

COUNCIL MEETING

A meeting of WAVERLEY COUNCIL will be held at Waverley Council Chambers, Cnr Paul Street and Bondi Road, Bondi Junction at:

7.00 PM, TUESDAY 21 FEBRUARY 2023

Emily Scott

General Manager

Waverley Council PO Box 9 Bondi Junction NSW 1355 DX 12006 Bondi Junction Tel. 9083 8000

E-mail: info@waverley.nsw.gov.au

Statement of Ethical Obligations

Councillors are reminded of their oath or affirmation of office made under section 233A of the Act and their obligations under Council's code of conduct to disclose and appropriately manage conflicts of interest.

Live Streaming of Meetings

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and/or voice being live streamed and publicly available.

AGENDA

PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager will read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor will read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.

1.	Apologies/Leaves of Absence			
2.	Declarations of Pecuniary and Non-Pecuniary Interests			
3.	Obituaries			
4.	Addresses by Members of the Public			
5.	Confirmation and Adoption of Minutes			
	CM/5.1/23.02	Confirmation of Minutes - Council Meeting - 13 December 2022	6	
	CM/5.2/23.02	Confirmation of Minutes - Extraordinary Council Meeting - 6 December 2022	26	
	CM/5.3/23.02	Confirmation of Minutes - Extraordinary Council Meeting - 5 January 2023	30	
	CM/5.4/23.02	Adoption of Minutes - Waverley Traffic Committee Meeting - 2 February 2023	35	
6.	Mayoral Minutes		44	
7.	Reports			
	CM/7.1/23.02	Delivery Program 2022-26 - Six-monthly Progress Report	45	
	CM/7.2/23.02	Quarterly Budget Review (Q2) - December 2022	131	
	CM/7.3/23.02	Investment Portfolio Report - December 2022 and January 2023	166	
	CM/7.4/23.02	Pricing Policy, Fees and Charges 2022-23 - Amendment - Social Impact Statement Peer Review	204	
	CM/7.5/23.02	Council Elections - Engagement of NSW Electoral Commission	207	
	CM/7.6/23.02	Australian Local Government Association - National General Assembly 2023 - Attendance and Motions	210	

	CM/7.7/23.02	Councillor Expenses and Facilities - Six-monthly Report	234	
	CM/7.8/23.02	Uluru Statement from the Heart and Voice to Parliament - Community Education Strategy	238	
	CM/7.9/23.02	Multicultural Advisory Committee - Terms of Reference - Review	243	
	CM/7.10/23.02	Ocean Lovers Festival 2023 - Fee Waiver	257	
	CM/7.11/23.02	Community Services and Cultural Grants 2022-23 - Pathways to Inclusion in Waverley Life	264	
	CM/7.12/23.02	NSW Shark Management Program Survey	273	
8.	Notices of Motions			
	CM/8.1/23.02	Bondi Pavilion - Public Square	284	
	CM/8.2/23.02	NSW Protected Area Network - Expansion	286	
	CM/8.3/23.02	Harry Seidler in Bondi - Exhibition	288	
	CM/8.4/23.02	Frontier Wars - Recognition and Commemoration	290	
9.	Questions with	Notice		
	CM/9.1/23.02	Kerb Extensions - Bondi	292	
10.	Urgent Business	S	 294	
11.	Closed Session		295	
		The following matters are proposed to be dealt with in closed session and have been distributed to Councillors separately with the agenda:		
	CM/11.1/23.02	CONFIDENTIAL REPORT - Clifftop Walkway Upgrade - Update		
	CM/11.2/23.02	CONFIDENTIAL REPORT - Nib Literary Award Sponsorship 2023-2027		
12.	Resuming in Op	en Session	297	
13.	Meeting Closure	2		

OBITUARIES CM/3/23.02

Subject: Obituaries

Author: Emily Scott, General Manager



Yvonne Jayawardena Myron Love

Council will rise for a minute's silence for the souls of people generally who have died in our Local Government Area.

CONFIRMATION AND ADOPTION OF MINUTES CM/5.1/23.02

Subject: Confirmation of Minutes - Council Meeting - 13 December

2022

TRIM No: SF21/6063

Author: Natalie Kirkup, Governance Officer

WAVERLEY

RECOMMENDATION:

That the minutes of the Council meeting held on 13 December 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the *Local Government Act 1993*.

Attachments

1. Council Meeting Minutes - 13 December 2022 .

CM/5.1/23.02 Page 6



MINUTES OF THE WAVERLEY COUNCIL MEETING HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON TUESDAY, 13 DECEMBER 2022

Present:

Councillor Paula Masselos (Mayor) (Chair) Lawson Ward Councillor Elaine Keenan (Deputy Mayor) Lawson Ward **Councillor Sally Betts Hunter Ward** Councillor Angela Burrill Lawson Ward Councillor Leon Goltsman Bondi Ward Councillor Michelle Gray Bondi Ward Councillor Tony Kay Waverley Ward **Councillor Steven Lewis Hunter Ward** Councillor Tim Murray Waverley Ward Bondi Ward Councillor Dominic Wy Kanak

Staff in attendance:

Emily Scott General Manager

Sharon Cassidy Director, Assets and Operations

Fletcher Rayner Director, Planning Sustainability and Compliance

Ben Thompson Director, Community, Culture and Customer Experience

At the commencement of proceedings at 7.01 pm, those present were as listed above.

Crs Betts, Kay, Murray and Wy Kanak attended the meeting by audio-visual link.

PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.

1. Apologies/Leaves of Absence

CM/1.1/22.12 Request for Leave of Absence - Cr Fabiano (A03/0029)

MOTION / DECISION Mover: Cr Burrill

Seconder: Cr Goltsman

That Council grants Cr Ludovico Fabiano leave of absence from the Council meeting on 13 December 2022.

CM/1.2/22.12 Request for Leave of Absence - Cr Nemesh (A03/0029)

MOTION / DECISION Mover: Cr Burrill

Seconder: Cr Lewis

That Council grants Cr Will Nemesh leave of absence from the Council meeting on 13 December 2022.

2. Declarations of Pecuniary and Non-Pecuniary Interests

The Chair called for declarations of interest and the following were received:

2.1 Cr Wy Kanak declared a less than significant non-pecuniary interest in item CM/7.7/22.12 – Waverley Artist Studios – Appointments – 2023-2024 and informed the meeting that he knows Rox De Luca through Waverley's Precincts.

3. Obituaries

There were no obituaries.

Council rose for a minute's silence for the souls of people generally who have died in our Local Government Area.

4. Addresses by Members of the Public

There were no addresses by members of the public.

ITEMS BY EXCEPTION

MOTION / UNANIMOUS DECISION Mover:

Seconder: Cr Keenan

Cr Masselos

That the recommendations for the following items be adopted as recommended in the business paper:

CM/5.1/22.12	Confirmation of Minutes – Council Meeting – 15 November 2022.
CM/7.1/22.12	Councillor Expenses and Facilities Policy – Adoption.
CM/7.2/22.12	Audit, Risk and Improvement Committee Meeting Minutes – 8 September 2022.
CM/7.3/22.12	Investment Portfolio – Outlook for Socially Responsible Investment Options.
CM/7.4/22.12	Investment Portfolio Report – November 2022.
CM/7.5/22.12	SSROC Supplier Panels – Bush Regeneration and Landscape Services, Plants and Trees and Line Marking.
CM/7.9/22.12	26 January 2023 – Event at Bondi Beach.
CM/7.10/22.12	Brighton Boulevard and Campbell Parade, North Bondi – Kerb Buildout.
CM/7.13/22.12	Williams Park – Licence to Sydney Water.
CM/7.14/22.12	Eastgate Car Park – Pedestrian Walkway Ramps – Licence to ISPT.
CM/7.15/22.12	Code of Conduct and Procedures – Adoption.
CM/11.2/22.12	CONFIDENTIAL REPORT – Oxford Street Mall – Shade Structures – Procurement Exemption.
CM/11.3/22.12	CONFIDENTIAL REPORT – Commercial Waste – Fees and Charges – 2023.

5. Confirmation and Adoption of Minutes

CM/5.1/22.12 Confirmation of Minutes - Council Meeting - 15 November 2022

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That the minutes of the Council meeting held on 15 November 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

CM/5.2/22.12 Adoption of Minutes - Waverley Traffic Committee Meeting - 24 November 2022 (SF21/6066)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Kay

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 24 November 2022 be received and noted, and that the recommendations contained therein be adopted.

6. Mayoral Minutes

CM/6.1/22.12 CONFIDENTIAL MAYORAL MINUTE - General Manager's Annual Performance Review (P01/054)

Council moved into closed session to deal with this item (see CM/11.4/22.12 below).

7. Reports

CM/7.1/22.12 Councillor Expenses and Facilities Policy - Adoption (SF22/3722)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Adopts the Councillor Expenses and Facilities Policy attached to the report.
- 2. Commits to supporting the ongoing professional development of Councillors.

CM/7.2/22.12 Audit, Risk and Improvement Committee Meeting Minutes - 8 September 2022 (SF21/6069)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council notes the minutes of the Audit, Risk and Improvement Committee meeting held on 8 September 2022 attached to the report.

CM/7.3/22.12 Investment Portfolio - Outlook for Socially Responsible Investment Options (A03/2211)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council notes the options paper on socially responsible investments attached to the report.

CM/7.4/22.12 Investment Portfolio Report - November 2022 (A03/2211)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Notes the Investment Summary Report for November 2022 attached to the report.

2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

CM/7.5/22.12 SSROC Supplier Panels - Bush Regeneration and Landscape Services, Plants and Trees and Line Marking (SF17/2878)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Treats the attachments to the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as they relate to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The attachments contain commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
- 2. Adopts the SSROC-approved supplier panel for the supply of bush regeneration and landscaperelated services for three years with three one-year options, with the panel comprising:
 - (a) Dragonfly Environmental Pty Ltd.
 - (b) Echort Pty Ltd.
 - (c) National Trust of Australia (NSW) Pty Ltd.
 - (d) Plus Love Group Pty Ltd T/A Bushy Landscapes.
 - (e) Southern Habitat (NSW) Pty Ltd.
 - (f) Symbiota Ecology Pty Ltd T/A Apunga Ecological Management.
 - (g) The Irrawong Trust T/A Total Earth Care Pty Ltd.
 - (h) Toolijooa Pty Ltd.
- 3. Adopts the SSROC-approved supplier panel for the supply of plants and trees and associated services for three years with three one-year options, with the panel comprising:
 - (a) Category 1 Plants and trees stock supply:
 - (i) Alpine Nurseries Pty Ltd.

- (ii) Andreasen's Green (NSW) Pty Ltd.
- (b) Category 2 Plants and tree planting and maintenance services:
 - (i) Green Options Pty Ltd.
 - (ii) Asplundh Tree Expert Australia Pty Ltd trading as Summit Open Space Services.
 - (iii) The Tree Guardian Group Pty Ltd.
 - (iv) Waratah Lawn Care & Garden Management Pty Ltd trading as Waratah Group Services.
- 4. Adopts the SSROC-approved supplier panel for the provision of line marking services for three years with three one-year options, with the panel comprising:
 - (a) Complete Linemarking Services.
 - (b) Guidance Road Management.
 - (c) Gumbay Holding Pty Ltd T/A Avante Linemarking.
 - (d) Workforce Road Services.

CM/7.6/22.12 Local Hero and Best of the Best Awards 2023 - Judging Panel and Award Updates (A22/0554)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Appoints Crs Masselos, Keenan and Betts to participate on the judging panel for the Waverley Local Hero and Best of the Best Awards 2023.
- 2. Notes the minor changes to the Awards following a review of feedback in 2021, as set out in the report.

CM/7.7/22.12 Waverley Artist Studios - Appointments - 2023-2024 (A20/0106)

Cr Wy Kanak declared a less than significant non-pecuniary interest in this item and informed the meeting he knows Rox De Luca through Waverley's Precincts.

MOTION Mover: Cr Masselos
Seconder: Cr Keenan

That Council:

1. Offers the following artists a placement in the Waverley Artist Studios for the period of March 2023–February 2024:

- (a) JD Reforma.
- (b) Daniel Mudie Cunningham.
- (c) Georgia Banks.
- (d) Zoe Slee.
- (e) Phillipa Hagon.
- (f) Armando Chant.
- 2. Offers the following artists a reserve placement in the Waverley Artist Studios for the period of March 2023–February 2024:
 - (a) Andrew Liversidge.
 - (b) Natalie O'Loughlin.
 - (c) Rox De Luca.
 - (d) Nick Brennon.

AMENDMENT Mover: Cr Burrill Seconder: Cr Betts

That:

1. Clause 1(c) be amended to read as follows:

'Andrew Liversidge.'

2. Clause 2(a) be amended to read as follows:

'Georgia Banks.'

THE AMENDMENT WAS PUT AND DECLARED LOST.

Division

For the Amendment: Crs Betts, Burrill, Goltsman and Kay.

Against the Amendment: Crs Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

THE MOTION WAS THEN PUT AND DECLARED CARRIED.

DECISION

That Council:

- 1. Offers the following artists a placement in the Waverley Artist Studios for the period of March 2023–February 2024:
 - (a) JD Reforma.

- (b) Daniel Mudie Cunningham.
- (c) Georgia Banks.
- (d) Zoe Slee.
- (e) Phillipa Hagon.
- (f) Armando Chant.
- 2. Offers the following artists a reserve placement in the Waverley Artist Studios for the period of March 2023–February 2024:
 - (a) Andrew Liversidge.
 - (b) Natalie O'Loughlin.
 - (c) Rox De Luca.
 - (d) Nick Brennon.

Division

For the Motion: Crs Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

Against the Motion: Crs Betts, Burrill, Goltsman and Kay.

CM/7.8/22.12 Uluru Statement from the Heart - Update (A22/0555)

MOTION / DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Notes the update in the report in response to resolution CM/6.1/22.10 on the Uluru Statement from the Heart.
- 2. Notes that a more comprehensive report will be prepared in early 2023 following further research and officer participation in Inner West Council's community training program.

CM/7.9/22.12 26 January 2023 - Event at Bondi Beach (A14/0173)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council acknowledges the ongoing survival of Aboriginal peoples and cultures by hosting a small community event at Bondi Beach on 26 January 2023.

CM/7.10/22.12 Brighton Boulevard and Campbell Parade, North Bondi - Kerb Buildout (A20/0069)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos Seconder: Cr Keenan

That Council adopts recommendation TC/V.06/22.10 of the Traffic Committee meeting of 27 October 2022 subject to an amendment to clause 2 such that the recommendation now reads as follows:

That Council:

- 1. Installs a kerb buildout on the southern side of Brighton Boulevard, North Bondi, just west of Campbell Parade in accordance with the drawing attached to the report.
- 2. Retains the parklet in its existing location on Brighton Boulevard until the kerb buildout is completed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to modify the design should on-site circumstances warrant changes.

CM/7.11/22.12 Parklet Program Extension (A14/0584)

MOTION / UNANIMOUS DECISION Mover: Cr Lewis

Seconder: Cr Goltsman

That Council:

- 1. Expands the Parklet Program, as set out in the report, including the purchase of five new parklets to be placed along the journey from Bondi Junction to Bondi Beach, to be reviewed in 2024.
- 2. Notes the successful variation of the Streets as Shared Spaces grant to support the purchase of five new parklets.
- 3. Notes the addendum to the Urban Intervention Framework attached to the report (Attachment 1) outlining the approval process for parklets under sections 138 and 125 of the *Roads Act 1993*.

CM/7.12/22.12 Draft Tamarama Park and Beach Plan of Management - Exhibition (A03/0094)

MOTION Mover: Cr Murray

Seconder: Cr Keenan

That Council:

- 1. Treats Attachment 2 of the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(g) of the *Local Government Act 1993*. The report contains advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.
- 2. Submits the draft Tamarama Park and Beach Plan of Management (TPB PoM) attached to the report (Attachment 1) to the Minister for Lands and Water for approval.

- 3. Publicly exhibits the draft Plan of Management for 42 days once the Plan is approved by the Minister.
- 4. Authorises the Director, Assets and Operations, to make any amendments to the Plan that may be required by the Minister prior to its public exhibition.
- 5. Officers prepare a report to Council following the exhibition period.

THE MOVER OF THE MOTION ACCEPTED AMENDMENTS TO CLAUSES 2 AND 4 AND THE ADDITION OF TWO NEW CLAUSES.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED.

DECISION

That Council:

- 1. Treats Attachment 2 of the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(g) of the *Local Government Act 1993*. The report contains advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the ground of legal professional privilege.
- 2. Submits the draft Tamarama Park and Beach Plan of Management (TPB PoM) attached to the report (Attachment 1), and as amended by clause 3 below, to the Minister for Lands and Water for approval, subject to the following amendments:
 - (a) Page 216 of the agenda, section 4.4.4, Hydrology and Services Delete the second sentence 'An automatic irrigation system operates in the park, and a manual system operates in the gully' to remove the duplication and wording error.
 - (b) Page 249 of the agenda, section 6.3.1, Action Plan, item C1.4, Fitness Station In point (i), delete the word 'existing' so that it now reads 'Maintain the fitness station' to align with Council resolution FC/5.4/22.11.
 - (c) Page 275 of the agenda, section 6.11, Compliance Restrictions Amend the dot point 'No commercial activities' to read as follows: 'No commercial activities, without Council approval' to align with Council practice.
- 3. Authorises the Director, Assets and Operations, to make administrative amendments to the draft Tamarama Park and Beach Plan of Management prior to it being submitted to the Minister and following feedback from Councillors by close of business Friday, 16 December 2022.
- 4. Publicly exhibits the draft Plan of Management for 42 days once the Plan is approved by the Minister.
- 5. Authorises the Director, Assets and Operations, to make any amendments to the Plan that may be required by the Minister prior to its public exhibition and to email Councillors with an updated, marked-up draft Plan.
- 6. Officers prepare a report to Council following the exhibition period.
- 7. Notes that the report states that Crown Lands is currently taking at least six months to review and approve draft plans of management prior to public exhibition, which means that Council could expect to receive a report to formally adopt the Plan in the second half of 2023.

Cr Wy Kanak requested that his vote against the motion be recorded in the minutes.

CM/7.13/22.12 Williams Park - Licence to Sydney Water (A13/0485)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

1. Grants a licence to Sydney Water to carry out urgent infrastructure works in Williams Park for three years, on the terms and conditions set out in the report

2. Authorises the General Manager or delegate to complete negotiations and execute all necessary documentation to finalise the matter.

CM/7.14/22.12 Eastgate Car Park - Pedestrian Walkway Ramps - Licence to ISPT (A19/0770)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

- 1. Grants a licence to ISPT Nominees Pty Ltd over the pedestrian walkway ramps in Eastgate Car Park, on the terms and conditions set out in the report.
- 2. Authorises the General Manager or delegate to complete negotiations and execute all necessary documentation to finalise the matter.

CM/7.15/22.12 Code of Conduct and Procedures - Adoption (SF21/5735)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Adopts the Code of Conduct attached to the report (Attachment 1).
- 2. Adopts the Procedures for the Administration of the Code of Conduct attached to the report (Attachment 2).

8. Notices of Motions

CM/8.1/22.12 Bondi Pavilion Advisory Committee (A19/0092)

MOTION (LAPSED) Mover: Cr Wy Kanak

That:

1. Council establishes a Bondi Pavilion Advisory Committee to work with the Artistic Director and other Council officers and stakeholders to ensure that the uses of the various spaces in the Bondi Pavilion Community Cultural Centre reflect the needs of Bondi's and Waverley's local communities.

- 2. The Committee include as a minimum at least one member from each of the following communities and groups:
 - (a) First Nations (traditional owners plus Aboriginal Torres Strait Islander creatives), multicultural and LGBTIQ communities.
 - (b) Cultural groups or people who have expertise in dance, music, theatre, film, radio and/or the visual arts

CM/8.2/22.12 Recycling (A18/0410)

MOTION Mover: Cr Keenan Seconder: Cr Wy Kanak

That Council:

- 1. Works with neighbouring Councils, the Southern Sydney Regional Organisation of Councils (SSROC), industry partners and other relevant stakeholders to identify options to reduce waste and, in particular, avoid soft plastics going to landfill.
- 2. Writes to the NSW Government to return 100% of the monies collected by the NSW State Government as part of the waste Levy to local governments to:
 - (a) Support local and regional Council resource recovery programs.
 - (b) Build a recycling industry that actually creates a market for recycled products and creates jobs from the transformation of our waste for reuse in other materials.
 - (c) Expand and urgently implement education programs for residents and local businesses to drive down waste to landfill.
- 3. Promotes the innovative research being developed by Professor Sahajwalla at the Centre for Sustainable Materials Research and Technology (SMaRT Centre) at UNSW.
- 4. Writes to the local members for Vaucluse, Gabrielle Upton, and Coogee, Dr Marjorie O'Neill, the NSW Environment Minister, James Griffin MP, as well as Penny Sharpe MLC, Shadow ALP Environment Minister, and Cate Faehrmann MLC, Greens Waste and Circular Economy portfolio holder, to notify them of the concerns raised in this motion and call on them to commit to waste reduction initiatives, particularly soft plastics, as part of their NSW 2023 election commitments.

THE MOVER OF THE MOTION ACCEPTED AN AMENDMENT TO CLAUSE 3.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

UNANIMOUS DECISION

That Council:

1. Works with neighbouring Councils, the Southern Sydney Regional Organisation of Councils (SSROC), industry partners and other relevant stakeholders to identify options to reduce waste and, in particular, avoid soft plastics going to landfill.

- 2. Writes to the NSW Government to return 100% of the monies collected by the NSW State Government as part of the waste Levy to local governments to:
 - (a) Support local and regional Council resource recovery programs.
 - (b) Build a recycling industry that actually creates a market for recycled products and creates jobs from the transformation of our waste for reuse in other materials.
 - (c) Expand and urgently implement education programs for residents and local businesses to drive down waste to landfill.
- 3. Promotes the innovative research being developed by Professor Sahajwalla at the Centre for Sustainable Materials Research and Technology (SMaRT Centre) at UNSW, and other similar contributors as Council officers see fit.
- 4. Writes to the local members for Vaucluse, Gabrielle Upton, and Coogee, Dr Marjorie O'Neill, the NSW Environment Minister, James Griffin MP, as well as Penny Sharpe MLC, Shadow ALP Environment Minister, and Cate Faehrmann MLC, Greens Waste and Circular Economy portfolio holder, to notify them of the concerns raised in this motion and call on them to commit to waste reduction initiatives, particularly soft plastics, as part of their NSW 2023 election commitments.

CM/8.3/22.12 Danny Lim - Treatment by NSW Police (A02/0421)

MOTION Mover: Cr Keenan

Seconder: Cr Wy Kanak

That Council:

- 1. Notes the recent incident involving Danny Lim, a 78-year-old man and well-known local identity, at the Queen Victoria building, which has been described by Wentworth MP, Allegra Spender, as 'disturbing' and who questioned the use of force. Federal Senator David Shoebridge described the incident as 'disturbing and wrong'. And NSW Premier, Dominic Perrottet, has called for the 'strongest action' to be taken if any wrongdoing is uncovered.
- 2. Expresses its concern for Mr Lim and his treatment by two members of the NSW Police Force and wishes Mr Lim a full recovery and hopes to get our happy icon back with his smiles and signs soon.
- 3. Supports an independent investigation by the Law Enforcement Conduct Commission (LECC) into the incident involving Mr Lim and NSW Police Force and not an investigation by another police station.
- 4. Writes to the Premier, Dominic Perrottet, the Minister for Police, Paul Toole, and the Members for Sydney, Coogee and Vaucluse, strongly supporting the renaming the NSW Police Force to the NSW Police Service to highlight that purpose of NSW Police.

FORESHADOWED MOTION Mover: Cr Goltsman

That Council defers this item until the investigation by NSW Police has been finalised.

AMENDMENT Mover: Cr Goltsman

Seconder: Cr Kay

That the following clause 5 be added to the motion:

'Notes the General Manager's comment that Council has limited information on this incident (other than what has been reported in the media), which occurred in the City of Sydney and is therefore not within Council's purview.'

THE AMENDMENT WAS PUT AND DECLARED LOST.

Division

For the Amendment: Crs Betts, Goltsman and Kay.

Against the Amendment: Crs Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

THE MOTION WAS THEN PUT AND DECLARED CARRIED.

DECISION

That Council:

- 1. Notes the recent incident involving Danny Lim, a 78-year-old man and well-known local identity, at the Queen Victoria building, which has been described by Wentworth MP, Allegra Spender, as 'disturbing' and who questioned the use of force. Federal Senator David Shoebridge described the incident as 'disturbing and wrong'. And NSW Premier, Dominic Perrottet, has called for the 'strongest action' to be taken if any wrongdoing is uncovered.
- 2. Expresses its concern for Mr Lim and his treatment by two members of the NSW Police Force and wishes Mr Lim a full recovery and hopes to get our happy icon back with his smiles and signs soon.
- 3. Supports an independent investigation by the Law Enforcement Conduct Commission (LECC) into the incident involving Mr Lim and NSW Police Force and not an investigation by another police station.
- 4. Writes to the Premier, Dominic Perrottet, the Minister for Police, Paul Toole, and the Members for Sydney, Coogee and Vaucluse, strongly supporting the renaming the NSW Police Force to the NSW Police Service to highlight that purpose of NSW Police.

Division

For the Motion: Crs Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

Against the Motion: Crs Betts, Goltsman and Kay.

Cr Burrill was not present for the vote on this item.

CM/8.4/22.12 Fire in Wilga Street, Bondi - Resident Assistance (A02/0421)

MOTION (LAPSED) Mover: Cr Wy Kanak

That Council:

- 1. Notes the suspected arson in Wilga Street, Bondi, affecting Waverley residents, which has been reported in the media.
- 2. Assists any community members affected by the reported arson through its housing, community support and older people services.

- 3. Assists the Police and any other agencies in their investigation into the matter.
- 4. Requests the Mayor to respond to the media reports and the broader public safety issues.

9. Questions with Notice

CM/9.1/22.12 Rodney Reserve - CSIRO Astronomical and Viewing Platform Project (A03/1221)

QUESTION

The following question was submitted by Cr Nemesh:

What steps have Council taken to action resolutions CM/7.8/21.07 and CM/8.6/21.06 relating to Rodney Reserve, Dover Heights? I note that CM/7.8/21.07 quarantines monies from a voluntary planning agreement for a period of 18 months for the Rodney Reserve CSIRO Astronomical and Viewing Platform Project. Given this resolution was passed in July 2021, what steps have been taken to progress this and how has the money been spent?

General Manager's answer

Council officers have commenced the Coastal Reserve Plan of Management, which includes Rodney Reserve and the CSIRO Radio Astronomy Facility.

Rodney Reserve is Crown Land (Reserve No 100259) and Council is the gazetted Crown Land Manager. As such, any developments on Crown Land must be in accordance with a Plan of Management (PoM) adopted by the Minister for Land and Water.

A viewing platform at Rodney Reserve would be considered a substantial development on Crown Land and needs to be supported by an adopted PoM that has been tested with the community. Similar to the Clifftop Walkway, a platform of this nature would also be subject to a development application process requiring land owner's consent—in this case Crown Lands—to lodge with Council. Crown Lands will not provide consent until an adopted PoM is in place.

As such, the idea of a viewing platform needs to be investigated for its feasibility in this highly unstable cliff top edge, which has recently experienced several land slips, before being tested with the broader community to gage support for the project as part of the PoM process.

In developing the PoM, Council officers are seeking to engage suitably qualified and experienced heritage consultants to identify all heritage within the coastal reserves so their management and conservation can be included in the future PoM. Part of the scope of works for the heritage consultant is to investigate further the CSIRO Radio Astronomy Facility and provide recommendations for its conservation, interpretation and eligibility to meet the criteria for nomination as a state significant heritage item as well as preparing material to support such an application should it be deemed worthy.

The PoM process will take into account both Council resolutions and will take approximately 18 months to complete. Nomination of CSIRO Radio Astronomy Facility for the State Heritage listing may be expedited pending the findings and recommendations of the Heritage Consultant.

The voluntary planning agreement (VPA) covering DA-452/2018/B (657 Old South Head Road, Vaucluse) has been approved by Council but is still awaiting execution and payment by the applicant, who may or may not choose to proceed with the VPA. Council cannot allocate VPA contributions to a capital works project, in accordance with the executed public purpose, until such funds are received.

Sharon Cassidy Director, Assets and Operations

10. Urgent Business

There was no urgent business.

11. Closed Session

CM/11/22.12 Closed Session

MOTION / DECISION Mover: Cr Masselos

Seconder: Cr Goltsman

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

CM/11.1/22.12 CONFIDENTIAL REPORT - Clifftop Walkway Upgrade - Update

This matter is considered to be confidential in accordance with section 10A(2)(d)(i) of the *Local Government Act*, and Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

CM/11.4/22.12 CONFIDENTIAL REPORT - General Manager's Annual Performance Review

This matter is considered to be confidential in accordance with section 10A(2)(a) of the *Local Government Act*, and Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with personnel matters concerning particular individuals (other than councillors).

- 2. Pursuant to sections 10A(1), 10(2) and 10A(3) of the *Local Government Act*, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the *Local Government Act*.
- 3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act*.

At 8.35 pm, Council moved into closed session.

CM/11.1/22.12 CONFIDENTIAL REPORT - Clifftop Walkway Upgrade - Update (A20/0387)

MOTION / UNANIMOUS DECISION Mover: Cr Lewis

Seconder: Cr Gray

That Council:

- 1. Treats the report as confidential in accordance with section 11(3) of the Local Government Act 1993, as it relates to a matter specified in section 10A(2)(d)(i) of the Local Government Act 1993. The report contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
- 2. Approves Option 2 (galvanised steel), as set out in the report, as the material to be used in the Clifftop Walkway Upgrade.
- 3. Allocates \$2,323,539.30 to financial year 2023–24 to fund the construction of the project.
- 4. Applies for grants as they become available to supplement Council's funding of the project.
- 5. Notes the closure of Diamond Bay boardwalk will continue until the new upgrade works are completed, in accordance with structural engineering advice.

CM/11.2/22.12 CONFIDENTIAL REPORT - Oxford Street Mall - Shade Structures - Procurement Exemption (A19/0820)

Council dealt with this item in open session.

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The report contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
- 2. Approves a procurement exemption to engage MakMax Australia to supply and replace the sails on the large shade structures along Oxford Street Mall, Bondi Junction.
- 3. Authorises the General Manager or delegate to complete negotiations and execute all necessary documentation to finalise the matter.

CM/11.3/22.12 CONFIDENTIAL REPORT - Commercial Waste - Fees and Charges - 2023 (A02/0162)

Council dealt with this item in open session.

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(d)(ii) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a competitor of Council.
- 2. Adopts the fees and charges for commercial waste services as set out in Table 2 of the report for the period 1 January 2023 to 30 June 2023.

CM/11.4/22.12 CONFIDENTIAL MAYORAL MINUTE - General Manager's Annual Performance Review (P01/054)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Treats the mayoral minute as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(a) of the *Local Government Act 1993*. The mayoral minute contains personnel matters concerning particular individuals (other than Councillors).
- 2. Notes the report of the General Manager Performance Review Committee for the review period ending 30 June 2022.
- 3. Notes that in the unanimous opinion of the Review Committee, the General Manager, Emily Scott, is performing at a very high level, and in recognition of that performance increases the General Manager's total remuneration package in accordance with clause 8.3 of her contract of employment by 2.5% as from the date of this Council resolution.
- 4. For the 2022–23 Performance Review period, includes the major projects and issues outlined in the report in the General Manager's performance agreement.

12. Resuming in Open Session

CM/12/22.12 Resuming in Open Session

MOTION / DECISION Mover: Cr Masselos

Seconder: Cr Goltsman

That Council resumes in open session.

At 8.54 pm, Council resumed in open session.

Resolutions from closed session made public

In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumed in open session the chair announced the resolutions made by Council while the meeting was closed to members of the public and the media.

13.	Meeting	Closure
IJ.	IVICCUITS	Ciosaic

THE MEETING CLOSED AT 8.57 PM.

SIGNED AND CONFIRMED **MAYOR 21 FEBRUARY 2023**

WAVERLEY

CONFIRMATION AND ADOPTION OF MINUTES CM/5.2/23.02

Subject: Confirmation of Minutes - Extraordinary Council Meeting -

6 December 2022

TRIM No: SF21/6063

Author: Richard Coelho, Executive Manager, Governance

RECOMMENDATION:

That the minutes of the extraordinary Council meeting held on 6 December 2022 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the *Local Government Act 1993*.

Attachments

1. Extraordinary Council Meeting Minutes - 6 December 2022 .

CM/5.2/23.02 Page 26



MINUTES OF THE WAVERLEY EXTRAORDINARY COUNCIL MEETING HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON TUESDAY, 6 DECEMBER 2022

Present:

Councillor Paula Masselos (Mayor) Lawson Ward Councillor Elaine Keenan (Deputy Mayor) Lawson Ward Councillor Angela Burrill Lawson Ward Councillor Ludovico Fabiano Waverley Ward Councillor Leon Goltsman Bondi Ward Councillor Michelle Gray Bondi Ward Councillor Tony Kay Waverley Ward **Councillor Steven Lewis Hunter Ward** Councillor Tim Murray Waverley Ward Councillor Will Nemesh **Hunter Ward** Councillor Dominic Wy Kanak Bondi Ward

Staff in attendance:

Emily Scott General Manager

Sharon Cassidy Director, Assets and Operations
Tara Czinner Director, Corporate Services

Fletcher Rayner Director, Planning Sustainability and Compliance

Ben Thompson Director, Community, Culture and Customer Experience

At the commencement of proceedings at 10.17 pm, those present were as listed above.

Crs Goltsman, Kay, Keenan, and Murray attended the meeting by audio-visual link.

PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.

1. Leaves of Absence

CM/1.1/22.12E Request for Leave of Absence - Cr Betts (A03/0029)

MOTION / DECISION Mover: Cr Burrill

Seconder: Cr Lewis

That Council grants Cr Sally Betts leave of absence from the Extraordinary Council meeting on 6 December 2022.

2. Declarations of Pecuniary and Non-Pecuniary Interests

The Chair called for declarations of interest and none were received.

3. Addresses by Members of the Public

There were no addresses by members of the public.

4. Reports

AT THIS STAGE IN THE PROCEEDINGS, THE FOLLOWING PROCEDURAL MOTION, MOVED BY CR MASSELOS, AND SECONDED BY CR LEWIS, WAS PUT AND DECLARED CARRIED UNANIMOUSLY:

'That Council moves into closed session to deal with item CM/4.1/22.12E in accordance with section 10A of the *Local Government Act 1993*, as Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.'

At 10.21 pm, Council moved into closed session.

FOLLOWING THE CONSIDERATION OF ITEM CM/4.1/22.12E, A PROCEDURAL MOTION TO RESUME IN OPEN SESSION, MOVED BY CR MASSELOS AND SECONDED BY CR LEWIS, WAS PUT AND DECLARED CARRIED UNANIMOUSLY.

At 10.56 pm, Council resumed in open session.

THE FOLLOWING MOTION, WHICH WAS MOVED AND SECONDED IN CLOSED SESSION, WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY:

CM/4.1/22.12E Flickerfest 2023 - Financial Assistance (A22/0540)

MOTION / UNANIMOUS DECISION

Mover: Cr Masselos
Seconder: Cr Murray

That Council:

- 1. In accordance with section 356(2) of the *Local Government Act 1993*, publicly exhibits for a minimum of 28 days the proposal to grant \$139,185 (including GST) in financial assistance to Flickerfest Pty Ltd to support the cost of Flickerfest 2023, noting the new figure includes the installation and deinstallation cost of Flickerfest-provided banners.
- 2. Officers prepare a report to Council following the exhibition period should any submissions of substance against the proposal be received, to be considered at an extraordinary Council meeting on 5 January 2023 at 6.30 pm.
- 3. Subject to no submissions of substance against the proposal being received by the end of the exhibition period:
 - (a) Grants the financial assistance to Flickerfest Pty Ltd.
 - (b) Authorises the General Manager or delegate to execute a memorandum of understanding with Flickerfest Pty Ltd to deliver Flickerfest 2023.
- 6. Meeting Closure

THE MEETING CLOSED AT 10.57 PM.

SIGNED AND CONFIRMED
MAYOR
13 DECEMBER 2022

WAVERLEY

CONFIRMATION AND ADOPTION OF MINUTES CM/5.3/23.02

Subject: Confirmation of Minutes - Extraordinary Council Meeting -

5 January 2023

TRIM No: SF23/16

Author: Natalie Kirkup, Governance Officer

RECOMMENDATION:

That the minutes of the extraordinary Council meeting held on 5 January 2023 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the *Local Government Act 1993*.

Attachments

1. Extraordinary Council Meeting Minutes - 5 January 2023 .

CM/5.3/23.02 Page 30



MINUTES OF THE WAVERLEY EXTRAORDINARY COUNCIL MEETING HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON THURSDAY, 5 JANUARY 2023

Present:

Councillor Paula Masselos (Mayor) (Chair) Lawson Ward Councillor Elaine Keenan (Deputy Mayor) Lawson Ward **Councillor Sally Betts Hunter Ward** Councillor Angela Burrill Lawson Ward Councillor Ludovico Fabiano Waverley Ward Councillor Leon Goltsman Bondi Ward Councillor Michelle Gray Bondi Ward **Councillor Tony Kay** Waverley Ward **Councillor Steven Lewis Hunter Ward Councillor Tim Murray** Waverley Ward Councillor Dominic Wy Kanak Bondi Ward

Staff in attendance:

Sharon Cassidy Acting General Manager
Tara Czinner Director, Corporate Services

Fletcher Rayner Director, Planning, Sustainability and Compliance

Annette Trubenbach Acting Director, Community, Culture and Customer Experience

At the commencement of proceedings at 7.03 pm, those present were as listed above, with the exception of Cr Lewis who arrived at 7.08 pm during item CM/4.1/23.01E.

Crs Betts, Burrill, Fabiano, Goltsman, Gray, Kay, Keenan, Lewis, Murray and Wy Kanak attended the meeting by audio-visual link.

PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The Acting General Manager read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.

1. Apologies/Leaves of Absence

Apologies were received from Cr Will Nemesh.

2. Declarations of Pecuniary and Non-Pecuniary Interests

The Chair called for declarations of interest and the following were received:

- 2.1 Cr Goltsman declared a less than significant non-pecuniary interest in item CM/4.1/23.01E Flickerfest 2023 Financial Assistance Consultation Outcomes and informed the meeting that he has been invited to the opening of Flickerfest 2023 and will be attending.
- 2.2 Cr Masselos declared a less than significant non-pecuniary interest in item CM/4.1/23.01E Flickerfest 2023 Financial Assistance Consultation Outcomes and informed the meeting that she has been invited to the opening of Flickerfest 2023.
- 2.3 Cr Murray declared a less than significant non-pecuniary interest in item CM/4.1/23.01E Flickerfest 2023 Financial Assistance Consultation Outcomes and informed the meeting that he has been invited to the opening of Flickerfest 2023.
- 2.4 Cr Burrill declared a less than significant non-pecuniary interest in item CM/4.1/23.01E Flickerfest 2023 Financial Assistance Consultation Outcomes and informed the meeting that she has been invited to the opening of Flickerfest 2023 and will not be attending.

3. Addresses by Members of the Public

There were no addresses by members of the public.

4. Reports

CM/4.1/23.01E Flickerfest 2023 - Financial Assistance - Consultation Outcomes (A22/0540)

Cr Goltsman declared a less than significant non-pecuniary interest in this item and informed the meeting that he has been invited to the opening of Flickerfest 2023 and will be attending.

Crs Masselos and Murray declared a less than significant non-pecuniary interest in this item and informed the meeting that they have been invited to the opening of Flickerfest 2023.

Cr Burrill declared a less than significant non-pecuniary interest in this item and informed the meeting that she has been invited to the opening of Flickerfest 2023 and will not be attending.

MOTION Mover: Cr Masselos

Seconder: Cr Murray

That Council:

- 1. Notes the two public submissions on Council's proposal to grant financial assistance to Flickerfest 2023, as set out in the report.
- 2. In accordance with section 356 of the *Local Government Act 1993*, grants \$139,185 (including GST) in financial assistance to Flickerfest Pty Ltd to support the cost of Flickerfest 2023.
- 3. Notes that the total value of the financial contribution by Council is \$167,185 (including GST) comprising \$36,190 (including GST) in direct costs and \$130,995 (including GST) in in-kind costs, less a \$28,000 (including GST) contribution from Flickerfest comprising \$8,000 in cash and a \$20,000 in-kind contribution.
- 4. Authorises the General Manager or delegate to execute a memorandum of understanding with Flickerfest Pty Ltd to deliver Flickerfest 2023.

AMENDMENTMover: Cr Wy Kanak
Seconder: Cr Fabiano

That the following clause 5 be added to the motion:

'Offers some of the 200 tickets provided by Flickerfest to community groups, such as Friends of Bondi Pavilion, that supported the restoration of Bondi Pavilion.'

THE AMENDMENT WAS PUT AND DECLARED LOST.

Division

For the Amendment: Crs Fabiano and Wy Kanak.

Against the Amendment: Crs Betts, Burrill, Goltsman, Gray, Kay, Keenan, Lewis, Masselos and Murray.

THE MOVER OF THE MOTION THEN ACCEPTED AN AMENDMENT TO CLAUSE 4.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

UNANIMOUS DECISION

That Council:

- 1. Notes the two public submissions on Council's proposal to grant financial assistance to Flickerfest 2023, as set out in the report.
- 2. In accordance with section 356 of the *Local Government Act 1993*, grants \$139,185 (including GST) in financial assistance to Flickerfest Pty Ltd to support the cost of Flickerfest 2023.
- 3. Notes that the total value of the financial contribution by Council is \$167,185 (including GST) comprising \$36,190 (including GST) in direct costs and \$130,995 (including GST) in in-kind costs, less a \$28,000 (including GST) contribution from Flickerfest comprising \$8,000 in cash and a \$20,000 in-kind contribution.
- 4. Authorises the General Manager or delegate to execute a memorandum of understanding (MOU) with Flickerfest Pty Ltd to deliver Flickerfest 2023, and officers provide a confidential copy of the executed MOU to Councillors.
- 5. Meeting Closure

THE MEETING CLOSED AT 7.37 PM.

SIGNED AND CONFIRMED
MAYOR
21 FEBRUARY 2023

CONFIRMATION AND ADOPTION OF MINUTES CM/5.4/23.02

Subject: Adoption of Minutes - Waverley Traffic Committee

Meeting - 2 February 2023

TRIM No: SF23/19

Author: Richard Coelho, Executive Manager, Governance



RECOMMENDATION:

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 2 February 2023 be received and noted, and that the recommendations contained therein be adopted.

Introduction/Background

The Waverley Traffic Committee (WTC) is not a committee of Council. The WTC operates under delegation from Transport for NSW (TfNSW), an agency of the NSW Government. It is advisory-only and has no decision-making powers.

The purpose of the WTC is to make recommendations and provide advice to Council on the technical aspects of proposals to regulate traffic on local roads in Waverley. The recommendations of the WTC must be adopted by Council before they can be implemented.

Part 1 of the minutes of WTC meetings must be submitted to Council for adoption in accordance with clause 18 of the Waverley Traffic Committee Charter.

Council has the opportunity to 'save and except' any of the recommendations listed in Part 1 of the minutes for further consideration in accordance with clause 18.1 of the Charter.

Attachments

1. Waverley Traffic Committee Minutes - 2 February 2023 .

CM/5.4/23.02 Page 35

MINUTES OF THE WAVERLEY TRAFFIC COMMITTEE MEETING HELD BY VIDEO CONFERENCE ON THURSDAY, 2 FEBRUARY 2023



Voting Members Present:

Cr T Kay Waverley Council – Deputy Chair

Sgt A Leeson NSW Police – Eastern Suburbs Police Area Command – Traffic Services

Mr P Pearce Representing Marjorie O'Neill, MP, Member for Coogee

Mr J Tukadra Transport for NSW – Network and Safety Officer

Ms J Zin Representing Gabrielle Upton, MP, Member for Vaucluse

Also Present:

Cst P Drinias NSW Police – Eastern Suburbs Police Area Command – Traffic Services

Mr B Gidies Transdev John Holland – Traffic and Events Manager

Ms K Lewis Transport for NSW – Manager, Communication and Stakeholder Engagement

Mr V Lee Transport for NSW – Network and Safety Services Manager

Cr L Fabiano Waverley Council – Deputy Chair

Mr N Zervos Waverley Council – Executive Manager, Infrastructure Services
Mr C Hutcheson Waverley Council – Service Manager, Traffic and Transport

Mr C O'Malley Waverley Council – Acting Manager, Events Mr M Almuhanna Waverley Council – Senior Traffic Engineer

Mr K Magistrado Waverley Council – Traffic Engineer

At the commencement of proceedings at 10.00 am, those present were as listed above.

At 10.08 am, Mr P Pearce left the meeting and did not return.

Apologies

Apologies were received from Cr P Masselos (Chair).

Declarations of Pecuniary and Non-Pecuniary Interests

The Deputy Chair called for declarations of interest and none were received.

Adoption of Previous Minutes by Council - 24 November 2022

The recommendations contained in Part 1 – Matters Proposing that Council Exercise its Delegated Functions – of the minutes of the Waverley Traffic Committee meeting held on 24 November 2022 were adopted by Council at its meeting on 13 December 2022.

ITEMS BY EXCEPTION

The following items on the agenda were dealt with together and the Council Officer's Proposal for each item was unanimously supported by the Committee:

TC/V.03/23.02	356-358 Military Road, Vaucluse – 'P Motor Bikes Only' Parking Zone.
TC/V.04/23.02	236 Campbell Parade, Bondi Beach – Mobility Parking Space.
TC/V.05/23.02	49 Blair Street, North Bondi – 'No Stopping' Zone Modification.
TC/V.07/23.02	91 O'Brien, Bondi Beach – Construction Zone.
TC/V.08/23.02	124 Hastings Parade, North Bondi – Construction Zone.

PART 1 – MATTERS PROPOSING THAT COUNCIL EXERCISE ITS DELEGATED FUNCTIONS

NOTE: The matters listed under this part of the agenda propose that Council either does or does not exercise the traffic related functions delegated to it by TfNSW. The recommendations made by the Committee under this part of the agenda will be submitted to Council for adoption.

TC/C STATE ELECTORATE OF COOGEE

TC/C.01/23.02 66 and 68 Queens Park Road, Queens Park - 'P Motor Bikes Only' Parking Zone (A21/0065)

COUNCIL OFFICER'S PROPOSAL:

That Council installs a 3.7 metre 'P Motor Bikes Only' parking zone in Arnold Street, Queens Park, between the driveways of 66 and 68 Queens Park Road.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/C.02/23.02 Belgrave Street, Dickson Street and Blandford Avenue, Bronte - 'No Stopping' Zone (A14/0145)

COUNCIL OFFICER'S PROPOSAL:

That Council installs 10 metre 'No Stopping' zones at the following intersections:

- 1. The northern and southern sides of Dickson Street, west of Belgrave Street, Bronte
- 2. The southern side of Dickson Street, east of Blandford Avenue, Bronte

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted subject to being amended to read as follows:

That Council installs 10 metre 'No Stopping' zones at the following locations:

- 1. The eastern side of Dickson Street to the north and south of Belgrave Street, Bronte.
- 2. The western side of Dickson Street to the south of Blandford Avenue, Bronte.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/C.03/23.02 194-214 Oxford Street and 2 Nelson Street - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 13 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 2 Nelson Street, Bondi Junction.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted subject to an amendment to clause 1 such that the recommendation now reads as follows:

That Council:

- 1. Installs an 11.5 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 2 Nelson Street, Bondi Junction, commencing generally from the Osmund Lane intersection.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V STATE ELECTORATE OF VAUCLUSE

TC/V.01/23.02 Sydney WorldPride 2023 - Special Event (A19/0394)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Approves the Traffic Guidance Scheme attached to the report for Sydney WorldPride 2023, subject to the event organisers:
 - (a) Submitting a Traffic Management Plan to Transport for NSW in accordance with the NSW Government's *Guide to Traffic and Transport Management for Special Events*.
 - (b) Obtaining NSW Police Force approval.
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to approve any modification to the Traffic Management Plan in consultation with Transport for NSW and NSW Police.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.02/23.02 79-103 Wellington Street, Bondi Beach - Temporary Road Closure for Crane Installation (A02/0617-07)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Approves the temporary closure of Wellington Street, Bondi Beach, between O'Brien Street and Hall Street, from 7 am to 5 pm on Tuesday, 7 March 2023, in accordance with the Traffic Management Plan attached to the report, subject to the applicant:
 - (a) Notifying NSW Police, NSW Ambulance Service and NSW Fire and Rescue.
 - (b) Notifying local residents and businesses prior to the event.
 - (c) Providing Council with a pre- and post-dilapidation report of the condition of road pavements, kerb and adjacent assets along the truck access route.
 - (d) Covering all costs associated with closing the road, including traffic control.
- 2. Approves the occupation of 145 metres of resident parking along the site frontage and opposite from 4.00 pm the day prior.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to amend the planned closure date if needed.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted subject to amendments to clauses 1, 1(b), 2 and 3 and the addition of new clauses 1(e) and (f) such that the recommendation now reads as follows:

That Council:

- 1. Approves the temporary closure of Wellington Street, Bondi Beach, between O'Brien Street and Hall Street, and Rudolf Lane, between Simpson Street and Wellington Street, from 7 am to 5 pm on Tuesday, 7 March 2023, in accordance with the Traffic Management Plan attached to the report, subject to the applicant:
 - (a) Notifying NSW Police, NSW Ambulance Service and NSW Fire and Rescue.
 - (b) Notifying local residents and businesses prior to the event, subject to the notification letter also confirming the Rudolf Lane temporary road closure and that residential property vehicular access will be maintained during the works in Wellington Street and Rudolf Lane.
 - (c) Providing Council with a pre- and post-dilapidation report of the condition of road pavements, kerb and adjacent assets along the truck access route.
 - (d) Covering all costs associated with closing the road, including traffic control.
 - (e) Applying for a road occupancy licence from Transport for NSW.
 - (f) Ensuring that trucks not able to enter Wellington Street wait remote from the site in legal parking spaces and enter the street only when the area is clear for access.
- 2. Approves the removal of 145 metres of resident parking along the Wellington Street site frontage and opposite from 4.00 pm on Monday, 6 March 2023, to 5 pm Tuesday, 7 March 2023, to facilitate truck movements.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to amend the planned closure date and times if needed.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.03/23.02 356-358 Military Road, Vaucluse - 'P Motor Bikes Only' Parking Zone (A21/0065)

COUNCIL OFFICER'S PROPOSAL:

That Council installs a 'P Motor Bikes Only' parking zone between the driveways of 356–358 Military Road, Vaucluse.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.04/23.02 236 Campbell Parade, Bondi Beach - Mobility Parking Space (A20/0534)

COUNCIL OFFICER'S PROPOSAL:

That Council installs a 5.4 metre mobility parking space in Ramsgate Avenue, Bondi Beach, between 234 and 236 Campbell Parade.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.05/23.02 49 Blair Street, North Bondi - 'No Stopping' Zone Modification (A14/0145)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Reduces the length of the 'No Stopping' zone west of the pedestrian crossing in front of 47 Blair Street, North Bondi, from 6.7 metres to 2.9 metres.
- 2. Extends the 'No Stopping' zone east of the pedestrian crossing in front of 49 Blair Street from 7 metres to 11.2 metres.
- 3. Relocates the mobility parking space in front of 49 Blair Street 4.2 metres east of its existing position.
- 4. Relocates the 4 metre 'P Motor Bikes Only' parking zone to the west side of the pedestrian crossing kerb buildout.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.06/23.02 6 Gilgandra Road, North Bondi - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 9.8 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 6 and 8 Gilgandra Road, North Bondi.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.

3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted subject to an amendment to clause 1 such that the recommendation now reads as follows:

That Council:

- 1. Installs a 9.8 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 6 and 8 Gilgandra Road, North Bondi, as shown in Figures 2 and 3 of the report.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.07/23.02 91 O'Brien Street, Bondi Beach - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 9 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 91 O'Brien Street, Bondi Beach.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Temporarily relocates the mobility parking space in front of 91 O'Brien Street 5 metres east of its existing position.
- 4. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary, and to restore the mobility parking space back to its original location after the removal of the construction zone.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/V.08/23.02 124 Hastings Parade, North Bondi - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 13 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 124 Hastings Parade, North Bondi.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Deputy Chair).

TC/CV	ELECTORATES OF COOGEE AND VAUCLUSE			
Nil.				

THE MEETING CLOSED AT 10.35 AM.

SIGNED AND CONFIRMED **MAYOR 21 FEBRUARY 2023**

MAYORAL MINUTES CM/6/23.02

Subject: Mayoral Minutes

Author: Mayor of Waverley, Cr Paula Masselos



Mayoral minutes are permissible at Waverley Council meetings under the Waverley Code of Meeting Practice. Clauses 9.7–9.11 of the Code state:

Subject to clause 9.10, if the mayor is the chair at a meeting of the council, the mayor may, by minute signed by the mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the council, or of which the council has official knowledge.

A mayoral minute, when put to a meeting, takes precedence over all business on the council's agenda for the meeting. The chair (but only if the chair is the mayor) may move the adoption of a mayoral minute without the motion being seconded.

A recommendation made in a mayoral minute put by the mayor is, so far as it is adopted by the council, a resolution of the council.

A mayoral minute must not be used to put without notice matters that are routine and not urgent, or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the council before the next scheduled ordinary meeting of the council.

Where a mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the mayoral minute does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the recommendation if adopted.

WAVERLEY

REPORT CM/7.1/23.02

Subject: Delivery Program 2022-26 - Six-monthly Progress Report

TRIM No: A21/0035

Author: Sneha Sabu, Co-ordinator, Corporate Planning and Reporting

Director: Emily Scott, General Manager

RECOMMENDATION:

That Council notes the progress report on the Delivery Program 2022–2026 attached to the report.

1. Executive Summary

This report provides a summary of progress for activities from the Operational Plan 2022-23 for the period 1 July 2022 to 31 December 2022 and reflect progress for the deliverables identified in the Delivery Program. The detailed Six-monthly Progress Report is attached to the report.

The Six-monthly Progress Report sets out Council's progress in delivering the projects and programs within the Operational Plan. Progress is summarised in the table below.

Table 1. Summary of progress.

Themes	Completed	In Progress	In Progress – Impacted by Unforeseen conditions	Delayed	Delayed – Impacted by Unforeseen conditions
Overall	15%	83%	1%	0%	1%
People	14%	84%	0%	0%	2%
Place	11%	86%	3%	0%	0%
Performance	22%	78%	0%	0%	0%

Of the total 160 actions in the Operational Plan 2022–23, 15% (24) of the actions in the Operational Plan were completed, 83% (133) are in progress, another 1% (2) are in progress but are impacted by unforeseen conditions, and 1% (1) was delayed due to unforeseen conditions.

2. Introduction/Background

Section 404(5) of the *Local Government Act 1993* requires that the General Manager ensure regular reports are provided to the Council on progress with respect to the principal activities detailed in its Delivery Program. Progress reports must be provided every six months.

Council's planning is based on our Community Strategic Plan, which sets out the community's vision for Waverley. In June 2022, Council adopted the Community Strategic Plan 2022–2032. In accordance with the legislation, sitting under the Community Strategic Plan is a four-year Delivery Program and a one-year Operational Plan (see diagram below).

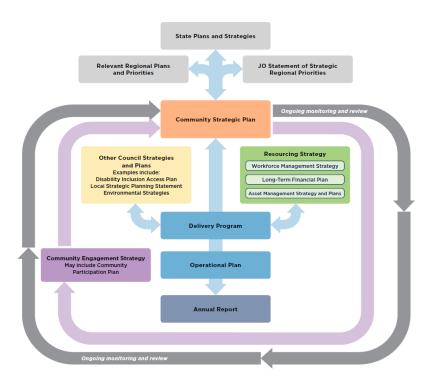


Figure 1. Integrated Planning and Reporting (IP&R) framework.

To meet legislative requirements, Council reports bi-annually against actions in its annual Operational Plan as a measure of progress towards achieving the Delivery Program, and ultimately the community's vision.

3. Relevant Council Resolutions

Nil.

4. Discussion

The Delivery Program is Council's commitment, during its term of office, on what it is going to deliver to the community to achieve the directions set out in the Community Strategic Plan. The one-year Operational Plan, which is a sub-plan of the Delivery Program, sets out the activities (services and projects) being undertaken by Council in the financial year. The approach to using the Operational Plan actions for reporting on the Delivery Program is in line with the Integrated Planning and Reporting Manual for Local Government in NSW.

This report is the first progress report on Waverley's Community Strategic Plan 2022–2032. The Community Strategic Plan reflects the Waverley community's long-term priorities and aspirations for the future. The Delivery Program sets out a plan to respond to and meet the community's long-term vision as stated in the 10-year Community Strategic Plan within each Council term.

