdS	LA	05.03.21
A	CONCEPT DESIGN		NA	GdS	LA	26.02.21
No	Revision	Note: * indicates signatures on original issue of drawing or last revision of drawing	Drawn	Job Manager	Project Director	Date



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<b>DO NOT SCALE</b>		Drawn N. ALCARAZ	Designer G. de SWARDT	Client Project Title Original Size Drawing No: <b>12521936-C019</b>	Rev: <b>E</b>
GHD Pty Ltd Conditions of Use. This document may only be used by GHD's client (and any other person who GHD has agreed can use this document) for the purpose for which it was prepared and must not be used by any other person or for any other purpose.		Drafting Check S. PATTESON	Design Check A. RAHMAN		
Approved (Project Director) Date		Scale 1:200	This Drawing must not be used for Construction unless signed as Approved		





BRONTE ROAD - EXISTING VS PROPOSED

										PRELIMINARY		
E	CONCEPT DESIGN	FG	GdS	LA	14.04.21	<div><p>SCALE 1:200 AT ORIGINAL SIZE</p></div> <div><p>Level 15, 133 Castlereagh Street, Sydney NSW 2000 Australia T 61 2 9239 7100 F 61 2 9239 7199 E sydmail@ghd.com W www.ghd.com</p></div> <div><p><b>DO NOT SCALE</b></p><p>GHD Pty Ltd Conditions of Use. This document may only be used by GHD's client (and any other person who GHD has agreed can use this document) for the purpose for which it was prepared and must not be used by any other person or for any other purpose.</p></div> <div><p>Drawn N. ALCARAZ Designer G. de SWARDT</p><p>Drafting Check S. PATTESON Design Check A. RAHMAN</p><p>Approved (Project Director) Date</p><p>Scale 1:200</p><p>This Drawing must not be used for Construction unless signed as Approved</p></div> <td colspan="2">Client Project Title</td> <td colspan="3">WAVERLEY COUNCIL CHARING CROSS STREETSCAPE UPGRADE PHOTOMONTAGE SHEET 2 OF 2</td> <td rowspan="2">Original Size <b>A1</b> Drawing No: <b>12521936-C020</b> Rev: <b>E</b></td>	Client Project Title		WAVERLEY COUNCIL CHARING CROSS STREETSCAPE UPGRADE PHOTOMONTAGE SHEET 2 OF 2			Original Size <b>A1</b> Drawing No: <b>12521936-C020</b> Rev: <b>E</b>
D	CONCEPT DESIGN	FG	GdS	LA	01.04.21							
C	CONCEPT DESIGN	FG	GdS	LA	24.03.21							
B	CONCEPT DESIGN	NA	GdS	LA	05.03.21							
A	CONCEPT DESIGN	NA	GdS	LA	26.02.21							
No	Revision	Note: * indicates signatures on original issue of drawing or last revision of drawing			Drawn	Job Manager	Project Director	Date				
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PRELIMINARY

D CONCEPT DESIGN					FG GdS LA 14.04.21					GHD					DO NOT SCALE					Drawn N. ALCARAZ Designer G. de SWARDT					Client WAVERLEY COUNCIL				
C CONCEPT DESIGN					FG GdS LA 01.04.21					Waverley Council					Drafting Check S. PATTESON Design Check A. RAHMAN					Project CHARING CROSS STREETSCAPE UPGRADE					Title CROSS SECTIONS				
B CONCEPT DESIGN					FG GdS LA 24.03.21					Level 15, 133 Castlereagh Street, Sydney NSW 2000 Australia					Approved (Project Director)					Scale 1:50					Original Size				
A CONCEPT DESIGN					NA GdS MP 02.02.21					This Drawing must not be used for Construction unless signed as Approved					Date					Drawing No: 12521936-C031					Rev: D				
No Revision					Note: * indicates signatures on original issue of drawing or last revision of drawing																								

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## NOTICE OF MOTION CM/8.1/22.05



**Subject:** Queens Park Laneway Safety

**TRIM No:** A22/0153

**Submitted by:** Councillor Burrill  
Councillor Kay

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### MOTION:

That Council:

1. Investigate measures to reduce vehicle speed and volumes, as well as improve the safety of pedestrians, in the laneways of Queens Park such as:
  - (a) Introducing speed limiting devices such as raised thresholds and different surface treatments of the lane.
  - (b) Introducing 10 km/h shared zones.
2. Uses Alt Lane, Queens Park, to trial the recommended changes from the above investigation following community consultation, a Councillor briefing, and then a report to the Waverley Traffic Committee.
3. Notes that speed and volume counts are currently underway in Alt Lane.
4. Alerts the NSW Police to the unsafe speeding and illegal 'wrong way' vehicular movement alleged to be occurring in Alt Lane.
5. Conducts an education program for residents adjoining Alt Lane about the Street Play program.

