



## **FINANCE, OPERATIONS AND COMMUNITY SERVICES COMMITTEE MEETING**

A meeting of the FINANCE, OPERATIONS AND COMMUNITY SERVICES COMMITTEE will be held at Waverley Council Chambers, Cnr Paul Street and Bondi Road, Bondi Junction at:

**7.00 PM, TUESDAY 6 SEPTEMBER 2022**

A handwritten signature in black ink, appearing to read 'Emily Scott', is positioned above the printed name.

Emily Scott  
**General Manager**

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## Delegations of the Finance, Operations and Community Services Committee

On 10 October 2017, Waverley Council delegated to the Finance, Operations and Community Services Committee the authority to determine any matter **other than**:

1. Those activities designated under s 377(1) of the *Local Government Act* which are as follows:
  - (a) The appointment of a general manager.
  - (b) The making of a rate.
  - (c) A determination under section 549 as to the levying of a rate.
  - (d) The making of a charge.
  - (e) The fixing of a fee
  - (f) The borrowing of money.
  - (g) The voting of money for expenditure on its works, services or operations.
  - (h) The compulsory acquisition, purchase, sale, exchange or surrender of any land or other property (but not including the sale of items of plant or equipment).
  - (i) The acceptance of tenders to provide services currently provided by members of staff of the council.
  - (j) The adoption of an operational plan under section 405.
  - (k) The adoption of a financial statement included in an annual financial report.
  - (l) A decision to classify or reclassify public land under Division 1 of Part 2 of Chapter 6.
  - (m) The fixing of an amount or rate for the carrying out by the council of work on private land.
  - (n) The decision to carry out work on private land for an amount that is less than the amount or rate fixed by the council for the carrying out of any such work.
  - (o) The review of a determination made by the council, and not by a delegate of the council, of an application for approval or an application that may be reviewed under section 82A of the *Environmental Planning and Assessment Act 1979*.
  - (p) The power of the council to authorise the use of reasonable force for the purpose of gaining entry to premises under section 194.
  - (q) A decision under section 356 to contribute money or otherwise grant financial assistance to persons,
  - (r) A decision under section 234 to grant leave of absence to the holder of a civic office.
  - (s) The making of an application, or the giving of a notice, to the Governor or Minister.
  - (t) This power of delegation.
  - (u) Any function under this or any other Act that is expressly required to be exercised by resolution of the council.
2. The adoption of a Community Strategic Plan, Resourcing Strategy and Delivery Program as defined under sections 402, 403, and 404 of the *Local Government Act*.



## **Statement of Ethical Obligations**

Councillors are reminded of their oath or affirmation of office made under section 233A of the Act and their obligations under Council's code of conduct to disclose and appropriately manage conflicts of interest.

## **Live Streaming of Meeting**

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and/or voice being live streamed and publicly available.

## AGENDA

### PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The Chair will read the following Opening Prayer and Acknowledgement of Indigenous Heritage:

*God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.*

#### 1. Apologies/Leaves of Absence

#### 2. Declarations of Pecuniary and Non-Pecuniary Interests

#### 3. Addresses by Members of the Public

#### 4. Confirmation of Minutes

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#### 6. Urgent Business

#### 7. Meeting Closure

## CONFIRMATION OF MINUTES FC/4.1/22.09



**Subject:** Confirmation of Minutes - Finance, Operations and  
Community Services Committee Meeting - 2 August 2022

**TRIM No:** SF21/6064

**Author:** Natalie Kirkup, Governance Officer

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### RECOMMENDATION:

That the minutes of the Finance, Operations and Community Services Committee Meeting held on 2 August 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

### Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the Local Government Act 1993.

### Attachments

1. Finance, Operations and Community Services Committee Meeting Minutes - 2 August 2022 .



**MINUTES OF THE FINANCE, OPERATIONS AND COMMUNITY SERVICES COMMITTEE MEETING  
HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON  
TUESDAY, 2 AUGUST 2022**

**Present:**

Councillor Tim Murray (Deputy Chair)	Waverley Ward
Councillor Paula Masselos (Mayor)	Lawson Ward
Councillor Elaine Keenan (Deputy Mayor)	Lawson Ward
Councillor Sally Betts	Hunter Ward
Councillor Ludovico Fabiano	Waverley Ward
Councillor Leon Goltsman	Bondi Ward
Councillor Michelle Gray	Bondi Ward
Councillor Tony Kay	Waverley Ward
Councillor Steven Lewis	Hunter Ward
Councillor Will Nemesh	Hunter Ward

**Staff in attendance:**

Emily Scott	General Manager
Sharon Cassidy	Acting Director, Assets and Operations
Meredith Graham	Acting Director, Community, Culture and Customer Experience
Mitchell Reid	Acting Director, Planning, Sustainability and Compliance
Richard Sheridan	Acting Director, Corporate Services

*At the commencement of proceedings at 7.03 pm, those present were as listed above.*

*In the absence of Cr Wy Kanak (Chair), Cr Murray (Deputy Chair) chaired the meeting*

*Crs Fabiano, Goltsman, Gray, Kay, Keenan and Nemesh attended the meeting by audio-visual link.*

**PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE**

The Chair read the following Opening Prayer and Acknowledgement of Indigenous Heritage:

*God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.*

*Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.*

**1. Apologies**

Apologies were received and accepted from Cr Angela Burrill and Cr Dominic Wy Kanak.

**2. Declarations of Pecuniary and Non-Pecuniary Interest**

The Chair called for declarations of interest and none were received.

**3. Addresses by Members of the Public**

There were no addresses by members of the public.

**4. Confirmation of Minutes**

**FC/4.1/22.08                      Confirmation of Minutes - Finance, Operations and Community Services  
Committee Meeting - 5 July 2022 (SF21/6064)**

**MOTION / UNANIMOUS DECISION**

Mover:        Cr Murray  
Seconder:    Cr Masselos

That the minutes of the Finance, Operations and Community Services Committee meeting held on 5 July 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

**5. Reports****FC/5.1/22.08 Customer Experience Strategy 2022-2025 - Adoption (A22/0244)****MOTION / UNANIMOUS DECISION**

Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Adopts the Customer Experience Strategy 2022–2025 attached to the report.
2. Receives a progress report in 12 months' time specifying outcomes against the four theme areas of:
  - (a) Customer centric culture and capability
  - (b) Customer satisfaction measurement
  - (c) Service improvements
  - (d) Technology enablement.

**FC/5.2/22.08 Tree Management Policy and Guidelines - Exhibition (A02/0760)****MOTION**

Mover: Cr Lewis

Seconder: Cr Keenan

That Council:

1. Publicly exhibits the draft Tree Management Policy attached to the report (Attachment 1) for 28 days.
2. Officers prepare a report to Council following the exhibition period.
3. Notes the Tree Management Guidelines attached to the report (Attachment 2).

THE MOVER OF THE MOTION THEN ACCEPTED AMENDMENTS TO THE MOTION.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED.

**DECISION**

That Council:

1. Publicly exhibits the draft Tree Management Policy attached to the report (Attachment 1) for 28 days subject to the following amendments:
  - (a) Page 63 of the agenda – Delete 'and signature' from the first paragraph of clause 5.8.4.
  - (b) Page 61 of the agenda – Add 'but will not block pre-existing views' to the end of the second paragraph of clause 5.4.5.
  - (c) Page 61 of the agenda – Delete 'or to facilitate views' at the end of the third paragraph of

clause 5.5.1 and add 'but will be allowed to protect a pre-existing or reinstate pre-existing views.'

- (d) Page 62 of the agenda – Add the following clause after clause 5.6.3: 'Dead trees in the public domain should be removed and replaced by a new tree.'
- 2. Publicly exhibits the draft Tree Management Guidelines attached to the report (Attachment 2) for 28 days subject to the following amendments:
  - (a) Page 71 of the agenda – Add 'or its impact on a pre-existing view' to the end of the last dot point of clause 3.2.
  - (b) Page 73 of the agenda – Delete 'there is a history of the identified tree(s) being pruned to restore the pre-existing view' from the second paragraph of clause 3.5 and add 'where the tree has been pruned before.'
  - (c) Page 77 of the agenda – Add 'Trees that flower and attract birds should be prioritised' to the paragraph on tree selection in clause 4.5.
  - (d) Page 94 of the agenda – Add the following dot point at the end of clause 10.1.1: 'Impact on existing views.'
- 3. Officers prepare a report to Council following the exhibition period.

#### Division

**For the Motion:** Crs Betts, Gray, Lewis, Masselos, Murray and Nemesh.

**Against the Motion:** Crs Fabiano, Goltsman, Kay and Keenan.

#### **FC/5.3/22.08                      Tender Evaluation - Sports Field Maintenance Services (SF22/1677)**

#### **MOTION / UNANIMOUS DECISION**

Mover: Cr Murray

Seconder: Cr Fabiano

That Council:

- 1. Treats the attachments to the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as they relate to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The attachments contain commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
- 2. Under clause 178(1)(a) of the *Local Government (General) Regulation 2021*, accepts the preferred tenderer, Green Options, for the supply of sports field maintenance services for the sum of \$242,075.00 (excluding GST) and as per the schedule of rates attached to the report, for a period of three years with two one-year options at Council's sole discretion.
- 3. Authorises the General Manager, or delegated representative, to enter into contract on behalf of Council with the preferred tenderer.
- 4. Notifies unsuccessful tenderers of the decision in accordance with clause 179 of the *Local Government (General) Regulation 2021*.

## 6. Urgent Business

There were no items of urgent business.

## 7. Closed Session

### FC/7/22.08 Closed Session

*Before the motion to close the meeting was put, the Chair provided an opportunity for members of the public to make representations as to whether this part of the meeting should be closed. None were received.*

#### MOTION / DECISION

Mover: Cr Masselos

Seconder: Cr Lewis

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

FC/7.1/22.08 CONFIDENTIAL REPORT - Eastgate Car Park Mechanic Licence - Procurement Exemption

This matter is considered to be confidential in accordance with section 10A(2)(c) of the *Local Government Act*, and Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.

2. Pursuant to sections 10A(1), 10(2) and 10A(3) of the *Local Government Act*, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the *Local Government Act*.
3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act*.

*At 7.45 pm, Council moved into closed session.*

### FC/7.1/22.08 CONFIDENTIAL REPORT - Eastgate Car Park Mechanic Licence - Procurement Exemption (A08/1284)

#### MOTION / UNANIMOUS DECISION

Mover: Cr Gray

Seconder: Cr Fabiano

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(c) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.



2. In accordance with section 55(3)(i) of the *Local Government Act 1993*, and due to extenuating circumstances, approves a procurement exemption to grant a licence to Bondi Motor Works Pty Ltd to operate the car mechanic service on the ground floor of Eastgate Car Park for three years, on the terms and conditions set out in the report.
3. Authorises the General Manager, or delegated representative, to complete negotiations and execute all necessary documents to finalise the matter.

## 8. Resuming in Open Session

**FC/8/22.08 Resuming in Open Session**

### **MOTION / DECISION**

Mover: Cr Masselos  
Seconder: Cr Lewis

That Council resumes in open session.

*At 7.48 pm, Council resumed in open session.*

### ***Resolutions from closed session made public***

*In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumed in open session the chair announced the resolutions made by Council while the meeting was closed to members of the public and the media.*

## 9. Meeting Closure

**THE MEETING CLOSED AT 7.49 PM.**

.....  
**SIGNED AND CONFIRMED**  
**CHAIR**  
**6 SEPTEMBER 2022**

**REPORT**  
**FC/5.1/22.09**

**Subject:** Status of Mayoral Minutes and Notices of Motions

**TRIM No:** SF22/3521

**Author:** Natalie Kirkup, Governance Officer

**Director:** Richard Sheridan, Acting Director, Corporate Services

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**RECOMMENDATION:**

That Council notes the status of outstanding mayoral minutes and notices of motions adopted by Council from September 2017 to July 2022, as set out in the attachments to the report.

**1. Executive Summary**

This report provides an update on the status of outstanding mayoral minutes and notices of motion adopted by Council from September 2017 to July 2022.

**2. Introduction/Background**

Officers regularly report to Council on the status of mayoral minutes and notices of motion to assist Councillors in tracking the implementation of their motions.

**3. Relevant Council Resolutions**

Nil.

**4. Discussion**

This is the first report on the status of outstanding mayoral minutes and notices of motion since the commencement of the current Council term and covers the period from September 2017 to July 2022. The attachments to the report have been compiled by the Governance department and provided to the Executive Leadership Team (ELT) for the status of each resolution to be updated.

The resolutions have been grouped into two tables: one for mayoral minutes (Attachment 1) and one for notices of motion (Attachment 2). The ELT member responsible for actioning each resolution has identified whether the resolution has been finalised or remains outstanding, and in some cases has provided commentary on outstanding resolutions.

Finalised mayoral minutes and notices of motion have not been included. A resolution is finalised where all actions have been completed, no further progress can be made or the resolution has been superseded. Outstanding resolutions generally have had action commenced and/or there are items pending for further work and/or follow-up is required to finalise the resolution.

**5. Financial impact statement/Time frame/Consultation****Financial**

There has been no additional cost to Council in preparing this report.

**Time frame**

This report covers the period September 2017 to July 2022. Future reports will be prepared every quarter.

**Consultation**

The status of the resolutions contained in the attachments to this report have been provided by members of ELT.

**6. Conclusion**

This report provides the status of outstanding mayoral minutes and notices of motion adopted by Council from September 2017 to July 2022. It is recommended that Council notes the report.

**7. Attachments**

1. Status of Outstanding Mayoral Minutes [↓](#)
2. Status of Outstanding Notices of Motions [↓](#)

Resolution Tracking Sheet

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
Council	19/06/2018	Mayoral Minute	CM/5.1/18.06	Compliance (SF18/215)	1. Council undertakes a review of its compliance functions and gives consideration to: (a) Multi-skilling some or all parking rangers to undertake general ranger duties. (b) Provides recommendations for improvement in compliance functions; in particular, for: (i) Illegal backpacker premises. (ii) Non-compliant building works. (iii) Works approved by a private certifier. 2. The report to Council can be presented in parts if deemed appropriate by the General Manager, and should provide input into Council's accommodation strategy related to compliance staffing and resource requirements.	PS&C	A review of the operations of the new Compliance Department is underway, including the matters raised in this resolution.
Council	27/09/2018	Mayoral Minute	CM/5.3/18.09	Shopping Trolleys (A04/2081)	That Council reports on the current policies and progress in the control of shopping trolleys on Waverley streets and public places. Emphasis to be placed on outcomes to minimise the number of shopping trolleys being left in the public domain especially in Bondi Junction, Bondi Beach and Rose Bay.	PS&C	The current Shopping Trolley Management Policy is due for review in 2019. Several targeted impounding activities have taken place in recent months relating to shopping trolleys as part of the review process.
Council	19/02/2019	Mayoral Minute	CM/5.3/19.02	Shared Zones (A19/0154)	1. Notes that, under current Roads and Maritime Services (RMS) policy, each individual 10 km/h high pedestrian area shared zone must be applied for individually. 2. Investigates the potential for the creation of 10 km/h speed limits in all laneways throughout Waverley through a single, blanket approval process. Actions will include, but not be limited to: (a) Writing to relevant Ministers. (b) Writing to the RMS. (c) Lobbying the Member for Coogee and the Member for Vaucluse. 3. Extends this investigation to streets with inadequate footpath provision, if deemed appropriate by Council officers.	A&O	Under investigation by traffic and transport team. Issues being examined: 1. Low pedestrian volumes do not justify a blanket implementation of shared zones. 2. A shared zone would require pavement treatment to delineate the difference between the shared zone and a typical public road. Costs are high if applied across the LGA. 3. An alternative under investigation is to have "mini" speed humps at either end of lanes within the statutory 10 metre No Stopping restriction at the intersection plus speed limit signs (20 km/hr suggested). A report is to prepared for submission to TfNSW, relevant ministers and local members. Timing is subject to staffing constraints.
Council	18/06/2019	Mayoral Minute	CM/5.1/19.06	State Planning Controls - Financial Feasibility/Viability (A12/0147)	1. Recognises that financial feasibility/viability is being increasingly used by the Department of Planning, Industry and Environment, the State Planning Panels and the Greater Sydney Commission as a consideration to changes to planning controls. 2. Is concerned that complex financial feasibility assessments are being used by the development industry to argue for changes to existing planning controls with potentially adverse impacts on the community. 3. Acknowledges that the Environmental Planning and Assessment Act 1979 refers to broader considerations of 'economic effects', 'economic welfare', 'economic use of land' and 'economic impacts', and that there is no mention of financial feasibility/viability in this Act or in the Environmental Planning and Assessment Regulation 2000, Ministerial Directions or Planning Circulars. 4. Is concerned that the consideration of financial feasibility/viability is given undue weight as an 'economic' consideration and that other tangible economic considerations, such as efficient allocation of land use, transport systems and infrastructure, and less tangible economic considerations, such as local character and heritage, are given less or no weight. 5. Develops a methodology that considers the economic effects of proposed changes to planning controls in a more comprehensive and wide-ranging manner including consideration of efficient allocation of land use, transport systems and infrastructure, local character/native title and heritage. The methodology could include consideration of quadruple bottom line analysis.	PS&C	Methodology being investigated.
Council	18/06/2019	Mayoral Minute	CM/5.2/19.06	Affordable Housing SEPP (A19/0408)	That Council undertakes an audit of buildings in Waverley that have made use of the Affordable Housing SEPP to ascertain if the aims of the SEPP are being achieved in terms of tenancy, demography and usage, and consideration be given to aspects of enforcing compliance.	PS&C	Audit of buildings being incorporated into departmental work programme.
Council	10/10/2019	Mayoral Minute	CM/6.1/19.10	Centennial Park - State Environmental Planning Policy (A03/0943)	1. Writes to those Councils adjoining Centennial Park (City of Sydney, Randwick and Woollahra) to seek their support in urging the Minister for Planning and Public Spaces to investigate the preparation of a State Environmental Planning Policy to provide appropriate protection to Centennial Park and the surrounding residential areas which contribute to this important setting. 2. Requests the Minister for Planning and Public Spaces to investigate the preparation of a State Environmental Planning Policy (SEPP) for Centennial Park to protect this important public place from the potential of future development adversely affecting its aesthetic and heritage significance by considering the application of appropriate controls on land within the vicinity of the Park under various local government jurisdictions. 3. Notes that Centennial Park falls within the Randwick local government area, and that the park facilities are used by the residents of Waverley.	PS&C	Discussions with neighbouring Council's continues.

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
Council	18/02/2020	Mayoral Minute	CM/6.1/20.02	Community Resilience and Social Inclusion in Waverley (A20/0146)	<p>1. Notes the Directions for Resilience framework set out in the Sydney Resilience Strategy, namely:</p> <p>(a) People-centred city.</p> <p>(b) Live with our climate.</p> <p>(c) Connect for strength.</p> <p>(d) Get ready.</p> <p>(e) One city.</p> <p>2. Notes that officers are working on a range of initiatives that address the framework and asks for a progress report on this work to be provided to Council at the appropriate time.</p> <p>3. Notes Council's existing commitment to fostering and maintaining an inclusive community in which all people from diverse backgrounds feel able to connect, participate and thrive and are free from discrimination on the basis of culture, ethnicity, race, religion, disability, gender or sexual orientation.</p> <p>4. Notes that Council plays an important role in developing community capacity and strengthening networks by supporting volunteering and community development services and activities.</p> <p>5. Notes that research underpinning the Resilient Sydney Strategy identifies that the leading factor in influencing how resilient cities and communities are to shocks and stresses is the level of connectedness and social inclusion within those communities. (CONTINUES BELOW)</p> <p>6. Notes the work of the Multicultural NSW's COMPACT Program, which identifies inclusion as key in building community resilience and connectedness in multicultural communities, which, in turn, is central to fostering positive participation in society and addressing issues such as countering violent extremism.</p> <p>7. Seeks preliminary advice from relevant state and federal authorities to help inform any required response by Council to the threat of a pandemic.</p> <p>8. Asks officers to provide a scoping report that addresses:</p> <p>(a) Defining what social inclusion and community connectedness mean at a local government level (this definition must consider diverse communities within the Waverley local government area).</p> <p>(b) Better understanding the role of local government in building connected, socially inclusive and resilient communities.</p> <p>(c) Assessing the steps Council could take to further develop or integrate social inclusion and community connectedness into existing programs in Waverley.</p> <p>(d) Any requirements for additional resources Council may need to advance this work, with consideration to be given for resourcing and enhanced projects as part of the Social Sustainability Strategy currently under development (for June 2020) and as part of the 2020– 21 budget.</p> <p>(e) The potential for external sources of funding that could contribute to such a program.</p>	CC&CE	1 to 6. Noted. Resilience framework referenced in draft Community Wellbeing Strategy 7. Ongoing. 8. In progress.
Council	19/05/2020	Mayoral Minute	CM/6.1/20.05(2)	Coronavirus (COVID-19) - Business Continuity (A20/0258)	<p>1. Notes the effectiveness to date of the business continuity arrangements that have been put in place by officers.</p> <p>2. Notes that officers are working on a resumption of services strategy that is being/will be developed and implemented in accordance with recent public health orders and the three staged reopening 'roadmap' signalled by the Prime Minister.</p> <p>3. Notes that the resumption of services strategy is being implemented flexibly with specific services to be resumed when the public health orders allow, when it is deemed safe to do so and as indicated as appropriate through officer risk assessments.</p> <p>4. Notes that officers are:</p> <p>(a) Exploring and taking steps to seek stimulus funding for appropriate council projects.</p> <p>(b) Taking steps to obtain commonwealth and NSW State Government assistance being made available to local government sector.</p> <p>5. Officers report back on delivery outcomes of the business continuity and resumption of service strategy.</p>	CS	Report pending.
Council	21/07/2020	Mayoral Minute	CM/6.1/20.07	Social Impact Assessment as part of Development Assessment (A20/0396)	<p>That Council officers:</p> <p>1. Investigate the preparation of Social Impact Assessment Guidelines for inclusion in the new Waverley Development Control Plan to provide advice and guidance to applicants submitting a development application on how to meet the requirements of section 4.15 of the Environmental Planning and Assessment Act 1979.</p> <p>2. Investigate whether the Local Environmental Plan template from the State Government allows for the making of social impact statements or assessments.</p> <p>3. Report back to Council outlining the issues associated with social impact assessment.</p>	PS&C	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
Council	15/09/2020	Mayoral Minute	CM/6.1/20.09	Coronavirus (COVID-19) - Summer 2020 (A20/0245)	<p>1. Notes that:</p> <p>(a) COVID-19 Beach Management plans for this spring and summer have been developed and will be published in the near future.</p> <p>(b) The plan includes significant communication on beach capacity, and infrastructure, increased staffing and an escalation protocols to manage and restrict numbers and access, should numbers at our beaches and public open spaces be too great. The closure of our beaches, open spaces and coastal walk is a last resort and safe access to the water will be maintained.</p> <p>(c) The plan also involves working with closely with other agencies, including NSW Police, NSW Health, Transport for NSW, Surf Life Saving NSW, other councils and LGNSW to take a whole of system approach to managing beach numbers, including promoting social distancing and public health order compliance and trying to prevent too larger numbers of people attending the beach.</p> <p>(d) The on-beach components of this planning work form the basis of current operations, with additional rangers and lifeguards continuing to monitor numbers and ensure the current PHOs are being implemented.</p> <p>(e) In developing the plans, extensive consultation and collaboration have been undertaken with NSW Police, NSW Health, Transport for NSW, and between beach-side Councils in Sydney.</p> <p>(f) The PHOs no longer specify maximum numbers in public open spaces, and instead specify that people can gather in groups of up to 20, and the one person per four square metres rule applies. It is further noted that social distancing of 1.5 metres is health advice only and is not a PHO requirement, but is being encouraged in our beach management approach.</p> <p>(g) LGNSW has convened a meeting of beach-side Mayors, the Police and Surf Life Saving NSW that has agreed that LGNSW write to the Premier on our behalf seeking funding for additional staff to act as COVID ambassadors/marshals and the development and funding for an education and advertising campaign addressing beach crowding and behaviour.</p> <p>(h) This year's spring and summer temperatures are expected to be above average.</p> <p>2. Enters into discussions with the Bondi and District Chamber of Commerce with a view to establishing a voluntary register of businesses and venues that have COVID-safe plans as a means to encourage and facilitate the adoption of best practice COVID-safe plans by businesses and venues, and that potential customers can refer to.</p> <p>3. Develops a COVID counter on Council's home page that shows the number of COVID-19 cases in Waverley at a specified date and refers people to the NSW Health website for further information.</p> <p><i>CONTINUES BELOW</i></p> <p>4. Writes to the Minister for Health and Medical Research, the Minister for Planning and Open Spaces, and the Minister for Transport seeking a meeting with a delegation of mayors from Waverley, Woollahra, Randwick and Bayside Councils, to discuss the PHOs, our COVID-19 plans, specific challenges, given the ease of access to our iconic city beaches that will need to be met this coming summer, and initiatives for how these may be met.</p> <p>5. Immediately steps up our own community education efforts aimed at encouraging people to help stop the spread, including wearing masks and continuing to use hand sanitiser, as well as a broad social media campaign, given the number of actives cases of COVID-19 has been slowly increasing in the Waverley local government area.</p> <p>6. Acknowledges the difficult job our rangers, lifeguards, ambassadors and other staff have in trying to keep our residents, community and visitors safe and appreciates their professionalism and dedication in the execution of their duties in this COVID pandemic environment.</p> <p>7. Investigates a possible solution to overcrowding on the Bondi to Bronte Coastal Walk to see if a oneway system could be safer; for example, one-way south on the actual walkway and a safe northern passage along our streets.</p>	PS&C	<p>1. Summer Outdoor Public Spaces Management Plan has been developed and implemented and will remain under continual review throughout summer. COVID counter live on website from 20 October 2020.</p> <p>2. PE&amp;R</p>
Council	15/09/2020	Mayoral Minute	CM/6.2/20.09	Centennial Park and Moore Park Trust (A03/0943)	<p>1. Notes that:</p> <p>(a) As part of the Department of Planning, Industry and Environment's '50-Year Vision for Sydney's Parklands and Open Spaces' discussion paper, the State Government is proposing to create a super oversight agency to manage and potentially remove the Centennial Park and Moore Park Trust, and other trusts of famous Sydney parklands.</p> <p>(b) This new government-managed agency (the Agency), risks not providing the same protections that a public trust does and will threaten the independence that local trusts maintain by challenging government attempts to commercialise and develop these public spaces.</p> <p>(c) The Centennial Park and Moore Park Trust has been at the forefront of local initiatives such as the establishment of the Cyclist Liaison Committee in 2016, which provided a formal consultation framework between the cycling community and the Trust to ensure that people were safe and satisfied.</p> <p>(d) Council has valued the Centennial Park and Moore Park Trust's consultation and advice over the decades regarding development proposals, environmental policies and local initiatives.</p> <p>2. Commends the Trust for their ongoing commitment to protecting the parklands so diligently.</p> <p>3. Includes the following calls on the State Government in a submission to the Department of Planning, Industry and Environment on the '50-Year Vision for Sydney's Parklands and Open Spaces' discussion paper:</p> <p>(a) Ensure the independence of the Centennial Park and Moore Park Trust, and other local parklands trusts, to preserve and protect the independent local governing authorities of public parklands in NSW.</p> <p>(b) Provide recurrent State funding for the parkland, to ensure they do not need to rely on commercialisation of the public parklands.</p> <p>(c) Commit to ensuring the objects of the Agency are directed towards preserving and protecting open, green spaces and public parklands.</p> <p>(d) Ensure a governance model for the Agency that will allow for a sufficient level of local community input, including co-management with First Nations people, into the management of the parklands, specifically Centennial Park, Moore Park and Queens Park</p> <p>4. Requests the Mayor write to the NSW Minister for Planning and Public Spaces, the Hon. Rob Stokes MP, advising of Council's submission and urging him to ensure these matters are taken into account in finalising the Strategy.</p>	PS&C	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	16/02/2021	Mayoral Minute	CM/6.3/21.02	Waverley Jobs for the 21st Century (A18/0225)	<p>1. Notes:</p> <p>(a) The recent Bondi Junction Planning Proposal that aims to help protect Waverley's commercial floor space.</p> <p>(b) That many commercial areas abut residential areas and have impacts upon our residents and community.</p> <p>(c) That for Waverley to retain Bondi Junction's status as a strategic centre it must have a minimum of 10,000 local jobs.</p> <p>(d) The work to date concerning innovation and economic development aimed at positioning Waverley as the place for 21st century jobs.</p> <p>(e) The planned jobs innovation summit planned for April 2021.</p> <p>2. Progresses a preliminary discussion paper that:</p> <p>(a) Investigates job creation strategies for jobs of the future that will be able to accommodate 21st century needs.</p> <p>(b) Identifies suitable anchor businesses and types of commercial buildings that may be required in the medium to longer term to accommodate these jobs.</p> <p>(c) Considers how existing commercial areas that abut residential areas impact our residents, the community and amenity.</p> <p>(d) Identifies key strategic elements to be addressed in a comprehensive and integrated strategic plan that provides a coherent roadmap, including Council's role from economic development and planning perspectives, for achieving outcomes.</p> <p>(e) Builds upon the outcomes of the Innovation Summit and other relevant work being undertaken by the Economic Development team.</p> <p>(f) Places the Waverley local government area at the forefront of this work.</p> <p>3. Continues to fund participation in the Property Council Office Market Report for Bondi Junction for a further two years to 2023.</p> <p>4. Officers identify a budget allocation from Council budgets as well as potential grants that may be available to pursue work in this area.</p> <p>5. Officers report back to the April Council meeting with an action plan and timetable for the development of this discussion paper including a consultation process and stakeholder engagement list.</p>	PS&C	
CM	16/03/2021	Mayoral Minute	CM/6.2/21.03	Recognition of Pauline Menczer, World Surfing Champion (A02/0276)	<p>1. Notes and acknowledges:</p> <p>(a) The momentous achievement of unsung hero Pauline Menczer as the only world surfing champion from Bondi who achieved this important accolade in 1993.</p> <p>(b) That Pauline grew up as one of the few girls surfing at Bondi beach, trailblazing a path for women in a male dominated world in the 1980s and 1990s.</p> <p>2. Notes that 1993 was a year when there was no prize money for the world champion, only a trophy, and that a GoFundMe campaign set up in February this year raised over \$50,000 to provide a prize money purse for Pauline.</p> <p>3. Notes that less than 5% of statues in Australia are of women and most of these are of British royalty.</p> <p>4. Investigates options for the appropriate recognition of Pauline's achievement including:</p> <p>(a) One of the stories in the Bondi Story Room.</p> <p>(b) Being featured on the Bondi Seawall.</p> <p>(c) A plaque, statue or other such suggestion which considers:</p> <p>(i) Potential relevant locations.</p> <p>(ii) Type of work including materiality that can survive in harsh environments.</p> <p>(d) Partnerships or sponsorships for the full funding of this initiative.</p> <p>5. Officers report back to Council in the near future detailing the outcomes of the investigation and funding sources.</p>	CC&CE	<p>1. Noted</p> <p>2. Noted</p> <p>3. Noted</p> <p>4.</p> <p>a) Actioned for inclusion in Bondi Story Room</p> <p>b) Actioned. Sea wall artist has been engaged.</p> <p>Painting was due to occur in June, however this was delayed due to COVID restrictions. A new date has not been determined, since restrictions continue.</p> <p>c) Report to Council on 25 May 2021 detailed initial investigations for a statue recognition of Pauline Menczer.</p> <p>5. Not yet actioned, preparation work underway as per 4(c)</p>
CM	20/04/2021	Mayoral Minute	CM/6.2/21.04	Pothole Repair on State Roads (A21/0004)	<p>1. Notes:</p> <p>(a) That the media coverage concerning potholes in the Waverley local government area (LGA) included references to Bondi Road and Old South Head Road, which are State Roads and Council does not have responsibility for repairing or maintaining these roads.</p> <p>(b) That Council invests \$2.8 million a year in road renewals and maintenance for a road network of 132 km in the LGA.</p> <p>(c) That the NRMA survey cited in the media coverage is not representative of the true condition of the roads in Waverley.</p> <p>(d) An NRMA spokesperson as saying that 'funding for local councils to provide this service is always stretched...and it is therefore important that the state and federal government provide funding support to councils for road maintenance'.</p> <p>2. Writes to Transport for NSW seeking repair of these State Roads as a matter of urgency.</p> <p>3. Receives an update from Council officers concerning status and timetable of repairs.</p> <p>4. Undertakes a Have Your Say survey on its website and social channels on the state of potholes as part of Council's next Strategic Asset Management Plan in specific regard to road assets, and officers report back to Council on the findings.</p> <p>5. Notes that residents can currently lodge complaints and concerns in relation to potholes via Council's website.</p>	A&O	<p>1. Noted</p> <p>2. Continue to work in collaboration with private provider to identify and repair failed pavements.</p> <p>3. No longer applicable</p> <p>4. SAMP consultation completed</p> <p>5. Noted</p>

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	25/05/2021	Mayoral Minute	CM/6.2/21.05	Cancelled Bus Routes in the Eastern Suburbs (A03/0189)	<p>Notes:</p> <p>(a) The development of Transport for NSW’s new integrated transport network in Sydney’s southeast, to be introduced in late 2021.</p> <p>(b) That 25 bus routes will be withdrawn, 23 bus routes will be modified and 11 new bus routes introduced.</p> <p>(c) That the bus routes being cut are: 300, 301, 302, 309X, 310X, 314, 316, 317, 338, 353, 357, 372, 373, 376, 377, 391, 393, 394, 395, 400, 400N, L94, X40, X93 and X99.</p> <p>(d) That the bus routes being modified are: 303, 304, 307, 309, 313, 320, 339, 339X, 343, 348, 355, 363, 362, 370, 373X, 364, 374X, 377X, 392, 397, 399, 418, 420 and 420N. (e) That the following routes from Bondi Junction are not impacted by the changes: 200, 326, 327, 328, 333, 380, 381, 386, 387, 388.</p> <p>(f) That the following routes will only have stand changes at Bondi Junction station: 328, 355, 360.</p> <p>(g) That route 357 from Bondi Junction is replaced by new route 356.</p> <p>(h) That route 353 from Bondi Junction is replaced by new route 350.</p> <p>(i) That the promised reinstatement of the 378 did not eventuate.</p> <p>(j) That these changes impact the suburbs of Waverley, Bondi Junction and Queens Park in particular.</p> <p>(k) Concerns from schools in the Eastern Suburbs about the proposed reduction in bus services coupled with the already limited service availability for local school students.</p> <p>2. Requests further information from Transport for NSW on route 389 and invites a representative to provide a Councillor briefing prior to the end of the consultation period and allowing sufficient time</p> <p>3. Directs the Mayor to write to the Premier for NSW, the Hon Gladys Berejiklian MP; the Minister for Transport, the Hon Andrew Constance MP; the Member for Vaucluse, the Hon Gabriel Upton MP; the Member for Coogee, Dr Marjorie O'Neill MP; and the Member for Wentworth, Dave Sharma MP:</p> <p>(a) Affirming Council’s support for public transport.</p> <p>(b) Advising that as one of Australia’s most densely populated local government areas, Waverley residents rely very heavily on, and use, public transport.</p> <p>(c) Acknowledging the additional frequency and services on routes 313, 352, 362, 379 and new route 390X.</p> <p>(d) Requesting that adequate capacity is ensured on bus routes for Waverley residents, especially at peak times.</p> <p>(e) Calling on Transport for NSW to consider further extending the 362 service to Edgecliff station and increasing availability year-round to provide another public transport option for visitors to and from Bondi Beach and Bondi to City commuters. <b>CONTINUED BELOW</b></p> <p>4. Makes a submission to the consultation presently being undertaken by State Transit, which closes on 18 June, advocating for the importance of public transport and requesting that adequate capacity is ensured on bus routes for Waverley residents, especially at peak times.</p> <p>Develops and implements a communications strategy to promote this community consultation to the broader community and to the precincts as a matter of urgency.</p> <p>6. Urgently requests:</p> <p>(a) That its officers be given access to the ministerial briefing papers that established the consultation, all resultant data and analysis and a statement by the State Government of its immediate intention in the medium- to long-term for public transport in the Eastern Suburbs.</p> <p>(b) That any intended workshops with Council be undertaken as a matter of urgency.</p>	PS&C	



Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	22/06/2021	Mayoral Minute	CM/6.1/21.05	Cancelled Bus Routes in the Eastern Suburbs (A03/0189)	<p>1. Notes:</p> <p>(a) The development of TfNSW's new integrated transport network in Sydney's southeast, which will be introduced in late 2021.</p> <p>(b) That 25 bus routes will be withdrawn, 23 bus routes will be modified and 11 new bus routes introduced.</p> <p>(c) That the bus routes being cut are: 300, 301, 302, 309X, 310X, 314, 316, 317, 338, 353, 357, 372, 373, 376, 377, 391, 393, 394, 395, 400, 400N, L94, X40, X93 and X99.</p> <p>(d) That the bus routes being modified are: 303, 304, 307, 309, 313, 320, 339, 339X, 343, 348, 355, 363, 362, 370, 373X, 364, 374X, 377X, 392, 397, 399, 418, 420 and 420N.</p> <p>(e) That the following routes from Bondi Junction are not impacted by the changes: 200, 326, 327, 328, 333, 380, 381, 386, 387, 388.</p> <p>(f) That the following routes will only have stand changes at Bondi Junction station: 328, 355, 360.</p> <p>(g) That route 357 from Bondi Junction is replaced by new route 356.</p> <p>(h) That route 353 from Bondi Junction is replaced by new route 350.</p> <p>(i) That the promised reinstatement of the 378 did not eventuate.</p> <p>(j) That these changes impact the suburbs of Waverley, Bondi Junction and Queens Park in particular.</p> <p>(k) Concerns from schools in the Eastern Suburbs about the proposed reduction in bus services coupled with the already limited service availability for local school students for a Council submission.</p> <p><b>CONTINUES BELOW</b></p> <p>3. Directs the Mayor to write to the Premier for NSW, the Hon Gladys Berejiklian MP; the Minister for Transport, the Hon Andrew Constance MP; the Member for Vaucluse, the Hon Gabriel Upton MP; the Member for Coogee, Dr Marjorie O'Neill MP; and the Member for Wentworth, Dave Sharma MP:</p> <p>(a) Affirming Council's support for public transport.</p> <p>(b) Advising that as one of Australia's most densely populated local government areas, Waverley residents rely very heavily on, and use, public transport.</p> <p>(c) Acknowledging the additional frequency and services on routes 313, 352, 362, 379 and new route 390X.</p> <p>(d) Requesting that adequate capacity is ensured on bus routes for Waverley residents, especially at peak times.</p> <p>(e) Calling on Transport for NSW to consider further extending the 362 service to Edgecliff station and increasing availability year-round to provide another public transport option for visitors to and from Bondi Beach and Bondi to City commuters</p> <p>4. Makes a submission to the consultation presently being undertaken by State Transit, which closes on 18 June, advocating for the importance of public transport and requesting that adequate capacity is ensured on bus routes for Waverley residents, especially at peak times.</p> <p>5. Develops and implements a communications strategy to promote this community consultation to the broader community and to the precincts as a matter of urgency.</p> <p>6. Urgently requests:</p> <p>(a) That its officers be given access to the ministerial briefing papers that established the consultation, all resultant data and analysis and a statement by the State Government of its immediate intention in the medium- to long-term for public transport in the Eastern Suburbs.</p> <p>(b) That any intended workshops with Council be undertaken as a matter of urgency.</p>	PS&C	
CM	17/08/2021	Mayoral Minute	CM/6.1/21.08	Automatic Activation of Pedestrian Phases (A03/0042-04)	<p>That Council:</p> <p>1. Investigates locations for the automatic activation of pedestrian phases for the following:</p> <p>(a) Key pedestrian crossings in areas of high pedestrian usage, including around key shopping precincts such as Bondi Junction, Charing Cross and Rose Bay.</p> <p>(b) Around or near synagogues from sunset Friday to sunset on Saturday.</p> <p>2. Forwards identified locations to Transport for NSW (TfNSW) for investigation and advice.</p> <p>3. Receives a report detailing outcomes of investigations and any actions and advice from TfNSW.</p>	A&O	Currently in discussions with TfNSW to scope out options.
CM	17/08/2021	Mayoral Minute	CM/6.2/21.08	Compliance Fees (A21/0419)	<p>That Council:</p> <p>1. Notes that:</p> <p>(a) On Friday, 16 July 2021, Council was notified by the Chief Executive of Local Government NSW (LGNSW) of the passage of the Environmental Planning and Assessment Amendment (Compliance Fees) Regulation 2021 (NSW).</p> <p>(b) This decision was made without any prior consultation with Councils.</p> <p>(c) This Regulation will prohibit Councils from charging compliance levies after 31 December 2021.</p> <p>(d) Council is one of 29 Councils in NSW that charges a compliance levy to support its compliance programs.</p> <p>(e) Council raises approximately \$400,000 annually, which contributes towards the employment of up to four permanent building compliance staff.</p> <p>(f) This change will adversely impact Council's 2021–22 budget, already facing significant pressure due to the current COVID-19 restrictions.</p> <p>(g) Council will now be forced to revise the extent of its current compliance services, to the detriment of our community and environment.</p> <p>2. Instructs the Mayor, as a matter of urgency, to write to:</p> <p>(a) The Hon. Rob Stokes, Minister for Planning and Public Spaces, to:</p> <p>(i) Express extreme disappointment at the lack of genuine consultation with affected councils and their representatives.</p> <p>(ii) Express extreme dissatisfaction with the Environmental Planning and Assessment Amendment (Compliance Fees) Regulation 2021.</p> <p>(iii) Request the State Government to reverse this decision, as it will significantly impact Council's ability to provide an appropriately resourced compliance function.</p> <p>(b) LGNSW, supporting urgent collective action among its members to advocate against this latest State Government regulation on compliance levies.</p> <p>(c) The Hon. Gabriel Upton, Member for Vaucluse, and Dr Marjorie O'Neill, Member for Coogee, seeking their urgent support and assistance to reverse this Regulation.</p>	PS&C	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	17/08/2021	Mayoral Minute	CM/6.3/21.08	Infrastructure Contributions Reforms (SF21/3571)	<p>1. Notes:</p> <p>(a) That the NSW Government introduced the Environmental Planning and Assessment Amendment (Infrastructure Contributions) Bill 2021 into Parliament on 22 June 2021 and subsequently referred it to the Upper House Portfolio Committee No. 7 – Planning and Environment on 24 June 2021 for inquiry and report by 10 August 2021.</p> <p>(b) That the Bill introduces a major overhaul of the infrastructure contributions system in NSW and has far and wide-ranging deleterious implications for Council and our community.</p> <p>(c) That infrastructure contributions are made by developers to help fund public infrastructure that is required as a direct or indirect result of new development. This is based on a longstanding impactor/beneficiary-pays principle of the existing planning system; i.e. new development makes a contribution towards the cost of infrastructure that will meet the additional demand it generates and benefits from.</p> <p>(d) That councils rely on developer contributions to fund new infrastructure to support population growth. This includes local roads, pedestrian and cycle networks, local water and sewage utilities, stormwater and water management, buildings and facilities, public domains, parks and open spaces, recreation, cultural, family and community services and facilities, and a range of other infrastructure vital to local communities and important for creating liveable communities.</p> <p>(e) Local Government NSW’s (LGNSW) opposition to the Bill, given that ‘the implementation of the recommendations will have far reaching financial implications for councils and communities.’</p> <p>(f) The lack of broad consultation on the Bill and the attempt to expedite its passage by making it a cognate Bill of the NSW budget Appropriation Bills, therefore avoiding the level of scrutiny this warrants.</p> <p>(g) That LGNSW’s submission states that ‘local government does not feel confident the reforms will create a fair and equitable system that does not make councils worse off.’</p> <p>(h) The government’s decision to tie reform of the rate peg to cater for population growth to reductions in infrastructure (developer) contributions.</p> <p>(i) That preliminary estimates indicate that Council could stand to lose up to \$40 million over the duration of our Long Term Financial Plan, or an average of \$4 million per year.</p> <p><b>CONTINUES BELOW</b></p> <p>2. Undertakes financial forecasting to determine the likely impact on Council over the duration of the current Long Term Financial Plan.</p> <p>3. Works with the Southern Sydney Regional Organisation of Councils to undertake regional financial forecasting to understand the cumulative financial impact across the region.</p> <p>4. Calls on the NSW Government to:</p> <p>(a) Withdraw the Bill from Parliament.</p> <p>(b) Undertake further consultation with the local government sector on any proposed reforms to the infrastructure contributions system</p> <p>(c) Decouple the Independent-Pricing-and-Regulatory-Tribunal-led review of the rate peg to include population growth from the infrastructure contributions reforms.</p> <p>5. Writes to the Premier, the Hon. Gladys Berejiklian MP; the Treasurer, the Hon. Dominic Perrottet MP; the Minister for Planning and Public Spaces, the Hon. Rob Stokes MP; the Minister for Local Government, the Hon. Shelley Hancock MP; the Hon. Gabriel Upton, Member for Vaucluse; and Dr Marjorie O’Neill, Member for Coogee, seeking their support in the withdrawal of the Bill.</p> <p>6. Writes to the Shadow Treasurer, the Hon. Daniel Mookhey MLC; the Shadow Minister for Planning and Public Spaces, Mr Paul Scully MP; the Shadow Minister for Local Government, Mr Greg Warren MP; Mr David Shoebridge MLC (The Greens); the Hon. Robert Borsak MLC (Shooters, Fishers and Farmers Party); the Hon. Mark Latham MLC (Pauline Hanson’s One Nation); the Hon. Emma Hurst MLC (Animal Justice Party); the Hon. Fred Nile MLC (Christian Democratic Party – Fred Nile Group); Mr Justin Field MLC (Independent); Portfolio Committee Chair, Ms Cate Faehmann MLC (The Greens); Portfolio Committee Deputy Chair, the Hon. Mark Pearson MLC (Animal Justice Party); and Committee members, the Hon. Catherine Cusack MLC (Liberal Party), the Hon. Shayne Mallard MLC (Liberal Party), the Hon. Ben Franklin MLC (The Nationals), the Hon. Rose Jackson MLC (Australian Labor Party), and the Hon. Adam Searle MLC (Australian Labor Party) seeking their support in securing the withdrawal of the Bill from the NSW Parliament and outlining Council’s concerns with the Bill.</p> <p>7. Alerts the local media to the threat of future ratepayer funds being expended rather than developer levies for new infrastructure brought about by increased development under the proposed legislation, and shares and promotes these messages via its digital and social media channels and via its networks.</p> <p>8. Affirms its support to LGNSW to continue advocating on our behalf to protect local government from any amendments to infrastructure contributions that leave councils and communities forced to use ratepayer funds on new infrastructure made necessary by new development, currently the responsibility of developers.</p> <p>9. Participates in any joint council initiatives to fight these reforms.</p> <p>10. Investigates challenging, via the appropriate legal mechanism, the failure of due process by the State Government in providing insufficient time for Council to make a submission.</p> <p>11. Delegates authority to the General Manager, in consultation with the Mayor, to undertake further action if needed.</p>	PS&C	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	26/10/2021	Mayoral Minute	CM/6.1/21.10	Alfresco Dining (A21/0513)	1. Notes: (a) The NSW State Government's temporary measures to support alfresco dining. (b) Initiatives by the City of Sydney, Inner West and Woollahra Councils to provide alfresco dining opportunities. 2. Understands there is confusion in the business sector about the process to gain Council approval for alfresco dining activities. 3. Officers prepare a report for submission to the next Council meeting that: (a) Outlines a policy for alfresco dining, drawing upon initiatives from other Sydney councils. (b) Clarifies the process for businesses to apply to Council for such approvals.	PS&C	
CM	15/02/2022	Mayoral Minute	CM/6.1/22.02	Bondi Pavilion Amphitheatre (A15/0272)	1. Notes: (a) Resolution CM/8.3/20.10, which called for an investigation into the feasibility of modifications to the landscape plan for the Bondi Pavilion courtyard, including, among other things, the incorporation of a heritage-sympathetic amphitheatre landscape feature within the courtyard. (b) Resolution CM/7.11/21.04, which deferred the decision on a landscaped amphitheatre within the courtyard of the Bondi Pavilion until after the completion of the restoration of the Bondi Pavilion. (c) That the Bondi Pavilion is near completion and should be handed back to Council from Buildcorp in May this year. 2. Undertakes an initial consultation with key stakeholders, including industry experts, the Arts and Culture Advisory Committee and local practitioners, to determine a process for the investigation that will help identify best practice principles and background for the progression of the amphitheatre project. 3. Officers prepare a report to Council detailing the outcomes of the initial consultation and an investigation plan to address the following: (a) Suitable location within the Bondi Pavilion courtyard for a new amphitheatre, including a sunken item, that is below the west-east view corridor to Bondi Beach. (b) Heritage considerations. (c) Business casing the opportunity provided by an amphitheatre, including how it may supplement the arts and community program and revenue stream. (d) A community consultation program. (e) Design, estimated costs and potential timeline. (f) Identification of potential funding sources for the design and construction of the amphitheatre.	CC&CE	
CM	15/02/2022	Mayoral Minute	CM/6.2/22.02	War Memorial Hospital - Heritage Conservation Area (A20/0261)	1. Declares the setting of the Edina Estate bounded by Bronte Road, Birrell Street, Church Street and Carrington Road as a Heritage Conservation Area and includes it in schedule 5 of the Waverley Local Environmental Plan 2012, as recommended in the 5 May 2020 Council report CM/7.5/20.05(1). 2. Includes this amendment in Heritage Policy Implementation planning proposal to be put to Council in April. 3. Writes to Heritage NSW to ask that the State Heritage Listing be expedited.	PS&C	
CM	15/02/2022	Mayoral Minute	CM/6.3/22.02	Lived Experience of Overdevelopment (A22/0063)	1. Recognises that there is a significant and growing community concern about the extent of overdevelopment in the Waverley local government area and that this overdevelopment continues unabated. 2. Notes that the Community Strategic Plan engagement has identified overdevelopment, traffic congestion and heritage conservation as priority issues for the Waverley community. 3. Notes: (a) That overdevelopment is changing the nature of our built environment and destroying much of the heritage values that makes Waverley unique. (b) That a number of development sites have caused damage to surrounding buildings. (c) The reports from schools in the area that classes are at capacity and are unable to accept new students, roads are congested and parking is increasingly difficult. (d) The ongoing and unabated numbers of planning proposals and development applications (DAs) associated with large high-rise buildings being submitted to Council. (e) That there has been a subsequent increase in organised resident groups objecting to these applications. (f) That residents are increasingly turning to Council for assistance in understanding the planning process. 4. Recognises that there is a cumulative impact of ongoing overdevelopment upon residents and their amenity, the public domain and the community more broadly. 5. Officers investigate and report back to Council on the establishment of a community planning advocate within the organisation that: (a) Is independent of the Planning, Environment and Regulatory directorate. (b) Will not be an additional position within the organisation, but rather the duties be assigned to an existing role within the organisation. (c) Will undertake awareness and education programs for residents about planning matters, such as the NSW planning system, our Local Environmental Plan and Development Control Plan, the approval process, how to read plans, developing information sheets about DAs, voluntary planning agreements and planning proposals that relate to large developments, and developing and implementing an accessible webinar series about planning matters in Waverley. (d) Will undertake a six-monthly community planning survey about the cumulative impacts of overdevelopment and which will be fed into the social impact assessment statements. <b>**CONTINUES BELOW</b>	PS&C	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
					<p>6. Notes that the community planning survey will:</p> <p>(a) Collect metrics and lived experience of residents, businesses and the community more broadly.</p> <p>(b) Assist in developing a comprehensive picture of the cumulative impact of development, largescale developments and overdevelopment.</p> <p>(c) Provide quantitative and qualitative data to assist the officers when assessing DAs and planning proposals or when advocating at the Land and Environment Court, Waverley Local Planning Panel or the Sydney Eastern City Planning Panel.</p> <p>(d) Provide quantitative and qualitative data to assist the community when drafting their submissions on DAs and planning proposals and other relevant strategies. This information could ultimately inform the various planning bodies, such as the Waverley Local Planning Panel, the Sydney Eastern City Planning Panel, the Independent Planning Commission and the Land and Environment Court.</p> <p>(e) Consider a range of themes and issues such as, but not limited to:</p> <p>(i) Infrastructure – Impacts upon parking, schools, loss of solar amenity, overshadowing, wind tunnel effects, traffic congestion.</p> <p>(ii) Environment – Reduction of tree canopy, excessive demand on limited public open space.</p> <p>(iii) Socio-psychological and resilience impacts – How these developments contribute to alienation, loneliness, isolation, wellbeing, lack of social contacts, community resilience eroded.</p> <p>(iv) Facilities – Loss of services and businesses, homogenisation of neighbourhoods.</p> <p>(v) Lived experience – What are the cumulative experiences and impacts upon people and their amenity, aggressive behaviour by developers towards residents.</p> <p>(vi) Compliance – Especially noise and unauthorised works/use, complaints, complying development certificates, private certifiers.</p> <p>(f) Be reported to Council, Council officers and to the community on a regular basis.</p> <p>7. Communicates this resolution to all Precincts.</p>		
CM	15/03/2022	Mayoral Minute	CM/6.1/22.03	Net Zero Community Greenhouse Gas Emissions Target by 2035 (A02/0131)	<p>That Council:</p> <p>1. Adopts an ambitious community greenhouse gas emission target of net zero by 2035 and that this be included in the draft Environmental Action Plan and draft Waverley Community Strategic Plan for public exhibition.</p> <p>2. Requests that a report be prepared outlining:</p> <p>(a) Costed actions on how Council can support and enable the community to achieve this target.</p> <p>(b) Other potential activities, such as increasing the penetration of solar on Waverley houses, strata and businesses in combination with the grid decarbonising, i.e. moving away from fossil fuels towards 100% renewable energy.</p> <p>3. Receives this report by August 2022.</p> <p>4. Notes that Council has declared a climate and biodiversity emergency.</p> <p>5. Notes that the General Manager has entered into a contract on behalf of Council with ZEN Energy for 100% renewable energy.</p>	PS&C	
CM	17/05/2022	Mayoral Minute	CM/6.1/22.05	Walking to School - Safe Routes (A04/0668)	<p>1. Notes that:</p> <p>(a) Victoria Walks, an evidence-based health promotion charity, cites a dramatic decline in Australian school children walking to school since the 1970s, when 40% of children walked, in 1994 it was 24% and in 2021 it is thought to be as low as 15%.</p> <p>(b) The benefits of school students walking to school are significant, including improved physical and mental health, increased exercise, maintenance of healthy weight, improved confidence and independence in children, and reduced traffic congestion on roads.</p> <p>(c) Many schools in Waverley require students to cross busy main roads</p> <p>2. Investigates:</p> <p>(a) The establishment of a series of safe walking routes to schools.</p> <p>(b) The types of safety and traffic signage to facilitate safely crossing busy streets and roads.</p> <p>(c) The traffic speeds and any adjustments that may be required to facilitate safe walking routes.</p> <p>(d) Consultation needs of key stakeholders, such as school principals, P&amp;C associations, police and the broader community, and develops an outreach and community consultation strategy.</p> <p>(e) A time frame that will ensure successful stakeholder buy-in and implementation.</p> <p>(f) The required budget necessary for successful implementation and a funding source, including potential State and Federal grant funding.</p> <p>(g) Existing resources available through the NSW Government and other State and Territory governments.</p> <p>3. Receives a report on the proposed Walking to School study addressing the identified elements in clause 2, the recommended project plan and required funding.</p>	PS&C	
CM	19/07/2022	Mayoral Minute	CM/6.1/22.07	Developer Contributions (A12/0147)	<p>1. Notes that:</p> <p>(a) The previous Minister for Planning, Rob Stokes, MP, introduced a range of reforms to the developer contributions scheme in NSW.</p> <p>(b) This Bill proposes to change the way developer contributions are paid, with a significant proportion proposed to be paid to the State Government to fund regional infrastructure in areas where the important connection between development and the provision of infrastructure does not exist.</p> <p>(c) Community infrastructure, such as parks and playgrounds, local roads, community facilities, footpaths and open spaces, that is currently funded through developer contributions will either have to be delayed, unfunded or fully funded by Council rates.</p> <p>(d) If adopted, it is estimated that Council would stand to lose over \$40 million in developer contributions over 10 years.</p> <p>(e) The Mayor wrote to the Minister in October 2021 protesting about this reform.</p> <p>(f) The Minister for Planning had stated that councils would not be worse off, although there was limited detail on this.</p> <p>2. Notes that the Upper House inquiry report was tabled on 10 August 2021, but as yet there has been no Government response.</p> <p>3. Requests the Mayor to write to all Members of the Legislative Council (Upper House) of NSW asking them to categorically reject the proposed developer contribution reforms, which will dramatically reduce Council's ability to fund vital infrastructure for our community and unfairly burden taxpayers.</p>	PS&C	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	19/07/2022	Mayoral Minute	CM/6.2/22.07	Oxford Street Mall - Design Competition and Place Activation Pilot Program (A14/0404)	<p>1. Notes that:</p> <p>(a) Work has commenced on interim upgrade works in Oxford Street Mall, such as upgrades at either end of the Mall, replacement of the sails, repairing identified infrastructure damage, and beautification such as installation of hanging baskets.</p> <p>(b) In the next two to three years, there is a planned total upgrade, including a new design and beautification of the Mall.</p> <p>(c) The proposed Rowe Street sale and redevelopment will have a major impact on the Mall and potential visitation and usage patterns.</p> <p>(d) A number of businesses in the Mall have reported challenges in their post-COVID recovery.</p> <p>(e) The Mall is a major access point for almost three million commuters per year who access the Bondi Junction Interchange.</p> <p>(f) The budget for the current phase 1 works is \$1 million and the budget for phase 2 works, scheduled for 2026–27, is \$4 million.</p> <p>2. Prepares a short-term place activation program for Oxford Street Mall that will pilot a range of activities to encourage increased visitation and help identify long-term programming opportunities.</p> <p>3. Undertakes a design competition open to all interested architects for the design and development of the new Oxford Street Mall, which addresses the following criteria:</p> <p>(a) Creates a beautiful space that becomes a destination for the community, visitors and business, and not just a throughway for commuters to access the Interchange.</p> <p>(b) Enshrines best practice architectural principles in urban activation and rejuvenation, beautification and greening to help mitigate the heat island effect.</p> <p>(c) The design must help mitigate wind tunnel effects while maximising solar access, and accommodate any specifications from the Rowe Street project.</p> <p>(d) An understanding that key stakeholders in the development of design include Council, Transport for NSW, Bondi and Districts Chamber of Commerce, Mill Hill Bondi Junction Precinct and the community and business sector more widely.</p> <p>4. Publicly exhibits the three best designs for consultation and voting, with the winning entry receiving a prize of a value to be recommended by officers.</p> <p>5. Officers report to Council for approval of the following:</p> <p>(a) A design competition brief.</p> <p>(b) A design selection process, including potential judges.</p> <p>(c) The value of the winning prize and identification of budget.</p> <p>(d) A community and stakeholder engagement process.</p> <p>(e) Proposed timeline.</p>	PS&C	
CM	19/07/2022	Mayoral Minute	CM/6.3/22.07	Library Extension and New Neighbourhood Library (A22/0254)	<p>1. Notes that Waverley Library:</p> <p>(a) Is a well-loved and used service with consistent and significant demand for its study and meeting places, as well as popular children and young people programs.</p> <p>(b) Often reaches peak capacity and, as such, would benefit from a much-needed additional floor that would encompass an expansion of its services and facilities to meet demand.</p> <p>(c) Is part of the Knowledge and Innovation Precinct.</p> <p>(d) Staff are presently developing a new Library Strategy, which includes a digital component.</p> <p>2. Requests officers to:</p> <p>(a) Investigate the logistics of adding an additional floor to the Library, including compliance with the Waverley Local Environment Plan, using modern and lightweight materials.</p> <p>(b) Consider options for usages of this additional floor, including the establishment of:</p> <p>(i) Digital laboratories with associated technical and fit-out requirements to ensure state-of-the-art facilities.</p> <p>(ii) Additional large meeting rooms.</p> <p>(iii) Additional state-of-the-art study spaces.</p> <p>(c) Consider options for a new neighbourhood library with a focus on meeting the needs as identified in Council's Community Strategic Plan (CSP).</p> <p>(d) Identify a suitable location for a First Nations Keeping Place.</p> <p>3. Receives a report that:</p> <p>(a) Details potential options for the third floor of the Library, including initiatives identified in clause 2 above and options for the new neighbourhood library.</p> <p>(b) Provides a budget breakdown for the above.</p> <p>(c) Identifies potential sources of funding, including from Council and grants.</p> <p>(d) Considers how this initiative can be incorporated into the 10-year plan for the Library.</p>	CC&CE	

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
CM	16/08/2022	Mayoral Minute	CM/6.1/22.08	Lifeguard Drone Shark Patrol Program (A22/0341)	<p>1. Notes:</p> <p>(a) The resolution of March 2021 that Council supports shark management options that reduce or eliminate impacts upon marine diversity.</p> <p>(b) That this includes no longer supporting shark meshing.</p> <p>(c) That shark nets, introduced in 1937, are identified as a key threatening process under the Biodiversity Conservation Act 2016 (NSW).</p> <p>(d) That Waverley has two shark nets, one at Bondi and one at Bronte, but no nets at Tamarama.</p> <p>(e) That these shark nets, which are 150 metres long, six metres high and sit at a depth of approximately 10 metres, do not provide comprehensive coverage, given that Bondi is 1,000 metres long and Bronte is 220 metres long.</p> <p>(f) That research by the Department of Planning and the Environment shows that:</p> <p>(i) Fewer sharks are tagged in the Sydney region than for other areas, such as the North Coast.</p> <p>(ii) Between 2009 and 2019, in the Sydney Region, 19 sharks dangerous to humans were caught in netting, of which 14 died, while 140 non-target sharks were caught as well as six species of marine animals, including 15 turtles and one dugong, with most animals dying.</p> <p>(g) That Council adopted a mayoral minute in December 2019 declaring a State of Climate and Biodiversity Emergency.</p> <p>(h) That since February 2022, the Department of Planning and the Environment places and removes daily six SMART drum lines off Waverley beaches, which are designed to intercept and release target sharks that come close to shore.</p> <p>(i) That the summer season is soon to commence.</p> <p>2. Investigates:</p> <p>This is page 7 of the Minutes of the Ordinary Council Meeting held on 16 August 2022</p> <p>(a) The development of a shark patrol using drone technology operated by Waverley's professional lifeguards.</p> <p>(b) The training and logistical requirements to successfully operate such a patrol.</p> <p>(c) The appropriate drone technology suitable for shark spotting.</p> <p>(d) Budgetary impacts, costs and sources of funding, including applying for any potential grants that may be available.</p> <p>3. Receives a report as a matter of urgency.</p>	CC&CE	

Resolution Tracking Sheet

Meeting	Date	Report Type	Item No.	Subject	Resolution (That Council:)	Responsible Directorate	Comment
Council	17/04/2018	Notice of Motion	CM/8.8/18.04	Increasing Trees in Waverley (A02/0760-03)	<p>1. Notes the following:</p> <p>(a) Increased tree canopy and foliage provides shade for footpaths, improves local air quality, reduces peak summer temperature and provides much needed habitat for native animals.</p> <p>(b) Studies have shown that living near a decent amount of trees/foliage makes people feel healthier, happier and younger.</p> <p>(c) That, by setting and measuring tree/foliage targets, Council can protect our urban forests and put new trees into the hot concrete spaces created by urban development.</p> <p>2. Officers investigate and report back to Council on:</p> <p>(a) Setting specific targets to increase urban tree canopy/foliage in our Local Government Area by a 25% increase in public street trees/foliage every five years.</p> <p>(b) Setting guidelines for suitable plantings, with a focus on the extent of tree/foliage cover, encouraging native flora and fauna, and asset protection.</p> <p>(c) Ensuring that an assessment of the environmental, social, health, financial and spiritual benefits of trees/foliage (private and public) is undertaken before tree/foliage removal.</p> <p>(d) The feasibility, cost and community support for an 'if remove one, then plant three' trees policy.</p> <p>(e) Creating a tree-planting schedule in accordance with the five-year tree-planting target.</p> <p>(f) Planting natives species such as 'food' species; for example, Lemon Myrtle and Illawarra Plums.</p> <p>(g) Avoiding over-reliance on smallish, shorter-lived, sparse shade trees with a preference for semi-mature trees.</p> <p>(h) Creating a residents' tree-planting program that would provide one tree free to plant locally from a specially selected list of plants.</p> <p>(i) Options to measure and report on Waverley's urban tree canopy cover.</p>	PS&C	<p>As part of the Waverley Community Strategic Plan (CSP) Council will be completing an Urban Canopy and Shrub Strategy which is currently being scoped. This Strategy will be reported to Council for adoption.</p> <p>Also as part of the Waverley CSP a canopy and shrub target for the Waverley LGA was set aiming for a 25% increase by 2029 based upon the 2018 baseline year.</p>
Council	17/04/2018	Notice of Motion	CM/8.9/18.04	Hunter Park - Condition of Artworks (A03/2480)	<p>1. Council undertakes a review and condition report of the public artworks in Hunter Park.</p> <p>2. The review include recommendations for remediation and decommissioning of any of the works, if required.</p> <p>3. The Public Art Committee be consulted throughout the process.</p> <p>4. The special needs of Hunter Park as Council's designated sculpture park be considered in the development of Council's Open Space Strategy.</p>	CC&CE	The Open Space and Recreation Strategy was adopted by Council in April 2021. The strategy stipulates: E5.1 Prepare a master plan and associated management plan for Hunter Park which includes park improvements, management and information on art pieces and references Council's Art Collection - Acquisition and Deaccessioning Guidelines for future works. This is scheuled in the medium term delivery of the strategy.
Council	15/05/2018	Notice of Motion	CM/8.3/18.05	Aboriginal Cultural Heritage Bill (A07/1307-02)	<p><i>This matter was last considered by Council at its meeting on 17 April 2018. At that meeting, Council decided to defer the matter to this meeting.</i></p> <p>1. Council officers prepare a submission to the NSW Office of Environment and Heritage (OEH) on the Draft NSW Aboriginal Cultural Heritage Bill (ACHB).</p> <p>2. Council's submission is to urge the OEH and NSW Parliament to ensure the Bill addresses the following points:</p> <p>(a) Clarifying and defining wider definitions of the concepts of 'cultural heritage' in relation to giving the widest effect to Australia's responsibilities under the United Nations Declaration on the Rights of Indigenous Peoples.</p> <p>(b) The Bill's definition, conservation, practice, identification and protection of Aboriginal Cultural Heritage be amended to give the widest remedial application to section 2 of the Constitution Act 1902 (NSW)—i.e. spiritual, social, cultural, economic sovereignty, traditional relationship to land, water and sky—in order to better protect Aboriginal cultural heritage tangible and intangible items under the ground surface ('subterranean rights') and in the sky ('air space rights').</p> <p>(c) All the points raised in the LGNSW Consultation Draft Response to the Bill (not yet issued).</p> <p>3. Council reviews and expands its Local Environment Plan and Local Aboriginal Heritage Items to include items reflecting the new and expanded legislative definitions of Aboriginal cultural heritage.</p>	PS&C	<p>1. Completed</p> <p>2. Completed</p> <p>3. "on hold" pending the adoption of the Bill'.</p>
Council	15/05/2018	Notice of Motion	CM/8.8/18.05	Waverley Cemetery Book (A16/0668)	<p>1. Council considers the information contained in the recently passed Waverley Cemetery Conservation Management Plan with a view to making it accessible to the community.</p> <p>2. Officers investigate options for how this information could be presented, such as a coffee table book or other format, and possible price points for its sale.</p> <p>3. A report come to Council detailing options, costings and return on investment.</p>	A&O	Additional budget was approved in Q1 2019-20 for a broader communications strategy which includes content creation for a revamped cemeteries website and additional promotional material including a potential book. Content for the book would include the history, development and expansion of the cemetery as well as profiles of interesting people buried there. Project delayed due to the COVID-19 pandemic, however the new cemetery website has now been launced.

Council	19/06/2018	Notice of Motion	CM/8.6/18.06	Shopping Trolleys - Removal from Bondi Junction (A04/2081)	<p>1. Requires the Mayor and General Manager to meet with the management of Aldi, Coles and Woolworths to discuss their responsibilities in relation to the removal of shopping trolleys from the Bondi Junction shopping area.</p> <p>2. Requests that the operators ensure brake locking on all trolleys from both Eastgate and Westfield shopping centres to stop customers taking trolleys out onto the streets, which are blocking pathways and the entrances to Bondi Junction train station.</p> <p>3. Requests that the collection of dumped trolleys be increased to reduce the number left across the Bondi Junction area, and that trolley removers actually collect trolleys from all locations, including those in less obvious places such as pedestrian-only areas.</p> <p>4. Considers impounding abandoned shopping trolleys in the public domain as necessary</p>	PS&C	<p>1. To be actioned</p> <p>2. To be actioned</p> <p>3. To be actioned</p> <p>4. In progress</p>
Council	17/07/2018	Notice of Motion	CM/8.5/18.07	Waverley Council Co-Naming (A02/0424)	<p>1. The Council officers investigate the potential of co-naming the Waverley Local Government Area, and that a process of consultation and research with the Aboriginal community, Waverley residents, community stakeholders and relevant authorities be undertaken to consider co-naming the area now known as Waverley with a First Nations Aboriginal language name or other appropriate names.</p> <p>2. A community/Council officer's report be presented to Council following this consultation with recommendations within 12 months, that can cover, but not be restricted to:</p> <p>(a) Aboriginal language used within, and associated with, the Eastern Suburbs, Waverley.</p> <p>(b) Traditional owner descendant residential connections to Waverley, Eastern Suburbs.</p> <p>(c) A discussion of cultural appropriation in the context of co-dual-naming.</p> <p>(d) Other processes and examples of NSW Local Government dual naming exercises, including the Geographical Names Board May 2017 Fact Sheet outlining suggested areas for co-naming.</p> <p>3. The Council officer's/community consultation report use historical, recent and current literature such as:</p> <p>(a) Waverley Council's previous 2009 'Aboriginal Cultural Heritage Study' by Dominic Steele.</p> <p>(b) 'Hidden in Plain View' by Paul Irish.</p> <p>(c) 'The History of the Waverley Municipal District – 1859–1959' by B T Dowd.</p> <p>(d) 'Barnett Levey: First Jew in Bondi' by Dr George F J Bergman.</p>	CC&CE	<p>Seeking budget to undertake this in 21/22.</p> <p>Working with Gujaga Foundation to undertake a Cultural Audit and identify appropriate locations for co naming - audit to began in early 2022.</p>
Council	21/08/2018	Notice of Motion	CM/8.2/18.08	Establishment of Perpetual Fund for ongoing maintenance of monuments and graves within Waverley and South Head Cemeteries (A02/0658-06)	<p>1. Investigates the establishment of a perpetual fund that is used to fund ongoing maintenance of the Waverley Cemetery and South Head monuments and graves.</p> <p>2. Analyses the benefits and weaknesses of each option.</p> <p>3. Reports back to Council with a recommendation.</p>	A&O	<p>Previous legal advice obtained on the establishment of a charitable Foundation for Waverley and South Head cemeteries is being reviewed with additional information being gathered on costs; potential terms of reference and operating models, other considerations and benefits. Report is being prepared to document all information obtained for submission to Council.</p>
Council	21/08/2018	Notice of Motion	CM/8.4/18.08	Macpherson Street Pedestrian Crossing - Improved Lighting (A03/0539)	<p>1. Investigates the level of lighting over the marked pedestrian crossing in Macpherson Street, Bronte just west of St Thomas Street, Bronte.</p> <p>2. Works with Ausgrid to upgrade the lighting of the pedestrian crossing to improve safety as a matter of urgency..</p>	A&O	<p>It is planned to complete the raised threshold at this location in FY 22/23. Subject to funding, the intent would be to upgrade the lighting.</p>
Council	21/08/2018	Notice of Motion	CM/8.9/18.08	Investigate Overnight Parking in Wellington Place Car Park (A02/0146)	<p>1. Notes the report to Council's Operations Committee on 4 March 2014, and the resolution of the Committee for the matter to be deferred.</p> <p>2. Officers further investigate the operation of the Wellington Place Car Park, Bondi and its relationship to the adjoining property at 46-48 Ocean Street (north), including document research and consultation with Housing NSW and the residents of 46-48 Ocean Street, to determine:</p> <p>(a) Any conditions in the original development consent or elsewhere for:</p> <p>i. overnight parking to not be permitted from 10pm - 8am.</p> <p>ii. no resident parking being permitted.</p> <p>(b) How overnight parking and/or resident parking could be facilitated in relation to existing conditions of consent, and whether any conditions of consent need to be varied or deleted.</p> <p>(c) Whether extended hours of operation are warranted for the car park, and what may be the up-take of users for overnight parking.</p> <p>3. Officers prepare a report for Council consideration.</p>	A&O	<p>Original operational management plan sourced and update to be progressed.</p>
Council	20/11/2018	Notice of Motion	CM/8.3/18.11	Waverley Cemetery - Boundary/Verge Beautification (A02/0658-06)	<p>1. Investigates undertaking a boundary/verge beautification program in Waverley Cemetery that:</p> <p>(a) Considers an appropriate planting treatment for the verge areas surrounding the external boundaries of the cemetery.</p> <p>(b) Considers the possibility of creating footpaths with suitable kerb and guttering.</p> <p>(c) Considers the possibility of creating appropriate parking bays at various points.</p> <p>2. Liaises with Randwick Council about undertaking a similar beautification program on the southern boundary of Waverley Cemetery.</p> <p>3. Officers report back to Council on options, budgets and time frames.</p>	A&O	<p>Additional budget was allocated in Q1 and Council officers from Cemetery Services and Open Space Planning are currently drafting the scope of works. Delayed due to the COVID-19 pandemic and likely to be carried over to the next financial year.</p>



Council	11/12/2018	Notice of Motion	CM/8.2/18.12	York Road Pedestrian Crossing/Refuge (A03/0892)	<p>1. Investigates options for pedestrian crossings or pedestrian refuges along York Road.</p> <p>2. Consults with relevant stakeholders including the Centennial Park Trust, Randwick Council and the City of Sydney.</p> <p>3. Sends a delegation of the Mayor and Ward Councillors to meet with the Minister to discuss the safety issues for pedestrians and the installation of additional pedestrian crossings / refuges in York Road.</p> <p>4. Officers report to Council on options and timelines.</p> <p>5. Notes that:</p> <p>(a) York Road is a sub-arterial road and RMS and Council share responsibility.</p> <p>(b) A number of years ago, residents raised similar concerns and Council Officers undertook a pedestrian safety audit/study. As a result of this study, pedestrian and vehicle safety devices were constructed. A number of kerb blisters and centre refuges were constructed adjacent to the Centennial Park entry gates to allow pedestrians to safely cross York Road. A total of four refuges were constructed.</p> <p>(c) As the crossing points did not meet the 'RMS warrant' for a pedestrian crossing, RMS would not allow the installation of pedestrian crossings. In addition, a speed hump was constructed on York Road north of York Place, a roundabout constructed at the Birrell Street intersection, a centre barrier kerb constructed on the bend between Ashton Street and Queens Park Road, and Ashton Street closed at York Road to north bound traffic.</p> <p>(d) Council officers affirm that RMS would not support additional works at this location.</p>	A&O	This required survey, evaluation, design and discussions and negotiations with various stakeholders including Centennial Park and Moore Park Trust, Randwick City Council, NSW Police, Sydney Buses and Transport for NSW.
O&CS Committ ee	05/03/2019	Notice of Motion	OC/5.7/19.03	Military Road Pedestrian Crossing (A03/0042-04)	<p>1. Investigates the possibility of installing a pedestrian crossing or alternative pedestrian safety treatment, like a traffic island, on Military Road between Lancaster Road and Blake Street, with consideration given to:</p> <p>(a) Location of the crossing or safety treatment, with specific regard to pedestrian sight lines.</p> <p>(b) Cost.</p> <p>(c) Impact on parking.</p> <p>2. Officers report back to Council with recommendations by June 2019, and initiates community consultation with the Dover Heights precinct and local residents.</p>	A&O	Under investigation by traffic and transport team. Traffic and pedestrian counts were delayed due to COVID 19.
Council	19/03/2019	Notice of Motion	CM/8.2/19.03	Intersection of Blair Street and Wairoa Avenue, North Bondi - Pedestrian Safety (A03/0042-04)	That Council undertakes an investigation of measures to improve pedestrian safety in the vicinity of the intersection of Blair Street and Wairoa Avenue.	A&O	Under investigation by Traffic and Transport team.
Council	19/03/2019	Notice of Motion	CM/8.3/19.03	Beautification of Roundabouts, Traffic Islands and Other Traffic Devices (A05/0530)	<p>1. Prepares a concept plan for the beautification of the traffic islands on the corner of Macpherson Street and Evans Street, Bronte, incorporating suitable landscaping.</p> <p>2. Provides costings to undertake the work.</p> <p>3. Officers prepare a report for consideration by Council prior to submission to the Traffic Committee.</p>	A&O	Assets Team are reviewing the Neighbourhood Amenity Fund criteria and delivering against the Street Design Manual principles.
Council	16/04/2019	Notice of Motion	CM/8.5/19.04	Tender Evaluation Criteria (A15/0533)	<p>1. Includes all relevant tender decision-making criteria within Council tender reports, including mandatory or pass/fail or gateway criteria.</p> <p>2. Receives a report analysing approaches for giving greater consideration to sustainability/quadruple bottom line criteria and quality management within both Council procurement/tendering criteria and Council project selection, specification and design processes, including information on key sustainability elements of the new Procurement Policy and Procedure.</p>	CS	A report is pending on the new Procurement procedures, which is in its final stages of completion. This report will also include a response to all matters raised, in particular the area of sustainability. There are projects underway currently which are targeting particular projects such as catering and cleaning services which require specific conditions to address the sustainability issue. A further project underway is also looking at a broader context to embed environmental sustainability into the way Council purchases goods and services.
Council	18/06/2019	Notice of Motion	CM/8.2/19.06	Cycle Path Upgrade (A14/0193)	<p>That Council is provided with a report on options and costings to upgrade the section of the cycle path between Bondi Beach and Bondi Junction from Martins Avenue to Penkivil Street, which will include:</p> <p>1. Consideration of installing traffic lights at the intersection of Wellington Street and Bondi Road.</p> <p>2. Investigation of traffic movement through, and adjacent to, the cycle path.</p> <p>3. Options for improving bike rider safety.</p> <p>4. A review of options presented to Council in reports of 2015 and 2016.</p>	PS&C	Under investigation.
Council	16/07/2019	Notice of Motion	CM/8.2/19.07	Parking outside St Patrick's Church, Bondi (A02/0637-02)	<p>1. Investigates the feasibility of modifying the parking arrangements on Wellington Street outside St Patrick's Catholic Church (corner of Bondi Road and Wellington Street).</p> <p>2. Consults adjacent property-owners and stakeholders, including St Patrick's Catholic Church.</p> <p>3. Notes that the first two parking spaces on the west side of Wellington Street are dedicated to wedding and funeral vehicles, which are available at any time. However, observations by community members indicate these dedicated spaces are very infrequently used.</p> <p>4. Notes that a more efficient use of the two spaces might be a conversion to 'P 15 8 am Mon–6 pm Sat', with an additional sign under the control of St Patrick's Church that could be applied over the potential new P15 signs for the duration of particular wedding and funeral activities and removed afterwards.</p>	A&O	Proposed to be incorporated as part of the footpath SAMP works and the continuous footpath treatment over Wellington Place.

Council	17/09/2019	Notice of Motion	CM/8.3/19.09	Oxford Street Mall - Cosmetic Upgrade and Maintenance (A14/0404)	<p>1. Council undertakes maintenance and a cosmetic short-term upgrade of Oxford Street Mall, as this is a strategic entry point into Bondi Junction and the Waverley local government area.</p> <p>2. Such short-term cosmetic upgrades and maintenance to include (but not be limited to):</p> <p>(a) Replacement of 'sails' and/or cleaning, as appropriate.</p> <p>(b) Repair any broken/misplaced paving.</p> <p>(c) Neaten the areas directly under the trees in the Mall.</p> <p>(d) Design and construct garden features in various locations in the Mall.</p> <p>(e) Any other small beautifications deemed suitable and appropriate.</p> <p>(f) Addition of signage to provide an interpretation of the Tram History Walk.</p> <p>3. Council notes that there is existing budget to cover the cost of the maintenance and cosmetic upgrade and, as such, the works be undertaken before the end of the 2019/20 financial year.</p> <p>4. Council notes that the Waverley LGA Restoration Program is allocated a total budget of \$10 million in the current LTFP with \$8.8 million allocated to a full upgrade of Oxford Street Mall in 2026/7 and 2027/28 financial years.</p>	A&O	Works have begun, including minor repairs to the sails and bird spikes on the light poles. Further works scheduled for FY 22/23.
Council	10/10/2019	Notice of Motion	CM/8.3/19.10	Child Car Seat Check Days (A13/0640)	<p>1. Submits an application for funding to Roads and Maritime Services (Transport) to host two free child car seat safety check days during the 2019–20 financial year.</p> <p>2. Receives a report, following determination of the funding application, providing additional details on the free child car seat safety check days, including the proposed schedule and location, and confirming measures to promote the event and process applications.</p> <p>3. Receives a follow-up report outlining outcomes of the free child car seat safety check days, including details of attendance and interest in the program. The report should also identify options for future programs in subsequent financial years, including the continuation of the child car seat safety check days and the costs involved in expanding the program to include a voucher scheme for child car seat installation.</p>	PS&C	Discussions underway with RMS on funding opportunities to run the safety check days following the easing of coronavirus restrictions.
Council	10/10/2019	Notice of Motion	CM/8.8/19.10	Resident Parking Area 11 - Enforcement (A03/2581)	<p>1. Notes that residents of Silva Street and Carlisle Street have raised concerns regarding high parking occupancy, low turnover, and frequent incidents of illegal parking.</p> <p>2. Investigates and prepares a report for consideration by the Waverley Traffic Committee on the installation of 10 m 'No Stopping' zones at all intersections in the Silva Street and Carlisle Street area, if not already existing.</p> <p>3. Initiates additional Parking Officer patrols within Resident Parking Area 11 (both restricted and unrestricted parking areas), as identified on Council's website, to ensure enforcement of illegal parking including overstay in timed parking zones, parking across driveways, parking too close to intersections and abandoned vehicles, especially during the summer months.</p>	A&O	<p>1) PER - Compliance</p> <p>2) CO&amp;A - A report will be prepared to the Waverley Traffic Committee on the no stopping zones when staff resources become available</p> <p>3 )PER - Compliance</p>
Council	10/10/2019	Notice of Motion	CM/8.9/19.10	Warners Avenue, Bondi Beach 15 Minute 'Drop In' Zone (A02/0637-02)	<p>1. Notes that a new single 'P 15 mins' 'drop in' parking space has recently been endorsed by Council outside the Blair Street Dairy cafe at 27 Blair Street.</p> <p>2. Investigates converting the two to three parking spaces (14 metres) in Warners Avenue, outside 100 Glenayr Avenue (the Organic Republic Bakery), currently signposted '2P 8 am–10 pm permit holders excepted Area 8', into a 'drop in' zone 'P 15 mins 8 am–12 pm', together with '2P 12 pm–10 pm permit holders excepted Area 8' outside the 'drop in' zone times.</p> <p>3. Officers consult business owners and local residents within 50 metres of the site on the above proposal and prepare a report for the Waverley Traffic Committee's consideration.</p>	A&O	Under investigation
Council	19/11/2019	Notice of Motion	CM/8.1/19.11	Bondi Pavilion - Promotion as a Community and Cultural Centre (A15/0272)	<p>1. Investigates the creation of a standalone website for the Bondi Pavilion.</p> <p>2. Investigates the creation of a social media account for the Pavilion, including on Instagram and Facebook.</p> <p>3. Considers other means of promoting community events at the Pavilion, such as electronic noticeboards close to the Pavilion, along Campbell Parade and at the start of Syd Einfield Drive and other entry points to Bondi.</p> <p>4. Investigates the allocation of a budget for the creation, maintenance and promotion of the Pavilion's social media.</p> <p>5. Notes that the General Manager will be carrying out work examining options for the optimal management of the Bondi Pavilion.</p> <p>6. Investigates, as part of the work outlined in clause 5, the best approaches, as part of a broader communication strategy, for online promotion of the Bondi Pavilion, including whether it should have its own standalone website and social media accounts, including on Instagram and Facebook.</p> <p>7. Considers, as part of the work outlined in clause 5, whether Council should be considering promoting community events at the Bondi Pavilion, means for doing so (such as electronic noticeboards close to Bondi Pavilion, along Campbell Parade and at the start of the Syd Enfield Drive and other entry points to Bondi) and what the resourcing and funding policy implications of providing such a service to community events and their promoters would be.</p> <p>8. Asks the General Manager to consider the best staffing and resourcing arrangements, including staff accommodation/location issues, for any online and social media activity related to Bondi Pavilion as part of the work outlined in clause 5 above.</p> <p>9. Asks the General Manager to report back to Council on the above matters, with the report to include budget implications for the proposed activities relating to online and social media promotion of Bondi Pavilion.</p>	CC&CE	<p>1. Finalised</p> <p>2. Finalised</p> <p>3. Finalised</p> <p>4. Finalised</p> <p>5. Finalised</p> <p>6. Finalised</p> <p>7. Being investigated as part of Pavilion web project.</p> <p>8. Finalised</p> <p>9. Can be the subject of a future report as operations for the Pavilion are further embedded.</p>
Council	19/11/2019	Notice of Motion	CM/8.2/19.11	Boat Trailer Parking (A17/0135)	<p>1. Council notes the concern of residents east of South Head Cemetery have expressed in relation to boat and trailer parking.</p> <p>2. Council installs 'No Boat Parking on Street' signage at the intersections of:</p> <p>(a) Old South Head Road and Burge Street.</p> <p>(b) Old South Head Road and Young Street.</p> <p>3. The cost of installation is to be allocated from the signage budget.</p> <p>4. The signage is to be the same or similar to signage already installed in Portland Street, Dover Heights</p>	A&O	Report to Council on Boat and Trailer Prking from the Compliance team outlines legal responsibilities and obligations. A further report will be presented to WTC on any potential signage options.
Council	19/11/2019	Notice of Motion	CM/8.7/19.11	Birrell Street, Tamarama - Resident Parking Scheme (A02/0638)	That this matter be deferred for consideration by the Councillor Working Party that will be established in the new year to review the requirements for resident parking schemes.	A&O	Part of the Resident Parking Scheme working group review.