The Six-monthly Progress Report is made up of two parts. The first part gives a high-level summary of key milestones and achievements of the Council in implementing the Operational Plan 2022–23. The second part provides detailed reporting on progress in each activity/project in the Operational Plan 2022-23.

Of the 160 actions in this Operational Plan, only one activity was delayed. This activity was delayed due to dependency on external factors.

Below is a progress summary of Council's overall performance as of 31 December 2022 in progressing towards the targets in the Operational Plan 2022–23.

Overall performance

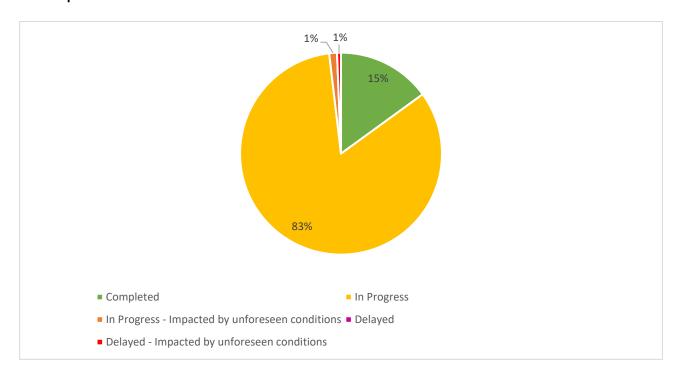


Figure 1. Overall performance progress.

Of the total 160 actions in the Operational Plan 2022–23, 15% (24) of the actions in the Operational Plan were completed, 83% (133) are in progress, another 1% (2) are in progress but are impacted by unforeseen conditions, and 1% (1) was delayed due to unforeseen conditions.

Theme 1 - People

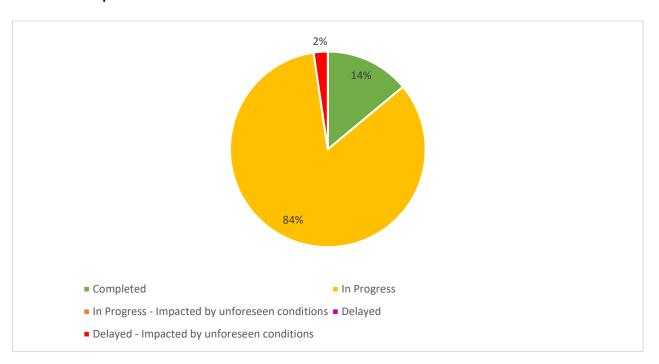


Figure 2. People theme progress.

Of the 43 actions in the People theme of the Operational Plan 2022–23, 14% (6) actions were completed, 84% (36) are in progress and 2% (1) was delayed due to unforeseen conditions.

Theme 2 - Place

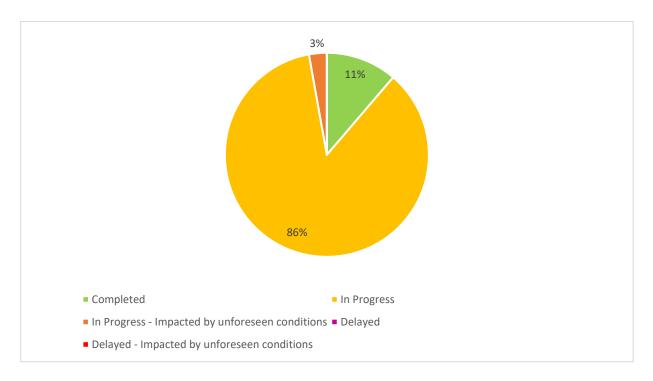


Figure 3. Place theme progress.

Of the 71 actions in the Place theme of the Operational Plan 2022–23, 11% (8) actions were completed, 86% (61) are in progress, and another 3% (2) are in progress but are impacted by unforeseen conditions.

Theme 3 - Performance

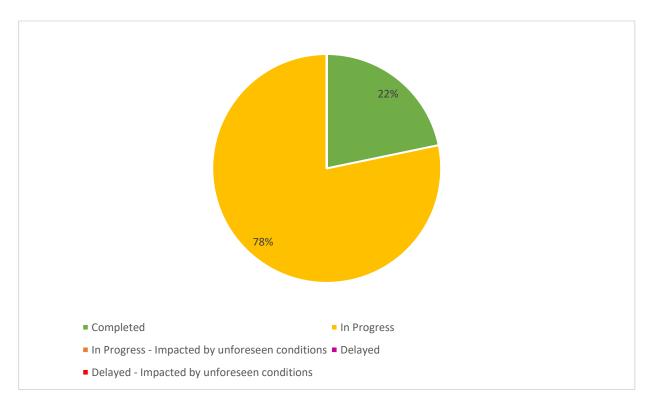


Figure 4. Performance theme progress.

Of the 46 actions in the Performance theme of the Operational Plan 2022–23, 22% (10) actions were completed, and 78% (36) are in progress.

5. Financial impact statement/Time frame/Consultation

The actions in the Operational Plan 2022–23 were included in the budget and work program when the Operational Plan was adopted by Council in June 2022. Funding to implement the Delivery Program over its term is based on the Long Term Financial Plan that supports the Delivery Program. The Progress Report on the Delivery Program is based on information provided by Directors and Executive Managers across Council. The Progress Report on the Delivery Program reflects progress as of 31 December 2022.

Generally, deliverables that are delayed remain in the work program. However, external factors such as supply chain issues, legislative changes and state decisions may continue to impact some activities.

6. Conclusion

The Progress Report on the Delivery Program provides an overview of the program of work Council has delivered as well as detailed reporting against the deliverables set out in the Operational Plan 2022-23 for the period 1 July 2022 to 31 December 2022. The next Six-monthly Progress Report will be presented to the Council in August 2023.

7. Attachments

1. Six Monthly Progress Report - July-December 2022 \frac{1}{2}.



Waverley 2023

Six Monthly Progress Report 1 Jul – 31 Dec 2022

waverley.nsw.gov.au



CM/7.1/23.02- Attachment 1 Page 50

Acknowledgement and our reconciliation vision

We acknowledge the Bidjigal and Gadigal people, who traditionally occupied the Sydney coast.
We also acknowledge Aboriginal and Torres Strait Islander Elders both past and present.

Our vision for reconciliation is for Waverley to be a vibrant, resilient, caring, and inclusive community where Aboriginal and Torres Strait Islander peoples:

- Practice and celebrate their culture and heritage proudly
- Are honoured for their survival and resilience, and supported to continue to overcome adversity
- Are respected and acknowledged as First Nations peoples with the right to determine their own futures.

Waverley Council will continue to value and protect our environment with respect to Aboriginal and Torres Strait Islander peoples' intrinsic relationship with the land and waters.

Introduction

Welcome to Council's Six-Monthly Progress Report. This report sets out progress on the delivery of the activities contained in the Council's Operational Plan 2022–23 and Delivery Program 2022–26.

This document is based on the Waverley Community Strategic Plan 2022–2032 and is part of the Integrated Planning and Reporting Framework required under the *Local Government Act 1993*.

The report sets out many of the highlights of the last six months of the financial year and shows that Council made significant progress in implementing its Operational Plan objectives. Highlights include work on the Bondi Pavilion Restoration and Conservation Project. The Bondi Pavilion opening program in September 2022 featured three weeks of contemporary arts and culture programs reaching more than 25,000 people.

Council has also significantly advanced work on the Bondi Junction Cycleway and Streetscape Upgrade. Council officially opened the cycleway (Bondi Road to St James Road section) in June 2022 year and more than 3000 trips are being taken on the route each week.

UNSW is partnering with Randwick City and Waverley Councils to establish a SkyParks garden at its Kensington Campus. It will advance research to help develop cost-effective methods for greening and cooling our urban spaces at a time during the

pandemic where the community increasingly values green and adaptable, flexible and well-ventilated spaces.

In December 2022, Council adopted the updated the Waverley Development Control Plan (DCP) 2022. New and revised provisions in the Waverley DCP 2022 will improve sustainability performance of buildings.

Further achievements and project milestones are reported in the pages that follow. Alongside the projects highlighted, Council has continued to deliver its range of services to the community – from waste and recycling services to roads, footpaths and stormwater through to Library services and parks and facilities. These projects support in making Waverley a great place to live.



CM/7.1/23.02- Attachment 1 Page 52

Part 1

Operational Plan achievements

SIX MONTHLY REPORT JUL-DEC 2022



Theme 1: People

Our People theme focuses on a cohesive and connected Waverley community Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what are faced. We will work in partnership with others to support quality of life and well-being, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

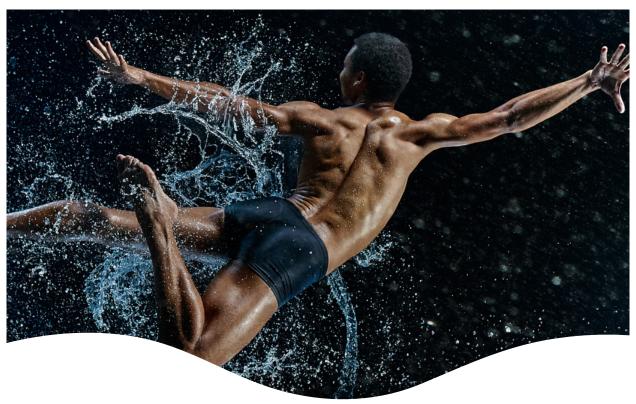
We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination — an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 1: PEOPLE

Bondi Pavilion housewarming



People:

Key Highlights

Bondi Pavilion Housewarming Program

The Bondi Pavilion opening program in September 2022 featured three weeks of contemporary arts and culture programs reaching more than 25,000 people.

Seven groups of artists, including Sarah Jane Moore, Steven Durbach, Anna Munster, Michelle Barker, Joanna Cole, Agatha Pupaher, Wendy Cohen and Sally Sussman were engaged for the inaugural creative development program at Bondi Pavilion.

The opening night launch party featured 20 local musicians, Bondi Glee Club, an Indigenous shelling workshop, Bondi WAVE alumni bands, large stage band performances, Bondi Story Room immersive digital exhibition and beach culture story talks with special guests, Waverley Art Prize preview in the gallery, food trucks and gelato stand, Pottery Studio drop in, and National Film and Sound Archives footage screenings in theatre.

Other events included Ocean Room pop-up Heritage Object exhibition, First Nations talks and workshops, Dharawal language workshops for families and adults, weaving and shelling workshops, Talks and Ideas program covering architecture and design, art and climate change, visual arts and art prizes.

In addition, experimental arts programs, including Couture in Motion fashion show featuring contemporary dance and exhibition, experimental music and film projects, school holidays drama workshops and a family performance program featuring Mountain by Stalker and Urza and the Song in the Dark by Matriark Theatre were organised.

Float to Survive

In December 2022, Randwick and Waverley Councils partnered with the University of NSW (UNSW) Beach Safety Research Group to pilot a new water safety campaign to reduce the record number of drownings in Australia.

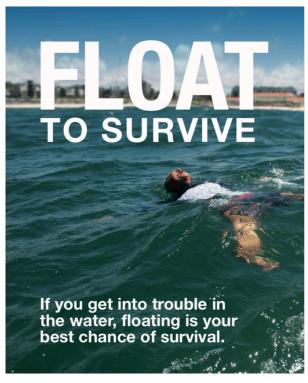
The Float to Survive message is promoted over the 2023 summer period (November 2022-April 2023), complementing Surf Life Saving NSW's traditional beach safety message 'always swim between the flags' and the summer 2023 rock fishing safety campaign.

SIX MONTHLY REPORT JUL-DEC 2022

6

THEME 1: PEOPLE

Professor Rob Brander, from UNSW's Beach Safety Research Group, will help evaluate the efficacy of the pilot campaign.



Float to Survive campaign

Aboriginal and Torres Strait Islander Cultures Awareness

Aboriginal and Torres Strait Islander Cultures
Awareness Waverley Aboriginal Cultural Protocols
document has been launched and 135 staff completed
the online Cultural Awareness training. Dharawal
Language Program, a weaving workshop, shell art and
Gamay Dancers were part of the opening program for
the Bondi Pavilion. Fifty Aboriginal stories are now
visible through the Bondi Story Room.

United to End Racism

In 2022, Council launched the local campaign, United to End Racism.

- Raise awareness about all forms of racism and its impact
- Create opportunities for meaningful conversations
- Empower everyone to take simple steps to help end racism.

Four street signs and nine street decals were installed during the reporting period. Two refugee artists who

faced racism completed two murals on the Bondi sea wall. An inclusive art workshop was held with these two artists and people with disability. Unconscious bias training was held for supervisors, and 94 people attended.

UNITED TO END RACISM

LEARN. SHARE. ACT.

United End to Racism banner

Youth Engagement

The Eastern Sydney Youth Services Network (ESYN) review survey was launched in November 2022. Lack of affordable access to psychiatric assessment was identified as a key barrier to young people's mental health and well-being support. Eastern Suburbs Youth Services enabled the participation of seven youth support services to attend the Randwick Girls High School Mental Health Festival on 18 November 2022. The services engaged students through interactive activities providing mental health and well-being information. Waverley shared a stall with Randwick Council to increase awareness of respective Council programs and opportunities open to young people. More than 70 young people were engaged.

ESYSN hosted a panel discussion on 10 November 2022 on supporting young people to create safe relationships with 29 attendees. Discussion identified a gap for specific, specialised trauma counselling in the Eastern Suburbs but assisted current capacity by increasing knowledge of domestic and family violence, the NSW Department of Communities and Justice, family support and youth counselling services. More than 60 young people attended the Bondi youth outreach pop-up (Watch this space...) at Bondi Skate Park on 5 November 2022. Seven young people performed at the pop-up and are involved in the design of a music mentoring program which emerged over the course of four pop-up events piloted during 2022.

Social and Affordable Housing

Social and Affordable Housing Council continued to deliver quality rental housing for very low to moderate-income earners through its social and affordable housing programs, with 78 people housed, including older people, people with disability, family and single parent households.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 1: PEOPLE

Domestic and Family Violence Awareness

Council collaborated with Bondi Beach Cottage to create domestic and family violence awareness. The support information webpage was launched on 25 November 2022 for the 16 Days of Activism for the Elimination of Violence Against Women. An online and poster campaign was run for 16 Days in partnership with the local Domestic and Family Violence Services and the NSW Police.

Mark and Evette Moran Nib Literary Award

The Mark and Evette Moran Nib Literary Award is Council's annual celebration of Australian research and writing. In 2022, Dr Delia Falconer, Newtown author and Senior Lecturer at the University of Technology, Sydney (UTS), won the 2022 Mark and Evette Moran Nib Literary Award and accompanying \$20,000 prize for her book Signs and Wonders (Scribner Australia).

The Nib People's Choice Prize was awarded to Glebe

CONGRATULATIONS

Winner - 2022 Mark & Evette Moran Nib Literary Award

Signs and Wonders
Delia Falconer
(Scribner Australia)

Delia Falconer

SIGNS

WONDERS

Repetitor from of front youth loss

Winner - 2022 Nib People's Choice Prize

Mortals

Rachel E. Menzies & Ross G. Menzies
(Allen & Unwin)

Augustion from the foundation of the following from the fo

Nib Literary award winners

academics and acclaimed psychologists Dr Rachel E. Menzies of the University, of Sydney and Professor Ross G. Menzies of the University of Technology, for their co-authored work Mortals (Allen & Unwin). More than 500 votes were received for the Nib People's Choice Prize.

The 2022 finalists were:

- Two Afternoons In The Kabul Stadium by Tim Bonyhady (Text Publishing)
- The Asparagus Wars by Carol Major (ES Press)
- Mafioso by Colin McLaren (Hachette Australia)
- Here Goes Nothing by Steve Toltz (Penguin Random House).

North Bondi Kids Pool Artwork

Final design for North Bondi Kids Pool artwork was completed and presented to the Public Art Committee. La Perouse artists supplied four concept designs for Bondi Pavilion Indigenous Public Art. Bondi Pavilion architects and Council staff are reviewing the designs for technical merit. Gujaga Foundation and La Perouse Land Council will select two concepts for detailed concept designs.

Festival of the Winds

The Festival of the Winds is one of the world's largest and best-known kite festivals. In September 2022, the festival celebrated its 44th anniversary in Bondi. Organised by Council and the Australian Kite Flyers Society, the festival featured kite-flying displays, performances and concerts in Bondi Park, a kids zone in Bondi Beach playground, with kitemaking workshops with Edgee and Reverse Garbage, Paper Plane Pilot and runway, Girl Guides Crafts, Sparkles Face Painting, Waverley Library's Sparky Pop-up library and crafts, cup and saucer ride, auto racer, mini pirate ship and food and drinks.



Festival of the Winds

SIX MONTHLY REPORT JUL-DEC 2022

THEME 1: PEOPLE

2022 Garden Awards

In December 2022, Council announced the winners of the 2022 Garden Awards across five categories – My Beautiful Garden, Innovative Gardens, Special Street and Shared Gardens, Dort Kids and Second Nature Habitat Garden. The Garden Awards acknowledge residential gardens' role in contributing to biodiverse and resilient built environments.

The 2022 Garden Award winners are:

Mayore Award for Outstanding	Cardon
Mayors Award for Outstanding	g Garden
Katrina Skinner and Roderick MacKinnon	Winner
My Beautiful Garden	
Katrina Skinner	Winner
and Roderick MacKinnon	
Andy Harding	Runner up – tied
Peter George	Runner up – tied
Sandy Bruns	Finalist
Anthony Bosch	Finalist
Xanthe Pearson	Finalist
Special Street and Shared Gard	lone
•	
Carrie Furneaux	Winner
Langlee Lane Community Gardeners	Runner up
Wiltshire Gardens, Sandra Fox and Anna Torok	Finalist
Second Nature Habitat Garden	ı
Poppie McDonald	Winner
Annie Wilson	Runner up
Liane Rossler	Finalist
Dirt Kids	
Rose Bay Secondary College	Winner
Innovative Garden	



2022 Garden Awards

Events and Programs at Waverley Library

The Library organised 185 literary programs to encourage and empower families to embrace early literacy, with 5,560 attendees. Forty-six after school and school holiday programs for school-aged children were organised to foster a life long love of learning. Eight workshops on topics such as Holiday Paper Craft, Bollywood Dance Class, Science Week Paint and Sip, Doll Making Class, Podcast Workshop and a Shodo Painting Class were attended by 165 participants. Twenty sketchflash and collage classes were organised with 400 and 540 attendees. Other programs include Art After Dark (5 classes, 75 attendees), Green Thumbs (6 classes, 100 attendees), Online Multicultural Cooking (7 classes, 150 attendees), regular book clubs and Books, Movies and More meetings. A schedule of ePrograms were rolled out with 92 attending nine sessions. Some of the popular sessions included How to declutter your phone, Edit photos on your device and Graphic design with Canva, alongside dedicated one-on-one Tech Help sessions.

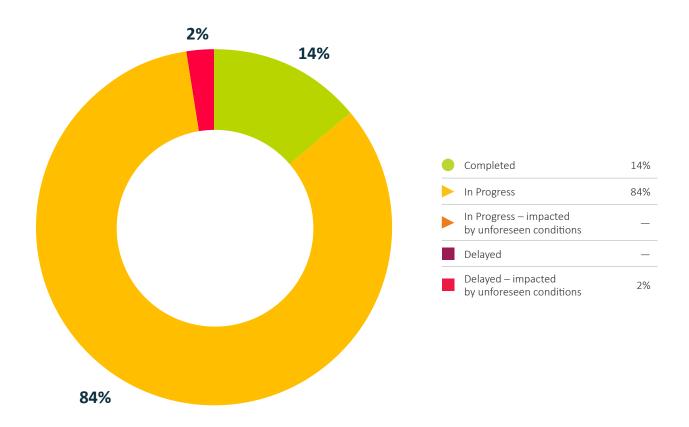
SIX MONTHLY REPORT JUI-DEC 2022

CM/7.1/23.02- Attachment 1 Page 58

● THEME 1: PEOPLE

People:

Progress Summary



SIX MONTHLY REPORT JUL-DEC 2022

10



Theme 2: Place

Our Place theme focuses on the natural and built environment

We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. With the highest population density in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 2: PLACE

Bondi Junction Cycleway and Streetscape upgrade



Place:

Key Highlights

Active Living

Council organised 115 active senior classes with 2,145 attendees during the reporting period. Twenty school holiday programs were organised with 256 attendees.

Bondi Junction Cycleway and Streetscape Upgrade

The Bondi Junction Cycleway and Streetscape upgrade is a priority project from Complete Streets, where we green and beautify public areas and footpaths, make meeting places more appealing and improve connections for cycling, walking and access to public transport.

The cycleway travels through Bondi Junction commercial centre, linking Oxford Street, Syd Einfeld Drive and Bondi Road to an existing cycleway at the northeastern corner of Centennial Park. The streetscape upgrade includes:

The streetscape upgrade includes:

- Improved safety with new signalised crossings
- · Planting more than 50 new trees

- New street lights
- Street furniture
- Garden beds
- Replacing the roads, paving and footpaths
- The installation of a bi-directional cycleway.

Council officially opened the cycleway (Bondi Road to St James Road section) in June 2022 and more than 3000 trips are being taken on the route each week.

All the pathways and streets along the cycleway have been upgraded with new street furniture and garden beds, and more than 50 trees have been planted along the route.

Work commenced on Oxford Street west of St James Road during the reporting period. The cycleway is now complete and open to the public. The remaining works include a new bus top shelter, median fencing and electrical pole removal.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 2: PLACE

First Electric Vehicle Fast Charging Station

In August 2022, in partnership with Evie Networks, Council unveiled the local government area's first public electric vehicle fast chargers at Eastgate shopping centre, Bondi Junction.

Powered by 100% renewable energy, the two 50kW fast chargers provide around 150 kilometres of driving range in just 30 minutes of charging and are the fastest public EV chargers currently in Waverley.

Council has a net zero carbon emissions target of 2030 for Council and 2035 for the community, and these fast chargers will help residents who own an EV or are considering owning an EV to achieve this target.

Waverley Development Control Plan 2022

In December 2022, Council adopted the updated Waverley Development Control Plan (DCP) 2022.

The Waverley DCP 2022 contains detailed planning and design guidelines for a range of development types and land uses, which complement the development standards contained in the Waverley Local Environmental Plan (LEP), the Council's statutory plan relates to how



Waverley Development Control Plan 2022



Electric Vehicle charging station

and where different types of development can occur. New and revised provisions in the Waverley DCP 2022 will improve:

- Thermal safety by requiring high-performance glazing for windows and skylights, ceiling fans in all habitable rooms, vegetation for cooling and lightcoloured roofs
- Indoor air quality by preventing the installation of gas stoves, gas ovens and gas space heating in residential development. This will also enable these developments to reach net zero greenhouse gas emissions
- Uptake for electric vehicles by requiring certain new developments to include EV charging and or supporting power infrastructure
- Transition to low emissions living by requiring all homes to include designs for future all electric capacity and power by renewable energy
- Sustainability performance of office buildings, shops, hotels, aged care and retirement living, by requiring improved energy and water ratings and commitment agreements under the National Built Environment Rating Scheme (NABERS)
- Cooling and shading of neighbourhoods by strengthening protection for existing tree canopy on private land
- Running costs through ensuring energy efficiency

SIX MONTHLY REPORT IUI-DEC 2022

13

Page 62

THEME 2: PLACE

measures that reduce energy demand.

SkyParks garden

UNSW is partnering with Randwick City and Waverley Councils to establish a SkyParks garden at its Kensington Campus.

SkyParks is a Greening our City initiative that involves establishing gardens in under-utilised urban spaces at key sites in Sydney's eastern suburbs to research the benefits, including cooling benefits, energy savings and improved air and water quality.

Funded by the NSW Government in association with Local Government NSW, the UNSW SkyPark will be

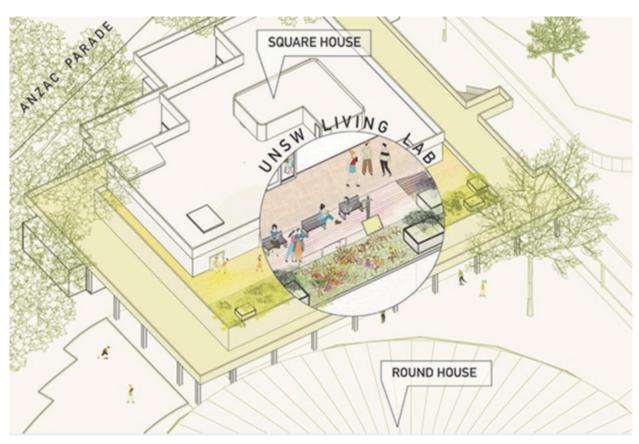
installed at the University's Square House building, transforming one of its outdoor spaces into an inviting and adaptable space that can be used for learning.

It will advance research to help develop costeffective methods for greening and cooling our urban spaces during the pandemic when the community increasingly values green, adaptable, flexible and wellventilated spaces.

The University will install equipment to monitor the weather and environmental conditions at the UNSW SkyPark to understand better the benefits and requirements for greening built-up spaces and plan to incorporate the project into a cross-disciplinary curriculum.

SIX MONTHLY REPORT JUL-DEC 2022

14



Artist's impression of the soon to be installed SkyPark at UNSW.

CM/7.1/23.02- Attachment 1 Page 63

■ THEME 2: PLACE

Glenayr Avenue Streetscape Upgrade

Key features of the Glenyar Avenue Streetscape Upgrade include:

- Building raised continuous footpaths and intersection treatments
- Renewing existing raised pedestrian crossings
- Investigating improvements to existing bike route
- Planting of additional trees and greenery
- Installing high-quality paving in commercial areas
- Improving stormwater drainage
- Incorporating water sensitive urban design, like raingardens
- Installing new multipurpose poles, with integrated signage, smart lighting and electric vehicle charging capabilities.

The design was developed based on feedback from community consultations and several Councilendorsed strategies.

Stage 1 works from Hall Street to Curlewis Street and majority of Stage 2 works from Warners Avenue to Curlewis Street were completed.

Works in 2023 will include landscaping, further milling and resheeting, minor concrete, and electrical works to install multipurpose smart poles.

Building Futures Program

Council's award-winning Building Futures program helped another nine strata apartments in the local area collectively slash their common area energy usage by 20% and greenhouse gas emissions by 277 tonnes in two months.

Building Futures is a free building efficiency and retrofit program launched by the Council in 2018 to help strata apartments with more than 35 apartments easily identify and implement cost-saving solutions to reduce operating costs, common area energy use, greenhouse gas emissions, water usage, and improve waste management.

Round Three participant buildings helped achieve the energy and cost-savings by:

· Replacing common area fluorescent lights with LED

lights and step dimmer controls, for example in carparks and fire stairs

- Optimising the performance of the centralised air-conditioning system.
- Ensuring major HVAC equipment did not run outside office hours.

The energy savings recorded equate to an electricity saving of 325,861 kWh per annum and cost savings of more than \$67,000 (excluding GST) each year. Participant buildings also saved on average \$1,400 per site by moving to correct electricity and gas tariffs.

Complaints related to building works

In Q1 and Q2, 238 complaints related to illegal building work and construction hours were received, and 137 complaints were investigated and closed. Other categories of complaints relate to 79 complaints on the condition of the existing building, 45 regarding dangerous work practices and 28 on illegal use. Fortysix infringement notices on illegal building works were issued.

Reusable cups and containers – Second Nature in Bondi

In November 2022, Council launched a new campaign in partnership with Responsible Cafes to help local cafes reduce their reliance on single-use products such as disposable cups and containers to reduce litter and create a more sustainable future.

The Reusable Cup Campaign supports cafes to trial various strategies to make reusable cups more convenient. Participating cafes include Porch & Parlour, Bronte Surf Life Saving Club Kiosk, Orchard St,



SIX MONTHLY REPORT JUI-DEC 2022

Reusable Cup campaign

CM/7.1/23.02- Attachment 1 Page 64

15

■ THEME 2: PLACE

Funky Pies, SHUK Bakery, SHUK Falafel, SHUK North Bondi, The Shop & Wine Bar, Harry's Bondi, Cali Press, The Nine, Makuto and bRu Coffee.

Supported by the NSW Environment Protection Authority and funded by the waste levy, the Waste Less Recycle More initiative aims to support businesses during the NSW single-use plastic bans and reduce local litter.

Community-led Bring Your Own (BYO) Cup week was organised from 1-10 December 2022. During this time, participating cafes were not offering single-use cups, and customers got on board by pledging to Ditch the Cup or Ditch the Container through Pledge for the Planet.

Bronte Surf Life Saving Club and Community Facilities Upgrade

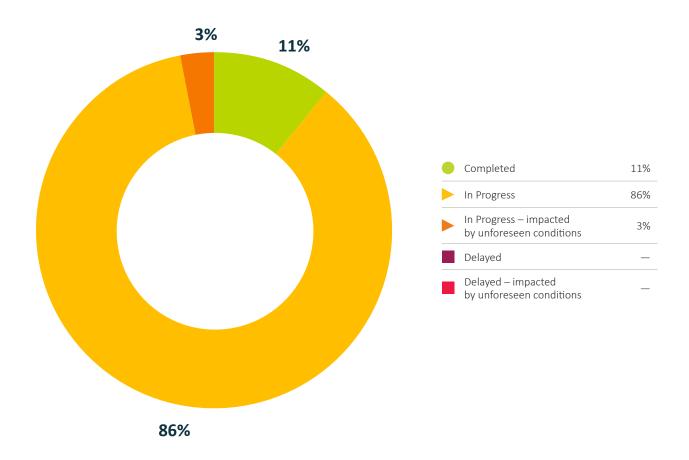
The Council and the Bronte Surf Life Saving Club lodged a development application (DA) for the Club and Community Facilities upgrade.

The Sydney Eastern Planning Panel will assess and determine the DA and the community can make submissions.

The surf club building, owned by Council, is no longer fit for purpose and must be rebuilt to include a balance of female-to-male facilities, family change rooms and accessible amenities, improved lifeguard and lifesaving facilities, and improved facilities for Council's park workers.

■ THEME 2: PLACE

Place: Progress Summary





Theme 3: Performance

Our Performance theme focuses on Waverley being a well governed, transparent and financially sustainable organisation We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.

SIX MONTHLY REPORT JUL-DEC 2022

18

THEME 3: PERFORMANCE

Brightest & Best Business Awards



Performance: Key Highlights

Fraud and Corruption Prevention

Council organised the Independent Commission
Against Corruption Prevention training for staff. An
E-learning module on fraud and corruption was rolled
out to all staff. New Directors completed induction
training. 52% of actions from the Fraud and Corruption
Prevention program have been implemented.
Priority actions implemented include the roll out of
compulsory Fraud and Corruption training for staff,
and review of policies to include reference to fraud
and corruption and a review of the Enterprise Risk
framework.

Commercial Centre Occupancy

Council conducts an audit twice in a year to measure occupancy trends and the industry mix at each commercial centre. The audits identify emerging strengths and issues in Waverley's commercial areas for better understanding and planning to meet the needs of business owners, residents and visitors. The audit measures all areas in Waverley zoned for commercial purposes as defined under the Environmental Planning Instruments.

The designated study areas are:

- Bondi Junction
- Bondi Beach
- Bondi Road
- Charing Cross
- Macpherson Street (Bronte)
- Bronte Beach
- Rose Bay.

Brightest and Best Business Awards

In November 2022, Council announced the winners of Council's 2022 Brightest & Best business awards at the newly restored Bondi Pavilion.

The Brightest & Best awards bring together our local business community to recognise their contribution towards making our community a dynamic place to live, work and shop. A total of 14 sponsors participated, totalling \$20,000 sponsorship or in-kind support. More than 100 submissions were received for 11 award categories. One hundred eighty-five people attended the event.

SIX MONTHLY REPORT JUL-DEC 2022

19

CM/7.1/23.02- Attachment 1 Page 68

● THEME 3: PERFORMANCE

The winners and runners up of the Brightest & Best business awards 2022 are:

CATEGORY	WINNER	RUNNER UP	
Artisan Food & Drinks	Hong Ha Red Roll	Shuk Bakery	
Beauty Services	AC Flo	Sage Beauty	
Childcare Services & Education	Little Feet Early Learning and Childcare	Set for School	
Creative Industries & Entertainment	Lockhart-Krause Architects	100 Percent Dance	
Digital & online	Music Health Pty Ltd	SMATA Technologies Pty Ltd	
General Retail	Sweetheart Florist	Watertiger	
Health Fitness & Wellness	Lets Go Surfing – Bondi Beach	Fit n Able Supporting Fierce Warriors	
Hospitality	Gertrude & Alice café Bookstore	Flave	
Innovation	toGET	Jeeves Plus	
Professional Services	Archi-QS Pty Ltd	Kwik Kopy Bondi Junction	
Sustainability	Bru Coffee	Little Feet Events – Eco-friendly kids parties	





Brightest & Best Business Awards

SIX MONTHLY REPORT JUL-DEC 2022

THEME 3: PERFORMANCE

Occupancy Audit Summary

The following information is a summary of information for all of Waverley as of August 2022.

Occupancy rates

COMMERCIAL CENTRE	OCCUPANCY % FEBRUARY 2021	OCCUPANCY % OCTOBER 2021	OCCUPANCY % APRIL 2022	OCCUPANCY % AUGUST 2022
Charing Cross	86.4	86.7	92.6	95.3 个
Macpherson St	88.1	90.7	93.5	94.0 ↑
Bondi Rd	93.1	93.9	93.6	92.3 ↓
Bronte Beach	100	100	100	100
Rose Bay	92.6	92.6	96.3	90.0 ↓
Bondi Junction	86.3	85.4	91.4	89.7 ↓
Bondi Beach	91.7	92.3	93.6	91.5 ↓
Waverley (average)	91.2	91.7	94.6%	93.3 ↓

SIX MONTHLY REPORT JUL-DEC 2022

21

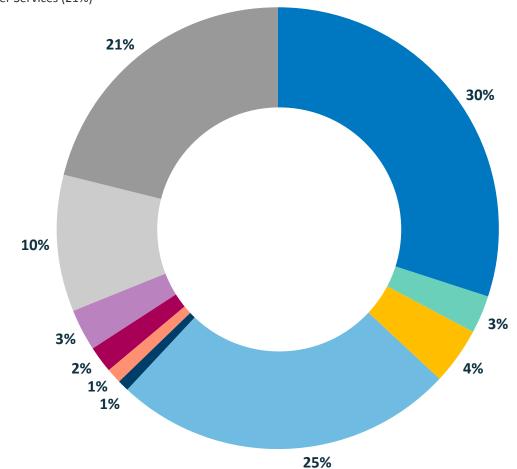
■ THEME 3: PERFORMANCE

Summary of Commercial Centres

Industry mix

Top 3 Industries

- 1. Accommodation and Food Services (30%)
- 2. Retail Trade (25%)
- 3. Other Services (21%)



Accommodation & Food Services	30%
Professional, Scientific & Technical	3%
Arts & Recreation Services	4%
Retail Trade	25%
Transport, Postal & Warehousing	1%

Financial & Insurance Services	1%
Rental Hiring & Real Estate Services	2%
Administrative & Support Services	3%
Healthcare & Social Assistance	10%
Other Services	21%

SIX MONTHLY REPORT JUL-DEC 2022

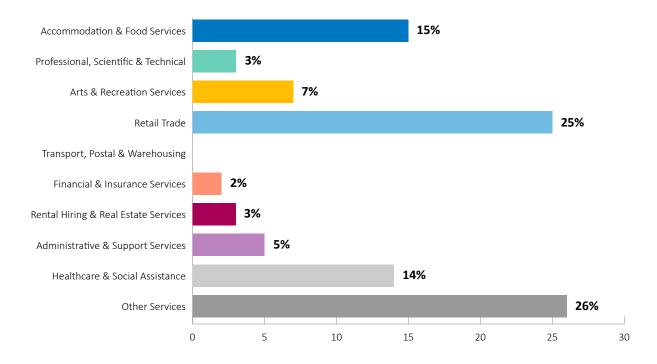
22

CM/7.1/23.02- Attachment 1 Page 71

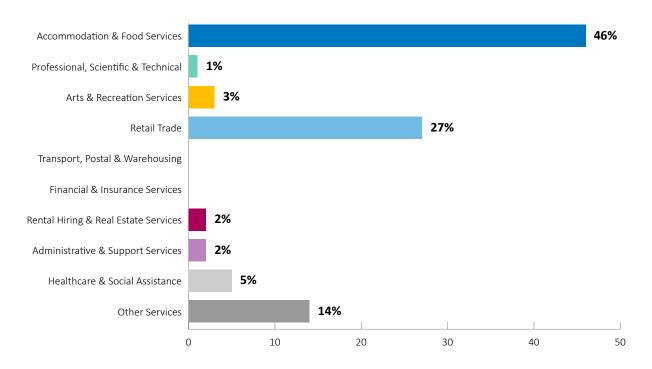
■ THEME 3: PERFORMANCE

Tenancy mix

Bondi Junction



Bondi Beach



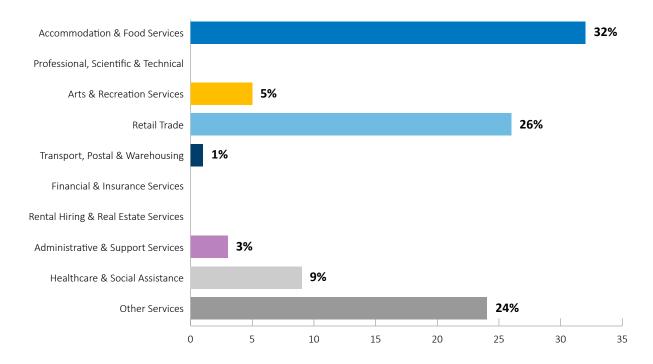
SIX MONTHLY REPORT JUL-DEC 2022

CM/7.1/23.02- Attachment 1 Page 72

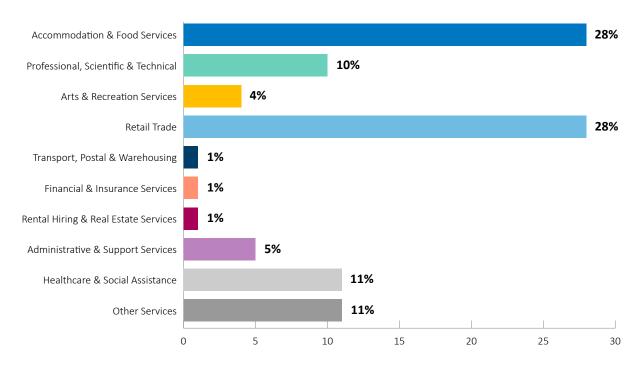
■ THEME 3: PERFORMANCE

Tenancy mix

Bondi Road



Charing Cross



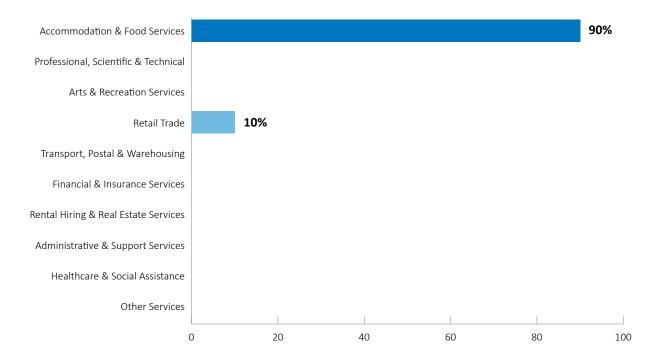
SIX MONTHLY REPORT JUL-DEC 2022

Page 73

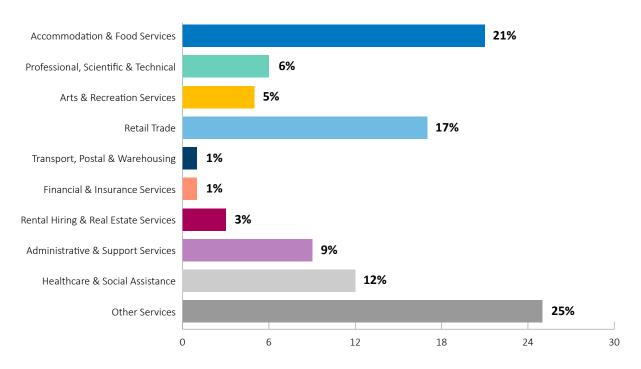
■ THEME 3: PERFORMANCE

Tenancy mix

Bronte Beach



Rose Bay



SIX MONTHLY REPORT JUL-DEC 2022

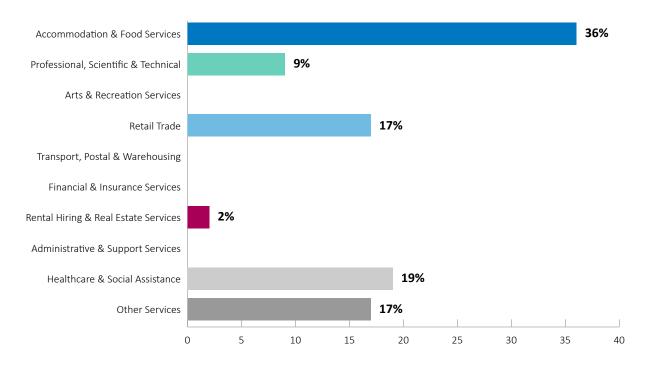
25

CM/7.1/23.02- Attachment 1 Page 74

■ THEME 3: PERFORMANCE

Tenancy mix

Macpherson Street



Community Engagement Strategy

A review and update of the current iteration of the Community Engagement Strategy are in progress. A councillor workshop and public exhibition are planned for 2023.

The Community Engagement Strategy outlines how Council will involve the community in Council decision making and ensure the community can have their say. The strategy also outlines strategic actions for the Council to investigate to improve processes further and instil a culture of best practice engagement.

Precinct Engagement

Precincts continued to be engaged on strategic issues such as the draft Waverley Development Control Plan (WDCP) 2022, Hall Street one way pilot proposal, Birrell Street upgrade, Bondi Traffic Study, Charing Cross Streetscape upgrade, Draft Tree Management

Policy, Coastal Reserves Plan of Management, Waverley Library Strategic Plan and the Barracluff Park Dog Management options. Feedback from the Precincts during the reporting period has continued to be very positive on the effectiveness of engaging through zoom meetings, including the flexibility it provides, allowing greater participation from a wider group of people. Face-to-face meetings were organised on a need basis.

Complaint Handling Policy

Council endorsed the Complaint Handling Policy at its meeting in September 2022. New Complaint Handling Procedures were made available to staff to provide guidance on capturing and resolving complaints. Monthly complaints and issues management report is presented to the Executive Leadership Team.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 3: PERFORMANCE

Governance Policies

Council adopted a new Code of Conduct and Councillor Expenses and Facilities Policy at its meeting on 13 December 2022. The Executive Leadership Team adopted a new Legislative Compliance Policy.

The Code of Conduct is prepared under Section 440 of the Local Government Act 1993 and the Local Government (General) Regulation 2021. The Code sets the minimum standards of conduct for council officials. It is prescribed by regulation to assist council officials to:

- Understand and comply with the standards of conduct that are expected of them
- Enable them to fulfil their statutory duty to act honestly and exercise a reasonable degree of care and diligence (section 439)
- Act in a way that enhances public confidence in local government.

The Councillor Expenses and Facilities Policy enables the reasonable and appropriate reimbursement of expenses and provision of facilities to Councillors to help them undertake their civic duties. It ensures accountability and transparency and aligns Councillor expenses and facilities with community expectations. Councillors must not obtain private or political benefits from any expense or facility provided under this policy. The policy has been prepared in accordance with the Local Government Act 1993 (the Act) and Local Government (General) Regulation 2021 (the Regulation). It complies with the Office of Local Government's Guidelines for the payment of expenses and provision of facilities to Mayors and Councillors in NSW.

Health and Well-Being Programs

Health and Safety programs organised include health expos, a Swim Skills program and WHS Risk Management and Responsibilities training for Executive Managers, Managers and Supervisors.

Workforce Plan

CM/7.1/23.02- Attachment 1

Implementation of Council's Workforce Plan 2022-26 commenced. Priority projects such as the capability framework, performance management framework, learning and development and health and safety programs are in progress.

Council's Workforce Plan identifies and sets out how we will address current and predicted workforce challenges to enable us to achieve the Delivery Program 2022-26.



Workforce Plan 2022-2026

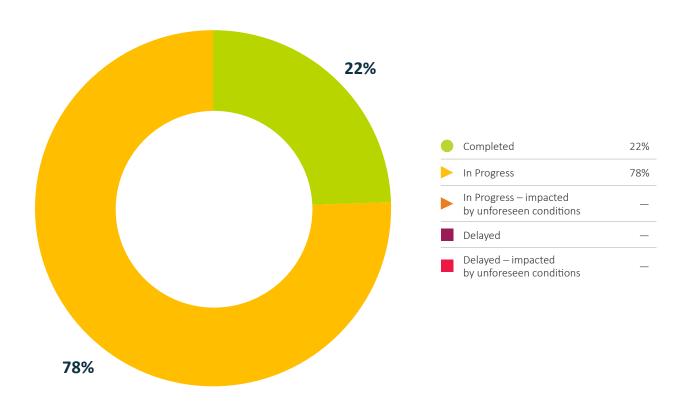
Sustainable Procurement

Council undertakes continuous improvement of its procurement practises in line with the NSW Audit Office recommendations. The Procurement Policy and Procedures implementation is in progress. The policy and guidelines have incorporated fair, objective, transparent and sustainability elements.

SIX MONTHLY REPORT JUL-DEC 2022

■ THEME 3: PERFORMANCE

Performance: Progress Summary



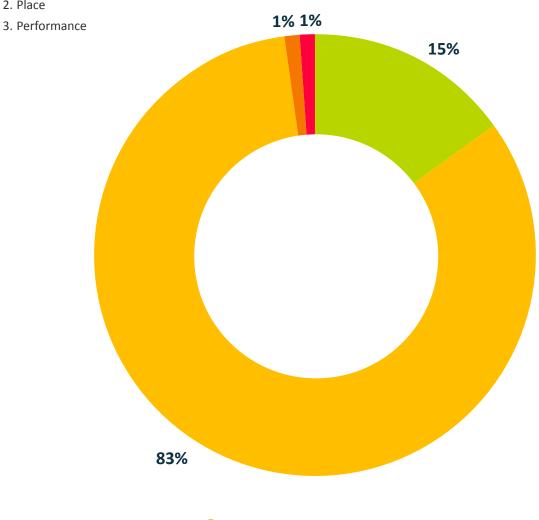
SIX MONTHLY REPORT JUL-DEC 2022

Overall Performance

Progress summary of all three themes:







Completed	15%
In Progress	83%
In Progress – impacted by unforeseen conditions	1%
Delayed	_
Delayed – impacted by unforeseen conditions	1%

SIX MONTHLY REPORT JUL-DEC 2022

Part 2

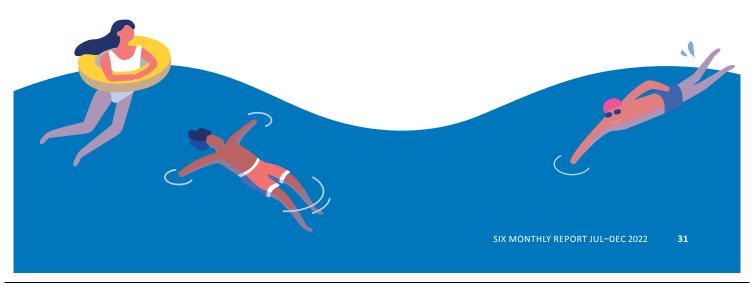
Detailed progress against Operational Plan

SIX MONTHLY REPORT JUL-DEC 2022

Progress status

The following defines each progress status related to our annual activities laid out in Part 2 of this document.

STATUS		DEFINITION			
	Completed	End to end delivery of the activity is completed			
>	In Progress	Implementation of the activity has commenced			
	In Progress – impacted by unforeseen conditions	Implementation commenced, but the activity was impacted by unforeseen conditions such as COVID-19 or other external factors such as floods, disasters, crisis, or legislative changes			
	Delayed	Activity is placed on hold or deferred to commence at a later stage due to operational reasons/decisions			
	Delayed/on hold – impacted by unforeseen conditions	Unforeseen conditions such as COVID-19 or other external factors such as floods, disasters, crisis, legislative changes or dependency on external decision makers has placed activity on hold			



CM/7.1/23.02- Attachment 1 Page 80



Theme 1: People

Our People theme focuses on a cohesive and connected Waverley community Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what are faced. We will work in partnership with others to support quality of life and wellbeing, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 1: PEOPLE

People: our objectives

What will we focus on?

1.1



Aboriginal and Torres Strait Islander culture

Respect, acknowledge and protect the continuous living culture of Aboriginal and Torres Strait Islander peoples

1.2



Diversity, inclusion and accessibility

Celebrate diversity, promote inclusion and accessibility for all members of the community

1.3



Caring, well connected and cohesive

Foster a caring, well connected and cohesive community

1.4



Opportunities and spaces for young people

Provide opportunities for young people to engage, connect and build capacity

1.5



Art, culture and creative expression and participation

Promote and encourage art, culture and creative expression and participation

1.6



Access to social services and facilities

Provide access to social services and facilities for all stages of life

1.7



Housing needs

Actively drive housing policy to meet the needs of the vulnerable, diverse and growing population 1.8



Safe community

Support a safe community with capacity and resilience to adapt to change

SIX MONTHLY REPORT JUL-DEC 2022

THEME 1: PEOPLE









People: strategies

How will we achieve our focus?



Respect, acknowledge and protect the continuous living culture of Aboriginal and Torres Strait Islander peoples

OUR STRATEGIES

1.1.1. Create more visibility of and opportunities to share and learn about **Aboriginal and Torres Strait Islander Cultures**









Implement the Waverley Reconciliation Action Plan

ANNUAL ACTIVITY

Promote awareness and recognition of cultural protocols and protection of Aboriginal and Torres Strait Islander Cultures among community and staff

PROGRESS COMMENTS STATUS

Waverley Aboriginal Cultural Protocols document has been launched. One hundred and thirty five staff completed the online Cultural Awareness training. Dharawal Language Program, weaving workshop, shell art and Gamay Dancers were part of the opening program for the Bondi Pavilion. Fifty Aboriginal stories are now visible through the Bondi Story Room

Partner with Gujaga Foundation to implement Dharawal Language Program and recommendations of the Aboriginal and Torres Strait Islander cultural audit



Dharawal Language Program is being implemented at all Waverley Early Education

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

Page 83

34

CM/7.1/23.02- Attachment 1

THEME 1: PEOPLE



Celebrate diversity, promote inclusion and accessibility for all members of the community

OUR STRATEGIES

1.2.1. Provide more opportunities to increase the participation and visibility of people with disability in community









FOUR YEAR ACTIONS

Implement Council's 2022-2026 Disability Inclusion Action Plan (DIAP)

ANNUAL ACTIVITY

Determine and implement DIAP priority actions in consultation with Access and Inclusion Panel

STATUS PROGRESS COMMENTS

The Access and Inclusion Advisory Panel met twice and annual plan was developed. Projects delivered include Inclusion Grant Expressions of Interest, Australian Network for Disability Membership, an inclusive art workshop and regional information expo to celebrate International Day for People with Disability. The Disability Inclusion Action Plan Report 2021-22 was submitted to the NSW Disability Council

Facilitate a walking and mobility working group meeting to progress and coordinate initiatives in DIAP and other strategies



Junction

Prepare an options paper to connect people with disability

Waverley Community Living Program Plan was updated and options paper is in development

1.2.2. Promote the benefits of Waverley's cultural diversity in support of a strong and cohesive community







Implement the Waverley Cultural **Diversity Strategy** 2021-2031

Explore alternative

service models to

connect people

with disability to

and activities

mainstream services

Implement the antiracism campaign in partnership with others and deliver staff training.

to mainstream

services

Four street signs and nine street decals were installed. Two refugee artists who faced racism completed two murals on the Bondi sea wall. An inclusive art workshop was held with these two artists and people with disability. Unconscious bias training was held for supervisors and 94

people attended

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 84

● THEME 1: PEOPLE

1.2 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	STATUS	PROGRESS COMMENTS
1.2.3. Strengthen partnerships and collaboration with the community, local services and across levels of government to optimise resources, share information and best practice	Maintain and build partnerships and capacity with local services	Research, analyse and prepare research reports on emerging trends in the community		Eastern Sydney Youth Services Network review survey was launched in November 2022. Lack of affordable access to psychiatric assessment was identified as a key barrier to young people's mental health and well-being support
-ý- <u>J</u> & IJ		Coordinate community development and advocacy activities with local networks		Advocacy and community development activities continued on Water Safety for culturally diverse communities, coordination around homelessness, and through the Eastern suburbs aged and disability services interagency on social isolation and loneliness

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 85

THEME 1: PEOPLE



Foster a caring, well connected and cohesing care

OUR STRATEGIES

1.3.1. Deliver programs that foster social connections, reduce isolation and improve community wellbeing









FOUR YEAR ACTIONS

Create innovative online and face to face opportunities to build connections through activities, grants and space activation

ANNUAL ACTIVITY

Enhance volunteering opportunities, facilitate community gardening activities and maximise grant opportunities

STATUS PROGRESS COMMENTS



The 2022 Garden Awards were held in December 2022. Council is supporting the entrants to connect with each other, based on the feedback received. A Plants at the Pav program was held in the lead up to the Garden Awards, offering a range of workshops to interested gardeners and community members. Council endorsed the Volunteer Policy at its meeting in December 2022.

Story Time and Playgroup in the Park was held at Kimberley Reserve, Vaucluse in November 2022. Around 16-20 families participated in the family day out which helped to connect families to activities and volunteering opportunities. Partnership with Bondi Beach Playgroups was established, and four park events are planned in 2023

Build on intergenerational programs and engage residents lacking family connections and support



A trial connecting a group of 10 Seniors and 10 Year 10 students from St Clare's Waverley took place from 21 November to 6 December 2022. Planning toward program will continue in 2023

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 86

THEME 1: PEOPLE



1.4

Provide opportunities for young people to engage, connect and build capacity

OUR STRATEGIES

1.4.1. Provide and maintain accessible and high quality public spaces and facilities for young people



FOUR YEAR ACTIONS

Actively engage and integrate the voices of young people in planning and design

ANNUAL ACTIVITY

Pilot a project based youth engagement process and establish an internal working group to determine youth preference on engagement and spaces

STATUS PROGRESS COMMENTS



More than 60 young people attended the Bondi youth outreach pop-up (Watch this space...) at Bondi Skate Park on 5 November 2022. Seven young people performed at the pop-up and are involved in the design of a music mentoring program which emerged over the course of four pop-up events piloted during 2022

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions
Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 87

THEME 1: PEOPLE



1.5

Promote and encourage art, culture and creative expression and participation

OUR STRATEGIES

1.5.1. Provide a network of affordable, fit-for-purpose, accessible cultural and arts facilities that support cultural and creative participation, production and presentation

Ö- II

FOUR YEAR ACTIONS

Implement the Waverley Arts and Culture Plan 2021–2026

ANNUAL ACTIVITY

Organise Bondi Pavilion housewarming program and deliver Bondi Festival

STATUS PROGRESS COMMENTS



The Bondi Pavilion opening program in September 2022 featured three weeks of contemporary arts and culture programs reaching more than 25,000 people. The opening night launch party featured 20 local musicians, Bondi Glee Club, Indigenous shelling workshop, Bondi WAVE alumni bands, large stage band performances, Bondi Story Room immersive digital exhibition and beach culture story talks with special guests, Waverley Art Prize preview in gallery, food trucks and gelato stand, Pottery Studio drop in, and National Film and Sound Archives footage screenings in theatre. Seven local artists/groups were engaged for the inaugural creative development program at the Bondi Pavilion

Leverage Bondi Pavilion, Boot Factory and annual event program reinvigoration to establish new partnerships and sponsorships



Multiple partnerships were established during the reporting period. New partnership for youth theatre programming was developed with the Australian Theatre for Young People. A gallery exhibition, The Air is Electric, workshops and theatre performances will form part of the Sydney WorldPride event from 17 February to 5 March 2023. Presentation at the APEX Conference in September 2022 promoted Bondi Pavilion venue and spaces for future programming partnership and sponsorship opportunities

Deliver artists in residence programs



The New Normal, Waverley Artist Studios 2022 exhibition was organised at the Bondi Pavilion Art Gallery. The Artists in Residence Program for Bondi Pavilion inaugural was implemented from August to October 2022. Council approved the Waverley Artists Studios artists for 2023 at its meeting in December 2022

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

39

CM/7.1/23.02- Attachment 1 Page 88

THEME 1: PEOPLE

1.5 continued...