### Background

Queens Park is generally signposted 40 km/h and has speed humps installed across the suburb. However, the laneways were overlooked with the exception of O'Sullivan Lane between Queens Park Road and Cuthbert Street, and have no speed limiting devices or speed signs.

Residents of the two sections of Alt Lane (one-way northbound Cuthbert Street to Birrell Street and one-way southbound from Cuthbert Street to Arnold Street) have advised that vehicles are using the Lane as a 'fast rat run' to avoid traffic and the speed limiting devices in Newland Street, often illegally travelling the wrong way in the one-way portions of the Lane. This is obviously causing a major safety concern. Residents have also reported encountering speeding vehicles as they access the Lane from their garages.

Notwithstanding the above vehicular safety issues, Lanes are often used by children from families in adjoining properties for street play. This is only permitted (as they are legal roads) if a parent or guardian is supervising the play within a Shared Zone or during a Council approved Street Play event. It would be sensible for Council to provide information to residents about the Street Play program.



## Street Play

Street play is another means by which children can safely play in lanes. It requires:

- At least one responsible adult supervising the play.
- Barriers on either side of the section of the laneway that is being used, e.g. garbage bins.
- Someone to remove barriers to let cars through when necessary.
- Notification to residents about the day and time.

Approvals for Street Play can be approved to cover multiple days, e.g. every Friday from 3.00 to 5.00 pm for a month. A reminder to potentially affected residents the day prior to each Friday would be required in addition to the resident notification.

## Shared Zone

A typical shared zone is shown below. It has:

- Entry points that are characterised by a change in the pavement and signage. A speed hump or bump alone would not suffice.
- A transition from the road you are coming from or going to. In this case, the entry point has been reconfigured as a driveway.
- Signage and 10 km/h line marking.



## General Manager's comment

Council has applied measures to address traffic and pedestrian conflicts in Queens Park but mainly on the streets as opposed to the lanes.

Two laneways have had treatments in direct response to immediate issues. They are:

1. Lynch Avenue – A shared zone was created for section of Lynch Avenue between Denison Street and Rawson Avenue some years ago. This was in direct response to safety concerns about trucks accessing a local site conflicting with pedestrians.

2. O'Sullivan Lane – Three speed bumps were installed in O'Sullivan Lane in response to a rat run. They have recently been replaced by a single speed bump on the northbound approach to Cuthbert Street.

Other laneways have not been altered. Officers can review Alt Lane, Queens Park, as a trial to a potential review across the local government area for all laneways.

The use of laneways for activities other than accessing garages is an important part of street activation. Laneways are already used for informal street parties and sports. It is incumbent on Council to recognise activities that occur and make provision for them. Individual laneways can be targeted for shared zone status. This would typically involve installing an entry treatment and markings or speed bumps to ensure traffic is slowed.

A continuous footpath treatment would be a typical entry treatment. This is where the footpath at the end of the lane continues across the lane like a speed hump. Figure 1 shows a typical entry treatment for a laneway.

The authorisation of shared zones is not delegated to Council. Transport for NSW approval is required. Laneways not targeted for shared zone status still require treatment to ensure low travel speeds. This would be in the form of speed bumps at around 75 to 100 metre spacings. The north-south laneways in Queens Park are generally 200 to 250 metres between intersections. Three speed bumps between two intersections would suffice.



*Figure 1. Typical entry treatment for a laneway.*

**Sharon Cassidy**  
**Acting Director, Community, Assets and Operations**

## NOTICE OF MOTION CM/8.2/22.05



**Subject:** Heritage Assessment - 34 and 40 Simpson Street and 152 Wellington Street, Bondi Beach

**TRIM No:** A13/0619

**Submitted by:** Councillor Fabiano

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### MOTION:

That Council:

1. Notes that a request has been submitted by a local resident to initiate an Interim Heritage Order for 40 Simpson Street, Bondi Beach.
2. Officers undertake a preliminary heritage assessment of 34 and 40 Simpson Street and 152 Wellington Street, Bondi Beach, to ascertain the heritage significance of these buildings and report back to Council with recommendations.
3. Notes that the three subject buildings are included in the curtilage of the proposed Bondi Basin Heritage Conservation Area (HCA).

### Background

There are three sandstone buildings that have been flagged through correspondence from a community member as being potentially heritage significant. These buildings are in Bondi and include 34 and 40 Simpson Street and 152 Wellington Street. Because of a perceived threat on 40 Simpson Street, Bondi, it has been requested that an Interim Heritage Order (IHO) be initiated for this property.

An IHO is a process where a building is temporarily protected for 12 months.

The three buildings are currently included within the curtilage of the proposed Bondi Basin HCA. Once the Heritage LEP amendment is gazetted buildings within the HCA will be protected from adverse works as a Development Application will be necessary.