Council	19/11/2019	Notice of Motion	CM/8.8/19.11	Intersection of Victoria Street and Victoria Lane, Waverley - Signage (A15/0235)	That Council investigates more prominent signage, including line marking, at the intersection of Victoria Street and Victoria Lane, Waverley, indicating no queuing across intersection	A&O	Part of the Resident Parking Scheme working group review.
Council	19/11/2019	Notice of Motion	CM/8.9/19.11	Thompson Street, Tamarama - Pedestrian Safety (A03/0042-04)	That Council investigates the possibility of providing a footpath along Thompson Street, Tamarama, between Andrew Street and Ashley Street, to improve pedestrian safety.	A&O	Assets Team are investigating footpath options
Council	10/12/2019	Notice of Motion	CM/8.1/19.12	Alcohol Free Zones and Alcohol Prohibited Areas - Improving Community Safety and Amenity (A03/0099)	That Council receives a report at the March 2020 Council meeting detailing: 1. Council's resourcing and responses to anti-social behaviour and alcohol-related issues within Council's Alcohol Free Zones and Alcohol Prohibited Areas, including incidents of anti-social behaviour in and within the vicinity of licenced premises in Council's Alcohol Free Zones and Alcohol Prohibited Areas. 2. Any recommendations for improvements in Council's responses or other actions, including organising regular family-friendly activities such as bouncing castles, a mobile library and surf demonstrations in Biddigal Reserve and Tamarama Park, subject to budget availability.	PS&C	The Covid 19 pandemic has taken priority for the Compliance Department at the moment and will dicatte the timing of any report back to Council.
Council	10/12/2019	Notice of Motion	CM/8.2/19.12	Increasing On-street Parking (A15/0235)	1. Investigates ways to increase on-street parking in the Waverley local government area, including but not limited to: (a) When sufficient permanent staff resources become available, as recommended in the General Manager's comment, reducing the regulatory 'No Stopping' setback restrictions at unsignalised intersections, pedestrian crossings and traffic islands, using such measures as kerb blisters, kerb extensions, and Waverley Traffic Committee approval via the appropriate RMS Technical Direction. (b) Adopting an enforcement protocol that is flexible, fair and consistent, yet at the discretion of Council's Parking Patrol Officers. (c) Contacting Australia Post to identify 24/7 mail zones that can be permanently removed, time limited for postal vehicles, or converted to post boxes without mail zone signage. (d) Ensuring future Waverley Traffic Committee report proposals identify opportunities to minimise on-street parking loss and, where possible, increase on-street parking. (e) Time-limiting funeral and wedding parking, or other options, to release on-street parking to the community when funerals and weddings are not taking place. 2. Officers institute changes as opportunities arise. 3. Notes that the investigatory work required in clauses 1(c) and 1(e) above is relatively simple, low cost, and can be performed with existing staff resources, further noting that proposals would be referred to the Waverley Traffic Committee. 4. Notes that the requirement in clause 1(d) to ensure on-street parking consideration should be current practice for any Waverley Traffic Committee report. 5. In the interim, noting the General Manager's comment about the lack of available permanent staff resources to perform the full extent of the required investigation in clause 1(a) at this time, considers short-term parking outcomes that can be achieved easily and simply, with minimal funding and little effort by staff resources and, in this regard, invites Councillors, Waverley residents and other interested parties to suggest locations where on-street parking may be improved. Council officers would briefly assess these suggestions and determine what can be investigated now and what should be deferred to a later time when permanent staff resources become available.	A&O	Investigation to be progressed now that COVID consitiosn eased. It is noted that all upgrades take these issues inot consideration.
Council	18/02/2020	Notice of Motion	CM/8.2/20.02	Council Apps (A15/0210)	1. In regard to the Snap Send Solve app: (a) Notes that residents of Waverley can now report local issues to Council via the app. (b) Reports to Council on the usage of the app including: (i) Number of residents who have downloaded the app. (ii) Number of issues and the kind of issues logged using the app. (iii) Feasibility and suitability of increasing the scope and use of the app. 2. In regard to the PayStay app: (a) Notes that individuals can now pay for metered parking at Bondi Beach using the app. (b) Further notes that it is Council's intention for all meters in the Waverley local government area (LGA) to become compatible with the PayStay app in 2019–20. (c) Reports to Council on the usage of the app, including: (i) Total number of users of the app. (ii) Number of transactions and the locations of those transactions. (iii) The dollar amount generated from those transactions and what proportion of parking meter revenue is generated compared to other payment means.	PS&C	1. Report submitted to Council in August 2020. 2. PE&R
Council	18/02/2020	Notice of Motion	CM/8.13/20.02	Tamarama Fitness Station - Mitigation of Amenity Impacts (A17/0353)	1. Council investigates measures to mitigate privacy and noise impacts on residents at 21, 23 and 25 Gaerloch Avenue, Tamarama, from the adjacent, upgraded Tamarama fitness station located on the coastal walk close to the Tamarama Surf Life Saving Club, including, but not limited to, changing the height, style and location of the current fitness equipment. 2. Council officers consult the above adjoining neighbours and other interested parties on the matter. 3. Council receives recommendations in a formal report. 4. The investigation also cover the issue of potential non-compliance with a development consent condition at 21 Gaerloch Avenue, Tamarama, in relation to how it might improve the privacy and noise impacts of the fitness station.	A&O	Under investigation nting fitness station not operation during Tamarama SLSC project.

Council	17/03/2020	Notice of Motion	CM/8.4/20.03	Waverley Cenotaph - Indigenous Commemorative Plaque (A04/0553)	<ol style="list-style-type: none"> <li>1. Acknowledges the First Nation People's Frontier Wars which were the battles and skirmishes of First Nation People resisting invasion and displacement from their traditional country.</li> <li>2. Commits to commemorating the First Nation's People's Frontier Wars by erecting some type of appropriate commemoration whether that is a plaque, artwork or sculpture in Waverley LGA.</li> <li>3. Calls for expressions of interest from suitably qualified Aboriginal and Torres Strait Islander artists for design and implementation of the work that: <ol style="list-style-type: none"> <li>(a) Considers cultural protocols.</li> <li>(b) Is in conjunction with the Council's Public Art Committee that includes an expert panel of First Nation people including the La Perouse Local Aboriginal Land Council and other First Nation Elders to provide advice and guidance for the duration of this project.</li> </ol> </li> <li>4. Considers an appropriate location for this commemorative work.</li> <li>5. Identifies potential costings and budget source.</li> <li>6. Officers report back to Council.</li> </ol>	CC&CE	Initial planning is underway and consultation process under consideration.
Council	19/05/2020	Notice of Motion	CM/8.4/20.05(2)	Coronavirus (COVID-19) - Changes in Transport Demand (A20/0245)	<ol style="list-style-type: none"> <li>1. Recognises that there are immediate and evolving changes in demand and movement patterns for various transport modes (car, share car, on-demand services, bus, bicycle and pedestrian) within, to and from Waverley as a result of COVID-19.</li> <li>2. Recognises the Federal and State Government's intention of easing COVID-19-related restrictions, enabling more people to work, shop and visit.</li> <li>3. Initially and urgently undertakes a preliminary assessment of what actions might be needed and could be undertaken to facilitate immediate and potential modal changes in transport demand in the short-term.</li> <li>4. Subsequently prepares a report for consideration of longer-term changes.</li> <li>5. Investigates options for short- and long-term changes including, but not limited to: <ol style="list-style-type: none"> <li>(a) Wider footpaths.</li> <li>(b) Extra pedestrian crossings.</li> <li>(c) Changes to traffic light signalisation.</li> <li>(d) Bike lanes.</li> <li>(e) Loading zones.</li> <li>(f) Drop off spaces.</li> </ol> </li> <li>6. Consults with relevant state government authorities including Transport for NSW and Sydney Buses.</li> <li>7. Approaches the relevant state government departments for immediate and longer-term grant funding.</li> </ol>	PS&C	In dialogue with TfNSW and Assets. A report has been submitted to Traffic Committee in June and is awaiting further investigation.
Council	02/06/2020	Notice of Motion	CM/8.1/20.06	Animal Registration Fees (A06/0149)	<ol style="list-style-type: none"> <li>1. Notes the surge in animal adoptions during the coronavirus period.</li> <li>2. Notes that animal registrations are statutory fees and charges and are set by NSW State Government.</li> <li>3. Writes to the Minister for Local Government, the Hon Shelly Hancock MP, requesting the State Government review and reduce the statutory fees and charges associated with animal adoption.</li> <li>4. Investigates the allocation of up to \$20,000 from the fees collected from the registration of animals within the Companion Animals Act to deliver obedience training of animals adopted by Waverley residents.</li> </ol>	PS&C	
Council	21/07/2020	Notice of Motion	CM/8.2/20.07	Naming of Laneway between Victoria Street Car Park and Bronte Road, Waverley (A02/0424)	<ol style="list-style-type: none"> <li>1. Notes that two resolutions, CM/8.5/18.07 and OC/5.10/19.03, in relation to co-naming of local government area streets with Aboriginal names, have not resulted in any co-naming of streets/areas.</li> <li>2. Notes that the Geographical Names Board Aboriginal place naming initiative by the State Government has been providing guidance for local governments.</li> <li>3. Investigates co-naming the lane (footway) that sits between the Victoria Street car park and 276–278 Bronte Road.</li> <li>4. Commences a process of consultation with the strata owners, Charing Cross community and the local Aboriginal community/stakeholders.</li> <li>5. Officers prepare a report back to Council with recommendations.</li> </ol>	CC&CE	A Cultural Audit with reference to significant sites in Waverley is being undertaken by Gujaga including recommendations for co naming options or other appropriate recognition.
Council	21/07/2020	Notice of Motion	CM/8.4/20.07	Dover Heights Coastal Reserves - Tree Maintenance (A14/0059)	<ol style="list-style-type: none"> <li>1. Council adjourns debate on this motion to allow officers to properly investigate the proposed tree removal.</li> <li>2. Council receives a report from officers detailing outcomes of their investigation.</li> <li>3. As part of the report, the General Manager reviews any potential failings in process.</li> </ol>	A&O	Further report is being prepared for Councils consideration.

Council	15/09/2020	Notice of Motion	CM/8.4/20.09	Planning Webinars on Council's Website (A09/0720)	<p>1. Officers produce webinars to place on Council's website to include an explanation of the following:</p> <p>(a) The hierarchy and relationships between:</p> <p>(i) Waverley Community Strategic Plan.</p> <p>(ii) Local Strategic Planning Statement.</p> <p>(iii) Housing Strategy.</p> <p>(iv) Bondi Junction Urban Design Review.</p> <p>(v) Our Liveable Places Centres Strategy (formerly known as the Village Centres Strategy).</p> <p>(vi) Local Character Strategy.</p> <p>(vii) Open Space Strategy.</p> <p>(viii) Heritage Assessment Strategy.</p> <p>(ix) Waverley's Local Environment Plan (WLEP).</p> <p>(x) Waverley's Development Control Plan (WDCP).</p> <p>(b) The process for assessing and determining planning proposals (PP) and development applications (DA) where a voluntary planning agreement (VPA) is lodged alongside the PP or DA, how and when this would occur, and how the VPA is assessed and endorsed.</p> <p>2. In development of these webinars:</p> <p>(a) Requests the Precincts to provide questions on these subjects that they would like answered.</p> <p>(b) Places a supplementary frequently asked questions document on Council's website for use in conjunction with the webinar, and to answer the question from different sectors of the residential and business community 'what does this mean to me?'. (c) In producing the webinar material, Council officers note Council's commitment to implementing and progressing the planning policies in ways that operate to involve and acknowledge that Aboriginal First Nation Peoples have a custodial ongoing spiritual, social, cultural, economic and traditional relationship to looking after country and people.</p> <p>3. Considers any additional estimated costs that may be incurred to prepare the webinars beyond existing budget allocations in the Planning, Environment and Regulatory directorate as part of the Q1 budget review.</p>	PS&C	
Council	20/10/2020	Notice of Motion	CM/8.2/20.10	Petition - Chaleyer Street, Rose Bay - Safety and Amenity (A03/0528)	<p>That Council:</p> <p>1. Accepts the petition presented by the residents of Chaleyer Street, Rose Bay, tabled at the meeting.</p> <p>2. Prepares a report for Council identifying options to improve residents' amenity and relieve congestion in Chaleyer Street, including but not limited to:</p> <p>(a) Widening the road for parking between driveways, without interfering with the depth of existing driveways.</p> <p>(b) Constructing semi-recessed parking bays that do not interfere with driveways.</p> <p>(c) Installing passing bays without reducing current parking.</p> <p>(d) Limiting the size of commercial vehicles that can access the street.</p> <p>(e) Installing traffic calming measures.</p> <p>(f) Improving the ingress and egress to the street at the corners of Old South Head Road to the west and Hardy Street to the east.</p> <p>(g) Reducing the speed limit to 40 km/h.</p> <p>3. In the preparation of the report, consults the residents of Chaleyer Street and the Rose Bay and Dover Heights Precinct Committees.</p>	A&O	Resident consultation undertaken during November/Deceber 2021
Council	20/10/2020	Notice of Motion	CM/8.7/20.10	David Gulpilil and Bondi Pavilion (A15/0272)	<p>That the Mayor and Council's Reconciliation Action Plan Champion, Cr Dominic Wy Kanak, with respect and observance of cultural protocols, writes to Mr David Gulpilil and/or his family contact:</p> <p>1. Wishing him well in healing from his reported cancer.</p> <p>2. Thanking/honouring Mr Gulpilil for sharing his cultural performance and acting skills with the international community, and specifically thanking him for his participation and cultural dancing contribution to the local community opening night of the Bondi Pavilion Community Cultural Centre Theatre before the then Prime Minister Gough Whitlam and the Prime Minister's wife, Margaret Whitlam.</p> <p>3. Seeking Mr Gulpilil's and/or his family contact's permission to deal with and prominently display photos featuring Mr Gulpilil's images from that opening night in the fittings for the completed 'makeover' renovation of the Bondi Community Cultural Centre.</p> <p>4. Informing Mr Gulpilil and/or his family contact that his images and photos of participation in the opening of the Bondi Pavilion Community Cultural Centre Theatre are part of the valued heritage of Bondi and our Waverley community.</p>	CC&CE	There are framed images in in storage at Local Studies in the Library. However to date have been unsuccessful in contacting Gulpilil's family either regarding these images or for sign off of a story created for the Bondi Story Room.
SP&D Committ ee	03/11/2020	Report	PD/5.1/20.11	Our Liveable Places Centres Strategy - Adoption (SF20/4425)	<p>(j) Page 18 – Fourth paragraph, second sentence – Change 'Aboriginal people lived....' to 'Aboriginal people have lived...'</p> <p>(k) Page 18 – Fourth paragraph, after the second sentence, add: 'They extensively manufactured from Bondi's volcanic extrusions the industrialised famous "Bondi Points", a particular design of stone blade found as far away as Western Australia.'</p> <p>(l) Page 18 – Fourth paragraph, current third sentence – Change 'on which may of' to 'on which many of'.</p> <p>(m) Page 18 – Fourth paragraph, last sentence – Change 'representing an indigenous heritage that is now globally recognised' to 'representing a First Nations heritage that is now maintained by current descendants and globally recognised as the world's oldest living culture.'</p> <p>2. Prepares an Engagement Summary Report to be placed on the Have Your Say page for the project.</p> <p>3. Notes the Strategy recommendation for additional investigation in the following areas:</p> <p>(a) An appropriate planning mechanism to support the retention of essential urban services throughout the local government area, including automobile services (mechanics, petrol stations, etc) as well as some larger format retailers (storage, hardware, etc).</p> <p>(b) A maximum floor space for supermarkets across all centres to ensure such a development would be compatible with the role and function of the centre and its place in the retail hierarchy.</p> <p>(c) The appropriate quantum of car parking for the success of centres.</p> <p>(d) A mechanism to encourage diversity of goods and service offerings in centres identified as Resilience Network Centres (RNC).</p> <p>(e) A scheme for historic façade upgrades in centres such as Bondi Road and Charing Cross.</p> <p>(f) Prepare a design manual for shopfronts, materials and signage in identified centres to be included in the Waverley Development Control Plan.</p>	PE&R	

CM	16/02/2021	Notice of Motion	CM/8.1/21.02	Recognition of Local Identities (A02/0276)	<p>1. That Council officers investigate and report back on the erection of permanent information boards at sites, locations and parks which are named after local identities or persons who have a connection to the Waverley local government area.</p> <p>2. The investigation is to include the sites, locations and parks that do not currently have an information board to identify the person after which they are named, as well as the proposed design, content, and costings for the erection of such information boards.</p> <p>3. The information to be displayed would include a short summary of the person after which the site, location or park is named and any other relevant information.</p>	A&O	Open Space Planning team are investigating this item.
CM	16/02/2021	Notice of Motion	CM/8.6/21.02	Racism Not Welcome Campaign (A02/0447)	<p>1. Councils refer the 'RacismNOTWelcome' campaign package to the Multicultural Advisory Committee (MAC) for discussion and guidance on ways to implement the 'RacismNOTWelcome' street sign and associated campaign in the Waverley local government area.</p> <p>2. In assisting the MAC, Council and its officers undertake any liaison with Inner West Council that can facilitate Waverley's involvement in the 'RacismNOTWelcome' campaign.</p> <p>3. A report come back to Council with recommended actions.</p>	CC&CE	An initial discussion took place at the March MAC. The CDO, Diversity has met with Inner West to discuss. A report was prepared for the October MAC meeting, and the MAC recommended some key actions and activities for a broad anti-racism strategy. More research will be undertaken around the evaluation of the street signs.
CM	16/03/2021	Notice of Motion	CM/8.2/21.03	Electric Vehicle Target (A11/0853)	<p>1. Notes that corporate and government fleets have the potential to drive the electric vehicle revolution in Australia, making up 52% of annual new vehicle sales.</p> <p>2. Notes that commitments to fleet electrification are important as they can demonstrate vehicle demand to car makers, are an important source of supply to the second-hand market and provide impetus for the roll-out of charging infrastructure.</p> <p>3. Notes the benefits of electric fleets:</p> <p>(a) Environmental: fleet decarbonisation shows a commitment to sustainable practices and dedication to action on climate change. It is also a way to meet sustainability commitments such as the 2015 Paris Agreement on Climate Change.</p> <p>(b) Economical: total cost of ownership calculations improve the business case for electric vehicles due to their lower operating costs.</p> <p>(c) Social and health: electric vehicles can lead to improved driver experiences and reduced driver fatigue as a result of less noise, fumes and vibrations.</p> <p>(d) Reputational: fleet electrification demonstrates an ethical and forward-thinking organisation that is on top of emerging technologies.</p> <p>4. Sets a target of 100% of pool cars in Council's passenger fleet be transitioned to electric vehicles (not hybrid) by 2025 and this target be included as part of Council's new Environmental Action Plan.</p> <p>5. Develops an electric vehicle policy by December 2021 that considers:</p> <p>(a) Increasing the number of charging stations and placing them in highly visible areas to alert residents to their availability for community use.</p> <p>(b) Placing charging stations at car share parking spaces. (c) EV-only parking bays.</p> <p>(d) Ensuring all of Council's EV passenger fleet is highly branded identifying it as an EV, as this will show leadership in our commitment to reduce carbon emissions in our local government area.</p> <p>7. Develops fact sheets and other materials to promote EV use to the community.</p> <p>8. Investigates amending the Waverley Local Environmental Plan and/or Waverley Development Control Plan to include the requirement to provide charging stations in new strata buildings (80% of current charging is done at home).</p> <p>9. Investigates reducing the staff vehicle selection list from 22 options by at least 50% (with electric/hybrid vehicles being given priority within the new list) and incentivising electric/hybrid vehicles as the preferred staff option, and undertakes consultation with senior staff to determine how this might be achieved without negative impacts to Council.</p> <p>10. Officers report every six months, as per current practice, on the overall fuel efficiency of the passenger fleet as measured in average CO<sub>2</sub> (g/km) per vehicle as defined by the Australian Government green vehicle guide.</p>	A&O	<p>Points 1, 2 and 3 - noted.</p> <p>4 - There are three (3) people movers within the current pool fleet that due to operational requirements and fit for purpose can't be changed to EV. There are however opportunities to convert additional vehicles within Parking Rangers to EV by 2025.</p> <p>5 - Council Officers are currently drafting an updated Fleet Policy and Procedure which relates to Council's passenger and truck fleet. This will assist with ongoing reduction of costs and greenhouse gas emissions from our vehicle fleet. This would not cover EVs in the community which could be undertaken through an Electric Vehicle Transport Strategy. 5 (d) Fleet Services to work with Communications &amp; Sustainability on branding to promote our electric vehicles out in the community.</p> <p>8 - Currently the Waverley DCP requires EV charges to be installed in all multi-residential developments as per section 8.8 of the DCP as amended in 2018.</p> <p>9. Completed</p> <p>10. Reporting in progress</p>
CM	25/05/2021	Notice of Motion	CM/8.1/21.05	40 km/h Pedestrian Zone - Bondi Beach (A18/0579)	<p>1. Commences plans to extend the current 40 km/h pedestrian zone in Bondi Beach to cover the area:</p> <p>(a) Up to but not inclusive of Bondi Road.</p> <p>(b) Up to but not inclusive of Wellington Street.</p> <p>(c) Up to and including a section of Blair Street at an appropriate location.</p> <p>(d) Inclusive of the Ben Buckler streets of Hastings Parade, Bay Street, Brighton Boulevard and Ramsgate Avenue.</p> <p>2. Contacts Transport for New South Wales at the appropriate time to seek support and funding for this project.</p> <p>3. Notes that a local area traffic management study is planned to commence in the second half of 2021.</p>	A&O	Investigation being undertaken in collaboration with TfNSW.
CM	25/05/2021	Notice of Motion	CM/8.2/21.05	Intersection Improvements - Bondi and North Bondi (A03/0042-04)	<p>1. Recognises the importance of public bus transport for residents of the Eastern Suburbs.</p> <p>2. Prepares designs for the intersection of O'Brien/Hall and Glenayr, Bondi, and for the intersection of Mitchell/Hardy and Murrivierie, North Bondi, to improve:</p> <p>(a) Bus transit through the respective intersections.</p> <p>(b) Pedestrian safety outcomes.</p> <p>(c) Traffic calming.</p> <p>(d) And increase footpath space for outdoor seating for adjacent shops where appropriate.</p>	A&O	<p>1. Noted</p> <p>2. Destination Hall Street - Street as Shared Spaces project considering first location as well as the current LATM in progress. Mitchell/Hardy and Murrivierie to be progressed.</p>

CM	22/06/2021	Notice of Motion	CM/8.3/21.06	Metered Parking and Footpath Seating	<p>1. Notes that many areas of Waverley, especially commercially zoned areas, have existing metered parking and/or footpaths where outdoor seating is currently present or would be permissible.</p> <p>2. Develops a methodology for footpath and road infrastructure works which makes use of financial feasibility analysis recognising that road space where metered parking exists generates revenue and that footpath space can generate revenue through outdoor seating licences.</p> <p>3. Notes that the corner of Francis Street and Campbell Parade, Bondi Beach, is one such location where there is both metered parking and commercially used premises and applies this methodology to examine the feasibility of undertaking footpath reconstruction re-alignment and widening works which would extend current metered parking spaces and create footpath areas suitable for outdoor seating for adjacent commercial premises while at the same time improving pedestrian and vehicle safety and public amenity.</p> <p>4. Prepares two separate reports:</p> <p>(a) Detailing the method and analysis as described making use of the project for Francis Street and Campbell Parade as a practical example. Details how such projects may be accounted in Council's Long Term Financial Plans.</p> <p>(b) A schema of works for the corner of Francis Street and Campbell Parade, specifying estimated capital cost and revenue potential from such works.</p>	A&O	<p>1. Noted</p> <p>2. Investigation by the Asset Systems &amp; Planning Team is being undertaken.</p> <p>3. Noted</p> <p>4. This length of Campbell Parade not scheduled for upgrade in next 1-2 years.</p>
CM	22/06/2021	Notice of Motion	CM/8.4/21.06	Rodney Reserve - Landslip	<p>officers:</p> <p>1. Investigate the methodology of the Rodney Reserve sports field upgrade to establish:</p> <p>(a) What the reduced levels (RLs) were before and after the upgrade.</p> <p>(b) Was any provision made in the design for run off on the eastern side of the field.</p> <p>(c) If any levels of the original playing fields were levelled or changed.</p> <p>(d) If any underground irrigation resulted in water pooling on the eastern edge of the playing field.</p> <p>2. Report back to Council to establish whether any further channeling or provision for any runoff needs to take place or any subsequent work on the irrigation system to ensure that no further pooling takes place which could result in a further landslip.</p>	A&O	Investigation to be progressed.
CM	22/06/2021	Notice of Motion	CM/8.6/21.06	CSIRO Radio Astronomy Facility, Rodney Reserve - State Heritage Listing	<p>1. Commences proceedings to nominate the CSIRO Radio Astronomy facility in Rodney Reserve on the State Heritage list.</p> <p>2. Notes that the facility meets all of the following criteria for listing in that:</p> <p>(a) The item is of local significance.</p> <p>(b) The item is of significance throughout NSW.</p> <p>3. Notes that all the research on the item is already available.</p>	PS&C	<p>1. Heritage inventory sheet have been completed, Heritage study and interpretation strategy being undertaken in the development of the PoM in 2021.</p> <p>2 and 3 noted</p>
CM	22/06/2021	Notice of Motion	CM/8.8/21.06	Unceded Aboriginal Sovereignty	<p>That:</p> <p>1. Council officers, in consultation with the Reconciliation Action Plan Advisory Panel, prepare a report in consultation with the Panel, Aboriginal community elders/organisations, statutory authorities, agencies and advocates on how the concept and issue of 'unceded Aboriginal sovereignty' can be dealt with into the future.</p> <p>2. Inclusive of the diversity of Aboriginal Islander community opinion on the term/phrase 'sovereignty never ceded', a Council officer's report cover research into local historical as well as contemporary elements of the broader community discussion on First Nations Sovereignty, treaties, selfdetermination, constitutional recognition and related matters through the consultation of a 'Have a Say' process.</p> <p>3. Council notes in these reports the following points:</p> <p>(e) There has never been a constitutionally recognised/endorsed treaty with Australian First Nations peoples.</p> <p>(f) The timetable for a referendum on Aboriginal Islander constitutional recognition has been rescheduled and stalled a number of times since its initial inception/impetus during the term of Australia's first woman Prime Minister, Julia Gillard, and former Senator Bob Brown.</p> <p>(g) It is 13 years since Prime Minister Kevin Rudd's National Apology covering issues of the Stolen Generations, for which a 13 February 2008 public big screen telecast at Bondi Pavilion Community Cultural Centre event inclusive of local school students organised by Council.</p> <p>(h) Council has shown advocative leadership on Aboriginal Islander political cultural contexts by:</p> <p>(v) Hosting at Waverley Oval the 26 January 'Survival Day' community concert gathering at the turn of the century.</p> <p>(vi) Commencing Council's Reconciliation Australia endorsed 'Innovate' Reconciliation Action Plan (RAP).</p> <p>(vii) Formally receiving under the Mayoralty of Councillor John Wakefield at a 26 January citizenship ceremony the Sydney-Newcastle Regional Aboriginal Lands Council's 'SACRED Principles' document from Mr Chris Ingrey, CEO of the La Perouse Local Aboriginal Land Council.</p> <p>(viii) Supporting through the Eastern Region Local Government Aboriginal Torres Strait Islander Committee Forum (ERLGATSIF) ongoing work in the engagement between municipal/shire councils, Aboriginal Land Councils, the NSW Local Government Aboriginal Network, Local Government NSW, Australian Local Government Association (ALGA) and the wider Community.</p> <p>(e) Implementation of the recommendations of the Royal Commission into Aboriginal deaths in police and prison custody is an important part of the relationship between local councils and police area commands, and this issue has recently been raised for the Waverley Police Area Command Committee.</p> <p><b>CONTINUES BELOW</b></p>	CC&CE	An initial discussion took place at the first RAP Advisory Committee Meeting in July. Further discussion to take place in 2022.

					<p>(f) Council has still not fully implemented all the recommendations from its 2007 Aboriginal Heritage Survey.</p> <p>(g) Recently as part of Bondi Pavilion Stakeholders Committee, Council engaged with Auntie Rhonda Dixon Grovenor in her capacity as community Darug Elder and through that relationship a cultural smoking ceremony by Elder Uncle Max Dhulumunmun for the Bondi Pavilion Community Cultural Centre was celebrated as part of the Mayor's end of year Gathering 2017.</p> <p>4. Council further notes that:</p> <p>(a) The Fraser government included the first Aboriginal Federal parliamentarian, Neville Bonner. In 1976, Parliament passed the Aboriginal Land Rights Act 1976, which, while limited to the Northern Territory, affirmed 'inalienable' freehold title to some traditional lands.</p> <p>(b) On 27 May 1967, Holt's referendum cleared the way for the national government to make laws for Aboriginal people and removed section 127 of the Constitution, which excluded Aboriginal people from being counted in the census.</p> <p>(c) Menzies established the Australian Institute of Aboriginal Studies (later known as AIATSIS) at the urging of Billy Wentworth to conserve Indigenous heritage, language and culture.</p> <p>(d) The Liberal Party has delivered the first Indigenous member of Federal Parliament in Senator Neville Bonner, from the Jugarah people in the southwest Queensland, and the first Indigenous Cabinet Minister in Ken Wyatt MP, who belongs to the Noongar in the southwest and the Yamatji in Midwest Western Australia.</p> <p>(e) Malcolm Turnbull was the first Australian Prime Minister to speak in an Aboriginal language in Federal Parliament. This reflected his respect to the culture and the people on the land on which we were deliberating.</p> <p>(f) The Liberal Prime Minister John Howard steadfastly refused to apologise to the Stolen Generations of Indigenous children.</p>		
CM	26/10/2021	Notice of Motion	CM/8.1/21.10	Bronte Park and Beach - Primary Access Point (A16/0168)	<p>1. Notes that the Bronte Park and Beach Plan of Management recognises issues of accessibility and makes provision for paths to be regraded to meet accessibility standards.</p> <p>2. Notes that community representation has indicated concerns that entrance paths into Bronte Park from Bronte Road are inadequate and inconvenient, and not wide enough for a reasonable volume of pedestrian traffic.</p> <p>3. Develops design options for:</p> <p>(a) Improving and making compliant with AS1428 Australian Standards for Access and Mobility the shared way access path from the Bronte Village Centre and bus terminal into Bronte Park and onto the promenade.</p> <p>(b) Widening paths within the park to enable a good flow of pedestrians and address bottlenecks during peak times.</p> <p>(c) A separate entrance path into Bronte Park opposite the pedestrian crossing.</p> <p>4. Officers report to Council on design options, program and funding implications.</p> <p>5. Notes that construction funding would be considered in the development of future Capital Works budgets.</p>	A&O	Priority Open Space Planning team projects include preparation of Plans of Management for all parks as well as design and delivery of Waverley Park upgrades.
CM	26/10/2021	Notice of Motion	CM/8.2/21.10	Customer Service Centre (A02/0777)	<p>1. Notes that \$300,000 is already allocated for improvements to the Customer Service Centre in 2022–23 of the Long Term Financial Plan (LTFP) within the Strategic Asset Management Program (SAMP), with additional funding to be allocated for building improvements in future years of the LTFP.</p> <p>2. Officers consider including the following in any proposed design of the Customer Service Centre fit within the existing footprint:</p> <p>(a) Improved accessibility.</p> <p>(b) An improved Planning and 'Have Your Say' area, with spaces for group conversation and technology access.</p> <p>(c) Space that could be available for community venue hire.</p> <p>(d) Providing level access to public amenities from Spring Street, including an accessible toilet.</p> <p>(e) Improved staff accommodation.</p> <p>(f) Maintaining an enhanced JP service function.</p> <p>3. Officers report back to Council with options and costings.</p>	CC&CE	Medium and long terms strategies for the Customer Service Centre to be considered in conjunction with Property
CM	26/10/2021	Notice of Motion	CM/8.3/21.10	Hard Rubbish Waste Collection (A16/0227)	<p>1. Notes that a review of waste services is being undertaken by Council's Waste and Recycling Service Manager and a report will come to Council early in 2022.</p> <p>2. Investigates adding a mapping system dedicated to Council's waste collection processes accessed via Council's website.</p> <p>3. Considers additional Your Call Clean Ups to align with Randwick Council, which offers one scheduled collection and five booked collections per year.</p> <p>4. Considers an online booking system and developing service standards on waiting times or a prioritisation system for Your Call Clean Up collections to prevent residents dumping hard rubbish on their footpaths due to a time delay in being able to access a scheduled collection.</p> <p>5. Investigates how Woollahra and Randwick Councils discourage trade and other non-residential waste being dumped in their publicly available hard rubbish clean up zones, as this type of waste has significant cost implications for Council and creates pollution issues.</p>	A&O	<p>1. Noted</p> <p>2. Investigation in progress.</p> <p>3. Under consideration.</p> <p>4. This is being prioritised with procurement in progress.</p> <p>5. Investigation in progress.</p>
CM	26/10/2021	Notice of Motion	CM/8.6/21.10	Bondi Beach Stairs - First Nations Language Art (A18/0189)	<p>1. Council refers to the Reconciliation Action Plan (RAP) Advisory Committee the discussion of a potential cultural art and language project using First Nations artists and language holders with local 'connections to country' to place Aboriginal art and interpretive language on the main Bondi Beach stairs (vertical faces) between the promenade and the beach sand, with a report from the RAP to come back to Council for consideration with a funding source.</p> <p>2. As well as State and National government funders for this project, Council considers sourcing grant funding from agencies participating in the United Nations International Decade 2022–2032 of Indigenous Languages to resource this project.</p>	CC&CE	To be referred to the RAP Advisory Committee in September



CM	26/10/2021	Notice of Motion	CM/8.7/21.10	Bondi Pavilion Amphitheatre - First Nations Sandstone Carving (A15/0272)	<p>1. Council notes that:</p> <p>(a) A decision on the amphitheatre at Bondi Pavilion is still subject to further investigation and that no decision as to its construction has been made.</p> <p>(b) A further report will come back to Council in early 2023 in relation to clause 1(a) above.</p> <p>2. In the event that an amphitheatre at Bondi Pavilion is approved by Council, and subject to Reconciliation Action Plan (RAP) Advisory Committee and Public Art Committee recommendation and a report coming back to Council, Council consults on potentially using some replicative Aboriginal sandstone carvings, which reference rock carvings in the boondiboondi Bondi area, in the design options for a reimagined Bondi Pavilion amphitheatre, using First Nations artists and knowledge holders with local 'connections to country' and observing First Nations protocols with cultural sensitivities.</p> <p>3. That as well as State and National government funders for this project, Council considers sourcing grant funding from agencies participating in progressing the United Nations Declaration on the Rights of Indigenous Peoples.</p>	CC&CE	The amphitheatre is currently in early stage consultation.
CM	26/10/2021	Notice of Motion	CM/8.9/21.10	First Nations Calendar - Sovereignty/Freedom Day (A18/0112)	That Council refers a discussion to the Reconciliation Action Plan (RAP) Advisory Committee on the topic of marking 'Sovereignty Day', or 'Sovereignty Day', 22 August, as an annual additional day on the First Nations community calendar that can reference the unceded sovereignty asserted by First Nations peoples and act as a focus day for discussions on the path to treaties and declarations of understanding for Australia's nationhood, and a report comes back to Council.	CC&CE	
CM	23/11/2021	Notice of Motion	CM/8.2/21.11	Accessibility in Waverley (A21/0205)	<p>That Council officers, as part of the draft Disability Inclusion Action Plan (DIAP) currently on exhibition until 20 December 2021, identify what needs to be done to optimise accessibility and inclusion for Waverley to become the most accessible place in NSW, including consideration of the following:</p> <p>1. Conducting access audits of commercial and villages centres to plan and prioritise continuous paths of travel and installation of kerb ramps, accessible toilets, seating, lighting, safe crossings and pickup/drop-off parking spaces.</p> <p>2. Updating 'Discover Waverley' with the information from the audits to help people plan their journey.</p> <p>3. Progressively upgrading play spaces as outlined in the Inclusive Play Space Study and Open Space Strategy.</p> <p>4. Developing an Inclusive Tourism strategy and link information into the NSW Destination website.</p> <p>5. Establishing a walking and mobility working group to progress pedestrian access under the DIAP and People, Movement and Places Strategy. The working group could have representatives from the Access and Inclusion Advisory Panel and Cycling Advisory Committee, and staff from Community Services and Transport Planning.</p>	CC&CE	
CM	23/11/2021	Notice of Motion	CM/8.3/21.11	Customer Service Centre - Extended Opening (A21/0461)	<p>1. Investigates Saturday morning openings (physical and by phone) for the Customer Service Centre on a six-month trial, with a report including staff costs and a potential communications action plan to come back to Council.</p> <p>2. Notes that Council is upgrading technology to improve and expedite the customer experience.</p> <p>3. Notes that Council is currently consulting on the Customer Experience Strategy.</p>	CC&CE	The Customer Experience Strategy adopted by Council in August 2022 includes the introduction of the Welcome Centre at Bondi Pavilion which will provide access to customer service functions 7 days per week (physical and by phone). A report will come back to Council to provide an update on this initiative including uptake of the service.
CM	15/02/2022	Notice of Motion	CM/8.1/22.02	Solar on Residential Strata Buildings (A20/0448)	<p>1. Liaises with industry and local sustainability experts to recommend best practice options for Council to enable the uptake of rooftop solar and battery storage (where feasible) in residential flat buildings and other buildings with residential use (e.g. mixed use development, shop top housing development, dual occupancy, boarding houses) in the Waverley local government area.</p> <p>2. Identifies any eligible grants from bodies such as the Australian Renewable Energy Agency (ARENA) that may be able to support the implementation of the project.</p> <p>3. Officers prepare a report to Council that includes an outline of the feasibility, options, costs, timelines and requirements of this program, including any procurement issues.</p> <p>4. Assuming its feasibility, integrates the program into the next draft Environmental Action Plan.</p>	PS&C	
CM	15/02/2022	Notice of Motion	CM/8.5/22.02	100% Renewable Energy (A02/0131)	<p>1. Prioritises actions and programs that support the community to achieve net zero emissions.</p> <p>2. Incorporates innovative activities that enable the community to generate, use, store, own and operate or purchase 100% renewable energy into the next Environmental Action Plan (EAP).</p> <p>3. Identifies how recent amendments to NSW legislation (Energy Legislation Amendment Bill 2021) allowing Councils to host public and community battery storage for renewable energy can assist community energy initiatives.</p> <p>4. Ensures that actions and programs identify Council, incorporated organisations and co-operatives, such as clubs, aged care homes, for ownership and distribution of any small-scale battery storage within Waverley.</p> <p>5. Officers prepare a report to Council by June 2022, or as early as possible thereafter, outlining the scope of this very significant project, including interim targets, and how it is to be delivered over the next eight years.</p> <p>6. Outlines its own operational, infrastructure and construction emissions reductions to date in the EAP to demonstrate community leadership towards net zero by 2030.</p>	PS&C	

CM	15/02/2022	Notice of Motion	CM/8.6/22.02	Tree at 15 Consett Avenue, Bondi Beach (DA-552/2021)	<p>1. Calls for nominations of the Mediterranean Holm Oak, located on private property at 15 Consett Avenue, to be added to the Waverley Council Significant Tree Register. The tree can clearly be seen from Hall Steet, Consett Avenue and Jacques Avenue, as well as homes along Francis and Edward Streets.</p> <p>2. Notes that Council's Tree Management staff already refer to the tree as significant.</p> <p>3. Notes that the tree is covered by a Tree Preservation Order (TPO-487/2009).</p> <p>4. Notes that the Significant Tree Register has not been updated since January 2012.</p>	A&O	<p>The process to have the Mediterranean Holm Oak included in the Significant Tree register has not yet been initiated. The Tree management team have not yet been officially notified of 'ownership' of the subject tree (neighbour dispute on tree location and ownership).</p> <p>It should be noted the subject tree is protected under the current DA provisions and a development consent cannot over-ride a common law right of ownership.</p> <p>A review of the current Significant Tree Register for the Waverley LGA is forecast to begin in FY 22/23.</p>
CM	15/03/2022	Notice of Motion	CM/8.1/22.03	Annual Volunteer Fair (A16/0638)	<p>1. Investigates hosting an annual Volunteer Fair for volunteer organisations in Waverley to promote their organisations and for residents and others to find volunteer organisations.</p> <p>2. Officers liaise with large volunteer organisation in the area such as One Big Kitchen, St Vincent de Paul, Wayside, Surf Clubs, Lions, Rotary, SES and others to gauge interest and need for such an event.</p> <p>3. Aims to hold the first Volunteer Fair in 2022.</p> <p>4. Officers prepare a report to Council by August 2022 that outlines the costs, timelines, consultation outcomes, and requirements of this project including any procurement issues.</p>	CC&CE	
CM	15/03/2022	Notice of Motion	CM/8.2/22.03	Raleigh Street and Lola Street, Dover Heights - Drainage Pit (A03/0804)	<p>1. Notes the severe flooding in Raleigh Street and Lola Street, Dover Heights, as a result of the recent heavy rainfall.</p> <p>2. Notes the officers' determination that an additional drainage pit is required at or near the junction of Raleigh Street and Lola Street and that a new pipeline will be constructed.</p> <p>3. Directs officers to carry out any further investigations as may be required and prepare a design for the construction of the drainage pit and pipeline as a matter of urgency.</p>	A&O	
CM	15/03/2022	Notice of Motion	CM/8.3/22.03	Bondi Junction Cycleway - Safety (A14/0193)	<p>1. Notes that the Bondi Junction Cycleway is nearing completion, with only the section in front of the bus depot on West Oxford Street yet to commence. The cycleway from St James Road to Waverley Mall is expected to be operational from late March/April 2022.</p> <p>2. Notes that 'Safety by Design' initiatives will be introduced into the Oxford Street Mall in the second half of 2022.</p> <p>3. Investigates ways to improve the safety of pedestrians and cyclists in Bondi Junction resulting from the introduction of the new cycleway, such as:</p> <p>(a) Clearly distinguishing between the footpath and the cycleway on Spring Street by, for example, tactile paving, blisters and/or spaced planter boxes.</p> <p>(b) Installing temporary educational cyclist 'Give Way and Stop' signs on the cycleway at conflict points.</p> <p>(c) Installing 'No Cycling' and 'Cyclist Detour' signage at each end of the Oxford Street Mall at an appropriate time to allow transition for using the new cycleway.</p> <p>(d) Reducing the regulatory speed limit in the Oxford Street bus transit lane between Bronte Road and Adelaide Street from 50 km/h to 30 km/h.</p> <p>(e) Commencing an education campaign to encourage cyclists to ride through Spring Street rather than through Oxford Street Mall.</p> <p>(f) Improving compliance with bin placement on Spring Street.</p> <p>(g) Improving 'No Entry, Buses, Taxis Excepted' compliance into Grosvenor Street by additional signage in Bronte Road, both on poles and on the road.</p> <p>4. Immediately commences the process to update the Bondi Junction cycle route in the Waverley Bike Plan 2013 to reflect the new cycleway route via Spring Street.</p> <p>5. Takes appropriate steps to:</p> <p>(a) Move commercial rubbish bins placed on the Spring Street cycleway.</p> <p>(b) Educate owners and occupiers in Spring Street of the correct location to place commercial bins.</p> <p>(c) Issue fines for repeated offenders if appropriate.</p> <p>6. Officers prepare a report on the above matters for Council, and where relevant Traffic Committee, consideration.</p>	A&O	<p>1. Noted</p> <p>2. Noted</p> <p>3. Ongoing review in progress and implementation of improvements as cycleway in use.</p> <p>4. Noted</p> <p>5. Ongoing.</p> <p>6. Report to be prepared.</p>
CM	15/03/2022	Notice of Motion	CM/8.5/22.03	Equal Pay for Equal Play (A22/0083)	<p>1. Ensures that sporting organisations and clubs that receive grants and funding from Council provide:</p> <p>(a) Equal prize money for both boys and girls, and men and women, at all levels of competition.</p> <p>(b) Equal opportunity (entry positions, space, time, training, resources) for girls and boys, and men and women to participate in events including competitions and training.</p> <p>(c) An actionable strategy to increase the participation, engagement and ongoing support of women and girls at all levels of competition.</p> <p>2. Affirms that organisations and clubs that do not currently satisfy these criteria can still receive support if they have concrete plans to implement these by 2025.</p>	A&O	<p>This will be included in the EOI process in late 2022/early 2023 for sports clubs licences.</p>

CM	12/04/2022	Notice of Motion	CM/8.1/22.04	Carrington Road, Bronte Road and Victoria Street Intersection, Waverley - Red Light Speed Camera (A03/0537)	<p>1. Notes that the intersection of Carrington Road, Bronte Road and Victoria Street, Waverley, is a dangerous intersection and there is no available data on the number of cars that frequently run the red lights.</p> <p>2. Investigates the need for the installation of a red light speed camera with Transport for NSW (TfNSW).</p> <p>3. Consults the community, Waverley Police and TfNSW on the installation of a red light speed camera at the intersection of Carrington Road and Bronte Road.</p> <p>4. Develops a methodology for data collection with Waverley Police on the dangerous traffic conditions at the intersection necessary to meet the criteria for consideration of the installation of red light speed cameras.</p> <p>5. Meets with the community to discuss the implementation of the strategy and support the gathering of the data.</p> <p>6. Using the gathered data, works with TfNSW to install a red light speed camera at the intersection.</p> <p>7. Officers prepare a report to Council with a plan to achieve the above.</p>	A&O	<p>1. Noted</p> <p>2 - 6. Discussion in progress with TfNSW</p>
CM	12/04/2022	Notice of Motion	CM/8.2/22.04	Miller Street, Bondi - Streetscape Upgrade (A03/0747)	<p>1. Notes that the community has a desire that Miller Street, Bondi, is a safe pedestrian street.</p> <p>2. Undertakes a design of a streetscape upgrade that considers the following:</p> <p>(a) Narrow either end of the street to the width that a large truck can pass.</p> <p>(b) Make small speed bumps or pebbled surface at either end of the street.</p> <p>(c) Increase planting and traffic islands within road at either end of the street.</p> <p>(d) Plant an indigenous garden with information about how to use foods.</p> <p>(e) Increase and encourage grass verge gardens and planting.</p> <p>(f) Create seating where neighbours and pedestrians can sit and talk or work on street projects.</p> <p>(g) Set up community notice boards at either end with information about the area's history and connections, such as indigenous names/people/history, Margaret Whitlam's house, original homesteads, local school, church.</p> <p>(h) Set up a 'found-it-on-the-corner' spot where people can put lost items or notices about things they have lost.</p> <p>(i) Establish a street library.</p> <p>(j) Install one or more EV charging hubs.</p> <p>(k) Support community days about gardening, solar technologies, seasonal planting, produce sale and exchange, garage sales, clothes swaps and learn-to-ride-a-bike days.</p> <p>(l) Implement periodic pedestrian/bike-only days.</p> <p>3. Undertakes community consultation on the design to ensure residents are satisfied with the design.</p> <p>4. Officers prepare a report to Council on the consultation outcomes and the budget source for the project.</p> <p>5. Notes that this project is to be considered independent of the planned traffic study in the area.</p>	A&O	<p>1. Noted</p> <p>2. Traffic study in Sth Bondi in progress. Once complete planning will commence for consultation to address this motion.</p>
CM	12/04/2022	Notice of Motion	CM/8.3/22.04	St Charles' Primary School, Waverley - Bus Stop Removal (A03/0537)	<p>1. Notes that St Charles' Primary School wishes to remove the bus stop at the front of the school as no children from the school use the bus and it is inconvenient and unsafe in that location next to the school drop-off and pick-up zone. The school has unsuccessfully lobbied for five years to achieve this outcome.</p> <p>2. Investigates the removal of the bus stop outside St Charles' Primary School on Carrington Road with Transport for NSW including consultation with the community and transport unions.</p> <p>3. Officers report back to Council or the Waverley Traffic Committee on the outcome of the investigation.</p>	A&O	<p>1. Noted</p> <p>2. Discussions in progress with TfNSW and Transdev John Holland.</p>
CM	17/05/2022	Notice of Motion	CM/8.1/22.05	Queens Park Laneway Safety (A22/0153)	<p>1. As a precursor to investigating a program of changes to laneways across Waverley, investigate measures to reduce vehicle speed and volumes, as well as improving the safety of pedestrians, in the laneways of Queens Park such as:</p> <p>(a) Introducing speed limiting devices, including raised thresholds and different surface treatments of the lane.</p> <p>(b) Introducing 10 km/h shared zones.</p> <p>2. Uses Alt Lane, Queens Park, to trial the recommended changes from the above investigation following community consultation, a Councillor briefing, and then a report to the Waverley Traffic Committee.</p> <p>3. Notes that speed and volume counts are currently underway in Alt Lane.</p> <p>4. Alerts the NSW Police to the unsafe speeding and illegal 'wrong way' vehicular movement alleged to be occurring in Alt Lane, and raises these matters for review at the next community precinct safety committee of the Eastern Suburbs Police Area Command.</p> <p>5. Conducts an education program about the Street Play program for residents whose properties adjoin laneways in Waverley.</p>	A&O	Referred to the Traffic and Transport team for review of Alt Lane, Queens Park, as a trial to a potential review across the local government area for all laneways.
CM	17/05/2022	Notice of Motion	CM/8.3/22.05	Raised Pedestrian Crossings - Dover Heights (A14/0145)	<p>1. Investigates installing a raised pedestrian crossing:</p> <p>(a) In Blake Street, Dover Heights, at the Military Road intersection.</p> <p>(b) Opposite Dudley Page Reserve, Dover Heights.</p> <p>2. Identifies a funding source for the construction of the raised pedestrian crossings.</p> <p>3. Receives a report with recommendations and an implementation timeline.</p>	A&O	Refer to Traffic and Transport for action.