OUR STRATEGIES

1.5.1. Provide
a network of
affordable, fit-forpurpose, accessible
cultural and arts
facilities that support
cultural and creative
participation,
production and
presentation

·O- LI

FOUR YEAR ACTIONS

Manage Bondi Pavilion to ensure community, cultural and commercial outcomes are met

performing arts forms

ANNUAL ACTIVITY

Promote Bondi Pavilion to optimise utilisation

STATUS F

PROGRESS COMMENTS

Bondi Pavilion reopened to the community on 21 September 2022 with a three-week program of arts, culture and events. Regular and casual hirers were able to immediately book and access the spaces, with activities commencing from October 2022. Promotion of the Pavilion has been supported through the establishment of a dedicated website (bondipavilion. com.au), social media, newsletters and media partnerships. Crosspromotion through Council's other communications channels has also increased awareness. The retail and food/beverage offerings commenced in December 2022, which will continue to drive and increase utilisation and commercial outcomes for the Pavilion

1.5.2. Deliver a range of diverse and inclusive art, cultural and civic programs, events and experience, including day and night and out-of-season activities







Implement a rich and diverse program of cultural activities across a range of creative and and diverse program of existing, new and innovative arts and culture activities



Arts and cultural programs delivered include: Festival of the Winds, Carols by the Sea, Bondi Pavilion Grand Opening event, Bondi Pavilion 3-week reopening program, Waverley Council Nib Literary Award, Bondi Festival, Waverley Library and Bondi Pavilion Art Gallery exhibition programs, monthly seniors concerts, Bondi Story Room special talks program, Sunshine Senior Singers weekly choir group, Bondi WAVE program, community exhibitions, Legends of '72 surf exhibition, and support to deliver Head On Photo Festival 2022

Explore and identify sponsorship opportunities for ongoing events



Sponsorship discussions are underway in line with a complete review and commercial valuation of Council's arts, culture and events

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

40

CM/7.1/23.02- Attachment 1 Page 89

THEME 1: PEOPLE

1.5 continued...

OUR STRATEGIES

1.5.3. Develop strong partnerships to facilitate growth for our cultural and creative sector





FOUR YEAR ACTIONS

Grow community and event capacity to expand cultural and creative sector profile and impact

ANNUAL ACTIVITY

Establish partnerships with local businesses. organisations and individuals to deliver Bondi Pavilion community radio station and pottery studio

STATUS

PROGRESS COMMENTS



East Side Radio delivers courtyard sessions at Bondi Pavilion every summer weekend from November 2022 to January 2023. Sydney Clay Studio is now open for classes

1.5.4. Deliver a dynamic library service that enriches lives by providing a means of social and cultural interaction



Undertake periodic program reviews and deliver a broad range of programs that facilitate lifelong learning and social and cultural inclusion

Conduct a review of library programming to maximise participation with an emphasis on literacy

From 7 November to 6 December 2022, the Library conducted a round of community consultation initiatives including a survey emailed to all members, feedback sought at precinct committees and a series of street pop-ups across the LGA

Provide creative library programs online and face to face to suit the needs of the community



The Library organised 185 literary programs to encourage and empower families to embrace early literacy with 5,560 attendees. Forty six afterschool and school holiday programs for school aged children were organised. Eight workshops on topics such as Holiday Paper Craft, Bollywood Dance Class, Science Week Paint and Sip, Doll Making Class, Podcast Workshop and a Shodo Painting Class were attended by 165 participants. Twenty sketchflash and collage classes were organised with 400 and 540 attendees. Other programs include Art After Dark (five classes, 75 attendees), Green Thumbs (six classes, 100 attendees), Online Multicultural Cooking, (seven classes, 150 attendees), regular book clubs and Books, Movies and More meetings. A schedule of ePrograms were rolled out with 92 attending nine sessions. Some of the popular sessions included How to declutter your phone, Edit photos on your device and Graphic design with Canva, alongside dedicated one-onone tech help sessions

Develop and implement a staff training plan to enhance customer service at the Library

Review staff skills to assess gaps to develop a training plan



This activity is scheduled for action in Q3 and Q4

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

41

CM/7.1/23.02- Attachment 1 Page 90

THEME 1: PEOPLE



1.6

Provide access to social services and facilities for all stages of life

OUR STRATEGIES

1.6.1. Connect with service providers and community groups to drive community wellbeing outcomes





FOUR YEAR ACTIONS

Partner with service providers and community groups to share data and resources, address emerging community needs, and adapt to local challenges

ANNUAL ACTIVITY

Deliver a targeted grants program that supports coordination and collaboration around local services and projects

STATUS PROGRESS COMMENTS



Council endorsed recommendations for Community Services Grants to partner agencies in July and October 2022 and payments were distributed.

Council's Expression of Interest for project proposals to improve access to mainstream activities for people with disability was released in November 2022.

Effective parenting with Teenagers was held in partnership with WAYS in October 2022. Twenty-nine registrants attended, and the WAYS six week parenting group was at capacity post seminar.

ESYSN enabled participation of seven youth support services to attend the Randwick Girls High School Mental Health Festival on 18 Noember 2022. The services engaged with students through interactive activities providing mental health and well-being information. Waverley shared a stall with Randwick Council to increase awareness of respective Council programs and opportunities open to young people. More than 70 young people were engaged in activities.

ESYSN hosted a panel discussion on 10 November 2022 on supporting young people to create safe relationships with 29 attendees. Discussion identified a gap for specific, specialised trauma counselling in eastern suburbs, but assisted current capacity by increasing knowledge of domestic and family violence, Department of Communities and Justice, family support and youth counselling services

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 91

THEME 1: PEOPLE

1.6 continued...

OUR STRATEGIES

1.6.2. Deliver highquality, affordable services that support community connection and promote independence, health and wellbeing







FOUR YEAR ACTIONS

Develop a Children and Family Services Strategy and continue to deliver high quality early education services

ANNUAL ACTIVITY

Undertake research to understand demand, supply, local capacity, community needs and trends

STATUS PROGRESS COMMENTS



Council is developing custom data profile for children and families and starting analysis of supply/demand patterns and funding changes for the sector

Deliver high quality, innovative and accessible early education and care services for children 0-5 and their families Manage demand for Famiy Day Care and Early Education Centre places, increase the number of children with additional needs and deliver a specialised family support program to parents/ carers



Waverley Early Education Centre assessment and rating process achieved exceeding rating. Centres report the number of children returning to early education and care services with (undiagnosed) behavioural issues has increased, partyly brought by COVID-19 related disruptions. New family support program Tuning into Kids has 100% of participants agreeing/ strongly agreeing the program has increased their confidence in dealing with their child's behaviours. Updated and transitioned the Kids Book directory to a web page on the Council website. The directory was promoted to child and family networks and at the Playgroup in the Park on in November 2022

Deliver high quality social and recreational programs that supports ageing in place in line with new legislation and funding requirements

Relocate and prepare the Waverley **Community Seniors** Centre



Despite recent challenges, the three-day Aged Care Quaility and Safety Commission audit of Council's Seniors' Program delivered at the Library identified no issues for reportable improvement actions. Relocation to Mill Hill Centre is anticipated mid year 2023, delayed by supply chain disruptions and material shortages. Two intergenerational programs involving St Clare students and our seniors were held in the Theatrette.

Waverly Community Living Program submitted National Disability Insurance Scheme self assessment and annual Commonwealth Home Support Programme Wellness Report was submitted

STATUS: Ocompleted ► In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

43

CM/7.1/23.02- Attachment 1 Page 92

THEME 1: PEOPLE



Actively drive housing policy to meet the needs of the vulnerable, diverse and growing population

OUR STRATEGIES

1.7.1. Deliver affordable rental housing through targeted programs and work in partnership with agencies to address homelessness









FOUR YEAR ACTIONS

Deliver targeted support through social and affordable housing programs and work with internal and external partners to extend provision

ANNUAL ACTIVITY

Prepare options paper to determine future scope and reach of Council's social and affordable housing programs

STATUS

PROGRESS COMMENTS

Council continued to deliver quality rental housing for very low to moderate income earners through its social and affordable housing programs, with 78 people housed, including older people, people with disability, family and single parent households

Continue partnership with Eastern Suburbs Homeless Assertive Outreach Collaborative to address street homelessness

Participate in Annual Street Count and coordinate support for homeless people with complex needs

Monthly meetings were held with Eastern Suburbs Housing Advisory Committee (ESHAC). Coordination and preparation with ESHAC and regional Councils for February street count is in progress. Risk assessment for Bondi Pavilion re-opening and work with ESHAC to support harm minimsation approach were completed. FAQs and pocket

Explore new approaches including partnerships to increase provision of affordable housing

Update the Affordable Housing Program Policy and other related policies Research of emerging needs coupled with policy updates and opportunities for partnerships is underway and on track for delivery by the end of the year. Presentations to Council's Housing Advisory Committee included updates and discussion of policy, funding and regional initiatives addressing the needs of women escaping domestic

and family violence

cards for staff were updated

1.7.2. Advocate for increased diversity of housing stock that is affordable and accessible







Implement planning controls that increase diversity of housing

Undertake review of Waverley Development Control Plan to facilitate diversity of housing

Council adopted the Waverley Development Control Plan 2022 at its meeting in December 2022. Relevant recommendations from Waverley Housing Strategy was incorporated into the DCP

Advocate to the NSW Department and Planning to increase the mechanism for affordable housing on an ongoing basis

Submissions were made to the Department of Planning and Environment(DPE) regarding Waverley Affordable Housing Contribution Scheme Planning Proposal (AHCS PP). Awaiting Gateway determination from DPF to exhibit the PP

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

44

CM/7.1/23.02- Attachment 1 Page 93

THEME 1: PEOPLE

1.7 continued...

OUR STRATEGIES

1.7.3. Grow the provision of social and affordable housing









FOUR YEAR ACTIONS

Implement Planning Agreement Policy 2014 to contribute to Waverley Affordable Housing Fund

ANNUAL ACTIVITY

Negotiate Voluntary Planning Agreements that increase our affordable housing fund when offered by developers

STATUS PROGRESS COMMENTS

Voluntary Planning
Agreements(VPA) Policy has
been amended to increase the
percentage of VPA funds to be
expended towards affordable
housing from 15% to a minimum
of 25% and up to 100% in

certain circumstances

Advocate with Department of Planning and Environment (DPE) to improve affordable housing Advocate with DPE to implement the Affordable Housing Contribution Scheme

Submissions were made to the Department of Planning and Environment(DPE) regarding Waverley Affordable Housing Contribution Scheme Planning Proposal (AHCS PP). Awaiting Gateway determination from DPE to exhibit the PP

1.7.4. Manage housing supply, choice and affordability with access to jobs, services and public transport









Ensure strategic plans manage and protect/ retain adequate housing supply/ density close to jobs, services and public transport Develop and implement Inter War Building design guidelines to promote retention of existing density and housing affordability.



Guidelines adopted by Council and implemented through the Waverley Development Control Plan 2022

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

Page 94

THEME 1: PEOPLE



1.8

Support a safe community with capacity and resilience to adapt to change

OUR STRATEGIES

1.8.1. Partner with key stakeholders to create awareness, prevent, and respond to anti-social behaviour issues







FOUR YEAR ACTIONS

Prepare and implement proactive health and safety strategies to improve community safety, health and address anti-social behaviour

ANNUAL ACTIVITY

Progress research and advocacy to ensure women experiencing domestic violence can access support

STATUS PROGRESS COMMENTS



Elder Abuse Collaborative Forums and protocol are in development.

Collaborated with Bondi Beach Cottage to create the domestic and family violence awareness and support information webpage launched on 25 November 2022 for the 16 Days of Activism for the Elimination of Violence Against Women. Online and poster campaign was run for the 16 Days in partnership with local Domestic and Family Violence services and NSW police

Implement Child Safe Policy to empower children and young people in decision making



Project Control Group meetings progressed with the representative from the Office of the Children's Guardian presenting and auditing Council's progress resulting in a report. Bondi youth outreach pop-up event engaged individuals involved in previous antisocial behaviour in pro-social activity. Project is linking young people to Police and Community Youth Club programs, case work support with Beaches Outreach Project and the Bondi Beats music mentoring program to commence in 2023

Partner with NSW Police to patrol and target anti-social behaviour and noise related issues within hot-spots



Council patrolled and monitored alcohol prohibited areas in Bondi, Bronte, Tamarama and Marks Park. Council in partnership with NSW Police patrolled late night trading and noise prone areas. In the last six months, Council responded to 39 noise related issues in residential areas and 21 in hotels and restaurant areas

Undertake daily patrols to improve safety at Bondi, Bronte and seasonally at Tamarama beaches



Rangers continued to patrol beaches to improve safety. There were 66 pollution related breaches in the LGA for which infringement notices were issued

STATUS: Completed In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

46

CM/7.1/23.02- Attachment 1 Page 95

THEME 1: PEOPLE

1.8 continued...

OUR STRATEGIES

1.8.1. Partner with key stakeholders to create awareness, prevent, and respond to anti-social behaviour issues







FOUR YEAR ACTIONS

Prepare and implement proactive health and safety strategies to improve community safety, health and address anti-social behaviour

ANNUAL ACTIVITY

Undertake inspections to regulate food handling, sewerage, excessive noise and other issues

STATUS PROGRESS COMMENTS

Routine food safety inspections were undertaken. Noise and sewage complaints were dealt on an ongoing basis

Undertake daily patrols to ensure compliance within dog on-leash areas within hot-spots

Daily patrols were undertaken in dog on-leash areas. Fifty six dog related non-compliance matters were identified and responded to

1.8.2. Strengthen community and Council capacity to prevent, prepare and respond to shocks and stresses









Develop Resilience and Adaptation Strategy to strengthen community capacity to respond to future crisis and disaster situations

Identify priority actions under resilience framework for improvement

Climate change risk assessment was completed to align with the Resileince Framework. Work is underway to integrate and embed risk registers in the enterprise risk management system

Deliver the nature in community Council prepared the Sustainable Communities Framework, which details the operational strategies for delivering Council's environmental engagement programs. It is a revision of the 2015 Sustainable Communities Framework, and it reflects changes in organisational structure, community needs and Council priorities

Sustainable Communities Strategy to improve sustainability and embed second

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

47

CM/7.1/23.02- Attachment 1 Page 96

THEME 1: PEOPLE

1.8 continued...

OUR STRATEGIES

1.8.3. Partner with stakeholders to facilitate collaborative, effective and consistent approaches to coastal safety risk management









FOUR YEAR ACTIONS

Improve and standardise beach safety approaches in consultation with NSW Local Government Coastal Safety Group

ANNUAL ACTIVITY

Deliver beach safety management services and education programs

STATUS PROGRESS COMMENTS



Council in partnership with Randwick City Council, launched a joint pilot project to introduce Float to Survive a beach/water safety educational program and research project. The research program is being conducted by Prof. Rob Brander from the UNSW Beach Safety Research Group to test how people remember and understand survival techniques and water safety messaging

Participate in regular meetings with external stakeholders on coastal safety management issues



Council participated in the first Coastal Safety Group Conference hosted by Randwick Council on 26 October 2022. The two day program provided an opportunity for senior lifeguards from each Council to participate in training and conversation around Lifeguard position descriptions, education programs, Practice Note 15, TACMED, rescue scenarios and Mental Health. Council presented to the group our Operational Readiness program on how we mentally prepare for the operational season

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 97



Theme 2: Place

Our Place theme focuses on the natural and built environment

We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. With the highest population density in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

SIX MONTHLY REPORT JUL-DEC 2022

THEME 2: PLACE

Place: our objectivesWhat will we focus on?

2.1



Reduce greenhouse gas emissions (Waverley)

Facilitate, enable and support the community to rapidly reduce their greenhouse gas emissions 2.2



Reduce greenhouse gas emissions (Council)

Rapidly reduce Council's greenhouse gas emissions

2.3



Climate change and resilience

Prepare and adapt to the impacts of climate change

2.4



Biodiversity

Protect and increase our local bushland, parks, urban canopy cover and habitat areas 2.5



Water use and quality

Conserve water use and improve water quality

2.6



Control and manage development

Control and manage development to protect the intrinsic values of the community including aesthetics, size, heritage and population

2.7



Safe and accessible parks and open spaces

Ensure public spaces, parks, open spaces and facilities have equitable access, are safe day and night, and meet community needs for recreation 2.8



Sustainable transport

Ensure sustainable transport infrastructure is easily accessible and provides climate friendly transport alternatives

2.9



Traffic, transport and parking

Manage traffic, transport and parking in a balanced way

SIX MONTHLY REPORT JUL-DEC 2022

THEME 2: PLACE

2.10



Accessible and sustainable assets

Build, maintain and renew well-designed, accessible and sustainable assets and infrastructure, to improve the liveability of neighbourhoods 2.11



Sustainable waste and circular economy

Move towards a sustainable waste community and a circular economy

2.12



Clean and litter free spaces

Keep public spaces clean and litter-free

SIX MONTHLY REPORT JUL-DEC 2022

51

CM/7.1/23.02- Attachment 1 Page 100

THEME 2: PLACE









Place: strategies

How will we achieve our focus?



Facilitate, enable and support the community to rapidly reduce their greenhouse gas emissions

OUR STRATEGIES FOUR YEAR ACTIONS 2.1.1. Increase uptake Implement initiatives of renewable energy that increase and improve energy uptake of green efficiency of buildings energy, and improve and infrastructure environmental performance

ANNUAL ACTIVITY STATUS PROGRESS COMMENTS Deliver Building Round 5 of the Building Futures Futures and is currently underway residential dwelling program Promote the uptake Council continued to provide of renewable energy ongoing support and promoted in the community uptake of remewable energy including strengthening provisions of the Waverley Development Control Plan 2022 Waverley College Junior School Deliver Solar My Suburb and Solar My has recently installed a 20kW School program solar system

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

Page 101

52

CM/7.1/23.02- Attachment 1

THEME 2: PLACE



Rapidly reduce Council's greenhouse gas emissions

OUR STRATEGIES

2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce carbon









FOUR YEAR ACTIONS

Demonstrate leadership in green energy generation, consumption and energy saving programs

ANNUAL ACTIVITY

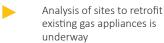
Purchase 100% renewable energy in the Council electricity contract and install solar on Council assets

STATUS

PROGRESS COMMENTS

Contract with Zen Energy for 100% renewable energy is operational since 1 July 2022

Transition to a non-fossil fuel gas in Council assets



Upgrade and improve street lighting performance Ausgrid is continuously upgrading streetlights to LED. Council is upgrading streetlighting on Birrell Street and on Glenayr Avenue as part of streetscape upgrades

Purchase electric vehicles for Council's vehicle fleet



Council is procuring electric vehicles for Council parking rangers and other pool cars

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions Delayed Delayed/on hold - impacted by unforeseen conditions

THEME 2: PLACE



Prepare and adapt to the impacts of climate change

OUR STRATEGIES

2.3.1. Deliver the **Climate Change** Adaptation and **Resilience Framework**









FOUR YEAR ACTIONS

Implement the Climate Change Risk Adaptation and Resilience Framework

ANNUAL ACTIVITY

Integrate Waverley Climate Change Scenario and Climate Change Risk assessment into Council's Asset Management Program

STATUS PROGRESS COMMENTS

Council completed risk assessments in five areas of the Adaptation Framework. The findings informs the Strategy preparation

Progress to stage 3 of a Coastal Management Plan



Council will prepare a grant application for submission to the Department of Planning and Environment to progress this work in Q3

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 103

THEME 2: PLACE



2.4

Protect and increase our local bushland, parks, urban canopy cover and habitat areas

OUR STRATEGIES

2.4.1. Improve the condition of non-remnant native vegetation on public land in the LGA and reinstate indigenous vegetation characteristic of natural coastal landscapes in Councils' parks and reserves

FOUR YEAR ACTIONS

Deliver the Biodiversity Action Plan- Remnant Sites

ANNUAL ACTIVITY

Engage bush regeneration contractors to implement the Biodiversity Action Plan – Remnant sites

STATUS

PROGRESS COMMENTS

Works are progressing as per schedule though there is a significant weed growth from wet weather







2.4.2. Protect the threatened species plan Acacia terminalis (subs Eastern suburbs) and Eastern Suburbs Banksia Scrub Endangered Ecological Community

Deliver Thomas Hogan, Bronte and Tamarama Ecological Restoration Action Plan

adjacent to remnant

Implement priority projects in Ecological Restoration Action Plans for Tamarama and Bronte



Works are actively progressing at all three sites









2.4.3. Improve biodiversity across the Waverley LGA









Improve native Deliver the Living habitat in habitat Connections program corridors and



Program has been expanded to all areas of the LGA. Program has now been delivered to 280 households with very positive feedback

Review DCP controls to improve native habitat in habitat corridors and adjacent to remnant areas.



Expanded biodiversity corridors map including light pollution controls were adopted as part of the Waverley Development Control Plan in December 2022

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

■ THEME 2: PLACE

2.4 continued...

Prepare and	Review and update		The Public Domain Tree
implement Tree Canopy Strategy	tree register and implement annual tree planting program	ŕ	Inventory Audit project was completed in November 2022. Waverley engaged Mosaic Insights to undertake the project to assist Council on strategic and operational decision making, and prioritising resources for managing current tree assets. 400 trees were planted in the last six months
	Review planning instruments in line Tree Canopy Strategy	•	Review was completed with new clauses integrated into the Waverley Development Control Plan 2022 and updated Tree Management Policy. The Waverley Development Control Plan 2022 includes new clauses to improve native habitat in line with Tree Canopy Strategy
	Canopy Strategy	tree planting program Review planning instruments in line	tree planting program Review planning instruments in line

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 105

THEME 2: PLACE



Conserve water use and improve water quality

OUR STRATEGIES

2.5.1. Increase water harvesting through stormwater harvesting schemes and rainwater capture









FOUR YEAR ACTIONS

Maintain and optimise recycled water use at Varna Park, North Bondi, Bondi Park and Pavilion projects

ANNUAL ACTIVITY

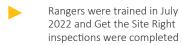
Deliver WaterFix project (Strata, Commercial and Small Business) in partnership with Sydney Water

STATUS

PROGRESS COMMENTS

Waterfix strata is currently being delivered in partnership with Sydney Water. Project and partnership scope is being investigated

Organise site sediment control training and inspections



2.5.2. Improve water efficiency of new and existing buildings









Engage the community to promote water savings devices and practices

Deliver residential water efficiency program

Program included in Building Futures round 5

2.5.3. Reduce or minimise the pollutants entering into waterways









Construct new stormwater quality improvement devices in the Glenayr Avenue project

Maintain water sensitive urban design infrastructure in Bondi Junction

Water Sensitive Urban Design infrastructure is being completed as part of the Glenayr Avenue Streetscape project

Currently being maintained

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 106

THEME 2: PLACE



Control and manage development to protect the intrinsic values of the community including aesthetics, size, heritage and population

OUR STRATEGIES

2.6.1. Respond to community concerns on overdevelopment through robust community engagement, data collection and education on planning issues



FOUR YEAR ACTIONS

Increase community engagement through methods like codesign and data collection in preparing planning controls, plans and strategies

ANNUAL ACTIVITY

Review and update the Community Participation Plan to integrate codesign into future engagements

Coordinate community engagement, education, data collection and community views to respond to issues related to overdevelopment

STATUS PROGRESS COMMENTS

The Community Participation Plan review is integrated into the Community Engagement Strategy preparation

> A broad plan to establish a Community Planning Advocate position was presented to the Council at its meeting in August 2022 and an approach endorsed. Further planning to recruit this position is underway.Council completed review of its Community Engagement Policy and Strategy. Councillor workshop and public exhibition are planned for 2023

2.6.2. Ensure new development provides high standard of design quality and does not adversely impact the amenity of neighbours or the wider community







Ensure new development meets the aims and objectives of the Local Enviornmental Plan (LEP) and Development Control Plan (DCP)

Assess all applications against relevant provisions of the LEP and DCP and other relevant legislation

Assessment reports demonstrate that all applications are assessed against relevant provisions of LEP and DCP and applicable legislation

Provide timely determinations of applications for development

Implement assessment procedures that deliver high quality outcomes and efficient determination



Procedures such as Fast Track assessments and weekly senior officer roundtable reviews ensures high quality and consistant decision making and timely assessments

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

Page 107

CM/7.1/23.02- Attachment 1

THEME 2: PLACE

2.6 continued...

OUR STRATEGIES

2.6.3. Ensure
development is
undertaken in
accordance with
required approvals
and new and existing
buildings provide a high
standard of fire safety
and amenity

FOUR YEAR ACTIONS

Ensure development meets the requirements of the development consent and relevant legislation where Council is appointed as the certifier

ANNUAL ACTIVITY

Assess applications for a construction certificate against the development consent and legislation and ensure compliance during required inspections

STATUS PROGRESS COMMENTS

Of the 29 building certificates lodged, 12 were determined. Three certificates are under assessment



Provide efficient and professional pool certification

Undertake swimming pool inspections in compliance with Swimming Pool Act and Regulation 52 swimming pool related complaints were responded to in O1 and O2

Ensure new buildings meet current fire safety standards and existing buildings are upgraded Undertake fire safety assessment of new developments where Council is the certifier Fire safety assessments were determined in accordance with the requirements of the Environmental Planning and Assessment Act 1979 and Environmental Planning and Assessment (Development Certification and Fire Safety) Regulation 2021.

Undertake fire safety inspections where potential fire safety issues are identified

Of the 54 fire safety related complaints received, 29 were inspected and closed. The remaining 25 complaints are awaiting additional information or are under further investigation

Undertake initiatives to address issues relating to illegal use or building works in a timely manner Investigate complaints and take appropriate enforcement action relating to illegal use/building works in a timely manner

In Q1 and Q2, 238 complaints related to illegal building work and construction hours were received, 137 complaints were investigated and closed. Other categories of complaints relate to 79 complaints on condition of existing building, 45 regarding dangerous work practices and 28 on illegal use. 46 infringement notices on illegal building works were issued

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

59

CM/7.1/23.02- Attachment 1 Page 108

THEME 2: PLACE

2.6 continued...

OUR STRATEGIES

2.6.4. Protect and prioritise employment floor space in Bondi **Junction Strategic** Centre, and other centres where relevant

7) III

Explore ways to incentivise commercial floorspace in Bondi Junction

FOUR YEAR ACTIONS

ANNUAL ACTIVITY

Prioritise controls that facilitate commercial floorspace outcomes in Bondi Junction

STATUS **PROGRESS COMMENTS**

> Clause 6.12 in LEP maintains nonresidential floorspace in Bondi Junction

Implement minimum non-residential Floor Space Ratio across all of Waverley's centres Research to consider how best to implement non-residential FSR in Waverley commercial centres have been undertaken and is being considered as part of a future **Employment Planning Proposal** scheduled for 2023

2.6.5. Create a thriving, flourishing, accessible and liveable destination with great public spaces and buildings, public art, and walkable streets that engage and excite everyone

Develop precinct scale upgrade programs in alignment with Our Liveable Places Centres Strategy 2020-2036

Undertake assessment and scope Oxford Street Masterplan preparation

Detailed project scoping will commence once Rowe Street and Bronka Arcade developments are defined.

> The Bondi Junction Cycleway opened in December 2022. Remaining works will continue in Q3. Works are progressing with Oxford Street Mall upgrade scoping. Planning is a multi-year process and will run to 24 months







Improve the quality of streetscapes through Health Street Assessment indicator integration to relevant capital works projects

Undertake street health check for streetscape upgrades Council is investigating the feasibilty of applying the Heathy Streets Design Check tool for relevant capital works projects in Q3

Ensure street infrastructure is comprehensively equipped to support decorative and program-led activation

Deliver annual program of festive decorations bespoke to urban area

Festive decorations were in place across the LGA, including new festive street banners across Waverley banner network with theme Celebrate. Festive lighting was in place at Campbell Parade and Oxford Street Mall, including Christmas Tree and Menorah in Oxford Street Mall

Deliver annual program of public art

Final design for North Bondi Kids Pool artwork was completed and presented to the Public Art Committee. La Perouse artists supplied four concept designs for Bondi Pavilion Indigenous Public Art. Bondi Pavilion architects and Council staff are reviewing the designs for technical merit. Gujaga Foundation and La Perouse Land Council will select two concepts for detailed concept designs. Sites were identified for potential placement of a Pauline Menczer statue

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

60

THEME 2: PLACE

2.6 continued...

OUR STRATEGIES

2.6.6. Celebrate the heritage and character of our centres and heritage sites, and protect and enhance their character



Implement Heritage and Social Impact Assessment recommendations

ANNUAL ACTIVITY

Review Development Applications in line with Heritage and Social Assessment guidelines

STATUS

US PROGRESS COMMENTS



Updated heritage provisions related to Inter war residential flat building development and social impact assessment guidelines were integrated and implemented through the Waverley Development Control Plan 2022





Revise the Aboriginal Heritage study and prepare Management plans for all registered sites Initiate Aboriginal Heritage Study scoping including management of registered sites

Gap analysis based on previous study and studies in the development of the Coastal Parks Plan of Management are undertaken. The Gujaga Foundation is also working with Council on a Cultural Audit including reviewing current locations, names and information referencing Aboriginal cultures

Review heritage and character controls in strategic plans

Implement the Heritage Policy into the LEP



Work is underway to prepare project brief for Heritage Inventory Sheets preparation and finalise the Heritage Planning Proposal for gateway determination

Deliver key actions identified in the Cemetery Services Strategic Business Plan Develop Quinn Road memorialisation



Concept design was presented to Council. Project Manager will be appointed early 2023 to develop scope of stage 1 works and undertake construction. Tender with works is planned for delivery in 2023-24.

Implement innovative heritage navigation options and improve public amenity at Waverley Cemetery

New entry signage has been installed. Ten new significant grave signs will be installed early 2023. QR code to short video story for each grave will be developed

2.6.7. Promote opportunities for residents to increase the sense of wellbeing in high density environments





Provide a range of Arts, Culture and Events programs to promote local participation, engagement and exchange Explore program opportunities across Waverley precincts to activate spaces and promote local connections

Council undertook discussions with Charing Cross Precinct members on value of market fair day. Options to pursue an outdoor screening event is in place. However there is no appetite to close Bronte Road for an event

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

61

THEME 2: PLACE



Ensure public spaces, parks, open spaces and facilities have equitable access, are safe day and night, and meet community needs for recreation are well maintained

OUR STRATEGIES

2.7.1. Provide safe, accessible and diverse spaces and facilities for different users





FOUR YEAR ACTIONS

Provide safe, accessible spaces and facilitate physical activity for active and healthy lifestyles

ANNUAL ACTIVITY

recreation programs including activities lifestyle

Implement a range of for active and healthy

STATUS **PROGRESS COMMENTS**

115 active senior classes were organised with 2,145 attendees. Twenty school holiday programs were organised with 256 attendees

Maximise the use and access to public open recreation spaces and sports fields

Promote Council's sportsfields and facilities and investigate opportunities to achieve optimal use

Daily swap-overs of multipurpose courts enabled utilisation across three sports (basketball, tennis, netball). Council provided a range of school holiday programs to meet varying community interests

Deliver accessible community facilities and venues that cater for the diverse needs of the community

Promote Council's community venues and facilities and investigate opportunities to increase utilisation

Photography assets for venues were reviewed and updated. Council's venue hire webpages were revised to ensure accurate presentation of information. Feedback survey has been undertaken with hirers to gain further insight. Utilisation (both private hirers and community groups) has increased

2.7.2. Increase the capacity of existing active recreation spaces through embellishment and upgrade works





Implement the Open Space and Recreation Strategy action plan and the Inclusive play space study

Upgrade Waverley Park Playground and Fitness Station and two additional local pocket parks

Long lead items for the playground renewal have been ordered. Waverley Park works are scheduled to commence in Q3. Belgrave Street reserve and Olsow Street Reserve works are complete

2.7.3. Leverage opportunities to provide new and extended spaces in key locations





Provide public access to Hunter Park and activate Harley Place and Alfresco Dining in Hall Street.

Hunter Park design options are developed for consultation for public access.

Council resolved at its meeting in September 2022 to not proceed with Alfresco Dining in Hall Street as part of the Streets as Shared Spaces Program and instead explore opportunities as part of a streetscape upgrade with planning to commence in 2023.

Programming for Boot Factory and Normal Lee Place is progressing to commence construction for completion in mid 2023.

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

62

THEME 2: PLACE



Ensure sustainable transport infrastructure is easily accessible and provides climate friendly transport alternatives

OUR STRATEGIES

2.8.1. Deliver an innovative and integrated mass transport solution, as well as separated bike paths for the centre, with improved transport efficiency









FOUR YEAR ACTIONS

Prepare and implement a new Bike Plan and a new Walking Plan

Implement cycling infrastructure, bike paths and pedestrian safety projects

ANNUAL ACTIVITY

Undertake research, audits and engage the community to prepare the Bike Plan and Walking Plan

Continue to deliver Bondi Junction Cycleway and associated footpath upgrades

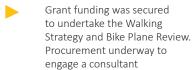
Deliver Glenayr Avenue Streetscape Upgrade and Tamarama Marine Drive pedestrian crossing

Engage stakeholders and analyse traffic, parking and other road data and analyses

Revise Car Share Policy and advocate with Transport for NSW/other service providers for improved access to

bus stops

STATUS **PROGRESS COMMENTS**



Remaining section of cycleway between St James Road and Centennial Park has been completed

Glenayr Avenue Streetscape upgrade and Tamarama Marine Drive pedestrian crossing projects are progressing well and are scheduled for completion in 2023

The Bondi Local Traffic Study is currently underway. Community consulation was completed in Q2 and consultancy works are continuing in Q3. The study is to provide an integrated parking and traffic solution

2.8.2. Encourage more shared vehicles (cars, bicycles, scooters) and electric vehicle charging









Facilitate alternatives to private car transport such as improved access to bus and car share vehicles

Develop an integrated

that addresses traffic,

parking and considers

neighbourhood and

place outcomes

transport solution

Discussions are underway with car share providers to implement additional car share spaces, particularly as a requirement of DA conditions on private land

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 112

THEME 2: PLACE



Manage traffic, transport and parking in a balanced way parking in a balanced way

OUR STRATEGIES

2.9.1. Leverage technologies and regulations to provide better transport and parking outcomes



FOUR YEAR ACTIONS

Effective management of Council car parks to optimise revenue and customer experience

Research and

implement cost-

effective technology,

policy and process

improvements and

prepare Smart Parking

Management Strategy

Review and monitor ongoing performance of new smart

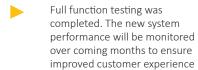
technologies at

Council car parks

ANNUAL ACTIVITY

Partner with NSW Government to provide real time parking availability via smart technology

STATUS **PROGRESS COMMENTS**



A trial in partnership with TfNSW is underway to apply sensors to on street disabled parking spaces that reports to a webpage. This will identify which disabled spaces are available (vacant) to facilitate easier access for disabled permit holders. The ParknPay app shows availability of paid parking

spaces and payment options in

Ensure residential and commercial parking areas are patrolled

Develop safe and

convenient access

by foot, bike or

public transport

to important

destinations

Patrol residential and commercial parking areas

Daily and weekly patrols are undertaken in parking areas. Of the 2,391 parking related complaints received in the last six months, 2,327 complaints were investigated and closed

the LGAr

2.9.2. Improve access to schools and local destinations by making it easier to walk, ride and catch public transport









Undertake research, audits and engage the community to prepare the Bike Plan and Walking Plan

Request for Quotation for the preparation of the Walking Strategy and Bike Plan Review to be issued and contractor engaged and commenced by Q3

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

64

THEME 2: PLACE



Build, maintain and renew well-designed, accessible and sustainable assets and infrastructure, to improve the liveability of neighbourhoods

OUR STRATEGIES

2.10.1. Ensure Council's infrastructure assets are operated, maintained, renewed and upgraded to meet the levels of service set by the community

FOUR YEAR ACTIONS

Implement the Strategic Asset Management Plan 6

ANNUAL ACTIVITY

Deliver annual actions in the SAMP Program

STATUS PROGRESS COMMENTS

The SAMP renewal works are underway. This is an ongoing program. Further analysis of storm damages from the April 2022 flood events has also been undertaken with further maintenance and renewal works scoped for the current and future financial years









2.10.2. Implement continuous improvement to achieve advanced maturity in asset management practices









Implement the Asset Management Improvement Plan as noted in SAMP 6

Deliver proactive maintenance activities to ensure all Council's civil infrastructure assets meet standards

Proactive maintenance activities were undertaken as per schedule. Works include fortnightly and monthly drain pit cleaning and inspections, Diamond Bay Coastal Walk audit and repairs, oiling park, street and public place furniture, regular audits of compliance decals, weekly cleaning and clearing of outdoor shower pits at our Beaches and regular replacement of faded and damaged street signs

> Maintenance plan for Waverley Cemetery is in development

Deliver annual SAMP building renewal program as part of the Capital Works Program



Delivery of program on track

Undertake an asset management maturity assessment Review asset data integrity

Data integrity review is underway in preparation for a fair valuation for the current financial year. This work includes asset inspections and financial

analysis

2.10.3. Manage Council property portfolio in a financially sustainable way, to optimise value through maximising investment yield, and deliver quality community outcomes

Implement priority actions identified in the Property Strategy 2020-2024

Implement commercial and social property portfolio management review recommendations

Commercial Property Review was completed. Recommendations will be presented at a Council briefing early 2023





STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

65

THEME 2: PLACE



Move towards a sustainable waste community and a circular economy

OUR STRATEGIES

2.11.1. Deliver best practices in waste and organics collection services and maximise diversion from landfill









FOUR YEAR ACTIONS

Develop and implement the Waverley Waste Strategy in accordance with the NSW Waste and Sustainable Materials

ANNUAL ACTIVITY

Design and deliver an optimal waste and recycling collection service for the Waverley Community, including a bestpractice service for collecting organics in Waverley

STATUS PROGRESS COMMENTS

Council recently confirmed timelines for the introduction of a trial FOGO service in 2024-25 and this will involve changes to our collection service.

Partner with Southern Sydney Regional Organisation of Councils(SSROC) to develop and carry out regional tender for general waste and organics processing

Council is continuing to work with SSROC councils to identify and develop strategic regional partnerships and contract alignment opportunities. Timeframes are planned to align with service requirements set by NSW State policy and existing contracts

Implement a waste management system for invehicle monitoring, route optimisation, improved customer service capabilities and real-time data capture

Implement in-vehicle monitoring of waste management system

Council is investigating waste management system options to implement the system in 2023-24

Continue to implement Recycling and Contamination Improvement Program

Roll out Recycling and contamination Improvement to mixed use development

Eight apartments are participating in the program

> Multi Unit Dwelling recycling improvement program has continued. Council continues to target problem residences to provide education and enforcement where required

Deliver the Compost Revolution Program

32 compost bins and worm farms were delivered to residents in Q1 and 135 in Q2

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

66

THEME 2: PLACE

2.11 continued...

OUR STRATEGIES

2.11.1. Deliver best practices in waste and organics collection services and maximise diversion from landfill







FOUR YEAR ACTIONS

Provide waste collection points and recovery programs for problem waste items

ANNUAL ACTIVITY

Provide recycling drop off locations or events for problem waste items

STATUS PROGRESS COMMENTS



Problem waste collection points and quarterly drop off events are underway.

Scheduled drop off events have been delivered in partnership with the City of Sydney and Woollahra Councils

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 116

THEME 2: PLACE



Keep public spaces clean and litter-free

OUR STRATEGIES

2.12.1. Reduce litter and Illegal dumping across Waverley through education and enforcement





FOUR YEAR ACTIONS

Deliver litter and illegal dumping education and enforcement program

ANNUAL ACTIVITY

Implement Waste in Public Place Policy and guidelines



PROGRESS COMMENTS

Policy and Guidelines have been adopted and will be implemented when resourcing is available

Organise illegal dumping education and ensure compliance



Council has partnered with Canterbury Bankstown and other Councils in the Regional Illegal Dumping Squad program. The RID Squad is actively patrolling in Waverley in conjunction with Council Officers

In partnership with the RID squad, Council delivered education and compliance activities continued in response to illegal dumping

Undertake beach litter audits



To be undertaken in Q3/Q4

2.12.2. Reliable and efficient public place







Deliver optimal public place waste infrastructure and services

Undertake public place bin location review

Council prepared a Litter Bin Infrastructure Strategy which informs Council's bin replacement

Public place bin audits were undertaken in response to the changing streetscape

Service and maintain public place bins



Bin repairs and replacements were completed as required

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

68



Theme 3: Performance

Our Performance theme focuses on Waverley being a well governed, transparent and financially sustainable organisation We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.

■ THEME 3: PERFORMANCE

Performance: our objectives

What will we focus on?

3.1



Community engagement opportunities

Create opportunities for the community to engage with council decision making, and ensure input is listened to and acted on where appropriate

3.2



Excellent Customer Experience

Deliver the Waverley community excellent customer service, with services delivered efficiently, and with innovation 3.3



Financial Sustainability and Resource Management

Ensure Waverley Council is financially sustainable, and manages resources, assets and contracts effectively

3.4



Governance, Capacity and Capability

Govern Waverley Council well, and build culture, capability, capacity, systems and processes to deliver services to the community 3.5



Resilient Economy

The local economy is resilient and thriving, providing a diverse offering of services and opportunities for employment (including economic contribution of visitors) 3.6



Smart and Innovative

Waverley is a smart, safe and connected city of the future that fosters innovation

SIX MONTHLY REPORT JUL-DEC 2022

THEME 3: PERFORMANCE









Performance: strategies

How will we achieve our focus?



Create opportunities for the community to engage with council decision making, and ensure input is listened to and acted on where appropriate

OUR STRATEGIES

3.1.1. Ensure those who are impacted by, or have an interest in. a decision or initiative of Council have an opportunity to engage



FOUR YEAR ACTIONS

Implement Community **Engagement Policy** and Strategy 2021

ANNUAL ACTIVITY

Partner with community groups, and other agencies to engage hard to reach groups on decisions impacting the community

STATUS **PROGRESS COMMENTS**

Different target segments and methods of engagement are included in the Community **Engagement Strategy**

Develop a community engagement campaign that responds to community needs on Council processes, decision making and critical issues

Response to community needs are integrated into the Community **Engagement Strategy**

Organise staff training to enable staff across the organisation implement more effective engagement tools and practices



IAP2 training has been organised for relevant staff. Position based training requirements will be reviewed to enhance engagement capacity within the organisation

Engage Precinct committees on strategic issues



Precincts continued to be engaged on strategic issues such as the draft Waverley Development Control Plan 2022(WDCP), Hall Street one way pilot proposal, Birrell Street upgrade, Bondi Traffic Study, Charing Cross Streetscape upgrade, Draft Tree Management Policy, Coastal Reserves Plan of Management, Waverley Library Strategic Plan and the Barracluff Park Dog Management options. Feedback from the Precincts during the reporting period has continued to be very positive on the effectiveness of engaging through zoom meetings including the flexibility it provides allowing greater participation from a wider group of people. Face to face meetings were organised on a need basis.

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

71

■ THEME 3: PERFORMANCE

3.1 continued...

OUR STRATEGIES FOUR YEAR ACTIONS PROGRESS COMMENTS ANNUAL ACTIVITY STATUS 3.1.1. Ensure those who Implement Develop a proposal The Combined Precinct group are impacted by, or have Community that outlines a discussions are in progress to Engagement Policy an interest in, a decision process to enable determine the preferred option or initiative of Council and Strategy 2021 **Combined Precincts** for progressing this project. have an opportunity group to host public Options will be considered further in 2023 to engage forums -O- LI 3.1.2. Ensure our Implement Explore a range A range of methodologies were engagement practices Community of engagement identified and integrated into **Engagement Policy** are accessible and methodologies and the Community Engagement inclusive and Strategy 2021 channels that suit Strategy diverse needs of our community Invest in emerging The Hive was onboarded as platforms to improve Waverley's Have Your Say access and inclusion platform 3.1.3. Continual Improve data sources Establish Communication dashboards development of an and analytics via communication were prepared and presented to organisational culture Waverley customer/ dashboards to the Executive Leadership Team focused on best practice audience evaluation capture audience and Council community engagement processes reach and impact to support evidencebased decision making



CM/7.1/23.02- Attachment 1 Page 121

THEME 3: PERFORMANCE



Deliver the Waverley community excellent customer service, with services delivered efficiently, and with innovation

OUR STRATEGIES

3.2.1. Implement **Customer Experience** Strategy to enhance customer experience across all business areas





FOUR YEAR ACTIONS

Provide consistent level of customer experience tailored to suit the location, service and/or interaction

ANNUAL ACTIVITY

Develop and implement valuesbased customer experience training program tailored to level of customer interaction and responsibility within the organisation

STATUS **PROGRESS COMMENTS**

Initial discussions on online Customer Experience training for all staff and group training for front-line staff are in progress

Trial hybrid customer experience model as part of Bondi Pavilion restoration



Bondi Pavilion Welcome Centre is fully staffed and offering Council services over seven days

Review all current service level agreements for service requests to ensure they meet operational requirements and provide clear guidance to customers



The service review framework will inform the customer journey mapping program

Implement Complaints Management Framework and monitor compliance with procedures

Streamline complaints management process and use data and analytics to inform service improvements



Council endorsed the Complaint Handling Policy at its meeting in September 2022. New Complaint Handling Procedures were made available to staff to provide guidance on capturing and resolving complaints. Monthly complaints and issues management report is presented to the Executive Leadership Team

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

73

THEME 3: PERFORMANCE



Ensure Council is financially sustainable, and manages resources, assets and contracts effectively

OUR STRATEGIES

3.3.1. Prepare, implement and monitor a suite of Integrated **Planning and Reporting** documents that respond to community needs and organisational capacity









FOUR YEAR ACTIONS

Develop and maintain a suite of integrated corporate plans that meet legislative requirements including resourcing strategies and other plans

ANNUAL ACTIVITY

Undertake Council's Integrated Planning and Reporting (IPR) activities that align with legislative requirements and provide community engagement opportunities

STATUS

PROGRESS COMMENTS

The Six Monthly Progress Report for the period January 2022-June 2022 was prepared and presented to the Council at its meeting in August 2022. The Annual Report 2021-22 was presented to Council at its meeting in November 2022. Work has commenced on the next iteration of the Operational Plan.

Implement Long Term Financial Plan [LTFP 6 (2022-2033)] and monitor budget on a regular basis

Undertake annual review of LFTP, quarterly budget review and monthly budget performance reports

The Executive Leadership Team reviewed budget performance reviews on a monthly and quarterly basis. The Q1 Budget Performance Review was presented to the Council at its meeting in November 2022. The 2023-24 budget

November 2022

Implement the Workforce Plan 2022-2026

Implement priority actions in the Workforce Plan such as diverse workforce, tenure, wellbeing and age profile

Workforce Plan implementation has commenced. Priority projects such as the capability framework, performance management framework, learning and development and health and safety programs are in progress

planning process commenced in

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 123

THEME 3: PERFORMANCE

3.3 continued...

OUR STRATEGIES

3.3.2. Deliver long-term financial, environmental and economic programs that improve financial and environment sustainability







FOUR YEAR ACTIONS

Embed financial and environment sustainability across the organisation

ANNUAL ACTIVITY

Undertake a strategic review on user fees and charges focused on fees, cost of service, and subsidies

STATUS PROGRESS COMMENTS

The 2023-24 Pricing Policy, Fees and Charges planning and setting approach was reviewed and endorsed by the Executive Leadership Team in November 2022 and review process is currently underway across the organisation

Assess cost and benefit and affordability criteria in all business and operational decisions This project aligns with the Organisational Service Review Project which is scheduled for Q3 and Q4

Deliver Second Nature in Council's policies, culture and values

Sustainability is a key project in Council's Plan on a Page, and the implementation plan and report is drafted to be implemented in 2023

Implement the Contract Management Policy and Guidelines to optimise value for money and deliver quality services to the community

Implement NSW Audit Office recommendations to improve procurement practices

Council undertakes continuous improvement of its procurement practises in line with the NSW Audit Office recommendations. The Procurement Policy and Procedures implementation is in progress. Contract Management Policy preparation is in progress

Embed sustainable procurement into our activities consistent with Council's sustainability commitments

Integrate best practice procurement methodologies to ensure fair, objective and transparent procurement of goods and services

The Procurement Policy and Procedures implementation is in progress. The policy and guidelines have incorporated the fair, objective, transparent and sustainability elements

3.3.3. Deliver and review services to increase value for money





Develop and implement a Service Review Framework to deliver efficient, effective and customer focused services

Develop a Service Review Framework and approach in line with Australian **Business Excellence** Framework

Undertake priority service reviews

An approach to Service Reviews is currently being developed and has been presented to the Executive Leadership Team. This is planned to be rolled out to senior leaders in February/ March 2023.

Planned for early-mid 2023 following roll out of the service review data pack to senior leaders and collation of service data.

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

75

THEME 3: PERFORMANCE



3.4

Govern Waverley Council well, and build culture, capability, capacity, systems and processes to deliver services to the community

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS Review and update Council adopted a new Code 3.4.1. Promote Prepare and an organisational implement the relevant governance of Conduct and Councillor environment Governance policies, including Expenses and Facilities Policy that encourages Framework Code of Conduct and at its meeting on 13 December professionalism, Councillor Expenses 2022. The Executive Leadership sustainability, integrity and Facilities Policy Team adopted a new Legislative and ethical conduct Compliance Policy Review and update Review of processes currently relevant GIPA underway including information processes, including currently available on DA tracker. Work is continuing on open access/ proactive release proposed update to processes programs **Review Council** Work is underway to make Committee Charters information related to each Committee on Council website. Traffic Committee Charter is currently being reviewed The Assets Disposal Policy and Promote good Review and update financial governance, financial policies, Procedures were reviewed internal control systems, procedures and endorsed by the Executive and risk mitigation and business Leadership Team practices processes to improve financial compliance and risk mitigation Implement an Conduct a business Business continuity exercise is scheduled for completion in Q3/ enterprise risk continuity exercise management based on a major Q4 of the financial year framework disruption of operations at one of Council's sites to identify and make refinements to business continuity plans

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 125

■ THEME 3: PERFORMANCE

3.4 continued...

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS 3.4.2. Uphold a Prepare and Implement Fraud 52% of actions from commitment to implement the and Corruption the program have been accountable and Governance Prevention Program implemented. Priority actions transparent Framework implemented include roll decision making out of compulsory Fraud and Corruption Prevention training for staff and review of policies to include reference to Fraud and Corruption and review of Enterprise Risk Framework Promote and Work is in progress to promote inform community Council meetings and to develop a Council meeting on key decisions wrap-up summary on Council's affecting community through different website after each Council communication meeting, including a short video channels summarising the main decisions Provide Councillors, Council organised the senior management Independent Commission and all staff with Against Corruption- Prevention the necessary training for staff. E-learning module on fraud and training, tools and understanding corruption was rolled out to all to meet their staff. New Directors completed responsibilities induction training Meet legislative Prepare all financial Council prepared and published requirements for reports required its 2021-22 Financial Statements financial reporting by legislation signed by the Audit Office in or requested October 2022 by government departments and agencies

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

THEME 3: PERFORMANCE

3.4 continued...

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS 3.4.3. Promote a safe Develop and Prepare Performance Performance Management and healthy workplace implement a Total Management Framework drafting is in that rewards a culture Rewards Framework Framework progress and will be presented to the Executive Leadership of high performance Team in 2023 New Directors attended a two Develop Leadership Development day off site leadership workshop. Program for senior Leadership development plans leaders and front-line were prepared for Executive leaders Managers and coaching sessions are continuing Implement health Health and Safety programs and safety programs organised include health and activities expos, Swim Skills program and WHS Risk Management and Responsibilities training for Executive Managers, Managers and Supervisors 3.4.4. Continue to build Implement the Establish employee Work is in progress to review capacity and capability Capability Framework development plan position descriptions of staff and improvement of our people and across Council and introduction Council to deliver strategies to address of Capability Framework services to our skill gaps and build Community capability 3.4.5. Provide fit for Deliver the ICT Undertake demand Procurement has commenced. purpose technology Modernisation assessment Expression of Interest was and tools to enable and commence issued in December 2022 with Program service delivery that procurement process expected deadline of February is community and 2023. Requirements for the request for quotation has been customer centric initialised

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 127

THEME 3: PERFORMANCE



3.5

The local economy is resilient and thriving, providing a diverse offering of services and opportunities for employment (including economic contribution of visitors)

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS **PROGRESS COMMENTS** 3.5.1. Improve Prepare and Develop digital Council considered Innovation Waverley's post implement an infrastructure, Roadmap at its meeting in COVID-19 economic innovation roadmap capacity building December 2022. The document resilience through will be placed on public partnerships innovation and leadership exhibition in Q3 and governance programs to support businesses 3.5.2. Position Deliver businesses Deliver a grants The Executive Leadership Team Waverley as a future services and platform and adopted the Grants Procedure business destination activation activities workshop for the and Grant Guru was subscribed and promote local business community. across Waverley businesses Deliver recognition Organise ongoing Council organised the Business for excellence in local business awards to Awards in December 2022. A business programs recognise businesses total of 14 sponsors participated totalling \$20,000 sponsorship or in kind support. More than 100 submissions were received for 11 award categories. 185 people attended the event 3.5.3. Support and Implement the Develop new Visitation Panel meetings were enhance the visitor Waverley Sustainable held. Represented Waverley on products and economy Visitation Strategy services for visitors Bondi to Manly Walk Panel and 2019-2024. organised Wayfinding signage

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 128

79

for the Bondi to Manly Walk

THEME 3: PERFORMANCE



Waverley is a smart, safe and connected city of the future that fosters innovation

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS **PROGRESS COMMENTS** 3.6.1. Improve and Research, analyse Release relevant Business guides, business increase the quality and and promote a business data webinars and resources quantity of data shared range of data and sources to inform and information related to in the local business trends that monitor decision making occupancy audits were made community the local economy available. Occupancy rate of above 90% was maintained for ground floor commercial across the LGA 3.6.2. Facilitate and Position business Partner and pilot a A Draft Expression of Interest grow innovative spaces incubator as an program with a civic for a Thinker in Residence at the for business incubation innovative hub for focus Boot Factory has been prepared and knowledge transfer local community All projects are evaluated at the 3.6.3. Enhance Maximise the use of Integrate evaluation communication and existing engagement framework for end of consultation engagement channels to tools such as Have various programs improve service delivery Your Say with Have Your Say 3.6.4. Deliver and Implement Local Launch online This activity is scheduled for platform for digitised facilitate access to Studies Digitisation action in Q3 and Q4 Strategy emerging technologies local studies assets and library collections in fit for purpose digital Prepare and Undertake Work is underway to prepare and physical spaces feasibility study for implement the the Library Strategy. Community Waverley Library refurbishment of Consultation was undertaken in flexible library spaces Strategy November and December 2022. to ensure future fit The Library Strategy will inform for purpose the feasibility study and plan for current and emerging digital infrastructure for public use Develop a plan Work is underway to prepare for current and the Library Strategy. Community emerging digital consultation was undertaken in infrastructure for November and December 2022. The Library Strategy will inform public use the feasibility study and plan

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.02- Attachment 1 Page 129

80

for current and emerging digital infrastructure for public use



GET IN TOUCH 9083 8000 info@waverley.nsw.gov.au waverley.nsw.gov.au

CUSTOMER SERVICE CENTRE 55 Spring St, Bondi Junction, NSW 2022

REPORT CM/7.2/23.02

Subject: Quarterly Budget Review (Q2) - December 2022

TRIM No: A03/0346

Author: Teena Su, Executive Manager, Finance

Director: Tara Czinner, Director, Corporate Services



RECOMMENDATION:

That Council:

1. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that the projected financial position of Council is satisfactory.

2. Adopts the variations to the 2022–23 operating and capital budgets in accordance with the attachments to the report.

1. Executive Summary

The local economy has returned from the COVID-19 disruptions better than we initially anticipated. We benefited from an upward increase for several income lines. However, high inflation (7.8% for the December quarter) and supply chain disruptions continue to impact Council's project costs and delivery. Council staff have reassessed the impacts on program projects and amended the 2022-23 budget where necessary.

Following the Q2 2022–23 budget review, Council's Q2 proposed budget was estimated to generate a total income of \$162.57m and to spend \$175.32m, which resulted in the use of reserves totalling \$12.74m to deliver the planned expenditure program within a balanced budget for 2022–23 financial year.

The following amendments are proposed:

- Increased operating income by \$1.81m.
- Increased operating expenses by \$0.60m.
- Decreased capital income by \$1.76m and increased capital expenses by \$2.15m.
- Increase reserve requirement of \$2.69m (allocated in line with the Reserves Strategy).

The Q2 budget forecasts a balanced budget and a positive operating performance ratio of 0.87% for 2022-23 financial year.

2. Introduction/Background

As part of the Integrated Planning and Reporting Framework for NSW Local Government, the Office of Local Government has a set of minimum reporting requirements for councils. These reporting requirements have been put in place to assist councils to facilitate progress reporting against the original and revised annual budgets. Reporting is required at the end of each quarter.

Collectively, these documents are known as the Quarterly Budget Review Statement (QBRS). Quarterly reports are required to be submitted at the end of each quarter to Council in accordance with the relevant legislation, section 203 of the *Local Government (General) Regulation 2021*, and that the responsible accounting officer of the Council prepares and submits to Council a Budget Review Statement that indicates the latest estimates of income and expenditure for the current financial year. The QBRS must include, or be accompanied by:

- A report as to whether or not the responsible accounting officer believes that the Statement indicates that the financial position of the Council is satisfactory, having regard to the original estimates of income and expenditure.
- If that position is unsatisfactory, recommendations for remedial action.