### General Manager's comment

An Interim Heritage Order (IHO) cannot be placed on a building included in a Heritage Conservation Area. Therefore, upon exhibition of the draft Heritage Planning Proposal the placement of an IHO on 40 Simpson Street will not be possible.

It should be noted that there is an established process for initiating IHOs, with the first step being a confirmation that the subject building/s are under imminent threat. It is also noted that the fact a property is for sale (which was the reason for the IHO in this case) does not constitute an imminent threat. The Local Heritage Guidelines includes some parameters by which a threshold can be established for when and IHO might be initiated, including:

- The potential heritage item must actually be under threat; that is, either full or partial demolition of the fabric may be possible.
- The heritage significance of the item may be materially affected.

Council may become aware of the potential threat on a building through various means, but if it is established that an imminent threat is real, Heritage NSW encourages discussions in order to mediate an alternate outcome as a first step where the significance of the building can be maintained.

As a means to be proactive and to be prepared for a possible IHO, an initial heritage review has been carried out on the three buildings noted. The key findings are as follows:

- 34 and 40 Simpson Street are late Victorian sandstone cottages built by 1895. They are rare examples as they pre-date 1900.
- The land relates to early Bondi subdivisions with DP 2992 occurring in 1879.
- The cottages represent the beginnings of federation settlement based on local tradespersons, with many with skills in the stone extraction industries, making the area their home.
- The buildings appear to be largely intact; however, detailed site investigations have not yet been carried out.
- The nature of the sites and the character of the cottages lend themselves to sympathetic additions to respond to today's needs.
- There are a number of former stone quarries in close proximity to the sites.
- 34 Simpson Street is of note having connections to a pioneering Bondi family (the Johnsons) with several stone masons in the family having resided in the house.
- 34 Simpson Street is also distinguished by its detailed timber work.
- Further research is required before an initial summary if provided for 152 Wellington Street.

At this stage, the initial research is leading to a possible conclusion that 34 and 40 Simpson Street could be individually heritage listed. Further research is however required for all of the three buildings.

Heritage NSW has been contacted regarding the IHO and they have confirmed that if a property is for sale, imminent threat is not necessarily triggered. Heritage NSW has also recently advised that a request has also been submitted to them regarding placing an IHO on 40 Simpson Street and verbal advice was that they will not be supporting the IHO application.

With a consideration of the above it is prudent to complete the preliminary assessment of 34 and 40 Simpson Street, and 152 Wellington Street.

**George Bramis**  
**Acting Director, Planning, Environment and Regulatory**



## NOTICE OF MOTION CM/8.3/22.05



**Subject:** Raised Pedestrian Crossings - Dover Heights

**TRIM No:** A14/0145

**Submitted by:** Councillor Lewis  
Councillor Masselos

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### MOTION:

That Council:

1. Investigates installing a raised pedestrian crossing:
  - (a) In Blake Street, Dover Heights, at the Military Road intersection.
  - (b) Opposite Dudley Page Reserve, Dover Heights.
2. Identifies a funding source for the construction of the raised pedestrian crossings.
3. Receives a report with recommendations and an implementation timeline.

### Background

There have been a number of resident representations about safety concerns at these two locations due to speeding traffic and difficulty in crossing the road, amongst other issues.

### General Manager's comment

Traffic and pedestrian counts will be undertaken at these intersections. There already is a raised pedestrian crossing on Military Road on the southern side of Blake Street. A crossing on Blake Street on the eastern side of Military Road would improve access to the local shopping precinct. This will be investigated.

The most suitable place for a pedestrian crossing outside Dudley Page Reserve would be on Military Road near the steps and amenities building just south of Hunter Street. Pedestrian volumes may not warrant a raised pedestrian crossing. Instead, a refuge may suffice.

The volumes of pedestrians and vehicles are used to assess whether a pedestrian crossing is warranted. Road safety factors are also taken into consideration. Transport for NSW (TfNSW) specifies warrants (minimum pedestrian and vehicle volumes) that must be present to justify installation of a marked pedestrian crossing for state roads. Council has the authority to assess local conditions and install pedestrian crossings where the pedestrian and/or vehicle volumes are less than the TfNSW warrants. Details of the TfNSW warrants are provided below:

### Warrants for pedestrian crossings

TfNSW provides a set of warrants for pedestrian crossings in its Austroads Guide Supplement Austroads Guide to Traffic Management Part 6 – Intersections, Interchanges and Crossings.

This supplement provides guidance for councils to observe. It recommends that a pedestrian crossing can be installed if in each of three separate one-hour periods in a typical day:

- (i)  $P \geq 30$ , and
- (ii)  $V \geq 500$ ,
- (iii)  $P \times V \geq 60,000$ .