CM	19/07/2022	Notice of Motion	CM/8.1/22.07	Bronte Pool Resurfacing (A22/0224)	<p>1. Notes that:</p> <p>(a) There has been considerable time, effort and money spent on resurfacing Bronte Pool to ensure it operates and is maintained at a level that is appropriate given its popularity and is safe to use.</p> <p>(b) The last major pool resurfacing occurred in 2016, which saw the pool closed for over five weeks.</p> <p>(c) Large pieces of the surface of the pool have lifted as a result of the constant movement of the pool.</p> <p>(d) Sections of the pool floor and wall, and the steps at the top of the pool, have lifted creating sharp edges, which also pose a hazard to swimmers and other users of the pool.</p> <p>(e) The old lime lining of Bronte Pool appeared to weather well and accommodate the ongoing pool movements.</p> <p>(f) Officers make safe any sharp edges as required each time the pool is emptied for cleaning.</p> <p>2. Officers:</p> <p>(a) Continue to make safe the Bronte Pool surfaces as necessary.</p> <p>(b) Investigate:</p> <p>(i) The appropriateness and cost effectiveness of reverting to the original style of pool surface of lime.</p> <p>(ii) Other suitable surfaces that are able to withstand a hostile ocean environment and are flexible enough to accommodate the movement of the pool.</p> <p>(c) Advise of potential costs and budget allocation.</p> <p>3. Receives a report outlining findings and options on how to proceed.</p>	A&O	<p>1. Noted</p> <p>2. Consultant engaged on the pool pump design to provide advice on the options.</p> <p>3. To be prepared once 2 complete.</p>
CM	19/07/2022	Notice of Motion	CM/8.4/22.07	Beaumont Street, Rose Bay - Traffic Calming (A03/0569)	<p>1. Notes that the 85th percentile traffic speeds in Beaumont Street, Rose Bay, are higher than a desirable 40 km/h.</p> <p>2. Notes that Beaumont Street is narrow, windy and steep, with a single travel lane for most of its length.</p> <p>3. Investigates the introduction of a reduced speed limit, such as 30 km/h, and traffic calming measures, including speed humps and other solutions, to decrease the speed of traffic in Beaumont Street to significantly improve the safety of pedestrians, especially children, and to reduce the incidence and potential for cars to be sideswiped and to be involved in an accident because of excess speed.</p> <p>4. Officers prepare a report to the next Waverley Traffic Committee with options and recommendation.</p>	A&O	Transport for NSW (TfNSW) is the approving body for speed changes. Reduction of the speed limit to 30 km/h for a single street is not supported. TfNSW has supported a reduction to 30 km/h for CBD areas in Liverpool and Manly. The driving force behind the reduction in the speed limit has been high pedestrian activity. This does not apply to Beaumont Street. The earliest an assessment of implementing traffic control devices such as speed humps for Beaumont Street could be facilitated is the financial year 2023–24. It would be prudent to combine this review with a greater study that covers the Dover Heights/Rose Bay/Vaucluse area.
CM	19/07/2022	Notice of Motion	CM/8.5/22.07	Local First Nations Community Visibility for NAIDOC and Reconciliation Weeks (A03/0905)	<p>1. For future NAIDOC and Reconciliation Week programs, Council officers explore more synergies in the networks between the Reconciliation Action Plan (RAP), RAP Advisory Committee, the new Bondi Pavilion and the Bondi and Districts Chamber of Commerce to express the visibility of our local First Nations cultural community practitioners upon the ‘world stage’ that is the new Bondi Pavilion Community Cultural Centre and Bondi Beach.</p> <p>2. This discussion be progressed in consultation with Council’s RAP Advisory Committee and local First Nations resident networks with a view to more visible involvement of our local First Nations community in cultural expressions.</p>	CC&CE	
CM	19/07/2022	Notice of Motion	CM/8.6/22.07	Friends of Waverley Library - Re-establishment (A05/0535-02)	That Council investigates a process for re-establishing the Friends of Waverley Library.	CC&CE	
CM	19/07/2022	Notice of Motion	CM/8.7/22.07	Soft Plastic Recycling Services (SF19/2823)	<p>That Council, as part of its commitment to Plastic Free July:</p> <p>1. Investigates the establishment of a soft plastic, textile, batteries and e-waste, used and unused electrical goods recycling collection service by Council.</p> <p>2. Provides enhanced community education on the options for recycling waste of this type.</p> <p>3. Receives a report at the November Council meeting with the outcomes of the investigation and options for proceeding with implementation.</p>	A&O	Will be incorporated in Waste Strategy planning to be reported to Council in November 2022.

**REPORT**  
**FC/5.2/22.09**

**Subject:** Housing Advisory Committee - Community Membership

**TRIM No:** A10/0353

**Author:** Annette Trubenbach, Executive Manager, Community Services

**Director:** Meredith Graham, Acting Director, Community, Culture and Customer Experience

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**RECOMMENDATION:**

That Council:

1. Extends the term of the community members of the Housing Advisory Committee until 1 December 2022.
2. Adopts the Housing Advisory Committee terms of reference attached to the report (Attachment 1), noting the extension of the membership term from 12 to 24 months.
3. Calls for expressions of interest for new community members of the Housing Advisory Committee at the end of the current term.
4. Receives and notes the minutes of the Housing Advisory Committee meetings held on 21 July and 20 October 2021 attached to the report (Attachments 2 and 3).

**1. Executive Summary**

Under the terms of reference (TOR) for the Housing Advisory Committee, four suitably qualified members of the community and subject matter experts are appointed for a period of 12 months. Its key objectives are to enable detailed discussion and analysis of social and affordable housing provision in the context of Council's strategic and operational goals, and to provide perspectives and comment for consideration by Council staff and Council.

The committee is now approaching the end of its current term (18 months due late Council elections). Due to the committee's delayed start and impact of the COVID-19 pandemic, it is recommended that Council invite current members to extend their term until 1 December. This would enable Council officers to convene one more meeting before the end of the year, conduct an expression of interest (EOI) process supported by updated TOR and present to Council for endorsement new member nominations early next year. This report also provides for noting the minutes of the first two committee meetings held in July and October 2021.

**2. Introduction/Background**

Council's Housing Advisory Committee was re-established last year. Community members were invited to serve on the committee from February 2021 to September 2022. However, the TOR provide for a 12-month term. Due to COVID-19 impacts and awaiting completion of the consultant's review report on social and affordable housing in Waverley, the Committee did not meet until July 2021. Since its inception, three committee meetings have been held, two online and one (June 2022) in person.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 22 June 2021	CM/7.9/21.06	That Council appoints the following individuals to the Housing Advisory Committee from 1 July 2021 to 4 September 2022: <ol style="list-style-type: none"> <li>1. Stephanie Bbhim.</li> <li>2. Gabriela Quintana Vigiola.</li> <li>3. Carlo di Giulio.</li> <li>4. Mora Main.</li> </ol>
Council 20 October 2020	CM/7.3/20.10	That Council: <ol style="list-style-type: none"> <li>1. Reinstates the Housing Advisory committee.</li> <li>2. Adopts the Housing Advisory Committee Terms of Reference attached to the report (Attachment 1).</li> <li>3. Appoints the Mayor, Cr Masselos, as the Chair, Cr Lewis, Cr Keenan and Cr Betts as members of the Committee.</li> <li>4. Seeks expression of interest for up to four community representative members of the committee to serve a 19-month term from their appointment in February 2021 to September 2022.</li> </ol>

### 4. Discussion

The term of the current Housing Advisory Committee is due to end in September 2022. The last meeting was held in June. The proposed extension of the term to 1 December would enable officers to convene one more meeting, finalise necessary updates to the current TOR and following Council endorsement, commence an EOI process with the intention of Council endorsing nominations early in 2023.

The current committee has met three times, in July and October 2021, and in June 2022. The July meeting last year provided an introduction for the Committee to Council's current housing programs and plans for the future. Members were invited to share their perspectives on housing in Waverley in the October 2021 meeting, including key challenges and emerging trends identified, housing needs, and inspiring models for housing provision. The minutes of these two meetings are provided in Attachments 2 and 3.

At the June meeting this year, members were advised that they would have the opportunity to consider Council's plans for implementing the recommendations of the Social and Affordable Housing Review Report. Extension of the current term would enable officers to facilitate this which would complete the current schedule of work.

The amended TOR (Attachment 1) will enable inclusion of members of the consultative committee in planning for growth. Strategic planning work has resulted in the development of the Waverley Local Housing Strategy which included a renewed commitment by Council to work on increasing affordable housing stock. A new property strategy is in place. Council has also resolved to explore new models, partnerships and delivery options to optimise social and affordable housing outcomes. This provides the context and focus for discussion of the Committee.

It is recommended that the current members of the Housing Advisory Committee be offered the opportunity to extend their membership term to 1 December 2022. This would enable Council officers to convene one more meeting to enhance members' engagement experience and finalise the process for recruiting new members for 2023. Approval for extending the term in the TOR from the current 12 to the proposed 24 months would facilitate in-depth engagement around implementation of Council's social and affordable housing goals including the purchase/development of affordable and social housing properties and models for service delivery and evaluation.

## **5. Financial impact statement/Time frame/Consultation**

The extension of the Housing Advisory Committee and the proposed changes to the TOR have no direct financial implication. The new term for membership of the committee is expected to commence in February/March 2023 following endorsement of nominations by Council. If endorsed, the new 24 months terms would end early 2025.

## **6. Conclusion**

This report proposes that Council offers current members of the Housing Advisory Committee an extension of membership until 1 December 2022, while the EOI process for 2023 is being finalised. Council officers also propose updates to the Committee's TOR, including an extension of membership from 12 to 24 months.

## **7. Attachments**

1. Housing Advisory Committee - Terms of reference [↓](#)
2. Housing Advisory Committee - 21 July 2021 - Minutes [↓](#)
3. Housing Advisory Committee - 20 October 2021 - Minutes [↓](#)



# Housing Advisory Committee Terms of Reference



## Housing Advisory Committee Terms of Reference

Policy owner	General Manager
Approved by	Council
Date approved	
Commencement date	
TRIM Reference	A10/0353
Next revision date	
Relevant legislation/codes	Code of Conduct for Council Committee Members and Other Council Officials. Code of Meeting Practice
Related policies/procedures/guidelines	
Related forms	

## Housing Advisory Committee Terms of Reference

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1. Objective

The objective of this Committee is to enable detailed consideration of analysis and service/program information on Social and Affordable Housing in the context of Council strategic and operational goals, and to provide perspectives and comment for consideration by both Council staff and Council.

Background

Waverley Council has had a strong focus on the provision of social and affordable housing for its local community for many years. ~~As is widely recognised, the current housing environment is challenging for many people in the community, and gentrification continues to impact on Waverley's diversity.~~

Strategic planning work has resulted in the development of the Waverley Local Housing Strategy which included a renewed commitment by Council to work on increasing affordable housing stock. A new property strategy is in place and Council has endorsed key directions following a review of its ~~existing~~ social and affordable housing programs. Council has also resolved to explore new models, partnerships and delivery options to optimise social and affordable housing outcomes.

2. Authority

The Committee is an advisory body to Council that assists the Council to fulfil its functions. It does not have any delegated authority to act on behalf of Council. The advisory status of the Committee means that it may provide input to Council officers and make recommendations to Council or its Standing Committees.

3. Membership

Committee membership will comprise:

- The Mayor (or Mayor's nominee) and three Councillors.
- Up to four community representatives with skill sets relating to Social and Affordable Housing.

3.1 Appointment of Councillor members

The Councillor members of the Committee must be appointed by resolution of the Council.

The Council may resolve to appoint an alternate Councillor member to the Committee to attend meetings in the absence of one of the Councillor members. The alternate Councillor member will have the same voting rights as the Councillor member being replaced.

3.2 Appointment of community representatives

The community representatives may only be appointed to the Committee by resolution of the Council.

Moved (insertion) [1]

Deleted: and

Deleted: For more than 40 years,

Deleted: diverse

Deleted: more than 40

Deleted: For many of our residents, the current environment makes access to safe, appropriate and affordable housing challenging.¶

Deleted: a extensive external

Deleted: The Service Review is of particular importance. Housing affordability is undoubtedly an issue within the Waverley Local Government Area. Council's approach to contributing to housing affordability has developed over time and has not been reviewed recently. There do not appear to have been strong mechanisms in place for measuring service effectiveness. It is important that Council assesses the effectiveness of both its current operational arrangements and approach and its property portfolio.¶

Moved up [1]: The objective of this Committee is to enable detailed consideration of analysis and service and program information on Social and Affordable Housing in the context of Council strategic and operational goals, and to provide perspectives and comment for consideration by both Council staff and Council.¶

## Housing Advisory Committee Terms of Reference

The community representatives shall be sought by way of public advertisement inviting expressions of interest for assessment by a panel comprising the Mayor (or the Mayor's delegate), the three councillor members assisted by the Directors and staff assigned by the General Manager.

The Panel will evaluate the candidates against the following selection criteria:

- Demonstrated interest and connection with Waverley
- Availability to attend meetings and contribute to the work of the committee, and
- Expertise across the following areas:
  - Affordable and social rental housing
  - Relevant development and planning experience
  - Relevant asset management experience
  - Models for service delivery and evaluation

**Deleted:** Service effective evaluation and delivery models...

The Panel will recommend the community membership to Council for its determination.

Where there are more nominations than positions available, an eligibility list may be established, and if a vacancy arises during the Committee's term, the assessment panel will make an appointment from the list.

**Deleted:** If there is no list, the assessment panel may co-opt a member with relevant expertise for the remainder of the period of the term

### 3.3 Vacancies

A vacancy for a community member of the Committee will occur upon the resignation of the member, expiry of a term of appointment as outlined in Section 4 of this Terms of Reference, failure to attend without cause for three consecutive meetings, or removal of the member by resolution of the Council.

Vacant community member positions on the Committee must be filled by way of public advertisement inviting expressions of interest for assessment by the Panel, who will recommend a new member to Council. This will occur as soon as practical within the period of two Committee meetings.

However, Council may establish a pool of suitable candidates to fill future vacancies on the Committee. A candidate may be a member of the pool for a maximum period of 12-months.

### 3.4 Non-voting Invitees

The Committee will issue a standing invitation to the following people to attend meetings of the Committee as non-voting invitees:

- All non-member Councillors
- The General Manager
- All Directors
- The Chief Financial Officer
- The General Counsel

## Housing Advisory Committee Terms of Reference

Other Council staff may be invited by the Chair of the Committee to attend meetings as observers, advisors or to provide information and presentations as required.

Additional specialist advisors may be invited to attend meetings where required, at the discretion of the Chair or as part of work being reported by the General Manager.

Councillors who are not Committee members may attend meetings of the Committee. However, they are not entitled to:

- Give notice of business for inclusion on the agenda of the meeting;
- Move or second a motion at the meeting; or
- Vote at the meeting.

### 3.5 Chair of the Committee

The Mayor (or the Mayor's nominee) is the Chair of the Committee.

The Chair is to have precedence over the control and management of the meetings.

In relation to any procedural matter, the ruling of the Chair shall be final.

The Chair may call any member to order whenever in the opinion of the Chair it is necessary to do so.

Should the Mayor or the Mayor's nominee be unable to chair a meeting or part of a meeting, prior to the meeting the Mayor or the Mayor's nominee will nominate one of the councillor members to act as Chair for the meeting, or that part of the meeting as the case may be.

## 4. Term of Office

Councillor members of the Committee shall hold office for a 12-month term, as determined by Council in September each year.

Community members of the Committee shall hold office for ~~a two year term.~~

Deleted: the

Deleted: of appointment made by Council.

An individual member will cease to be a member of the Committee if the member has been absent from three consecutive meetings without having given reasons acceptable to the Chair for their absence.

## 5. Role and Responsibilities

The role of the Housing Advisory Committee is to assess, consider and provide perspectives and comment/advice/recommendations to Council staff and Council on a range of matters relating to Social and Affordable Housing, including:

- Planning matters as they relate to social and affordable housing.
- The strategic and operational effectiveness of its affordable social housing programs.

- The implementation of Social and Affordable Housing goals and objectives including the purchase, sale, replacement and development of affordable and social housing properties.
- Asset management strategies and approaches related to Social and Affordable Housing.
- Delivery options for Social and Affordable Housing.

The General Manager may also place before the Committee such other matters as they think fit where the Committee's input may add value.

## **6. Responsibility of Committee Members**

Members of the Committee are expected to:

- Understand the relevant legislation and regulatory requirements appropriate to the Council.
- Contribute the time needed to study and understand the papers provided.
- Apply good analytical skills, objectivity and good judgment.
- Express opinions frankly, ask questions that go to the fundamental core of issues, and pursue independent lines of enquiry.

### **6.1 Code of Conduct**

Members of the Committee must comply with Council's *Code of Conduct for Council Committee Members and Other Council Officials* in carrying out their functions as Committee members.

It is the personal responsibility of each Committee member to comply with the standards in the code of conduct and regularly review their personal circumstances with this in mind.

### **6.2 Conflict of Interests**

Committee members must declare any conflict of interests at the start of each meeting or before discussion of a relevant agenda item or topic. Details of any conflicts of interest should be recorded in the minutes.

Where Committee members at Committee meetings are deemed to have a real or perceived conflict of interest, it may be appropriate they be excused from Committee deliberations on the issue where the conflict of interest may exist.

Members of the Committee will be precluded from participating in any transactions involving Council's properties, including leases and sales.

For the avoidance of doubt, non-councillor members of the Committee are not 'designated persons'.

### **6.3 Confidential and Personal Information**

In the course of their work on the Committee, Committee members will be entrusted with

sensitive or confidential information about Council's operations.

Committee members must maintain the integrity and security of confidential and personal information in their possession, or for which they are responsible. Provisions concerning the use and security of confidential and personal information are set out in Part 7 of Council's *Code of Conduct for Council Committee Members and Other Council Officials*.

Should a Committee member become aware of any breach of security, or misuse of Council's confidential or personal information, they should inform the General Manager immediately.

#### **6.4 Media Protocol**

Committee members must not make public comment, including to the media and on social media, on any matter related to Waverley Council.

#### **6.5 Responsibilities of Non-voting Invitees, Observers and Non-member Councillors**

All non-voting invitees, observers and non-member Councillors must comply with sections 6.1-6.4 of this Terms of Reference.

### **7 Review of the Terms of Reference**

The Committee will review its Terms of Reference at least once every two years to ensure it remains current, relevant and accurately reflects the Committee's composition, role and responsibilities.

The Committee may make recommendations to the Council to change aspects of the Terms of Reference. However, the adoption of the Terms of Reference is the responsibility of Council.

## **8. Administrative Arrangements**

### **8.1 Committee Support**

Council Officers assigned by the General Manager will support the work of the Committee and attend meetings to provide reports, information and expert advice to the Committee.

### **8.2 Meetings**

Meetings of the Committee are not open to the public. However, members of the public may be invited to speak at a meeting on the issues being considered by the Committee at the discretion of the Chair.

A Committee meeting will be held at least once annually to consider the Annual Program Report. Additional meetings will be called on an 'as needs' basis.

Meetings may be held in person, by telephone or [online](#).

**Deleted:** by video conference

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Housing Advisory Committee Terms of Reference

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In general, meetings of the Committee will take place without strict adherence to the rules of debate and other procedural requirements. The Committee is intended to provide more detailed consideration of matters than possible in formal Council meetings and provide comment and input into the development of advice to Council. However, members are required to behave in accordance with Council's *Code of Conduct for Council Committee Members and Other Council Officials*.

Where these Terms of Reference do not address the conduct of the meetings, Council's Code of Meeting Practice will apply.

### **8.3 Extraordinary Meetings**

Members of the Committee and the General Manager or relevant Directors may approach the Chair at any time to call an extraordinary meeting of the Committee.

In lieu of calling an extraordinary meeting of the Committee to discuss an issue or opportunity, email or video conferencing can be used to enable the Committee to provide advice to Council.

### **8.4 Agendas and Minutes**

The Committee will consider an agenda including items on policy, finance and assets, service reviews and review of program performance.

Assigned Council Officers will supply a draft annual report for consideration at the meeting at least 14 days before the meeting to enable Committee members to make considered recommendations.

Members may raise other matters within the terms of reference for the Committee for consideration, discussion and comment. Where practicable, members should notify the Director or officer assigned to support the Committee of an item at least 21 days prior to a scheduled meeting to enable its inclusion in the agenda.

The assigned support officer will ensure meeting agendas and associated documents will be issued to Committee members, all councillors and non-voting invitees at least seven days before the meeting, and then published on Council's website.

The General Manager, through the assigned support officer, must ensure that full and accurate minutes of the proceedings of Committee meetings are kept. The minutes must record:

- the date and start time of meetings, attendees and any apologies
- any conflict of interests declared at the meeting
- the confirmation of the minutes from previous the meeting
- the Committee's recommendation on each item
- the time the meeting closed.

The draft minutes must be approved by the Chair of the Committee. The assigned support



officer will then circulate the draft minutes to all Committee members, Councillors and relevant staff within 10 business days of the meeting being held.

Draft minutes are not publicly available.

Minutes must be confirmed by the Committee at the next available Committee meeting, and subsequently reported to Council for noting and then published on Council’s website.

**8.5 Quorum**

A quorum for a meeting of the Committee will be a majority of Committee members, at least one of whom must be a Councillor.

**8.6 Voting**

A motion supported by the majority of Committee members, by means of a vote, at a meeting of the Committee at which a quorum is present is a decision of the Committee.

Voting at a Committee meeting is to be by a show of hands or on the voices.

A member of the Committee is entitled to one vote only on each matter. In the case of an equality of votes, the Chair of the Committee has a casting vote. Where the Chair decides not to exercise their casting vote, the motion being voted upon is lost.

Whether or not the Chair used their casting vote shall be recorded in the minutes.

**8.7 Induction**

New committee members will receive information and briefings upon their appointment to assist them to meet their Committee responsibilities.

Deleted: packs

## Housing Advisory Committee

Date: 21 July 2021

Time: 4.30 pm

Venue: Zoom Meeting



Attended
<b>Members</b> Cr Paula Masselos (Chair), Cr Sally Betts, Stephanie Bhim, Mora Main, Gabriela Quintana, Carlo Di Giulio
<b>Councillors</b> Cr Dominic Wy Kanak
<b>Council Officers</b> Emily Scott, Darren Smith, Sharon Cassidy, Tony Pavlovic, Annette Trubenbach, Leisa Simmons, Andrew Best, John Andrews, Jaime Hogan
<b>Guest</b> Evan Hutchings presented on Council's Code of Conduct

Item	Notes: taken by Leisa Simmons	Action
Welcome & Apologies	The meeting commenced via Zoom at 4.30 pm. The Mayor, Paula Masselos, Committee Chair, welcomed everyone to the first Committee meeting, and acknowledged the Bidjigal and Gadigal people, and Aboriginal Elders past and present. No apologies were received.	
Introductions	Sharon Cassidy introduced the members of staff present. The Chair acknowledged the Councillors present, and invited Community members to introduce themselves.	
Code of Conduct	Evan Hutchings, noted that all members are required to comply with Council's Code of Conduct, and outlined the requirements for key elements: <ul style="list-style-type: none"> <li>Requirement to declare any conflict of interest at the start of the meeting – this will become a standing agenda item</li> <li>Treatment of gifts &amp; benefits</li> <li>Disclosure of information.</li> </ul>	
Terms of Reference/ Housekeeping	Annette Trubenbach confirmed with everyone that Wednesdays 4.30 is a good time for a meeting, and spoke to the following items from the Committee's Terms of Reference: The Committee is advisory Members must attend meetings take the time to read and understand papers made available and share their views, maintain the integrity and security of confidential information, and may not make public comment.	Wednesdays 4.30 good for meetings
Committee Objectives & Aspirations	The Chair provided an overview of the Committee's objectives and aspirations. The Committee will have the opportunity to talk through and make recommendations on: <ul style="list-style-type: none"> <li>Planning matters as they relate to Council's housing programs</li> <li>Goals and objectives</li> <li>Asset management strategies</li> <li>Delivery options.</li> </ul>	

	<p>Over the last few years, Council has begun or completed work that can inform decisions about 'where to next' for housing, including:</p> <ul style="list-style-type: none"> <li>▪ The Waverley Local Housing Strategy</li> <li>▪ Property Strategy</li> <li>▪ Social and Affordable Housing Review – can Council achieve more by doing things differently?</li> </ul> <p>The Chair outlined some of the local challenges to growing Waverley's housing programs – Waverley is small, with high density, and high land values; and the opportunities – Waverley has a significant housing portfolio, a contributions reserve, and strong networks of NGOs some of which hold land.</p>	
Council's current social & affordable housing programs	<p>Leisa Simmons introduced Council's existing social and affordable housing programs. Council has been working in this area since the 1980s, pursuing different opportunities that have arisen over the years to grow its housing provision.</p> <p>Council owns 50 social housing units which are allocated to two programs, one supporting older people with strong local connections, enabling them to age in place, and one supporting people with an intellectual disability who are clients of Council's 'community living' support program.</p> <p>Council owns 24 affordable housing units and holds one on a long term lease. These are allocated to one program supporting working people who can demonstrate a connection to Waverley and who are on a low-moderate income.</p> <p>Both programs are managed under contract by a Category 1 Community Housing Provider, currently Bridge Housing.</p> <p>Two projects relating to the portfolio are currently underway: proposed redevelopment of Council's oldest building, and investigation of the viability of solar retrofit to one or more buildings.</p>	
Social & Affordable Housing Review	<p>Andrew Best introduced the Social and Affordable Housing Review. In late 2020, council engaged consultants to undertake a review of its existing programs, including the management model, asset management, and alternate options for delivery. In the coming year, the Committee will have the opportunity to consider and make comment on the review's recommendations, especially opportunities that may contribute to growth.</p>	
Waverley Community Profile, Community Wellbeing Strategy & Resilience Framework	<p>Annette Trubenbach provided a brief overview of Waverley's key characteristics from its community profile, which is available at <a href="https://www.waverley.nsw.gov.au/community/waverley_community_profile">https://www.waverley.nsw.gov.au/community/waverley_community_profile</a></p> <p>At the last census in 2016, Waverley had a population of 72,106 living in 30,496 dwellings. 43% of households were renters, 27.7% lone person households, and 23.8% of households included children. More than a third of residents were born overseas. Rents were significantly higher than greater Sydney. Looking forward, we expect that the working age population will remain stable, whilst households including children and people over 65 will increase.</p> <p>In community consultations conducted as part of the development of a social resilience strategy, more social and affordable housing has been identified as a need.</p> <p>Housing an important part of a resilience framework/Community Wellbeing Strategy to be included in Council's engagement process for its new Community Strategic Plan.</p>	

Local Housing Strategy, Affordable Housing Contributions Scheme & Government Policy	<p>Jaime Hogan provided an overview of the current housing policy framework, which includes:</p> <p>NSW Government</p> <ul style="list-style-type: none"> <li>▪ SEPP 70 Affordable Rental Housing</li> <li>▪ SEPP 70 Affordable Housing</li> <li>▪ Sepp 70 Housing for Seniors or People with a Disability</li> </ul> <p>Waverley:</p> <ul style="list-style-type: none"> <li>▪ Community Strategic Plan</li> <li>▪ Local Strategic Planning Assessment</li> <li>▪ Local Housing Strategy (2020 – 2036)</li> <li>▪ Affordable Housing Contributions Scheme</li> <li>▪ Planning Agreement Policy</li> </ul> <p>The Waverley Local Housing Strategy is currently with the Department of Planning for their assurance:</p> <ul style="list-style-type: none"> <li>▪ Waverley has capacity to accommodate 3,400 dwellings growth contribution required to meet projected need</li> <li>▪ Can be accommodated under existing controls – no uplift required</li> <li>▪ Identifies need for affordable housing.</li> </ul> <p>The Waverley Affordable Housing Contributions Scheme has been submitted to DPIE for assessment. It proposes that, under SEPP 70, Council be able to levy on all new apartment development.</p>	
SSROC Resilient Sydney Diverse & Affordable Housing Project	<p>Jaime introduced a project currently being conducted by the Southern Sydney Regional Organisation of Councils, and the City of Sydney, with involvement from the Greater Sydney Commission and DPIE. The project's objective is to formalize a collaboration on planning and delivery of housing through a series of working groups. Leisa and Jamie have been attending meetings on behalf of Waverley.</p>	
Q&A	<p>Officers responded to questions about developer reserve &amp; payments to state government, WCLP's access to other housing, current interactions with NSW Housing, and demand for affordable housing in Waverley.</p>	
Final Remarks	<p>Emily Scott, General Manager thanked everyone for agreeing to participate in exploring a very important issue for Waverley, and thanked officers for starting the discussion with their presentation.</p>	
Next Meeting	<p>The Chair thanked everyone. Next meeting TBC, likely to be scheduled in October.</p> <p>Meeting closed: 5.50 pm.</p>	

## Housing Advisory Committee

Date: 20 October 2021

Time: 4.30 pm

Venue: Zoom Meeting



Attended
<b>Members</b> Cr Paula Masselos (Chair), Cr Sally Betts, Stephanie Bhim, Mora Main, Gabriela Quintana, Carlo Di Giulio
<b>Councillors</b> Cr Tony Kay
<b>Council Officers</b> Sharon Cassidy, Annette Trubenbach, Leisa Simmons, Andrew Best, Jaime Hogan, Jackie Sailer
<b>Guests</b> Nil

Item	Notes: taken by Jackie Sailer	Action
Welcome & Apologies	The meeting commenced via Zoom at 4.37 pm. The Mayor, Paula Masselos, Committee Chair, welcomed everyone to the second Committee meeting, and acknowledged the Bidjigal and Gadigal people, and Aboriginal Elders past and present. No apologies were received. Minutes from the last meeting dated 21 <sup>st</sup> July 21 were confirmed by Cr Masselos and seconded by Stephanie Bhim.	
Code of Conduct Declarations	No conflicts of interest were declared.	
Introductions	Leisa Simmons welcomed everyone and introduced Jackie Sailer, Community Worker - Housing as minute taker. Tonight's meeting is intended to give committee members the opportunity to share their perspectives on housing in Waverley. Members have received three questions to guide discussion, and will be invited to speak in turn, followed by the opportunity for discussion on each of the topics. The questions put were: <b>1.</b> You are all local residents who have given up your time to explore housing issues. What do you think are the key challenges and emerging trends? <b>2.</b> In terms of housing delivery, have you come across a concept idea or model that you find inspiring/ made you think – could that work in Waverley? <b>3.</b> The overarching objectives for Council's programs are 'to maintain diversity in the community', a very broad objective. Council's current programs provide for older Waverley residents with very low incomes and working people on 'low to moderate' incomes. Are there any other needs that Council should explore?	
Members perspective on Housing in	Leisa called upon members in turn to share their thoughts on Housing in the Waverley LGA, key concerns, challenges & emerging trends: Stephanie:	

the Waverley LGA, key challenges concerns & emerging trends	<ul style="list-style-type: none"> <li>▪ Emerging trends – families leaving Waverley, including single parents, widows, divorcees due to high housing cost</li> <li>▪ Environmental sustainability of housing for renters – access to solar power, more vegetable/compost areas help cut down household expenditure.</li> </ul> <p>Gabriela:</p> <ul style="list-style-type: none"> <li>▪ Climate challenges = higher bills. Tree removal increases heat sink effect</li> <li>▪ Keeping the elderly in their homes and providing supports to enable them to stay</li> <li>▪ Domestic violence survivors - women unable to leave the abusive home due to lack of affordable housing and support.</li> </ul> <p>Mora:</p> <ul style="list-style-type: none"> <li>▪ Older residents being pushed out</li> <li>▪ house prices rising to extreme levels</li> <li>▪ asset rich/income poor</li> <li>▪ Property built out of character.</li> </ul> <p>Carlo:</p> <ul style="list-style-type: none"> <li>▪ Harder to get approval for DAs and long wait times for even minor developments, making it hard to achieve more density and therefore affordable housing</li> </ul> <p>Cr Paula Masselos:</p> <ul style="list-style-type: none"> <li>▪ Affordability lost due to expensive redevelopments</li> <li>▪ Losing community diversity where young people can't stay in the area in which they grew up</li> </ul> <p>Cr Sally Betts:</p> <ul style="list-style-type: none"> <li>▪ High cost of housing and older people selling and moving away.</li> </ul>	
Inspiring concepts/ models – could that work in Waverley?	<p>Leisa called upon members in turn who had indicated prior to the meeting that they'd like to share one or more inspiring housing concepts/ models they've come across</p> <p>Stephanie:</p> <ul style="list-style-type: none"> <li>▪ Co-operative Housing model. Using community land trusts from land bought or donated. Participants can build and own their home (but not the land). Land is protected in Trust and when homeowner sells the capital gain is limited to below market rates. Examples also in UK,US and Zurich</li> <li>▪ Case study from NZ of equity crowd funding model. The case study did not succeed, but the model is interesting and could spark some ideas. Capital for development is raised by offering shares to individual investors through a crowdfunding platform.</li> </ul> <p>The following models were noted in discussion following:</p> <ul style="list-style-type: none"> <li>▪ Nightingale model in which properties in a development are sold at below market rate with a caveat that limits capital gain through re-sale</li> <li>▪ Sun Villages in Canberra – group of shareholders build community living by purchasing land as a group with eco credentials.</li> </ul> <p>Gabriella:</p> <ul style="list-style-type: none"> <li>▪ Multi-generational housing – Allow sub-division of a home to enable the older person to rent or sell it to another person, preferably a younger person</li> </ul>	

	<ul style="list-style-type: none"> <li>▪ Include additional AH requirement in the DA process</li> <li>▪ DV support and advice for employment to enable the victim to move on from the temporary housing resulting in the reuse of crisis homes accommodation.</li> </ul> <p>Mora:</p> <ul style="list-style-type: none"> <li>▪ Encourage the voluntary planning agreement to favour AH offers</li> <li>▪ Housing Trusts -build to rent model using superfunds to invest and develop affordable housing</li> <li>▪ Utilise government bonds and trading entities.</li> </ul> <p>Cr Sally Betts:</p> <ul style="list-style-type: none"> <li>▪ Purchase blocks of units using AH developer contributions and have the mechanisms/delegations in place in Council to allow for the timely purchase</li> </ul> <p>Carlo:</p> <ul style="list-style-type: none"> <li>▪ Can unit density be increased on current Council land/property holdings?</li> </ul> <p>In discussion following the following points were raised:</p> <ul style="list-style-type: none"> <li>▪ Council has recently explored the capacity to increase density on block in Queens Park but the block's narrow land area prevented this</li> <li>▪ Streamlining DA process</li> <li>▪ LEP changes for new dwellings to increase stock</li> <li>▪ Easier strata titling.</li> </ul> <p>Annette mentioned that Council provides support for the trial of the Homeshare model by Holdsworth Community in Waverley. HomeShare matches an older person living alone in their own home with a younger person who is happy to provide companionship and chores in return for affordable accommodation.</p>	
Housing needs that Council might explore	<p>Leisa called upon members in turn who had indicated prior to the meeting that they'd like to speak to the question of housing needs that Council might explore.</p> <p>Groups identified by members and in discussion:</p> <ul style="list-style-type: none"> <li>▪ Older renting retirees ineligible for social housing</li> <li>▪ Essential workers</li> <li>▪ Low income groups</li> <li>▪ DV – including women who are on temporary visas, particularly vulnerable older women</li> <li>▪ People with disability</li> <li>▪ Crisis Housing provided by Jewish House – partnership with Jewish House could be explored particularly for DV clients</li> </ul> <p>Cr Kay noted the value that many find in models that incorporate intergenerational relationships.</p>	
Next Meeting	<p>The Chair thanked everyone for their contributions. Next meeting to be advised.</p> <p>Meeting closed: 6pm.</p>	

**REPORT**  
**FC/5.3/22.09**

**Subject:** Reconciliation Action Plan (RAP) Advisory Committee - Community Membership

**TRIM No:** A14/0173

**Author:** Rebecca Rodwell, Manager, Community Planning and Partnerships

**Director:** Meredith Graham, Acting Director, Community, Culture and Customer Experience

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**RECOMMENDATION:**

That Council appoints the following community members to the Reconciliation Action Plan (RAP) Advisory Committee for a two-year term from August 2022 to August 2024:

1. Elizabeth Tierney
2. Sarah Jane Moore
3. Gene Ross

**1. Executive Summary**

Expressions of interest (EOI) were invited for new membership of the Reconciliation Action Plan (RAP) Advisory Committee for a term of two years to increase the number of members.

The EOI was open from 9 June to 2 August 2022. Three applications for five vacant positions were received and reviewed by the Mayor and the Acting Director, Community, Culture and Customer Experience (with delegation from the General Manager). All have been assessed as eligible for membership and have displayed a strong interest and commitment to reconciliation.

This report recommends that all applicants are appointed to the committee. A summary table containing the details of each applicant has been circulated to Councillors separately.

**2. Introduction/Background**

In 2021, Council received and approved six applications for membership of the RAP Advisory Committee. For various reasons, two of these members resigned from the committee and one member unfortunately passed away earlier in the year.

The terms of reference allow for up to eight community members, who may be an individual or a representative of a community organisation. The current members of the committee are Walangari Karntawarra, Aunty Barbara Simms and Micheal Mahoney, all of whom have another year to complete their term of membership. We were therefore seeking up to five new members.

The time frame for the recruitment was:

- Promotion and seeking applications: Wednesday, 9 June–Tuesday 2 August 2022.
- Reviewing applications: Wednesday 3 August – Friday 5 August 2022.



- Seeking endorsement of members: Finance, Operations and Community Services Committee meeting on 6 September 2022.

The EOI was promoted via:

- Local Aboriginal residents who had previously engaged with Council.
- The La Perouse Local Aboriginal Land Council and the Gujaga Foundation.
- An update on Council's website.
- Notification of Have Your Say subscribers.
- Internal and external newsletters.
- Social media channels.
- Distribution through networks to local community organisations, contacts and previous enquirers.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 25 May 2021	CM/7.10/21.05	<p>That Council appoints the following individuals to the Reconciliation Action Plan (RAP) Advisory Committee for a two-year term from June 2021 to June 2023:</p> <ol style="list-style-type: none"> <li>1. Chris Bonney.</li> <li>2. Peter Cooley.</li> <li>3. Walangari Karntawarra.</li> <li>4. Michael Mahoney.</li> <li>5. Barbara Simms.</li> <li>6. Sally Walker.</li> </ol>

### 4. Discussion

Three applications were received for the committee as follows:

- Sarah Jane Moore.
- Gene Ross.
- Elizabeth Tierney.

Of these, two applicants live in the Waverley local government area and the other applicant meets all the criteria, being:

- A traditional custodian of the Waverley area.
- An Aboriginal and/or Torres Strait Islander person who lives, works or has a connection to the Waverley and surrounding area.
- A representative from an Aboriginal and Torres Strait Islander community group and/or organisation that operates and/or are located within the jurisdiction of the La Perouse Local Aboriginal Land Council.

The maximum number of committee members is eight, and there are three existing members. With Council's endorsement of the proposed three new applicants, the committee will have a total of six members, representing a range of skills and experience and personal and professional backgrounds.

Due to the number of applications received, the selection panel recommends that all applicants are appointed to the committee. Additional information about the candidates has been circulated to Councillors separately.

#### **5. Financial impact statement/Time frame/Consultation**

Council has approved a payment for each member of \$200 per meeting, which has been included in the operational budget for 2022–23.

If Council endorses the recommendations of this report, the next meeting of the new committee will be held in September 2022.

#### **6. Conclusion**

It is recommended that Council appoints the three proposed applicants to the RAP Advisory Committee for the two-year term from August 2022 to August 2024.

#### **7. Attachments**

Nil .

## REPORT

### FC/5.4/22.09



**Subject:** Arts and Culture Advisory Committee - Community Membership Extension

**TRIM No:** A19/0092

**Author:** Tanya Goldberg, Executive Manager, Arts, Culture and Events

**Director:** Meredith Graham, Acting Director, Community, Culture and Customer Experience

#### RECOMMENDATION:

That Council extends the term of the community members of the Arts and Culture Advisory Committee for 12 months until 31 January 2024.

#### 1. Executive Summary

Under the terms of reference for the Arts and Culture Advisory Committee, suitably qualified members of the community and arts and culture sector are appointed for a period of two consecutive years. Committee members provide advice to officers and Council on matters brought to these committees based on the relevance of each committee's remit in relation to Council activity.

The committee is now approaching the end of its two-year term. Due to the impact of the COVID-19 pandemic on the convening of the committees and on matters arising for committee consideration, it is recommended that Council invite current members to extend their term for an additional 12-months.

#### 2. Introduction/Background

In late 2020, the Arts and Culture Advisory Committee was formed. On 8 December 2020, Council endorsed its inaugural members, their two-year term commencing in January 2021 and concluding in January 2023.

The ongoing impact of the COVID-19 pandemic, the onset of additional lockdowns in 2021, interruptions to supply chain and the delays to construction caused by La Nina delayed the opportunities for bringing matters due for delivery to the committee. The Committee had its first meeting in person before transitioning to Zoom, and since then has attempted one more meeting with a hybrid format and held one meeting in person only.

#### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 20 April 2021	CM/7.5/21.04	That Council:  1. Adopts the Arts and Culture Plan 2021–2026 attached to the report.  2. Changes the name of the Cultural Advisory Committee to the Arts and Culture Advisory Committee, to match the proposed name of the redrafted Plan.

Council 8 December 2020	CM/7.4/20.12	<p>That Council appoints the following individuals to the Cultural Advisory Committee for a term of two years, from 2021 to 2023:</p> <ol style="list-style-type: none"> <li>1. Members: <ol style="list-style-type: none"> <li>(a) Su Goldfish.</li> <li>(b) Mark Gould.</li> <li>(c) Jonathan Nolan.</li> <li>(d) Sophia Thalís.</li> <li>(e) Tessa Leong.</li> <li>(f) Morwenna Collett.</li> <li>(g) Sue Saxon.</li> </ol> </li> <li>2. Reserve members: <ol style="list-style-type: none"> <li>(a) Chris Bendall.</li> <li>(b) Danella Bennett.</li> <li>(c) Michaela Boland.</li> <li>(d) Faith Wieland.</li> </ol> </li> </ol>
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#### 4. Discussion

The current Arts and Culture Advisory Committee is due to hold one more meeting prior to the end of 2022. Their current term will end in January 2023, at which time new members would be recommended to Council for endorsement. The delayed completion of major arts and culture infrastructure projects because of unforeseen impacts of the COVID-19 pandemic have delayed arts and culture deliverables intended to be brought before the committee for input. Much of this work is commencing now, with the reopening of Bondi Pavilion scheduled for 22 September 2022.