3. Relevant Council Resolutions

Nil

4. Discussion

The December Quarterly Budget Review forecasts an increase in income by \$0.05m to \$162.57m. It is comprised of a \$1.81m increase in operating income and a \$1.76m reduction in capital income. It also forecasts a total increase of \$2.74m in expenses, this is comprised of \$0.60m increase in operating expenses, \$1.54m increase from the capital works program and a \$0.61m increase from other capital expenses. These have revised the expense program to \$174.86m, (\$175.32m including loan principal repayment) for FY2022–23.

The following table provides a comparison of the Council's forecast position between the current budget and Q2 proposed budget and actuals (including commitments) for the second quarter to 31 December 2022.

Table 1. Comparison of current approved budget and Q2 proposed budget.

Table 1 - Q2 Proposed Budget – '000	Original Budget	Current Budget	Q2 Amendments	Q2 Proposed Budget	Q2 Changes %	Actual (incl. Commitments) 31 December 2022	Note
Estimated Income	158,062	162,521	53	162,574	0.0%	109,216	
Operating Income	140,828	143,078	1,860	144,938	1.3%	105,565	1
Capital Income	17,234	19,443	(1,807)	17,636	(9.3%)	3,651	2
Estimated Expenses	(163,548)	(172,576)	(2,743)	(175,318)	1.6%	(107,250)	
Operating Expense	(118,828)	(121,078)	(595)	(121,673)	0.5%	(70,346)	3
Capital Works Program	(37,918)	(45,591)	(1,535)	(47,126)	3.4%	(33,604)	4
Other Capital Expense	(6,343)	(5,447)	(612)	(6,060)	11.2%	(3,071)	5
Loan Repayment	(460)	(460)		(460)	0.0%	(228)	
Net Income / (Expenses)	(5,486)	(10,055)	(2,690)	(12,744)	26.8%	1,966	
Reserve Funds	5,486	10,055	2,690	12,744	26.8%	(7,977)	6
Net Result - Surplus/(Deficit)	0	0	0	0		(6,011)	

(Excluding depreciation expense)

Operating income

Operating income (excluding capital works income and proceeds from the sale of assets) increased by \$1.81m, mainly attributed to the following changes:

User charges increased by \$0.52m mainly due to:

• \$0.39m increase in sale of cemetery rights and interment fees due to better-than-expected results as at December.

- \$0.22m increase in service utility fees and road opening permits due to restoration work contract higher than expected.
- \$0.05m increase in commercial waste income due to increase in fees and charges.
- \$0.21m decrease in sponsorship fees due to actual trend to December lower than expected.

Other revenue increased by \$0.01m mainly due to:

- \$0.11m decrease in commercial rental due to Council's decision not to increase rents.
- \$0.12m increase in sundry income due to money received from Transport for NSW.

Operating grants increased by \$0.40m mainly due to:

- \$0.17m increase in State grant for Active Transport (\$0.1m) and Street as Shared Spaces program (\$0.07m).
- \$0.12m increase in salary grants for early education centres.

Investment income increased by \$0.94m due to higher-than-expected interest rates.

Capital income

Capital income reduced by \$1.76m:

\$1.76m decrease in grants and contributions for the capital works program.

Operating expenses

Operating expenses (excluding capital expenditure) increased by \$0.60m, mainly attributed to:

- Employee costs (including agency temporary hires), which decreased by \$0.77m due to vacancies.
- Materials and contracts (excluding agency temporary hires)m, which increased by \$1.55m, mainly due to:
 - \$0.70m increase in legal costs predominantly due to Bondi Pavilion tenancy fit-out contribution and compensation.
 - \$0.40m increase in contractors mainly due to restoration works contract higher than expected (by \$0.22m). Failing lights in Campbell Parade \$0.06m, and \$0.07m increase for additional EV signage costs for electric vehicles.
 - \$0.17m increase in consultants and technical assistance mainly due to online waste and parking permits (\$0.06m), Active Transport (\$0.10m grant funded).
 - o \$0.12m increase in consultant legal due to unexpected complaint investigation.

Other expenses increased by \$0.18m, mainly due to:

- \$0.12m increase in waste disposal costs for commercial waste.
- \$0.06m decrease in advertising cost across the organisation.

Capital works program (Attachments 2 and 3)

The Capital Works Program proposes amendments to 27 projects. These amendments will result in a net increase in program expenditure by \$1.54m to \$47.13m following a reassessment of the project work

delivery schedule and other priorities. The Q2 amendments include an \$1.48m projects costs deferrals to the next financial year 2023-24.

The Q2 capital works program review resulted in a decrease in revenue (\$1.76m), increase in use of reserves fund (\$3.14m), and an increase in the use of general fund (\$0.15m).

The table below provides a summary of expense changes to the capital works program:

Table 2. Expense changes to capital work program.

Capital Works Program - Q2 Amendments '000	No of Projects	Amount \$'000 (Increase)/Decre ase)
Project cost reduction/Not going ahead	5	186
Project cost defer to 2023/24	3	1,475
Project cost increase/Correction	11	(1,825)
New Project	3	(851)
Funds brought forward (LTFP)	5	(520)
Total	27	(1,535)

Significant changes to these projects include:

Building infrastructure

\$0.23m decrease in building infrastructure projects mainly due to:

- \$0.15m increase in Bondi Bathers SLSC to \$0.25m. It is a multi-year project, and the fund is brought forward from 2023/24 as the design contract work progressed ahead of the anticipated schedule.
- \$0.10m increased in Bronte Surf Club and Community Facilities to \$0.60m brought forward from 2023-24 to cover ongoing design contract.
- \$0.10m increase in Bronte Pump House Upgrade and Pump Replacement to \$0.14m brought forward from 2023-24 to cover the next stage of the project.
- \$0.75m of work deferred to next financial year 2023-24 for the 2A Edmund Street (social housing) redevelopment due to tender still in progress and commencement postponed to quarter 3 of 2022/23 financial year.
- \$0.10 increase in Bondi Lifeguard Facilities Upgrade to \$0.90m due to escalation costs and variation changes.

Public domain infrastructure:

\$0.15m decrease in public domain projects mainly due to:

- \$0.13m of work deferred to next financial year 2023–24 for Waverley Cemetery renewal and enhancements.
- \$0.05m decrease in rockfall remediation.

Road infrastructure:

\$1.97m increase in road infrastructure projects mainly due to:

• \$1.27m increase in Bondi Junction Cycleway/Streetscape Upgrade due to the agreed scope for the final stage at the bus depot and associated works. The cost increase is funded by an additional grant (\$700k) and voluntary planning agreement reserve (\$567k).

- \$0.50m for Birrell Street rehabilitation project. It is a new project and fully grant-funded.
- \$0.30m for Macpherson Street and St Thomas Street Pedestrian Crossing Project. It is a new project and fully grant-funded.
- \$0.06m for Queens Park Road Shared Path Project. It is a new project and fully grant-funded.
- \$0.60m of work deferred to next financial year 2023–24 for 2020-21 road construction (Curlewis Street-Campbell Parade to Wellington Street).
- \$0.18m increase in 2022-23 road construction (Glenayr Avenue-Warners Ave to beach) due to escalation costs and latent conditions.
- \$0.10m increase in York Road Slip Lane, due to escalation costs and latent conditions.
- \$0.10m increase in Charing Cross Streetscape Upgrade brought forward from 2023-24 to cover ongoing design contract.
- \$0.06m increase in SAMP 5 renewal roundabouts/speedhumps due to escalation costs and latent conditions.

Recreational and public spaces

No change in recreational and public spaces projects.

Sustainability Infrastructure:

\$0.06m decrease in sustainability Infrastructure projects mainly due to:

- \$0.04m decrease in facilities sustainable energy upgrades for social housing solar due to project not going ahead.
- \$0.02m saving in North Bondi gross pollutant trap, as project completed.

\$47.13m of capital works program projects will be delivered in this financial year following the Q2 review. The following table shows how the revised Capital Works Program is funded.

Table 3. Funding of revised capital works program.

Capital Works Program - Funding Sources '000	Current Budget	Q2 Proposed Budget	Q2 Amendments- Increase/(Decrease)
Expenditure	45,591	47,126	1,535
Funding Sources:			
Grants and Contribution	15,145	13,390	(1,756)
External Restricted Reserves	6,963	7,942	979
Internal Restricted Reserves	19,279	21,443	2,165
General Fund	4,203	4,351	147
Total Funding Sources	45,591	47,126	1,535

Other capital expense

Other capital expenses increased by \$0.61m mainly attributed to the following:

• \$0.58m increase in other capital purchases for contract variations for the Bondi Pavilion Story Room, Welcome Centre and tenancy shops fit-out works. These cost variations are funded from general fund (\$405k) and \$7.12 reserve (\$179k).

• \$0.03m increase in other capital expenses mainly due to purchasing of barriers (boulder and fence) for outdoor seating areas in Bondi Pavilion shops.

The Q2 review proposed no change to the 2023-23 plant replacement program.

Table 5. Fleet replacement program.

2022/23 Budget Plant Replacement Program	2022/23	Current Approved Budget	Q2 Amendments			D Act (Inc. nitments)	2022/23 Q2 Projected Budget		
	Qty	\$	Qty	\$	Qty	\$	Qty	\$	
Passenger Vehicle	11	403,426			8	396,491	11	403,426	
Light Commercial Vehicle	24	865,695			13	608,042	24	865,695	
Truck Fleet	5	1,160,048					5	1,160,048	
Specialised Equipment	18	2,126,249			3	409,042	18	2,126,249	
Total	58	4,555,418		-	24	1,413,575	58	4,555,418	

Reserves

As a result of the proposed Q2 income and expenditure budget amendments, an increase of \$2.69m reserve funds requirement is proposed. Application of the reserve funds for the proposed Q2 expenditure program is within the principle of the Reserves Strategy. A total of \$12.74m in reserve money has been applied to fund the revised FY 2022–23 budget. The reserves balance is projected to be \$103.54m as at 30 June 2023.

Financial performance measures

The following financial performance measures indicate that Council meets all six of the OLG Performance Measures from Q2 proposed budget.

Table 6. Financial performance measures.

	Forecasted indicator		Benchmark
Key Performance Indicators:	30-Jun-23		
1. Operating Performance Ratio	0.87%	1	>0.00%
This ratio measures Council's achievement of containing operating expenditure within operating revenue.			
2. Own source operating revenue ratio	85.39%	1	>60.00%
This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contribute to the contribute of the contribute o			
3. Unrestricted current ratio	3.92	✓	>1.50x
To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities c			
4. Debt service cover ratio	47.68	1	>2.00x
This ratio measures the availability of operating cash to service debt including interest, principal and lease payments			
5. Rates, annual charges, interest and extra charge outstanding percentage	4.00%	✓	<5.00%
To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts			
6. Buildings and Infrastructure renewals ratio	206.20%	1	>=100.00%
To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating			
Note. Asset fair valuation adjustment and net gain on asset disposal are excluded in the above calculations.			

Income and expense performance as at 31 December 2022

Figures 1 and 2 below illustrate the income and expense performance for the three months of the year ending 31 December 2022 compared to the Q2 proposed budget for the year ending 30 June 2023.

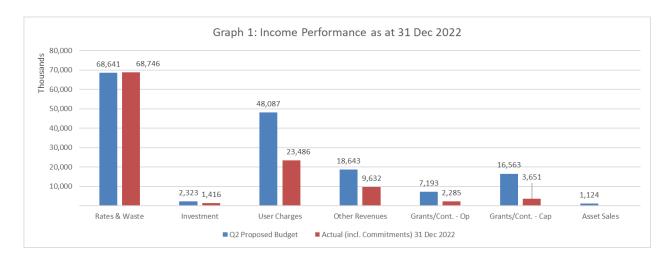


Figure 1. Income performance.

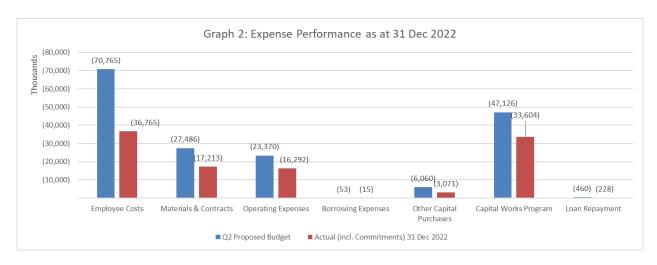


Figure 2. Expense performance.

See Attachment 4 for Directorates' Q2 budget performance as at 31 December 2022.

5. Financial impact statement/Time frame/Consultation

Council is required under section 203 of the *Local Government (General) Regulation 2021* to, no later than two months after the end of each quarter, prepare and submit a reviewed budget statement showing, by reference to the estimate of income and expenditure which is set out in the operational plan, a revised estimate of the income and expenditure.

6. Conclusion

Council's Executive Manager, Finance, as the responsible accounting officer, advises that Council's overall projected financial position is satisfactory.

- 1. 3. Attachments
- 1. Q2 Quarterly Budget Review Statement 4.
- 2. Q2 Revised Capital Works Program J.
- 3. Q2 Revised Capital Works Program Funding J.
- 4. Q2 Budget Statement For Council and by Directorate <a>\bullet\$.

Attachment 1 - Q2 QBRS Statement

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Council Meeting 21 February 2023

þ		page
1.	Responsible Accounting Officer's Statement	2
2.	Income & Expenses Budget Review Statement's	3
3.	Capital Budget Review Statement	6
4.	Cash & Investments Budget Review Statement	8
5.	Key Performance Indicator (KPI) Budget Review Statement	10
6.	Contracts & Other Expenses Budget Review Statement	13

Page 1

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2021:

31 December 2022

It is my opinion that the Quarterly Budget Review Statement for Waverley Council for the quarter ended 31/12/22 indicates that Council's projected financial position at 30/6/23 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:		Date:
	Teena Su	
	Responsible Accounting Officer	

Page 2

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Income & Expenses Budget Review Statement

Budget review for the quarter ended 31 December 2022

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2022/23	Approved Cl Carry Forwards	nanges Sep QBRS	Revised Budget 2022/23	Variations for this Dec Qtr	Notes	Projected Year End Result	Actual YTD figures
Income	CO C44			60.644			60.644	60.746
Rates and Annual Charges	68,641		4 607	68,641	500		68,641	68,746
User Charges and Fees	45,870		1,697	47,567	520	1	48,087	23,486
Interest and Investment Revenues	956		432	1,387	935	2	2,323	1,416
Other Revenues	19,649		(1,015)	18,635	8	3	18,643	9,632
Grants & Contributions - Operating	5,711		1,136	6,848	396	4	7,244	2,285
Grants & Contributions - Capital	15,969	3,560	(1,210)	18,319	(1,807)	5	16,512	3,651
Net gain from disposal of assets	1,265		(141)	1,124			1,124	
Total Income from Continuing Operations	158,062	3,560	899	162,521	53		162,574	109,216
Expenses								
Employee Costs	71,309		450	71,758	(993)	6	70,765	35,927
Borrowing Costs	53			53			53	15
Materials & Contracts	19,750		557	20,307	732	7	21,038	9,274
Depreciation	21,998			21,998			21,998	•
Legal Costs	935		14	949	745	8	1,694	459
Consultants	3,479		984	4,463	290	9	4,753	1,555
Other Expenses	23,303		245	23,548	(178)	10	23,370	11,490
Total Expenses from Continuing Operations	140,826		2,250	143,076	595		143,671	58,719
Net Operating Result from Continuing Operations	17,236	3,560	(1,351)	19,445	(543)		18,903	50,496
Net Operating Result from All Operations	17,236	3,560	(1,351)	19,445	(543)		18,903	50,496
Net Operating Result before Capital Items	1,267		(141)	1,127	1,264		2,391	46,846

Page 3

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Income & Expenses Budget Review Statement Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes	Details
1	Favourable change of \$0.5m to User Charges and Fees due to following reasons:
	\$0.39m increase in Sale of Cemetery Rights and Interment Fees due to better than expected results as at December.
	\$0.22m increase in Service Utility Fees and Road Opening Permits due to Restoration work contract higher than expected.
	\$0.05m increase in commercial waste income due to Fees & Charges YTD actual tracking higher than the budget.
•	\$0.21m decrease in Sponsorship Fees due to actual trend to December lower than expected.
2	Favourable change of \$0.9m to interest and investment revenues due to higher than expected interest rate
3	Favourable change of \$0.08m to other revenues due to following reasons:
	\$0.11m decrease in Rental Commercial due to Council decision not to increase rent in line with Council policy. \$0.12m increase in Sundry income due to RMS money received.
4	Favourable change of \$0.4m to Grants & Contributions - Operating due to
7	\$0.17m increase in State Grant for Active Transport (\$0.1m) and Street as Shared Spaces program (\$0.07m).
	\$0.12m increase in Salary Grant for Early Education Centre.
5	Unfavourable change of \$1.8m to Grants & Contributions - Capital due to following reason:
	\$0.18m reduction from capital works grant mainly due to projects deferrals to future year.
6	Favourable change of \$1.0m to Employee Costs is due to vacancies.
7	Unfavourable change of \$0.73m to Materials & Contracts is due to following reasons:
	\$0.40m increase in Contractors mainly due to Restoration Works contract higher than expected (by \$0.22m).
	Failing Lights in Campbell Parade \$0.06m, and \$0.07m increase for additional EV signage costs for Electric Vehicles.
8	Unfavourable change of \$0.75m to Legal Costs is mainly due to \$0.70m increase in Surfish fit out contribution and compensation.
9	Unfavourable change of \$0.29m to Consultants is mainly due to following reason:
	\$0.17m increase in Consultants & Technical Assistance mainly due to online waste and parking permits (\$0.06m),
	and Active transport (\$0.10m grant funded).
10	\$0.12m increase in consultant legal due to unexpected complaint investigation. Favourable change of \$0.18m to Other Expenses is mainly due to following reason:
10	\$0.12m increase in waste disposal costs for commercial waste on YTD trend.
	\$0.06m decrease in DA advertising as costs are centralised under GMU's budget.
	wo.oom deorease in DA advertising as costs are centralised under Olivo's budget.

Page 4

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Capital Budget Review Statement

Budget review for the quarter ended 31 December 2022

Capital Budget - Council Consolidated

(\$000/a)	Original	Ammunus d Cl		Revised	Variations	Nichola	Projected	Actual
(\$000's)	Budget 2022/23	Approved Cl Carry Forwards	nanges Sep QBRS	Budget 2022/23	for this Dec Qtr	Notes	Year End Result	YTD figures
Capital Expenditure		,	35p 4233					
New Assets								
- Plant & Equipment	5,125	101	(499)	4,726			4,726	281
- Land & Buildings	4,830	413	(229)	5,014			5,014	163
- Roads, Bridges, Footpaths	2,220	571		2,791	1,382	1	4,173	3,366
- Other	1,550	196	(1,346)	399	(60)	2	339	9
Renewal Assets (Replacement)								
- Plant & Equipment								
- Land & Buildings	8,196	2,195	4,589	14,981	1,137	3	16,118	10,124
- Roads, Bridges, Footpaths	13,318	3,879	(2,401)	14,796	(260)	4	14,536	4,388
- Other	9,021	995	(1,687)	8,330	(52)	5	8,278	1,175
Loan Repayments (Principal)	460			460			460	228
Total Capital Expenditure	44,720	8,350	(1,573)	51,498	2,147	-	53,645	19,735
Capital Funding								
Rates & Other Untied Funding	4,936		(1,662)		809		4,083	5,250
Capital Grants & Contributions	10,768	3,560	818	15,146	(1,805)		13,340	1,826
Reserves:								
- External Restrictions/Reserves	7,386	1,337	764	9,487	979		10,466	2,577
- Internal Restrictions/Reserves	20,365	3,454	(1,353)	22,466	2,165		24,631	10,082
New Loans								
Receipts from Sale of Assets								
- Plant & Equipment	1,265		(141)	1,124			1,124	
- Land & Buildings								
Total Capital Funding	44,720	8,350	(1,573)	51,498	2,147		53,645	19,735
Net Capital Funding - Surplus/(Deficit)	-	-	-	-	-			(0)

Page 5

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Capital Budget Review Statement Recommended changes to revised budget

Budget Variations being recommended include the following material items:

sign contract.
still in progress and
stage of the project.
· · · · · · · · · · · · · · · · · · ·

Page 6

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Cash & Investments Budget Review Statement

Budget review for the quarter ended 31 December 2022

Cash & Investments - Council Consolidated

Cash & investments - Council Consolidated								_
(Anna) \	Original	Approved Chang		Revised	Variations		Projected	Actual
(\$000's)	Budget	Carry Forwards	Sep	Budget		Notes	Year End	YTD
(4)	2022/23	& Other	QBRS	2022/23	Dec Qtr		Result	figures
Externally Restricted (1)								
Developer Contributions	22,692	(1,331)	(1,287)	20,074	(561)	1	19,512	21,985
Domestic Waste Reserve	16,213	(6)	(446)	15,760	238	2	15,999	10,815
Unexpended Grant/Subsidy	1,921			1,921	(177)	3	1,744	1,921
Stormwater Management Service Reserve	995		100	1,095			1,095	1,060
Total Externally Restricted	41,820	(1,337)	(1,633)	38,850	(500)		38,350	35,781
(1) Funds that must be spent for a specific purpose								
Internally Restricted ⁽²⁾								
Affordable Housing Program	313	(4)	977	1,286	427	4	1,713	1,847
Cemetery	931	(' ' '	191	1,121	304	5	1,425	1,630
Centralised - Other	9,924	(2,412)	2,832	10,343	(2,944)	6	7,399	9,949
Deposits & Bonds	19,365	(2, 122)	2,032	19,365	(2,3)	Ü	19,365	19,365
Election	330			330			330	247
Employees Leave Entitlements	5,270			5,270			5,270	5,270
Property Investment Strategy	12,904	(118)	(3,320)	9,465	(34)	7	9,431	13,471
IT Equipment & Upgrade	3,375	(235)	422	3,561	5	8	3,566	1,703
Other Internal Restricted	3,835	(200)	181	4,016	(46)	9	3,970	4,175
Parking - Car Park	2,672	(361)	-01	2,311	()	J	2,311	2,382
Parking - Meter	2,169	()		2,169			2,169	2,032
Plant & Vehicles Replacement	3,831		359	4,189			4,189	6,320
SAMP Infrastructure	3,522	(318)	201	3,405	100	10	3,505	4,479
Social Housing	537	(5)	13	545	(1)		544	564
Unexpended Loans		ζ-7			` ,			
Total Internally Restricted	68,976	(3,454)	1,855	67,378	(2,190)		65,188	73,434
(2) Funds that Council has earmarked for a specific purpose	,.	(-, - ,	,	,	. , ,		, ,	
, and the second								
Unrestricted (i.e. available after the above Restrictions)	10,766			10,766			10,766	17,878
Total Cash & Investments	121,563	(4,790)	222	116,994	(2,690)	i	114,305	127,092
Total Cash & HIVEStillents	121,303	(4,730)	222	110,554	(2,030)		114,303	127,032

Page 7

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Cash & Investments Budget Review Statement

Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes	Details
1	Decrease in Developer contribution reserve as less contribution expected to receive
2	Increase in Domestic Waste reserve adjusted according to operational requirements
3	Decrease in Unexpended Grant/Subsidy reserve due to capital works program changes
4	Increase in Affordable Housing reserve due to capital works program changes
5	Increase in Cemetery reserve due to capital works program changes
6	Decrease in Centralised reserve due to capital works program changes
7	Decrease in Property Investment Strategy mainly due to increase in Short Term Office accommodation.
8	Increase in Computer reserve due to deferral in ICT Implementation
9	Decrease in Internal Restricted reserve due to Capital Works program amendments
10	Increase in SAMP Infrastructure reserve due to Waverley Cemetery Renewal and enhancements deferred to 2023/24 year

Page 8

Attachment 1 - Q2 QBRS Statement

Waverley Council

Council Meeting 21 February 2023

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Key Performance Indicators Budget Review Statement - Council specific KPI's

Budget review for the quarter ended 31 December 2022

(\$000's) Current Projection Original Actuals
Amounts Indicator Budget Prior Periods
22/23 22/23 22/23 21/22 20/21

The Council monitors the following Key Performance Indicators:

1. Operating Performance Ratio

Total continuing operating revenue (1) excluding capital grants and contributions less operating expenses

Total continuing operating revenue (1) excluding capital grants and contributions

1,267 144,938

0.87% 0.0%

-2.6% -3.4%

This ratio measures Council's achievement of containing operating expenditure within operating revenue.



excluding all grants and contributions

Total continuing operating revenue (1)

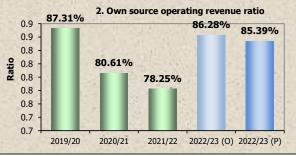
138,818

86%

78% 81%

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.





Page 9

Attachment 1 - Q2 QBRS Statement

Waverley Council

Council Meeting 21 February 2023

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Key Performance Indicators Budget Review Statement - Council specific KPI's

Budget review for the quarter ended 31 December 2022

(\$000's) Current Projection Original Actuals
Amounts Indicator Budget Prior Periods
22/23 22/23 22/23 21/22 20/21

3. Unrestricted current ratio

Current assets less all external restrictions (2) 88,742
Current liabilities less specific purpose liabilities (3, 4) 22,646 3.9 3.6

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

The Council monitors the following Key Performance Indicators:

4. Debt service cover ratio

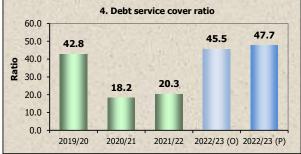
Operating result (1) before capital excluding interest and depreciation/impairment/amortisation

Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)

24,442 513	47.7	45.5	20.3	18.2

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments





Page 10

Attachment 1 - Q2 QBRS Statement

Waverley Council

Council Meeting 21 February 2023

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Key Performance Indicators Budget Review Statement - Council specific KPI's

Budget review for the quarter ended 31 December 2022

(\$000's) Current Projection Original Actuals
Amounts Indicator Budget Prior Periods
22/23 22/23 22/23 21/22 20/21

 Rates, annual charges, interest and extra charges outstanding percentage
 Rates, annual and extra charges outstanding

Rates, annual and extra charges collectible

2,789 69,716 4.0% 5%

5% 4%

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

6. Buildings and Infrastructure renewals ratioAsset Renewals

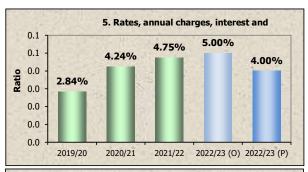
Depreciation, amortisation and impairment

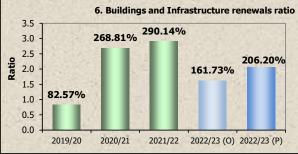
38,932 18,881 206%

162%

290% 269%

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating





Page 11

Attachment 1 - Q2 QBRS Statement Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement
for the period 01/10/22 to 31/12/22

Contracts Budget Review Statement

Budget review for the quarter ended 31 December 2022

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Value	Date	of Contract 1 year and	(Y/N)
Proludic Pty Ltd	Waverley Park Playground and Fitness Station Upgrade Project C0886	\$ 123,541.33	22/12/2022	9 months	Υ
Civeco Pty Ltd	Macpherson & St Thomas Street Instersection Construction	\$ 324,948.80	03/11/2022	6 Months	Υ
Wilkens Service Pty Ltd	Bondi Park - Stage 1 Electrical Upgrades	\$ 516,132.10	29/09/2022	7 Months	Υ

Notes:

- 1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 whatever is the lesser.
- 2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
- 3. Contracts for employment are not required to be included.

Attachment 1 - Q2 QBRS Statement

Council Meeting 21 February 2023

Waverley Council

Quarterly Budget Review Statement for the period 01/10/22 to 31/12/22

Consultancy & Legal Expenses Budget Review Statement

Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	4,126,059	Υ
a. Operational	1,554,559	Υ
b. Capital	2,571,500	Υ
Legal Fees	462,804	Υ
a. Operational	458,687	Υ
b. Capital	4,117	Υ

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Attachment 2 - Capital Works Program Q2 Amendments

WAVERLEY

BUILD 08 - SAMP Council Administration

Budget Review Project Expenditure - Capital Works

As at Period 06

Financial Year Ending June 2023

Table 4 - Capital Works Program Capital Works Program Summary Amount - \$'000 No of projects Amount Q2 Amendments \$'000 No of Projects Funds brought forward (LTFP) 5 (520) Expenditure (47,126) Project cost reduction 4 146 funding sources: Project cost defer to 2023/24 3 1,475 13,265 Grants and Contribution Project cost increase 11 (1,825) New Borrowing New Project 3 (851) External Restricted Reserves 7,852 Project Not going ahead 40 Internal Restricted Reserves 21,403

Council Meeting 21 February 2023

						going aneau			iternal Restricted Rese	erves	21,403
					Total		27	(1,535) G	General Fund		4,606
					Q2						С
					Increase/						0
Project			Current	Q2	(Decreas	Proposed					d
Number	Project Description	Original Budget	Budget	Amendments	e)	Estimate	Actuals	Commitments	YTD	YTD	e Budget Commentary
	•	\$	\$	\$	%	\$	\$	\$	\$	%	,
BUILD 01	- Buildings - Buildings										
	n linut etco	(400,000)	(400,000)	(450,000)	4500/	(252.000)	(4.50.070)	(00.007)	(250,000)	100.000/	Funding brought forward to cove
C0004	Bondi Bathers SLSC	(100,000)	(100,000)	(150,000)	150%	(250,000)	(169,973)	(80,027)	(250,000)	100.00%	B ongoing design contract
C0006	Bondi Pavilion Conservation & Restoration	-	(3,977,324)			(3,977,324)	(3,708,490)	(356,204)	(4,064,694)	102.20%	Funding brought forward to cove
C0007	Bronte Surf Club & Community Facilities	(100,000)	(500,000)	(100,000)	20%	(600,000)	(498,839)	(101,161)	(600,000)	100.00%	B ongoing design contract
C0125	South Bronte (Community Centre) Toilet	-	(17,902)	(===)===)		(17,902)	(3,542)	(14,360)	(17,902)	100.00%	
			(/ /			((-/- /	()/	, , , , ,		
											Funding brought forward to cove
C0289	Bronte Pump House Upgrade and Pump Replacem		(47,780)	(95,000)	199%	(142,780)	(17,003)	(47,076)	(64,079)	44.88%	B the next stage of the project
C0547	Council Chambers Upgrade	(1,800,000)	(1,000,000)			(1,000,000)	(323,824)	(379,630)	(703,454)	70.35%	
C0688	Tamarama SLSC – Building Upgrade	(2,000,000)	(3,146,300)			(3,146,300)	(1,861,623)	(1,583,631)	(3,445,253)	109.50%	L
											Funding deferred as the project is
C0712	2A Edmund Street (Social Housing) Redevelopment	(2,580,349)	(1,115,441)	750,000	-67%	(365,441)	(105,418)	(120,395)	(225,812)	61.79%	D Multi-Year
C0726	Boot Factory Restoration and Mill Hill Upgrade	(4,000,000)	(5,500,000)			(5,500,000)	(1,732,553)	(2,762,289)	(4,494,842)	81.72%	
											Escalation costs and variation
C0867	Bondi Lifeguard Facilities Upgrade	-	(795,792)	(100,000)	13%	(895,792)	(616,477)	(335,929)	(952,406)	106.32%	I changes
											Funding brought forward to cove
C0879	SAMP5 Tunnel 1 Feasibility Study and design	(50,000)	(25,000)	(75,000)	300%	(100,000)	(7,048)	(555)	(7,602)	7.60%	B the next stage of the project
C0980	Rowe Street Development	(456,400)	(400,000)	(73,000)	30070	(400,000)	(163,284)	(316,297)	(479,581)	119.90%	
C1027	Integriti access control system	(450,400)	(35,758)			(35,758)	(27,617)	(8,110)	(35,727)	99.91%	
CIOZI	integrita decess control system		(33,730)			(33,730)	(27,017)	(0,110)	(33,727)	33.3170	additional funding ot finalise
C1034	Short Term Office Accommodation	(200,000)	(500,000)	(34,000)	7%	(534,000)	(451,161)	(86,929)	(538,090)	100.77%	I project
C1038	Bondi Diggers/Waverley Sub-Depot	(150,000)	(50,000)			(50,000)	-	-	-	-	
	Total Buildings - Buildings	(11,476,749)	(17,211,297)	196,000	-1.1%	(17,015,297)	(9,686,852)	(6,192,591)	(15,879,442)	93.32%	
BUILD 03	- SAMP Carparks										
	Total SAMP Carparks	(162,000)	(162,000)	-		(162,000)	(6,316)	(5,533)	(11,848)	7.31%	
BUILD 04	- SAMP Cemeteries										
	Total SAMP Cemeteries	(69,800)	(69,800)	-		(69,800)	(3,524)	-	(3,524)	5.05%	
BUILD 05	- SAMP Childcare Facilities										
										-	Reallocation within the Childcare
	Total SAMP Childcare Facilities	(434,000)	(434,000)	35,000	-8.1%	(399,000)	(111,738)	(87,387)	(199,125)	49.91%	facility program and correction in
											program.
ROILD 06	- SAMP Communit Centres & Halls		, · ·			1 ·					
	Total SAMP Communit Centres & Halls	(277,300)	(277,300)	-		(277,300)	(116,283)	(43,493)	(159,776)	57.62%	
BUILD 07	- SAMP Community Tenants										
	Total SAMP Community Tenants	(98,000)	(98,000)	=		(98,000)	(5,150)	(21,510)	(26,660)	27.20%	
DULIN D. CC		·								_	

Attachment 2 - Capital Works Program Q2 Amendments

WAVERLEY

Budget Review Project Expenditure - Capital Works

As at Period 06 Financial Year Ending June 2023

Total Public Domain Infrastructure - Water Equipme

(60,000)

(60,000)

al Works
Q2
Fui

Table 4 - Capital Works Program

No of projects

Amount

\$'000

Q2 Amendments

Q2 Amendments

Q2 Amendments

No of Projects Funds brought forward (LTFP) 5 (520) Expenditure (47,126) Project cost reduction 4 146 funding sources: Project cost defer to 2023/24 3 1,475 13,265 Grants and Contribution Project cost increase 11 (1,825) New Borrowing New Project 3 (851) External Restricted Reserves 7,852 Project Not going ahead 40 Internal Restricted Reserves 21,403 (1,535) General Fund 4,606

					TUtal		21	(1,555) Gene	erai Furiu	
					Q2 Increase/					
Project			Current	Q2	(Decreas	Proposed				
Number	Project Description	Original Budget		Amendments	e)	Estimate	Actuals	Commitments	YTD	YTD
Number	roject bescription	\$	\$	Amendments		\$	\$	\$	\$	%
	Total SAMP Council Administration	(93,900)	(93,900)	-		(93,900)	(3,840)	(25,619)	(29,459)	31.37%
BUILD 09	- SAMP Residential Lease									
	Total SAMP Residential Lease	(120,000)	(120,000)	-		(120,000)	(4,475)	(87,343)	(91,818)	76.51%
BUILD 10	- Surf Clubs and Ancillary Coastal Facilities									
	Total Surf Clubs and Ancillary Coastal Facilities	(110,000)	(110,000)	-		(110,000)	(16,456)	-	(16,456)	14.96%
BUILD 11	- SAMP Commercial Buildings									
	Total SAMP Commercial Buildings	(35,000)	(35,000)	-		(35,000)	(12,823)	(10,056)	(22,879)	65.37%
BUILD 12	- SAMP Social & Affordable Housing									
	Total SAMP Social & Affordable Housing	(150,000)	(150,000)	-		(150,000)	(41,915)	-	(41,915)	27.94%
LIV 01 - L	iving - Corridors	,								
C0041	Thomas Hogan Environmental Restoration Action I		(30,000)			(30,000)	(1,661)	(16,069)	(17,730)	59.10%
C0882	Greening Steep Slopes	(20,000)	(20,000)			(20,000)	(464)	(18,300)	(18,763)	93.82%
	Total Living - Corridors	(50,000)	(50,000)	-		(50,000)	(2,124)	(34,369)	(36,493)	72.99%
LIV 02 - Li	iving - Trees									
C0186	Planting Street Trees (SAMP 11)	(200,000)	(150,000)			(150,000)	(42,944)	=	(42,944)	28.63%
	Total Living - Trees	(200,000)	(150,000)	-		(150,000)	(42,944)	-	(42,944)	28.63%
LIV 04 - Li	iving - Turf									
C0263	Turf improvement program	(300,000)	(300,000)			(300,000)	(111,928)	(2,864)	(114,791)	38.26%
	Total Living - Turf	(300,000)	(300,000)	-		(300,000)	(111,928)	(2,864)	(114,791)	38.26%
PA 01 - Pa	arking Infrastructure - Carparks									
C0843	Car Park Access Infrastructure Upgrade	-	(360,745)			(360,745)	(25,345)	(52,396)	(77,740)	21.55%
	Total Parking Infrastructure - Carparks		(360,745)	-		(360,745)	(25,345)	(52,396)	(77,740)	21.55%
PUB 01 -	Public Domain Infrastructure - Lighting / Electrical	l Equipme								
C0565	Marcadar Dayl, Landagana Lighting	(800,000)		(28,192) 100%	(28,192)	(28,192)		(28,192)	100.00%
C0848	Waverley Park Landscape Lighting SAMP5 Lighting & Electrical Infrastructure Renewa		(150,000)	(20,192) 100%	(150,000)	(10,572)	(2,380)	(12,952)	8.63%
C0851	SAMP5 Bondi Park CCTV upgrades	(2,000,000)	(1,000,000)			(1,000,000)	(211,336)	(10,321)	(221,657)	22.17%
C1075	SAMP5 Bondi Park Lighting	-	(1,000,000)			(1,000,000)	-	-	-	-
	Total Public Domain Infrastructure - Lighting / Electr	(2,950,000)	(2,150,000)	(28,192)) 1.3%	(2,178,192)	(250,100)	(12,701)	(262,801)	12.07%
PUB 02 -	Public Domain Infrastructure - Water Equipment	(-,,)	,-,,,	()-52	,	(-,)	(,-50)	(,- J=)	(,)	
C0849	SAMP5 Water Equipment Renewal	(60,000)	(60,000)			(60,000)	(1,082)	(3,109)	(4,191)	6.99%

Overhead costs to close out I project

Council Meeting 21 February 2023

o d

e Budget Commentary

CM/7.2/23.02- Attachment 2 Page 152

(60,000)

(1,082)

(3,109)

(4,191)

6.99%

21 February 2023 Council

Attachment 2 - Capital Works Program Q2 Amendments



C0716

C0718

C0719

C0725

40km/hr speed zone review

Coastal Path Improvements - Notts Ave

Cycleway Infrastructure - Curlewis St

Coastal Path Improvements - Bronte Cutting

Budget Review Project Expenditure - Capital Works

As at Period 06

Financial Year Ending June 2023

No of projects	Amount	Capital Works Program Summary	Amount - \$'000
	\$'000	Q2 Amendments	
5	(520)	No of Projects	153
4	146	Expenditure	(47,126)
3	1,475		13.265
11	(1,825)		13,203
3	(851)	External Restricted Reserves	7,852
1	40	Internal Restricted Reserves	21,403
27	(1,535)	General Fund	4,606
	5 4 3 11 3	\$'000 5 (520) 4 146 3 1,475 11 (1,825) 3 (851) 1 40	Stool

					Total		27	(1,535) Ge	eneral Fund		4,606
_					Q2 Increase/						C 0
Project Number	Project Description	Original Budget	Current Budget \$	Q2 Amendments \$	(Decreas e) %	Proposed Estimate \$	Actuals \$	Commitments \$	YTD \$	YTD %	d e Budget Commentary
PUB 03 -	Public Domain Infrastructure - Street Furniture										
C0845	SAMP5 - Bus Shelters, Seats and Benches, bike furi	(300,000)	(300,000)			(300,000)	(29,545)	(96,323)	(125,868)	41.96%	
C0850	Waverley signage strategy Implementation	(100,000)	(100,000)			(100,000)	(18,052)	(41,812)	(59,864)	59.86%	
	Total Public Domain Infrastructure - Street Furniture	(400,000)	(400,000)	-		(400,000)	(47,597)	(138,135)	(185,733)	46.43%	
PUB 04 -	Public Domain Infrastructure - Structures										
C0581	Cliff Walk Remediation	(3,743,100)	(1,000,000)			(1,000,000)	(145,508)	(82,518)	(228,026)	22.80%	
C0811	Safety by design in public places	(800,000)	(1,693,423)			(1,693,423)	(490,668)	(1,075,117)	(1,565,785)	92.46%	
C0847	SAMP5 Park Drive South & QED Retaining Wall Up	(500,000)	(500,000)			(500,000)	(17,620)	-	(17,620)	3.52%	
C0865	Coastal Fencing Renewal - Clarke Reserve	-	(17,019)			(17,019)	(17,076)	-	(17,076)	100.33%	
C0883	SAMP5 - Other: Fences, Stairs, Edging, walls / Reta	(300,000)	(300,000)			(300,000)	(21,602)	(33,238)	(54,840)	18.28%	
C0944	Rockfall remediation	(300,000)	(300,000)	50,000		(250,000)	(33,672)	(21,059)	(54,731)	21.89%	C - Project cost reduction
C0972	South Head Cemetery Retaining wall reconstructio	-	(34,000)			(34,000)	(8,950)	-	(8,950)	26.32%	
C0973	Waverley Cemetery Contemplation Shelters Renev	(50,000)	(50,000)			(50,000)	(11,904)	-	(11,904)	23.81%	
C1039	SAMP Promenade Sea Walls	(100,000)	(100,000)			(100,000)	(7,048)	-	(7,048)	7.05%	
											Funding deferred as the project is
C1040	Waverley Cemetery Renewal and enhancements	(425,000)	(225,000)	125,000	-56%	(100,000)	(14,977)	-	(14,977)	14.98%	D Multi-Year
C1071	Notts Ave Boardwalk - Remediation Works	=	(200,000)			(200,000)	-	-	-	-	
C1072	North Bondi Promenade - Remediation Works	-	(100,000)			(100,000)	-	-	-	-	
	Total Public Domain Infrastructure - Structures	(6,218,100)	(4,519,442)	175,000	-3.9%	(4,344,442)	(769,024)	(1,211,932)	(1,980,956)	45.60%	
ROAD 01	- Road Infrastructure - Kerb and Gutter										
	Total Road Infrastructure - Kerb and Gutter	(900,000)	(875,000)	-		(875,000)	(55,442)	(71,487)	(126,929)	14.51%	
ROAD 03	- Road Infrastructure - Footpaths Total Road Infrastructure - Footpaths	(1,500,000)	(2,046,767)	_		(2,046,767)	(665,625)	(38,098)	(703,723)	34.38%	
ROAD 04	- Road Infrastructure - Stormwater Drainage	(, , ,	() / - /			() , - ,	,.	(,,	(, - ,		
	Total Road Infrastructure - Stormwater Drainage	(370,000)	(770,000)	_		(770,000)	(329,346)	(216,201)	(545,547)	70.85%	
ROAD 05	- Road Infrastructure – Transport	(370,000)	(770,000)			(770,000)	(323,340)	(210,201)	(343,347)	70.0370	
											700K in additional Grant,
											Remianing is Coucnil funds under
										A	original project costings. Under
											original project costing Council
											portion of \$2m of which part of it
C0021	Bondi Junction Cycle Way / Street Scape Upgrade	(2,000,000)	(2,241,307)	(1,266,660)	57%	(3,507,967)	(2,672,932)	(982,768)	(3,655,700)	104.21%	I was not carried forward.

I Minor adjustment

Council Meeting 21 February 2023

CM/7.2/23.02- Attachment 2 Page 153

100%

100%

(5,000)

(235,000)

(12,818)

(5,000)

(230,102)

2,540

(18,070)

(230,102)

(12,818)

(3,501)

(20,463)

(12,818)

(6,040)

(2,393)

97.92%

100.00%

70.02%

(235,000)

(12,818)

(1,000,000)

21 February 2023 Council

Attachment 2 - Capital Works Program Q2 Amendments



Number Project Description

Project

Budget Review Project Expenditure - Capital Wor

Original Budget

As at Period 06

Financial Year Ending June 2023

							Co	uncil Meeting 2	1 February 2023	
- Cani	ital Works	Table 4 - Cap	ital Works Program	No of projects	Amount	Capital Works Program Su	mmary Am	nount - \$'000		
: - Cupi	tui vvoiks	Q2 Amendm	ents		\$'000	Q2 Amendments				
		Funds broug	ht forward (LTFP)	5	(520)	No of Projects		153		
		Project cost	reduction	4	146	Expenditure		(47,126)		
		Project cost	defer to 2023/24	3	1,475	funding sources:		40.005		
		Project cost		11	(1,825)	Grants and Contribution		13,265		
		New Project		3	(851)	New Borrowing External Restricted Reser		7,852		
			going ahead	1	40	Internal Restricted Reserv		21,403		
		Total	99	27	(1,535)	General Fund		4,606		
		Q2					•	С		_
		Increase/						0		
Current	Q2	(Decreas	Proposed					d		
Budget	Amendments	e)	Estimate	Actuals	Commitme	nts YTD	YTD	e Buda	et Commentary	
Suuget \$	\$	%	\$	Actuals \$	Commitme	\$ \$	%	·	et commentary	
								Fundi	ng deferred as the project i	5
1,000,000)	600,000	-60%	(400,000)	(7,553)	(163,2	61) (170,814)	42.70%	D Multi-	-Year	
(220,000)			(220,000)	(24,150)	(6	50) (24,800)	11.27%			
(262,085)			(262,085)	-	-	-	-			
2 071 210\	(671 660)	16.09/	(4 642 970)	(2.050.267)	/1 167 0	20) (4.119.107)	00 700/	=		

		\$	\$	\$	%	\$	\$	\$	\$	%	
											Funding deferred as the project
C0891	2020/21 - RC - Curlewis Street - Campbell Pde to W	-	(1,000,000)	600,000	-60%	(400,000)	(7,553)	(163,261)	(170,814)	42.70%	D Multi-Year
C0949	Syd Einfeld Drive Bike Parking	(220,000)	(220,000)			(220,000)	(24,150)	(650)	(24,800)	11.27%	
C1076	40km/hr speed zone review - signage	=	(262,085)			(262,085)	-	-	=	=	
	Total Road Infrastructure – Transport	(3,220,000)	(3,971,210)	(671,660)	16.9%	(4,642,870)	(2,950,267)	(1,167,930)	(4,118,197)	88.70%	
ROAD 06	- Road Infrastructure - Streetscape Upgrade										
60747	Charina Cara Charatana a Haranda	(200,000)	(250,000)	(4.00, 000)		(250,000)	(400.200)	(4.42.522)	(2.42.002)	60.60%	Funding brought forward to cov
C0717 C0889	Charing Cross Streetscape Upgrade 2020/21 - RC - Glenayr Avenue - Blair St to Hall St	(300,000) (1,684,721)	(250,000) (3,165,010)	(100,000)		(350,000) (3,165,010)	(100,369) (1,951,511)	(143,523) (1,443,639)	(243,892) (3,395,150)	69.68% 107.27% ^	B ongoing design contract
C1043	Oxford St Mall Refresh	(500,000)	(5,163,010)			(5,165,010)	(73,826)	(1,443,639)	(84,865)	16.97%	
C1043	Oxidia St Maii Refresh	(300,000)	(300,000)			(300,000)	(73,820)	(11,040)	(84,803)	10.5776	
	Total Road Infrastructure - Streetscape Upgrade	(2,484,721)	(3,915,010)	(100,000)		(4,015,010)	(2,125,706)	(1,598,201)	(3,723,907)	92.75%	
	- Road Infrastructure - Traffic Infrastructure										
C0654	SAMP Street Signage and Linemarking	(70,000)	(70,000)			(70,000)	(13,432)	-	(13,432)	19.19%	Escalation costs and latent
C0807	SAMP5 Renewal Roundabouts / Speedhumps Traff	(350,000)	(350,000)	(55,000)	16%	(405,000)	(109,068)	(364,813)	(473,881)	117.01%	conditions
C0952	Tamarama Marine Drive	(330,000)	(330,129)	(33,000)	10/6	(330,129)	(485,273)	(625,320)	(1,110,592)	336.41%	Conditions
60552	Turnarama Warme Dive		(550,125)			(330,123)	(403,273)	(023,320)	(1,110,332)	330.41% -	Escalation costs and latent
C1029	York Road Slip Lane	-	(960,931)	(100,000)	10%	(1,060,931)	(7,600)	(1,349,589)	(1,357,189)	127.92%	I conditions
C1030	Birrell Street Pedestrian Crossing - Henrietta Street	-	(190,000)	(15,000)	8%	(205,000)	(175,552)	(29,642)	(205,194)	100.09% 🔺	I Minor adjustment
C1033	Streets as shared spaces	(800,000)	(570,000)			(570,000)	(85,742)	(196,200)	(281,942)	49.46%	
New	Macpherson St & St Thomas St Pedestrian Crossing			(295,000)	100%	(295,000)				-	N Fully Grant Funded
	Total Road Infrastructure - Traffic Infrastructure	(1,220,000)	(2,471,060)	(465,000)	18.8%	(2,936,060)	(876,666)	(2,565,563)	(3,442,229)	117.24%	
ROAD 08	- Road Infrastructure - Sealed Roads - Construction										
	Total Road Infrastructure - Sealed Roads - Construct	(1,400,000)	(1,232,355)	(180,000)	14.6%	(1,412,355)	(115,707)	(265,729)	(381,436)	27.01%	Escalation costs and latent conditions
ROAD 10	- Road Infrastructure - Sealed Roads - Regional const	ruction									
	Total Road Infrastructure - Sealed Roads - Regional ((600,000)	(600,000)	(556,000)	92.7%	(1,156,000)	(11,378)	-	(11,378)	0.98%	New Project due to start in Q3
RP 01 - Re	ecreational & Public Spaces - Recreational										
C0562	Barracluff Park + Playground	-	(10,174)			(10,174)	(1,472)	-	(1,472)	14.47%	
C0714	Public Art Commissions	(250,000)	(50,000)			(50,000)	-	(4,852)	(4,852)	9.70%	
C0854	Onslow Park and Playground	-	(7,760)			(7,760)	-	(11,210)	(11,210)	144.46%	
C0884	Belgrave Street Reserve Park and Playground Upgr	-	(165,000)			(165,000)	(60,928)	(41,930)	(102,858)	62.34%	
C0885	Waverley Park Slope Stabilistation and Path to Net	-	(2,600)			(2,600)	(1,760)	(840)	(2,600)	100.00%	
C0886	Waverley Park Playground and Fitness Station Upg	(1,931,000)	(1,500,000)			(1,500,000)	(37,924)	(560,355)	(598,279)	39.89%	
C0975	SAMP5 Park & Playground Planning & Design	(220,000)	(220,000)			(220,000)	(173,349)	(25,639)	(198,988)	90.45%	
C1032	Williams Park Walking Track	(260,000)	(279,350)			(279,350)	(9,162)	(900)	(10,062)	3.60%	

cover

21 February 2023 Council

Attachment 2 - Capital Works Program Q2 Amendments



Budget Review Project Expenditure - Capital Works

As at Period 06 Financial Year Ending June 2023 Table 4 - Capital Works Program Capital Works Program Summary Amount - \$'000 No of projects Amount Q2 Amendments \$'000 No of Projects Funds brought forward (LTFP) 5 (520) Expenditure Project cost reduction 4 146 funding sources: Project cost defer to 2023/24 3 1,475 Grants and Contribution Project cost increase 11 (1,825) New Borrowing New Project 3 (851) External Restricted Reserves Project Not going ahead 40 Internal Restricted Reserves

Council Meeting 21 February 2023

(47,126)

13,265

7,852

21,403

					Total		27	(1,535) Ge	eneral Fund		4,606
					Q2						С
				I	Increase/						0
Project			Current	Q2	(Decreas	Proposed					d
Number	Project Description	Original Budget	Budget	Amendments	e)	Estimate	Actuals	Commitments	YTD	YTD	e Budget Commentary
		\$	\$	\$	%	\$	\$	\$	\$	%	
C1042	SAMP5 Park & Playground Renewal and Upgrades	(200,000)	(35,000)			(35,000)	(14,154)	(2,740)	(16,894)	48.27%	
	Total Recreational & Public Spaces - Recreational	(2,861,000)	(2,269,884)	-		(2,269,884)	(298,749)	(648,466)	(947,216)	41.73%	
SUS 01 - 5	Sustainability Infrastructure - Renewable Energy										
C0438	Installation of EV charging stations	(70,000)	(170,783)			(170,783)	(56,119)	(35,635)	(91,755)	53.73%	
C0812	SAMP5 Renewal of Solar Energy Infrastructure	(5,337)	(5,337)			(5,337)	-	-	-	-	
C0978	Facilities Sustainable Energy upgrades (Social Hous	(40,000)	(40,000)	40,000	-100%	-	-	-	-	-	A Saving
	Total Sustainability Infrastructure - Renewable Ener	(115,337)	(216,120)	40,000	-18.5%	(176,120)	(56,119)	(35,635)	(91,755)	52.10%	
SUS 03 - 5	Sustainability Infrastructure - Stormwater & Groun	ndwater								-	
C0813	SAMP5 Renewal of SQID's & Harvesting Systems	(39,006)	(39,006)			(39,006)	(16,153)	-	(16,153)	41.41%	
C0943	SAMP5 Renewal of Tanks and Pumps	(2,826)	(2,826)			(2,826)	-	-	-	-	
C0977	North Bondi GPT	-	(30,000)	20,000	-67%	(10,000)	-	(9,770)	(9,770)	97.70%	C Saving
	Total Sustainability Infrastructure - Stormwater & G	(41,832)	(71,832)	20,000	-27.8%	(51,832)	(16,153)	(9,770)	(25,923)	50.01%	
UNPLANI	ED - Unplanned Works									_	
E0005	2022 April Storm Damage	=	(400,000)			(400,000)	(128,867)	(168,571)	(297,438)	74.36%	
	Total Unplanned Works	-	(400,000)	-		(400,000)	(128,867)	(168,571)	(297,438)	74.36%	
	Grand Total	(37,917,739)	(45,590,722)	(1,534,852)	3.37%	(47,125,574)	(18,889,538)	(14,714,688)	(33,604,226)	71.31%	