Where  $P$  = number of pedestrians per hour and  $V$  = vehicles per hour.

In special circumstances the warrant in (iii), above, can be relaxed to  $P \times V \geq 45,000$ . TfNSW must be satisfied with the additional reasons for why the location is in need of special consideration. Local traffic advice may be sought from council.

The warrant is reduced if the crossing is used predominately by school children, is not a suitable site for a Children's Crossing. Under these circumstances a pedestrian crossing can be installed if in two counts of one hour duration immediately before and after school hours:

- (i)  $P \geq 30$ , and
- (ii)  $V \geq 200$ .

The warrant is also reduced if at least 50% of pedestrians using the crossing are aged or impaired. Under these circumstances a pedestrian crossing can be installed if in each of three separate one-hour periods in a typical day:

- (i)  $P \geq 30$ , and
- (ii)  $V \geq 200$ ,
- (iii)  $P \times V \geq 60,000$ .

TfNSW has recently informed Councils that the TfNSW supplements to the standards and guidelines have been written for State Road application and do not apply to local roads. Therefore, the pedestrian crossing warrants do not apply to local roads and Councils have discretion to install pedestrian crossings, with referral to the Australian Standard and the Austroads guides. Council may choose to use the TfNSW warrants. However, they are under no obligation to do so. Nevertheless, the TfNSW warrants must be taken into consideration.

**Sharon Cassidy**  
**Acting Director, Community, Assets and Operations**

**URGENT BUSINESS**  
**CM/10/22.05****Subject:** Urgent Business**Author:** Emily Scott, General Manager

In accordance with clause 9.3 of the Waverley Code of Meeting Practice, business may be considered at a meeting of Council even though due notice of the business has not been given to councillors. However, this can happen only if:

1. The business to be considered is ruled by the chair to be of great urgency on the grounds that it requires a decision by Council before the next scheduled ordinary meeting of Council, and
2. A motion is passed to have the business considered at the meeting.

Such a motion can be moved without notice.

Only the mover of the motion can speak to the motion before it is put. A motion to have urgent business transacted at the meeting requires a seconder.

For business to be considered urgent, it must require a decision by Council before the next scheduled ordinary meeting of Council.

The mover of the motion must, when speaking to the motion, explain why he or she believes it requires a decision by Council before the next scheduled ordinary meeting of Council.

**CLOSED SESSION**  
**CM/11/22.05**

**Subject:** Moving into Closed Session

**Author:** Emily Scott, General Manager

**RECOMMENDATION:**

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

CM/11.1/22.05      CONFIDENTIAL REPORT - Bus Shelter Advertising and Maintenance - Procurement Exemption

This matter is considered to be confidential in accordance with Section 10A(2)(d)(i) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

CM/11.2/22.05      CONFIDENTIAL REPORT - Bondi Pavilion Community Radio Station Licence

This matter is considered to be confidential in accordance with Section 10A(2)(d)(i) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

2. Pursuant to section 10A(1), 10(2) and 10A(3) of the *Local Government Act*, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the *Local Government Act*.
3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act*.

**Introduction/Background**

In accordance with section 10A(2) of the Act, Council may close part of its meeting to deal with business of the following kind:

- (a) Personnel matters concerning particular individuals (other than councillors).
- (b) Personal hardship of any resident or ratepayer.
- (c) Information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
- (d) Commercial information of a confidential nature that would, if disclosed:



- (i) Prejudice the commercial position of a person who supplied it: or
- (ii) Confer a commercial advantage on a competitor of Council;
- (iii) Reveal a trade secret.
- (e) Information that would, if disclosed, prejudice the maintenance of law.
- (f) Matters affecting the security of Council, Councillors, Council staff and Council property.
- (g) Advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the grounds of legal professional privilege.
- (h) Information concerning the nature and location of a place or an item of Aboriginal significance on community land.
- (i) Alleged contraventions of any Code of Conduct requirements applicable under section 440.

It is my opinion that the business listed in the recommendation is of a kind referred to in section 10A(2) of the *Local Government Act 1993* and, under the provisions of the Act and the *Local Government (General) Regulation 2005*, should be dealt with in a part of the meeting that is closed to members of the public and the media.

Pursuant to section 10A(4) of the Act and clauses 14.9–14.10 of the Waverley Code of Meeting Practice, members of the public may make representations to the meeting immediately after the motion to close part of the meeting is moved and seconded, as to whether that part of the meeting should be closed.

## **RESUMING IN OPEN SESSION CM/12/22.05**

**Subject:** Resuming in Open Session  
**Author:** Emily Scott, General Manager



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### **RECOMMENDATION:**

That Council resumes in open session.

### **Introduction/Background**

In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumes in open session the chair will announce the resolutions made by Council while the meeting was closed to members of the public and the media.