It is recommended that the current members of the Arts and Culture Advisory Committee be offered the opportunity to extend their membership term by an additional 12 months, so that expectations upon commencing their committee engagement may have time to be met. This extension will provide a more fulfilling advisory committee membership experience and allow for the committee to make a more meaningful contribution to Waverley's arts and culture program.

Should Council extend the term of this committee for an additional 12 months, it is possible that some individual members may choose not to continue their membership for the extended timeframe. In this case, additional members may be invited to join the committee for the remainder of the extended term from reserve lists in consultation with the Committee Chair.

**5. Financial impact statement/Time frame/Consultation**

The extension of membership has no direct financial implications for Council. The period for up to twelve months would take Arts and Culture Advisory Committee through until January 2024.

**6. Conclusion**

It is recommended that Council offers a 12-month extension of membership to the current members of the Arts and Culture Advisory Committee until 31 January 2024.

**7. Attachments**

Nil.

**REPORT**  
**FC/5.5/22.09**

**Subject:** Public Art Committee - Community Membership Extension

**TRIM No:** A20/0106

**Author:** Tanya Goldberg, Executive Manager, Arts, Culture and Events

**Director:** Meredith Graham, Acting Director, Community, Culture and Customer Experience

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**RECOMMENDATION:**

That Council extends the term of the community members of the Public Art Committee for 12 months until 30 September 2023.

**1. Executive Summary**

Under the terms of reference for the Public Art Committee, suitably qualified members of the community and visual arts sector are appointed for a period of two consecutive years. Committee members provide advice to officers and Council on matters brought to these committees based on the relevance of each committee's remit in relation to Council activity.

The committee is now approaching the end of its two-year term. Due to the impact of the COVID-19 pandemic on the convening of the committee and on matters arising for committee consideration, it is recommended that Council invite current members to extend their term for an additional 12-months.

**2. Introduction/Background**

In 2012, Council adopted new terms of reference for a community based Public Art Committee. Under the adopted terms of reference, a committee of suitably qualified members of the community are appointed for a period of two consecutive years to advise and make recommendations on public art in the Waverley local government area.

In late 2019, a call for applications was made for the Public Art Committee for the period of 2020-2021 and members were appointed by Council in February 2020. Due to the onset of the COVID-19 pandemic in March 2020, the Committee was not convened until late May 2020. Over the last two years, the Committee has only met on Zoom and its contributions have been interrupted in terms of the public art remit scheduled for delivery due to the disruptions of lockdowns, knock-on effect of the shutdown of the construction industry and the delays caused by the current chronic rains caused by the La Nina weather pattern.

**3. Relevant Council Resolutions**

Meeting and date	Item No.	Resolution
Council 18 February 2020	CM/7.5/20.02	That Council appoints the following resident members to the Public Art Committee for a term of two years:  1. Steven Thomson.

		<ol style="list-style-type: none"><li>2. Max Lyandvert.</li><li>3. Jerome Harris.</li><li>4. Jennifer Cook.</li><li>5. Alexander Georgouras.</li><li>6. Kimberley Crofts.</li><li>7. Rohan Hawthorn.</li><li>8. Liane Rossler.</li></ol>
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#### **4. Discussion**

The current Public Art Committee for the period of 2020-2021 is scheduled to hold its final meeting in August/September 2022. Due to pending deliverables of the committee and a deferral of set meeting dates because of delays on projects for the reasons outlined above, a call for new members has not been made. The current committee has not met since April 2022 due to delays on current commissions and construction because of the lack of access to Bondi Pavilion and further site visit possibilities resulting from the impact of chronic rain and COVID.

It is recommended that the current members of the Public Art Committee be offered the opportunity to extend their membership term by an additional 12 months, so that expectations upon commencing their committee engagement may have time to be met. This extension will provide a more fulfilling advisory committee membership experience and allow for the committee to make a more meaningful contribution to Waverley's public art program.

Should Council extend the term of this committee for an additional 12 months, it is possible that some individual members may choose not to continue their membership for the extended timeframe. In this case, additional members may be invited to join the committee for the remainder of the extended term from reserve lists in consultation with the Committee Chair.

#### **5. Financial impact statement/Time frame/Consultation**

The extension of membership has no direct financial implications for Council. The period for up to twelve months would take the Public Art Committee through until 30 September 2023.

#### **6. Conclusion**

It is recommended that Council offers a 12-month extension of membership to the current members of the Public Art Committee.

#### **7. Attachments**

Nil.

**REPORT**  
**FC/5.6/22.09**

**Subject:** Latin American Festival 2024-2026 - Financial Assistance

**TRIM No:** A22/0248

**Author:** Tanya Goldberg, Executive Manager, Arts, Culture and Events

**Director:** Meredith Graham, Acting Director, Community, Culture and Customer Experience

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**RECOMMENDATION:**

That Council:

1. In accordance with section 356(2) of the *Local Government Act 1993*, publicly exhibits for a minimum of 28 days the proposal to grant \$71,090 in financial assistance over three years to Canvas Events Pty Ltd to support the cost of the Latin American Festival at Bondi Pavilion in 2024, 2025 and 2026.
2. Officers prepare a report to Council following the exhibition period.

**1. Executive Summary**

The Latin American Festival has operated from the Bondi Pavilion since 1979 and was most recently operated by the Bondi Association for Arts and Music. Council has previously provided support for the event in the form of fee waivers of venue hire fees, and cash support. At its meeting in May 2022, Council approved Latin American Festival 2023 as part of its High Impact Event approval calendar.

New Latin American Festival organisers Canvas Events Pty Ltd propose a three-year partnership with Waverley Council to deliver the long-standing and popular community-driven arts and culture event in its traditional home of Bondi Pavilion. It is proposed that a new non-profit entity be incorporated by Year 4 to manage the event on an ongoing, sustainable basis.

A three-year memorandum of understanding (MOU) will provide certainty for Canvas Events to build the ongoing support required for the event to be self-supporting at the conclusion of the three-year partnership with Council. Sufficient lead times for planning are required, hence why it is preferred that this proposal be approved and progress through public notification well ahead of the planning cycle for a 2024 festival.

As Canvas Events is a for-profit entity, Council is required to publicly exhibit its proposal to grant financial assistance under section 356(2) of the *Local Government Act 1993*.

Council is asked to support the event, so that long-lead planning for the event's return to Bondi Pavilion can proceed with certainty, and to publicly exhibit this intention for 28 days.

**2. Introduction/Background**



A Council event from 1979 until 2013, Latin American Festival was most recently delivered by Bondi Association for Arts and Music Inc (BAAM). BAAM also operated Bondi Beach Radio and was incorporated as a not-for-profit entity.

A ticketed event, Latin American Festival features main stage Latin music and dance, DJs, folkloric performances, Latin foods and crafts, and a local artists' performance space. The event caters to a broad family audience and celebrates the vibrancy of Latin and South American cultures.

Latin American Festival 2023 was approved by Council as part of its High Impact Event program, however given the long lead times required to effectively plan and deliver the festival, organisers would prefer to proceed with the next festival in February 2024. The event will have a maximum attendance capacity of 4,000 people.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council 17 May 2022	CM/7.6/22.05	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Approves the following program of High Impact 2 events scheduled for the period 1 July 2022 to 30 June 2023: <ol style="list-style-type: none"> <li>(a) Bondi Festival (including extended tenure of Ferris wheel).</li> <li>(b) City2Surf and Council Marquee Program.</li> <li>(c) Festival of the Winds.</li> <li>(d) The Drop Live.</li> <li>(e) Sculpture by the Sea.</li> <li>(f) Head On Photo Festival.</li> <li>(g) Diner en Blanc.</li> <li>(h) Dudley Page New Year's Eve.</li> <li>(i) Summer of Surf Series.</li> <li>(j) Nutri Grain Ironperson Series (subject to confirmation).</li> <li>(k) Outdoor Cinema (venue to be confirmed).</li> <li>(l) Latin American Festival.</li> <li>(m) Sydney WorldPride Bondi Beach Party (2023 only).</li> <li>(n) Ocean Lovers Festival.</li> <li>(o) North Bondi RSL ANZAC Day Dawn Service Ceremony.</li> </ol> </li> </ol>

		<p>2. Notes the following High Impact 1 and Medium Impact events that are included in the annual calendar of events:</p> <ul style="list-style-type: none"> <li>(a) Flickerfest (previously High Impact 2, now High Impact 1).</li> <li>(b) Bondi Blitz (previously High Impact 2, now Medium Impact 1).</li> <li>(c) Carols by the Sea (previously High Impact 2, now Medium Impact 1).</li> <li>(d) Bondi to Bronte Swim (previously High Impact 2, now Medium Impact 1).</li> <li>(e) Global Table (previously High Impact 2, now Medium Impact 1).</li> </ul> <p>3. Notes that all scheduled High Impact events outlined in Attachment 1 of the report are required to submit a COVID-19 Safety Plan and comply with Council's Events Policy and Event Management Guidelines.</p> <p>4. Authorises the General Manager, or delegated representative, to finalise and execute licence agreements with event organisers as necessary and as noted in the 2022–23 program.</p>
Council 20 February 2018	CM/7.11/18.02	That Council grants up to \$17,000 in financial assistance, under section 356 of the <i>Local Government Act 1993</i> , to the Bondi Association for Arts and Music to help cover the costs of running the 2018 Latin American Festival

#### 4. Discussion

Latin American Festival delivery has been disrupted by impacts of the COVID-19 pandemic and the closure of Bondi Pavilion for restoration works since 2020. In March 2020, the scheduled festival was cancelled, the first of many event cancellations due to the COVID-19 pandemic. Ongoing uncertainty created by changing pandemic restrictions inhibited the organisation of a festival in 2021. In 2022, the festival was again put on hold since the Bondi Pavilion restoration project was not complete.

Following this period of disruption, the event's former delivery model, organised by not-for-profit entity BAAM and delivered with substantial volunteer support, is no longer current. BAAM was dissolved in early June 2022 and has wound up its operations, requiring a new entity to organise and deliver Latin American Festival, and to be a countersigning party to the proposed MOU with Waverley Council.

Canvas Events is recommended to take on the role of event organiser. Canvas Events has provided licensee and event logistics for the Bondi Beach Latin American Festival since 2018. It's involvement in the Latin American Festival has included food & beverage, liquor licensing and permitting, security management and overall site logistics.

Since 2017, Canvas has been an events partner of BAAM through efforts in supporting the music scene through the Sydney lockdown period. Further Canvas Events involvement and support for BAAM has included: sponsorship of the Bondi Beach Radio (BBR) artist pathway programs, providing ongoing opportunities for their local artist talent pool; and volunteer or heavily discounted event logistics support for some BAAM-initiated activations and events such as FlowFest eco music festival in Darlinghurst, Meet Me In The Cross and Go Here Go There in Kings Cross (live music venue activation festivals against the backdrop of lockdowns). In the Waverley LGA, Canvas also provide event management services for Ocean Lovers Festival and the provision of all on course entertainment and production for the annual City2Surf.

Canvas Events is eager to continue to deliver Latin American Festival at Bondi Pavilion for the next three years in keeping with its historically grass-roots cultural origins, until a new non-profit entity can be incorporated by Year 4 to work with Council to manage the event on an ongoing basis as a self-sustaining community cultural event year on year, with the onboarding of external event partners and sponsors.

A proposed three-year memorandum of understanding will provide certainty of Council's commitment of support for the event, to help it grow into its self-supported future iteration. A three-year memorandum of understanding will be used as the basis of discussions between event organisers and future external event partners, to ensure the event's ongoing sustainability and to realise the event's potential to expand into additional cultural programming and an increased, culturally aligned food and beverage offer.

The support proposed in this report will enable Latin American Festival organisers to re-establish the event after the significant impacts following COVID-19 pandemic cancellations of its 2020 and 2021 events, the dissolution of its former organising entity, BAAM, and with it the large cohort of BAAM volunteers who previously took on delivery roles.

By providing certainty regarding venue-hire costs, Council will enable Canvas to seek further funding required to ensure key event volunteers and cultural stakeholders remain engaged and involved with Latin American Festival and preserve much of the experience and passion that characterises the event as it moves forward under a new model.

It is expected that a strong year 1 event will revive community interest and attendance rates.

It is further expected that beyond the initial three years, a new non-profit entity with appropriate management, operational, and risk mechanisms will be incorporated to run the event. From this point on, Council's financial assistance is also expected to decrease to zero, so the event becomes a net contributor to Bondi Pavilion venue economic performance.

## 5. Financial impact statement/Time frame/Consultation

### Financial impact

The financial assistance consists of not charging for venue hire and parking fees, as well as in-kind support by way of cleaning and ticketing services, as set out in the table below.

*Table 1. Financial assistance by year.*

<b>Year 1</b>	\$23,000	Venue hire fees, parking, ticketing and cleaning
<b>Year 2</b>	\$23,690	Venue hire fees
<b>Year 3</b>	\$24,500	Venue hire fees

Total Council support proposed over three years is \$71,190.

The cost for 2023 is broken down as follows:

- \$7,500 venue hire (one day – community hire rate).
- \$6,000 ticketing services.
- \$7,000 parking spaces (one day).
- \$2,500 cleaning/waste.
- Total: \$23,000 for 2023.

The cost for 2024 is \$23,690 (adding approximately 3% pa).

The cost for 2025 is \$24,400.

From year 4, Council's contribution will reduce to zero, so the event becomes a net contributor to Bondi Pavilion venue economic performance.

### **Time frame**

A draft memorandum of understanding is in development. The proposal to grant financial assistance to Canvas Events will be publicly exhibited for 28 days. Following public notification submission review, and pending no objections, Council and Canvas Events Pty Ltd will then finalise and execute the memorandum of understanding. This will allow Canvas Events to engage with major event suppliers, design the 2024 event marketing plan and schedule, and seek further investment.

### **Consultation**

Ongoing meetings between Council officers and former BAAM executives have taken place to date, as well as initial discussions with Canvas Events. Internal consultation across Council work programs and the Bondi Pavilion Venue Management team has also assessed the viability of Council's support for the event.

## **6. Conclusion**

The changing delivery landscape of Latin American Festival necessitates a new approach to managing the event to ensure it is self-supporting on an ongoing basis into the future.

A three-year commitment to support Canvas Events Pty Ltd through financial assistance is proposed to help the event transition into this sustainable model.

## **7. Attachments**

Nil.

**REPORT**  
**FC/5.7/22.09**

**Subject:** Destination Hall Street - Street as Shared Space (SASS)

**TRIM No:** SF21/5511

**Author:** William Wijaya, Acting Public Place Coordinator  
Nikolaos Zervos, Executive Manager, Infrastructure Services

**Director:** Sharon Cassidy, Director, Assets and Operations

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**RECOMMENDATION:**

That Council:

1. Trials the Destination Hall Street Alternative Proposal, as set out in the report, for up to six months, including the temporary one-way conversion of Hall Street, Bondi Beach, between Gould Street and O'Brien Street while maintaining two-way access at the intersection of Glenayr Avenue, Hall Street and O'Brien Street.
2. Notes that the Waverley Traffic Committee supports the traffic changes associated with the project and recommends appropriate traffic management measures to support the trial's successful execution.
3. Notes that the Alternative Proposal will not change the two-way configuration at the intersection of Hall Street, O'Brien Street and Glenayr Avenue.
4. Notes the pre-trial consultation report attached to the report (Attachment 2) and that ongoing community consultation is an integral deliverable of the trial.
5. Officers prepare a report to Council following the end of the trial.

**1. Executive Summary**

This purpose of this report is to present a proposal for endorsement to commence the Streets as Shared Spaces (SASS) trial at Hall Street, Bondi Beach. The report details the proposal for a temporary one-way conversion of Hall Street, Bondi Beach between Gould Street and O'Brien Street to improve amenity and reduce conflicts between pedestrians and vehicles.

A revised alternative design option has been scoped to address several community concerns in relation to traffic management and access to the eastern section of both O'Brien Street and Roscoe Street. The design maintains two-way access at the intersection of Glenayr Avenue, Hall Street and O'Brien Street.

The objective of the Streets as Shared Spaces program is to trial projects that test permanent changes that strengthen the amenity, accessibility and economic vitality of high streets and surrounding areas. The Destination Hall Street proposal is an ideal opportunity to trial initiatives based on the recently adopted Our Liveable Places Centres Strategy and support local businesses to operate safely during the upcoming peak season.

To get the best results, Council officers will work with the community during the trial to determine if any alterations or adjustments can be made which will lead to a better overall outcome. It is appreciated that it is not always possible to address all concerns, which is why the trial is an opportunity to test changes with the community.

## 2. Introduction/Background

The proposed Destination Hall Street project has been approved for funding by NSW Government through the Street as Shared Space (SASS) program, which has allocated \$20 million to all NSW Councils to enhance streetscape, character, safety, and revitalised local businesses affected by the pandemic. Council was awarded the maximum funding allowance of \$500,000 in May 2022.

Funding received via the SASS program provides an opportunity for Council to implement the vision set by the community and adopted by Council in the Our Liveable Places Centres Strategy. This Strategy reflects the community's sentiment that Hall Street should be an 'iconic destination for locals and international travellers that is lively, green and sustainable with community feel of creativity and diversity.'

The strategic vision is supported through the Destination Hall Street project proposal by reclaiming road space for community space. Measures for the project will include:

- The temporary one-way westbound conversion of Hall Street, between Gould Street and O'Brien Street.
- Maintaining two-way access at the intersection of Glenayr Avenue, Hall Street and O'Brien Street.
- Extending the alfresco seating area by placing parklets strategically.
- Increasing planting with pot planters with selective creative arts.
- Extending the walkable area and seating area and creating interim plaza with planter boxes and lighting.

At its meeting on 16 August 2022, Council resolved to defer the discussion for further review to be undertaken to address concerns about access to the Hub Hall Street Retail Precinct car park and Roscoe Street from O'Brien Street residential area. Officers have undertaken this review and a report was tabled and deliberated at the August Waverley Traffic Committee Meeting on 25 August 2022.

At its meeting on 25 August 2022, the Waverley Traffic Committee reviewed the traffic-related impact within the precinct. The consultant PDC's report on alternative one-way modelling was also debated. The Traffic Committee's recommendation for consideration at the 20 September 2022 Council meeting calls for additional actions to be included in the scope of the project to ensure safe and efficient traffic management occurs during the trial period.

## 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Waverley Traffic Committee 25 August 2022	TC/V.07/22.08	<p><i>The recommendation below will be considered by Council at its meeting on 20 September 2022.</i></p> <p>That the Council Officer's Proposal be adopted subject to being amended to read as follows:</p> <p>That Council:</p> <ol style="list-style-type: none"> <li>Endorses the temporary one-way westbound conversion (Alternative Proposal) of Hall Street, Bondi Beach, between Gould Street and O'Brien Street, as shown in</li> </ol>

		<p>Figure 2 of the report, for the period of the trial.</p> <ol style="list-style-type: none"> <li>2. Notes that the Alternative Proposal will not change the two-way configuration at the intersection of Hall Street, O'Brien Street and Glenayr Avenue.</li> <li>3. Investigates installing variable message signs (VMS) along key routes including Old South Head Road, O'Brien Street, Bondi Road and Campbell Parade providing details of changed traffic conditions in Hall Street with alternative routes and parking options.</li> <li>4. Investigates installing 'Local Traffic Only' signage in key local streets surrounding the trial area.</li> <li>5. Prepares and then submits a Traffic Management Plan of the proposed temporary one-way westbound conversion of Hall Street, Bondi Beach, between Gould Street and O'Brien Street to Transport for NSW (TfNSW) for consideration and approval.</li> <li>6. Prepares and then submits the detailed design plan to Transport for NSW and NSW Police for review and approval prior to construction.</li> <li>7. Monitors traffic speeds, volumes and intersection operation to identify effects on surrounding streets during the trial period.</li> <li>8. Monitors the signalised intersections of both Curlew Street and Campbell Parade and Hall Street and Campbell Parade and reports back to TfNSW regarding traffic volumes and impacts.</li> <li>9. Prepares an interim traffic assessment report, including initial community feedback and any changes made, for the February 2023 Traffic Committee meeting,</li> <li>10. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs or cancel the trial, should on-site circumstances warrant changes.</li> </ol>
Council 16 August 2022	CM/7.9/22.08	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Defers this item to the August 2022 Traffic Committee meeting for officers to present alternative options for the Glenayr, O'Brien and Hall Street intersection and Roscoe Street to allow better two-way access to the Hub Hall Street Retail Precinct car park and Roscoe Street from O'Brien Street.</li> <li>2. Officers prepare a report to the September 2022 Finance, Operations and Community Services Committee on the alternative options.</li> </ol>

		<p>3. Brings forward, as a matter of urgency, an expanded local area traffic study bounded by Warners Avenue, Campbell Parade, Francis Street and Old South Head Road, with officers to prepare a report to Council.</p>
<p>Council 16 August 2022</p>	CM/5.2.1/22.08	<p>That Council:</p> <ol style="list-style-type: none"> <li>1. Does not adopt the Traffic Committee's recommendation.</li> <li>2. Defers this item to the August Traffic Committee meeting for officers to: <ol style="list-style-type: none"> <li>(a) Present alternative options for the Glenayr, O'Brien and Hall Street intersection and Roscoe Street to allow better two-way access to the Hub Hall Street Retail Precinct car park and Roscoe Street from O'Brien Street.</li> <li>(b) Investigate temporary kerb extensions at the following pedestrian crossings to improve pedestrian safety during the trial: <ol style="list-style-type: none"> <li>(i) Immediately east of the Glenayr Avenue/O'Brien Street (west) intersection.</li> <li>(ii) O'Brien Street (east).</li> </ol> </li> </ol> </li> <li>3. Officers prepare a report to the September Finance, Operations and Community Services Committee on the alternative options, including an examination of the submissions made by the public speakers at the Council meeting on 16 August 2022, as well as the associated email communications on the same item.</li> <li>4. Officers, before a trial commences, develops clear and measurable goals for the trial to determine its level of success as the trial proceeds.</li> </ol>

#### 4. Discussion

The Destination Hall Street project aligns with a range of current adopted strategies, as set out in Table 1 below.

*Table 1. Alignment of project with strategies.*

Strategy	Objective
<b>Our Liveable Places Centres Strategy 2020 - 2036</b>	Roll-out key public domain improvements to enhance walkability, access activity trials that test permanent changes that strengthen the amenity, accessibility and economic vitality of a high street and surrounding area on the ground plane.



<b>People, Movement and Places</b>	Promote a safe transport hierarchy, placing people and pedestrians first.
<b>Sustainable Visitation Strategy 2019 - 2024</b>	Enhance streetscapes to be more visually attractive to residents and visitors alike.
<b>Creative Lighting Strategy 2018- 2028</b>	Increase activity and enhance character at street level to enliven the urban experience.
<b>Cultural Diversity Strategy 2021 - 2031</b>	Provide, support and promote programs that encourage intercultural connections, build social cohesion and help maintain people's cultural heritage and identity.

In preparing this proposal, Council staff have carried out investigations to identify ways to improve amenity including reduction of conflicts between pedestrians and vehicles along Hall Street. The Destination Hall Street proposal has been developed to address these issues and includes the elements detailed below. A copy of the Bondi Beach Hub – Streets as Shared Spaces concept package is included at Attachment 1 attached to this report for further reference. The concept does not reflect the recent 'Alternative' proposal, as shown in Figure 1.

### Traffic changes

An independent traffic consultant (PDC) was engaged by Council to develop a traffic management plan (TMP) to assess the potential conversion of Hall Street to one-way westbound between Gould Street and Glenayr Avenue. The consultant also determined the impacts on the surrounding streets if a section of Hall Street was converted to one-way westbound. The outcome of this independent assessment was included in a proposal submitted and endorsed by the Waverley Traffic Committee on 28 July 2022.

Further to the above, PDC also developed an alternative traffic management plan (TMP) as directed by the 16 August resolution. The consultant determined the impacts of the alternative two-way arrangement for the intersection of Glenayr Avenue, Hall Street and O'Brien Street with maintaining the one-way between Gould Street and O'Brien Street. The outcome of this independent assessment was included in a proposal submitted and endorsed by the Waverley Traffic Committee on 25 August 2022.

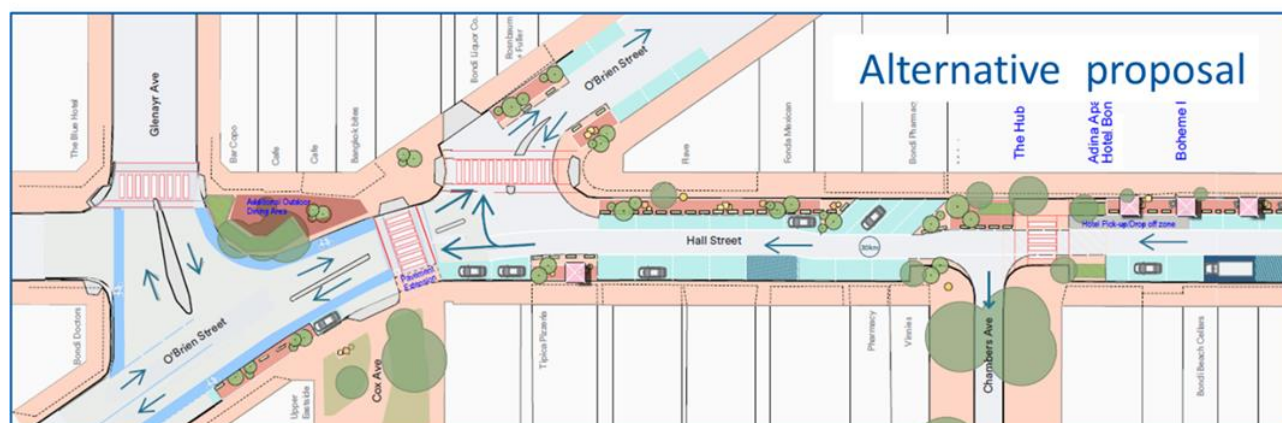


Figure 1. 'Alternative' proposal.

Both Traffic Management Plans determined that the impact of the trial is manageable, and that the local road network would suitably accommodate the diversion of traffic as a result of the changes.

The recommendation from the Waverley Traffic Committee was to proceed with the 'Alternative' proposal that reduces the volume of vehicles being diverted and maintains two-way access at the intersection of Glenayr Avenue, Hall Street and O'Brien Street.

The changes to traffic are expected to deliver the following benefits:

- Increase the walking, seating, and gathering area.
- Maintain the number of parking spaces by converting existing parking area into angled parking.
- Maintain access to the Hall Street Hub precinct carpark and loading dock including resident access to O'Brien Street and Roscoe Street.
- Preserve the number of loading zone, Pick-Up-Drop-Off (PUDO), and mail zone.
- Create a new space for cultural arts and interim performing space.
- Promote 'Local Traffic Only' measures through signage and alternative route promotion using VMS information boards in key transport routes.

PDC has advised that rerouting will predominantly occur via Lamrock Avenue and Curlewis Street. Some rerouting further afield may occur along Bondi Road and Blair Street/Warners Avenue. Local street such as Francis Street, Wellington Street, Denham Street and Beach Road will not attract rerouted traffic.

### **Parklets and streetscapes design**

Businesses with existing footpath permits will be able to relocate from the footpath to the parklets. The parklets will be constructed of semi-permanent material and surrounded with plantings/barriers. The relocation of furniture from footpath to the kerb extension will improve pedestrian flow and the overall vista of Hall Street.

The streetscape design for the trial will be used as a test case for future streetscape designs for Hall Street. Council has allocated \$4 million in its Long-Term Financial Plan to the 2023–24 financial year to undertake a full streetscape upgrade within between Glenayr Avenue and Campbell Parade. The data collected and the community's feedback will be key datasets to inform the future character of this commercial precinct.

### **Operating hours**

The Destination Hall Street project includes working with 18 local business. For fairness, it is recommended to support all food and beverages businesses to have the option to operate the same hours during the trial. However, this will not include the option to extend the existing overall hours currently in place.

It is recommended that all 18 businesses have the option to operate from 6 am–10 pm. This will enable business economic improvements to be effectively measured against the activation initiative by trialling the safe alfresco recreational space during the peak season.

### **Project measures**

The aim of the trial is to test a range of interventions that if successful could be used to inform future capital works. Base data of the pre-trial conditions will be used to compare the overall changes during the trial.

Key measurables include:

1. Traffic impacts – including surrounding streets.
2. Pedestrian flows and numbers
3. Bicycle flows and parking
4. Outdoor dining experience

5. Passive recreation
6. Planting
7. Artwork
8. Lighting
9. Parking
10. Economic development
11. Community lived experience

It is recommended that the interventions remain in place for the trial period as noted in the Grant Funding Agreement, for the interventions to be tested effectively. Officers will work with the Department of Planning and Environment as well as Transport for NSW throughout the duration of the trial to assess suitable changes to the layout and operation of the trial in line with community feedback.

## **5. Financial impact statement/Time frame/Consultation**

The total costs for the Destination Hall Street are estimated to total \$800,000. Funding totalling \$500,000 received via the NSW Government Street as Shared Space (SASS) program will be allocated to the project. The remaining costs of \$300,000 will be funded from the existing Six Ways Project.

Once the trial period has been activated Council is required to continue to run the trial for the full duration to satisfy the conditions of the SASS grant. Council is however permitted to change the layout, extent, and operation of the trial area as conditions arise. This gives Council the flexibility to manage the space and the layout as required to manage traffic, parking, pedestrian flows, other activation activities and outdoor dining spaces.

### **Time frame**

The Destination Hall Street project will be a six-month trial running from November 2022 to April 2023.

Construction will be undertaken during September and October to meet the November start date.

### **Consultation**

#### *Consultation to date*

Since the project went live on 15 July 2022, Council officers have engaged with the community in a number of ways. On the first day, businesses along Hall Street were approached, Council officers spoke to 43 businesses and handed out 50 letters explaining the project. Of the 43 spoken to all but two of which were supportive. Since then, 18 businesses have worked with Council officers to expand their outdoor dining and are excited for the project to go ahead.

On 28 July, Council held an online information session attended by 21 community members. A recording of the session was uploaded online and has been accessed by over 191 individual viewers. There have been over 2,900 users on the Have Your Say page with 234 survey responses.

The social media campaign has been engaged with by over 2100 people, between comments, likes, clicks and shares across Instagram, Facebook and Twitter. Officers sent more than 3,000 letters to residents and 190+ scanned the QR code to access the Have Your Say. The Precinct Committees were notified by email and Council officers presented to Bondi Precinct whose motions and submission are included in the consultation report.

Of the 234 survey responses:

- 42% strongly agreed and agreed the community would benefit from a temporary pedestrian focused space on Hall Street, 47% strongly disagreed and disagreed
- 51% strongly agreed and agreed that people would visit Hall Street and stay for longer if it was a well-designed public space, 36% strongly disagreed or disagreed
- 44% agreed the proposal would provide a place to enjoy what the local businesses have to offer
- 29% said it would be a place to be safely outdoors
- 26% said it would be a place to connect with others.

The main concern mentioned in the survey data focused on the overflow of traffic into surrounding streets if vehicles could not access O'Brien Street from the west.

Of the 211 who provided qualitative feedback, 28% said they were either supportive of the project or would be supportive if the intersection of O'Brien, Glenayr and Curlewis remained two way, 26% said they were concerned about the traffic overflow into surround streets and 20% said it was a great project.

This feedback was reflected in the information session. The majority of attendees seemed excited by the overall project but wanted to clarify how the intersection of O'Brien, Roscoe and Glenayr would work and whether this could be redesigned to be two-way.

It is important to note that the 'Alternative' proposal addresses many of the key concerns raised by the community, in particular access to O'Brien Street and Roscoe Street.

The pre-trial consultation report is included at Attachment 2.

#### *Upcoming consultation*

Over the six-month trial, the project team will do the following community consultation among other promotional activities:

- Monthly on-site Have Your Say Days.
- Monthly discussions with businesses (or as requested).
- A survey on Have Your Say for people to provide feedback or commentary on their ongoing experiences.
- Intercept surveys for people using the space.
- Precinct meeting attendance and updates.

Council officers will also continue to collaborate with Bondi and District Chamber of Commerce and Transport for NSW during the trial to ensure the activation is programmed to optimise economic support and ensure all road adjustments are safe and sustainable with minimal traffic disruption.

Officers will also present an interim report on traffic management operations to the Waverley Traffic Committee approximately halfway through the trial in February 2023.

## **6. Conclusion**

Destination Hall Street is a funded opportunity to trial key initiatives requested by the Community in the Our Liveable Places Centres Strategy. This project is also an ideal way to promote safe community engagement throughout the upcoming peak season, in addition to supporting local businesses post COVID lockdowns.

The recommendation of this report is to endorse the trial of Destination Hall Street for a six-month period and for Council officers to report back to Council with recommendations on whether to continue the program or revert streetscape to its prior condition.

With the consultation undertaken to date and the revised 'Alternative' proposal to address key community concerns, the trial provides the opportunity to revitalise Hall Street and engage with the community on the future character and vitality of the commercial and residential precinct.

## **7. Attachments**

1. Bondi Beach Hub - Concept package [↓](#)
2. Destination Hall Street - Consultation Report - August 2022 [↓](#)



# BONDI BEACH HUB STREETS AS SHARED SPACES

PREPARED FOR WAVERLEY COUNCIL



# Bondi Beach Hub

## Landscape Concept Package

by  
**CONTEXT Landscape Architecture**

for  
**Waverley Council**

© 2022

Context and our design team collaborators acknowledge the Traditional Custodians of the land, and recognise Elders past and present.

Through authentic engagement with Aboriginal people and the landscapes within which we work, we strive to deepen our understanding of Country and our relationship with its People.

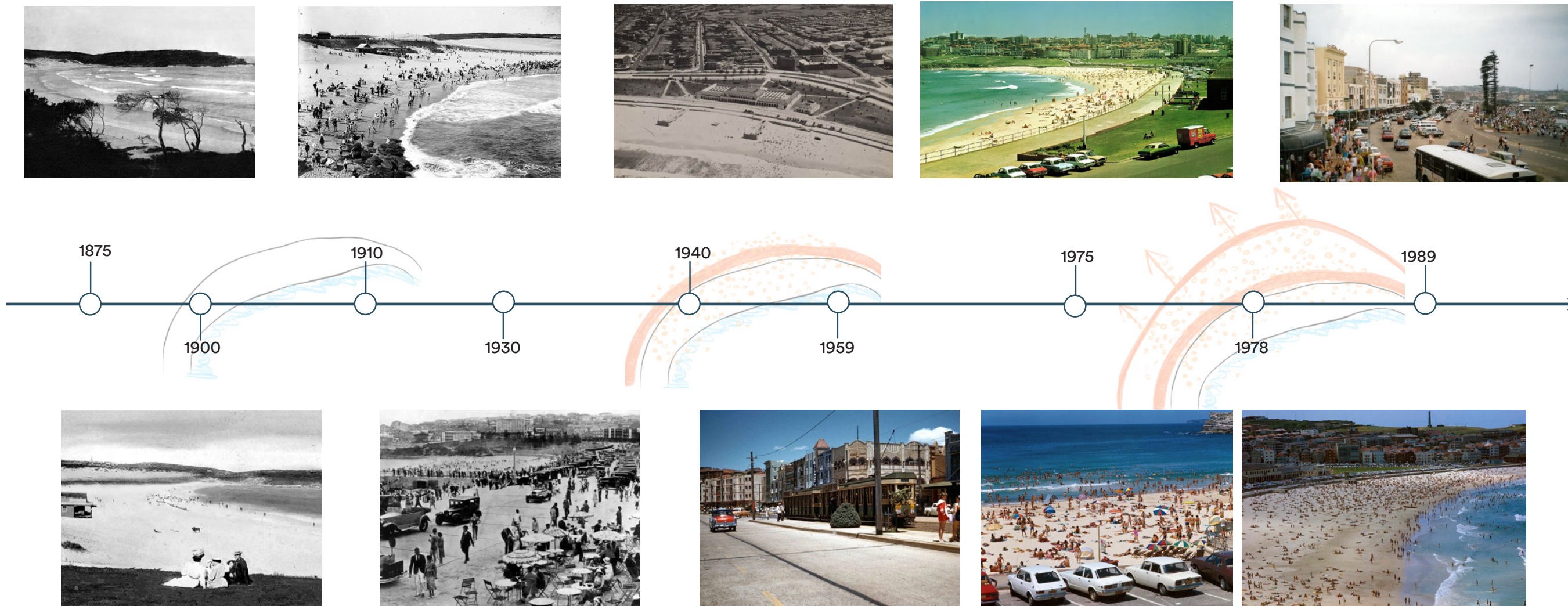
### Document Control

Rev	Date	Description	By	Approved
A	01.07.22	Draft for review	EL	CW
B	08.07.22	Concept Package	EL	CW
C	18.07.22	Concept Package	EL	CW

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# Social Timeline of Bondi as a Place for People

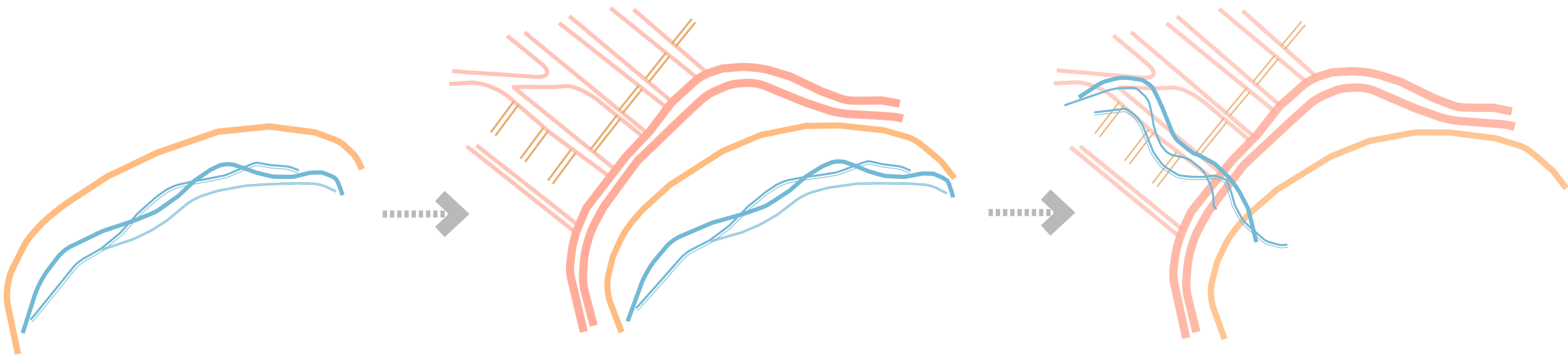




# Vision - Re-imagining Hall Street

Capitalising on the local area's assets and taking inspiration from the tidal movement of the iconic Bondi Beach, Hall street will be re imagined as a place for people, culture and liberated movement. Just as the ocean tide ebbs and flows, so does the social tide of Hall Street. The existing retail, cafes and bars are activated during both the day and in the evening providing the framework for the creation of dynamic and adaptable spaces. These spaces will foster community use and create a vibrant destination to support and stimulate the local economy.

Hall street will become a place for people by prioritising pedestrian movement and creating spaces for the social tide to bring a new wave of vigour and vivacity to Hall Street.

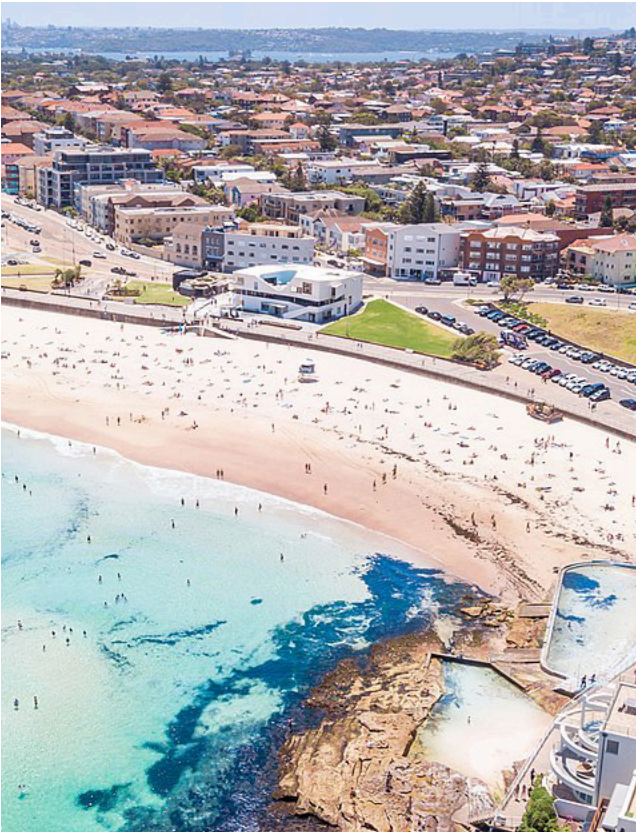




# Character Analysis - Understanding Place



Beach



Architecture



Places



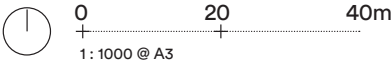
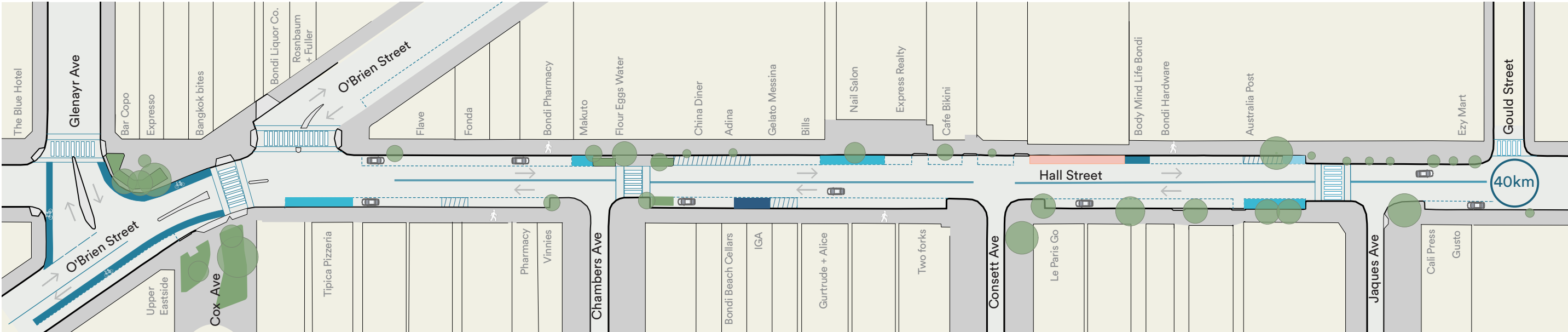
Landscape



CONTEXT



Site Analysis - Traffic and parking



Legend

- Raised pedestrian crossing
- Loading zone
- Motorbike parking
- Construction zone
- 15 minute parking
- Truck zone
- Bike lane
- On street parallel parking
- Speed limit

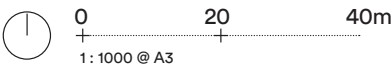
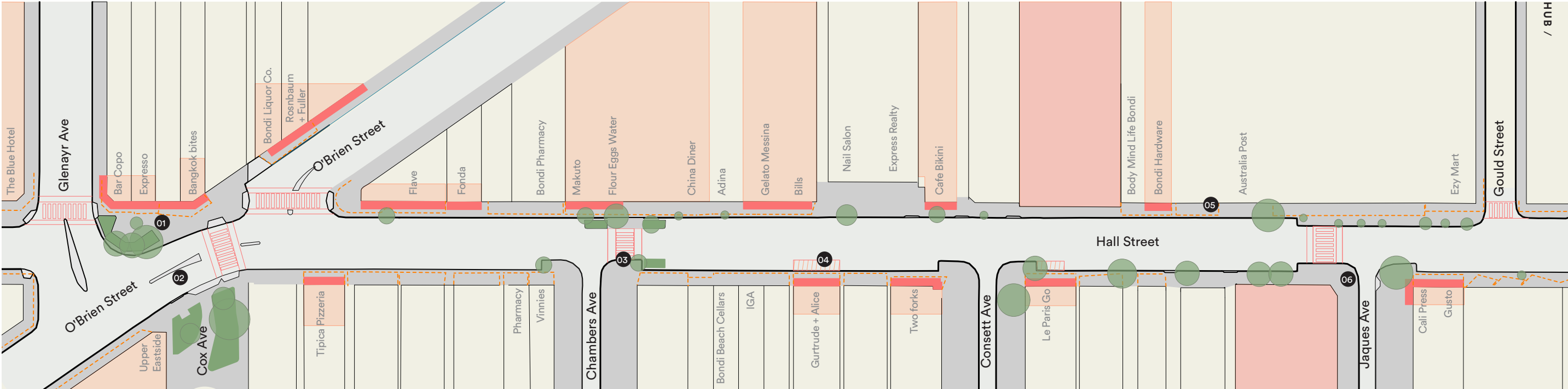
Optimal parking capacity

Hall Street - approximately 46 spaces

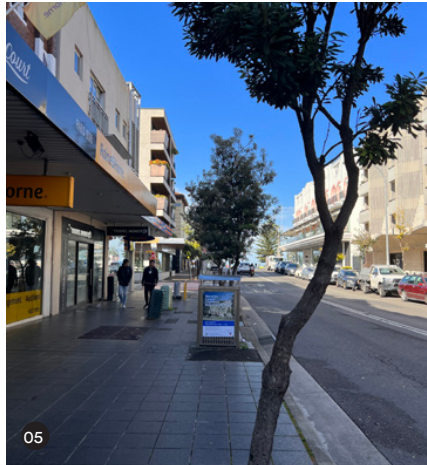
O'brien Street - approximately 5 spaces

Note: The number of spaces has been calculated using a desktop analysis and is based on the assumption that all cars are parked parallel to the kerb at the standard 6m length.