Council Meeting 21 February 2023

Attachment 3 - Capital Works 2022/23 Q2 Amendments



Budget Review Project Expenditure - Capital Works

As at Period 06

Financial Year Ending June 2023

								FUNDING SOU	IRCES											
Project Number Project Description	Q2 Proposed Budget \$		Infrastructure Malls Reserve \$		Suplus Land Sale Reserve \$		Infrastructure Coastal & Retaining Reserve \$	Housing	Other Infrastructure Reserve \$	Investment Strategy Reserve	Car Parking Reserve \$	Cemetery Reserve \$	\$7.12 Contributions Reserve \$	Central Reserve	Stormwater Management Service Reserve \$	Affordable Housing Program Reserve \$	Social Housing Reserve \$	PA Reserve \$	Neighbourhood Amenity Fund Reserve \$	General Fund
SUILD 01 - Buildings - Buildings																				
C0004 Bondi Bathers SLSC C0006 Bondi Pavilion Conservation & Restoration	(250,000) (3,977,324)	75,000		1,245,324	-					100,000 2,530,986		-								75,000 201,01
C0007 Bronte Surf Club & Community Facilities	(600,000)	50,000	-	-	-	-	-			-	-	-	550,000				-	-		,
C0125 South Bronte (Community Centre) Toilet C0289 Bronte Pump House Upgrade and Pump Replacement	(17,902) (142,780)		-	47,780			-				-	-	17,902 62,753					-		32,24
C0547 Council Chambers Upgrade	(1,000,000)			-	-		-		-	1,000,000	-	-	-				-			
C0688 Tamarama SLSC – Building Upgrade C0712 2A Edmund Street (Social Housing) Redevelopment	(3,146,300) (365,441)	175,000	-	1,189,822		-	-	112,159	-		-	-	82,938	1,460,178		247,955	- 5,327	-		238,36
C0726 Boot Factory Restoration and Mill Hill Upgrade	(5,500,000)							- 112,133		4,698,375						- 247,333	-	801,625		
CO867 Bondi Lifeguard Facilities Upgrade CO879 SAMP5 Tunnel 1 Feasibility Study and design	(895,792) (100,000)	165,613	-	-	-	-	-	-	-		-	-	-	730,179 100,000			-	-		
C0980 Rowe Street Development	(400,000)	304,800			95,200						-			100,000						
C1027 Integriti access control system C1034 Short Term Office Accommodation	(35,758)	-	-	-	-	-	-	-		35,758	-	-	-	-			-	-		
C1034 Short Term Office Accommodation C1038 Bondi Diggers/Waverley Sub-Depot	(534,000)	:	-		50,000	-	-	:		534,000		-			-		-	-		
Total Buildings - Buildings JILD 03 - SAMP Carparks	(17,015,297)	770,413	-	2,482,926	145,200	-	-	112,159	-	8,899,119	-	-	713,593	2,290,357	-	247,955	5,327	801,625		546,62
C0820 Eastgate Undercover Car Park C0821 Hollywood Ave Undercover Car Park	(137,000) (25,000)		-	-	-	-					137,000 25,000		-							
Total SAMP Carparks	(162,000)										162.000									
BUILD 04 - SAMP Cemeteries											,-30	19,800								
C1035 South Head Cemetery C1041 Cemetery Residence and Maintenance building Options	(19,800) (50,000)		-			50,000	-	-				19,800			-	-	-	-		
Total SAMP Cemeteries	(69,800)	-	-		-	50,000	-	-	-	-	-	19,800	-	-	-	-	-	-	-	-
UILD 05 - SAMP Childcare Facilities																				
C0825 Bronte Early Education Centre C0826 Gardiner Early Education Centre	(125,400) (108,000)		-				-				-	-						-		125,40 108,00
C0828 The Terraces - The Terraces	(65,000)		-	-		-	-				-	-		65,000			-	-		
C0829 Waverley Early Education Centre	(100,600)	-	-	-	•	-	-	-	-	-	-	-	-		-	-	-	-	-	100,60
Total SAMP Childcare Facilities	(399,000)	-	-	-	-	-	-	-	-	-	-	-	-	65,000	-	-		-		334,00
UILD 06 - SAMP Communit Centres & Halls																				
C0685 Bondi Golf Club C0686 Wairoa Community Centre	(45,000) (19,400)						-						19,400				-	-		45,00
C0831 Margaret Whitlam Recreation Centre	(70,000)		-	-	-	-	-				-	-	70,000				-	-		
C0833 Waverley Library - Waverley Library C1037 42 Brighton Blvd (Bondi Beach Cottage)	(68,500) (14,000)	-	-	-	-	-	-	-	-		-	-	68,500				-	-		14,00
C0695 Thomas Hogan Reserve Hall Remediation	(9,500)						-				-									9,50
C1036 Hugh Bamford Hall	(50,900)	-	-	-	-	-	-	-	-	-		-	-	-	-	-	-	-	-	50,90
Total SAMP Communit Centres & Halls	(277,300)	-	-	-	-	-	-	-	-	-		-	157,900	-	-	-	-	-	-	119,40
UILD 07 - SAMP Community Tenants C0875 59 Newland St, Bondi Junction	(51,000)																			51,00
C0962 Grace Child Care	(47,000)	-		-	-	-		-	-			-		47,000		-	-	-		31,00
Total SAMP Community Tenants	(98,000)	-	-		-	-		-	-	-	-		-	47,000	-	-	-	-	-	51,00
UILD 08 - SAMP Council Administration																				
CO868 Alexandria Integrated Facility CO956 SES Depot Syd Einfeld Drive	(20,000)	10,000 19,000		-								-								10,000 19,000
C1070 Bondi Parks Sub Depot	(35,900)		-	-	-	-	-	-	-	-		-				-	-	-	-	35,90
Total SAMP Council Administration UILD 09 - SAMP Residential Lease	(93,900)	29,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	64,90
C0839 Bronte House - Bronte House	(120,000)			-			-	-				-	-	-	-		-		-	120,00
Total SAMP Residential Lease	(120,000)	-	-		-	-		-		-	-		-	-	-	-		-	-	120,00
UILD 10 - Surf Clubs and Ancillary Coastal Facilities C0878 Tamarama Lifeguard Tower	(95,000)	-			-	-						-					-			95,00
C0965 Bondi Surf Life Saving Club	(5,000)	-	-	-	-	-	-	-			-	-	-	-			-	-		5,00
C0966 Bronte Surf Life Saving Club C0967 North Bondi Surf Life Saving Club	(5,000) (5,000)		-	-	-	-			-	-		-		-			-	-		5,000 5,000
Total Surf Clubs and Ancillary Coastal Facilities	(110,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	110,00
UILD 11 - SAMP Commercial Buildings C0969 65 Ebley Street, Bondi Junction	(35,000)				_		_	-	_				_		-		_			35,00
Total SAMP Commercial Buildings	(35,000)								_											35,00
JILD 12 - SAMP Social & Affordable Housing		-	-	-		-	-	-				-	-	-	-	-	-	-	-	33,00
C0959 141 Bronte Rd, Bonte C0960 17-23 Victoria Rd	(50,000) (50,000)	-	-	-	-	-	-	-	-	-	-	-	-	-			50,000 50,000	-	-	
		-	-					-			-			-	-	39,300		-	-	

Council Meeting 21 February 2023

Attachment 2 - Capital Works 2022/23 Q2 Amendments



Budget Review Project Expenditure - Capital Works

As at Period 06

Financial Year Ending June 2023

									FUNDING SOU	RCES											
Project Number Project Description		Q2 Proposed Budget \$	Total Grant Funding	Infrastructure Malls Reserve	Carry Over Reserve		Infrastructure Cemetery Reserve \$	Infrastructure Coastal & Retaining Reserve \$	Housing	Other Infrastructure Reserve \$	Investment Strategy Reserve \$	Car Parking Reserve \$	Cemetery Reserve	S7.12 Contributions Reserve \$	Central Reserve	Stormwater Management Service Reserve \$	Affordable Housing Program Reserve \$	Social Housing Reserve \$	PA Reserve \$	Neighbourhood Amenity Fund Reserve \$	General Fun
C0968 158 Carrington Ro	d, Charing Cross	(10,700)	-	-	-	-	-			-	-	-	-				-	10,700	-	-	
Total SAMP Social & A	Affordable Housing	(150,000)															39.300	110,700			
LIV 01 - Living - Corridors	-	(150,000)															33,300	110,700			
C0041 Thomas Hogan Er C0882 Greening Steep SI	nvironmental Restoration Action Plan regenerat lopes	(30,000) (20,000)	-	-	-	-	-		-		-	-	-		30,000 20,000			-	-		
Total Living - Corridor	rs -	(50,000)	-	-	-	-	-	-	-	-	-	-	-		50,000	-	-	-	-		-
LIV 02 - Living - Trees C0186 Planting Street Tr	ees (SAMP 11)	(150,000)	5,000			-		-					-		52,050				92,950		
Total Living - Trees	-	(150,000)	5,000		-		-	-	-	-	-	-			52,050	-	-	-	92,950		-
LIV 04 - Living - Turf C0263 Turf improvemen	t program	(300,000)																	300,000		
Total Living - Turf	-	(300,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	300,000	-	-
PA 01 - Parking Infrastructure C0843 Car Park Access In	- Carparks nfrastructure Upgrade	(360,745)				-		-				360,745	-								
Total Parking Infrastr	ucture - Carparks	(360,745)	-	-	-		-	-	-	-	-	360,745		-	-	-	-	-	-	-	-
PUB 01 - Public Domain Infras	tructure - Lighting / Electrical Equipme																				
C0565 Waverley Park Lar C0848 SAMP5 Lighting &	ndscape Lighting & Electrical Infrastructure Renewal	(28,192) (150,000)			- 271,808							-	-								300,00 150,00
C0851 SAMP5 Bondi Pari C1075 SAMP5 Bondi Pari	k Lighting	(1,000,000) (1,000,000)		-	463,669	-	-	-	-	-	-	-	-	535,430 444,366	901	-	-	-	-		
C1075 SAIVIPS BUILDI Pali	cciv upgrades	(1,000,000)												444,300							
	Infrastructure - Lighting / Electrical Equipme	(2,178,192)	555,634	-	191,861	-	-	-	-	-	-	-	-	979,796	901	-	-	-	-	-	450,00
PUB 02 - Public Domain Infras C0849 SAMP5 Water Equ		(60,000)	-			-	-	-		-		-	-	-	-			-		-	60,00
	Infrastructure - Water Equipment	(60,000)	-	-	-		-	-	-	-				-	-	-	-	-	-	-	60,00
PUB 03 - Public Domain Infrast C0845 SAMP5 - Bus Shelt	tructure - Street Furniture Iters, Seats and Benches, bike furniture, bin	(300,000)										_	_	275,000	25.000						
	strategy Implementation	(100,000)	-			-	-	-		-		-	-		63,000	-	-	-	-	-	37,00
Total Public Domain I	Infrastructure - Street Furniture	(400,000)			-			-		-				275.000	88.000						37.00
PUB 04 - Public Domain Infras														-,							
C0581 Cliff Walk Remedi C0811 Safety by design i		(1,000,000) (1,693,423)	860,000		57,458							-					-		835,965		140,00 800,00
	South & QED Retaining Wall Upgrade	(500,000)			-										150,000				-		350,00
	enewal - Clarke Reserve	(17,019)	-	-	-	-		764	-		-	-	-	-	630	-		-	15,625		
C0883 SAMP5 - Other: For C0944 Rockfall remediat	ences, Stairs, Edging, walls / Retaining wal	(300,000)	-		445.000	-		-	-	-	-	-	-	-	100,000	-		-		200,000	
	etery Retaining wall reconstruction	(250,000)		-	145,000		34.000					-		-	105,000	-	-			-	
	ery Contemplation Shelters Renewal and Enhance	(50,000)					50,000														
C1039 SAMP Promenade		(100,000)		-		-	-		-			-	-	-	-	-	-		-	-	100,00
	ery Renewal and enhancements	(100,000)	-	-		-	100,000	-	-		-	-	-	-	-	-	-	-	-	-	
	valk - Remediation Works nenade - Remediation Works	(200,000) (100,000)	400,000 100,000	-	- 200,000	-							-					-			
Total Public Domain !	infrastructure - Structures	(4,344,442)	1,360,000	-	2,458		184,000	764	-		-	-		-	355,630	_		-	851,590	200,000	1,390,00
ROAD 01 - Road Infrastructure																					
	Varatah Street (B/S), Murriverie Rd to Dead ntersection of Hollywood Ave and Allens Pd	(15,000) (20,000)		-	15,000 20,000		-		-			-		-	-	-	-		-	-	
	rafalgar Street - Adjacent Cemetery	(60.000)			60.000				-						-				-	-	
C1017 2021/22 - KGC - N	Miller Street - Castlefield St to Imperial	(50,000)		-	50,000	-	-		-			-	-	-	-	-	-		-	-	
	Sould Lane , Roscoe St to Hall St (B/S)	(30,000)	-	-	30,000	-	-	-	-		-	-	-	-	-	-	-	-	-	-	
	Rickard Avenue, Corner Lamrock Avenue	(50,000)	-	-	43,917	-	-	-	-		-	-	-	-	-	-	-		-	6,083	
	Sould Street, Corner of Hastings Parade Tamarama Marine Drive, adjacent to Pacific D	(80,000) (470,000)			80,000 470,000																
	Avoca Street, Avoca Lane to Bondi Rd	(25,000)			25,000				_	_				_	_				_		
	alisbury , Corner of Henrietta Street	(75,000)	-		75,000	-	-	-		-		-	-	-		-	-	-	-	-	
Total Road Infrastruc	ture - Kerb and Gutter	(875,000)	-	-	868,917	-	-		-	-	-		-		-	-	-	-	-	6,083	-
ROAD 03 - Road Infrastructure		·																			
C0916 2020/21 - FC - Bir	rell Street - Cross St to Wolaroi Crescent	(34,394)		-	7,883	-		-	-			-	-	21,086	5,425			-			
	onte Road - Pacific St to 495 Bronte Rd	(15,941)		-	6,823	-	-	-	-	-	-	-	-	6,378	2,740		-	-	-	-	
	ens Pde (Hollywood to botany) - (B/S)	(20,000)	-		-	-		-	-	-	-	-	-	-	20,000	-		-		-	
C0999 2021/22 - FC - Mil	Itary Road - East Side - (NEW - Park / SW	(30,000) (100,253)	-		78,270	-	-	-		-	-	-	-	21,983	30,000			-	-		
					100,000	-	-			-	-	-	-	21,983				-	-	-	
C1000 2021/22 - FC - Dic	ric Rang Croscont (NEW - Park Side)																				
C1000 2021/22 - FC - Dic C1001 2021/22 - FC - Chi	ris Bang Crescent (NEW - Park Side) nison Street - Ebley St to Birrell S (E/S)	(100,000) (46,805)			-		-		-			-		46,805	-	-					
C1000 2021/22 - FC - Dic C1001 2021/22 - FC - Ch C1002 2021/22 - FC - De C1005 2021/22 - FC - Go				-	100,000							-	-	46,805 - 45,000	- - 55,000			-			180,00

Council Meeting 21 February 2023

Attachment 2 - Capital Works 2022/23 Q2 Amendments



Budget Review Project Expenditure - Capital Works

As at Period 06

Financial Year Ending June 2023

C1011 C1012 C1061 C1062 C1063 C1064 C1065 C1066 C1067 C1068 T0 AD 04 - Ri C0771 C0993	roject Description 2021/22 - FC - Simpson Street - Blair St to Beach Rd (W/S) 2021/122 - RC - Gaerloch Avenue - Kenneth St to 22 Gaerloch A 2022/23 - FC - Hall Street at Old South Head Road 2022/23 - FC - Nelson Street between Oxford Street to Drive 2021/22 - FC - Hollywood Ave at Pine Lane 2022/23 - FC - Denison Street - Ebley St to Birrell S (E/S 2022/23 - FC - Newland Street	Q2 Proposed Budget \$ (50,000) (8,460) (120,000) (140,000)	Total Grant Funding \$	Infrastructure Malls Reserve \$	Reserve \$	Suplus Land Sale Reserve \$	Infrastructure	nfrastructure Coastal & Retaining Reserve \$	Housing	Other Infrastructure Reserve \$	Investment Strategy Reserve \$	Car Parking Reserve \$	Cemetery Reserve	\$7.12 Contributions Reserve (Central Reserve	Stormwater Management Service Reserve \$	Affordable Housing Program Reserve \$	Social Housing Reserve \$	PA Reserve \$	Neighbourhood Amenity Fund Reserve \$	General \$
C1012 C1061 C1062 C1063 C1064 C1065 C1066 C1067 C1068 To AD 04 - R(C0771 C0993 C0994	2021/12:- RC - Gaerloch Avenue - Kenneth St to 22 Gaerloch A 2022/23 - FC - Hall Street at Old South Head Road 2022/23 - FC - Nelson Street between Oxford Street to Drive 2021/22 - FC - Hollywood Ave at Pine Lane 2022/23 - FC - Denison Street - Ebley St to Birrell 5 (E/S 2022/23 - FC - Newland Street	(8,460) (120,000) (140,000)				<u> </u>	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
C1012 C1061 C1062 C1063 C1064 C1065 C1066 C1067 C1068 To AD 04 - R(C0771 C0993 C0994	2021/12:- RC - Gaerloch Avenue - Kenneth St to 22 Gaerloch A 2022/23 - FC - Hall Street at Old South Head Road 2022/23 - FC - Nelson Street between Oxford Street to Drive 2021/22 - FC - Hollywood Ave at Pine Lane 2022/23 - FC - Denison Street - Ebley St to Birrell 5 (E/S 2022/23 - FC - Newland Street	(8,460) (120,000) (140,000)		-	-																
C1061 C1062 C1063 C1064 C1065 C1066 C1067 C1068 To AD 04 - Ri C0771 C0993 C0994	2022/23 - FC - Hall Street at Old South Head Road 2022/23 - FC - Nelson Street between Oxford Street to Drive 2021/22 - FC - Hollywood Ave at Pine Lane 2022/23 - FC - Denison Street - Ebley St to Birrell S (E/S 2022/23 - FC - Newland Street	(120,000) (140,000)			2,739		-	-	-		-	-	-	5,721	50,000	-		-		-	
C1062 C1063 C1064 C1065 C1066 C1067 C1068 To AD 04 - Re C0771 C0993 C0994	2022/23 - FC - Nelson Street between Oxford Street to Drive 2021/22 - FC - Hollywood Ave at Pine Lane 2022/23 - FC - Denison Street - Ebley St to Birrell S (E/S 2022/23 - FC - Newland Street	(140,000)	-	-	2,733		-			-				3,721	35,000	-	-	-		-	85
C1064 C1065 C1066 C1067 C1068 To AD 04 - Re C0771 C0993 C0994	2022/23 - FC - Denison Street - Ebley St to Birrell S (E/S 2022/23 - FC - Newland Street			-			-			-				-	45,000			-	-	-	95
C1065 C1066 C1067 C1068 To AD 04 - Re C0771 C0993 C0994	2022/23 - FC - Newland Street	(100,000)	-	-		-	-		-	-		-	-	14,725	25,000	-	-	-	-	-	60
C1066 C1067 C1068 To AD 04 - Re C0771 C0993 C0994		(914)	-	-		-	-	-	-	-		-		914	-	-	-		-	-	
C1067 C1068 To AD 04 - Re C0771 C0993 C0994	2022/23 - FC - Tamarama Marine Drive	(20,000)	-	-	-	-	-	-	-	-	-	-	-	20,000		-	-		-	-	
To ND 04 - Ro C0771 C0993 C0994		(300,000)	-	-	-	-	-		-	-		-	-	180,000	45,000	-	-	-	-	-	75
D 04 - Re 0771 0993 0994	2022/23 - FC - York Road at Darly 2022/23 - FC - Glenayr Ave - Blair St to Warners Ave	(100,000) (480,000)	-		-	-	-	-	-	-	-	-	-	50,000 324,000	4,947 69,464	-	-	-	-		45 86
C0771 C0993 C0994	otal Road Infrastructure - Footpaths	(2,046,767)			295,715	-							-	736,612	387,576						626
0993 0994	oad Infrastructure - Stormwater Drainage																				
0994	Raingarden repair/construction	(40,000)	-	-			-			-				-	-	40,000		-	-	-	
	2021/22 -SWC - Bourke Street	(120,000)	-	-		-	-	-	-	-		-		-	-	120,000	-		-	-	
	2021/22 -SWC - Edmound Street	(20,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	20,000	-	-	-	-	
C1069	2022/23 - SWC - Raleigh St & Lola Road - New Drainage Line	(90,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	90,000	-	-	-	-	
1073	Glenayr Avenue - Flood Improvements	(500,000)	500,000	-	-	-		-		-		-	-		-	-	-	-	-		
	otal Road Infrastructure - Stormwater Drainage	(770,000)	500,000	-	-	•	-			-	-	-	-	-	-	270,000	-	-	-	-	
D 05 - Ro 0021	oad Infrastructure – Transport Bondi Junction Cycle Way / Street Scape Upgrade	(3,507,967)	2,941,307																566,660		
0716	40km/hr speed zone review	(235,000)	2,941,307				-			-								-	235,000		
1076	40km/hr speed zone review - signage	(12,818)	262,085													-			-		- 24
0718	Coastal Path Improvements - Notts Ave	(5,000)	-	-		-	-	-	-	-		-		4,177	8,641	-	-		-		
0719	Coastal Path Improvements – Bronte Cutting	-	-	-	-		-		-	-	-	-		-	-	-	-	-	-	-	
0949	Syd Einfeld Drive Bike Parking	(400,000)	220,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	18
0725	Cycleway Infrastructure – Curlewis St	(220,000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	22
391	2020/21 - RC - Curlewis Street - Campbell Pde to Wellington	(262,085)	400,000	-	-	-	-		-		-	-	-		-	-	-		-		- 13
	otal Road Infrastructure – Transport	(4,642,870)	3,823,392	-	-	•	-			-	-	-	-	4,177	8,641	-	-	-	801,660	-	
706 - RO 1717	oad Infrastructure - Streetscape Upgrade Charing Cross Streetscape Upgrade	(350,000)												130,600	45,150				153,250	21,000	
1043	Oxford St Mall Refresh	(500,000)		357,438			-		-	43,804				130,600	43,130	-	-		155,250	21,000	9
0889	2020/21 - RC - Glenayr Avenue - Blair St to Hall St	(3,165,010)	768,481	-	1,874,609	-		-		-		-	-				-	-	521,920		
То	otal Road Infrastructure - Streetscape Upgrade	(4,015,010)	768,481	357,438	1,874,609	-	-			43,804	-	-	-	130,600	45,150	-	-	-	675,170	21,000	9
07 - R	oad Infrastructure - Traffic Infrastructure																				
0654	SAMP Street Signage and Linemarking	(70,000)	-	-	70,000	-	-		-	-		-	-	-	-	-	-	-	-	-	
0807	SAMP5 Renewal Roundabouts / Speedhumps Traffic Islands/ Line	(405,000)	-	-	-	-	-	-	-	-	-	-	-	55,000	245,000	-	-	-	-	30,000	7
952	Tamarama Marine Drive	(330,129)		-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	-	
1029 1030	York Road Slip Lane	(1,060,931) (205,000)	594,288	-	190.000	-	-		-	309,005		-	-	157,638	15.000	-	-	-	-	-	
1030	Birrell Street Pedestrian Crossing - Henrietta Street Streets as shared spaces	(570,000)	500,000		190,000				- 1			-			15,000	-					7
1078	Macpherson St & St Thomas St Pedestrian Crossing	(295,000)	295,000															_			,
	otal Road Infrastructure - Traffic Infrastructure oad Infrastructure - Sealed Roads - Construction	(2,936,060)	1,719,417	-	260,000	-	-			309,005	-	•	-	212,638	260,000	-	-	-	-	30,000	14
981	2021/22 - RC - Military Road - Raleigh St to 216 Military Rd	(11,051)	-	-	11,051		-		-	-	-	-		-	-	-	-	-	-	-	
983	2021/22 - RC - Harlow Place - East of Andrew St	(20,000)	10,248	-	9,752	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
984	2021/22 - RC - Andrew St - South of Darling St	(30,000)	30,000			-	-	-	-	-	-	-	-	-	-			-		-	
985 044	2021/22 - RC - Miller Street - Imperial Ave to Castlefield S	(20,000) (297,183)	47,000	-	20,000	-		-	-		-	-	-	-		-		-	250,183	-	
044 045	2022/23 - RC- Heavy Patching program 2022/23 - RC- Crack Sealing	(297,183)	47,000 50.000	-	-				-		-	-	-	-	-	-			230,183		
045 046	2022/23 - RC- Crack Sealing 2022/23 - RC- Tamarama Marine Drive - Near Pacific Dr	(250,000)	250,000						-					-						-	
047	2022/23 - RC- York Road - Bonnara Rd to Darley Rd	(100.000)	100.000				-		-					-						-	
048	2022/23 - RC- Glenayr Avenue - Warners Ave to Beach	(445,000)	111,569						-					-					293,431	40,000	
049	2022/23 - RC- Avoca La - Imperial Ave to Avoca St	(2,873)	2,873	-	-	-		-	-	-		-	-	-			-	-		-	
050	2022/23 - RC- Avoca Street - Avoca La to Bondi Rd	(20,000)	20,000	-	-	-	-		-		-	-	-	-	-					-	
051	2022/23 - RC- Wills Avenue - McPherson St to Dead End	(30,000)	15,372	-	14,628	-	-	-	-		-	-	-	-			-	-	-	-	
052 053	2022/23 - RC- Denison Street - Oxford St to Ebley St 2022/23 - RC- Leichhardt Street - Bronte Rd to Leichhardt L	(85,000)	85,000	-	-		-		-		-	-	-	-	-					-	
053 054	2022/23 - RC- Leichhardt Street - Bronte Rd to Leichhardt L 2022/23 - RC- Yenda Avenue - Arnold St to Dead End	(8,431) (42,817)	8,431 42,817		-				-			-	-	-						-	
	·																				
	otal Road Infrastructure - Sealed Roads - Construction oad Infrastructure - Sealed Roads - Regional Construction	(1,412,355)	773,310	-	55,431	-	-				-	-	-	-	-	-	-	-	543,614	40,000	
	2022/23 - RC- Bronte Road Btw Ebley St and Church St	(600,000)	302,776		213,487		_		-					45,347	32,838				5,552	_	
10 - R	Birrell Street - Rehabilitation	(500,000)			,		-		-				-		,-50				-,-52		
10 - Ro 055	Queens Park Rd Shared Path	(56,000)	56,000	-	-		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
10 - R 0 055 079	Queens Park Ko Shared Path																				
.055 .079 .080	Queens Park Rd Shared Path otal Road Infrastructure - Streetscape Upgrade	(1,156,000)	858,776	-	213,487		-				-	-	-	45,347	32,838	-	-	-	5,552		
10 - Re 055 079 080	otal Road Infrastructure - Streetscape Upgrade	(1,156,000)	858,776		213,487	-	-		-	-	-	ē	ē	45,347	32,838	-	-	-	5,552	-	
10 - Re 055 079 080 To		(1,156,000)	858,776		213,487	-	-	-	-	-	-	-	-	45,347	32,838	-	-	-	5,552	•	

Attachment 2 - Capital Works 2022/23 Q2 Amendments



Budget Review Project Expenditure - Capital Works

As at Period 06

Financial Year Ending June 2023

	·				, i			,	FUNDING SOL	JRCES											
Project Number F	Project Description	Q2 Proposed Budget \$	Total Grant Funding \$	Infrastructure Malls Reserve \$	Carry Over Reserve \$	Suplus Land Sale Reserve \$	Infrastructure Cemetery Reserve \$	Infrastructure Coastal & Retaining Reserve \$	Affordable Housing Contributions Reserve \$	Other Infrastructure Reserve \$	Investment Strategy Reserve \$	Car Parking Reserve \$	Cemetery Reserve \$	\$7.12 Contributions Reserve \$	Central Reserve	Stormwater Management Service Reserve \$	Affordable Housing Program Reserve \$	Social Housing Reserve \$	PA Reserve \$	Neighbourhood Amenity Fund Reserve \$	General Fun
C0854	Onslow Park and Playeround	(7,760)				_								4.599					3,161		
C0884	Belgrave Street Reserve Park and Playground Upgrade - Design	(165,000)		_			_	_				_	_	98.768	66.232				-,		
C0885	Waverley Park Slope Stabilistation and Path to Netball Court	(2,600)		-				-				_	_					_	2.600		
C0886	Waverley Park Playground and Fitness Station Upgrade	(1,500,000)	1.696,745	-	- 446.745			-				_	_	_				_	250.000		
C0975	SAMP5 Park & Playground Planning & Design	(220,000)		-			-		-	-				220,000	-	-	-		-	-	
C1032	Williams Park Walking Track	(279,350)	279,350	-			-		-	-					-	-	-		-	-	
C1042	SAMP5 Park & Playground Renewal and Upgrades	(35,000)	-	-	-	-	-	-	-	-	-	-	-	35,000	-	-	-	-	-		
т	otal Recreational & Public Spaces - Recreational	(2,269,884)	1,976,095	-	(426,571)	-	-	-	-	-	-	-	-	358,367	66,232	-	-	-	255,761	-	40,00
S 01 - Su:	stainability Infrastructure - Renewable Energy																				
C0438	Installation of EV charging stations	(170,783)		-	100,783		-	-	-	-		-	-	-	-	-	-		-	-	70,0
C0812	SAMP5 Renewal of Solar Energy Infrastructure	(5,337)		-			-	-	-	-		-	-	-	-	-	-	-	-	-	5,3
C0978	Facilities Sustainable Energy upgrades (Social Housing Solar	-	-	-	-	-	-	-	-		-	-	-	-		-		-	-	-	
т	Otal Sustainability Infrastructure - Renewable Energy	(176,120)	-	-	100,783	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	75,3
IS 03 - Su:	stainability Infrastructure - Stormwater & Groundwater																				
C0813	SAMP5 Renewal of SQID's & Harvesting Systems	(39,006)		-			-	-	-	-		-	-	-	-	-	-		-	-	39,0
C0943	SAMP5 Renewal of Tanks and Pumps	(2,826)		-			-	-	-	-		-	-	-	-	-	-	-	-	-	2,8
C0977	North Bondi GPT	(10,000)	-	-	-	-	-	-	-		-	-	-	-	10,000	-		-	-	-	
т	otal Sustainability Infrastructure - Stormwater & Groundwater	(51,832)	-	-	-	-	-	-	-	-	-	-	-	-	10,000	-	-	-	-		41,8
NPLANED	- Unplanned Works																				
E0005	2022 April Storm Damage	(400,000)	250,000		150,000	-	-	-	-	-	-	-	-	-		-	-	-	-		
т	otal Unplanned Works	(400,000)	250,000	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-		-	-	
	Grand Total	(47,125,574)	13 389 518	357 438	6,069,616	145,200	234,000	764	112,159	352,809	8,899,119	522,745	19,800	3,614,030	3,759,375	270,000	287,255	116,027	4,327,922	297,083	4,350,7

CM/7.2/23.02- Attachment 3 Page 159

4

Council Meeting 21 February 2023

Attachment 4 - 2022/23 Q2 Budget Statement by Directorate

Council meeting 21 February 2023

WAVERLEY COUNCIL										
Q2 FY2022-23 Budget Statement										
	Original Budget	Current Budget	Q2 Proposed Budget	Change in Q2 Increase/(De	_	FY2022-23 ACTUAL YTD Dec	% to Q2 Proposed Budget			
				\$	%	,				
<u>Income</u>										
Rates & Annual Charges	68,641,435	68,641,435	68,641,435			68,746,135	100.2%			
Investment Income	955,782	1,387,341	2,322,508	935,167	67.4%	1,415,757	61.0%			
User Charges	45,870,320	47,567,282	48,087,363	520,081	1.1%	23,485,825	48.8%			
Other Revenues	19,649,472	18,634,747	18,642,919	8,172	0.0%	9,631,910	51.7%			
Grants Subsidies & Contributions - Operational	5,711,411	6,847,499	7,243,998	396,499	5.8%	2,285,277	31.5%			
Subtotal - Operating Income	140,828,420	143,078,304	144,938,223	1,859,919	1.3%	105,564,904	72.8%			
Grants Subsidies & Contributions - Capital	15,968,915	18,318,715	16,511,615	(1,807,100)	(9.9%)	3,650,656	22.1%			
Net gains from the disposal of assets	1,264,971	1,124,263	1,124,263							
Subtotal - Capital Income	17,233,886	19,442,978	17,635,878	(1,807,100)	(9.3%)	3,650,656	20.7%			
Total Income	158,062,306	162,521,283	162,574,102	52,819	0.0%	109,215,561	67.2%			
Expense and Loans Repayment										
Employee Costs	(71,308,617)			993,200	1.4%		52.0%			
Borrowing Expenses	(52,954)					(14,856)	28.1%			
Materials & Contracts	(24,163,659)			(1,766,711)	(6.9%)		62.8%			
Other Operating Expenses	(23,302,915)			178,075	0.8%		69.7%			
Subtotal - Operating Expense	(118,828,145)			(595,436)	(0.5%)		57.8%			
Other Capital Purchases	(6,342,767)		* '	(612,329)	(11.2%)	• • • • • • • • •	50.7%			
Capital Works Program	(37,917,739)			(1,534,852)	(3.4%)		71.3%			
External Loans Principle Repayment	(459,658)					(228,251)	49.7%			
Subtotal - Capital Expense & Loan Repayment	(44,720,164)	(51,497,834)	(53,645,015)	(2,147,181)	(4.2%)	(36,903,894)	68.8%			
Total Expense	(163,548,309)	(172,575,863)	(175,318,480)	(2,742,617)	(1.6%)	(107,249,590)	61.2%			
Performance Result before capital items and loan repayment - (Surplus)/Deficit	22,000,275	22,000,275	23,264,758	1,264,483	5.7%	35,219,208	151.4%			
Performance Result after capital items and loan repayment- (Surplus)/Deficit	(5,486,003)	(10,054,580)	(12,744,378)	(2,689,798)	(26.8%)	1,965,970	-15.4%			
Other Funding Sources from:										
New Loans										
Transfers to Reserves	(22,265,227)	(25,087,682)	(25,630,241)	(542,559)	(2.2%)	(20,638,505)	80.5%			
Transfer from Reserves	27,751,231			3,232,357	9.2%		33.0%			
Total new loan and reserves	5,486,003			2,689,798	26.8%		-62.6%			
Budget Result - Surplus/(Deficit)	0					(6,011,150)				

Attachment 3 - 2022/23 Q2 Budget Statement by Directorate

Council meeting 21 February 2023

Community, Culture and Customer Experience Q2 FY2022-23 Budget Statement									
	Original Budget	Current Budget	O2 Proposed	Change in C Increase/(E	_	FY2022-23 ACTUAL YTD Dec (incl. commitments)	% to Q2 Proposed Budget		
				\$	%				
Income Rates & Annual Charges Investment Income									
User Charges	11,486,517	12,305,318	12,321,223	15,905	0.1%	6,023,627	48.9%		
Other Revenues	2,604,135	1,700,608			0.6%		40.9%		
Grants Subsidies & Contributions - Operational	896,953	921,728		· ·	22.5%	•			
Subtotal - Operating Income	14,987,605	14,927,654		233,753	1.6%	•			
Grants Subsidies & Contributions - Capital Net gains from the disposal of assets				,					
Subtotal - Capital Income									
Total Income	14,987,605	14,927,654	15,161,407	233,753	1.6%	7,521,038	49.6%		
Expense and Loans Repayment Employee Costs	(16,522,934)	(17,465,697)	(17,307,647)	158,050	0.9%	(8,675,521)	50.1%		
Borrowing Expenses									
Materials & Contracts	(4,952,885)	(4,494,039)			(2.4%)				
Other Operating Expenses	(6,695,859)	(6,776,764)			1.6%				
Subtotal - Operating Expense	(28,171,678)	(28,736,500)			0.5%	• • • •			
Other Capital Purchases	(258,000)	(651,945)	(1,266,197)	(614,252)	(94.2%)	(993,386)	78.5%		
Capital Works Program									
External Loans Principle Repayment	(258,000)	(CF1 04F)	(1 266 107)	(614.252)	(94.2%)	(002.296)	70 50/		
Subtotal - Capital Expense & Loan Repayment	(258,000)	(651,945)				-	78.5%		
Total Expense	(28,429,678)	(29,388,445)	(29,848,384)	(459,939)	(1.6%)	(15,628,261)	52.4%		
Performance Result before capital items and loan repayment - (Surplus)/Deficit	(13,184,073)	(13,808,846)	(13,420,780)	388,066	2.8%	(7,113,836)	53.0%		
Performance Result after capital items and loan repayment- (Surplus)/Deficit	(13,442,073)	(14,460,791)	(14,686,977)	(226,186)	(1.6%)	(8,107,222)	55.2%		
Other Funding Sources from:									
New Loans									
Transfers to Reserves	(274,337)	(224,895)		• • • • • •	(18.5%)		19.1%		
Transfer from Reserves		390,955			45.8%				
Total new loan and reserves	(274,337)	166,060	303,317	137,257	82.7%	(50,930)	-16.8%		
Budget Result - Surplus/(Deficit)	(13,716,410)	(14,294,731)	(14,383,660)	(88,929)		(8,158,153)			

Attachment 3 - 2022/23 Q2 Budget Statement by Directorate

Council meeting 21 February 2023

Planning, Sustainability and Compliance										
Q2 FY2022-23 Budget Statement										
	Original Budget	Current Budget	Q2 Proposed Budget	Change in Q2 Increase/(De	_	FY2022-23 ACTUAL YTD Dec (incl. commitments)	% to Q2 Proposed Budget			
				\$	%	communication				
<u>Income</u>										
Rates & Annual Charges										
Investment Income			366,286	366,286						
User Charges	16,473,176	17,372,750	17,404,036	31,286	0.2%	9,058,075	52.0%			
Other Revenues	11,482,927	11,492,927	11,473,018	(19,909)	(0.2%)	5,850,174	51.0%			
Grants Subsidies & Contributions - Operational	870,000	978,417	1,168,417	190,000		·	56.3%			
Subtotal - Operating Income	28,826,103	29,844,094	30,411,757	567,663	1.9%	15,565,906	51.2%			
Grants Subsidies & Contributions - Capital	5,926,015	4,898,183	4,898,183			1,989,994	40.6%			
Net gains from the disposal of assets										
Subtotal - Capital Income	5,926,015	4,898,183	4,898,183			1,989,994	40.6%			
Total Income	34,752,118	34,742,277	35,309,940	567,663	1.6%	17,555,900	49.7%			
Expense and Loans Repayment										
Employee Costs	(14,435,340)	(14,353,361)	(14,205,301)	148,060	1.0%	(7,158,741)	50.4%			
Borrowing Expenses										
Materials & Contracts	(5,293,128)	(5,468,803)	(5,792,334)	(323,531)	(5.9%)	(2,630,037)	45.4%			
Other Operating Expenses	(8,916,397)	(8,907,184)	(8,824,117)	83,067	0.9%	(4,424,340)	50.1%			
Subtotal - Operating Expense	(28,644,865)	(28,729,348)	(28,821,752)	(92,404)	(0.3%)	(14,213,118)	49.3%			
Other Capital Purchases										
Capital Works Program	(157,169)	(287,952)	(287,952)			(72,272)	25.1%			
External Loans Principle Repayment										
Subtotal - Capital Expense & Loan Repayment	(157,169)	(287,952)	(287,952)			(72,272)	25.1%			
Total Expense	(28,802,034)	(29,017,300)	(29,109,704)	(92,404)	(0.3%)	(14,285,390)	49.1%			
Performance Result before capital items and loan repayment - (Surplus)/Deficit	181,238	1,114,746	1,590,005	475,259	42.6%	1,352,789	85.1%			
Performance Result after capital items and loan repayment- (Surplus)/Deficit	5,950,084	5,724,977	6,200,236	475,259	8.3%	3,270,511	52.7%			
Other Funding Sources from:										
New Loans										
Transfers to Reserves	(6,331,133)	(5,303,301)	(5,669,587)	(366,286)	(6.9%)	(2,098,988)	37.0%			
Transfer from Reserves	63,000			21,249		• • • • • • • • • • • • • • • • • • • •				
Total new loan and reserves	(6,268,133)	(5,109,518)	•	(345,037)	(6.8%)	·				
Budget Result - Surplus/(Deficit)	(318,049)			130,222		1,179,443				

Attachment 3 - 2022/23 Q2 Budget Statement by Directorate

Council meeting 21 February 2023

Corporate Services Q2 FY2022-23 Budget Statement								
	Original Budget	Current Budget	Q2 Proposed Budget	Change in C Increase/(D		FY2022-23 ACTUAL YTD Dec (incl. commitments)	% to Q2 Proposed Budget	
				\$	%			
<u>Income</u>								
Rates & Annual Charges	49,534,831	49,534,831	49,534,831			49,508,785	99.9%	
Investment Income	952,782	1,384,341	1,705,832	321,491	23.2%	1,415,484	83.0%	
User Charges	569,500	569,500	579,834	10,334	1.8%	286,680	49.4%	
Other Revenues	448,965	416,149	533,868	117,719	28.3%	420,634	78.8%	
Grants Subsidies & Contributions - Operational	1,755,222	1,748,222	1,624,670	(123,552)	(7.1%)	397,073	24.4%	
Subtotal - Operating Income	53,261,300	53,653,043	53,979,035	325,992	0.6%	52,028,657	96.4%	
Grants Subsidies & Contributions - Capital								
Net gains from the disposal of assets								
Subtotal - Capital Income								
Total Income	53,261,300	53,653,043	53,979,035	325,992	0.6%	52,028,657	96.4%	
Expense and Loans Repayment								
Employee Costs	(10,734,257)	(10,589,991)	(10,745,404)	(155,413)	(1.5%)	(6,410,790)	59.7%	
Borrowing Expenses	(52,954)	(52,954)	(52,954)			(14,856)	28.1%	
Materials & Contracts	(5,849,159)	(7,402,503)	(7,499,182)	(96,679)	(1.3%)	(4,673,505)	62.3%	
Other Operating Expenses	13,539,904	13,483,801	13,488,649	4,848	0.0%	6,610,045	49.0%	
Subtotal - Operating Expense	(3,096,466)	(4,561,647)	(4,808,891)	(247,244)	(5.4%)	(4,489,106)	93.4%	
Other Capital Purchases	(1,000,000)	(184,792)	(184,792)					
Capital Works Program								
External Loans Principle Repayment	(459,658)	(459,658)	(459,658)			(228,251)	49.7%	
Subtotal - Capital Expense & Loan Repayment	(1,459,658)	(644,450)	(644,450)			(228,251)	35.4%	
Total Expense	(4,556,124)	(5,206,097)	(5,453,341)	(247,244)	(4.7%)	(4,717,357)	86.5%	
Performance Result before capital items and loan repayment - (Surplus)/Deficit	50,164,834	49,091,396	49,170,144	78,748	0.2%	47,539,551	96.7%	
Performance Result after capital items and loan repayment- (Surplus)/Deficit	48,705,176	48,446,946	48,525,694	78,748	0.2%	47,311,300	97.5%	
Other Funding Sources from: New Loans								
Transfers to Reserves	(9,417,523)	(9,839,096)	(9,844,096)	(5,000)	(0.1%)	(4,706,874)	47.8%	
Transfer from Reserves	115,760	490,753		365,869	74.6%			
Total new loan and reserves	(9,301,763)	(9,348,343)		360,869				
Budget Result - Surplus/(Deficit)	39,403,413	39,098,603	39,538,220	439,617		42,882,703		

Attachment 3 - 2022/23 Q2 Budget Statement by Directorate

Council meeting 21 February 2023

Assets and Operations Q2 FY2022-23 Budget Statement								
	Original Budget	Current Budget	Q2 Proposed Budget	Change in Q	_	FY2022-23 ACTUAL YTD Dec (incl. commitments)	% to Q2 Proposed Budget	
				\$	%			
<u>Income</u>								
Rates & Annual Charges	19,106,604	19,106,604	19,106,604			19,237,350	100.7%	
Investment Income	3,000	3,000	250,390	247,390	8246.3%	274	0.1%	
User Charges	17,341,127	17,310,733	17,768,659	457,926	2.6%	8,109,311	45.6%	
Other Revenues	5,113,445	5,025,040	4,925,400	(99,640)	(2.0%)	2,660,769	54.0%	
Grants Subsidies & Contributions - Operational	2,189,236	3,199,132	3,321,337	122,205	3.8%	433,445	13.1%	
Subtotal - Operating Income	43,753,412	44,644,509	45,372,390	727,881	1.6%	30,441,148	67.1%	
Grants Subsidies & Contributions - Capital	10,042,900	13,420,532	11,613,432	(1,807,100)	(13.5%)	1,660,663	14.3%	
Net gains from the disposal of assets	1,264,971	1,124,263	1,124,263					
Subtotal - Capital Income	11,307,871	14,544,795	12,737,695	(1,807,100)	(12.4%)	1,660,663	13.0%	
Total Income	55,061,283	59,189,305	58,110,086	(1,079,219)	(1.8%)	32,101,811	55.2%	
Expense and Loans Repayment								
Employee Costs	(27,921,263)	(27,385,052)	(26,743,149)	641,903	2.3%	(13,752,178)	51.4%	
Borrowing Expenses								
Materials & Contracts	(7,550,988)	(7,844,578)	(9,084,879)	(1,240,301)	(15.8%)	(7,000,579)	77.1%	
Other Operating Expenses	(22,368,250)	(22,359,215)	(22,369,043)	(9,828)	(0.0%)	(15,081,699)	67.4%	
Subtotal - Operating Expense	(57,840,501)	(57,588,845)	(58,197,071)	(608,226)	(1.1%)	(35,834,456)	61.6%	
Other Capital Purchases	(5,084,767)	(4,610,717)	(4,608,794)	1,923	0.0%	(2,078,030)	45.1%	
Capital Works Program	(37,760,570)	(45,302,770)	(46,837,622)	(1,534,852)	(3.4%)	(33,531,955)	71.6%	
External Loans Principle Repayment								
Subtotal - Capital Expense & Loan Repayment	(42,845,337)	(49,913,487)	(51,446,416)	(1,532,929)	(3.1%)	(35,609,985)	69.2%	
Total Expense	(100,685,838)	(107,502,332)	(109,643,487)	(2,141,155)	(2.0%)	(71,444,441)	65.2%	
Performance Result before capital items and loan repayment - (Surplus)/Deficit	(14,087,089)	(12,944,336)	(12,824,681)	119,655	0.9%	(5,393,308)	42.1%	
Performance Result after capital items and loan repayment- (Surplus)/Deficit	(45,624,555)	(48,313,027)	(51,533,401)	(3,220,374)	(6.7%)	(39,342,630)	76.3%	
Other Funding Sources from:								
New Loans								
Transfers to Reserves	(6,229,892)	(9,708,048)	(9,837,616)	(129,568)	(1.3%)	(13,775,544)	140.0%	
Transfer from Reserves	27,572,471	34,066,772	36,733,049	2,666,277	7.8%		33.7%	
Total new loan and reserves	21,342,579			2,536,709	10.4%			
Budget Result - Surplus/(Deficit)	(24,281,976)	(23,954,303)	(24,637,968)	(683,665)		(40,742,988)		

Attachment 3 - 2022/23 Q2 Budget Statement by Directorate

Council meeting 21 February 2023

General Manager Unit Q2 FY2022-23 Budget Statement									
	Original Budget	Current Budget	Q2 Proposed Budget	Change in Q Increase/(D	_	FY2022-23 ACTUAL YTD Dec	% to Q2 Proposed Budget		
				\$	%	commitments)			
Income Rates & Annual Charges									
Investment Income									
User Charges		8,981	13,611	4,630	51.6%	8,132	59.7%		
Other Revenues		23	23	,		23	98.9%		
Grants Subsidies & Contributions - Operational									
Subtotal - Operating Income		9,004	13,634	4,630	51.4%	8,155	59.8%		
Grants Subsidies & Contributions - Capital									
Net gains from the disposal of assets									
Subtotal - Capital Income									
Total Income		9,004	13,634	4,630	51.4%	8,155	59.8%		
Expense and Loans Repayment									
Employee Costs	(1,694,823)	(1,964,262)	(1,763,662)	200,600	10.2%	(768,727)	43.6%		
Borrowing Expenses									
Materials & Contracts	(517,499)		•	2,968		` ' '			
Other Operating Expenses	1,137,687	1,011,485		(5,443)					
Subtotal - Operating Expense	(1,074,635)	(1,461,689)	(1,263,564)	198,125	13.6%	(1,174,142)	92.9%		
Other Capital Purchases									
Capital Works Program									
External Loans Principle Repayment									
Subtotal - Capital Expense & Loan Repayment									
Total Expense	(1,074,635)	(1,461,689)	(1,263,564)	198,125	13.6%	(1,174,142)	92.9%		
Performance Result before capital items and loan repayment - (Surplus)/Deficit	(1,074,635)	(1,452,685)	(1,249,930)	202,755	14.0%	(1,165,987)	93.3%		
Performance Result after capital items and loan repayment- (Surplus)/Deficit	(1,074,635)	(1,452,685)	(1,249,930)	202,755	14.0%	(1,165,987)	93.3%		
Other Funding Sources from:									
New Loans									
Transfers to Reserves	(12,343)	(12,343)	(12,343)			(6,168)	50.0%		
Transfer from Reserves									
Total new loan and reserves	(12,343)	(12,343)	(12,343)			(6,168)	50.0%		
Budget Result - Surplus/(Deficit)	(1,086,978)	(1,465,028)	(1,262,273)	202,755		(1,172,155)			

WAVERLEY

REPORT CM/7.3/23.02

Subject: Investment Portfolio Report - December 2022 and January

2023

TRIM No: A03/2211

Author: Sid Ali, Revenue Co-ordinator

Teena Su, Executive Manager, Finance

Director: Tara Czinner, Director, Corporate Services

RECOMMENDATION:

That Council:

1. Notes the Investment Summary Report for December 2022 and January 2023 attached to the report.

2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

1. Executive Summary

For December and January, Council's investment portfolio generated \$409,540 and \$297,538 in interest, respectively.

The interest on investment budget for the 2022–23 financial year was adopted by Council at its meeting on 21 June 2022 and was set at \$955,782. The interest is now revised to \$2,322,508 in the Q2 budget review in line with the upward interest rates trend.

The interest income for year to date achieved 73.77% (\$1,713,295) of the Q2 proposed budget forecast of \$2,322,508

2. Introduction/Background

Section 212 of the *Local Government (General) Regulation 2021* requires that Council be provided with a written report setting out details of all money that the Council has invested under section 625 of the *Local Government Act 1993* (the Act) and certifying that these investments have been made in accordance with the Act, regulations, Ministerial Investment Orders and Council's Investment Policy.

The table below illustrates the monthly interest income received by Council and performance against the budget.

Table 1. Monthly interest income received by Council.

Month	2022–23 Budget (\$)	Actual Monthly (\$)	Actual YTD (\$)	Tracking Budget (%)	Tracking Q2 adjusted Budget (%)
July	1,387,341	101,473	101,473	7.31%	4.37%
August	1,387,341	125,200	226,673	16.34%	9.76%
September	1,387,341	291,440	518,113	37.35%	22.31%
October	1,387,341	253,797	771,910	55.64%	33.24%
November	1,387,341	234,308	1,006,218	72.53%	43.32%
December	1,387,341	409,540	1,415,758	102.05%	60.96%
January	1,387,341	297,538	1,713,295	123.49%	73.77%

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council	CM/7.3/22.12	That Council notes the options paper on socially responsible
13 December 2022		investments attached to the report.
Council	CM/7.4/22.12	That Council:
13 December 2022		
		Receives and notes the Investment Summary Report for
		November 2022 attached to the report.
		2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the Local Government Act 1993 and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy

4. Discussion

As at 31 January 2023, Council's cash investment portfolio for the financial year, generated interest earnings of \$1,713,295 representing 73.77% of the Q2 proposed budget of \$2,322,508

Council's investment portfolio posted a marked-to-market return of 7.42% pa for the month of January against the bank bill index benchmark return of 3.18% pa. Without marked-to-market influences, Council's investment portfolio yielded 3.43% pa for the month, up from 3.25% in December. This is based on the actual interest rates being received on existing investments and excludes the underlying changes to the market value of the securities/deposits.

Over the last 12 months, Council's investment portfolio had a 1.22% return, versus the bank bill index benchmark of 1.52%.

During December, Council's portfolio had maturities of a \$3m 12-month Westpac Green term deposit paying 0.69%pa and a \$3m Bank Australia FRN which had been paying a quarterly rate of 3-month BBSW + 0.90%pa. No new investments were made during the month.

During January, Council's portfolio had a \$3m 12-month Westpac Green term deposit mature which had been paying 0.75%pa and a \$1.25m Bendigo/Adelaide Bank FRN which had been paying a quarterly rate of 3month BBSW + 1.05%pa. Council invested \$5m between two 6-month TDs with Suncorp Bank yielding an average of 4.47%pa

As at 31 January 2023, Council's investment portfolio has a current market value of \$126,788,100, which represents a gain of \$576,699 on the \$126,211,401 face value of the portfolio. The table below provides a summary by investment (asset) type.

Table 2. Portfolio value – Summary by investment (asset) type.

Asset group	Face value	Current value
Cash	\$10,949,611	\$10,949,611
Floating Rate Note	\$26,600,000	\$26,366,018
Managed Funds	\$13,661,790	\$13,661,790
Term Deposit	\$75,000,000	\$75,810,681
Total	\$126,211,401	\$126,788,100

The portfolio represents cash and investment holdings from the external and internal special restricted reserves, and unrestricted funds. The table below provides a summary by holding (reserve) type.

Table 3. Portfolio value – Summary by investment (reserve) type.

Reserves	Face value
External Restriction Reserves	\$ 50,825,840
Internal Restriction Reserves	\$ 73,434,004
Unrestricted fund	\$ 1,951,557
Total	\$ 126,211,401

Analysis

Attached to this report are the summaries of the investment portfolio for the month of December and January. These reports are prepared by Council's independent financial advisor, Prudential Investment Services Corp. The table below compares Council's portfolio return to the bank bill index benchmark.

Table 4. Portfolio return.

Month	Portfolio return %	Ausbond BB index %	Variance %
July-22	5.31	1.45	3.86
Aug-22	1.71	1.84	-0.13
Sep-22	-0.72	1.79	-2.51
Oct-22	5.84	2.89	2.95
Nov-22	6.09	3.07	3.02
Dec-22	-0.06	2.98	-3.04
Jan-23	7.42	3.18	4.24
Average % return over the last 12 months	1.22	1.52	-0.30

Council has a well-diversified portfolio invested predominantly among a range of term deposits and senior ranked floating rate notes from highly rated Australian bank issuers. Council also has exposure to growth classes, including listed property and international and domestic shares, via NSW TCorpIM's Long Term Growth Fund. It is expected that Council's portfolio will achieve above benchmark returns over the medium/long term with prudent investment selection and holding the securities for the recommended time horizons of their asset classes.

As at the end of January 2023, 75% of Council's portfolio was invested in non-fossil-fuel-lending authorised deposit-taking institutions (ADIs) and socially responsible investments, while fossil-fuel-lending ADIs (including the daily operation fund) accounted for 14% of the portfolio. The remaining 11% is invested with TCorp.

Over the period of 56 months, from June 2018 to January 2023, Council has reduced its investment in fossil-fuel-lending ADIs from 59% to 14%, as shown in Figure 1 below.

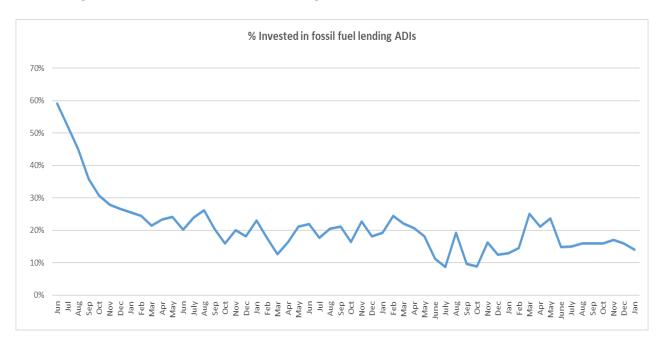


Figure 1. Investments in fossil-fuel-lending ADIs.

The following table compares rates on offer during January 2023 between the non-fossil/green investments and the fossil fuel ADIs. During January Council invested in the Non-Fossil / Green ADIs only.

Table 5. Non-fossil fuel vs fossil fuel ADI deposit rates.

Date	Amount	Term (months)	Non-Fossil/Green Deposit Rates	Fossil Fuel ADI Deposit Rates	
10-Jan-23	5,000,000	6	4.47%	4.45%	

When excluding the working capital funds held in the Commonwealth Bank account (a fossil-fuel-lending bank) to meet day-to-day operating requirements, 82.07% of Council's investment portfolio was invested in non-fossil-fuel-lending ADIs and socially responsible investments, while fossil-fuel-lending ADIs accounted for 6.07% of the portfolio. The remaining 11.85% is invested with TCorp as displayed in Figure 2 below.

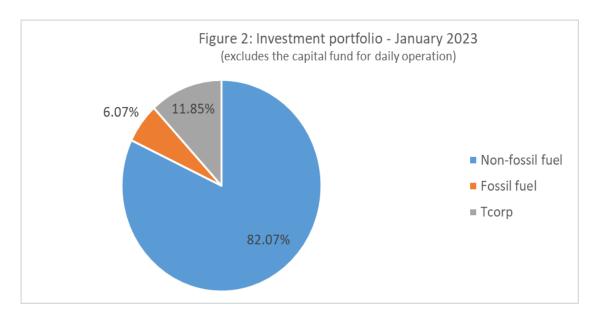


Figure 2. Investment portfolio.

5. Financial impact statement/Time frame/Consultation

This report has been prepared in consultation with Council's independent financial advisor, Prudential Investment Services Corp.

6. Conclusion

Council's investment portfolio has achieved interest earning of \$1,713,295 for the year to date, representing 73.77% of the Q2 proposed budget forecast of \$2,322,508.

7. Attachments

- 1. Investment Summary Report December 2022 😃
- 2. Investment Summary Report January 2023 January 2023 J ...



Investment Summary Report December 2022

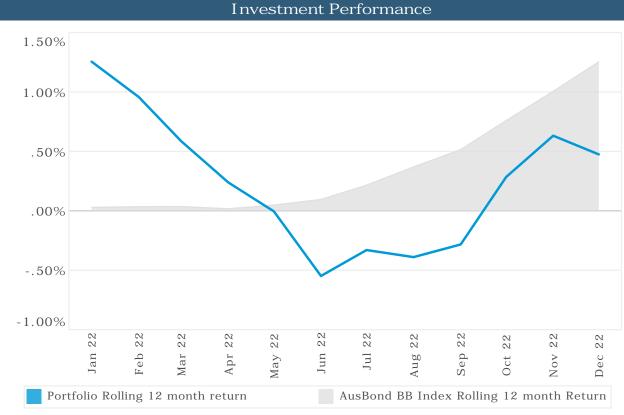


Waverley Council Executive Summary - December 2022



Investment Holdings

	Face	Current
	Value (\$)	Value (\$)
Cash	13,315,617	13,315,617
Floating Rate Note	27,850,000	27,535,398
Managed Funds	13,241,200	13,241,200
Term Deposit	73,000,000	73,610,654
	127,406,817	127,702,869



Investment Policy Compliance Total Credit Exposure Individual Institutional Exposures NSW TCl TCc SUN CBA 20% 40% 80% 100% 0% 10% 30% 50% 20% 40% % of portfolio % of portfolio g Portfolio Exposure Investment Policy Limit

	Face	Policy
	Value (\$)	Max
Between 0 and 1 years	91,606,817	72% 100% a
Between 1 and 10 years	35,800,000	28% 70% a
	127,406,817	

Term to Maturities

Specific Sub Limits			
Between 3 and 10 year.	18,050,000	14%	<i>50</i> % a
Between 5 and 10 year.	0	0%	<i>25</i> % a



Waverley Council Investment Holdings Report - December 2022



Cash Accounts						
Face Value (\$) R	Current Rate (%)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
3,829.10	0.0000%	Commonwealth Bank of Australia	AA-	3,829.10	120800	Eastgate CP
6,071.45	0.0000%	Commonwealth Bank of Australia	AA-	6,071.45	120801	Hollywood Av CP
23,430.29	0.0000%	Commonwealth Bank of Australia	AA-	23,430.29	120795	Trust Funds
40,494.00	0.0000%	Commonwealth Bank of Australia	AA-	40,494.00	120796	Cemetery Funds
52,359.06	0.0000%	Commonwealth Bank of Australia	AA-	52,359.06	370151	Library Gift
57,916.72	0.0000%	Commonwealth Bank of Australia	AA-	57,916.72	120797	Depositor Funds
72,420.78	0.0000%	Commonwealth Bank of Australia	AA-	72,420.78	120799	Library CP
1,129,277.25	0.0000%	Commonwealth Bank of Australia	AA-	1,129,277.25	120794	General Funds
11,929,818.13	3.2000%	Commonwealth Bank of Australia	AA-	11,929,818.13	120789	24hr Call
13,315,616.78 2	2.8670%			13,315,616.78		

Managed Funds						
Face Value (\$) (%		Credit Rating	Funds Name	Current Value (\$)	Deal No.	Reference
2,210,738.05 0.31479	NSW T-Corp (Cash)	TCc	Short Term Income Fund	2,210,738.05	411310	Builder Deposits
11,030,462.25 -3.06019	NSW T-Corp (LT)	TCl	Long Term Growth Fund	11,030,462.25	538089	
13,241,200.30-2.49679				13,241,200.30		

Гегт Depo	sits								
Maturity Date	Face Current Value (\$) Rate (%)	Institution	Credit Rating	Purchase Purcha Price (\$) D	case Current ate Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
10-Jan-23	3,000,000.00 0.7500%	Westpac Group	AA-	3,000,000.00 17-Jan	-22 3,004,684.93	542247	4,684.93	Quarterly	Green
7-Feb-23	2,000,000.00 0.8800%	Westpac Group	AA-	2,000,000.00 9-Feb	-22 2,002,555.62	542326	2,555.62	Quarterly	Green
14-Feb-23	2,000,000.00 0.8800%	Westpac Group	AA-	2,000,000.00 9-Feb	-22 2,002,555.62	542327	2,555.62	Quarterly	Green
7-Mar-23	2,500,000.00 1.0300%	Westpac Group	AA-	2,500,000.00 9-Mar	-22 2,501,622.60	542421	1,622.60	Quarterly	Green
14-Mar-23	2,000,000.00 1.0300%	Westpac Group	AA-	2,000,000.00 9-Mar	-22 2,001,298.08	542422	1,298.08	Quarterly	Green
21-Mar-23	2,500,000.00 1.0300%	Westpac Group	AA-	2,500,000.00 9-Mar	-22 2,501,622.60	542423	1,622.60	Quarterly	Green
4-Apr-23	3,000,000.00 1.2300%	Suncorp Bank	A+	3,000,000.00 22-Mar	-22 3,028,812.33	542468	28,812.33	Annually	



Waverley Council Investment Holdings Report - December 2022



Maturity Date	Face Value (\$) I	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
27-Apr-23	2,000,000.00	4.0500%	Suncorp Bank	A+	2,000,000.00	30-Nov-22	2,007,101.37	543601	7,101.37	At Maturity	
2-May-23	3,000,000.00	4.0600%	Suncorp Bank	A+	3,000,000.00	22-Nov-22	3,013,347.95	543574	13,347.95	At Maturity	
6-Jun-23	2,000,000.00	3.6500%	Bendigo and Adelaide Bank	BBB+	2,000,000.00	10-Jun-22	2,041,000.00	542860	41,000.00	At Maturity	
13-Jun-23	3,000,000.00	3.6500%	Bendigo and Adelaide Bank	BBB+	3,000,000.00	10-Jun-22	3,061,500.00	542861	61,500.00	At Maturity	
20-Jun-23	5,000,000.00	4.1500%	Commonwealth Bank of Australia	AA-	5,000,000.00	21-Jun-22	5,110,287.67	542878	110,287.67	At Maturity	ESGTD
8-Aug-23	3,000,000.00	3.9300%	Suncorp Bank	A+	3,000,000.00	10-Aug-22	3,046,513.97	543165	46,513.97	At Maturity	
15-Aug-23	3,000,000.00	3.9000%	Commonwealth Bank of Australia	AA-	3,000,000.00	15-Aug-22	3,044,556.16	543178	44,556.16	At Maturity	ESGTD
22-Aug-23	3,000,000.00	3.9400%	Suncorp Bank	A+	3,000,000.00	18-Aug-22	3,044,041.64	543194	44,041.64	At Maturity	
23-Aug-23	3,000,000.00	3.9700%	Commonwealth Bank of Australia	AA-	3,000,000.00	23-Aug-22	3,042,745.48	543208	42,745.48	At Maturity	Green
24-Aug-23	3,000,000.00	4.0400%	Commonwealth Bank of Australia	AA-	3,000,000.00	26-Aug-22	3,042,503.01	543240	42,503.01	At Maturity	Green
5-Sep-23	3,000,000.00	3.9600%	Suncorp Bank	A+	3,000,000.00	22-Aug-22	3,042,963.29	543202	42,963.29	Annually	
19-Sep-23	3,000,000.00	4.0500%	Suncorp Bank	A+	3,000,000.00	2-Sep-22	3,009,986.30	543280	9,986.30	Quarterly	
3-Oct-23	3,000,000.00	4.6200%	Westpac Group	AA-	3,000,000.00	30-Sep-22	3,000,759.45	543451	759.45	Quarterly	
7-Nov-23	3,000,000.00	4.4200%	Westpac Group	AA-	3,000,000.00	9-Nov-22	3,019,254.25	543532	19,254.25	At Maturity	Green
14-Nov-23	2,000,000.00	4.4300%	Suncorp Bank	A+	2,000,000.00	15-Nov-22	2,011,408.77	543558	11,408.77	At Maturity	
20-Feb-24	2,000,000.00	1.5800%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,004,588.49	542328	4,588.49	Quarterly	Green
5-Mar-24	4,000,000.00	1.8300%	Westpac Group	AA-	4,000,000.00	9-Mar-22	4,004,612.60	542424	4,612.60	Quarterly	Green
4-Sep-24	4,000,000.00	4.4000%	Westpac Group	AA-	4,000,000.00	2-Sep-22	4,014,465.75	543279	14,465.75	Quarterly	
4-Mar-25	2,000,000.00	2.0200%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,005,866.30	542329	5,866.30	Quarterly	Green
	73,000,000.00	3.1153%			73,000,000.00		73,610,654.23		610,654.23		

Floating Ra	ate Notes								
Maturity Date	Face Current Value (\$) Rate (%)	Security Name	Credit Rating	Purchase Purchase Price (\$) Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
25-Jan-23	1,250,000.00 4.0819%	BEN Snr FRN (Jan23) BBSW+1.05%	BBB+	1,250,000.00 25-Jan-18	1,259,686.04	536145	9,505.79	25-Jan-23	
6-Feb-23	1,100,000.00 4.4623%	NPBS Snr FRN (Feb23) BBSW+1.40%	BBB	1,100,000.00 6-Feb-18	1,107,904.74	536174	7,396.42	6-Feb-23	
21-Feb-23	1,700,000.00 3.9701%	GSB Snr FRN (Feb23) BBSW+0.90%	BBB	1,700,000.00 21-Feb-20	1,707,876.24	539454	7,581.26	21-Feb-23	
30-Jul-24	2,500,000.00 3.8663%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	2,500,000.00 30-Jul-19	2,516,693.53	538331	16,418.53	30-Jan-23	



Waverley Council Investment Holdings Report - December 2022



Maturity Date	Face Value (\$)		Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
24-Oct-24	1,000,000.00	4.1585%	GSB Snr FRN (Oct24) BBSW+1.12%	BBB	1,000,000.00	24-Oct-19	1,008,941.27	538604	7,861.27	24-Jan-23	
2-Dec-25	2,250,000.00	3.5760%	BEN Snr FRN (Dec25) BBSW+0.52%	BBB+	2,250,000.00	2-Dec-20	2,217,305.65	540603	6,613.15	2-Mar-23	
24-Feb-26	1,300,000.00	3.5463%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	1,300,000.00	24-Feb-21	1,283,310.65	540958	4,799.65	24-Feb-23	
4-Mar-26	4,000,000.00	3.6960%	NPBS Snr FRN (Mar26) BBSW+0.63%	BBB	4,000,000.00	4-Mar-21	3,902,696.11	540983	10,936.11	6-Mar-23	
18-Jun-26	4,000,000.00	3.8514%	BEN Snr FRN (Jun26) BBSW+0.65%	BBB+	4,000,000.00	11-Jun-21	3,935,686.93	541523	5,486.93	20-Mar-23	
15-Sep-26	3,750,000.00	3.6469%	SUN Snr FRN (Sep26) BBSW+0.48%	A+	3,750,000.00	9-Sep-21	3,686,469.59	541877	6,369.59	15-Mar-23	
23-Dec-26	5,000,000.00	3.6317% C	BA Green Snr FRN (Dec26) BBSW+0.41%	AA-	5,000,000.00	21-Sep-21	4,908,827.44	541916	4,477.44	23-Mar-23	
	27,850,000.00	3.7797%			27,850,000.00		27,535,398.19		87,446.14		



Council

Waverley Council Accrued Interest Report - December 2022



Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yi Accrued (\$)	eld (% pa)
Floating Rate Note		value (\$)	Date	Date	Received (v)		Accided (\$)	(70 pa)
BOz 'SRI' Snr FRN (Dec22) BBSW+0.90%	538825	3,000,000.00	2-Dec-19	2-Dec-22	25,372.55	1	278.82	3.39%
BEN Snr FRN (Jan23) BBSW+1.05%	536145	1,250,000.00	25-Jan-18	25-Jan-23	0.00	31	4,333.52	4.08%
GSB Snr FRN (Feb23) BBSW+0.90%	539454	1,700,000.00	21-Feb-20	21-Feb-23	0.00	31	5,732.17	3.97%
NPBS Snr FRN (Feb23) BBSW+1.40%	536174	1,100,000.00	6-Feb-18	6-Feb-23	0.00	31	4,168.89	4.46%
SUN Snr FRN (Jul24) BBSW+0.78%	538331	2,500,000.00	30-Jul-19	30-Jul-24	0.00	31	8,209.26	3.87%
GSB Snr FRN (Oct24) BBSW+1.12%	538604	1,000,000.00	24-Oct-19	24-Oct-24	0.00	31	3,531.87	4.16%
BEN Snr FRN (Dec25) BBSW+0.52%	540603	2,250,000.00	2-Dec-20	2-Dec-25	16,897.77	31	6,798.84	3.56%
SUN Snr FRN (Feb26) BBSW+0.45%	540958	1,300,000.00	24-Feb-21	24-Feb-26	0.00	31	3,915.50	3.55%
NPBS Snr FRN (Mar26) BBSW+0.63%	540983	4,000,000.00	4-Mar-21	4-Mar-26	31,624.12	31	12,326.18	3.63%
BEN Snr FRN (Jun26) BBSW+0.65%	541523	4,000,000.00	18-Jun-21	18-Jun-26	34,814.36	31	12,373.29	3.64%
SUN Snr FRN (Sep26) BBSW+0.48%	541877	3,750,000.00	15-Sep-21	15-Sep-26	30,230.08	31	11,020.38	3.46%
CBA Green Snr FRN (Dec26) BBSW+0.41%	541916	5,000,000.00	23-Sep-21	23-Dec-26	41,323.97	31	14,467.85	3.41%
Maria de la la					180,262.85		87,156.57	3.67%
Managed Funds NSW T-Corp Defensive Cash Funds	505262			1-Oct-22	0.00	0	0.00	
NSW T-Corp Defensive Cash Funds	411310			1-Aug-23	0.00	0	6,934.94	3.77%
Now 1-corp Defensive Cash Funds	411310			1-Aug-20	0.00		6,934.94	3.77%
<u>Term Deposits</u>								
Westpac Group	542207	3,000,000.00	17-Dec-21	13-Dec-22	4,820.55	12	680.55	0.69%
Westpac Group	542247	3,000,000.00	17-Jan-22	10-Jan-23	0.00	31	1,910.96	0.75%
Westpac Group	542326	2,000,000.00	9-Feb-22	7-Feb-23	0.00	31	1,494.80	0.88%
Westpac Group	542327	2,000,000.00	9-Feb-22	14-Feb-23	0.00	31	1,494.80	0.88%
Westpac Group	542421	2,500,000.00	9-Mar-22	7-Mar-23	6,419.86	31	2,186.98	1.03%
Westpac Group	542422	2,000,000.00	9-Mar-22	14-Mar-23	5,135.89	31	1,749.59	1.03%
Westpac Group	542423	2,500,000.00	9-Mar-22	21-Mar-23	6,419.86	31	2,186.98	1.03%
Suncorp Bank	542468	3,000,000.00	22-Mar-22	4-Apr-23	0.00	31	3,133.97	1.23%



Waverley Council Accrued Interest Report - December 2022

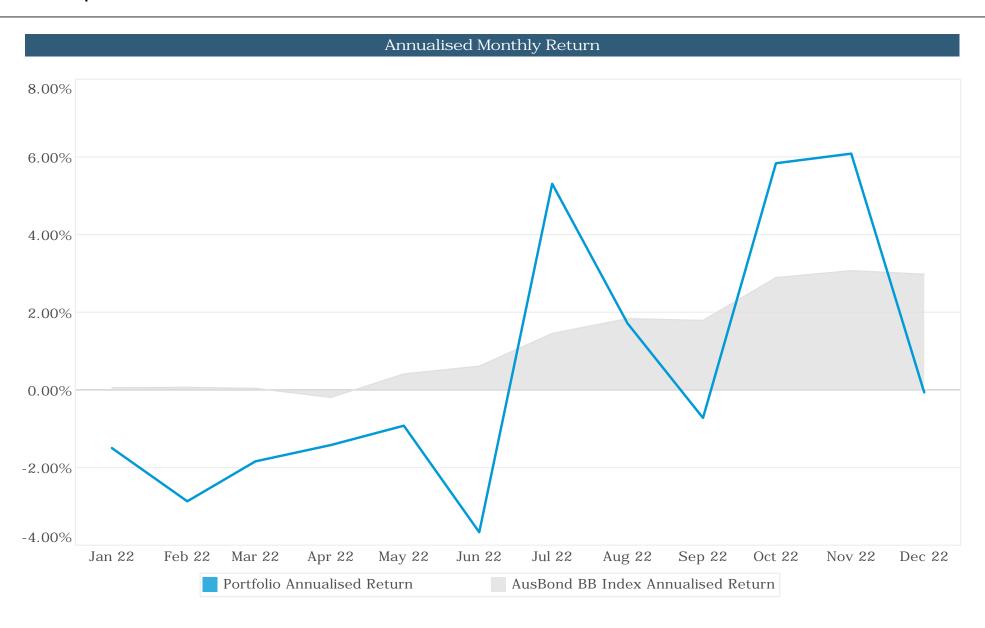


Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yi	eld (% pa)
Suncorp Bank	543601	2,000,000.00	30-Nov-22	27-Apr-23	0.00	31	6,879.45	4.05%
Suncorp Bank	543574	3,000,000.00	22-Nov-22	2-May-23	0.00	31	10,344.66	4.06%
Bendigo and Adelaide Bank	542860	2,000,000.00	10-Jun-22	6-Jun-23	0.00	31	6,200.00	3.65%
Bendigo and Adelaide Bank	542861	3,000,000.00	10-Jun-22	13-Jun-23	0.00	31	9,300.00	3.65%
Commonwealth Bank of Australia	542878	5,000,000.00	21-Jun-22	20-Jun-23	0.00	31	17,623.29	4.15%
Commonwealth Bank of Australia	543178	3,000,000.00	15-Aug-22	15-Aug-23	0.00	31	9,936.98	3.90%
Commonwealth Bank of Australia	543208	3,000,000.00	23-Aug-22	23-Aug-23	0.00	31	10,115.34	3.97%
Commonwealth Bank of Australia	543240	3,000,000.00	26-Aug-22	24-Aug-23	0.00	31	10,293.69	4.04%
Suncorp Bank	543165	3,000,000.00	10-Aug-22	8-Aug-23	0.00	31	10,013.42	3.93%
Suncorp Bank	543194	3,000,000.00	18-Aug-22	22-Aug-23	0.00	31	10,038.90	3.94%
Suncorp Bank	543202	3,000,000.00	22-Aug-22	5-Sep-23	0.00	31	10,089.87	3.96%
Suncorp Bank	543280	3,000,000.00	2-Sep-22	19-Sep-23	30,291.78	31	10,319.18	4.05%
Westpac Group	543451	3,000,000.00	30-Sep-22	3-Oct-23	34,555.07	31	11,771.51	4.62%
Suncorp Bank	543558	2,000,000.00	15-Nov-22	14-Nov-23	0.00	31	7,524.93	4.43%
Westpac Group	543532	3,000,000.00	9-Nov-22	7-Nov-23	0.00	31	11,261.92	4.42%
Westpac Group	542328	2,000,000.00	9-Feb-22	20-Feb-24	0.00	31	2,683.83	1.58%
Westpac Group	542424	4,000,000.00	9-Mar-22	5-Mar-24	18,249.86	31	6,216.98	1.83%
Westpac Group	543279	4,000,000.00	2-Sep-22	4-Sep-24	43,879.45	31	14,947.94	4.40%
Westpac Group	542329	2,000,000.00	9-Feb-22	4-Mar-25	0.00	31	3,431.23	2.02%
Grand Totals					149,772.32 330,035.17		193,831.75 287,923.26	3.08%



Waverley Council Investment Performance Report - December 2022



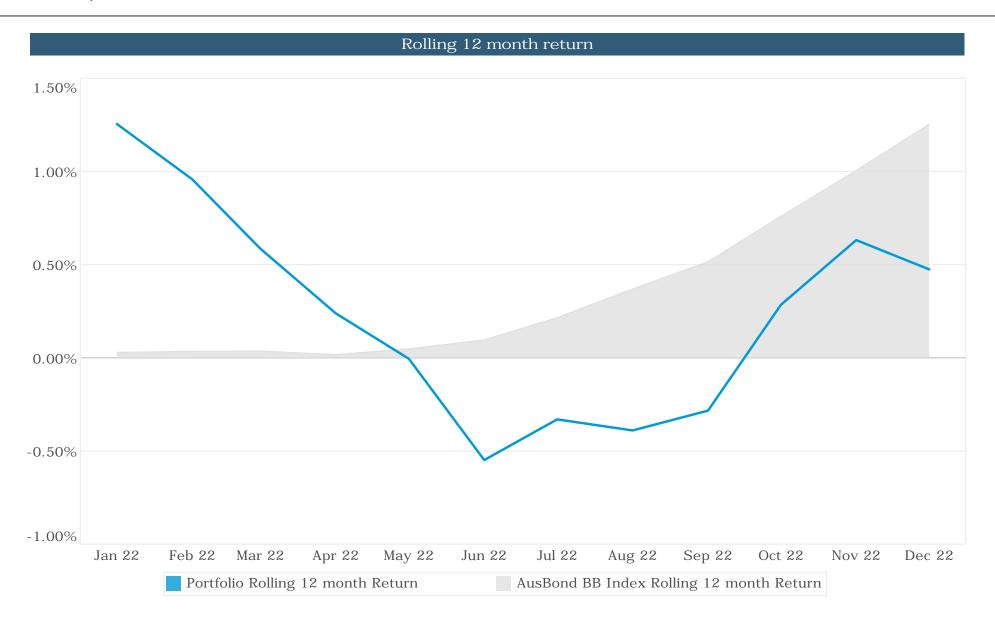


Historical Performance Summary (% pa)						
	Portfolio	Annualised BB Index	Outperformance			
Dec 2022	-0.06%	2.98%	-3.04%			
Last 3 months	3.89%	2.98%	0.91%			
Last 6 months	2.99%	2.33%	0.66%			
Financial Year to Date	2.99%	2.33%	0.66%			
Last 12 months	0.47%	1.25%	-0.78%			



Waverley Council Investment Performance Report - December 2022





Historical Performance Summary (% actual)					
	Portfolio	Annualised BB Index	Outperformance		
Dec 2022	-0.01%	0.25%	-0.26%		
Last 3 months	0.97%	0.74%	0.23%		
Last 6 months	1.50%	1.17%	0.33%		
Financial Year to Date	1.50%	1.17%	0.33%		
Last 12 months	0.47%	1.25%	-0.78%		



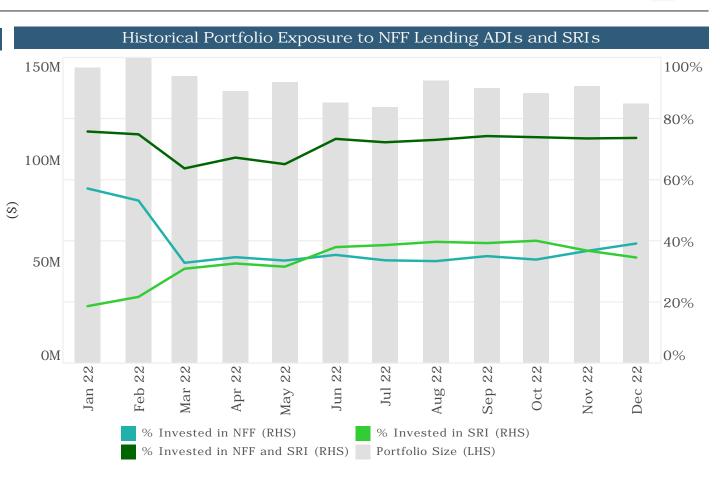
Waverley Council Environmental Commitments Report - December 2022



Current Breakdown					
ADI Lending Status *	Current Month (\$)	Previous Mor	nth (\$)		
Fossil Fuel Lending ADIs					
Commonwealth Bank of Australia	13,315,617	15,427,471			
Westpac Group	7,000,000	7,000,000			
	20,315,617 16%	22,427,471	17%		
Non Fossil Fuel Lending ADIs					
Bendigo and Adelaide Bank	12,500,000	12,500,000			
Great Southern Bank	2,700,000	2,700,000			
Newcastle Permanent Building Society	5,100,000	5,100,000			
Suncorp Bank	29,550,000	29,550,000			
	49,850,000 39%	49,850,000	37%		
Other					
NSW T-Corp (Cash)	2,210,738	2,203,803			
NSW T-Corp (LT)	11,030,462	11,378,661			
	13,241,200 10%	13,582,465	10%		
Socially Responsible Investment					
Bank Australia (Sustainability)	0	3,000,000			
CBA (Green)	19,000,000	19,000,000			
Westpac Group (Green TD)	25,000,000	28,000,000			
	44,000,000 35%	50,000,000	37%		
	127,406,817	135,859,935			

^{*} source: Marketforces

Percentages may not add up to 100% due to rounding

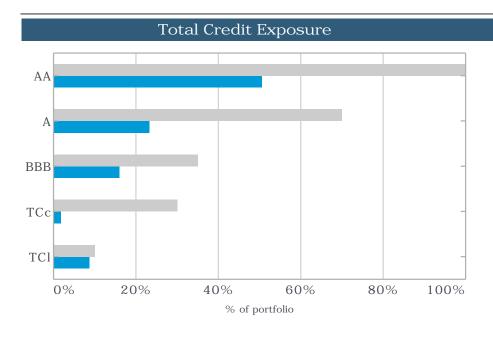


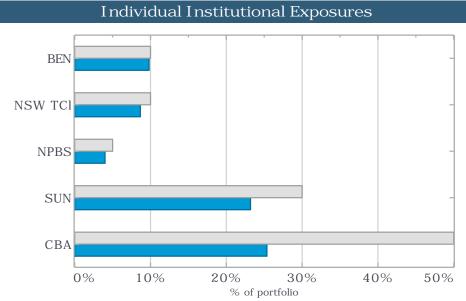


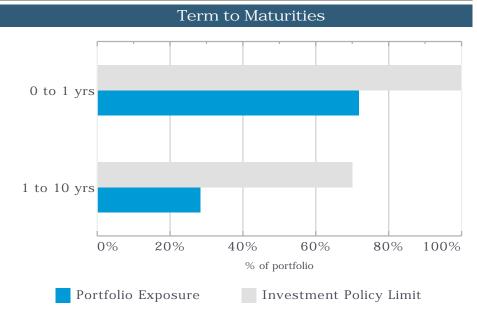


Waverley Council Investment Policy Compliance Report - December 2022









Credit Rating Group	Face Value (\$)		Policy Max	
AA	64,315,617	50%	100%	a
A	29,550,000	23%	70%	а
BBB	20,300,000	16%	35%	а
TCc	2,210,738	2%	30%	а
TCl	11,030,462	9%	10%	а
	127,406,817			

Institution	% of	Invest	ment
Institution	portfolio	Policy	Limit
Bendigo and Adelaide Bank (BBB+)	10%	10%	a
NSW T-Corp (TCl)	9%	10%	a
Newcastle Permanent Building Society (BBB)	4%	5%	а
Suncorp Bank (A+)	23%	30%	а
Commonwealth Bank of Australia (AA-)	25%	50%	a
Westpac Group (AA-)	25%	50%	а
Great Southern Bank (BBB)	2%	5%	а
NSW T-Corp (TCc)	2%	30%	а

Face			Policy	
	Value (\$)		Max	
Between 0 and 1 years	91,606,817	72%	100%	а
Between 1 and 10 years	35,800,000	28%	70%	а
	127,406,817			

Specific Sub Limits				
BBB+	12,500,000	10%	35%	a
BBB	7,800,000	6%	15%	а

Specific Sub Limits				
Between 3 and 10 years	18,050,000	14%	50%	a
Between 5 and 10 years	0	0%	25%	а

a = compliant r = non-compliant



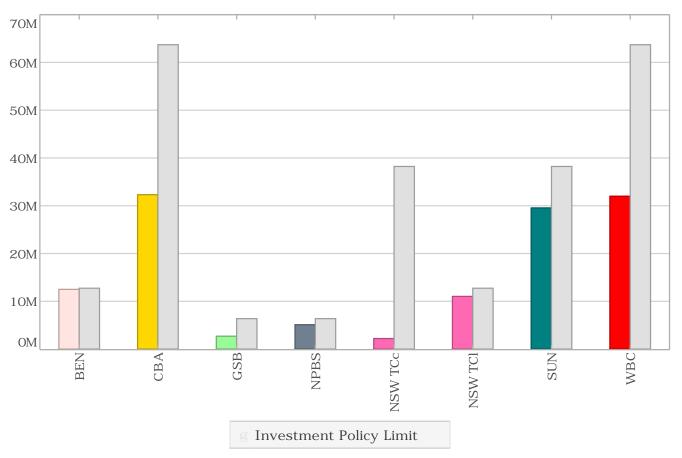
Waverley Council Individual Institutional Exposures Report - December 2022

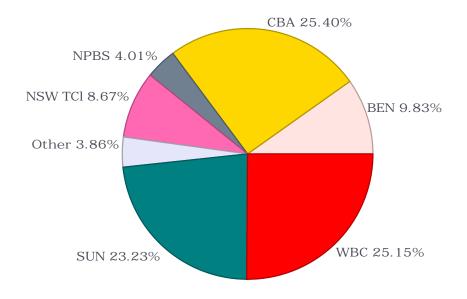


Individual Insitutional Exposures

	Current Expos	sures	Policy Lim	it	Capacity
Bendigo and Adelaide Bank (BBB+)	12,500,000	10%	12,740,682	10%	240,682
Commonwealth Bank of Australia (AA-)	32,315,617	25%	63,703,409	50%	31,387,792
Great Southern Bank (BBB)	2,700,000	2%	6,370,341	5%	3,670,341
Newcastle Permanent Building Society (BBB)	5,100,000	4%	6,370,341	5%	1,270,341
NSW T-Corp (TCc)	2,210,738	2%	38,222,045	30%	36,011,307
NSW T-Corp (TCl)	11,030,462	9%	12,740,682	10%	1,710,220
Suncorp Bank (A+)	29,550,000	23%	38,222,045	30%	8,672,045
Westpac Group (AA-)	32,000,000	25%	63,703,409	50%	31,703,409
	127,406,817				

Individual Insitutional Exposure Charts







Waverley Council Cashflows Report - December 2022



		A T	Caralana Cara	DaalN	D
Amour	Cashflow Description	Asset Type	Cashflow Counterparty	Deal No.	Date
25,372.5	Coupon Date	Floating Rate Note	BOz 'SRI' Snr FRN (Dec22) BBSW+0.90%	538825	2-Dec-22
3,000,000.0	Maturity	Floating Rate Note	BOz 'SRI' Snr FRN (Dec22) BBSW+0.90%		
3,025,372.5	<u>Deal Total</u>				
16,897.7	Coupon Date	Floating Rate Note	BEN Snr FRN (Dec25) BBSW+0.52%	540603	2-Dec-22
16,897.7	<u>Deal Total</u>				
43,879.4	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	543279	2-Dec-22
43,879.4	<u>Deal Total</u>				
30,291.7	During: Interest Received/Paid Dates	Term Deposit	Suncorp Bank	543280	2-Dec-22
30,291.7	<u>Deal Total</u>				
3,116,441.5	Day Total				
31,624.1	Coupon Date	Floating Rate Note	NPBS Snr FRN (Mar26) BBSW+0.63%	540983	5-Dec-22
31,624.1	<u>Deal Total</u>				
31,624.1	Day Total				
6,419.8	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542421	9-Dec-22
6,419.8	<u>Deal Total</u>				
5,135.8	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542422	9-Dec-22
<u>5,135.8</u>	<u>Deal Total</u>				
6,419.8	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542423	9-Dec-22
6,419.8	Deal Total				
18,249.8	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542424	9-Dec-22
18,249.8	Deal Total	•			
36,225.4	Day Total				
3,000,000.0	Maturity: Face Value	Term Deposit	Westpac Group		
4,820.5	Maturity: Interest Received/Paid	Term Deposit	Westpac Group	542207	3-Dec-22
3,004,820.5	Deal Total	Term Deposit	Westpac Group		
3,004,820.5	Day Total				



Waverley Council Cashflows Report - December 2022



Amount	Cashflow Description	Asset Type	Cashflow Counterparty	Deal No.	Date
30,230.08	Coupon Date	Floating Rate Note	SUN Snr FRN (Sep26) BBSW+0.48%	541877	15-Dec-22
30,230.08	<u>Deal Total</u>				
30,230.08	Day Total				
34,814.36	Coupon Date	Floating Rate Note	BEN Snr FRN (Jun26) BBSW+0.65%	541523	19-Dec-22
34,814.36	<u>Deal Total</u>				
34,814.36	Day Total				
41,323.97	Coupon Date	Floating Rate Note	CBA Green Snr FRN (Dec26) BBSW+0.41%	541916	23-Dec-22
41,323.97	<u>Deal Total</u>				
41,323.97	Day Total				
34,555.07	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	543451	30-Dec-22
34,555.07	<u>Deal Total</u>				
34,555.07	Day Total				
6,330,035.17	Total for Month				

Forecast Cashi	flows for January 2	023			
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
10-Jan-23	542247	Westpac Group	Term Deposit	Maturity: Face Value	3,000,000.00
10-Jan-23	342247	Westpac Group	Term Deposit	Maturity: Interest Received/Paid	5,239.73
				<u>Deal Total</u>	3,005,239.73
				Day Total	3,005,239.73
24-Jan-23	538604	GSB Snr FRN (Oct24) BBSW+1.12%	Floating Rate Note	Coupon Date	10,481.70
				<u>Deal Total</u>	10,481.70
				Day Total	10,481.70
25-Jan-23	536145	BEN Snr FRN (Jan23) BBSW+1.05%	Floating Rate Note	Coupon Date	12,860.78
25-Jan-25	330143	BEN Snr FRN (Jan23) BBSW+1.05%	Floating Rate Note	Maturity	1,250,000.00
				<u>Deal Total</u>	1,262,860.78
				Day Total	1,262,860.78



Waverley Council Cashflows Report - December 2022

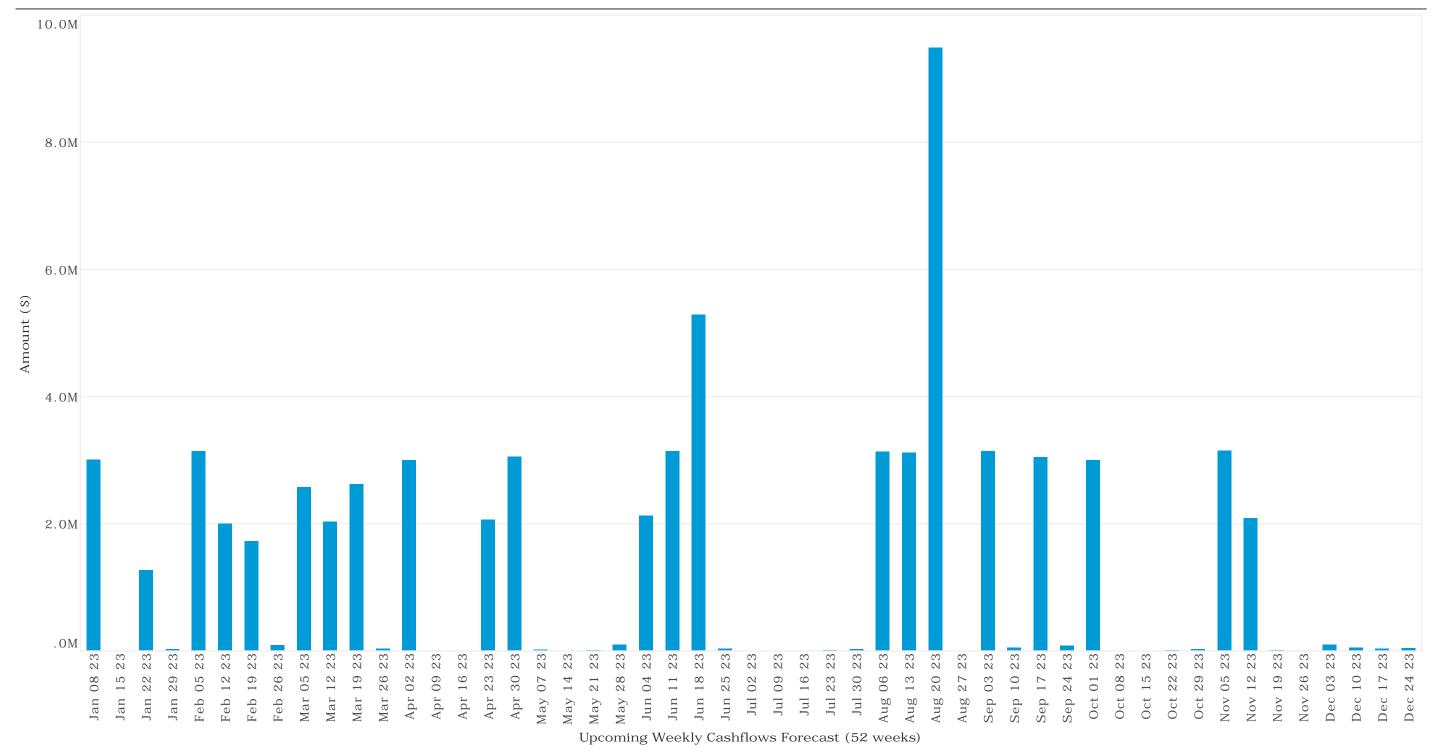


Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
30-Jan-23	538331	SUN Snr FRN (Jul24) BBSW+0.78%	Floating Rate Note	Coupon Date	24,098.17
				<u>Deal Total</u>	24,098.17
				Day Total	24,098.17
				<u>Total for Month</u>	4,302,680.38



Waverley Council Cashflows Report - December 2022

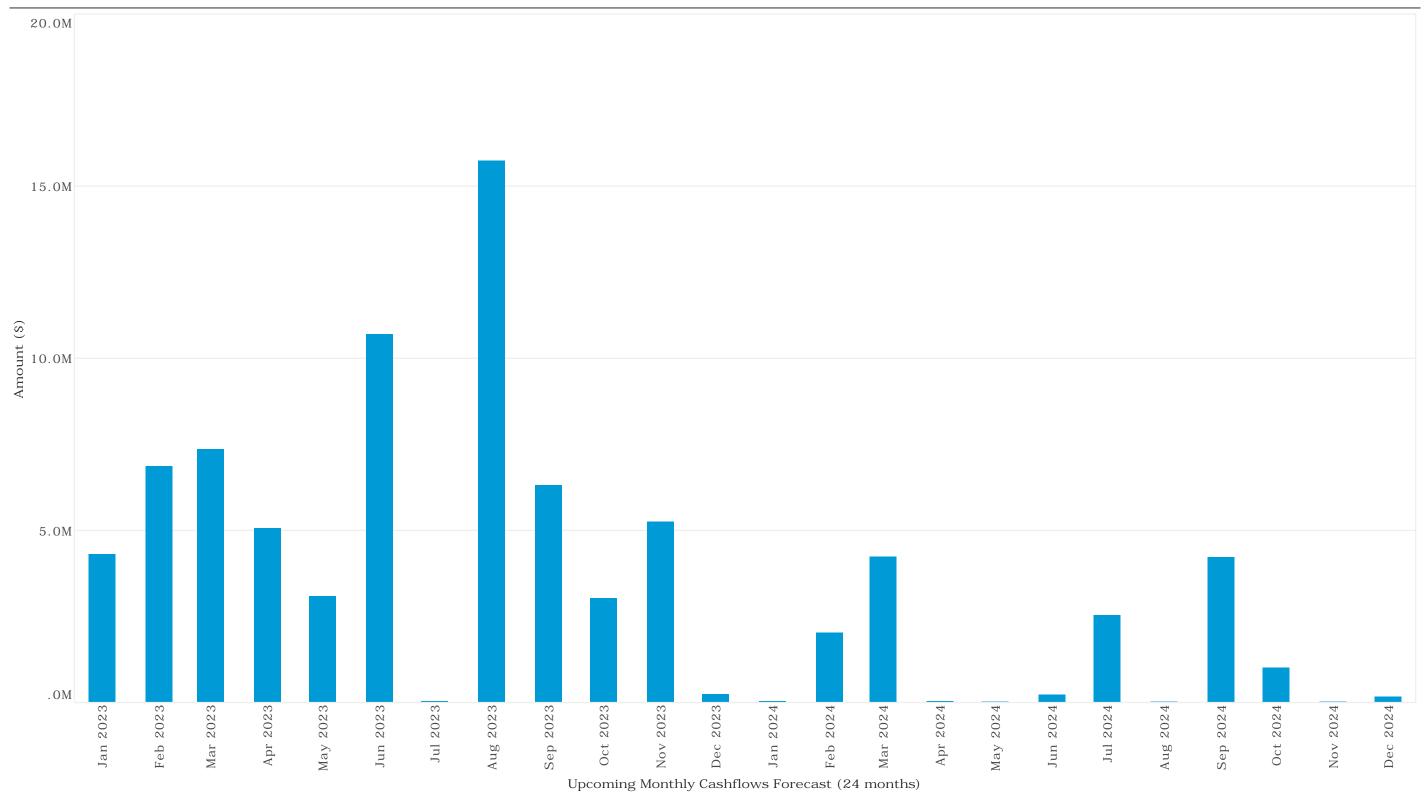






Waverley Council Cashflows Report - December 2022









Investment Summary Report January 2023

Waverley Council - Investment Summary Report



Page 1 of 16.

Waverley Council Executive Summary - January 2023



Investment Holdings

	Face	Current
	Value (\$)	Value (\$)
Cash	10,949,611	10,949,611
Floating Rate Note	26,600,000	26,366,018
Managed Funds	13,661,790	13,661,790
Term Deposit	75,000,000	75,810,681
	126.211.401	126.788.100



Investment Performance

Investment Policy Compliance Total Credit Exposure Individual Institutional Exposures TCc NSW TCl **NPBS** CBA 20% 40% 80% 100% 10% 30% 50% 0% 20% 40% % of portfolio % of portfolio g Portfolio Exposure Investment Policy Limit

	Face	Policy
	Value (\$)	Max
Between 0 and 1 years	90,411,401	72% 100% a
Between 1 and 10 years	35,800,000	28% 70% a
	126,211,401	

Term to Maturities

Specific Sub Limits			
Between 3 and 10 year.	18,050,000	14%	<i>50</i> % a
Between 5 and 10 year.	0	0%	<i>25</i> % a

Waverley Council - Investment Summary Report



Page 2 of 16.

Waverley Council Investment Holdings Report - January 2023



Cash Accounts						
Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
7,932.00	0.0000%	Commonwealth Bank of Australia	AA-	7,932.00	120800	Eastgate CP
13,492.85	0.0000%	Commonwealth Bank of Australia	AA-	13,492.85	120801	Hollywood Av CP
20,008.29	0.0000%	Commonwealth Bank of Australia	AA-	20,008.29	120795	Trust Funds
32,190.78	0.0000%	Commonwealth Bank of Australia	AA-	32,190.78	120796	Cemetery Funds
52,359.06	0.0000%	Commonwealth Bank of Australia	AA-	52,359.06	370151	Library Gift
87,560.57	0.0000%	Commonwealth Bank of Australia	AA-	87,560.57	120799	Library CP
257,178.62	0.0000%	Commonwealth Bank of Australia	AA-	257,178.62	120797	Depositor Funds
298,780.27	0.0000%	Commonwealth Bank of Australia	AA-	298,780.27	120794	General Funds
10,180,108.44	3.2000%	Commonwealth Bank of Australia	AA-	10,180,108.44	120789	24hr Call
10,949,610.88	2.9751%			10,949,610.88		

Managed Funds							
Face Value (\$)	Monthly Return (%)	Institution	Credit Rating	Funds Name	Current Value (\$)	Deal No.	Reference
2,220,243.30	0.4300%	NSW T-Corp (Cash)	TCc	Short Term Income Fund	2,220,243.30	411310	Builder Deposits
11,441,546.95	3.7268%	NSW T-Corp (LT)	TCl	Long Term Growth Fund	11,441,546.95	538089	
13,661,790.25	3.1910%				13,661,790.25		

Term Depo	osits									
Maturity Date	Face Current Value (\$) Rate (%)	Institution	Credit Rating	Purchase Pu Price (\$)	rchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
7-Feb-23	2,000,000.00 0.8800%	Westpac Group	AA-	2,000,000.00 9)-Feb-22	2,004,050.41	542326	4,050.41	Quarterly	Green
14-Feb-23	2,000,000.00 0.8800%	Westpac Group	AA-	2,000,000.00 9)-Feb-22	2,004,050.41	542327	4,050.41	Quarterly	Green
7-Mar-23	2,500,000.00 1.0300%	Westpac Group	AA-	2,500,000.00 9	-Mar-22	2,503,809.59	542421	3,809.59	Quarterly	Green
14-Mar-23	2,000,000.00 1.0300%	Westpac Group	AA-	2,000,000.00 9	-Mar-22	2,003,047.67	542422	3,047.67	Quarterly	Green
21-Mar-23	2,500,000.00 1.0300%	Westpac Group	AA-	2,500,000.00 9	-Mar-22	2,503,809.59	542423	3,809.59	Quarterly	Green
4-Apr-23	3,000,000.00 1.2300%	Suncorp Bank	A+	3,000,000.00 22	-Mar-22	3,031,946.30	542468	31,946.30	Annually	
27-Apr-23	2,000,000.00 4.0500%	Suncorp Bank	A+	2,000,000.00 30-	-Nov-22	2,013,980.82	543601	13,980.82	At Maturity	

Waverley Council - Investment Summary Report



Page 3 of 16.

Waverley Council Investment Holdings Report - January 2023



Maturity Date	Face Value (\$) I	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
2-May-23	3,000,000.00	4.0600%	Suncorp Bank	A+	3,000,000.00	22-Nov-22	3,023,692.60	543574	23,692.60	At Maturity	
6-Jun-23	2,000,000.00	3.6500%	Bendigo and Adelaide Bank	BBB+	2,000,000.00	10-Jun-22	2,047,200.00	542860	47,200.00	At Maturity	
13-Jun-23	3,000,000.00	3.6500%	Bendigo and Adelaide Bank	BBB+	3,000,000.00	10-Jun-22	3,070,800.00	542861	70,800.00	At Maturity	
20-Jun-23	5,000,000.00	4.1500%	Commonwealth Bank of Australia	AA-	5,000,000.00	21-Jun-22	5,127,910.96	542878	127,910.96	At Maturity	ESGTD
11-Jul-23	3,000,000.00	4.4700%	Suncorp Bank	A+	3,000,000.00	10-Jan-23	3,008,082.74	543686	8,082.74	At Maturity	
18-Jul-23	2,000,000.00	4.4700%	Suncorp Bank	A+	2,000,000.00	10-Jan-23	2,005,388.49	543687	5,388.49	At Maturity	
8-Aug-23	3,000,000.00	3.9300%	Suncorp Bank	A+	3,000,000.00	10-Aug-22	3,056,527.40	543165	56,527.40	At Maturity	
15-Aug-23	3,000,000.00	3.9000%	Commonwealth Bank of Australia	AA-	3,000,000.00	15-Aug-22	3,054,493.15	543178	54,493.15	At Maturity	ESGTD
22-Aug-23	3,000,000.00	3.9400%	Suncorp Bank	A+	3,000,000.00	18-Aug-22	3,054,080.55	543194	54,080.55	At Maturity	
23-Aug-23	3,000,000.00	3.9700%	Commonwealth Bank of Australia	AA-	3,000,000.00	23-Aug-22	3,052,860.82	543208	52,860.82	At Maturity	Green
24-Aug-23	3,000,000.00	4.0400%	Commonwealth Bank of Australia	AA-	3,000,000.00	26-Aug-22	3,052,796.71	543240	52,796.71	At Maturity	Green
5-Sep-23	3,000,000.00	3.9600%	Suncorp Bank	A+	3,000,000.00	22-Aug-22	3,053,053.15	543202	53,053.15	Annually	
19-Sep-23	3,000,000.00	4.0500%	Suncorp Bank	A+	3,000,000.00	2-Sep-22	3,020,305.48	543280	20,305.48	Quarterly	
3-Oct-23	3,000,000.00	4.6200%	Westpac Group	AA-	3,000,000.00	30-Sep-22	3,012,530.96	543451	12,530.96	Quarterly	
7-Nov-23	3,000,000.00	4.4200%	Westpac Group	AA-	3,000,000.00	9-Nov-22	3,030,516.16	543532	30,516.16	At Maturity	Green
14-Nov-23	2,000,000.00	4.4300%	Suncorp Bank	A+	2,000,000.00	15-Nov-22	2,018,933.70	543558	18,933.70	At Maturity	
20-Feb-24	2,000,000.00	1.5800%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,007,272.33	542328	7,272.33	Quarterly	Green
5-Mar-24	4,000,000.00	1.8300%	Westpac Group	AA-	4,000,000.00	9-Mar-22	4,010,829.59	542424	10,829.59	Quarterly	Green
4-Sep-24	4,000,000.00	4.4000%	Westpac Group	AA-	4,000,000.00	2-Sep-22	4,029,413.70	543279	29,413.70	Quarterly	
4-Mar-25	2,000,000.00	2.0200%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,009,297.53	542329	9,297.53	Quarterly	Green
	75,000,000.00	3.3003%			75,000,000.00		75,810,680.81		810,680.81		

Floating Ra	ate Notes								
Maturity Date	Face Current Value (\$) Rate (%)	Security Name	Credit Rating	Purchase Purchase Price (\$) Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
6-Feb-23	1,100,000.00 4.4623%	NPBS Snr FRN (Feb23) BBSW+1.40%	BBB-	1,100,000.00 6-Feb-18	1,111,629.02	536174	11,565.30	6-Feb-23	
21-Feb-23	1,700,000.00 3.9701%	GSB Snr FRN (Feb23) BBSW+0.90%	BBB-	1,700,000.00 21-Feb-20	1,713,350.17	539454	13,313.43	21-Feb-23	
30-Jul-24	2,500,000.00 4.1612%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	2,500,000.00 30-Jul-19	2,502,270.03	538331	570.03	28-Apr-23	

Waverley Council - Investment Summary Report



Page 4 of 16.

Waverley Council Investment Holdings Report - January 2023



Maturity Date	Face Value (\$)	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
24-Oct-24	1,000,000.00	4.4033%	GSB Snr FRN (Oct24) BBSW+1.12%	BBB	1,000,000.00	24-Oct-19	1,002,575.11	538604	965.11	24-Apr-23	
2-Dec-25	2,250,000.00	3.5760%	BEN Snr FRN (Dec25) BBSW+0.52%	BBB+	2,250,000.00	2-Dec-20	2,228,931.74	540603	13,446.74	2-Mar-23	
24-Feb-26	1,300,000.00	3.5463%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	1,300,000.00	24-Feb-21	1,290,424.15	540958	8,715.15	24-Feb-23	
4-Mar-26	4,000,000.00	3.6960%	NPBS Snr FRN (Mar26) BBSW+0.63%	BBB	4,000,000.00	4-Mar-21	3,928,332.38	540983	23,492.38	6-Mar-23	
18-Jun-26	4,000,000.00	3.8514%	BEN Snr FRN (Jun26) BBSW+0.65%	BBB+	4,000,000.00	11-Jun-21	3,954,971.13	541523	18,571.13	20-Mar-23	
15-Sep-26	3,750,000.00	3.6469%	SUN Snr FRN (Sep26) BBSW+0.48%	A+	3,750,000.00	9-Sep-21	3,704,384.71	541877	17,984.71	15-Mar-23	
23-Dec-26	5,000,000.00	3.6317% C	BA Green Snr FRN (Dec26) BBSW+0.41%	AA-	5,000,000.00	21-Sep-21	4,929,149.73	541916	19,899.73	23-Mar-23	
	26,600,000.00	3.8024%			26,600,000.00		26,366,018.17		128,523.71		

Waverley Council Accrued Interest Report - January 2023



Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yi Accrued (\$)	eld (% pa)
<u>Floating Rate Note</u>		, urue (*)	Date	2 4.00	1100011104 (4)		Treer ded (+)	(10 [0.0)
BEN Snr FRN (Jan23) BBSW+1.05%	536145	1,250,000.00	25-Jan-18	25-Jan-23	12,860.78	24	3,354.99	4.08%
GSB Snr FRN (Feb23) BBSW+0.90%	539454	1,700,000.00	21-Feb-20	21-Feb-23	0.00	31	5,732.17	3.97%
NPBS Snr FRN (Feb23) BBSW+1.40%	536174	1,100,000.00	6-Feb-18	6-Feb-23	0.00	31	4,168.88	4.46%
SUN Snr FRN (Jul24) BBSW+0.78%	538331	2,500,000.00	30-Jul-19	30-Jul-24	24,098.17	31	8,249.67	3.89%
GSB Snr FRN (Oct24) BBSW+1.12%	538604	1,000,000.00	24-Oct-19	24-Oct-24	10,481.70	31	3,585.54	4.22%
BEN Snr FRN (Dec25) BBSW+0.52%	540603	2,250,000.00	2-Dec-20	2-Dec-25	0.00	31	6,833.59	3.58%
SUN Snr FRN (Feb26) BBSW+0.45%	540958	1,300,000.00	24-Feb-21	24-Feb-26	0.00	31	3,915.50	3.55%
NPBS Snr FRN (Mar26) BBSW+0.63%	540983	4,000,000.00	4-Mar-21	4-Mar-26	0.00	31	12,556.27	3.70%
BEN Snr FRN (Jun26) BBSW+0.65%	541523	4,000,000.00	18-Jun-21	18-Jun-26	0.00	31	13,084.20	3.85%
SUN Snr FRN (Sep26) BBSW+0.48%	541877	3,750,000.00	15-Sep-21	15-Sep-26	0.00	31	11,615.12	3.65%
CBA Green Snr FRN (Dec26) BBSW+0.41%	541916	5,000,000.00	23-Sep-21	23-Dec-26	0.00	31	15,422.29	3.63%
					47,440.65		88,518.22	3.78%
<u>Managed Funds</u>								
NSW T-Corp Defensive Cash Funds	505262			1-Oct-22	0.00	0	0.00	
NSW T-Corp Defensive Cash Funds	411310			1-Aug-23	0.00	0	9,505.25	5.18%
Term Deposits					0.00		9,505.25	5.18%
Westpac Group	542247	3,000,000.00	17-Jan-22	10-Jan-23	5,239.73	9	554.80	0.75%
Westpac Group	542326	2,000,000.00	9-Feb-22	7-Feb-23	0.00	31	1,494.79	0.88%
Westpac Group	542327	2,000,000.00	9-Feb-22	14-Feb-23	0.00	31	1,494.79	0.88%
Westpac Group	542421	2,500,000.00	9-Mar-22	7-Mar-23	0.00	31	2,186.99	1.03%
Westpac Group	542422	2,000,000.00	9-Mar-22	14-Mar-23	0.00	31	1,749.59	1.03%
Westpac Group	542423	2,500,000.00	9-Mar-22	21-Mar-23	0.00	31	2,186.99	1.03%
Suncorp Bank	542468	3,000,000.00	22-Mar-22	4-Apr-23	0.00	31	3,133.97	1.23%
Suncorp Bank	543601	2,000,000.00	30-Nov-22	27-Apr-23	0.00	31	6,879.45	4.05%
Suncorp Bank	543574	3,000,000.00	22-Nov-22	2-May-23	0.00	31	10,344.65	4.06%

Waverley Council - Investment Summary Report



Page 6 of 16.