Site Analysis - Existing Pedestrian Environment



- Legend**
- Construction site
  - Awning
  - Existing food and beverage
  - Existing parklet
  - Existing outdoor dining
  - Existing pedestrian pathway



CONTEXT



# Overarching Design Principles

1



## Identity

How does it look?

- Establish a vibrant aesthetic that aligns with Bondi's character
- Create a hub that enhances the culture of Bondi
- Beautify the streetscape with planting and vibrant colours

2



## Activation

What do you do there?

- Create social places for gathering that foster a sense of community
- Provide areas for temporary events
- Provide outdoor dining opportunities
- Light up the streetscape to allow for night activation

3



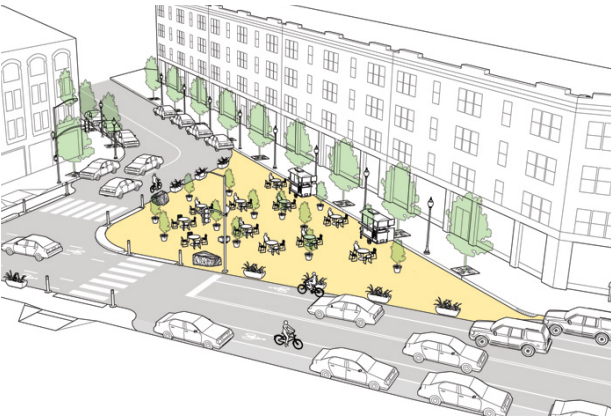
## Functionality

How does it work?

- Create functional and adaptive interventions that are fit for purpose
- Ensure pedestrian movement and safety is prioritised
- Use traffic calming measures such as paint, heavy planters and bollards to alter the street layout

# Urban Street Design Guide Principles

The following principle's have been extracted from the Urban Street Design Guide and customised to suit the project objectives.



## Interim Public Plaza

- Transform underutilised areas of Hall Street to create an enhanced public domain.
- Opportunity for art installations, performances and markets to improve the quality and identification of public space, while engaging the local community and business owners.



## Kerb Extension

- Increase the separation of the road and pedestrian path to increase the public domain.
- Opportunity for planting, seating or hosting vendors to further activate the street.



## Parklets

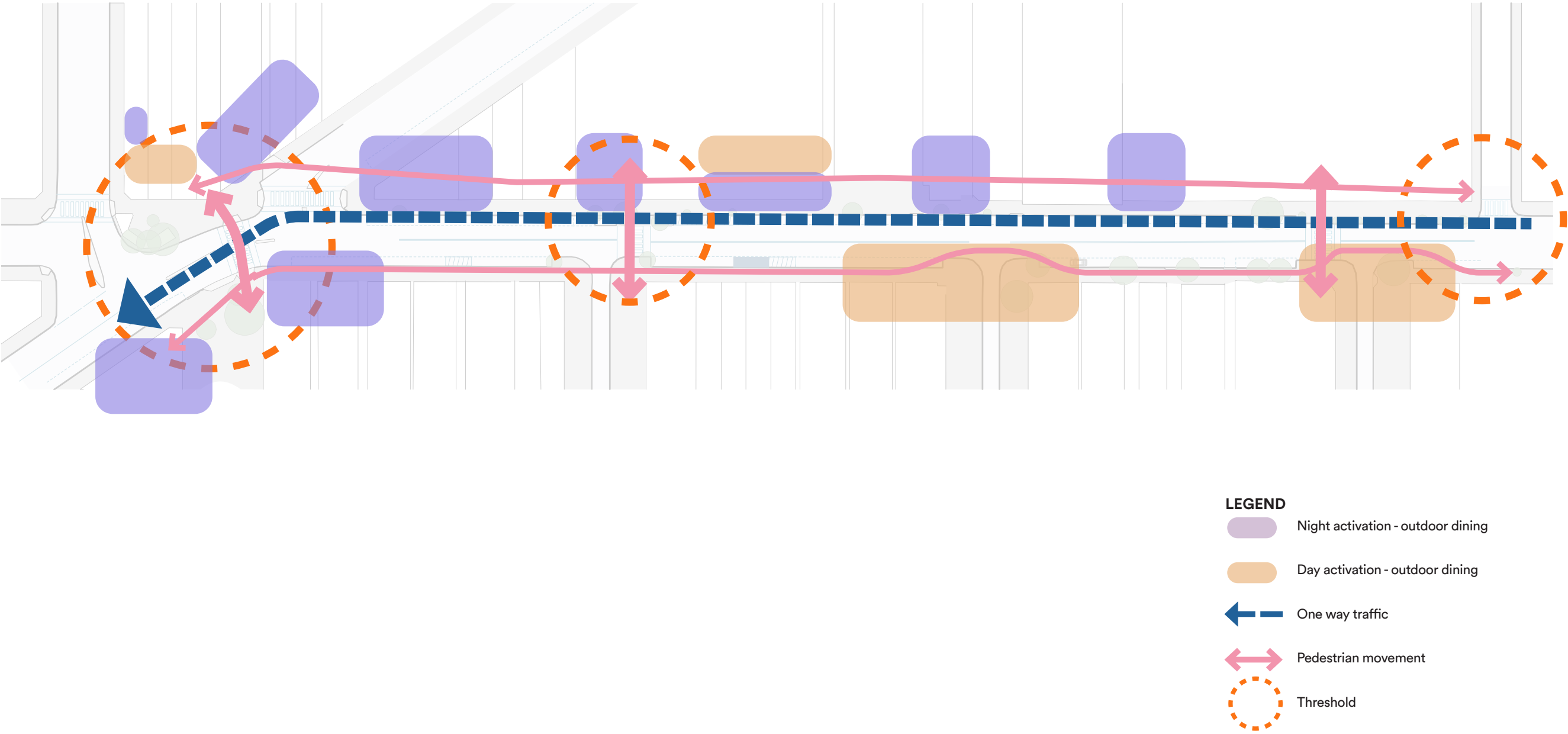
- Parklets are public seating platforms that convert parking spaces into vibrant community spaces.
- Opportunity to create a distinctive character and identity by incorporating colour, seating, planting, and/or bike racks to accommodate unmet demand for public space on Hall Street.



## Chicane

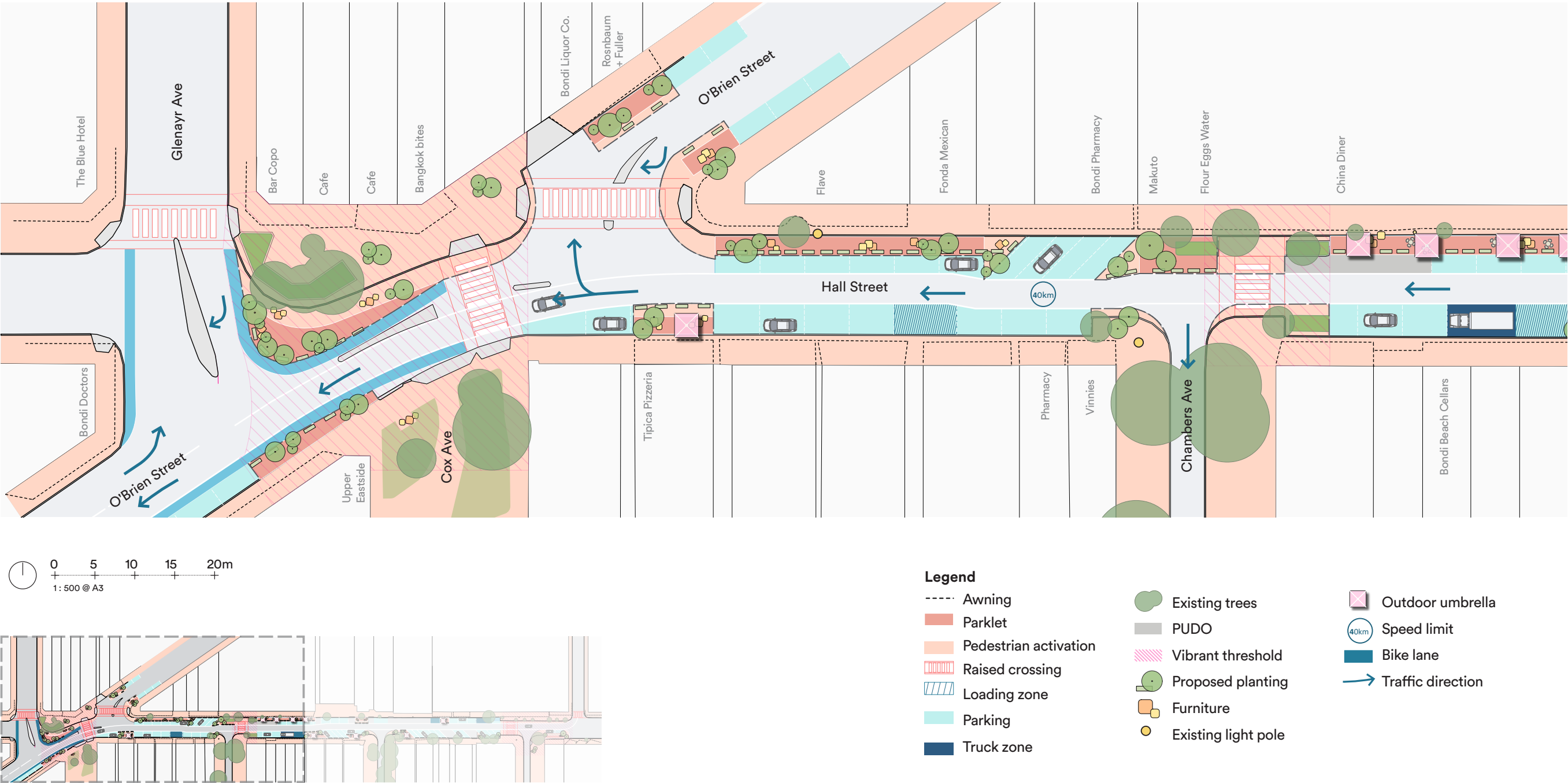
- Chicanes increase the amount of public space that can be activated using benches, planting and lighting.
- There is an opportunity to incorporate chicanes in select areas of Hall Street to increase the pedestrian area to allow for outdoor dining, seating and planting.

Design Opportunities



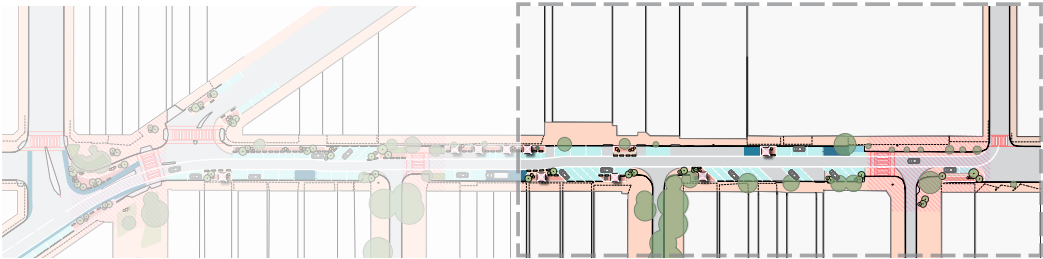
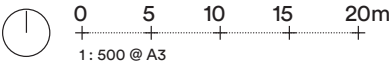
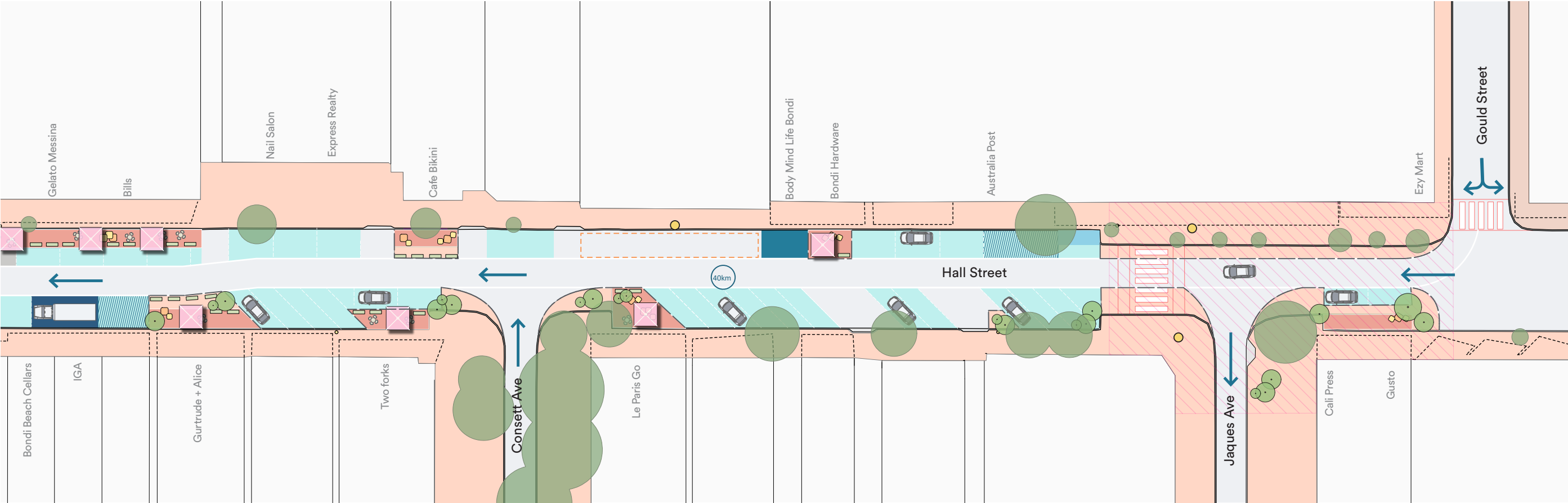
CONTEXT

Concept Plan





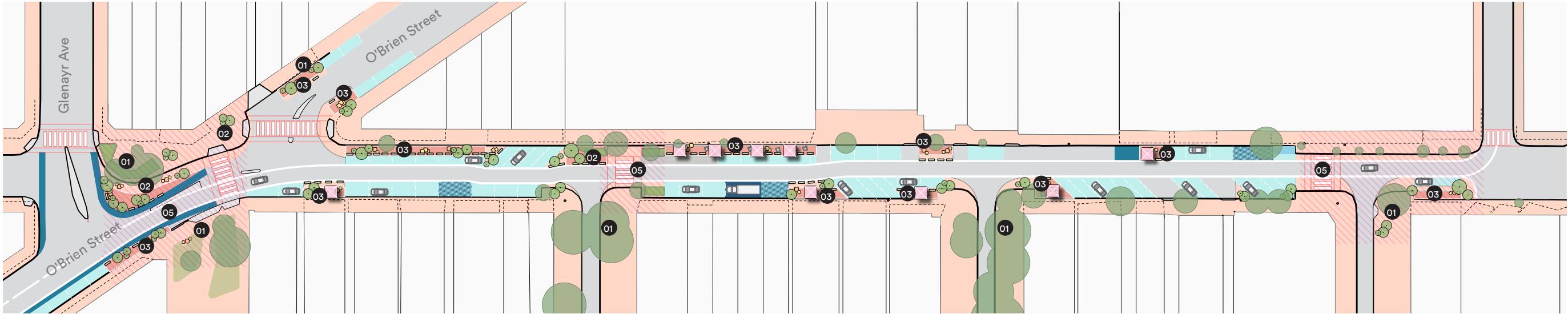
Concept Plan



Legend

- Awning
  - Parklet
  - Pedestrian activation
  - Raised crossing
  - Loading zone
  - Parking
  - Truck zone
  - Existing trees
  - PUDO
  - Vibrant threshold
  - Proposed planting
  - Furniture
  - Existing light pole
  - Outdoor umbrella
  - Speed limit
  - Bike lane
  - Traffic direction
  - Construction zone
- Note: Total car spaces = approximately 46 on Hall street and 5 on O'brien street

Precedent Imagery



01 Lighting and night activation



02 Flexible social spaces



03 Outdoor dining



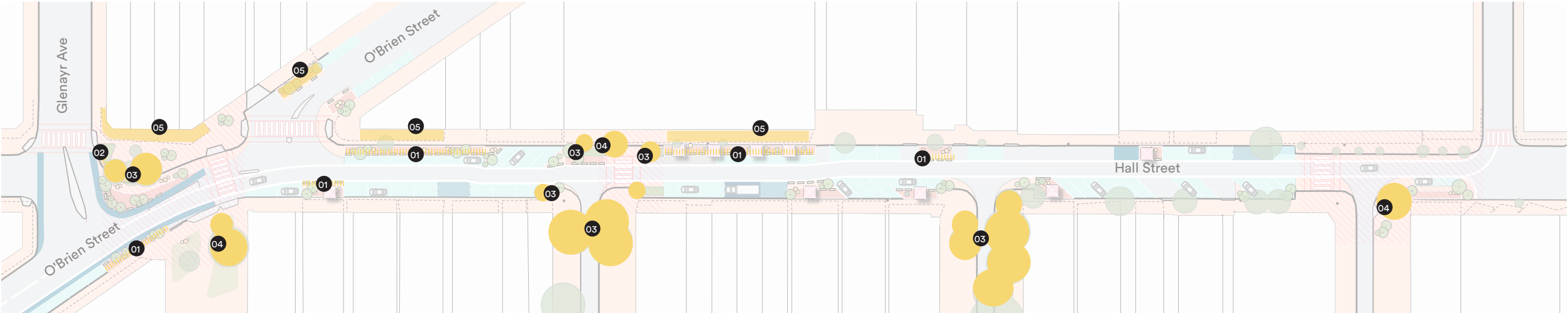
04 Parklets and planting



05 Vibrant thresholds



# Precedent Imagery - Lighting Opportunities



- Legend**
- Tree lighting
  - Lighting on structures and furniture
  - Lighting on awnings



LED lighting on furniture



LED lighting on structures



Fairy lighting on existing trees

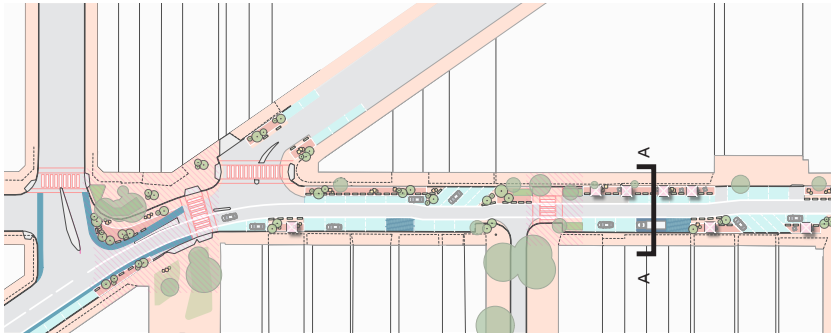
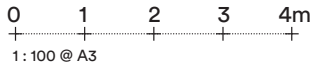
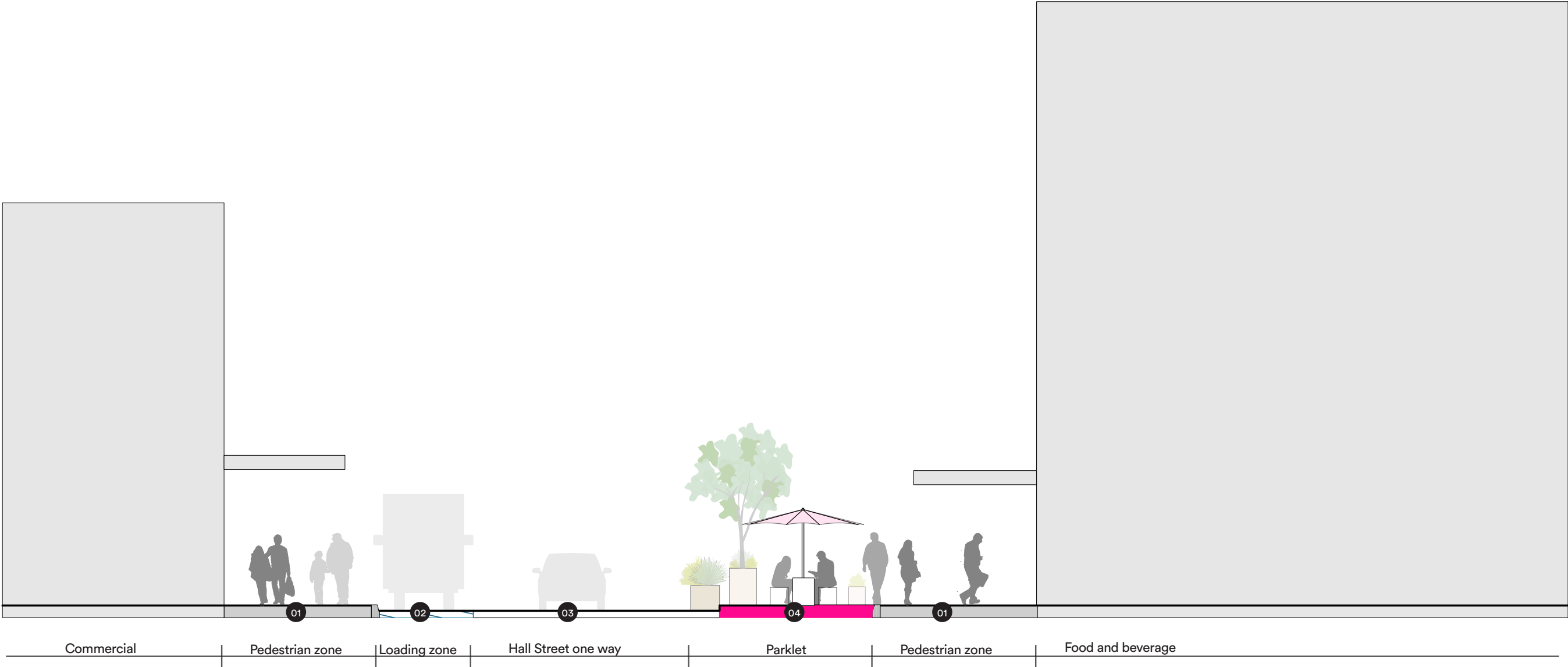


Up lighting on existing trees



Catenary lighting (collaborate with business owners for use of awnings)

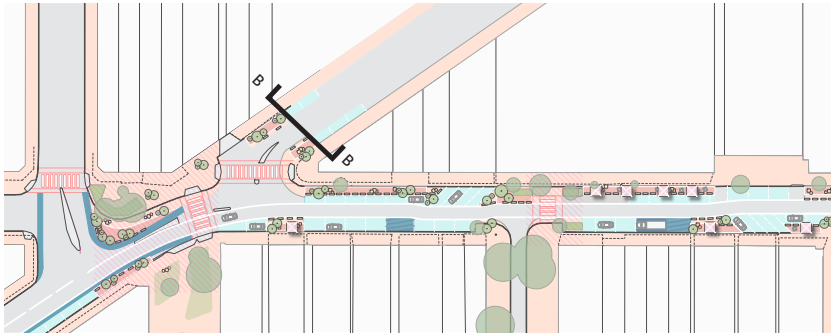
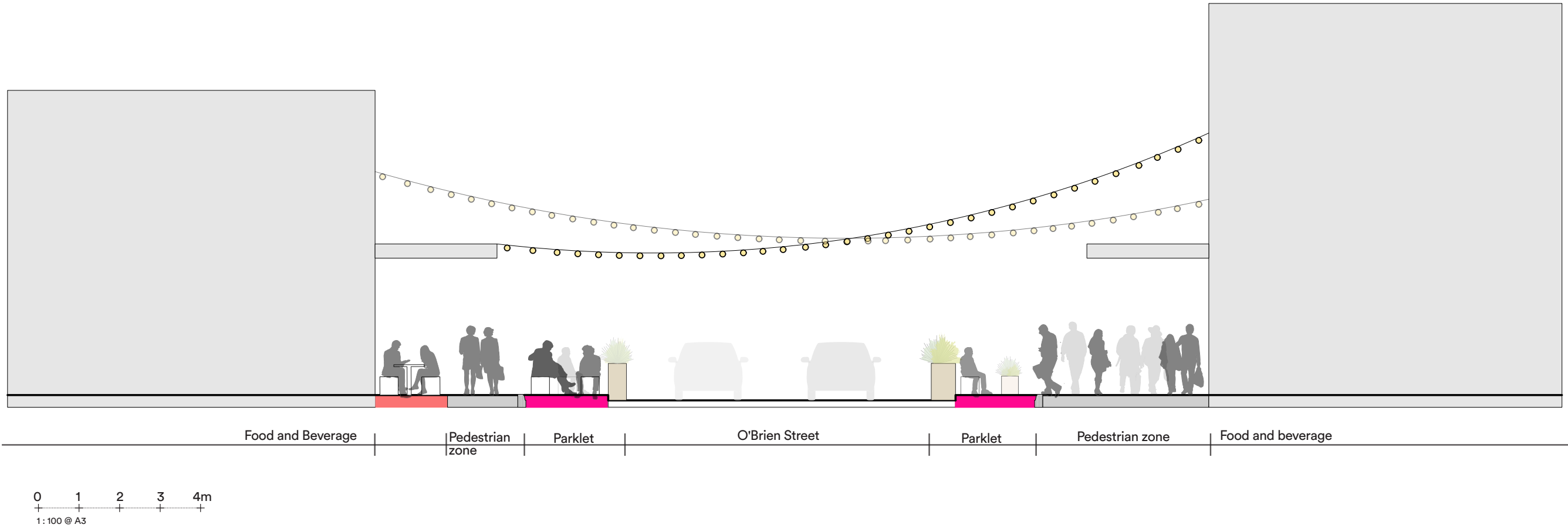
Section AA - Indicative Concept



Key Plan

CONTEXT

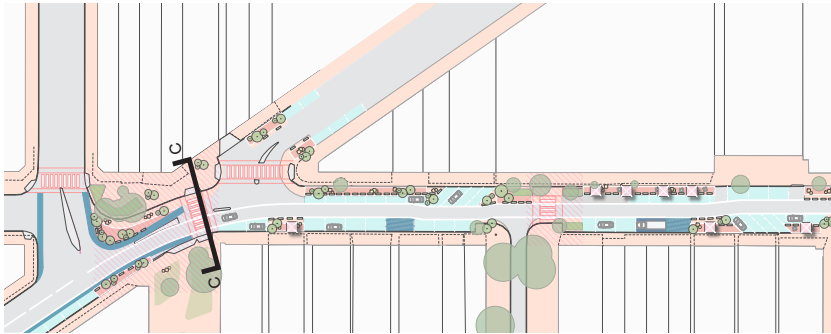
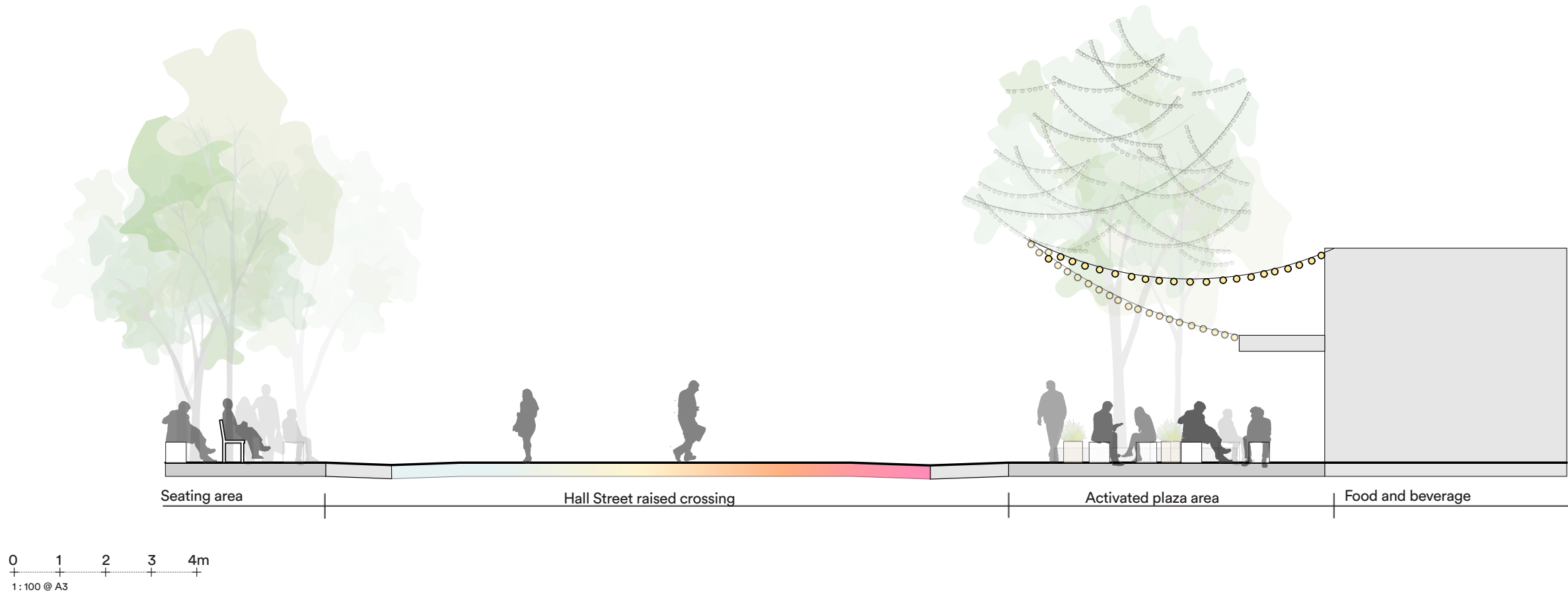
Section BB - Indicative Concept



Key Plan

CONTEXT

Section CC - Indicative Concept



Key Plan

CONTEXT





# DESTINATION HALL STREET

## CONSULTATION REPORT - AUGUST 2022

Waverley Council acknowledges the Bidjigal, Birrabirragal and Gadigal people, who traditionally occupied the Sydney Coast, and we pay respect to all Aboriginal and Torres Strait Islander Elders both past and present.

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## Executive Summary

Destination Hall Street is a proposed trial project to revitalise Hall Street and support businesses in their economic recovery after COVID-19 lockdowns. The first round of consultation was open from 15 July to 22 August 2022.

The consultation objectives were to:

- Advise businesses on Hall Street of the plan to help ensure the trial meets their needs or addresses their concerns
- Gather feedback to refine and change the design concept before we install the trial
- Inform stakeholders of the plan and promote Destination Hall Street to the community

On the first day, 43 businesses along Hall Street were spoken to by Council officers who also delivered 50 letters explaining the project. Of the 43, all but two were supportive. Since then, 18 businesses have worked with Council officers to expand their outdoor dining and are excited for the project to go ahead.

On 28 July, Council held an online information session attended by 21 community members. A recording of the session was uploaded online and has been accessed by over 191 individual viewers. There have been over 2,900 people who have accessed the Have Your Say page with 234 survey responses.

The social media campaign has been engaged with by over 2100 people, between comments, likes, clicks and shares across Instagram, Facebook and Twitter. Officers sent more than 3,000 letters to residents and 190+ scanned the QR code to access the Have Your Say page. The Precinct Committees were notified by email and Council officers presented to Bondi Precinct who's motions and submission are included in the consultation report.

Of the 234 survey responses, 42% strongly agreed and agreed the community would benefit from a temporary pedestrian focused space on Hall Street, 47% strongly disagreed and disagreed and 51% strongly agreed and agreed that people would visit Hall Street and stay for longer if it was a well-designed public space, 36% strongly disagreed or disagreed. 44% agreed the proposal would provide a place to enjoy what the local businesses have to offer, 29% said it would be a place to be safely outdoors and 26% said it would be a place to connect with others. The main concern from the survey commentary was the impact of traffic on surrounding streets if vehicles could not access O'Brien Street from the west.

Of the 211 who provided qualitative feedback, 28% said they were either supportive of the project or would be supportive if the intersection of O'Brien, Glenayr and Curlewis remained two way, 26% said they were concerned about the traffic overflow into surrounding streets and 20% said it was a great project.

This feedback was reflected in the info session, most attendees seemed excited by the overall project but wanted to clarify how the intersection of O'Brien, Roscoe and Glenayr would work and whether this could be redesigned to be two-way.

## Background

Destination Hall Street is a trial project to revitalise Hall Street, Bondi Beach and support businesses in their economic recovery after COVID-19 lockdowns.

The project will transform Hall Street into a pedestrian-friendly space with outdoor dining, street gardens and shaded resting places for the community to enjoy, without any loss of parking.

Overall project objectives:

- Create a connected and activated streetscape by reclaiming road space as people space
- Transform the area into a bustling commercial centre that is inviting for locals and visitors alike
- Provide businesses with additional outdoor spaces to trade and engage
- Determine what elements of the pilot should remain permanent or be removed based on feedback gathered during consultation

## Consultation dates and objectives

The first phase of consultation ran between 15 July to 22 August 2022. The second phase will be once the trial is in place.

The consultation objectives were to:

- Advise businesses on Hall Street of the plan to help ensure the trial meets their needs or addresses their concerns
- Gather feedback to refine and change the design concept before we install the trial
- Inform stakeholders of the plan and promote Destination Hall Street to the community

This was just the initial consultation to make gather feedback and make changes to the design. There will be extensive consultation throughout the trial (October 2022 to March 2023) to find out what the community likes and doesn't like about the project.

## Communications and engagement overview

A range of communication and engagement methods were used to encourage the community to provide feedback. The methods aligned with council's Community Engagement Strategy and IAP2's spectrum of participation. More than 3500 people engaged with the project through the following methods.

Method	Overview	Date	Statistics and Responses
<b>Business drop-in</b>	Waverley Council officers visited businesses on the first day of consultation	22 July	Delivered 50 letters Only two said at the time they did not like the plan. 18 signed up for additional outdoor seating
<b>Letter drop</b>	Appendix A. Over 3000 flyers were dropped to residents in the Bondi area Appendix B	15 July	Over 3000 letters delivered 197 scans

<b>Social media posts</b>	Facebook Appendix B. 22 July – Announcing the project 25 July – Promoting info session	22 July 25 July	<b>Total:</b> 9805 reach 2056 post engagements 111 likes
	Instagram Appendix C. 24 July – Announcing the project 25 July – Promoting the event	24 July 25 July	<b>Total:</b> 4743 total reach 180 post interactions 29 comments
<b>Waverley Weekly e-newsletter</b>	Appendix D. Included in Waverley Weekly e-newsletter. 21 July – Promoting the launch of project 28 July – video of Mayor promoting project	21 July 28 July	<b>Total</b> 467 clicks
<b>Have Your Say Waverley e-newsletter</b>	Appendix F. Included in July and August edition of Have Your Say Waverley e-newsletter.	2 August 16 August	<b>Total</b> 7300 x 2 recipients
<b>Have Your Say website</b>	Council established a dedicated a Have Your Say page for the project.	15 July – 22 August	2.9k total visits to the page 2.2k aware visitors 130 new registrations 234 survey responses
<b>Precinct notification</b>	Community Liaison Coordinator emailed all 13 Precinct Executive Committees promoting the consultation and inviting them to provide feedback.	w/c 18 July	Bondi precinct provided a submission and had a presentation from the
<b>Online community info session</b>	The community session was promoted through the HYS page, social media and emails to stakeholders	28 July	21 participants

## Feedback summary and results

### Online survey:

2.9k people visited the Have Your Say site and 234 completed the survey.

The survey was advertised through a range of channels, including social media, e-newsletters, letterbox drops, business drop-in and emails to Precincts. The questions were exploratory in nature and aligned with the engagement objectives of the overall project.

The survey sought to understand:

- Community sentiment on the proposed pedestrian focus of the project
- If there would be higher visitation to Hall Street
- If there was general support for the project
- Sentiment on the community benefit of creating public space
- What the community was excited about
- Whether parking was important in the development of the project
- And anything else the community wanted to add

Of the 234 responses

- 58% identified they live in Bondi Beach
- 19% live in Waverley Council area
- 9% work in the immediate vicinity of Hall Street

- 7% live on Hall Street
- 4% own a business on Hall Street
- 3% live outside of Waverley

### **The proposed community space**

43% said they supported the proposed plan to make a community space on Hall Street, 57% said they did not.

On rating their level of agreement with these two statements:

- 1. The community will benefit from a temporary pedestrian focused space on Hall Street**
- 2. People would visit Hall Street more often or stay longer if it was a well-designed public space**

42% strongly agreed and agreed the community would benefit from a temporary pedestrian focused space on Hall Street, 47% strongly disagreed and disagreed, 10% were neutral.

51% strongly agreed and agreed that people would visit Hall Street and stay for longer if it was a well-designed public space, 36% strongly disagreed or disagreed, 13% were neutral.

### **Community benefits**

44% agreed the proposal would provide a place to enjoy what the local businesses have to offer, 29% said it would be a place to be safely outdoors and 26% said it would be a place to connect with others.

### **Descriptive words for the proposed space**

Participants were provided a range of words to describe the project. The top three were:

1. Eat
2. Lively
3. Bustling

### **Public space**

Participants were asked to choose three things they were most excited about. They were:

1. the additional outdoor seating (46%)
2. trees and planting (42%)
3. nighttime activation (25%)

### **Parking impacts**

60% thought that no loss of parking was either very important or important. 26% said they thought it was not at all important or unimportant, 13% were neutral.

### **Extra feedback**

211 participants responded to the open-ended question to provide more feedback on the project.

Of those the top three comments were:

1. 28% (60) said they were either supportive of the project or would be supportive if the intersection of O'Brien, Glenayr and Curlewis remained two way
  2. 26% (55) said they were concerned about the traffic overflow into surrounding streets
  3. 20% (44) said it was a great project
- 12% (25) said the project was a bad idea
  - 11% (24) said they would like to see more of the traffic data
  - 6% (13) said Council should remove parking altogether.

### Stakeholder meetings

12pm-1pm - Online information session 28 July 2022.

101 people viewed the event registration page, 41 registered to attend and 23 people attended the meeting

Theme	Question via comment on Teams chat.	Council response
	<b>All comments have been copied exactly as written</b>	
<b>Businesses</b>	Do you have any idea what proportion of people visiting cafes/shops on Hall St park on Hall St?	It is very hard to quantify the exact destination people are going to. We have modelled the occupancy rate of the parking which is very high within Hall Street. That is indicative of people parking in the vicinity and the adjoining streets
	Harris Farm do very little to stop their trollies being taken away from their Hall Street shop and dumped in streets in the local area. As one of the larger businesses on Hall St, I hope Council will use this as an opportunity to influence HFM to be more community-minded...and stop having their trollies all over bondi	We can take that feedback on as there are a range of compliance measures to make sure trollies are returned.
	Maybe Council could work with local real estate offer vacant shops as summer pop ups ?	It is something the economic development team have thought of. We are activating this street and don't want vacate units sitting there. If we can activate them through pop ups or history/information about the local are. We are going to look at the full picture and something we'll take on board.
	Will businesses with existing alcohol licenses be able to serve alcohol in alfresco dining areas during operating hours ?	Yes, they will be
	The old Happy Hockers premises has been vacant for years now. Long standing empty premises let the street down. Hopefully Council will use this revamp of Hall Street to address this issue.	
	Will the existing alcohol-free zoning remain?	Nothing is changing in this sense.
	Hall Street is mixed use zoning, meaning bedrooms right above shops... What about night-time activation? How late?	We are not encouraging anything goes on into the night. Businesses will operate to their current hours. We don't want to disturb anyone. It will be part of the consultation as we go. Always give us feedback at the time.
	I live on Roscoe. We already have some 1 way restrictions. You can't make our only	We accounted for the Harris Farm site, the road environment will be big enough to

Traffic	ingress via Campbell Pde! Plus a lot of trucks come to Harris Farm loading dock surely you don't want them coming via Hall St pedestrianised area.	accommodate any vehicles needed to service Harris Farm. In regard to accessing Roscoe St as a resident, one is the Campbell Pde, Gould St up hall. Or down Lamrock, left into Consett, left onto Hall and right onto O'Brien
	Will it be possible to enter Roscoe from Glenayr st ?	That is not part of the proposal and what the implications are for people who live in Roscoe, we can work on that with TfNSW. Especially if that is the feedback we get throughout the consultation. At this stage the proposal is to leave it as its current and existing arrangement
	Will there be any traffic management to help buses and cars turn right from Glenayr into Hall St?	No bus movements would be going down Hall St. In converting Hall St to one way westbound there will be a give way sign at the intersection of O'Brien and Glenayr which will prioritise traffic movements out of Glenayr and turning right towards Bondi Junction. It's quite important for the buses as it improves their movements getting people in and out of that area into Bondi Junction.
	Will the speed limit be reduced while we see extra traffic ( both foot and car) on Hall street	Hall St is currently a 40km zone. Council would have liked to have reduce that to a 30km zone but there is no provision from the state government to do so. They currently have active trials for 30km in different council areas, they are not looking at any more of those until the trial periods are concluded.
	Lamrock Avenue from Barracluff to the roundabout (Lamrock/Forest Knowle/Sir Thomas Mitchell), is wide and largely treeless. Alot of people gun up and down the road there. With the increase in traffic on Lamrock, I hope Council will plant more trees here.	We can take that feedback onboard
	Encouraging and supporting active transport is important - to this end can council consider allowing bikes to continue to travel in both directions along Hall street?	The trial does not allow for two-way movements of bike, there isn't enough road width to allow for that. Bikes can travel with the one-way arrangement, but they won't be able to go east bound. That is a key consideration. There are alternative routes that can be used.
	Agree - two way bike traffic is very important to the area.	
	I live west of Hall St, and walk or ride to/from the beach 99.9% of the time. Reflecting on my own behaviour, I tend to walk back along Lamrock St as it has more	

	trees, and less traffic. I can see this improvement definitely sending me along Hall St more!	
	A large majority of Adina hotel guests, restaurant goers and residents enter the Bondi area via Old South Head road down O'Brien Street to access the hotel entrance on Hall Street and the Adina carpark entrance on O'Brien Street. Has thought been given to allow traffic continue onto O'Brien Street to allow drivers direct access the carpark?	We did consider that but the benefit of that one way at that junction are massive from a pedestrian perspective, we have a number of crossings in that vicinity and there is an opportunity to create a very large space for the community through there. Having looked at the diversion routes they are small. Being the diversion would mean going down Lamrock, Consett, Hall and then O'Brien but the amenity benefit and safety benefit is a key element of the trial.
	I understand that retail businesses want no reduction in street parking spaces, but the one-way scheme will surely decrease traffic. Can we build in some initiatives to discourage overall use of private cars overall. Consett Ave residents will not be happy with proposal to increase traffic on our beleaguered tree-lined avenue.	This is what we are trying to pilot and work through as part of the project the idea is to allow for parking to stay relatively the same as it currently is, but the pilot will test what the appetite is to make some of the changes in the longer term. Parking is a controversial topic and as you would all know there are differing views throughout the community, whether we need to maximise or reduce parking and we just need to strike a balance. The proposal at the moment tries to maintain that and maintain the status quo around parking arrangements as we already changing fair amount through the space as part of the pilot, we can definitely look at what parking will look like in the future as an outcome of the pilot.
	It's going to divert massive traffic jam through Consett Ave and Hall St for people not going to Hall St. Can we see the traffic study?	Traffic study is available as part of the Traffic committee minutes which will be endorsed by council mid-August. The information will be publicly available for people to download on the 16 <sup>th</sup> of August
	I'm looking at the survey and there's no questions about traffic flow so do we just go to our councillors to get action?	
	Please reconsider 2 way bike use - even if it is a very narrow strip. Just don't want to do anything to discourage active transport when it is such an important issue at this time. Thank you all	
	Probably not part of the scope but would love to see a few more goget spots to support people who don't have cars.	Take that feedback onboard.

<b>Look and feel</b>	I think this all sounds brilliant. When choosing the building textures and the planting, I hope it's things that will age well. The silver tiles (not a fan) and planting at 7 ways, has quickly fallen apart - tiles have come off, most of the planting has died.	The materiality we are using are not supposed to last along time, they do have a finite life, the intent behind the activation is we use materials robust enough to last potentially a couple of years depending on the outcome of the trial. Once the trial is concluded we would start planning a permanent design for a change to Hall St, then they would be replaced with an invigorated and updated streetscape.
	I think this all sounds brilliant. When choosing the building textures and the planting, I hope it's things that will age well. The silver tiles (not a fan) and planting at 7 ways, has quickly fallen apart - tiles have come off, most of the planting has died.	
<b>Adina carpark</b>	Probably the biggest private parking consideration here is the hundreds of spaces under the HarrisFarm/Adina complex, entry via O'Brien. Please let's know how this can be incorporated into current proposals..	We are aware of the parking lot the access to the Mart parking lot will be maintained through the one way hall O'Brien movement and people can exit the parking lot back on to haul one way or down Roscoe so the access to the parking lot will still be there and people can still use the parking lot at the currently do they just won't be able to access it via the eastbound movement which will no longer be there open
<b>Arts and culture</b>	Are there any allocated spaces for buskers along Hall St as part of the plan?	yes, there will be there is currently a busking policy ready to be piloted and this will be an ideal location for that. After this consultation we will confirm how many spaces but yes this will be part of the project.
	Does Destination Hall St have an art strategy that could engage local artists to contribute public artwork for the trial period? Murals etc.	Absolutely, we are currently looking at activation ideas. Once we get through this consultation, we will start looking at ideas and the available spaces for activation we are looking at all the options including outdoor exhibits, performance spaces everything that we can include we will consider the final allocation across the street and we will investigate that.
<b>Consultation</b>	How will the council ensure feedback during the trial period represents community sentiment and not just the loudest voices?	We have a range of different tactics we are going to use throughout the project. We are going to talk to businesses and residents, but we will also have data points we will be tracking like traffic, foot traffic and anecdotal experiences of businesses and users of the space. We are going to go out onsite to talk to people once a month. We will track the data against the questions we have already asked and



		getting broad feedback which is the point of the six-month trial.
	Any on street engagement similar to those buttons as you leave Ikea?	Yes, we have been talking about that we do have one of those systems when we finalise the design we will figure out where the best spot for that is.
	I'm looking at the survey and there's no questions about traffic flow so do we just go to our councillors to get action?	This is just an initial survey, there is a section at the bottom to provide any comments so please feel free to do that in there. We will be asking peoples experience throughout the trial alongside data like traffic studies.
<b>General comments</b>	So glad Waverley got this funding	
	"Destination" Hall St isn't really consistent with pushing through traffic onto Hall St that doesn't currently use Hall St.	
<b>Sustainability</b>	How is the project embracing sustainability, in particular issues related to the ocean, coral reefs and climate change? E.g. furniture made from marine plastics etc.	Yes, we can take that feedback onboard. We are going through detailed design phase as we speak but we are going through with the architects to make sure the materials we use are robust and include all our normal environmental procurement processes so Council's policies require us to purchase us to acquire the most environmentally as they can be but also robust enough, so they last for the time we implement them.
	Lamrock Avenue from Barracluff to the roundabout (Lamrock/Forest Knowle/Sir Thomas Mitchell), is wide and largely treeless. Alot of people gun up and down the road there. With the increase in traffic on Lamrock, I hope Council will plant more trees here.	
<b>General comments</b>	So glad Waverley got this funding	
	"Destination" Hall St isn't really consistent with pushing through traffic onto Hall St that doesn't currently use Hall St.	
	I think this is an important project. The Council have been trying to activate Hall St for many years now and to have funding for a trial to test what will and won't work is terrific. I live and work on Hall Street and can't wait to see if this works for our community. The Council parklets have become important meeting and connection places for locals so to have bigger spaces where people can eat, drink and socialise is really important especially post Covid.	

	To be clear I support the project in principle but you're going to get massive negative feedback by pushing car movements through Hall St that doesn't currently use it.	That is the intent of the pilot and trial, and we will monitor and look at that and come back on that.
	Quick question re. That seating area around the Oberon Glenayr and hall Did you say that will be upgraded?	Yes, we are looking at changes through that area. We have fleshed out the details yet. There are existing business that have outdoor dining in that vicinity, we are looking at options for beautifying and opening this space up. There will be additional space for the public to use through that area
	Thanks so much for driving and trialling this. I love that you are continually looking for ways to make our unique suburb even more special	
	I walk and cycle around Hall Street often, I hope council pursues more trials and programs such as this one to gauge community feedback and improving experience for non-motorists	
	The large trees there, aren't idea - Shea Oaks. I rarely advocate the removing of trees, but having those trees replaced with prettier flowering trees, would be lovely	This has been on our minds. We are aware that these Shea Oaks have caused issues because they are so large. We have not formed a position on whether we will or will not be removing them as part of the trial. It is probably something that will be considered as a permanent change in the future. We may look at different species in the future.
	She Oaks great for local fauna - cockatoos	
	Will the Council pivot mid trial at all?	Depending on how things progress through the trial we will review traffic movements and where things are not going smoothly, we will revisit what the arrangements could look like. By no means is anything set in stone, if things don't work out, we will look at that.
	Like address the access to roscoe street?	Yes, exactly
	Filling the silence: please be careful with the intrusion of commercial activity into Consett Avenue. This may look like a "dead space" Nik's words, but is just low intensity use as transition zone..	Worth emphasising it is not intended for a commercial space but a community space. Like for gardening or seating. There are a few activations that the community had already done, and we are talking that kind of activation.
	good luck! it's a short timetable, but with good management & consultation , could result in better public use of Hall Street	

	<p>Thanks so much Nik, Eliza and Jessica really appreciate your work on this and your commitment to engagement especially given the short timeframes 😊 love that you are pursuing short-term trials to give the community time to assess the impacts in real life.</p>	
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### Email submissions

There were 21 written submissions received via email. Bondi Precinct submission has been included in this count. The themes have been grouped together. The amount of people who provided the same feedback is shown in brackets.

Six were businesses, one was BikeEast and the rest were residents. Eight residents were from Lamrock Ave, two were from Roscoe.

#### Traffic (22)

- Concern about overflowing traffic in to surrounding streets (12)
- Intersection of O'Brien, Glenayr and Hall to remain two way (4)
- Design should allow contraflow lane (1)
- Holistic traffic study of Bondi area (4)
- Current difficulty parking (1)

#### Poor consultation process (3)

#### Overdevelopment (1)

#### Business focus only (1)

### Business drop-in – 22 July 2022

A Council officer visited the businesses along Hall Street on the first day of consultation, 15 July 2022. 50 letters were delivered between Campbell Parade and O'Brien Street. Only two said at the time they did not like the plan. Afterwards, 18 contacted Council and signed up for additional outdoor seating.

### Bondi Precinct motions

**Motions from precinct meeting held 24 AUGUST 2022 on Zoom – *please note it has been included in the report as it was provided***

#### Motion 3

That the trial period for the Destination Hall Street proposal be deferred until a detailed traffic survey focused on the effects on the residents of the streets leading into Hall Street, is done and circulated for discussion and is brought back to Council.

#### Motion 4

That Council looks at alternative options for the Destination Hall Street project, including Gould St.

#### Motion 5

Bondi Precinct strongly opposes Hall Street becoming one-way.

We believe Destination Hall Street is hastily devised and disregarding of residents in surrounding streets who will carry the burden of extra traffic, including heavy vehicle traffic.

We call on Waverley Council to abandon the one-way strategy for Hall Street, and support Hall Street remaining two-way.

**Additional points raised at the Bondi Precinct meeting with regard to the Hall Street Traffic Change proposal are as follows:**

- Hall Street Traffic Change has only been mentioned since July – no mention previously. Only about lighting and street beautification
- No other options for Hall street ( outside one way) were reviewed
- No traffic study
- We don't believe in Waverley Council 'Trials'- no baseline measures/ no objective measures ( Rickard and Barracluff examples ) no consultation with Business or Residents ( Toga and other shops confirmed)
- Making Hall Street One Way is the Biggest change to traffic in Bondi 50 years – done quickly and no planning
- No overall traffic plan for Bondi – requested by this precinct in 2019 ( Rickard and Barracluff issues)
- At a time of unprecedented development underway and increased population this project should not go ahead – creating even more chaos and this does not include major events like Kites , music and other festival traffic ( 20 major Developments in Hall Street Area and major changes without consultation – including a bike path removing parking and creating more chaos on Curlewis/ pain for residents and businesses )
- Forcing thousands of additional cars ( estimated at **4000 additional cars** without beach/ summer and festival additional traffic) onto surrounding small residential streets – Lamrock, Curlewis, Cox, Sir Thomas Mitchell, Glenayr, Jacques, Chambers, Gould, Consett, Ormond Roscoe, Murrivier Road
- Cars are like water – we don't really know where they will go
- Over **100** large delivery trucks will go through residential streets ( Currently use Hall St – Adina/ Harris Farm/ IGA/ Bottle Shop and restaurants
- Toga report says trees will have to be cut down in Consett to enable Trucks to go down that street
- Council has rushed this through in a few weeks and not consulted with community or business – not looking after its constituents
- Hasty rushed and piecemeal change to roads with no holistic plan – this will have unintended consequences
- Predicted that 200% increase in traffic funnelling into surrounding small residential streets – 4000 additional cars and 100 delivery trucks
- NO Community Consultation
- Limited and skewed feedback sort in just 2 week window
- Closure will make our residential streets unsafe
- Greater difficulty parking and doing shopping / lack of access – taking away access to our local amenities including Pharmacies, Newsagency, Post office and grocery shopping.
- **Elderly, Disabled and most residents** particularly those who do family shopping - need cars to carry groceries and shopping as well as accessing the Post Office and Pharmacy
- Council providing **another driveway to developers**

## Recommendations from community consultation

### How are the recommendations decided and used?

Council officers analyse quantitative data from the survey with qualitative data from emails, conversations had at the info session and meetings with stakeholders to develop recommendations. These are presented to the project

team and senior leadership team who prepare a Council report for Councillors.

Councillors use the Council report recommendations (which may differ from the community consultation, depending on feasibility) to decide the next steps.

### **Key recommendations from community feedback**

The key community consultation recommendations for the project

- Investigate solutions for intersection of Glenayr Ave, Hall St, O'Brien St


Review traffic impacts across the local area.

- Consider active transport options and routes
- Communicate sustainable aspects of the project
- Prior to the trial, communicate the measures of success to the community
- Continue in depth consultation throughout six-month trial

Extras

- There may be opportunity to increase greenery or improve parking on surrounding streets

Appendix A – letter and distribution zone



Our ref: P2022\_01  
1 September 2022

Waverley Council  
PO Box 9, Bondi Junction NSW 1505  
DN 12006, Bondi Junction  
Customer Service Centre  
95 Spring Street, Bondi Junction NSW 2022  
ABN: 12 502 583 008

[Title Firstname Surname]  
[Address]  
[SUBURB] NSW [Post Code]

Re: Destination Hall Street – Notification of project trial and consultation

Destination Hall Street is a project that will trial transforming Hall Street into a pedestrian-friendly space with outdoor dining, street gardens and shaded resting places for the community to enjoy.

The six-month trial will turn Hall Street into a one-way street from Gould Street to O'Brien Street without losing any parking.

Waverley Council received \$500,000 in funding from the NSW Government to support businesses in their economic recovery after COVID-19 lockdowns and to revitalise local commercial centres as part of a six-month trial (Oct 2022 – Mar 2023).

**Changes to the street:**

- Widened footpaths for community use
- Increased greenery and seating
- Improved lighting and street signage
- Traffic moving one way, heading west (up from Gould Street)
- Additional dedicated outdoor dining spaces

**Construction:** The installation of the trial will be brief with minimal disruptions to businesses and residents.

**Consultation:**

























































- Concept designs are available for the first round of consultation\* on Have Your Say Waverley.
- Online information session will be held from 12–1pm, 28 July. Registration essential via Have Your Say Waverley.
- Please visit [haveyoursay.waverley.nsw.gov.au/destinationhallst](https://haveyoursay.waverley.nsw.gov.au/destinationhallst) or scan the QR code with your phone.

If you would like to talk to a Council Officer or apply for more outdoor dining space as part of the six-month trial please contact us at [bondibeachhub@waverley.nsw.gov.au](mailto:bondibeachhub@waverley.nsw.gov.au)

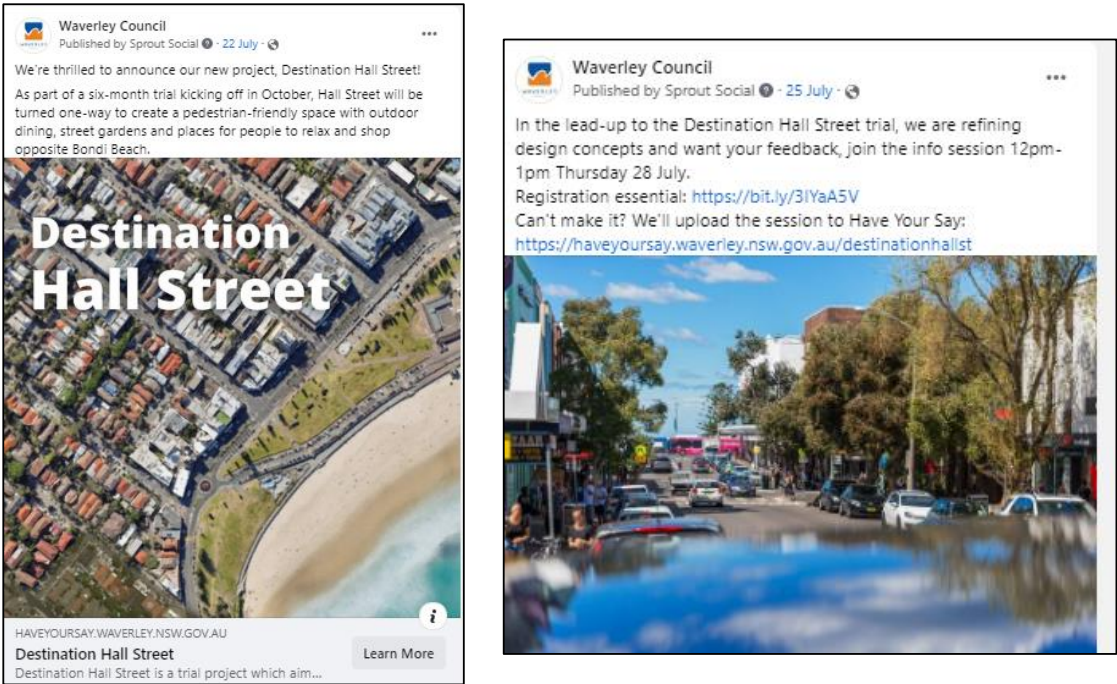
Kind regards  
William Wijaya  
Contract Officer, Infrastructure Services  
Waverley Council

\*There will be extensive consultation throughout the trial period (Oct–Mar).

Consult on  
0828 8000  
[info@waverley.nsw.gov.au](mailto:info@waverley.nsw.gov.au)  
[waverley.nsw.gov.au](https://waverley.nsw.gov.au)

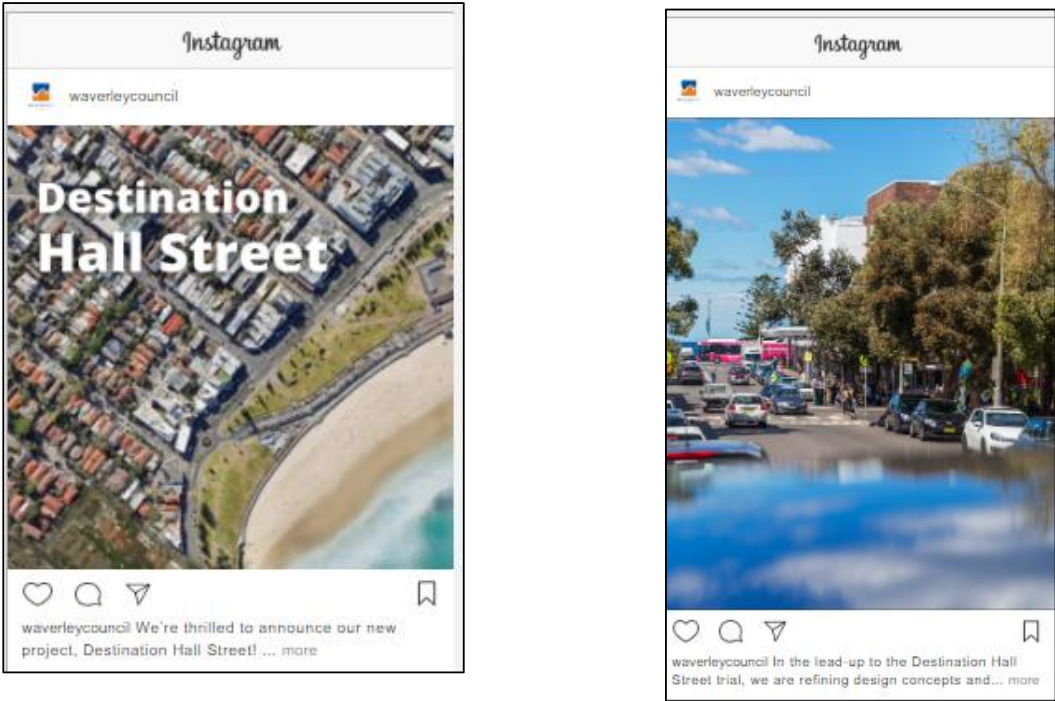
Connect with us  


Appendix B – Facebook Posts



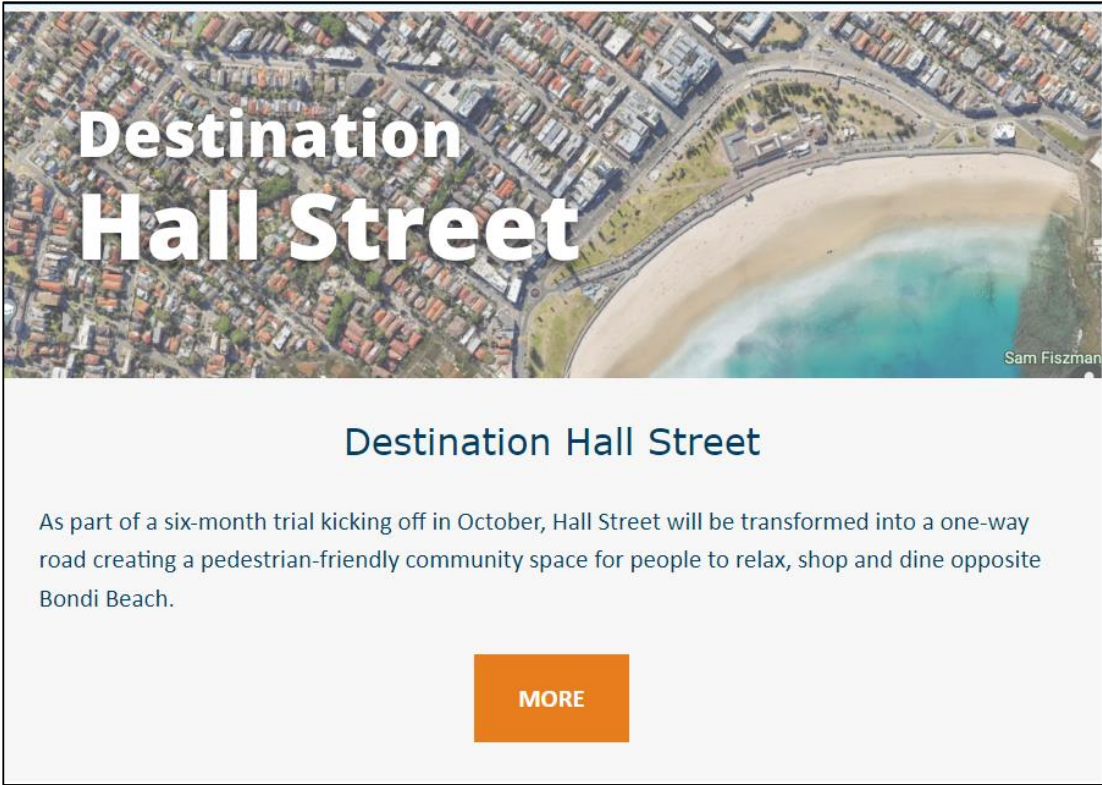


Appendix C – Instagram Post



Appendix D – eNewsletters

21 July 2022





## Mayor's message - Destination Hall Street



### PROJECTS OPEN FOR COMMUNITY INPUT

- [Destination Hall Street](#) is a trial project which aims to revitalise Hall Street for the community and support businesses in their economic recovery after COVID-19 lockdowns. The project will transform Hall Street into a pedestrian-friendly space. Turning it temporarily one-way to accommodate outdoor dining, street gardens and shaded resting places for the community to enjoy, without any loss of parking.

### PROJECT UPDATES

- [Destination Hall Street](#), a trial project to revitalise Hall Street and support businesses in their economic recovery after COVID-19 lockdowns, will be discussed at tonight's Council meeting.

**Q15 We have some ideas for park improvements and potential future projects, which ideas do you support? Tick as many boxes as you like.**

**REPORT**  
**FC/5.8/22.09**

**Subject:** Tamarama Surf Life Saving Club - Kiosk Feasibility

**TRIM No:** A19/0445

**Author:** Robert Sabato, Acting Executive Manager, Major Projects

**Director:** Sharon Cassidy, Director, Assets and Operations

---

**RECOMMENDATION:**

That Council:

1. Supports in principle the location of a kiosk on the western side of the Tamarama Surf Life Saving Club, in accordance with Option 2A or 2B set out in the report, subject to the outcomes of community consultation.
2. Requires Tamarama Surf Life Saving Club to undertake community consultation on the kiosk proposal.
3. Officers prepare a report to Council on the outcomes of the community consultation undertaken by Tamarama Surf Life Saving Club prior to providing landowner consent to lodge a development application.

**1. Executive Summary**

The purpose of this report is to update Council on the outcome review of feasibility options for potential kiosk locations within the Tamarama Surf Life Saving Club (TSLSC). Council officers recommend Option 2 as the most feasible option for a kiosk location at the SLSC. Option 2 has the kiosk located on the western side of the club with a wider frontage creating a stronger impression on passing traffic. Given traffic flows are comparable either side of the Tamarama SLSC, the western side offers a great stop to view and revive without sacrificing exposure or impacting passing traffic. It is recommended that TSLSC undertake community consultation and that a report comes back to Council on the outcomes of the consultation prior to submission of a DA.

**2. Introduction/Background**

In 2019, Council entered into heads of agreement (HOA) with TSLSC. The HOA outlines the public-private partnership (PPP) which has been reviewed by the Office of Local Government. The HOA included the scope of the project as follows:

- Storage.
- Administrative offices.
- Changing rooms and amenities.
- Kiosk.
- Gymnasium.
- Function room with bar and a reheat kitchen.
- Training/meeting rooms.

- Caretaker room.

In 2013, the club received DA approval for the design. In 2018, the construction certificate was obtained with minor structural investigation works undertaken.

The HOA between TLSC and Council was signed in 2019. This was updated in 2020 to clarify the capital contribution arrangements proposed between Council and TSLSC. Prior to tender, it was decided to proceed with the current DA-approved plans, which did not include a kiosk, to not prolong a construction start. Construction commenced as planned in April 2021 and we are now in the construction phase of the project.

The report to Operations and Community Services Committee of 14 September 2021 detailed TSLSC's intention to pursue the installation of a kiosk, as anticipated in the HOA. Council endorsed undertaking a detailed feasibility options review for potential kiosk locations with the study to assess:

- Potential impacts of such a facility on the coastal walk, local residents, and the Club building and its operation.
- The financial sustainability of both a new Tamarama Surf Life Saving Club kiosk and existing Tamarama Park kiosk operating in tandem.

Future-proofing works during the early construction period have been undertaken, including provision of service conduits.

### 3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Operations and Community Services Committee 14 Sept 2021	OC/5.3/21.09	That Council: <ol style="list-style-type: none"> <li>1. Undertakes detailed feasibility options, including the impact of any potential Tamarama Surf Life Saving Club kiosk on the existing kiosk at Tamarama Beach, for potential kiosk locations within the Tamarama Surf Life Saving Club building, with a further report to be submitted to Council.</li> <li>2. Notes the intention of Tamarama Surf Life Saving Club to fund future-proofing works in advance of completing the feasibility options and seeking planning approval.</li> </ol>
Council 8 December 2020	CM/11.2/20.12	That Council: <ol style="list-style-type: none"> <li>1. Treats the report as confidential in accordance with section 11(3) of the <i>Local Government Act 1993</i>, as it relates to a matter specified in section 10A(2)(g) of the <i>Local Government Act 1993</i>. The report contains advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.</li> <li>2. Endorses the updated Heads of Agreement (HOA) attached to the report (Attachment 4), which reflects the capital contribution proposed between Council and Tamarama Surf Lifesaving Club (TSLSC).</li> </ol>

		<p>3. Notes the DA-approved drawings attached to the report (Attachments 1 and 2).</p> <p>4. Notes the project update provided in the report, including the draft tender plans attached to the report (Attachment 3).</p> <p>5. Endorses the project proceeding to open tender, with construction to commence at the earliest in late April 2021.</p>
--	--	---

#### 4. Discussion

Within the PPP project delivery Council has commissioned a Kiosk Review (Review) by Urbis and Kate Poulter Consulting. The Review, included at Attachment 1, includes the following considerations

- Visitation analysis – Human movement data to understand the usage and drawer of the Bondi to Coogee Walk and Tamarama Beach. Data from 2019 has been used to remove the impacts of COVID-19 on visitation.
- Design review of the proposed design options.
- Planning considerations – Key planning considerations relevant to the development of a kiosk at Tamarama SLSC.
- Impact assessment – Quantifying the estimated turnover of the Tamarama SLSC kiosk and the impacts on the existing kiosk on Tamarama Beach. Financial year 2024 (FY 24) has been used as the impact year for the proposed kiosk, given this is expected to be the first full year of trade.

The Review nominates a total of six options (four main options with two sub options) for possible kiosk layouts within the ground floor plan. Options 1 and 2 are within the designed storage shed on the western side of the club and Option 3 and 4 are within the designed gym area on the southern side of the club.

The options analysed are:

- Option 1 – Kiosk on the western side with two travel paths.
- Option 2A – Kiosk on the western side with an external bin room.
- Option 2B – Kiosk on the western side with club and kiosk bin rooms in the rear.
- Option 3A – Kiosk facing the southern side with an entrance located on the ocean walk.
- Option 3B – Kiosk facing the southern side with an entrance off the ocean walk.
- Option 4 – As per Option 3B with more internal seating.

The report evaluates the two locations—storage shed and gym—and reveals a score card categorising location, design and spatial planning. The results of this score card favour the storage shed location at 94% over the gym area at 51%.

The Review considers potential impacts of such a facility on the coastal walk, local residents, and the Club building and its operation. It states that a food and beverage kiosk at the SLSC would likely create additional noise for residents in the immediate proximity of the club. Urbis assess these impacts to be minimal and mitigated by the following factors:

- Short customer dwell times – Due to the ‘grab and go’ nature of the proposed offer it is likely customers will take their order and continue on the Coastal Walk.
- No dedicated outdoor seating – Further reducing the expected dwell time at the kiosk.

- Opening hours – No excess noise would be generated by the kiosk beyond daylight hours. Peak trade would be when the Coastal Walk is at its busiest meaning additional noise would likely be negligible.
- Type of offer – Odours generated by the kiosk will likely be minimal given the offer is primarily coffees, juices and sandwiches.
- Environmental setting – Being located on the coastline, natural ocean background noise can help reduce the impact of other noise-generating sources.

The report also assesses the financial sustainability of both a new Tamarama Surf Life Saving Club kiosk and existing Tamarama Park kiosk operating in tandem.

It states that the proposed kiosk is unlikely to hinder the existing operations of the Tamarama SLSC, rather it will extend its life and utility as a SLSC due to:

- Design and accessibility – The adopted designs complement the existing uses of the club and accessibility for members.
- Storage – The SLSC have made assurances that the existing storage on Tamarama Beach is sufficient for the ongoing needs of the club. As such, any proposed development would not impact their ability to continue normal operations.

The Review estimates the impact on the incumbent kiosk to be 12.5% of the turnover forecast. Typically, impacts greater than 10% are considered significant. However, the forecast impact here is considered reasonable given the existing kiosk is the only operator in the vicinity of Tamarama Beach and there is substantial community benefit associated with services the Tamarama SLSC run.

The PCG comprising representatives from TSLSC and Council concur that Option 2 is the preferred location. Its main advantage is that it avoids conflict between coast walk users and kiosk patrons. The differences between Options 2A and 2B would be further explored through the design process.

It is noted that approval of the preferred option from this Review does not infer consent being granted to any such application in the future and does not prejudice Council's ability to determine the application accordingly.

## **5. Financial impact statement/Time frame/Consultation**

Future proofing of two kiosk locations, gym and storage shed, has been undertaken as part of the construction budget. It is envisaged that a DA will be required for a kiosk and this will be undertaken by a TSLSC nominated vendor.

No further costs are required from the TSLSC project budget to progress the DA for a kiosk in the Option 2 location.

While statutory notification would be undertaken as part of the DA process it is recommended that TSLSC undertake community consultation prior to DA submission to ensure transparency in the process.

## **6. Conclusion**

It is recommended that Council endorses Option 2 for a proposed kiosk and that Tamarama SLSC undertakes community consultation on the kiosk proposal and reports back to Council on the outcomes, prior to proceeding to the next stage.

## **7. Attachments**

1. Tamarama SLSC - Kiosk Review - June 2022 [↓](#)





# TAMARAMA SLSC

## Kiosk Review

Prepared for Waverley Council  
June 2022

## COVID-19 AND THE POTENTIAL IMPACT ON DATA INFORMATION

The data and information that informs and supports our opinions, estimates, surveys, forecasts, projections, conclusion, judgments, assumptions and recommendations contained in this report (Report Content) are predominantly generated over long periods, and is reflective of the circumstances applying in the past. Significant economic, health and other local and world events can, however, take a period of time for the market to absorb and to be reflected in such data and information. In many instances a change in market thinking and actual market conditions as at the date of this report may not be reflected in the data and information used to support the Report Content.

The recent international outbreak of the Novel Coronavirus (COVID-19), which the World Health Organisation declared a global health emergency in January 2020 and pandemic on 11 March 2020, has and continues to cause considerable business uncertainty which in turn materially impacts market conditions and the Australian and world economies more broadly.

The uncertainty has and is continuing to impact the Australian real estate market and business operations. The full extent of the impact on the real estate market and more broadly on the Australian economy and how long that impact will last is not known and it is not possible to accurately and definitively predict. Some business sectors, such as the retail, hotel and tourism sectors, have reported material impacts on trading performance. For example, Shopping Centre operators are reporting material reductions in foot traffic numbers, particularly in centres that ordinarily experience a high proportion of international visitors.

The data and information that informs and supports the Report Content is current as at the date of this report and (unless otherwise specifically stated in the Report) does not necessarily reflect the full impact of the COVID-19 Outbreak on the Australian economy,

the asset(s) and any associated business operations to which the report relates. It is not possible to ascertain with certainty at this time how the market and the Australian economy more broadly will respond to this unprecedented event and the various programs and initiatives governments have adopted in attempting to address its impact. It is possible that the market conditions applying to the asset(s) and any associated business operations to which the report relates and the business sector to which they belong has been, and may be further, materially impacted by the COVID-19 Outbreak within a short space of time and that it will have a longer lasting impact than we have assumed. Clearly, the COVID-19 Outbreak is an important risk factor you must carefully consider when relying on the report and the Report Content.

Where we have sought to address the impact of the COVID-19 Outbreak in the Report, we have had to make estimates, assumptions, conclusions and judgements that (unless otherwise specifically stated in the Report) are not directly supported by available and reliable data and information. Any Report Content addressing the impact of the COVID-19 Outbreak on the asset(s) and any associated business operations to which the report relates or the Australian economy more broadly is (unless otherwise specifically stated in the Report) unsupported by specific and reliable data and information and must not be relied on.

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This report is dated **June 2022** and incorporates information and events up to that date only and excludes any information arising, or event occurring, after that date which may affect the validity of Urbis Pty Ltd's (Urbis) opinion in this report. Urbis prepared this report on the instructions, and for the benefit only, of **Waverley Council** (Instructing Party) for the purpose of a **Kiosk Review** (Purpose) and not for any other purpose or use. Urbis expressly disclaims any liability to the Instructing Party who relies or purports to rely on this report for any purpose other than the Purpose and to any party other than the Instructing Party who relies or purports to rely on this report for any purpose whatsoever (including the Purpose).

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**We acknowledge, in each of our offices, the Traditional Owners on whose land we stand.**

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**Urbis staff responsible for this report were:**

Director	Clinton Ostwald
Consultant	Ryan Wallis

Project code	P0038167
Report number	1

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**KATE  
POULTER  
CONSULTING**

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## EXECUTIVE SUMMARY

### Visitation Analysis

Human movement data (HMD) has been used to analyse visitation patterns on the Bondi to Coogee Walk (Ocean Walk). Data from 2019 has been used to remove the COVID impacts present in recent numbers.

HMD shows that of people that visit the Ocean Walk, 86% of people pass through Tamarama Beach at some point on their journey. Of these people, 32% of people approached from the north and 31% from the south. Around 23% of people made a return trip (i.e. passed through Tamarama twice).

In 2019, eastern suburbs residents accounted for 30% of total visits, domestic visitors accounted for 59% and international visitors represented 11% of total visits.

As expected, the bulk of visits occur in the warmer months of summer and spring, with a large spike during Sculptures by the Sea.

On weekdays, morning visitation spikes around 6am and then slowly increases by 1-2pm which represents the busiest time of the day. On weekends, morning visitation picks up around 7am and peaks around 1pm before declining after 4pm. Understanding the potential seasonality of trade is important for determining a turnover forecast. From this analysis, it is likely that an F&B offer at the SLSC would capitalise on the morning peak, particularly in the warmer months.

### Design Review

A review of the proposed kiosk design was carried out by Poulter Consulting. Based on a scorecard analysis giving regard to location, design and spatial planning, option 2 is preferred.

Option 2 has the kiosk located on the western side of the club with a wider frontage creating a stronger impression on passing traffic.

Given traffic flows are comparable either side of the Tamarama SLSC, the western side offers a great stop to view and revive without sacrificing exposure to passing traffic.

To further strengthen option 2, it is recommended that bin storage is moved internally, particularly during the warmer months.

Option 3 is considered inferior given the access is on a tight travel path that would likely cause congestion during peak trading times. Site lines are also poor as you have to be right on top of the kiosk before you see it, particularly when travelling from the eastern side.

After reviewing the ratio of food outlets for traffic, Poulter Consulting believes there is a lack of beach side restaurant café eating on the Bondi to Bronte Walk – unlike Bondi Beach, Sydney Harbour, or the northern beaches.

There is an opportunity to add the kiosk, repositioning the Café in the park to a multi experience offer, attracting visitation from urban and local tourist for a lunch at the park.

### Impact Assessment

Under a 'no development' scenario, the existing kiosk is expected to trade at \$950,000 in FY24 as pre-COVID levels of visitation return.

Estimated turnover for the proposed Tamarama SLSC kiosk is in the order of \$650,000. It is expected that the addition of another kiosk will grow the spending market rather than solely cannibalise the existing kiosk. However, some level of impact on the incumbent kiosk is to be expected.

Urbis estimate the impact on the incumbent kiosk to be 12.5% (-\$120,000) of the 'no development' turnover forecast.

Typically, impacts greater than 10% are considered significant. However, the forecast impact here is considered reasonable given the existing kiosk is the only operator in the vicinity of Tamarama Beach and there is substantial community benefit associated with services the Tamarama SLSC run.

When the lease expires on the existing kiosk in 2024, it is expected that the impact of new competition would be offset by a lower rent through natural market forces. Meaning, Waverley Council will ultimately absorb a portion of the impact as they will receive a lower rent for the existing kiosk on Tamarama Beach.

All things considered, the proposed development is within the reasonable bounds of competition as the existing kiosk is still expected to trade above their current levels by FY24.

Mitigations the existing kiosk could employ include expanding the food offer to include traditional beachside dining e.g. fish and chips and opening earlier to capture morning visitation.

# INTRODUCTION

## Introduction

Urbis have been engaged by Waverley Council to undertake a review of a planned F&B kiosk at the Tamarama Surf Lifesaving Club (SLSC) and the impacts on the existing kiosk on Tamarama Beach. A design review has been carried out by Poulter Consulting to scorecard the different options for the kiosk.

The layout of the report is as follows:

- **Visitation Analysis** – Human movement data (HMD) from Near to understand the usage and drawer of the Bondi to Coogee Walk (Ocean Walk) and Tamarama Beach. Data from 2019 has been used to remove the impacts of COVID-19 on visitation.
- **Design Review** – Review of the proposed design options carried out by Poulter Consulting.
- **Planning Considerations** - Listing the key planning considerations relevant to the development of an F&B kiosk at Tamarama SLSC from Urbis' in-house planning team.
- **Impact Assessment** – quantifying the estimated turnover of the Tamarama SLSC kiosk and the impacts on the existing kiosk on Tamarama Beach. Financial year 2024 (FY24) has been used as the impact year for the proposed kiosk given this is expected to be the first full year of trade.

Urbis conducted a site visit in March 2022 to meet with the owners of the existing kiosk on Tamarama Beach. These discussions have been used to understand the nature of their business and to inform our estimate of current turnover.

# VISITATION ANALYSIS

# OCEAN WALK RESIDENT DRAW

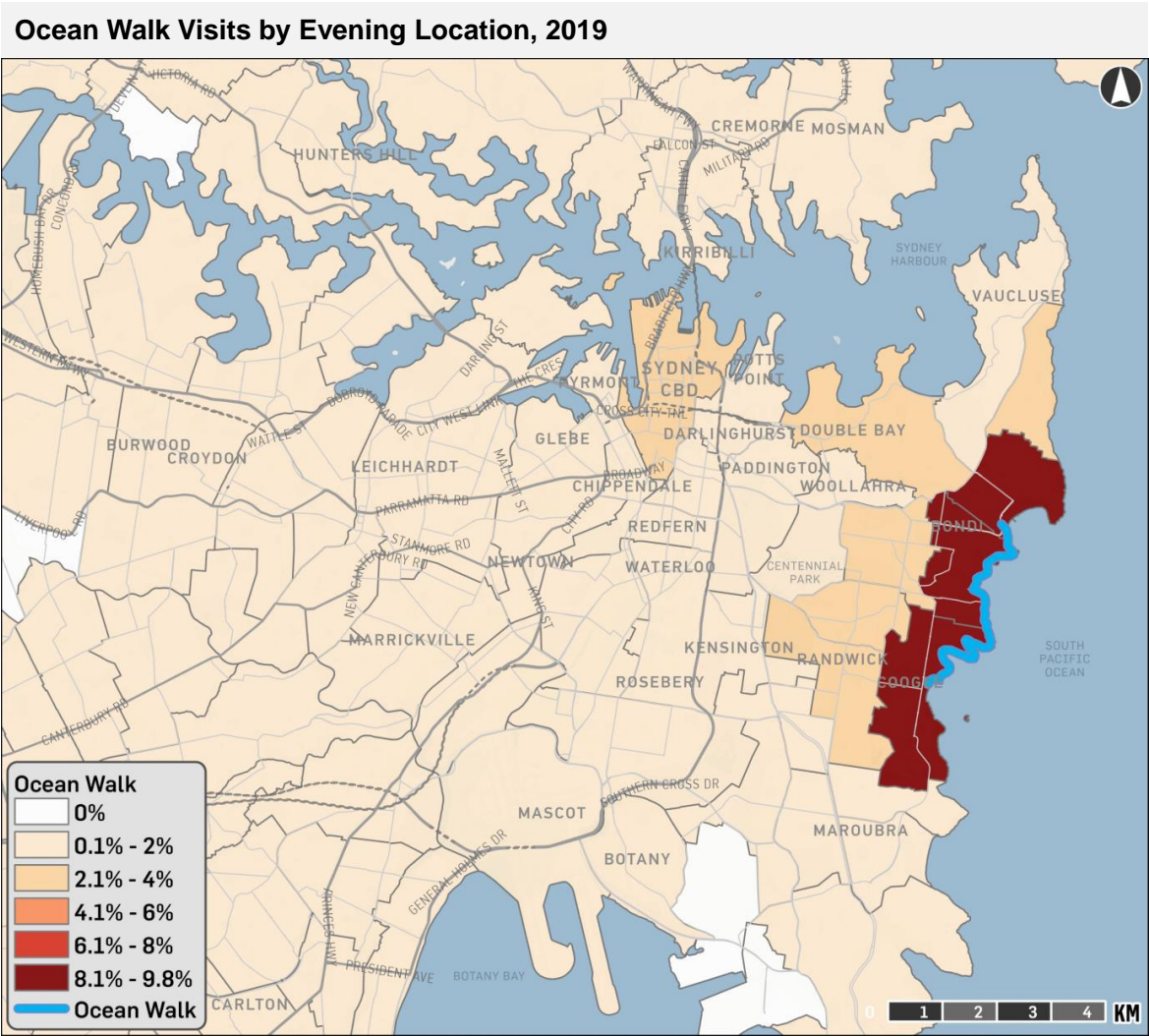
The map opposite shows a heatmap of the common evening location (CEL) for each visit to the Ocean Walk. A device's CEL is used as a proxy for a persons home location. Data for calendar year 2019 has been used throughout this assessment, replicating more normalised visitation patterns than what has been experienced since the onset of COVID-19.

As expected, visitation is highest from the eastern suburbs with residents of Bondi, Bronte and Coogee representing the highest levels of total visitation.

Secondary levels of visitation come from surrounding areas such as Randwick, Queens Park and Double Bay.

The remainder of Greater Sydney has relatively low visitation compared to the eastern suburbs, but still shows a willingness of people to travel from afar given the destinational appeal.

Since the onset of COVID-19, the eastern suburbs have shown higher levels of total visitation which is to be expected given the lack of international visitation and domestic travel compared with previous years. Adding to that are periods of lockdown where travel was restricted beyond 5km of your home.





# OCEAN WALK MOVEMENT PATTERNS

The HMD has been used to identify the direction people travel on the Ocean Walk as well as cross usage with Tamarama Beach.

The cross usage between the Ocean Walk and Tamarama Beach is 8%, meaning 8% of people who visited the Ocean Walk, also pinged at Tamarama Beach on the same day. On the inverse, 46% of people who visited Tamarama Beach also visited the Ocean Walk on the same day.

Of people that visited the Ocean Walk, 86% of them pass through Tamarama on part of their journey. Of these people, 32% approached from the north and 31% from the south. Around 23% of people made a return trip (i.e. passed through Tamarama twice). The remaining 16% of people that used the Ocean Walk did not pass through Tamarama.

Given the near identical share of people approaching the Tamarama SLSC from the north and south there is no obvious advantage to having the potential kiosk facing either the western or southern side of the club.

A kiosk at the SLSC would likely benefit from increased visibility compared with the existing kiosk due to its location above beach level and the higher levels of foot traffic on the Ocean Walk.

The heatmap opposite shows visitation to different parts of Tamarama Beach and the Ocean Walk. It shows higher levels of activity along the Ocean Walk and the area immediately east of the existing kiosk on Tamarama Beach.



Source: Near, Urbis

# OCEAN WALK VISITATION

The chart opposite summarises visitation by distance for the Ocean Walk. Around 32% of total visits to the Ocean Walk come from residents who live within 3km, however, these people account for only 15% of visitors. A higher proportion of visits over visitors indicates an above average level of visits p/visitor.

Generally speaking, the proportion of total visits declines as distance increases, meaning people living further away are more likely to visit once or twice a year. However, around 21% of total visits come from people living 50km+ from the Ocean Walk, a proxy for tourists.

Visits are more appropriate to use when looking at how much passing trade the Tamarama SLSC is likely to capture given it is a proxy for total footfall.