Waverley Council Accrued Interest Report - January 2023

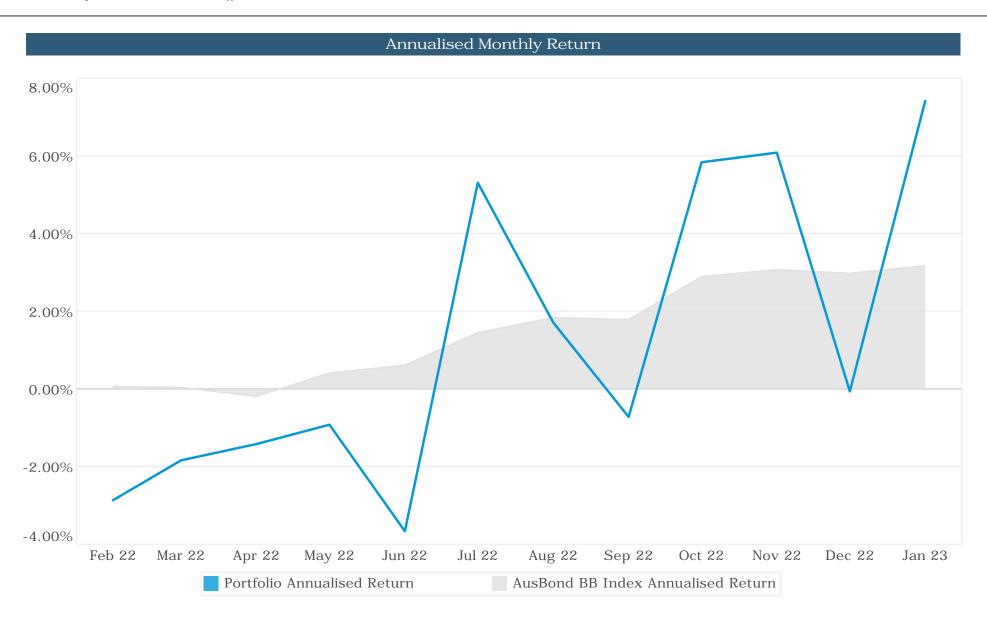


Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yi Accrued (\$)	eld (% pa)
Bendigo and Adelaide Bank	542860	2,000,000.00	10-Jun-22	6-Jun-23	0.00	31	6,200.00	3.65%
Bendigo and Adelaide Bank	542861	3,000,000.00	10-Jun-22	13-Jun-23	0.00	31	9,300.00	3.65%
Commonwealth Bank of Australia	542878	5,000,000.00	21-Jun-22	20-Jun-23	0.00	31	17,623.29	4.15%
Suncorp Bank	543686	3,000,000.00	10-Jan-23	11-Jul-23	0.00	22	8,082.74	4.47%
Suncorp Bank	543687	2,000,000.00	10-Jan-23	18-Jul-23	0.00	22	5,388.49	4.47%
Commonwealth Bank of Australia	543178	3,000,000.00	15-Aug-22	15-Aug-23	0.00	31	9,936.99	3.90%
Commonwealth Bank of Australia	543208	3,000,000.00	23-Aug-22	23-Aug-23	0.00	31	10,115.34	3.97%
Commonwealth Bank of Australia	543240	3,000,000.00	26-Aug-22	24-Aug-23	0.00	31	10,293.70	4.04%
Suncorp Bank	543165	3,000,000.00	10-Aug-22	8-Aug-23	0.00	31	10,013.43	3.93%
Suncorp Bank	543194	3,000,000.00	18-Aug-22	22-Aug-23	0.00	31	10,038.91	3.94%
Suncorp Bank	543202	3,000,000.00	22-Aug-22	5-Sep-23	0.00	31	10,089.86	3.96%
Suncorp Bank	543280	3,000,000.00	2-Sep-22	19-Sep-23	0.00	31	10,319.18	4.05%
Westpac Group	543451	3,000,000.00	30-Sep-22	3-Oct-23	0.00	31	11,771.51	4.62%
Suncorp Bank	543558	2,000,000.00	15-Nov-22	14-Nov-23	0.00	31	7,524.93	4.43%
Westpac Group	543532	3,000,000.00	9-Nov-22	7-Nov-23	0.00	31	11,261.91	4.42%
Westpac Group	542328	2,000,000.00	9-Feb-22	20-Feb-24	0.00	31	2,683.84	1.58%
Westpac Group	542424	4,000,000.00	9-Mar-22	5-Mar-24	0.00	31	6,216.99	1.83%
Westpac Group	543279	4,000,000.00	2-Sep-22	4-Sep-24	0.00	31	14,947.95	4.40%
Westpac Group	542329	2,000,000.00	9-Feb-22	4-Mar-25	0.00	31	3,431.23	2.02%
Grand Totals					5,239.73 52,680.38		205,266.31 303,289.78	3.25%



Waverley Council Investment Performance Report - January 2023





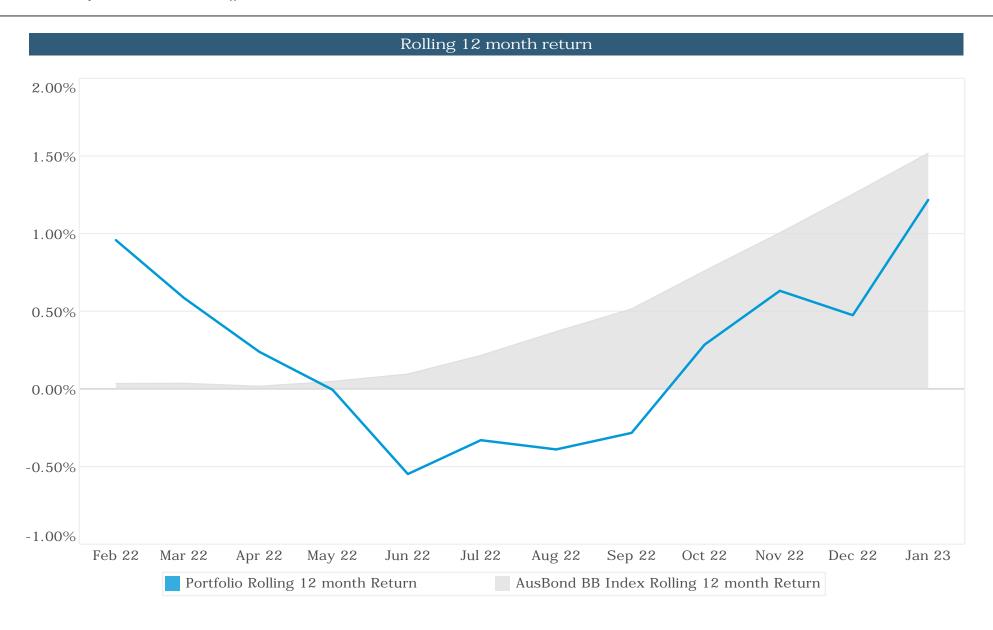
Historical Performance Sum	Historical Performance Summary (% pa)								
	Portfolio	Annualised BB Index	Outperformance						
Jan 2023	7.42%	3.18%	4.24%						
Last 3 months	4.41%	3.08%	1.33%						
Last 6 months	3.34%	2.63%	0.71%						
Financial Year to Date	3.62%	2.46%	1.16%						
Last 12 months	1.22%	1.52%	-0.30%						



Waverley Council - Investment Summary Report Page 8 of 16.

Waverley Council Investment Performance Report - January 2023





Historical Performance Sun	Historical Performance Summary (% actual)								
	Portfolio	Annualised BB Index	Outperformance						
Jan 2023	0.61%	0.27%	0.34%						
Last 3 months	1.09%	0.77%	0.32%						
Last 6 months	1.67%	1.31%	0.36%						
Financial Year to Date	2.12%	1.44%	0.68%						
Last 12 months	1.22%	1.52%	-0.30%						



21 February 2023 Council

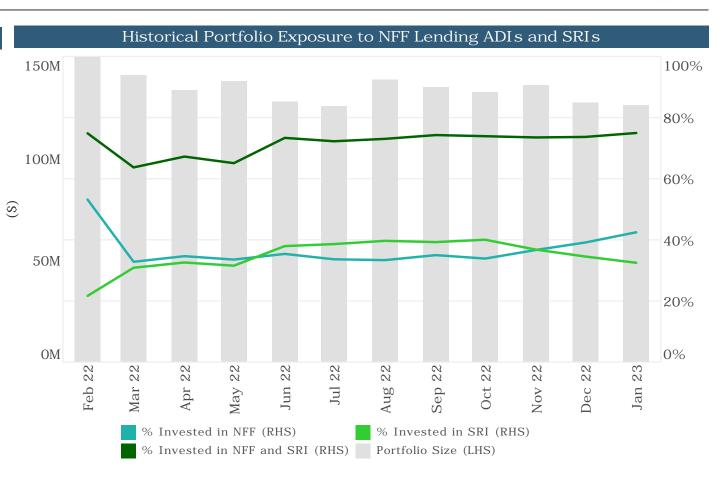
Waverley Council Environmental Commitments Report - January 2023



Current	t Breakdown		
ADI Lending Status *	Current Month (\$)	Previous Mor	nth (\$)
Fossil Fuel Lending ADIs			
Commonwealth Bank of Australia	10,949,611	13,315,617	
Westpac Group	7,000,000	7,000,000	
	17,949,611 14%	20,315,617	16%
Non Fossil Fuel Lending ADIs			
Bendigo and Adelaide Bank	11,250,000	12,500,000	
Great Southern Bank	2,700,000	2,700,000	
Newcastle Permanent Building Society	5,100,000	5,100,000	
Suncorp Bank	34,550,000	29,550,000	
	53,600,000 42%	49,850,000	39%
Other			
NSW T-Corp (Cash)	2,220,243	2,210,738	
NSW T-Corp (LT)	11,441,547	11,030,462	
	13,661,790 11%	13,241,200	10%
Socially Responsible Investment			
CBA (Green)	19,000,000	19,000,000	
Westpac Group (Green TD)	22,000,000	25,000,000	
	41,000,000 32%	44,000,000	35%
	126,211,401	127,406,817	

^{*} source: Marketforces

Percentages may not add up to 100% due to rounding





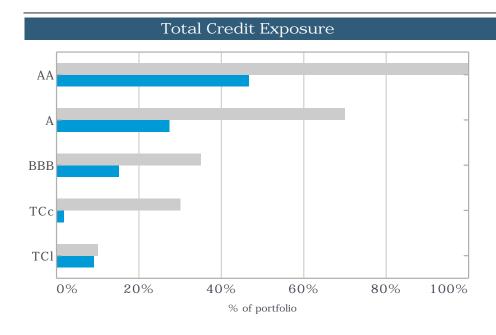
Waverley Council - Investment Summary Report PRUDENTIAL INVESTMENT SERVICES CORP Page 10 of 16.

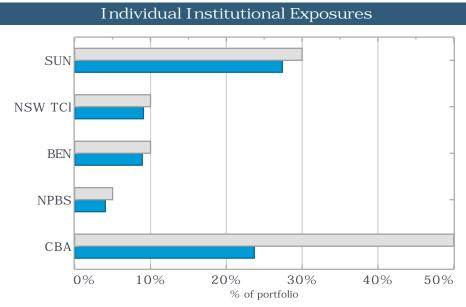
CM/7.3/23.02- Attachment 2 Page 197

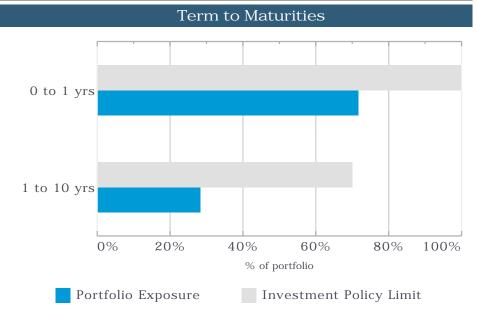
Waverley Council Investment Policy Compliance Report - January 2023



21 February 2023







Credit Rating Group	Face Value (\$)		Policy Max	
AA	58,949,611	47%	100%	а
A	34,550,000	27%	70%	а
ВВВ	19,050,000	15%	35%	а
TCc	2,220,243	2%	30%	а
TCl	11,441,547	9%	10%	а
	126,211,401			

Institution	% of	Invest	ment
Histitution	portfolio	Policy	Limit
Suncorp Bank (A+)	27%	30%	a
NSW T-Corp (TCl)	9%	10%	а
Bendigo and Adelaide Bank (BBB+)	9%	10%	а
Newcastle Permanent Building Society (BBB,	4%	5%	а
Commonwealth Bank of Australia (AA-)	24%	50%	а
Westpac Group (AA-)	23%	50%	а
Great Southern Bank (BBB, BBB-)	2%	5%	а
NSW T-Corp (TCc)	2%	30%	а

	Face	Policy
	Value (\$)	Max
Between 0 and 1 years	90,411,401	72% 100% a
Between 1 and 10 years	35,800,000	28% 70% a
	126,211,401	

Specific Sub Limits				
BBB-	2,800,000	2%	15%	a
BBB+	11,250,000	9%	35%	а

Specific Sub Limits				
Between 3 and 10 years	18,050,000	14%	50%	а
Between 5 and 10 years	0	0%	25%	а

a = compliant r = non-compliant

PRUDENTIAL INVESTMENT SERVICES CORP

Waverley Council - Investment Summary Report

Page 11 of 16.

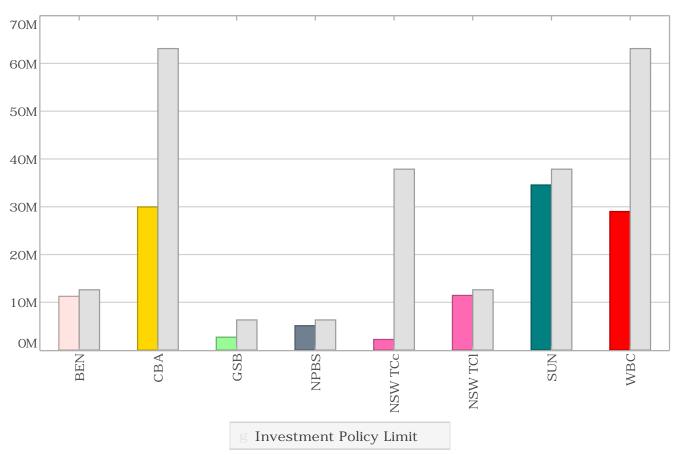
Waverley Council Individual Institutional Exposures Report - January 2023

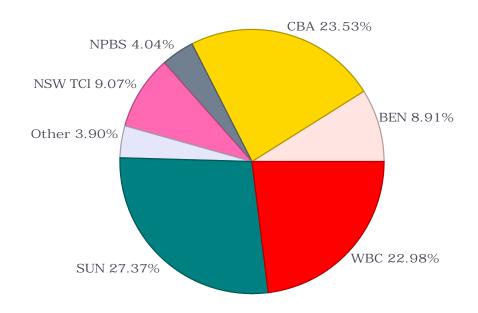


Individual Insitutional Exposures

	Current Exposures		Policy Limit		Capacity
Bendigo and Adelaide Bank (BBB+)	11,250,000	9%	12,589,913	10%	1,339,913
Commonwealth Bank of Australia (AA-)	29,949,611	24%	62,949,564	50%	32,999,953
Great Southern Bank (BBB, BBB-)	2,700,000	2%	6,294,956	5%	3,594,956
Newcastle Permanent Building Society (BBB	, 5,100,000	4%	6,294,956	5%	1,194,956
NSW T-Corp (TCc)	2,220,243	2%	37,769,738	30%	35,549,495
NSW T-Corp (TCl)	11,441,547	9%	12,589,913	10%	1,148,366
Suncorp Bank (A+)	34,550,000	27%	37,769,738	30%	3,219,738
Westpac Group (AA-)	29,000,000	23%	62,949,564	50%	33,949,564
	126,211,401		_		

Individual Insitutional Exposure Charts





Waverley Council - Investment Summary Report Page 12 of 16.



Waverley Council Cashflows Report - January 2023



Actual Cashflo	ws for Januar	y 2023			
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
10 100	7.400.47	Westpac Group	Term Deposit	Maturity: Face Value	3,000,000.00
10-Jan-23	542247	Westpac Group	Term Deposit	Maturity: Interest Received/Paid	5,239.73
				<u>Deal Total</u>	3,005,239.73
10-Jan-23	543686	Suncorp Bank	Term Deposit	Settlement: Face Value	-3,000,000.00
				<u>Deal Total</u>	-3,000,000.00
10-Jan-23	543687	Suncorp Bank	Term Deposit	Settlement: Face Value	-2,000,000.00
				<u>Deal Total</u>	-2,000,000.00
				Day Total	-1,994,760.27
24-Jan-23	538604	GSB Snr FRN (Oct24) BBSW+1.12%	Floating Rate Note	Coupon Date	10,481.70
				<u>Deal Total</u>	10,481.70
				Day Total	10,481.70
25-Jan-23	536145	BEN Snr FRN (Jan23) BBSW+1.05%	Floating Rate Note	Coupon Date	12,860.78
20-Jan-20	330143	BEN Snr FRN (Jan23) BBSW+1.05%	Floating Rate Note	Maturity	1,250,000.00
				<u>Deal Total</u>	1,262,860.78
				Day Total	1,262,860.78
30-Jan-23	538331	SUN Snr FRN (Jul24) BBSW+0.78%	Floating Rate Note	Coupon Date	24,098.17
				<u>Deal Total</u>	24,098.17
				Day Total	24,098.17
				<u>Total for Month</u>	<u>-697,319.62</u>

Forecast Cashf	flows for Februar	ry 2023			
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
G Eab 22	506174	NPBS Snr FRN (Feb23) BBSW+1.40%	Floating Rate Note	Coupon Date	12,237.71
6-Feb-23	536174	NPBS Snr FRN (Feb23) BBSW+1.40%	Floating Rate Note	Maturity	1,100,000.00
				<u>Deal Total</u>	1,112,237.71
				Day Total	1,112,237.71

Waverley Council - Investment Summary Report



Page 13 of 16.

Waverley Council Cashflows Report - January 2023



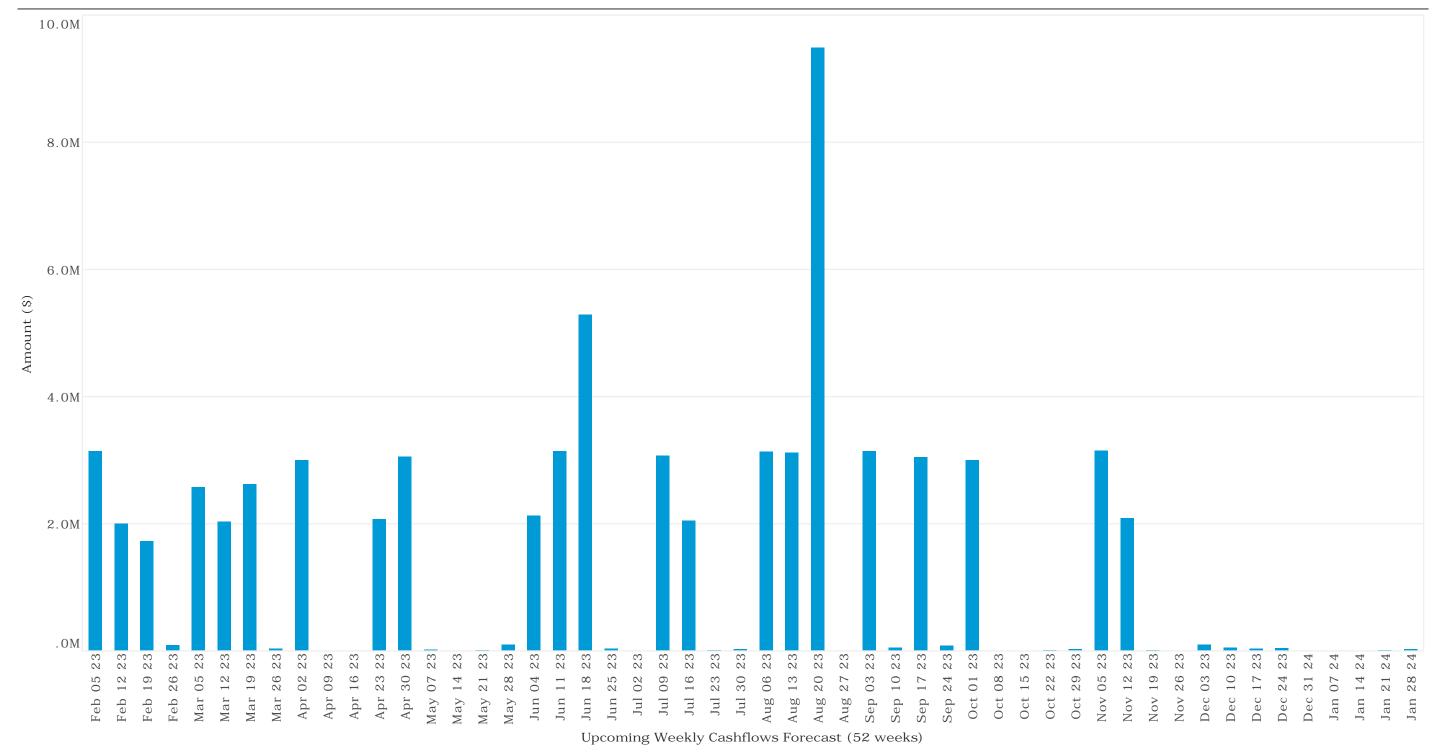
Amount	Cashflow Description	Asset Type	Cashflow Counterparty	Deal No.	Date
2,000,000.00	Maturity: Face Value	Term Deposit	Westpac Group	× 40000	W. F. 1. 00
4,339.73	Maturity: Interest Received/Paid	Term Deposit	Westpac Group	542326	7-Feb-23
2,004,339.73	<u>Deal Total</u>				
2,004,339.73	Day Total				
4,436.16	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542327	9-Feb-23
4,436.16	<u>Deal Total</u>				
7,964.93	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542328	9-Feb-23
7,964.93	<u>Deal Total</u>				
10,183.01	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542329	9-Feb-23
10,183.01	<u>Deal Total</u>				
22,584.11	Day Total				
2,000,000.00	Maturity: Face Value	Term Deposit	Westpac Group	F 40007	14 5 1 00
241.10	Maturity: Interest Received/Paid	Term Deposit	Westpac Group	542327	14-Feb-23
2,000,241.10	<u>Deal Total</u>				
2,000,241.10	Day Total				
17,011.61	Coupon Date	Floating Rate Note	GSB Snr FRN (Feb23) BBSW+0.90%	500454	01 5 1 00
1,700,000.00	Maturity	Floating Rate Note	GSB Snr FRN (Feb23) BBSW+0.90%	539454	21-Feb-23
1,717,011.61	<u>Deal Total</u>				
1,717,011.61	Day Total				
11,620.21	Coupon Date	Floating Rate Note	SUN Snr FRN (Feb26) BBSW+0.45%	540958	24-Feb-23
11,620.21	<u>Deal Total</u>				
11,620.21	Day Total				
6,868,034.45	Total for Month				



Page 14 of 16.

Waverley Council Cashflows Report - January 2023



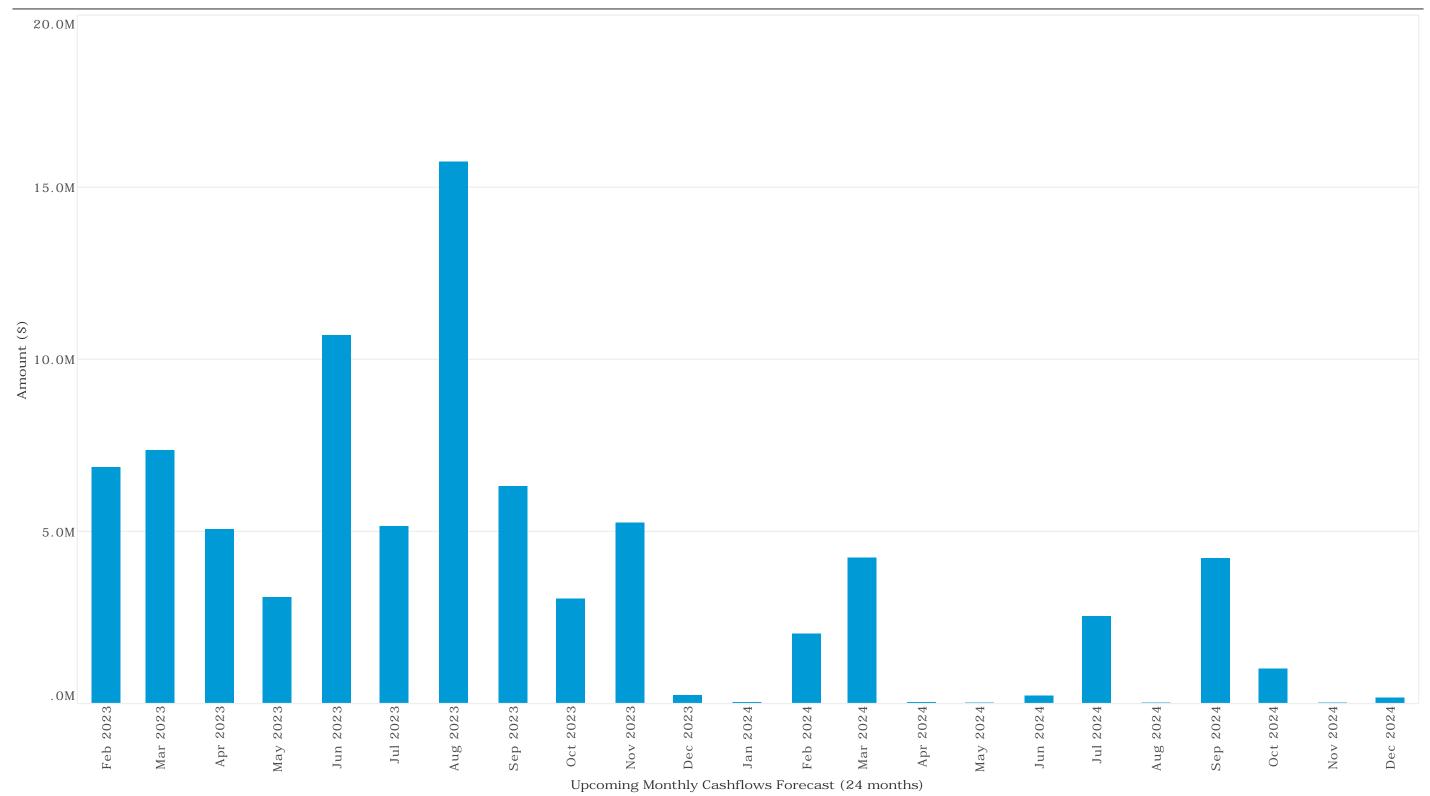




Page 15 of 16.

Waverley Council Cashflows Report - January 2023





Waverley Council - Investment Summary Report



WAVERLEY

REPORT CM/7.4/23.02

Subject: Pricing Policy, Fees and Charges 2022-23 - Amendment -

Social Impact Statement Peer Review

TRIM No: A20/0396

Author: Emma Rogerson, Acting Senior Strategic Planner

Director: Fletcher Rayner, Director, Planning, Sustainability and Compliance



That Council amends the Pricing Policy, Fees and Charges 2022–23 to include a social impact statement peer review fee for proponent-led planning proposals, as set out in Table 1 of the report.

1. Executive Summary

The proposed change to the Pricing Policy, Fees and Charges 2022-23 detailed in Table 1 will allow Council to recuperate costs for an independent external consultant to conduct a peer review of any social impact statement (SIS) report submitted by the applicant of a proponent-led planning proposal.

No feedback was received from the community during public exhibition, which ran for 4.5 weeks between 17 November 2022 and 18 December 2022.

2. Introduction/Background

Council's Social Impact Assessment Guidelines were adopted on 6 September 2022 and require, in part, the submission of a social impact statement (SIS) report alongside any proponent-led planning proposal.

In order for Council to best assess the social impacts of a proponent-led planning proposal, external advice from an independent social impact consultant in the form of a peer review is proposed, although there is currently no budget allocated to do this.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Strategic Planning and Development	PD/5.1/22.09	That Council:
Committee Meeting 6 September 2022		 Adopts the Social Impact Assessment Guidelines attached to the report (Attachment 1).
		2. Amends the upcoming Waverley Development Control Plan 2022 (DCP) to integrate the Guidelines, including the DCP controls attached to the report (Attachment 2).
		3. Officers prepare a report to Council evaluating the effectiveness and impact of the Guidelines in 12 months.

G th pi	accordance with section 610F of the <i>Local</i> overnment Act 1993, publicly exhibits for 28 days ne social impact statement peer review fee for roponent-led planning proposals, as set out in Table of the report. The proposed fee is \$5,000 to \$10,000 to be determined by market rates) per item.
	fficers prepare a report to Council following the whibition period.

4. Discussion

Based on feedback from other councils that have adopted their own Social Impact Assessment Guidelines, a suitably qualified and experienced social planner is best suited to review an SIS report associated with any proponent-led planning proposal. As Council does not currently have a social planner in-house, such a review would need to be externally sourced.

As Council is unlikely to receive more than four proponent-led planning proposals a year, an in-house social planner would not be feasible.

An external consultant review of SIS reports would be between \$5,000 to \$10,000 (excluding GST). Introducing an item into the Pricing Policy, Fees and Charges 2022-23 as per Table 1 would allow Council to recuperate the costs.

Table 1. Proposed social impact statement peer review fee for proponent-led planning proposals.

Description	GST	Unit	2022–23 fee or charge \$	Pricing policy
Social impact statement	Taxable	Per item	5,000–10,000 (to be	С
peer review for proponent-			determined by market	
led planning proposals			rates)	

When an SIS report is received with a planning proposal, officers would follow standard Council procurement protocol to obtain quotes from reputable and experienced consultants. Officers would charge the applicant of the planning proposal the fee from the chosen consultant prior to engaging the consultant to undertake the peer review to guarantee the successful recuperation of costs.

If the applicant pays the charged fee but decides to withdraw the planning proposal prior to the consultant being engaged and the peer review being undertaken, the charged fee can be refunded similarly to how the applicant of a development application may receive a refund if public notification has not been actioned, but they decide to withdraw the DA.

5. Financial impact statement/Time frame/Consultation

Financial impact

The proposed change would impose a financial cost on the applicants of planning proposals who will need to pay a fee to cover a peer review of the SIS submitted.

The proposed fee for such a peer review is considered to be reasonable in comparison to the wider planning proposal application fee, which can typically range from \$30,000 to \$100,000.

Without introducing the proposed new fee item, any SIS peer review associated with proponent-led planning proposals would need to come from Council's budget.

Time frame

If the proposed change to the Pricing Policy, Fees and Charges 2022-23 is approved, it could be implemented immediately.

Consultation

The proposed change was placed on public exhibition for 4.5 weeks from 17 November 2022 to 18 December 2022 in accordance with section 610F of the *Local Government Act 1993*. The exhibition included a Have Your Say page with a Precinct notification via email through Council's Community Liaison Coordinator on 17 November 2022.

The associated Have Your Say page received 19 views. No survey or email feedback was received.

6. Conclusion

The change to the Pricing Policy, Fees and Charges 2022-23 will allow Council to recoup costs for an independent external consultant to conduct a peer review of any social impact statement (SIS) report submitted by the applicant of a proponent-led planning proposal.

7. Attachments

Nil.

REPORT CM/7.5/23.02

Subject: Council Elections - Engagement of NSW Electoral

Commission

TRIM No: SF23/238

Author: Al Johnston, Governance Officer

Director: Tara Czinner, Director, Corporate Services



RECOMMENDATION:

That Waverley Council ('the Council') resolves:

- 1. Pursuant to sections 296(2) and (3) of the *Local Government Act 1993* ('the Act'), that an election arrangement be entered into by contract for the Electoral Commissioner to administer all elections of the Council.
- 2. Pursuant to sections 296(2) and (3) of the Act, as applied and modified by section 18, that a council poll arrangement be entered into by contract for the Electoral Commissioner to administer all council polls of the Council.
- 3. Pursuant to sections 296(2) and (3) of the Act, as applied and modified by section 18, that a constitutional referendum arrangement be entered into by contract for the Electoral Commissioner to administer all constitutional referenda of the Council.

1. Executive Summary

Under section 296AA of the *Local Government Act 1993*, at least 18 months before the next ordinary council election each council must resolve either:

- To enter into an arrangement with the NSW Electoral Commissioner for the Electoral Commissioner to administer elections of the council, or
- That the elections of the council are to be administered by another electoral services provider engaged by the council.

The NSW Electoral Commission (NSWEC) has advised councils that they must make their decisions by 13 March 2023.

It is recommended that Council engages the Electoral Commissioner (the NSWEC) to administer Council's elections, polls and referendums, including the Council election in September 2024.

The NSWEC has provided model wording for those councils wishing to engage their services to ensure the resolution is legally valid. The recommendation of this report uses the model wording, and it is recommended that Council adopts the recommendation in that form.

2. Introduction/Background

At least 18 months before the next ordinary council election, councils must resolve to either:

 Enter into an arrangement with the Electoral Commissioner, by contract or otherwise, for the Electoral Commissioner to administer elections of the council (as provided by section 296), including polls and referendums, or

• That the elections of the council are to be administered by an electoral services provider engaged by the council.

If Council engages the NSWEC, the contract expires 18 months before the following ordinary council election (scheduled for 2028).

The NSWEC has advised that those councils wishing to engage the Commission's services must resolve to do so by 13 March 2023.

3. Relevant Council Resolutions

Meeting and date	Minute No.	Decision			
Council	CM/7.4/19.09	That Waverley Council ('the Council') resolves:			
17 September 2019					
		1. Pursuant to sections 296(2), (3) and (5A) of the <i>Local Government Act 1993</i> ('the Act'), that an election arrangement be entered into by contract for the Electoral Commissioner to administer all elections of the Council.			
		2. Pursuant to sections 296(2), (3) and (5A) of the Act, as applied and modified by section 18, that a council poll arrangement be entered into by contract for the Electoral Commissioner to administer all council polls of the Council.			
		3. Pursuant to sections 296(2), (3) and (5A) of the Act, as applied and modified by section 18, that a constitutional referendum arrangement be entered into by contract for the Electoral Commissioner to administer all constitutional referenda of the Council.			

4. Discussion

The NSWEC is an independent statutory authority of the NSW Government with responsibility for the administration, organisation and supervision of elections in NSW for state government, local government, industrial and Aboriginal organisations, registered clubs and statutory bodies.

The majority of councils use the NSWEC. At the 2021 elections, only two councils—Fairfield and Penrith—engaged a private electoral services provider.

Council has engaged the NSWEC to administer its elections since 1995. Over that time, the Commission has delivered high-quality electoral services that are impartial, effective, efficient and in accordance with the law. Stakeholders and the community have trust and confidence in the NSWEC to conduct council elections in an open and transparent manner, which is independent of Council. Officers are satisfied that the Commission is the expert in the field and the appropriate body to administer our elections.

5. Financial impact statement/Time frame/Consultation

Financial impact statement

The cost to Council of the 2021 council election was \$439,403 (including GST).

The NSWEC cost estimate to conduct the 2024 council election is \$544,069 (including GST). The Electoral Commission advises that costs have risen since the December 2021 elections and are likely to continue to rise between the date of this estimate (30 January 2023) and the holding of the election (September 2024). The Electoral Commission only charges the actual cost to conduct the election; it does not apply any margin to the cost. Key cost increases include:

- Early voting centre rental costs have significantly increased since the 2021 election.
- Logistics costs are increasing by 10% year-on-year.
- The fuel levy for material deliveries and collections has increased by 24%.
- The three-year CPI increase is 13.12%.
- Staff costs have risen by 2.83% pa.
- Growth in the number of electors is 3.34% over three years.
- Paper costs have risen (affecting ballot papers and printed rolls).

Council has funds set aside in the election reserve for the 2024 Council election.

Time frame

Council must resolve to engage the NSWEC by 13 March 2023. If the NSWEC has not received a resolution by that time, it will not be able to administer Council's elections and Council will have to make alternative arrangements.

Pursuant to section 296(6) of the Act, should Council adopt the recommendation the arrangements with the NSWEC will be valid until 18 months before the council election in 2028, at which time Council will be required to determine who will administer the 2028 council election.

Consultation

Senior staff have been consulted on this matter.

6. Conclusion

Officers are satisfied that the NSWEC is the best body to administer Council's elections, polls and referendums, including the 2024 Council election. Council's adoption of the recommendation will ensure the engagement of the NSWEC to provide this service.

7. Attachments

Nil.

REPORT CM/7.6/23.02

Subject: Australian Local Government Association - National

General Assembly 2023 - Attendance and Motions

TRIM No: A13/0314

Author: Al Johnston, Governance Officer

Director: Tara Czinner, Director, Corporate Services



RECOMMENDATION:

That Council:

- 1. Nominates the Mayor, Deputy Mayor and Cr [INSERT NAME] to attend the 2023 Australian Local Government Association National General Assembly to be held at the National Convention Centre in Canberra from Tuesday, 13 June, to Thursday, 15 June 2023.
- 2. Meets the applicable registration fees and travel, accommodation, meal and incidental expenses, in accordance with its Councillor Expenses and Facilities Policy for those Councillors nominated to attend the Assembly.
- 3. Determines the voting delegate in the event that more than one Councillor is nominated to attend the Assembly.
- 4. Approves the attendance of the General Manager at the Assembly.
- 5. Considers any motions for submission to the conference at the March Council meeting.

1. Executive Summary

The Australian Local Government Association (ALGA) National General Assembly 2023 will be held at the National Convention Centre, Canberra, from Tuesday, 13 June, to Thursday, 15 June 2023.

ALGA advises that the National General Assembly (NGA) is the premier local government event that brings together representatives from councils across Australia to develop local government policy ideas, meet with key federal politicians and hear from renowned experts on the key issues affecting local government in Australia.

The theme for the 2023 NGA is 'Our Communities, Our Future' and it is seeking ideas for new federal programs and policies that would support councils to build stronger communities in the future.

2. Introduction/Background

Nil.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution		
Council	CM/7.8/22.04			
12 April 2022		That Council:		
		1. Nominates the Mayor, Deputy Mayor and Crs Fabiano, Murray and Goltsman to attend the 2022 Australian Local Government Association National General Assembly to be held at the National Convention Centre in Canberra from Sunday, 19 June, to Wednesday, 22 June 2022.		
		 Meets the applicable registration fees and travel, accommodation, meal and incidental expenses, in accordance with its Councillor Expenses and Facilities Policy for those Councillors nominated to attend the Assembly. 		
		3. Nominates the Mayor as the voting delegate in the event that more than one Councillor is nominated to attend the Assembly.		
		Approves the attendance of the General Manager at the Assembly.		

4. Discussion

Each council is allocated one vote for voting on motions submitted to the Assembly. Should Council resolve to nominate more than one Councillor to attend the conference, it will be required to determine which of these will be the voting delegate.

The early bird cost of registration to attend the conference for the three days is \$895. Accommodation ranges from \$160–\$375 per night for each of the three nights for Councillors attending the Assembly. These costs, as well as travel, meals and incidental expenses for each Councillor attending, will be met by Council for any Councillor attending in accordance with its Councillor Expenses and Facilities Policy.

Motions

Council can submit motions for consideration at the Assembly. ALGA advises that motions for the Assembly must be received by the ALGA by 11.59 pm Friday, 24 March 2023. Should Council wish to submit motions, it will need to adopt them at its meeting on 21 March 2023.

ALGA has produced a discussion paper outlining the criteria that NGA motions must meet. The discussion paper is attached to the report.

To be eligible for inclusion in the NGA business papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria:

- 1. Be relevant to the work of local government nationally.
- 2. Not be focused on a specific jurisdiction, location or region unless the project or issue has national implications.

- 3. Be consistent with the themes of the NGA.
- 4. Complement or build on the policy objectives of ALGA and your state or territory local government association.
- 5. Be submitted by a council which is a financial member of their state or territory local government association.
- 6. Propose a clear action and outcome ie call on the Australian Government to act on something.
- 7. Not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members, or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.
- 8. Address issues that will directly improve the capacity of local government to deliver services and infrastructure for the benefit of all Australian communities.
- 9. Not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
- 10. Be supported by sufficient evidence to support the outcome being sought and demonstrate the relevance and significance of the matter to local government nationally.

Motions must commence with the following wording: 'This National General Assembly calls on the Australian Government to...'

ALGA requires the following information to accompany each motion when it is submitted:

- Why the subject of the motion is a national issue and why it should be debated at the NGA (maximum 200 words).
- Background information and supporting arguments (maximum 500 words).

Councillors can submit their motions and background (ie, the additional text addressing the above 2 dot points) for Council's consideration at the March meeting via the usual notice of motion process.

5. Financial impact statement/Time frame/Consultation

Under the Councillor Expenses and Facilities Policy, Council allocates up to \$30,000 per year (excluding GST) to fund attendance at conferences and similar events.

No additional consultation is required on this matter.

6. Conclusion

This report facilitates the nomination of interested Councillors to attend the 2023 National General Assembly in Canberra from Tuesday, 13 June, to Thursday, 15 June 2023.

The attending Councillors' expenses will be met in accordance with Council's Councillor Expenses and Facilities Policy.

Motions for consideration at the Assembly must be adopted by Council at its meeting on 21 March 2023 before being lodged with the ALGA by 24 March 2023.

7. Attachments

1. ALGA - NGA 2023 - Discussion paper - Call for motions $\underline{\mathbb{J}}$.





DISCUSSION PAPER

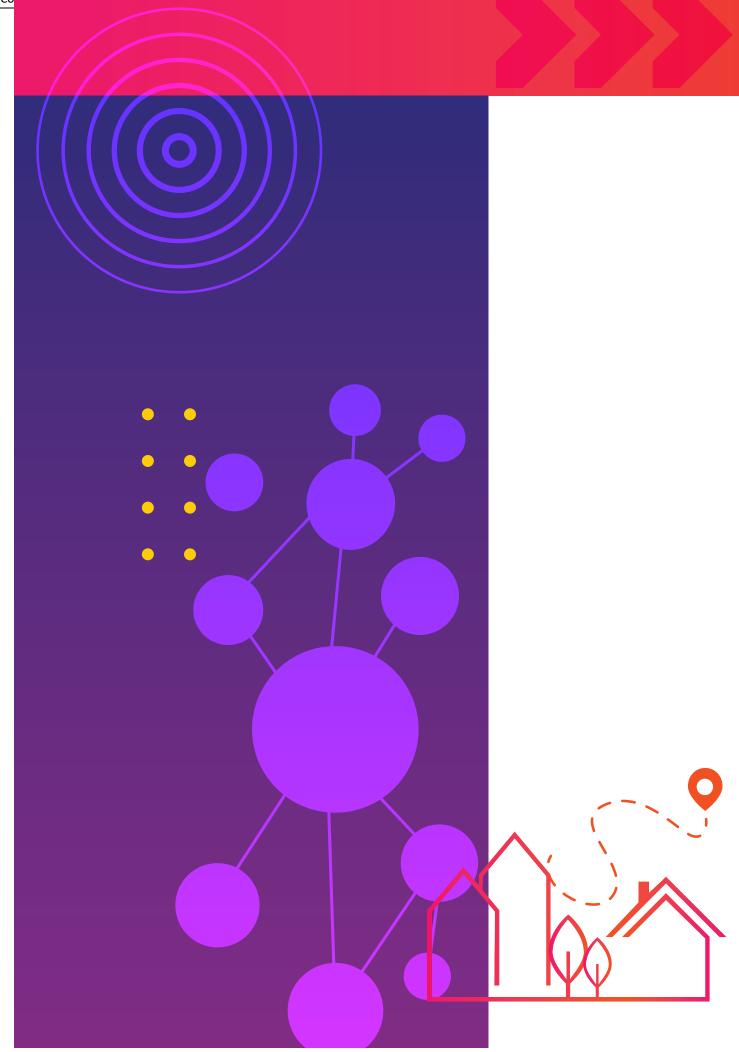
Call for Motions

JUNE 2023

NATIONAL CONVENTION CENTRE CANBERRA



Λ/7.6/23.02- Attachment 1 Page 214



CM/7.6/23.02- Attachment 1 Page 215

The Australian Local Government Association (ALGA) is pleased to convene the 29th National General Assembly of Local Government (NGA), to be held in Canberra mid June 2023.

This discussion paper contains essential information for Australian councils considering submitting motions for debate at the 2023 NGA.

It is recommended that all councils and delegates intending to attend this event familiarise themselves with the guidelines for motions contained in this paper.

Key Dates

December 2022	24 March 2023	June 2023 *	June 2023 *
Opening of Call for Motions	Acceptance of Motions	Regional Cooperation & Development Forum	National General Assembly

^{*} Dates are subject to change depending on timing of Australian Council of Local Government



CM/7.6/23.02- Attachment 1 Page 216

Background to ALGA and the NGA

ALGA was established in 1947, and its structure is a federation of member state and territory local government associations.

Its mission is to champion and strengthen Australian councils by representing the agreed position of ALGA members, the seven local government associations from around Australia, who represent 537 Australian councils.

In 1994, the ALGA Board, in consultation with its member associations, established the NGA as a unique forum to engage with councils directly at the national level.

The purpose of the NGA was to build the profile of local government on the national stage and demonstrate to the Australian Government the strength and value of working with local government nationally.

As part of the NGA, debate on motions was introduced as a vehicle for councils from across the nation to canvas ideas, and solutions to the challenges facing Australia's councils and communities.

Outcomes of debate on motions (NGA Resolutions) could then be used by participating councils to inform their own policies and priorities, as well as their own advocacy to the Federal Government and Federal MPs.

At the same time, they assist ALGA, and its member state and territory associations to gain valuable insight into council priorities, emerging national issues, and gauge the level of need and support for emerging policy and program initiatives and advocacy.

Changes for 2023

The ALGA Board has undertaken a comprehensive review of the motions process.

As a result, ALGA has allocated additional time for debate on motions at the 2023 NGA and amended the criteria with a view to improving the quality and relevance of motions included in the Business Papers.

The updated criteria for motions is listed on page 6.

ALGA's policies and priorities will continue to be informed by motions and determined by the ALGA Board and based on the positions of its member associations.

ALGA's Board thanks all councils for attending the NGA, and those that will take the time to submit motions for debate at this event.



Submitting Motions

The theme of the 2023 NGA: Our Communities, Our Future.

This theme conveys the critical importance of our communities, how they are the focus of our attention, and how they are at the centre of all our work.

Our communities are the reason that local governments exist, and it is the health and wellbeing of our communities that will shape Australia's future.

This discussion paper is a call for councils to submit motions for debate at the 2023 NGA, to be held in Canberra mid June 2023.

A notice of motion to this year's NGA should either:

- Focus on practical and deliverable programs and policies that the Australian Government can support and work directly with the local government sector to build our communities; or
- New program ideas that would help the local government sector to deliver national objectives.

Motions should be concise, practical and able to be implemented.

They must also meet the guidelines for motions outlined in this paper.

You are encouraged to read all the sections of the paper but are not expected to respond to every issue or question. Your council's motion/s should address one or more of the issues identified in the discussion paper.

Motions must be lodged electronically using the online form available at www.alga.com.au and be received no later than 11:59pm on Friday 24 March 2023.

All notices of motions will be reviewed by the NGA Subcommittee to ensure that they meet the criteria included in this paper.

The Subcommittee reserves the right to select, edit or amend notices of motions to facilitate the efficient and effective management of debate on motions at the NGA.

All NGA resolutions will be published on www.nationalgeneralassembly.com.au.

As the convenor of the NGA, the ALGA Board will communicate resolutions to the relevant Australian Government Minister and publish Ministerial responses as they are received on this website.

If your council does submit a motion, there is an expectation that a council representative will be present at the NGA to move and speak to that motion if required.

We look forward to hearing from you and seeing you at the 2023 NGA.

CM/7.6/23.02- Attachment 1 Page 218

Criteria for motions

To be eligible for inclusion in the NGA Business Papers, and subsequent debate on the floor of the NGA, motions must meet the following criteria:

- 1. Be relevant to the work of local government nationally.
- 2. Not be focused on a specific jurisdiction, location or region unless the project or issue has national implications.
- 3. Be consistent with the themes of the NGA.
- 4. Complement or build on the policy objectives of ALGA and your state or territory local government association.
- 5. Be submitted by a council which is a financial member of their state or territory local government association.
- 6. Propose a clear action and outcome ie call on the Australian Government to act on something.
- 7. Not be advanced on behalf of external third parties that may seek to use the NGA to apply pressure to Board members, or to gain national political exposure for positions that are not directly relevant to the work of, or in the national interests of, local government.
- 8. Address issues that will directly improve the capacity of local government to deliver services and infrastructure for the benefit of all Australian communities.
- 9. Not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
- 10. Be supported by sufficient evidence to support the outcome being sought and demonstrate the relevance and significance of the matter to local government nationally.

Motions must commence with the following wording:

This National General Assembly calls on the Australian Government to ...



Other things to consider

Please note that it is important to complete the background section on the form. Submitters of motions should not assume that NGA delegates will have background knowledge of the proposal.

The background section helps all delegates, including those with no previous knowledge of the issue, in their consideration of the motion.

Motions should not be prescriptive in directing how the matter should be pursued.

Try to keep motions practical, focussed, relatively simple and capable of being implemented to ensure that relevant Australian Government Ministers provide considered, thoughtful and timely responses.

Multi-point motions that require cross portfolio coordination have not historically received meaningful responses from the Government.

All motions submitted will be reviewed by the NGA Subcommittee, in consultation with state and territory local government associations, to determine their eligibility for inclusion in the NGA Business Papers.

When reviewing motions, the Subcommittee will consider the motions criteria, clarity of the motion and the importance and relevance of the issue to local government.

If there are any questions about the substance or intent of a motion, ALGA will raise these with the nominated contact officer. With the agreement of the submitting council, these motions may be edited before inclusion in the NGA Business Papers.

To ensure an efficient and effective debate where there are numerous motions on a similar issue, the Subcommittee will group motions together under an overarching strategic motion.

The strategic motions will have either been drafted by ALGA or will be based on a motion submitted by a council which best summarises the subject matter.

Debate will occur in accordance with the rules for debate on motions published in the Business Papers and will focus on the strategic motions.

Associated sub-motions will be debated by exception only or in accordance with the debating rules.

Any motion deemed to be primarily concerned with local or state issues will be referred to the relevant state or territory local government association and will not be included in the NGA Business Papers.

Motions should be lodged electronically using the online form available on the NGA website at: www.alga.com.au.

All motions require, among other things, a contact officer, a clear national objective, a summary of the key arguments in support of the motion, and endorsement of your council.

> Motions should be received no later than 11:59pm on Friday 24 March 2023.

Setting the scene

'Through a devastating pandemic, through a succession of dangerous and damaging natural disasters, through global uncertainty and painful price rises – The Australian people have demonstrated the best of our national character. Resolute and resilient in hard times. Practical and pragmatic about the challenges we confront. Optimistic and confident in a better future. And ready to work together to build it.'

The Hon Jim Chalmer MP, Federal Treasurer Budget Speech 2022-23

The opening statement of the Federal Treasurer's first Budget Speech describes the backdrop against which the 2023 NGA will be held.

The 2022 NGA was held just weeks after the change in the Federal Government on 21 May 2022. On 25 October 2022, the new Government handed down its first Budget which updated the economic outlook, realigned priorities and outlined how the Government was to meet its election promises.

The Budget update foreshadows deteriorating economic conditions, citing global challenges, slowing growth, high inflation and higher interest rates, and acknowledges the mounting cost of living pressures on individuals, families and communities.

Key updates include:

- The economy is expected to grow solidly this financial year, by 3 ½ percent before slowing to 1 ½ percent growth for 2023/24, a full percentage point lower than what was forecast in March;
- That slowing growth will have an effect on employment, but jobs will continue to be created, and unemployment is expected to stay low by historical standards at 4 ½ percent in 2023/24 and 2024/25;
- Inflation is expected to peak at 7 % percent late in 2022, before moderating over time to 3 % percent through 2023/24, and returning to the Reserve Bank's target range in 2024/25; and that
- When that inflation moderates, real wages are expected to start growing again in 2024.



The Government is also committed to repairing the Budget in a 'measured and responsible' manner consistent with the objective of maintaining full employment and the delivery of essential services. It foreshadows that this will be achieved through spending restraint, with new spending focused on high-quality and targeted investments and building on the capability of the Australian people, expanding the productive capacity of the economy, and supporting action on climate change.

The Budget also included a focus on measuring and improving community wellbeing.

By the time of the 2023 NGA, the Government will have delivered its second Budget, which will provide further updates to the economic outlook and also refine its economic strategy going forward.

The 2023 NGA provides you - the elected representatives of Australia's local councils and communities - with the opportunity to engage with the Federal Government and key Ministers.

Further, it is your opportunity to advocate for new or extended programs and policy initiatives that could strengthen local governments' capacity to deliver services and infrastructure to communities across the nation.

This year's call for motions focusses on eight priority areas:

- Productivity;
- Local Government Infrastructure;
- · Community Wellbeing;
- · Local Government Workforce;
- Data, Digital Technology and Cyber Security;
- Climate Change and Renewable Energy;
- · Natural Disasters; and
- Housing.



9

CM/7.6/23.02- Attachment 1 Page 222

1. Productivity

In February 2022, the then Federal Treasurer asked the Productivity Commission to undertake an inquiry into Australia's productivity performance and provide recommendations on productivity enhancing reform.

This inquiry was the second of a regular series, undertaken at five-yearly intervals, and recognises that productivity growth is vital for Australia's future. Drawing on the Intergenerational Report the Treasurer notes that '... future growth in income and living standards will be driven from productivity growth as the participation effects of young migration are offset by an ageing population.'

ALGA engaged SGS Economics and Planning to undertake research to support its submissions to this inquiry.

SGS Principal and Partner Dr Marcus Spiller presented on some of the findings of this research at the 2022 NGA. In his presentation he identified that local governments generate local economic activity through employment, payment of wages and expenditure on goods and services in the local economy. In addition, SGS identified nine ways local government supports the productive capacity of the broader economy.

Figure 1 – Nine ways local governments contribute to the productive capacity of the broader economy:

Providing Urban Infrastructure

Arterial roads Major cycleways Green space networks Clean streets

Mitigating externalities in urban development

Development approvals
Building controls
Separation of incompatible uses

Place making & Visitor economy

Tourism infrastructure Culture and arts Place quality/attractions Safe streets

Providing land for housing

Strategic planning for housing development Infrastructure coordination to support housing development

Better local labour markets

Provision/ facilitation of child care services Facilitating access to training Supporting social enterprises as skill accumulators Supporting key worker housing

Climate mitigation & adaptation

Mapping & management of climate change hazards Emergency management and recovery Regulated retreat Renewable energy networks

Providing land for business

Strategic planning for employment areas Infrastructure coordination to support employment lands

Business clusters & innovation

Promotion of local business districts Business incubators Business angels

Circular economy

Resource recovery and reuse Management of landfill

Sources: Adapted from SGS Research for ALGA's Submission to Productivity Commission (2022)

Are there programs and initiatives that the Commonwealth Government could implement to improve local government's capacity to support productivity growth?

Are there programs that could support one, or all of the identified ways local government contributes to productivity in the broader economy?



2. Local Government Infrastructure

The 2021 National State of the Assets Report (NSoA) shone a spotlight on local government infrastructure assets. While the technical report shows that local government assets such as roads, bridges, buildings, parks and recreation, stormwater, water and wastewater and airports and aerodromes are generally in good to very good condition, around 10 percent are not fit for purpose, and around 20 - 25 percent are only fair and over time will need attention.

Over the past 12 months this situation has further deteriorated as a result of natural disasters, and particularly flooding across the eastern seaboard.

The technical report shows that in 2019/20 non-financial infrastructure assets were valued at \$342 billion and were depreciating at \$7.7 billion per year. Replacement costs of these infrastructure assets were in the order of \$533 billion.

While 86 percent of councils have adopted long term financial plans, one third of councils do not have asset management plans for their major assets, or if they do, they are out-of-date. Of the councils that do have asset management plans only 66 percent included financial projections in their financial plan.

Asset management and long-term financial planning are essential tools for councils to manage community assets now and into the future.

Are there programs or initiatives that the Commonwealth Government could adopt to improve the long-term sustainability of council's infrastructure?

Are there programs or initiatives that the Commonwealth Government could provide to improve the sector's capacity to manage local government infrastructure and to integrate these plans into long-term financial plans?

•

•

•

3. Community Wellbeing

While the NSoA focuses attention on physical assets, local governments also provide a wide range of important community services that improve local wellbeing. These services are provided at the discretion of councils based on local characteristics, needs, priorities and resources of the local community.

Australian Bureau of Statistics (ABS) data shows that local government annual expenditure in 2020/21 was \$43 billion. It is important to note that nationally local government is 83 percent self-sufficient. That is, the vast majority of local government services and infrastructure are funded at the local level either through rates, fees and charges, sale of goods and services, and interest, and only 17 percent comes from grants and subsidies from other levels of government. Unfortunately, many of these grants and subsidies are tied, and often require matching funding which restricts the ability to address local priorities in the way the council and community might like.

Local government community services are broadly defined and may include but not limited to:

- environmental health including food safety;
- · childcare, early childhood education;
- · aged care, senior citizens;
- services to the disabled;
- · programs to address disadvantage, to reduce poverty and homelessness;
- · sporting and recreational programs;
- · arts and cultural activities, program and festivals;
- · tourism and economic development activities; and
- library services.

Councils also play a key role making places that are attractive and liveable for current and future workers, and closing the gap between Indigenous and non-Indigenous Australians.

ALGA's research shows that almost one in four councils are heavily reliant on federal Financial Assistance Grants, which make up at least 20 percent of their annual operating revenue. Financial sustainability of local governments remains an ongoing issue which threatens local service provision and community wellbeing.

Noting the funding arrangements for the provision of local government community services in your area and across the country, are there programs and initiatives that the Commonwealth Government could implement to improve the delivery of these services?

Are there changes to existing programs, including to administrative arrangements, that would significantly improve local government human service planning and provision of services and infrastructure across Australia?

Are there new programs the Australian Government could develop that would support councils to close the gap between Indigenous and non-Indigenous Australians?

What are the actions the Australian Government could take to support councils to improve their ongoing financial sustainability, and their capacity to deliver the services their communities need?



4. Local Government Workforce

Local government is a major employer in Australia providing employment, career advancement and training opportunities for more than 190,800 Australians, across an estimated 400 occupations. In many communities, the council is one of the largest employers.

There are 537 local councils in Australia. Importantly, they are geographically dispersed and provide essential public administration to every corner of the nation.

According to the 2022 National Local Government Workforce Skills and Capability Survey, more than 90 percent of local governments are experiencing skills shortages, resulting in around two thirds of councils having their projects impacted or delayed.

Skills shortages occur for a variety of reasons including an inability to compete against the private sector, worker accommodation, support services for families, ageing of the workforce and geographic isolation. The attrition rate (or rate of turnover) of local government staff is estimated to be between 15 – 20 percent per annum.

The most cited skills shortages include engineers, urban planners, building surveyors, environmental officers and human resources professionals.

ALGA's submission to the Productivity Commission's Productivity Inquiry called on all levels of government to work together to improve training pathways and address skills and labour shortages for the benefit of councils, communities, and businesses right across Australia.

While local government must face its immediate workforce challenges, it must also anticipate the changing nature of work, and future skills needed to meet the changing needs of our communities.

Are there programs or initiatives that the Commonwealth Government could implement that would enhance local government's capacity to attract and retain appropriately skilled staff now and into the future?

Are there programs or changes to existing programs that would increase local government's ability to employ apprentices and trainees?

Are there other initiatives that the Commonwealth Government could provide to improve the sector's ability to plan and develop skills fit for the future?

Data, Digital Technology and Cyber Security

Provision of information technology to all Australians is vital for innovation, economic growth and social equity. However, it is potentially even more important to regional Australia where the tyranny of distance increases the inequity of services available – including education, health, economic and social.

Innovative technology is becoming more broadly available and has the ability to boost productivity and economic growth.

Councils around Australia continue to embrace new technologies to improve their service delivery standards and broaden consultation and engagement with their local communities. However, many councils lack basic technological infrastructure and have a shortage of necessary skills and resources.