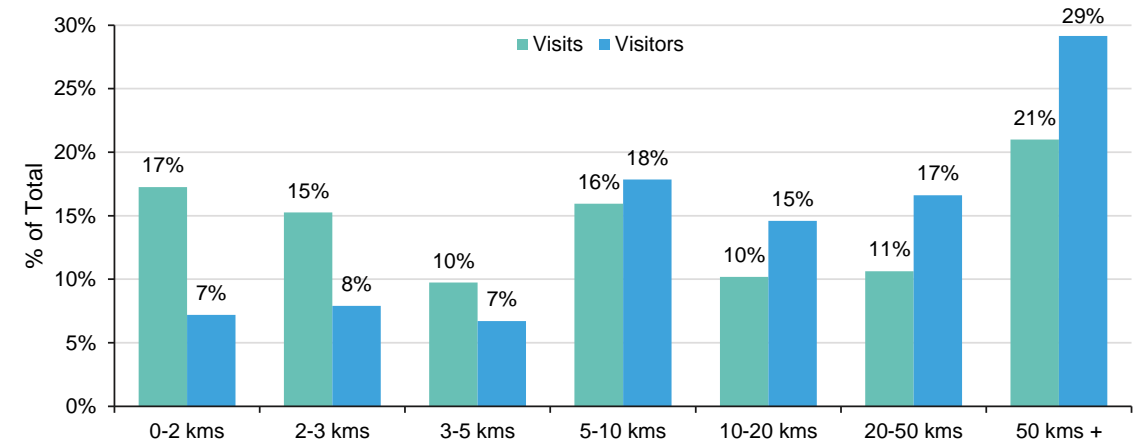
The pie charts opposite break down visitation by visitor type.

'Residents' are those people that live in the suburbs of Bondi, Bondi Beach, North Bondi, Bondi Junction, Tamarama, Waverley, Bronte, Queens Park, Clovelly, Coogee and Randwick. Residents account for 30% of visits but only 14% of visitors to the Ocean Walk, again showing high levels of visits p/visitor.

Domestic visitors include all other visits by people living in Australia outside of the 'resident' catchment. Domestic visitors account for 59% of visits and 72% of visitors.

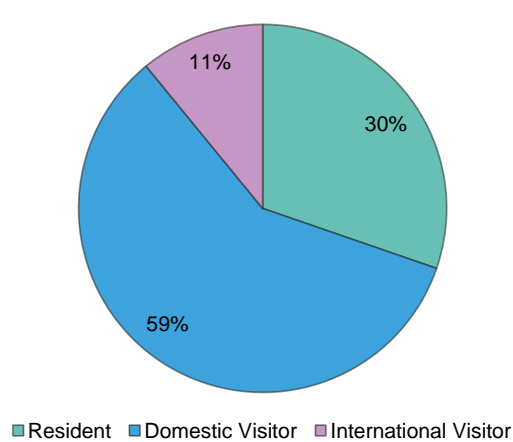
International visitors account for 11% of visits and 14% of visitors. It should be noted that HMD has a relatively low level of penetration for Chinese tourists given the data relies primarily on English speaking phone applications.

Visitation by Distance, 2019



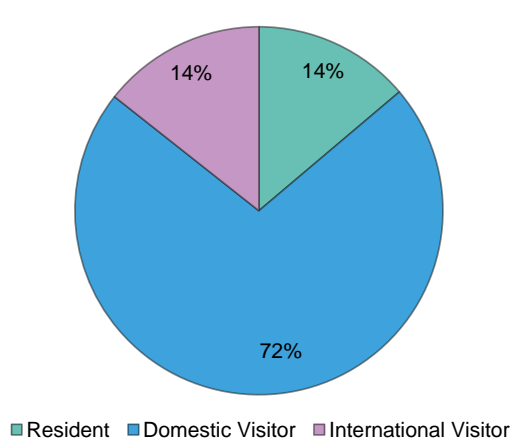
Source: Near, Urbis

Visits by Visitor Type, 2019



Source: Near, Urbis

Visitors by Visitor Type, 2019



Source: Near, Urbis

# OCEAN WALK VISITATION

The chart opposite shows the breakdown of total visits by month and by day type (weekday/weekend). In aggregate, the total number of visits on weekdays is 1.4x greater than that of weekends.

Visits in summer account for 34% of total visits throughout the year. Autumn and winter account for 13% and 9% of total visits respectively. Spring in 2019 accounted for 43% of total visits that year, driven by Sculptures by the Sea and the bushfires negatively impacting visitation in the summer.

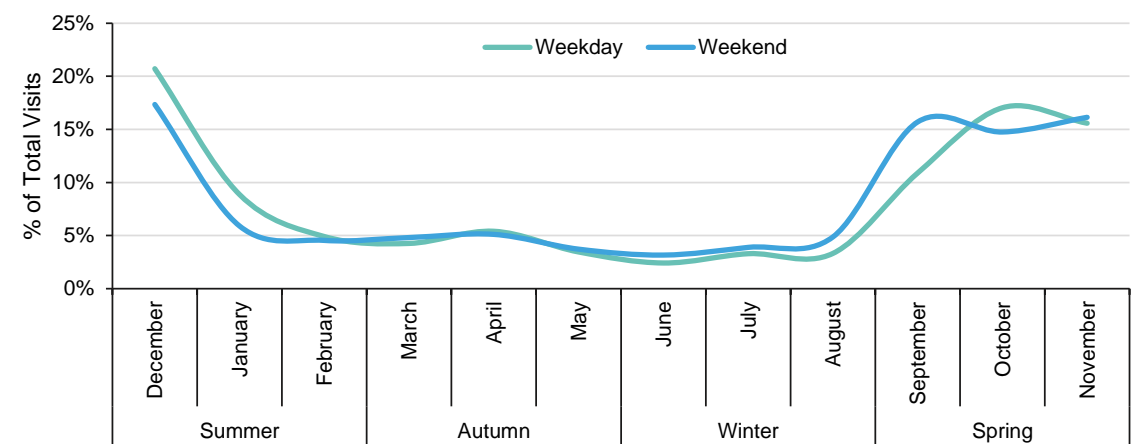
The bottom chart shows visitation by time of day and again follows a similar pattern for weekdays and weekends.

On weekdays, morning visitation spikes around 6am and then slowly increases by 1-2pm which represents the busiest time of the day.

The daily visitation pattern for weekends is much smoother. Morning visitation picks up around 7am and peaks around 1pm before declining after 4pm.

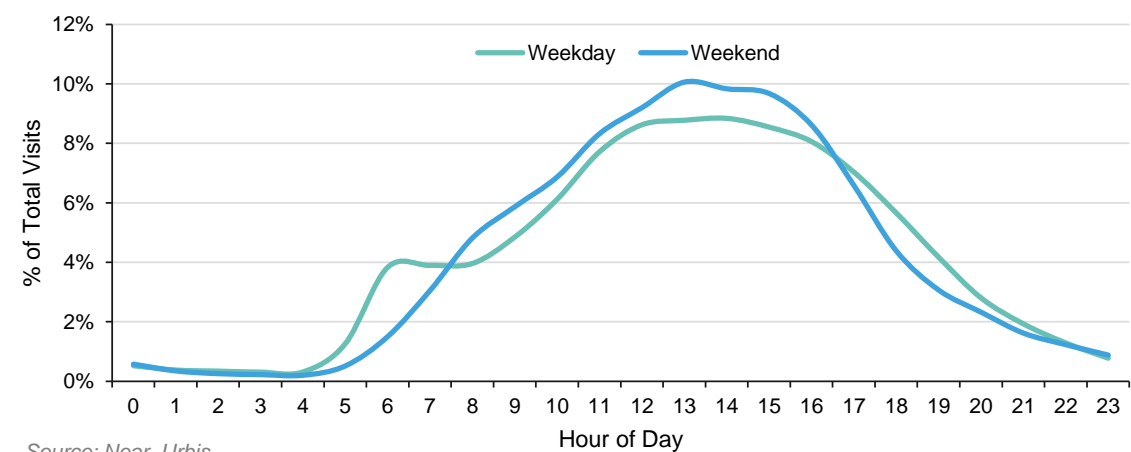
Understanding the potential seasonality of trade is important for determining a turnover forecast. From this analysis, it is likely that an F&B offer at the SLSC would capitalise on the morning peak, particularly in the warmer months.

Visits by Month and Day Type, 2019



Source: Near, Urbis

Visits by Time of Day and Day Type, 2019



Source: Near, Urbis

# DESIGN REVIEW POULTER CONSULTING

# DESIGN REVIEW INTRODUCTION

## Design Review Introduction

A design review for the different options of the proposed F&B kiosk have been carried out by Poulter Consulting. This section analyses the key strengths and weaknesses of each option with regard to location, design and spatial planning. Scorecard analysis has been used to identify the preferred option under these criteria.

The options analysed in this section are as follows:

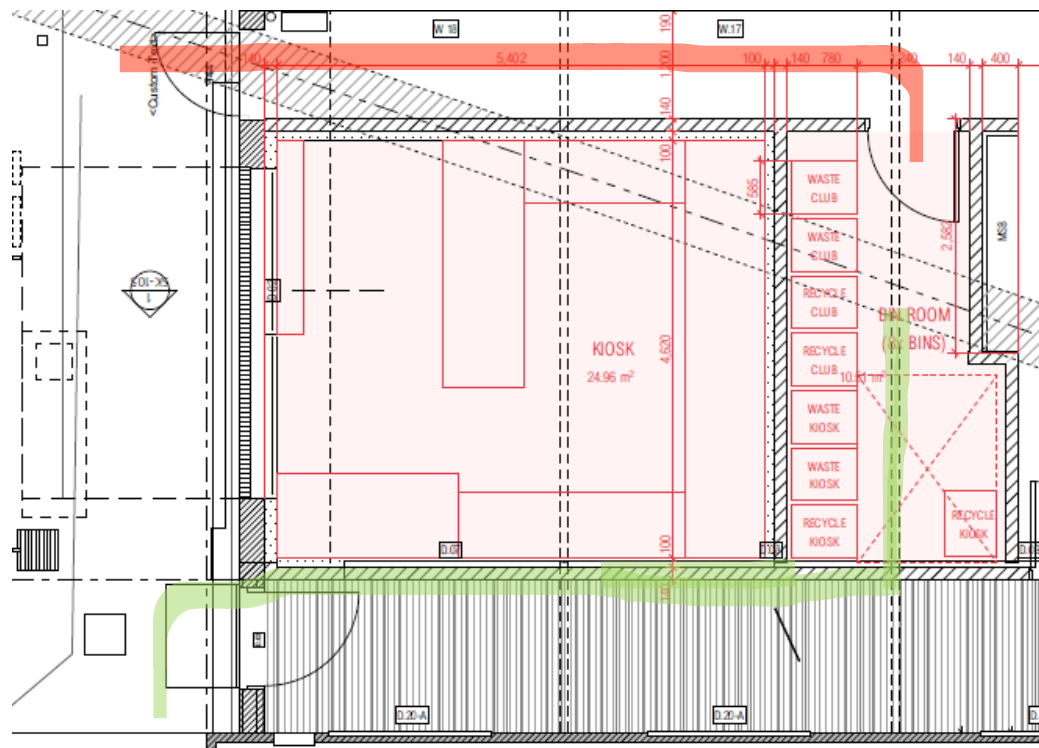
- **Option 1** – Kiosk on the western side with two travel paths
- **Option 2A** – Kiosk on the western side with an external bin room
- **Option 2B** – Kiosk on the western side with club and kiosk bin rooms in the rear
- **Option 3A** – Kiosk facing the southern side with an entrance located on the ocean walk
- **Option 3B** – Kiosk facing the southern side with an entrance off the ocean walk
- **Option 4** – As above with more internal seating

Provision analysis has been carried out at the conclusion of this section based on visitation and the number of food outlets between Bondi to Bronte and Bondi to Clovelly to identify any market gap.



## OPTION 1

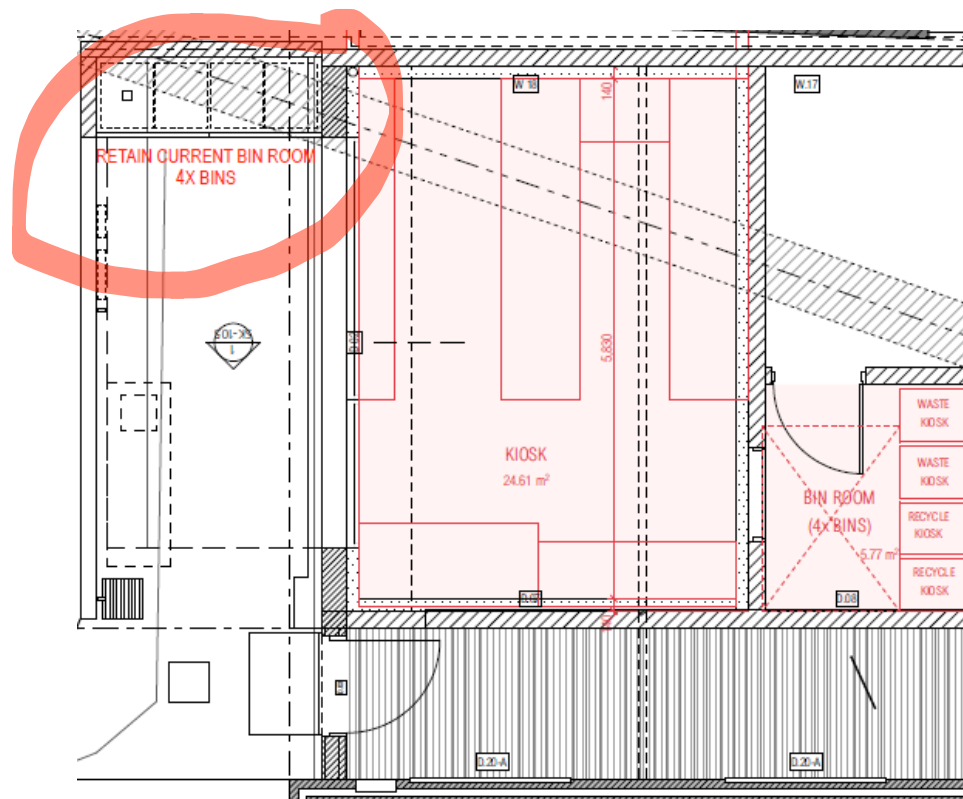
- 2 travel paths less than 4.5 meters apart is unnecessary – the main hallway can be used for rubbish removal – as the waste for both the club house and the kiosk is more recycle and domestic waste
- The wider frontage for a kiosk is the preference



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## OPTION 2A

- Although many places have this option of the bin's outside, there is always a discomfort from patrons whilst ordering or eating alongside bins, and especially during the summer months – internal bin storage is the preferred option

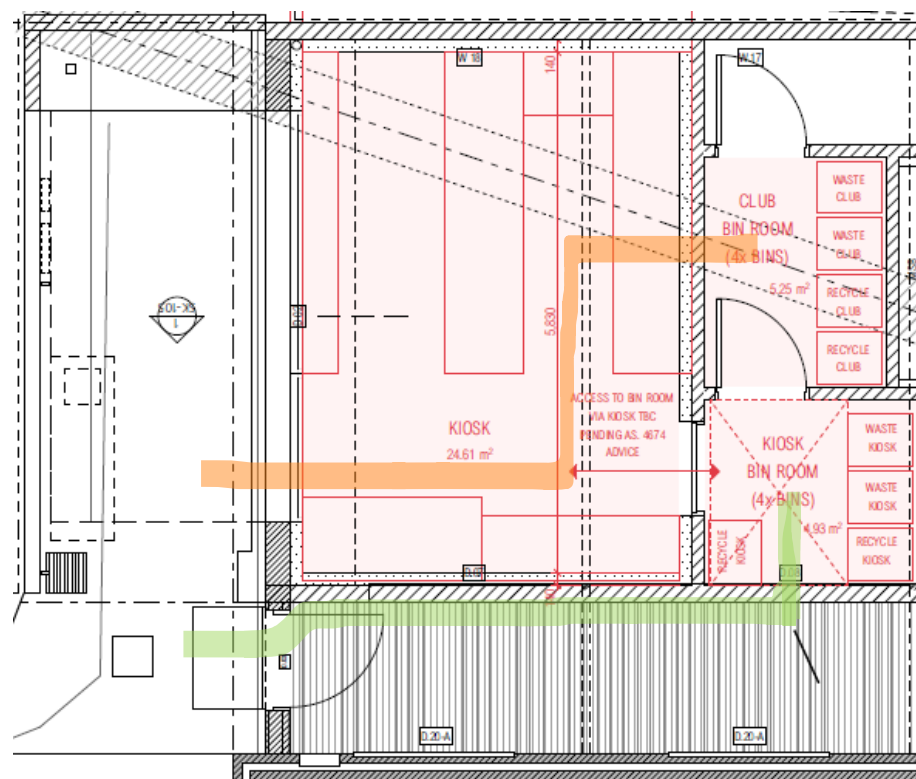


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## OPTION 2B

- Both rooms or cages should be vented.
- Swap the kiosk bin room and the Clubs around – if possible
- Change the club rubbish to the main travel path access
- And the kiosks access through the outlet.
- Q: How regular is the rubbish removal in this area?  
And where do the bins have to taken to for emptying?

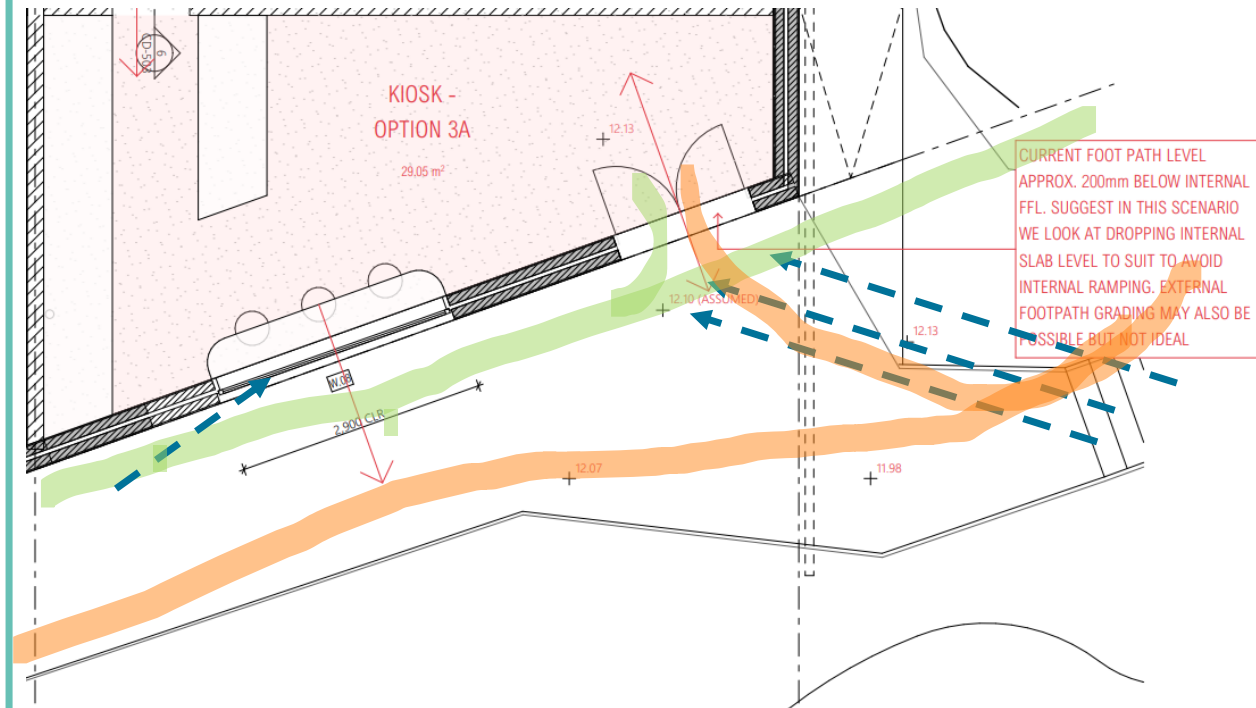


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## OPTION 3A

- Access into the Option 3 site is problematic due to proximity of the eastern stairs and the grading through the ground level.
- Option 3A door location will cause a major congestion due to

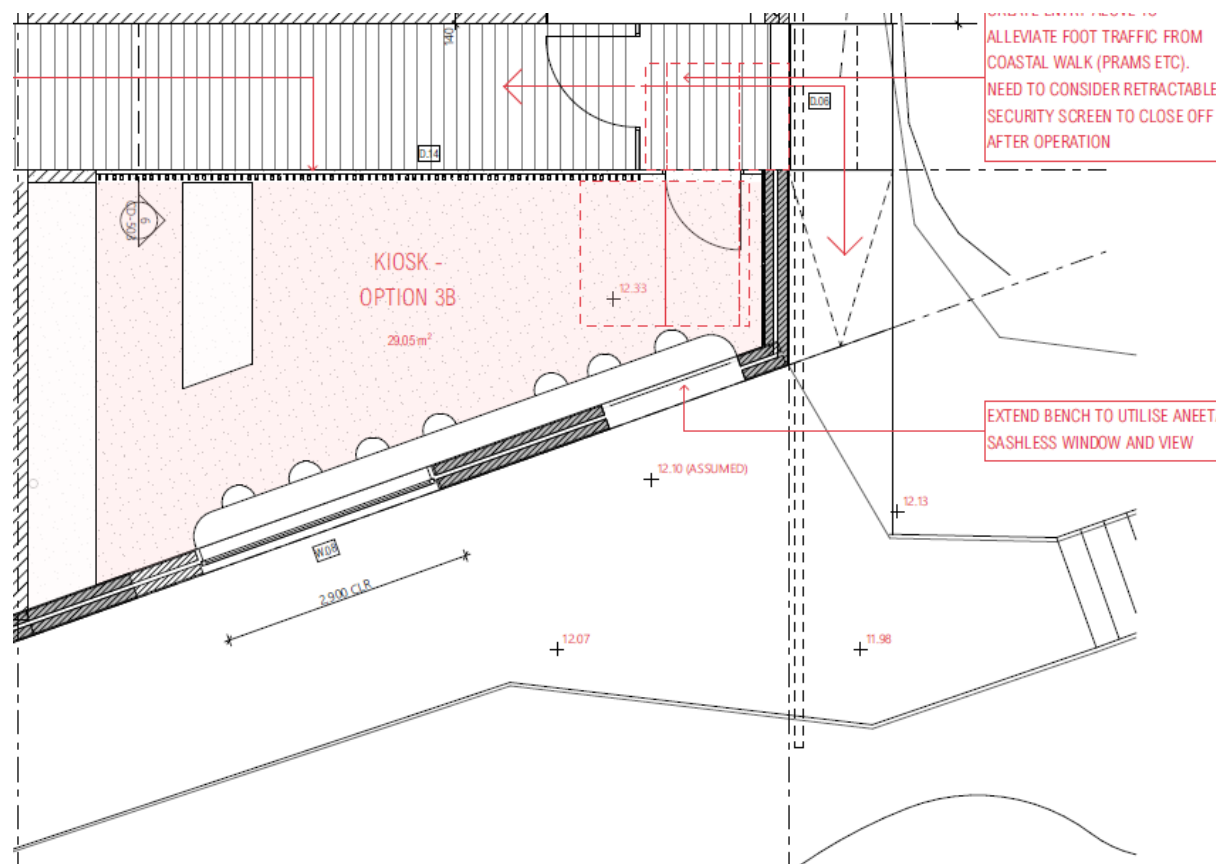
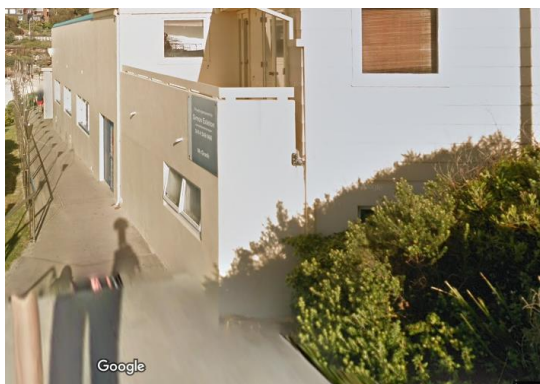
- ↑ - easterly bound walkers stopping at the base of the stairs to see the outlet
  - ↓ - westerly walkers sighting the outlet and having to cross over the on coming traffic
  - continuous walkers wanting to go straight through
- a very already tight travel path
- No safe orientation zone to stop
- Site lines are poor walking westerly as you have to be right on top of the kiosk before you can see it



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## OPTION 3B

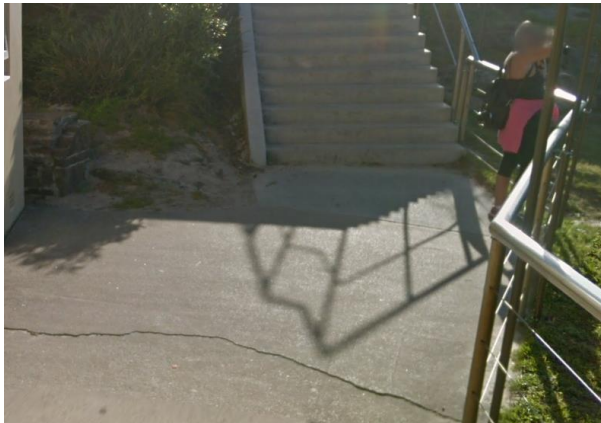
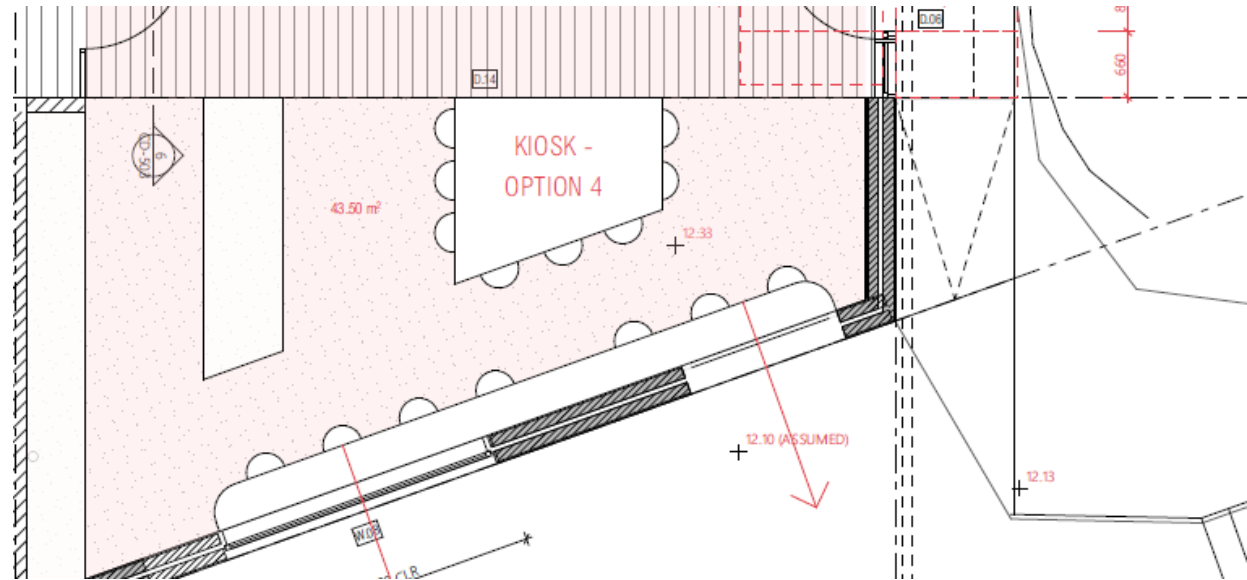
- Comments as per Option A.
- Grade issues, of the major travel path entrance not recommended due to congestion location.
- Not the major travel path for Club member's entrance.



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## OPTION 4

- Comments as Option 3A
- Outlet first impression and interaction is reduced as no visual contact when walking downstairs and a lack of orientation zone to entrance of the outlet – cross path congestion would occur.



## OPTION 2 & 3 SCORE CARD

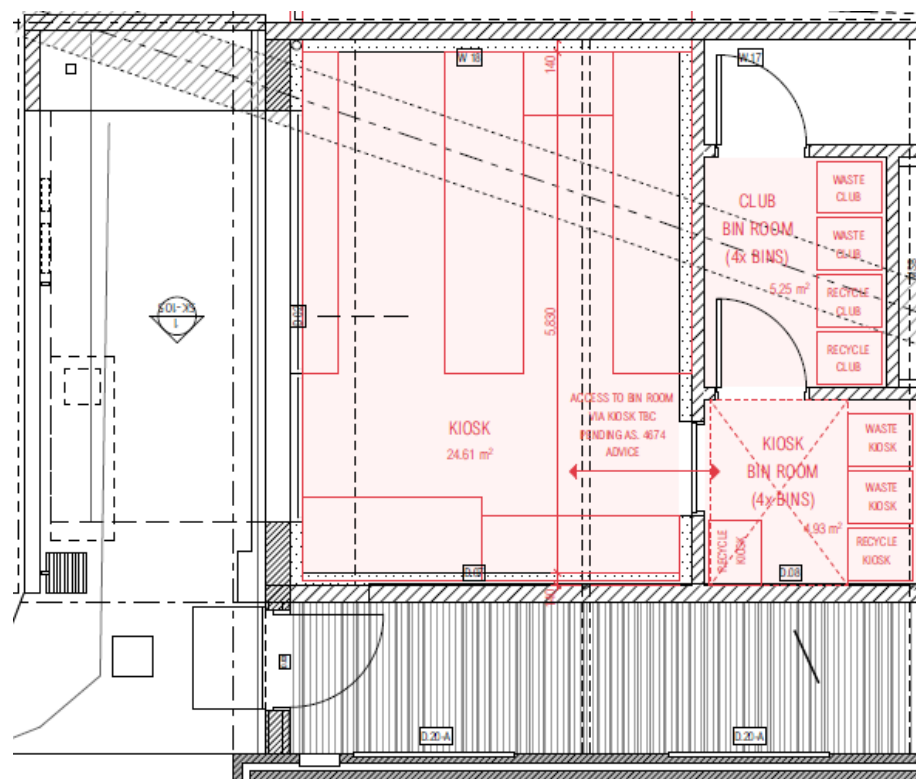
- Option 2 & 3 were score carded with option 2 scoring 94% and option 3 51%.
- Option 2 is the option of preference
- For option 3 to come up in ranking – stairs need to be moved away from the entrance & path should be widened.

CATEGORY	WEIGHTING
Location	40%
Design	30%
Spatial Planning	30%
Total	100%

Location	Option 2	Option 3
Faces onto or connects with the travel path	1	1
An address destination	1	1
Main access lay off zone	1	0
Direct access from street time to stop	1	0
View sightlines maintained	1	1
Views especially water	1	1
Independent on travel paths	1	0
Clinch Points	1	0
Traffic flows past	1	1
<b>Sub-total Location</b>	<b>7</b>	<b>4</b>
Design		
Travel path width comparison	1	0
Public space activated	1	0
Placemaking Attributes - planting, ampitheatre, sense of place	1	0
External dining on promenade or footpath	1	0
External seating area	1	0
No ramping	1	0
Orientation Zone	1	1
Access to Amenities	1	1
<b>Sub-total Design</b>	<b>7</b>	<b>1</b>
Spatial Planning		
Tenancy sizes appropriate to usage (depth)	1	1
Tenancy sizes appropriate to usage (width)	1	1
Minimum seats	1	1
Maximum of 50% of total seating outside	1	0
Ideal seating 30% outside	0	1
<b>Sub-total Spatial Planning</b>	<b>4</b>	<b>4</b>
<b>GRAND TOTAL</b>	<b>94%</b>	<b>51%</b>

## OPTION 2B OPTIONS

- Kiosk on main entrance to the surf club by member & visitors
- Wide frontage for a kiosk
- Great outlet first impression
- Strong orientation zone
- Traffic is comparable to travelling west and great stop to view and revive
- Outdoor seating and view watching from the grass



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## RATIOS: TO OUTLETS

- After reviewing the ratio of food outlets for traffic, Poulter Consulting believes there is a lack of beach side restaurant café eating on the Bondi to Bronte Walk – unlike Bondi Beach, Sydney Harbour, or the northern beaches.
- There is an opportunity to add the kiosk, repositioning the Café in the park to a multi experience offer, attracting visitation from urban and local tourist for a lunch at the park.



	Bondi to Clovelly	Bondi to Bronte
Walkers	2,920,000	2,920,000
Takeaway	12	5
Slow / Café	13	8
Destination	1	1
<b>Total F&amp;B</b>	<b>26</b>	<b>14</b>
Ratios Outlets to traffic		
Takeaway	243,000	584,000
Slow / Café	225,000	365,000
Destination	2,920,000	2,920,000
<b>Total F&amp;B</b>	<b>112,000</b>	<b>209,000</b>



# PLANNING CONSIDERATIONS

# PLANNING CONSIDERATIONS

## Planning Considerations

Urbis have engaged our in-house planning team to list the key planning considerations relevant to the development of an F&B kiosk at Tamarama SLSC.

### Planning Considerations

Planning Controls:

- Zoning: RE1 Public Recreation
- Permissibility: Kiosks, Restaurants, Cafes and Food and Drink Premises are all permissible with consent within the RE1 zone.
- FSR: No FSR limit applies to the site.
- Height: No height limit applies to the site.
- Heritage: The Tamarama SLSC is not listed as a heritage item under the LEP but is situated in the 'Tamarama Beach, Park and Marine Drive Landscape Conservation Area C61'.

### Development Application Requirements

- Planning Statement of Environmental Effects
- Architectural Plans – floor plans, elevations, materials and finishes, signage
- Fitout Plans – detailed kitchen design was requested by Council as part of an RFI (request for information) on a similar project.
- Plan of Management (including trading hours, waste management, delivery management, leasing arrangements, complaints management etc)
- BCA Statement
- Accessibility Statement – provision of equitable access
- Acoustic Assessment (assessing any impact on adjoining residential properties)
- Heritage Impact Assessment
- Waste Management Plan
- Community Consultation Report – this was prepared by Waverly Council on other SLSC projects.
- If there are any ground disturbance works Aboriginal Archaeological Assessment, Contamination, Geotechnical Investigations etc may be required.

# IMPACT ASSESSMENT

## IMPACT ASSESSMENT

The table below summarises the indicative impact on the existing kiosk of the proposed offer at Tamarama SLSC. In this assessment, the following assumptions are made:

- The Tamarama SLSC kiosk has a café style 'grab and go' offer serving coffees, juices and sandwiches
- Visitation to the area rebounds to pre-COVID levels by FY24
- The existing kiosk makes no changes to mitigate the impact of the proposed kiosk
- Turnover of the existing kiosk is estimated based on high level discussions with the current operator

Under a 'no development' scenario, the existing kiosk is expected to trade at \$950,000 in FY24, up from the estimated current \$800,000 p.a. impacted by COVID as normalised levels of visitation return.

Estimated turnover for the proposed Tamarama SLSC kiosk is in the order of \$650,000. It is expected that the addition of another kiosk will grow the spending market rather than solely cannibalise the existing kiosk. However, some level of impact on the incumbent kiosk is to be expected.

Urbis estimate the impact on the incumbent kiosk to be 12.5% (-\$120,000) of the 'no development' turnover forecast.

Typically, impacts greater than 10% are considered significant. However, the forecast impact here is considered reasonable given the existing kiosk is the only operator in the vicinity of Tamarama Beach and there is substantial community benefit associated with services the Tamarama SLSC run.

The proposed development at the SLSC is expected to grow the spending market in the area given it will serve primarily Ocean Walk visitors whereas the existing kiosk predominately relies on visitors to the beach. The proposed kiosk could also benefit from opening earlier than the existing kiosk, capitalising on users of the walk between 6-8am, users the existing kiosk are not serving.

Urbis have identified several factors the existing kiosk could consider to help mitigate the impact of new competition, such as:

- Opening earlier in the morning to capture the visitors to the walk between 6-8am
- Expand and differentiate the food offer to include options associated with beachside dining, e.g. fish and chips
- On lease expiry in 2024, it is expected that the impact of new competition would be offset by a lower rent through natural market forces. Meaning, Waverley Council will ultimately absorb a substantial portion of the impact as they will receive a lower rent for the existing kiosk on Tamarama Beach.

To ensure the proposed kiosk is modest in scale, it is recommended that the development does not include any internal seating and is focussed on a 'grab and go' offer primarily serving coffees, juices, and sandwiches.

All things considered, the proposed development is within the reasonable bounds of competition as the existing kiosk is expected to trade above their current 'COVID impacted' levels by FY24.

### Impact Assessment, FY24

	Current (COVID Impacted)	No Development	Post Development
Existing Kiosk Turnover <sup>1</sup>	\$800,000	\$950,000	\$830,000
Proposed Tamarama SLSC Kiosk Turnover	-	-	\$650,000
Impact on Existing Kiosk (%)	-	-	12.5%
Impact on Existing Kiosk (\$)	-	-	-\$120,000

<sup>1</sup>Assumes no mitigations are made by the existing kiosk to minimise the impact of new competition

Note: Numbers are rounded

Source: Urbis

## OTHER IMPACTS

### Non-quantifiable Impacts

The proposed development at the SLSC would likely have impacts beyond those felt by the existing kiosk on Tamarama Beach. Whilst not quantifiable, these impacts and mitigations are outlined below.

#### Impacts on Local Residents

An F&B kiosk at the SLSC would likely create additional noise for residents in the immediate proximity of the club. Urbis assess these impacts to be minimal and mitigated by the following factors:

- Short customer dwell times - due to the 'grab and go' nature of the proposed offer it is likely customers will take their order and continue their Ocean Walk
- No dedicated outdoor seating – further reducing the expected dwell time at the kiosk
- Opening hours – no excess noise would be generated by the kiosk beyond daylight hours. Peak trade would be when the Ocean Walk is at its busiest meaning additional noise would likely be negligible.
- Type of offer – odours generated by the kiosk will likely be minimal given the offer is primarily coffees, juices and sandwiches. We understand that there is proposed to be limited onsite cooking that will avoid odours usually associated with kitchen exhausts and frying of food.
- Environmental setting - being located on the coastline, natural ocean background noise can help reduce the impact of other noise generating sources.

#### Impacts on Tamarama SLSC Operations

The proposed kiosk is unlikely to hinder the existing operations of the Tamarama SLSC, rather it will extend its life and utility as a SLSC due to:

- Design and accessibility – the adopted designs complement the existing uses of the club and accessibility for members.
- Storage – the SLSC have made assurances that the existing storage on Tamarama Beach is sufficient for the ongoing needs of the club. As such, any proposed development would not impact their ability to continue normal operations.



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**REPORT**  
**FC/5.9/22.09**

**Subject:** Tender Evaluation - Bondi Park - Stage 1 Electrical Upgrades

**TRIM No:** A22/0227

**Author:** Arusha Bhowmik, Project Officer, Major Projects

**Director:** Sharon Cassidy, Director, Assets and Operations

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**RECOMMENDATION:**

That Council:

1. Treats the tender evaluation attached to the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The tender evaluation contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person(s) who supplied it.
2. Under clause 178(1)(a) of the *Local Government (General) Regulation 2021*, accepts the preferred tenderer [NAME TO BE INSERTED BY COUNCIL AT THE MEETING] for head contractor services for Stage 1 electrical upgrades at Bondi Park for the sum of \$[TO BE INSERTED BY COUNCIL AT THE MEETING].
3. Authorises the General Manager, or delegated representative, to enter into contract on behalf of Council with the preferred tenderer [NAME TO BE INSERTED BY COUNCIL AT THE MEETING].
4. Notifies unsuccessful tenderers of the decision in accordance with clause 179 of the *Local Government (General) Regulation 2021*.

**1. Executive Summary**

The purpose of this report is to seek Council's approval for the appointment of the preferred tenderer as the principal contractor for construction services for Stage 1 electrical upgrades at Bondi Park as recommended by the Tender Evaluation Committee (TEC).

**2. Description of Service or Product being Tendered**

The electrical upgrade project at Bondi Park is Stage 1 of the overall Bondi Park electrical and lighting upgrade works. The Stage 1 works will look to improve existing electrical infrastructure to capture current and future power load requirements.

This will form the elemental infrastructure to then progress with the subsequent park lighting and electrical upgrade works.

**3. Scope of Tender**

The successful tenderer will be engaged as the head contractor for the works and will be responsible for engaging all necessary subcontractors to meet the project principles and scope of works.

The scope of works involve:

- Supply, construction, and connection of new Ausgrid substation.
- Rearticulation of electrical cables and conduits.
- Supply and installation of new terminal MSB, and restoration of any disturbed areas.
- Activities associated with the demolition and construction of the project, including but not limited to, kerb and gutter, road pavement, tree pits, paving, footpath, landscaping etc.
- Supply or salvage and install of all relevant hardscape and softscape, including but not limited to, all relevant signage, wayfinding tools, pavers, trees, planting, etc.
- Coordination with different parties and authorities for the works.

#### 4. Reason for Tender

There is no suitable panel in place for the delivery of these works. The estimated cost of the project necessitated approaching the market for a quotation. Therefore, a tender was required.

#### 5. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Operations and Community Services Committee 9 October 2018	OC/5.1/18.10	That Council:  1. Adopts the Bondi Park Lighting and Electrical Masterplan attached to this report to guide future park capital works and lighting and electrical infrastructure renewal projects associated with the Bondi Park, Beach and Pavilion Plan of Management.  2. Accommodates funding requirements for the works envisaged in the Masterplan within the Public Domain Infrastructure Budget category in the Long Term Financial Plan, after due consideration of various project priorities.  3. Prepares an architectural lighting plan for the Bondi Pavilion Restoration and Conservation Project."

#### 6. Discussion

##### Invitation to tender

A Tender Evaluation Panel was established to evaluate the tenders. The Panel consisted of:

- Arusha Bhowmik – Project Officer, Major Projects
- Dean Huang – Project Manager, Major Projects
- Sam Samadian – Manager, Asset Systems and Planning.

The evaluation was witnessed by Council's Procurement Officer, Maria Sun.

An RFT Evaluation was developed and approved by the Evaluation Panel on 13 July 2022.

Tenders were called on 14 July 2022. The RFT was an 'open' RFT.

Tenders closed at 2 pm on 4 August 2022.

The Evaluation Panel used the RFT Evaluation and Probity Plan to determine which tenders offered the best value for money to Council.

### **Tenders received**

The following tenders were received:

- Wilkens Service Pty Ltd.
- RPD Pty Ltd.

#### *Late tenders*

Nil.

#### *Non-conforming tenders*

The tender submitted by RPD Pty Ltd was deemed to be non-conforming by the Tender Evaluation Panel due to the fact the commercial tender requirement was not met, and no financial and commercial trading integrity (including insurances) documentation were provided. However, after consultation with Council's Procurement Officer, it was decided the tenderer was accepted for evaluation with commercial response to be scored 'nil.' The remaining technical responses were evaluated as if the submission was a conforming tender.

#### *Alternative tenders*

Nil.

### **Conforming tenders**

The following tenders met the mandatory requirements and proceeded to a detailed evaluation.

- RPD Pty Ltd (refer above commentary).
- Wilkens Service Pty Ltd.

### **Tender evaluation**

The panel assessed the conforming tenders against the following evaluation criteria:

- Methodology and staging.
- Program.
- Demonstrated experience in delivery of similar projects, including key personnel experience and skill.
- Environmental and sustainability.
- Work health and safety.
- Financial and commercial trading integrity including insurances.
- Lump sum price.

Tenders were given a score on each of the evaluation criteria and ranked in accordance with their scores. Final scores and rankings are shown in the confidential tender evaluation attached to the report.

The tender evaluation panel sought clarifications on submissions from both tenderers.

**Evaluation Panel's recommendation**

Following evaluation of the tenders the Evaluation Panel recommends that the services offered by the preferred tenderer provides the best value to Council. Overall, the preferred tenderer demonstrated thorough project and methodology understanding. They provided relevant experience demonstrating their capability to deliver the works, and responded to all criteria.

**7. Financial impact statement/Time frame/Consultation****Financial impact statement**

The budget for the Stage 1 electrical upgrades is from SAMP5 (Bondi Park lighting and CCTV upgrades).

The preferred tenderer's price is included in the confidential tender evaluation attached to the report (Attachment 1).

The total budget allocation for the works is currently \$2,000,000. This includes the Local Roads and Community Infrastructure Program Phase 3 (LRCI Phase 3) grant allocation of \$555,634.

There are sufficient funds to cover the price tendered by the recommended tenderer.

**Time frame**

It is anticipated that the contractor will commence construction works from January 2023. This is to account for current delays in supply lead-times. It is anticipated to reach practical completion by April 2023.

**Consultation**

Consultation has been undertaken throughout the development of this project. The project is now at the implementation stage. Council Officers will continue to provide regular communication updates throughout the construction period.

**8. Conclusion**

The Tender Evaluation Panel recommends Council enter into contract with the preferred tenderer for the Stage 1 electrical upgrades at Bondi Park.

**9. Attachments**

1. Tender Evaluation - Bondi Park – Stage 1 Electrical Upgrades (confidential)