In October 2022, cyber-attacks on major Australian corporate organisations including Optus and Medibank Private highlighted the critical importance of cyber security. It is a timely reminder as digital information, services and products become an increasing feature of modern business operation including in local government.

Like all risks, local government must manage the risk of cyber-attack and address cyber security. At a national level, there is a poor understanding of local government's vulnerability to cyber-attacks and a lack or inadequacy of risk management strategies and business continuity planning within the sector. While this is primarily a responsibility of the sector itself, governments at all levels must work together to ensure that the public have confidence in government information management systems and its security.

Drawing upon your own council experience, and your knowledge of other councils within your state, or territory, are there programs and initiatives that the Commonwealth Government could implement to help local government develop its digital technology services and infrastructure and/or to improve cyber security within the sector?





6. Climate Change and Renewable Energy

Local governments are playing an important leadership role in addressing climate change, supporting a wide range of programs to lower the carbon footprint of their own business operations and in their local communities.

As a sector, local government is leading the debate for lowering carbon emissions, sourcing renewable energy, responding creatively to reduce greenhouse gas emissions from landfills, and facilitating the construction of green buildings and water sensitive design of cities and towns.

Councils also have a role to play supporting communities in transition, moving away from fossil fuels to new industries.

Pragmatically, local government has been at the forefront of addressing the impacts of climate change and adapting to reduce its environmental footprint. These impacts include an increased number of days with high temperatures, less rainfall and more droughts in southern Australia, less snow, more intense rainfall and fire weather, stronger cyclones, and sea level rise. These changes will increase stress on Australia's infrastructure and physical assets and natural ecosystems that are already threatened, and significantly affect agriculture, forestry, fisheries, transport, health, tourism, finance and disaster risk management.

At the 2022 NGA, there were five Strategic Motions and 15 associated motions debated concerning this issue. Councils are encouraged to review these motions on ALGA's website prior to developing new motions for debate at the 2023 NGA.

Noting the Government's commitment to reducing emissions, are there programs and initiatives that the Commonwealth Government could develop to assist councils in their work to address climate change and reduce emissions?



7. Natural Disasters

Over the past five years, Australian communities have experienced unprecedented natural disasters. At the time of writing, almost every community in Australia, particularly those on the East Coast, had been adversely affected by wet weather conditions associated with the La Nina weather pattern.

Councils in Western Australia are still recovering from a cyclone in 2021, and the Black Summer bushfires in 2019/20 burned approximately 250,000 square kilometres across the country.

The impacts of heavy rainfall, record breaking floods and associated social disruption and damage to infrastructure have exposed weaknesses as well as the strength of current emergency management systems.

There have been numerous NGA motions in the past regarding natural disasters. This year, councils are encouraged to draw on their practical experience of the improvements that could be made to managing emergencies.

Please note, however, that many aspects of emergency management are state or territory responsibilities, and your motions should focus on how the Commonwealth Government could assist.

What new programs could the Australian Government develop to partner with local government to improve the current natural disaster management systems to further assist in recovery and build resilience?





8. Housing

A lack of affordable housing remains one of the biggest issues for Australian councils and communities.

There is less social and affordable housing stock available than there was a decade ago, and more low-income Australians are experiencing housing stress.

The shortage and rising costs of rental properties and affordable home ownership are having significant social and economic impacts in cities and towns across Australia, including rural and regional communities.

This is due to a range of factors including changes to recent migration patterns, cheap finance and labour and material shortages in the construction sector.

While the provision of affordable housing is not a local government responsibility, councils often facilitate affordable housing within their communities, operating within state/territory planning, financial and other legislation requirements.

Some councils are going further, addressing thin markets and developing land and housing themselves, delivering local solutions to meet the needs of their communities.

Local government also plays an important role addressing some of the causes of homelessness, including social inclusion programs that can assist mental health and family violence issues, as well as providing support for people currently experiencing homelessness.

What new programs and policies could the Australian Government develop to partner with local government to support the provision of more affordable housing?

How can the Australian Government work with councils to address the causes and impacts of homelessness?



17

CM/7.6/23.02- Attachment 1 Page 230



Conclusion

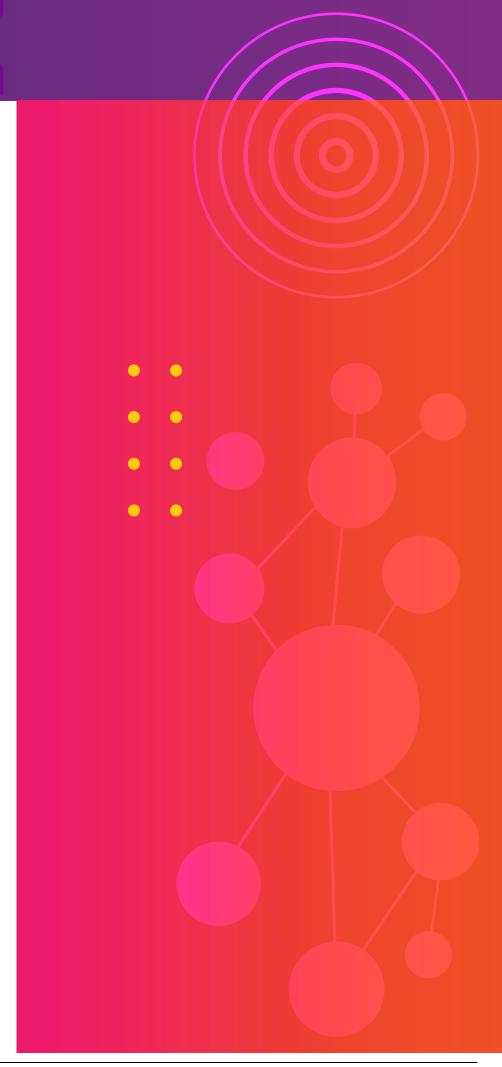
Thank you for taking the time to read this discussion paper and your support for the 2023 National General Assembly of Local Government.

A FINAL REMINDER:

- » Motions should be lodged electronically at www.alga.com.au and received no later than 11.59pm on Friday 24 March 2023.
- » Motions must meet the criteria published in this paper.
- » Motions should commence with the following wording: 'This National General Assembly calls on the Australian Government to...'
- » Motions should not be prescriptive in directing how the matter should be pursued
- » Motions should be practical, focussed and relatively simple.
- » It is important to complete the background section on the form.
- » Motions must not seek to advance an outcome that would result in a benefit to one group of councils to the detriment of another.
- » When your council submits a motion there is an expectation that a council representative will be present at the 2023 National General Assembly to move and speak to that motion if required.

We look forward to hearing from you and seeing you at the 2023 National General Assembly in Canberra.





CM/7.6/23.02- Attachment 1 Page 232



CM/7.6/23.02- Attachment 1 Page 233

REPORT CM/7.7/23.02

Subject: Councillor Expenses and Facilities - Six-monthly Report

TRIM No: SF23/170

Author: Richard Coelho, Executive Manager, Governance

Director: Tara Czinner, Director, Corporate Services



RECOMMENDATION:

That Council notes the six-monthly report on Councillor expenses and facilities for the period 1 July 2022 to 31 December 2022 attached to the report.

1. Executive Summary

This report provides details on the provision of expenses and facilities to Councillors over the preceding six months, as required by the Councillor Expenses and Facilities Policy.

2. Introduction/Background

Council adopted a new Councillor Expenses and Facilities Policy in May 2018 based on the Office of Local Government's (OLG) template. The policy requires Council to report on the provision of expenses and facilities to Councillors every six months.

Council adopted an amended policy in December 2022, commencing on 1 January 2023. The budgets shown in this report therefore reflect the old policy.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution			
Council 13 December 2022	CM/7.1/22.12	That Council:			
10 0 0000111201 2022		Adopts the Councillor Expenses and Facilities Policy attached to the report.			
		Commits to supporting the ongoing professional development of Councillors.			
Council 19 July 2022	CM/7.2/22.07	That Council receives and notes the six-monthly report on Councillor expenses and facilities for the period 22 December 2021 to 30 June 2022 attached to the report.			

4. Discussion

Clause 15.2 of the Councillor Expenses and Facilities Policy states that:

Detailed reports on the provision of expenses and facilities to Councillors will be publicly tabled at a Council meeting every six months and published in full on Council's website. These reports will include expenditure summarised by individual Councillor and as a total for all Councillors.

The report is attached. It outlines each Councillor's expenditure against budget and the remaining budget for each expense category under the policy from 1 July 2022 to 31 December 2022 inclusive, subject to the following points:

- The ICT equipment allowance is a term allowance. The current term is approximately three years
 rather than four years, due to the COVID-19-related postponements of the last local government
 elections from September 2020 to December 2021. In accordance with the policy, Councillors have
 therefore been allocated \$6,000 (excluding GST) rather than \$8,000.
- The budgets for conferences and long-distance travel are not itemised per Councillor because the policy provides a total figure for all Councillors.
- The carer expense category allows Councillors to claim carer expenses on a per hour basis as needed. This means there is no upper limit on the amount that can be claimed. A nominal figure per Councillor has been allocated for budgeting purposes only. In the amended policy, carer expenses have been pooled (like conference expenses) to address this issue.
- Given that the policy allows Councillors six months in which to submit claims for reimbursement, not all expenditure claims will necessarily be accounted for at the conclusion of each reporting period.
- Fees and superannuation paid to Councillors are separate to expenses and facilities and are not included.

5. Financial impact statement/Time frame/Consultation

All Councillor expenditure is within budget.

6. Conclusion

This report satisfies the requirement of Council to report on the provision of Councillor expenses and facilities every six months.

7. Attachments

1. Councillor expenses - 1 July 2022-31 December 2022 👢 .

Council 21 February 2023

Councillor expenses 1 July 2022 - 31 December 2022

Natural Account	2022-23 Current Approved Budget	YTD Actuals July - Dec 22	2022-23 Remaining Funds on Current Budget
11026. Elected Member - Murray 2022-2024	(17,250)	0	(17,250)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	0	(4,200)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11027. Elected Member - Gray 2022-2024	(17,250)	0	(17,250)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	0	(4,200)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11028. Elected Member - Fabiano 2022-2024	(17,250)	0	(17,250)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	0	(4,200)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11029. Elected Member - Goltsman 2022-2024	(17,250)	(2,650)	(14,600)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	(676)	(5,324)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	(1,177)	(3,023)
4506. Councillors - General Travel Expenses	(750)	(234)	(516)
4512. Councillors - Professional Development	(2,500)	(564)	(1,936)
11030. Elected Member - Burrill 2022-2024	(17,250)	(6,936)	(10,314)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	(3,526)	(2,474)
4498. Councillors Care Related Expenses	(2,000)	(1,678)	(322)
4499. Councillors - ICT Usage Expense	(4,200)	(1,732)	(2,468)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11031. Elected Member - Wy Kanak 2022-2024	(17,250)	(14)	(17,236)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	(14)	(4,186)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)

CM/7.7/23.02- Attachment 1 Page 236

Council 21 February 2023

Councillor expenses 1 July 2022 - 31 December 2022

	1		
Natural Account	2022-23 Current Approved Budget	YTD Actuals July - Dec 22	2022-23 Remaining Funds on Current Budget
11032. Elected Member - Betts 2022-2024	(17,250)	(571)	(16,679)
4406. Councillors - Home Office Expense	(1,800)	(233)	(1,567)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	(338)	(3,862)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11033. Elected Member - Kay 2022-2024	(17,250)	(725)	(16,525)
4406. Councillors - Home Office Expense	(1,800)	(24)	(1,776)
4496. Councillors Equipment	(6,000)	Ó	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	(701)	(3,499)
4506. Councillors - General Travel Expenses	(750)	Ó	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11034. Elected Member - Lewis 2022-2024	(17,250)	0	(17,250)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	0	(4,200)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11035. Elected Member - Nemesh 2022-2024	(17,250)	(1,894)	(15,356)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	(1,894)	(2,306)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11036. Elected Member - Masselos 2022-2024	(17,250)	(24)	(17,226)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	0	(6,000)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	(24)	(4,176)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11037. Elected Member - Keenan 2022-2024	(17,250)	(1,435)	(15,815)
4406. Councillors - Home Office Expense	(1,800)	0	(1,800)
4496. Councillors Equipment	(6,000)	(1,435)	(4,565)
4498. Councillors Care Related Expenses	(2,000)	0	(2,000)
4499. Councillors - ICT Usage Expense	(4,200)	0	(4,200)
4506. Councillors - General Travel Expenses	(750)	0	(750)
4512. Councillors - Professional Development	(2,500)	0	(2,500)
11016. Councillors Expenses	(20,000)	(18,166)	(1,834)
4508. Councillors – Long-distance travel	0	0	0
4514. Councillors - Conferences & Seminars	(20,000)	(18,166)	(1,834)

CM/7.7/23.02- Attachment 1 Page 237

WAVERLEY

REPORT CM/7.8/23.02

Subject: Uluru Statement from the Heart and Voice to Parliament -

Community Education Strategy

TRIM No: A22/0555

Author: Rebecca Rodwell, Manager, Community Planning and Partnerships

Director: Ben Thompson, Director, Community, Culture and Customer Experience

RECOMMENDATION:

That Council approves the community education strategy, as set out in the report, to raise awareness of the Uluru Statement from the Heart and the Voice to Parliament in the lead up to the referendum.

1. Executive Summary

Council resolved to support the Uluru Statement from the Heart at the October 2022 Council meeting, and to develop a community education strategy to provide the facts and to build community awareness around the Uluru Statement from the Heart and the Voice to Parliament. A brief update on progress was provided to Council in December 2022.

The proposed community education strategy aims to:

- Create awareness of the Uluru Statement from the Heart and Voice to Parliament; and
- Enhance people's knowledge and understanding.

It is recommended that this will be achieved through existing budget/resources, and will incorporate the following activities:

- Community workshops.
- A community forum.
- Featured prominently in Waverley News delivered to every household in the local government area.
- Provision of online and print resources.
- Promotion and information sharing through a media campaign.

2. Introduction/Background

As we move toward a referendum in the second half of the year around constitutional recognition through a Voice to Parliament for Aboriginal and Torres Strait Islander people, momentum is building and the community is seeking information to inform their decision-making.

According to the National Indigenous Australians Agency:

Constitutional recognition through a Voice to Parliament is a body enshrined in the Constitution that would enable Aboriginal and Torres Strait Islander people to provide advice to the Parliament on policies and projects that impact their lives.

The model of the Voice will be determined by the Parliament after the referendum, and after consultations. In particular, the Working Group agreed broad and inclusive consultation with First Nations peoples and communities is critical to ensure the final Voice model reflects the views of First Nations communities

On 3 February 2023, all state and territory governments signed a statement of intent and committed to working collaboratively to support a constitutionally enshrined Voice to Parliament. This reaffirmed a commitment made at the June 2022 National Cabinet meeting.

In October 2022, Council resolved to support the Uluru Statement from the Heart and committed to building community awareness about the Uluru Statement from the Heart and the Voice to Parliament.

Since that time, the following has been undertaken by Council officers:

- The Uluru Statement from the Heart has been displayed at the Bondi Pavilion.
- Officers have liaised with the cultural advisor to the CEO (Deborah Lennis) at Inner West Council who is spear-heading the Uluru Statement from the Heart community training program.
- The Aboriginal Community Development Officer attended the Walking Together workshop and training offered through Inner West Council.
- A meeting was convened with Youth Off The Streets' Nicole Laupepa and Jacqui Parker about their Walking Together education program. Walking Together consists of three core workshops and training programs using the Uluru Statement from the Heart as the framework. Further information is available at https://youthoffthestreets.com.au/get-involved/walking-together-workshops-training
- The Uluru Dialogue, based at the Indigenous Law Centre, UNSW Sydney, represents the cultural authority of the Uluru Statement from the Heart and leads community education on the Uluru statements of reform of Voice, Treaty and Truth. Aunty Pat Anderson who is co-chair of The Uluru Dialogue organisation (https://ulurustatement.org/) has expressed an interest to come and speak with the Mayor of Waverley, however we have been unable to secure a time. A connection has been made with Eddie Synot a First Nations public lawyer and researcher who has worked with the Uluru Dialogue since 2018.
- Officers have updated and taken advice from the Reconciliation Action Plan (RAP) Advisory
 Committee on action to date and plans for the education strategy.
- A webpage dedicated to information about the Uluru Statement from the Heart is now on Council's website.
- A Have Your Say page has been created and is being promoted through Council's media channels to encourage people to sign up to receive more information about Council's education campaign.
- The Aboriginal Community Development Officer attended a meeting with Allegra Spender's office staff who are also developing a campaign around the Voice to Parliament. There may be opportunities to share information, resources and networks in support of the campaign.
- Seeking feedback from other local councils around their intent.
- We have sought feedback from the La Perouse Land Council and the Gujaga Foundation.
- A BBQ is being planned in the week of the 18 February to support the week of Action on the Referendum Campaign.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution				
Council	CM/7.8/22.12	That Council:				
13 December 2022		Notes the update in the report in response to resolution CM/6.1/22.10 on the Uluru Statement from the Heart.				
		2. Notes that a more comprehensive report will be prepared				

		in early 2023 following further research and officer participation in Inner West Council's community training program.					
Council	CM/6.1/22.10	That	uncil:				
18 October 2022		 Supports the Uluru Statement from the Heart as per Action 4 under the Respect pillar of Council's Innovate Reconciliation Action Plan 2019–2021. 					
		2.	otes that:				
				overnment will be conducting a n the Uluru Statement from the Heart ture.			
			the Uluru Stat upcoming refe	d to build community awareness of ement from the Heart and the erendum on the Aboriginal and Torres Voice to Parliament.			
		3.	equests officers to:				
		(a) Develop a community education strategy to the facts and to build community awareness the Uluru Statement from the Heart and the to Parliament and the call for a Makarrata Commission.					
			Perouse Local Gujaga Found traditional ow connection to	he RAP Advisory Committee, the La Aboriginal Land Council and the ation and representatives of the mers of the Sydney area with Waverley in the design of the nd community education strategy.			
			interested con	ation with other relevant and mmunity and civil society that have already been undertaking ion programs.			
			•	nner West Council on its civic gram on the Uluru Statement.			
			e) Display the Ul Bondi Pavilion	uru Statement in the atrium of the			
) Investigate po Waverley cam	tential sources of funding for a local paign.			
		4. Officers prepare a report to the December 2022 Council meeting with recommendations from the actions taken clause 3 of this resolution.					

4. Discussion

Following engagement with a range of stakeholders, including those requested in resolution CM/6.1/22.10, officers recommend the following:

Walking Together workshops and Training

Walking Together enables and empowers the wider community to take positive action towards a fairer and more just Australia. After completing Inner West Council's 'Walking Together' workshop and training, our Aboriginal Community Development Officer recommends that we provide the educational workshop to interested community members. Dependent on community interest, we could offer up to four half day sessions to the community (around 400 people) within existing budgets.

In this half-day workshop, participants gain a deeper understanding of who we are as a nation and how to take meaningful action towards reconciliation. The content covers the importance of a Voice to Parliament, how individuals and organisations can play a role in ensuring it is established, and why reconciliation is an ongoing journey that requires action from us all.

The workshop was developed and facilitated by Youth Off the Streets' Nicole Laupepa and Jacqui Parker—First Nations and non-Indigenous trainers respectively.

Community forum

To provide further opportunities for the community to learn about the Uluru Statement from the Heart and Voice to Parliament, officers recommend a community forum with a panel of expert speakers, to allow community members to listen, ask questions and connect with others.

Potential panel members include Professor Megan Davis and Pat Anderson AO (leaders and architects of the Uluru Statement from the Heart), Teela Reid (First Nations lawyer in residence at UNSW), a representative from Empowered Communities and other subject matter experts will also be considered.

The capacity and reach of this forum will depend on speaker and venue availability. However, officers will explore the possibility of live-streaming and recording the forum to reach a wider audience.

Provision of online and print resources

There are a range of existing and credible resources available for the community, in particular through From the Heart and the Uluru Dialogue:

https://fromtheheart.com.au/about/our-people/https://ulurustatemdev.wpengine.com/

Council has shared the information from both organisations on a dedicated page on our website:

https://www.waverley.nsw.gov.au/community/cultural diversity/aboriginal and torres strait islander pe ople/uluru statement from the heart

From the Heart is also in the process of sending out additional resources to councils, which will enhance what is currently available. Waverley will provide these as online and printed options for community members. Printed resources will be available at key Council locations and events.

Promotion and information sharing through a media campaign/Waverley News

The Community Programs team will collaborate with the Communications and Engagement team to develop a media campaign providing education around the Uluru Statement from the Heart and Voice to Parliament. This will include online and print media, with a significant portion of the next anticipated edition of *Waverley News*, which is delivered to every household in the LGA (the newsletter is subject to a future Council report).

In summary, officers recommend that the community education strategy includes:

- Up to four Walking Together educational workshops reaching around 400 community members.
- A community forum with expert panel members, which is livestreamed and recorded to maximise reach
- Featured prominently in Waverley News delivered to every household in LGA
- Provision of online and print resources.
- Promotion and information sharing through a media campaign.

5. Financial impact statement/Time frame/Consultation

The education campaign outlined in the report will be resourced within existing budget.

Information and resources around the Uluru Statement were made available on Council's website in December 2022 to launch the education strategy:

https://www.waverley.nsw.gov.au/community/cultural diversity/aboriginal and torres strait islander pe ople/uluru_statement_from_the_heart

A 'Have your Say' page has also been created, which we promote to collect the details of community members who are interested in finding about more about the education strategy:

https://haveyoursay.waverley.nsw.gov.au/uluru-statement-heart-community-training-workshop

It is expected the community forum and training will take place prior to the end of June. The media campaign will be ongoing until the referendum.

6. Conclusion

This report updates Council on progress achieved in the planning of the community education strategy in the lead up to the referendum which aims to create community awareness and understanding around the Uluru Statement from the Heart and the Voice to Parliament.

Following consultation with a range of stakeholders, officers recommend and seek endorsement of the education strategy outlined in this report. If necessary and in response to feedback and further advice, Council officers will be able to accommodate minor changes. The delivery of the strategy will be resourced within existing budgets.

7. Attachments

Nil.

REPORT CM/7.9/23.02

Subject: Multicultural Advisory Committee - Terms of Reference -

Review

TRIM No: A15/0509

Author: Annette Trubenbach, Executive Manager, Community Services

Director: Ben Thompson, Director, Community, Culture and Customer Experience



That Council adopts the Terms of Reference for the Multicultural Advisory Committee attached to this report.

1. Executive Summary

The term of the current membership of the Multicultural Advisory Committee (MAC) has expired. Council is seeking expressions of interest (EOI) from suitably experienced community representatives and subject matter experts for membership of the MAC for a term of two years.

The next MAC meeting is scheduled for early May 2023. Officers are proposing amendments to the Terms of Reference before commencing the EOI process. The EOI will be run for four weeks with a report coming to Council in April seeking endorsement of proposed membership recommended by the assessment panel.

2. Introduction/Background

According to the MAC's Terms of Reference, the term for membership is two years. In March 2021, Council appointed 12 community members and subject matter experts for a term of two years, which has now expired. The last MAC meeting attended by current members was held on 1 February 2023 and the draft Terms of Reference were tabled for discussion.

3. Relevant Council Resolutions

Item No.	Resolution			
OC/5.1/21.03	That Council appoints the following individuals to the			
	Multicultural Advisory Committee for a term of two			
	years, from March 2021 to March 2023:			
	Community representatives/residents:			
	(a) Robert Farotto.			
	(b) Ludovico Fabiano.			
	(c) Tito Scohel.			
	(d) Rozy Dorias.			



			(e)	Emily Bogue.
			(f)	Raphael Crowe.
			(g)	Valentina Bau.
			(e)	Rachel Tanny.
		2.	Subje	ect matter experts/service representatives:
			(a)	Patricia Jenkings.
			(b)	Lana Kofman.
			(c)	Margaret Teed.
			(d)	Linda Deutsch.
Operations and Community Services Committee 5 June 2018	OC/5.2/18.06	That Council adopts the Terms of Reference for the Waverley Multicultural Advisory Committee (MAC) attached to this report and acknowledges the work of the former Chair, Cr Goltsman.		

4. Discussion

Council values and respects the diverse range of identities, backgrounds, experiences and lifestyles of our community members who live, work in and visit the area. Nearly 40% of our residents are born overseas and Council's commitment to social cohesion and inclusion has been demonstrated by strong policy, strategy and advocacy over decades.

Over the years, the MAC has played an important role and assisted Council in fulfilling its vision for Waverley to be a welcoming, inclusive and resilient community for everyone. Key functions of the MAC include assisting with the implementation of Council's Cultural Diversity Strategy, providing feedback on community issues and concerns, and helping to improve inclusion and accessibility of Waverley's infrastructure, facilities, services and information.

Membership comprises the Mayor and up to three councillors, up to eight community members and up to four subject matter experts.

The proposed changes in the draft Terms of Reference have been made to update information and improve clarity and readability. Feedback from Council officers and MAC members at their last meeting in February 2023 has been considered and are reflected in the draft. Examples of changes made include updating Council's acknowledgement; minor word changes to objective (section 2), purpose statement (section 3), membership (section 5) and term of office (section 6).

5. Financial impact statement/Time frame/Consultation

The MAC operates within budgeted Council resources. Once approved, the draft Terms of Reference will be included in the EOI package to recruit new members and posted on Council's Have Your Say page for four weeks. The EOI will be extensively promoted via web updates, internal and external newsletters, social media channels and distribution through local community networks.

The draft Terms of Reference were distributed for discussion and feedback to MAC members before the last MAC meeting held on 1 February 2023 and includes input from Council officers.

Recommendations of the assessment panel will be reported to Council in April for endorsement and will result in the appointment of new members to the MAC for a term of two years. In accordance with the MAC Terms of Reference, Council will seek to recruit new members in early 2025.

6. Conclusion

The term of the current membership of the Multicultural Advisory Committee (MAC) has expired. Council is seeking expressions of interest (EOI) from suitably experienced community representatives and subject matter experts for membership of the MAC for a term of two years. It is recommended that Council approves the amended Terms of Reference to enable Council officers to commence the EOI process for membership of the committee.

7. Attachments

1. Multicultural Advisory Committee - Terms of Reference $\underline{\mathbb{J}}$.

Council 21 February 2023



Multicultural Advisory Committee

Terms of Reference

CM/7.9/23.02- Attachment 1 Page 246

Council 21 February 2023

Multicultural Advisory Committee Terms of Reference

Policy owner	Executive Manager, Community Programs
Approved by	Council
Date approved	
Commencement date	
TRIM Reference	
Next revision date	2026
Relevant legislation/codes	Waverley Code of Conduct for Council Committee Members and Other Council Officials
Related policies/procedures/guidelines	Cultural Diversity Strategy Community Engagement Policy
Related forms	Waverley Multicultural Advisory Committee Expression of Interest Form

Waverley Council

Page 2 of 11

CM/7.9/23.02- Attachment 1 Page 247

Table of Contents

Ack	nowled	gement	4				
1.	Contex	rt	4				
2.	Objective						
3.	Purpos	se Statement	4				
4.	Autho	rity	5				
5.	Memb	ership	5				
	5.1	Appointment of Councillor members	5				
	5.2	Appointment of non Councillor members of the Committee	5				
	5.3	Chair and Deputy Chair	6				
	5.4	Non-voting Invitees	6				
6.	Term o	of Office	7				
7.	Memb	er Responsibilities	7				
	7.1	Code of Conduct					
	7.2	Conflict of Interests	8				
	7.3	Confidential and Personal Information	8				
	7.4	Media Protocol	9				
	7.5	Responsibilities of Non-voting Invitees, Observers and Non-member Councillors	9				
8.	Reviev	v of the Terms of Reference	9				
9.	Admin	istrative Arrangements	9				
	9.1	Administrative Support					
	9.2	Meetings	9				
	9.3	Update reports, Agendas and Minutes	. 10				
	9.5	Voting	. 11				
	9.6	Induction	.11				

Acknowledgement

The Committee acknowledges the Bidjigal, <u>Birrabirragal</u> and Gadigal people who traditionally occupied the Sydney Coast, and Aboriginal Elders both past and present.

Waverley Council is committed to progressing actions in its Reconciliation Action Plan.

1. Context

Waverley is a culturally diverse community with <u>4038</u>% of our residents born overseas. Over many decades Waverley's migration history has shaped this vibrant and dynamic community. We value Waverley's multiculturalism and the languages, traditions, religious and spiritual practices of its people.

The Local Government Act 1993 requires Council to represent the diverse needs of the local community, address the health and wellbeing needs of community members and foster community cohesion by encouraging active participation of civic life. Waverley Council values and respects the diverse range of identities, backgrounds, experiences and lifestyles of the community members who live, work in and visit the area and advocates for a cohesive, inclusive and welcoming community for everyone.

1.2. Objective

The MAC has been established in support of Council's vision and strategies that:

- promote human rights, address discrimination and mitigate disadvantage
- actively encourage participation, social connections and a sense of belonging
- deliver fair and equitable services, facilities and resources to our culturally diverse communityies
- promote relationships based on understanding and respect.

2.3. Purpose Statement

The role of the Committee is to:

- contribute to the development, implementation and review of the Cultural Diversity Strategy
- foster ongoing dialogue, discussion and advocacy in relation to Waverley
- contribute creative and innovative ideas in support of Council's access and inclusion strategies
- <u>raise and provide feedback and advice</u> on community issues and concerns
- participate in and source funding for activities and events that promote community harmony and social cohesion
- develop networks, build relationships and establish community partnerships
- provide input to enhance improve inclusion and accessibility of Waverley's infrastructure, facilities, events, services, programs, systems and information for a culturally diverse community.

Waverley Council

Page 4 of 11

3.4. Authority

The Committee is an advisory body to Council that assists Council to fulfil its functions. It does not have any delegated authority to act on behalf of Council. The advisory status of the Committee means that it may provide input to Council officers and make recommendations to Council or its Standing Committees.

The Committee is not authorised to:

- Make decisions on behalf of Council
- Expend money on behalf of Council
- Commit Council to any actions or arrangements
- Direct Council officers in the performance of their duties, or
- Represent Council in any communication with the public or media.

4.5. Membership

Committee membership will comprise:

- The Mayor and <u>up to</u> three Councillors.
- Up to eight community members
- Up to 4 subject matter experts/ representatives <u>from local organisations of relevant</u> services

Should the Mayor decline membership of the Committee, a Councillor nominated by the Mayor shall be appointed to the Committee for the councillor term.

Community and subject matter expert members are appointed as individual members of the community and not as a representative of an organisation, business, advocacy body, or stakeholder group.

Should a representative from a local organisation cease its involvement with the local organisation, the local organisation can appoint another representative to attend committee meetings.

4.15.1 Appointment of Councillor members

The Mayor, or the Mayor's delegate, and the councillor members must be appointed by resolution of the Council.

Council may resolve to appoint an alternate Councillor member to attend Committee meetings in the absence of one of the Councillor members. The alternate Councillor member will have the same voting rights as the Councillor member being replaced.

4.25.2 Appointment of non Councillor members of the Committee

Non councillor members may only be appointed to the Committee by resolution of the Council.

Waverley Council

Page 5 of 11

Expressions of interest for non Councillor positions on the Committee will be invited through Council's website in line with Council's Community Engagement Policy.

Applicants may request assistance to submit their expression of interest to become a Committee member. Council's Community Development Officer Diversity will be available to provide support to interested community members.

Council will appoint non Councillor members who represent a mix of relevant skills, expertise, background and experiences, including:

- Representing a diverse community or language group that is significant in the Waverley LGA
- Interest in and passion for promoting culturally diverse communities
- Being a local resident of Waverley LGA or having close connections to the area through work, study or volunteering
- Facilitating, delivering or supporting services, programs and events
- Experience working with community groups
- Experience in advocacy, sourcing funding or developing partnerships
- Interest or expertise in government programs, policy development or media/promotions

The term for non Councillor members will be a two years term.

The selection Committee will recommend the community and expert members to Council for its determination.

4.35.3 Chair and Deputy Chair

The Mayor (or the Mayor's delegate) is the Chair of the Committee.

The Chair is to have precedence over the control and management of the meetings. In relation to any procedural matter, the ruling of the Chair shall be final.

The Chair may call any member to order whenever in the opinion of the Chair it is necessary to do so.

Should the Chair be unable to chair a meeting or part of a meeting, prior to the meeting the Deputy Chair will chair the meeting. In the case that the nominated Chair does not attend, Council's most senior Officer in attendance will chair the meeting, or that part of the meeting as the case may be.

4.45.4 Non-voting Invitees

The Committee will issue a standing invitation to the following people to attend meetings of the Committee as non-voting invitees:

All non-member Councillors

Waverley Council

Page 6 of 11

- The General Manager
- All Directors

Other Council staff may be invited by the Chair of the Committee to attend meetings as observers, advisors or to provide information and presentations as required.

The Committee may also invite other external parties to provide expert advice, information or presentations as the Committee deems necessary.

Councillors who are not Committee members may attend meetings of the Committee. However, they are not entitled to:

- Give notice of business for inclusion on the agenda of the meeting;
- Move a motion at the meeting; or
- Vote at the meeting.

5.6. Term of Office

Councillor members of the Committee shall hold office for a 12-month term, as determined by Council in September each year.

Non-councillor members shall hold office for a two-year term or when reviewed by Council. Where possible the term is to coincide with the Council term.

Non-councillor members may reapply for a<u>nother</u> second-two-year term through the expression of interest process outlined in section 5.2 of these Terms of Reference.

An individual member will <u>not be invited to be a member cease to be a member</u> of the Committee <u>for a consecutive term</u> if the member has been absent from <u>two-three</u> consecutive meetings <u>without having given reasons acceptable to the Chair for their absence</u>.

6.7. Member Responsibilities

It is the responsibility of Committee members to:

- Participate in and contribute to meetings.
- Understand the relevant legislation and regulatory requirements appropriate to the Committee.
- Contribute the time needed to study and understand the papers/information provided.
- Apply good analytical skills, objectivity and good judgment.
- Keep up to date and informed of the work of the Committee.
- Perform tasks agreed by the Committee that may need to occur outside of meetings.
- Perform any other duties that may reasonably be determined from time to time and agreed by the Committee e.g. site visits.

Waverley Council

Page 7 of 11

6.17.1 Code of Conduct

Members of the Committee must comply with Council's *Code of Conduct for Council Committee Members and Other Council Officials* in carrying out their functions as Committee members.

It is the personal responsibility of each Committee member to comply with the standards in the code of conduct and regularly review their personal circumstances with this in mind.

6.27.2 Principles

The following principles of good governance¹ will guide the functions of the Committee:

- Participatory and consensus oriented
- Respectful, accountable and transparent
- Responsive
- Effective and efficient
- Equitable and inclusive
- Law abiding.

6.37.3 Conflict of Interests

Committee members must declare any conflict of interests at the start of each meeting or before discussion of a relevant agenda item or topic. Details of any conflicts of interest should be recorded in the minutes.

Where Committee members attending meetings are deemed to have a real or perceived conflict of interest, it may be appropriate they be excused from Committee deliberations on the issue where the conflict of interest may exist.

For the avoidance of doubt, non-councillor members of the Committee are not 'designated persons'.

6.47.4 Confidential and Personal Information

In the course of their work on the Committee, Committee members will be entrusted with sensitive or confidential information about Council's operations.

Committee members must maintain the integrity and security of confidential and personal information in their possession, or for which they are responsible.

Provisions concerning the use and security of confidential and personal information are set out in Part 7 of Council's *Code of Conduct for Council Committee Members and Other Council Officials*.

Should a Committee member become aware of any breach of security, or misuse of

Waverley Council

Page 8 of 11

Council's confidential or personal information, they should inform the General Manager immediately.

6.57.5 Media Protocol

Committee members must not make public comment, including to the media and on social media, on any matter related to Waverley Council.

6.67.6 Responsibilities of Non-voting Invitees, Observers and Non-member Councillors

All non-voting invitees, observers and non-member Councillors must comply with sections 7.1-7.5 of these Terms of Reference.

7.8. Review of the Terms of Reference

The Committee will review its Terms of Reference at least once every four years to ensure it remains current, relevant, and accurately reflects the Committee's composition, role, and responsibilities.

The Committee may make recommendations to the Council to change aspects of the Terms of Reference. However, the adoption of the Terms of Reference is the responsibility of the Council.

8.9. Administrative Arrangements

8.19.1 Administrative Support

The Committee will be supported by relevant Officers assigned by the General Manager.

Council<u>lors members's</u> main contact for the Committee will be the <u>Executive Manager</u> <u>Community Programs Manager Planning and Community Partnerships</u>, who will initiate communication on behalf of Council with regard to Committee recommendations, maintain a record of advice, and prepare an update for each meeting.

9.2 Meetings

Meetings of the Committee will be held once every three months, usually on the 3rd Thursday of the month. Depending on resources and members' availability, additional meetings (e.g. of Committee workshops working groups) may be called at the discretion of the Chair.

Notice of Committee meetings will be provided by email by the relevant Council officer at least two weeks before the Committee meeting specifying the time and place.

Meetings will not proceed unless the Chairperson, relevant Council officer and at least two of the community representatives are in attendance.

Waverley Council

Page 9 of 11

A quorum for a meeting will be a majority of Committee members, one of whom must be a Councillor.

Recommendations at meetings will be by way of consensus. Otherwise decisions will be made by majority vote.

All councillors can attend meetings. However only the appointed councillor members have voting rights.

At the discretion of the Chair, members of the public, government representatives or subject matter experts may be invited to inform/advise the Committee on the issues it considers.

Meetings may be held in person, by telephone or by video conference.

9.3 Update reports, Agendas and Minutes

Council officers will provide agenda items and reports for Committee meetings in consultation with the Chair of the Committee.

Members may raise other matters within the parameters of the Terms of Reference for Committee consideration, discussion and comment. Where practicable, members should notify the Director or officer assigned to support the Committee of an item at least 21 days prior to a scheduled meeting to enable its inclusion in the agenda. Agenda items put forward must be aligned with the Waverley Cultural Diversity Strategy.

The assigned support officer will ensure meeting agendas and associated documents will be issued to Committee members, all Councillors and non-voting invitees at least seven days before the meeting.

The General Manager, through the assigned support officer, must ensure that full and accurate minutes of the proceedings of Committee meetings are kept. The minutes must record:

- the date and start time of meetings, attendees and any apologies;
- any conflict of interests declared at the meeting;
- the confirmation of the minutes from previous the meeting;
- the Committee's recommendation on each item; and
- the time the meeting closed.

The draft minutes must be approved by the Chair of the Committee. The assigned support officer will then circulate the draft minutes to all Committee members, Councillors and relevant staff two weeks prior to the following meeting.

Draft minutes are not publicly available.

The draft minutes must be confirmed by the Committee at the following Committee meeting, and subsequently reported to Council for noting and published on Council's website.

Waverley Council

Page 10 of 11

An update report is to be attached to every Committee's agenda.

9.5 Voting

In cases where consensus cannot be reached recommendations will be made by majority vote.

A motion supported by the majority of Committee members, by means of a vote, at a meeting of the Committee at which a quorum is present is a recommendation of the Committee.

Voting at a Committee meeting is to be by a show of hands or by voices.

A member of the Committee is entitled to one vote only on each matter. In the case of an equality of votes, the Chair of the Committee has a casting vote. Where the Chair decides not to exercise their casting vote, the motion being voted upon is lost.

9.6 Induction

New members will receive information packs and briefings upon their appointment to assist them to meet their Committee responsibilities.

Waverley Council

Page 11 of 11

REPORT CM/7.10/23.02

Subject: Ocean Lovers Festival 2023 - Fee Waiver

TRIM No: A23/0025

Author: Tanya Goldberg, Executive Manager, Arts, Culture and Events

Shaun Munro, Manager, Events

Alistair Graham, Executive Manager, Community, Library and Recreation Venues

Director: Ben Thompson, Director, Community, Culture and Customer Experience

RECOMMENDATION:

That Council, in accordance with section 610E of the *Local Government Act 1993*, waives \$77,908 in fees to support Ocean Lovers Alliance in running the 2023 Ocean Lovers Festival.

1. Executive Summary

Ocean Lovers Festival 2023 will take place in Bondi Park and Bondi Pavilion from Wednesday 15 to Sunday 19 March. The festival is classified by Council as a high-impact event and was previously noted in the High Impact Events report and approved by Council on 17 May 2022.

Ocean Lovers Festival is run by Ocean Lovers Alliance, a not-for-profit organisation that promotes care and respect for the ocean. The purpose-driven event seeks to build awareness of the global plight of oceans and encourage positive action in a fun, accessible way through educational and cultural programs and activations.

Council fees and charges that apply to this event total \$77,908. Waiving these fees is the mechanism by which Council can financially support this community event.

2. Introduction/Background

Ocean Lovers Festival seeks to build awareness of the global plight of oceans in a fun and accessible way through a festival of educational and cultural programs that promote care and respect for the ocean.

Core festival themes are marine conservation and sustainability. The festival highlights global alliances as well as local best practice in marine conservation through family-friendly activations. It features curated live music, film screenings, discussions, and practical demonstrations of everyday solutions to waste recycling and reduction of plastics including reuse of cleared ocean plastics.

The festival is a community-driven event that contributes to Council's strategic objectives, as articulated in the Community Strategic Plan (2018-2029). These include actions expressed in the following themes:

- By 2029, Waverley will be a community enriched by opportunities to celebrate and participate in arts and culture.
- By 2029, Waverley will be a vibrant, caring, resilient and inclusive community.
- By 2029, Waverley will be a resilient and environmentally sustainable community.
- By 2029, Waverley will progress to be a zero-waste community.



Ocean Lovers Festival was first held in 2019 and was a successful event that attracted 15,000 people and raised over \$11,000 for ocean-related causes. It positively engaged a broad audience of locals and visitors and included community groups, conservation ambassadors, organisations and educational institutions.

Council supported Ocean Lovers Alliance and the event through financial assistance and fee waivers between 2019 and 2022. However, the events in 2021 and 2021 were cancelled due to the COVID-19 pandemic.

3. Relevant Council Resolutions

Meeting and date	Item No.			Resolution
Council	CM/7.6/22.05	That	Counc	
17 May 2022		1.		roves the following program of High Impact 2 ts scheduled for the period 1 July 2022 to 30 June to
			(a)	Bondi Festival (including extended tenure of Ferris wheel).
			(b)	City2Surf and Council Marquee Program.
			(c)	Festival of the Winds.
			(d)	The Drop Live.
			(e)	Sculpture by the Sea.
			(f)	Head On Photo Festival.
			(g)	Diner en Blanc.
			(h)	Dudley Page New Year's Eve.
			(i)	Summer of Surf Series.
			(j)	Nutri Grain Ironperson Series (subject to confirmation).
			(k)	Outdoor Cinema (venue to be confirmed).
			(1)	Latin American Festival.
			(m)	Sydney WorldPride Bondi Beach Party (2023 only).
			(n)	Ocean Lovers Festival.
			(o)	North Bondi RSL ANZAC Day Dawn Service Ceremony.
		2.		es the following High Impact 1 and Medium Impact ts that are included in the annual calendar of ts:

		(a) Flickerfest (previously High Impact 2, now High Impact 1).
		(b) Bondi Blitz (previously High Impact 2, now Medium Impact 1).
		(c) Carols by the Sea (previously High Impact 2, now Medium Impact 1).
		(d) Bondi to Bronte Swim (previously High Impact 2, now Medium Impact 1).
		(e) Global Table (previously High Impact 2, now Medium Impact 1).
		3. Notes that all scheduled High Impact events outlined in Attachment 1 of the report are required to submit a COVID-19 Safety Plan and comply with Council's Events Policy and Event Management Guidelines.
		4. Authorises the General Manager, or delegated representative, to finalise and execute licence agreements with event organisers as necessary and as noted in the 2022–23 program.
Council 12 April 2022	CM/7.12/22.04	That Council, in accordance with section 610E of the <i>Local Government Act 1993</i> , waives \$24,790 (excluding GST) of fees to assist the Ocean Lovers Alliance in running the 2022 Ocean Lovers Festival.
Council	CM/7.6/19.12	That Council, under section 356 of the <i>Local Government Act</i> :
10 December 2019		 Grants up to \$2,310 (excluding GST) in financial assistance and additional in-kind support to Flickerfest to help cover the costs of running the 29th Annual Flickerfest Short Film Festival in 2020.
		2. Grants up to \$9,500 (excluding GST) in financial assistance and additional in-kind support to the Bondi Association for Arts and Music to help cover the costs of running the 2020 Latin American Festival.
		3. Grants up to \$12,123 (excluding GST) in financial assistance and additional in-kind support to Ocean Lovers Alliance to help cover the costs of running the 2020 Ocean Lovers Festival.
		4. Grants \$1,325 (excluding GST) in financial assistance to the Dover Heights Shule to cover event fees associated with holding the Chanukah Festival.
Council 16 July 2019	CM/7.5/19.03	That Council grants \$16,435 in financial assistance to Avviso Public Relations for the use of Council facilities during the

		Ocean Lovers Festival 2019, in accordance with section 356 of the <i>Local Government Act 1993</i> .
Council 11 December 2018	CM/7.3/18.12	 Notes the progress report on programming, event management and delivery plans by the event organiser, Avviso Public Relations, for the Ocean Lovers Festival at Bondi Beach in April 2019. Publicly exhibits for a period of 28 days the proposal to grant \$16,435 in financial assistance to Avviso Public Relations for the use of Council facilities during the Ocean Lovers Festival, in accordance with section 356 of the Local Government Act 1993.
Council 20 March 2018	CM/7.3/18.03	 Following the additional information provided by the organisers, Council enters into an Event Venue Hire Agreement with Avisso Public Relations to hold the Ocean Lovers Festival at Bondi Beach, Bondi Park and Bondi Pavilion over four days in April 2019, subject to the deletion of the bonfire element of the event. All First-Nation-related components of the festival to be the subject of further consultation between the Ocean Lovers event organiser and Aboriginal traditional owners. This resolution be communicated to the La Perouse Local Aboriginal Land Council and referred to the Eastern Region Local Government Aboriginal and Torres Strait Islander Forum (ERLGATSIF). The event organiser makes a presentation to the Bondi Beach Precinct. A further report come back to Council in four months on the progress of the event organiser's event management and delivery plan, and its processes to put in place cultural protocols and permissions based in Aboriginal sovereignty. No events take place at Ben Buckler and MacKenzies Point.
Operations and Community Services Committee 6 March 2018	OC/5.3/18.03	That the item be deferred to the next Council meeting for an updated report that emphasises environmental issues and other issues raised by Councillors.

4. Discussion

Ocean Lovers Festival 2023 is a high-impact event, previously noted and approved by Council on 17 May 2022 in the High Impact Event report. It will take place in Bondi Park and Bondi Pavilion from Wednesday 15 to Sunday 19 March 2023.

Plans outlined in Ocean Lover's Festival event application include the use of numerous spaces inside the Bondi Pavilion, locations in Bondi Park and on Bondi Beach.

The event will feature a diverse range of elements, including:

- Eco marketplace.
- Music performances.
- Ocean science talks, panels and workshops.
- Ocean and environmentally themed film screenings.
- Ocean swim.
- Yoga and breathwork workshops and sessions.
- Environmental sculptures and artworks.

Venue hire and event fees

Applicable fees for the Ocean Lovers Festival comprise a mix of Bondi Pavilion venue hire fees and Open Space Event Use fees. All fees are as outlined in Council's Fees and Charges Policy 2022-23.

Bondi Pavilion venue hire fees are all clearly outlined in the Fees and Charges. The fees for the various spaces utilised in the Bondi Pavilion amount to \$39,640 (inclusive of technical and front of house staff).

The High Impact Open Space Event Use fees, however, are 'to be determined by Council based on scale and nature of event'. A fee recommendation by officers is typically provided to Councillors based on event impact rationale that includes factors such as:

- Number of event days.
- Anticipated duration and scale of bump-in/out.
- Scale and size of the event footprint encompassing the beach, park.
- Anticipated infrastructure footprint.
- Traffic changes, impacts on beach and/or resident parking.
- Commerciality, event ticketing.
- Noise and sound implications for Bondi Beach residents.
- Disruption to beach and park user amenity.

The Ocean Lovers Festival program of events and activities in Bondi Park and Bondi Beach will be hosted across five days with a small-scale three-day bump-in, two-day bump-out schedule and no traffic changes or impacts on parking. Event and infrastructure footprints will be reasonably small and light. There are no anticipated sound implications for Bondi Beach residents.

Ocean Lovers activities in Bondi Park and Bondi Beach are all free, amenity impacts on residents and visitors are minimal and are all aimed and enhancing resident and visitor experience with engaging educational and cultural activities.

Given that Ocean Lovers Festival activities in Bondi Park and Bondi Beach are essentially a collection of low-impact events, officers have determined the fee by applying the low-impact rate for use of the beach and the park. If a fee were to be applied to these various activities, the value would be \$38,268.

Under Council's Pricing Policy, Fees and Charges, Council may waive fees to support the activities of not-for-profit community organisations that provide identifiable social benefits that respond to community needs. Ocean Lovers Festival satisfies this requirement.

5. Financial impact statement/Time frame/Consultation

Financial impact

The proposed financial assistance of \$77,908 does not represent any financial expenditure by Council. Council's financial assistance is represented by waiving the following fees and charges, with application or exemption of GST noted as per the Fees and Charges 2022-2023:

Table 1. Free breakdown.

Item	Fee	GST
Application and administration fee	\$205	GST taxable
High-impact event fee including NFP 50% discount	\$27,800	GST taxable
30 hours Council staff event site supervision fees	\$3,480	GST taxable
32 Campbell Parade banner application fee and rental	\$2,663	GST exempt
32 banners installation/removal fees	\$3,360	GST taxable
8 x parking permits on Queen Elizabeth Drive	\$760	GST taxable
Bondi Pavilion venue hire Fees	\$31,240	GST taxable
Bondi Pavilion front of house staff	\$5,200	GST taxable
Bondi Pavilion technical staff	\$3,200	GST taxable
Total value of fee waivers sought	\$77,908	

Time frame

Officers have been working with organisers for several months to assist in guiding Event Management and Delivery Plans for Ocean Lovers Festival 2023.

Draft event planning documentation has been submitted and a final suite of planning and delivery documents are required on 16 February 2023.

Bump-in will commence on Monday, 13 March. Festival bump-out will commence on Monday, 20 March, and conclude by the end of Tuesday, 21 March 2023.

Consultation

Consultation with internal Council stakeholders that support or contribute to the event has been ongoing.

Residential stakeholder letters will be distributed two weeks before the event to residents who may be immediately affected by the event in Bondi Park. Commercial fitness trainers will be notified, and signs will be placed in the park.

Commercial tenants and community classes in the Bondi Pavilion will also be notified.

The Bondi Beach Precinct Committee is aware of the annual program that includes Ocean Lovers Festival.

6. Conclusion

Ocean Lovers Festival is a high-profile event that supports Council's strategic priorities as articulated in the Community Strategic Plan.

It is recommended that Council approves a fee waiver to help Ocean Lovers Alliance deliver the Ocean Lovers Festival 2023.

7. Attachments

Nil.

WAVERLEY

REPORT CM/7.11/23.02

Subject: Community Services and Cultural Grants 2022-23 -

Pathways to Inclusion in Waverley Life

TRIM No: A22/0365

Author: Leisa Simmons, Manager, Housing Programs and Community Support

Director: Ben Thompson, Director, Community, Culture and Customer Experience



That Council:

1. In accordance with the Community Services and Cultural Grants Program's 'Pathways to Inclusion in Waverley Life' initiative, grants \$19,000 to Wairoa School in 2022–23 for its Bondi Pavilion music program, subject to the school developing a detailed implementation plan in collaboration with Council officers.

2. Includes Wairoa School as a nominated organisation under the Community Grants Policy until the end of the 2025 school year to enable the school to apply annually for funding to develop the music program.

1. Executive Summary

In July 2022, Council confirmed the allocation of \$20,000 to an expression of interest (EOI) process for project or program proposals to improve the opportunities available to people with disability to participate in local mainstream community activities. The EOI for 'Pathways to Inclusion in Waverley Life' was launched by the Mayor in November 2022, and distributed widely through Council's social media channels, community interagencies and special interest email groups.

Six quality applications were received from organisations engaged in education, advocacy, and the arts. Following completion of an assessment process, and consultation with staff of the Bondi Pavilion, officers recommend that Council awards the grant in the amount of \$19,000 for 2022-23 to Wairoa School for its proposed Bondi-Pavilion-focused music program.

2. Introduction/Background

Council's Community Services and Cultural Grants Program aims to provide targeted, sustained support to organisations providing identified social, cultural and recreational benefits to Waverley's community that align with Council's Community Strategic Plan, and complement the services delivered directly by Council. This Program has enabled provision of financial support for local community partners over many years. The Community Grants Policy endorsed by Council in March 2020 allows that funds released through changes in programming by Council's long term partners may be redirected through an EOI process.

Funds of \$20,000 were released in 2020-21 through changes in the program offered by Holdsworth Community, and Council endorsed the allocation of the funds to an expression of interest process for

projects or programs to benefit people with disability. The implementation of an EOI process was delayed by the COVID-19 pandemic and associated shutdowns.

In June 2022, Council endorsed a new Disability Inclusion Action Plan. The Plan builds on actions already underway and responds to needs identified through consultation with people with disability, their carers, and service agencies. They identified strategies to improve opportunities for participation in mainstream employment, recreation and cultural activities as a priority for the coming years. In July 2022, Council confirmed the allocation of \$20,000 to an EOI process for project or program proposals to improve the opportunities available to people with disability to participate in local mainstream community activities.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council	CM/7.7/22.07	That Council:
19 July 2022		1. Under the Community Services and Cultural Grants Program 2022–23, grants a total of \$335,705 to the organisations set out in Attachment 1 of the report, subject to any conditions contained in the attachment.
		 Authorises the Acting Director, Community, Culture and Customer Experience, to determine the value of the grant to Kiteflyers Society up to the amount specified in Attachment 1 of the report depending on the final plan for the Festival of the Winds.
		3. Conducts an expression of interest process under the Community Services and Cultural Grants Program to seek small project proposals that can provide improved access to mainstream activities for people with disability, with funding up to \$20,000 to be allocated.
Council	CM/7.4/20.03	That Council adopts the Community Grants Policy attached to
17 March 2020		this report.
Council	CM/7.7/19.11	That Council:
19 November 2019		Publicly exhibits the Community Grants Policy attached to this report (Attachment 2).
		2. Adopts the Community Services and Cultural Programs Grants Guidelines attached to this report (Attachment 3).
		3. Notes that the Social Sustainability Strategy under development will provide further guidance for Council and Waverley's community on the type of projects/activities for which funding could be sought.

4. Discussion

The EOI for 'Pathways to Inclusion in Waverley Life' was launched by the Mayor in November 2022, with a closing date of 16 December. The invitation to apply was distributed widely through Council's social media channels, community interagencies and special interest email groups. Follow-up was undertaken by Council's Community Development Officer, Inclusion Access

The EOI sought applications from not-for-profits with links to Waverley for proposals to enhance opportunities available to people with disability to participate in local mainstream community activities, with partnerships welcomed and the possibility of multi-year funding indicated. The selection criteria included: evidence of local connections, need or opportunity for people with disability; alignment with the goals of Council's strategic plan and DIAP (2022); scaling of the proposal to the funds available, and evidence of the applicant's capacity to implement the proposal successfully over one or more years.

As shown in Table 1 below, six quality applications were received from organisations engaged in education, advocacy, and the arts. Each would improve opportunities for inclusion in different ways, with the majority seeking to benefit children and young people with disability. Most sought the maximum grant amount available, making the process very competitive. Further detail on each application is provided in Attachment 1.

Table 1. Grant applications.

No	Applicant	Proposal in brief	\$ Sought
1	Autism Mates Inc.	Offer an education program to primary schools in Waverley designed to encourage understanding and kindness towards kids who are different, created and delivered by young adults with autism.	\$20,000
2	Inner Sydney Regional Council for Social Development Inc.	Employ a facilitator to facilitate the inclusion of people with disability in the team of volunteers that produces the Inner Sydney Voice magazine and establish pathways to vocational qualifications in journalism.	\$20,000
3	Lifestart Co-operative Ltd	Deliver 52 hours of dedicated specialist practitioner support to collaboration with Council's Early Learning Centres to promote their capacity for inclusive practice for kids with disability.	\$10,088
4	Milk Crate Theatre in partnership with Holdsworth Community	Deliver a series of creative workshops for people living with disadvantage, disability or mental health issues, that will help participants build the confidence and skills to tell their own stories.	\$20,000
5	Wairoa School	Employ a specialist to develop a music program that creates a bridge between the school's students and the Bondi Pavilion by engaging a cohort of students in creating scripts and melodies about going to the Pavilion at the beach to learn and have fun.	\$18,770
6	Weird Nest	Undertake intensive development work with members of an existing group of 8 young performers (17-24 years), and with their participation develop a pilot program of 'creative fundamentals' workshops that they can	\$20,000

lead for younger kids with disability (10-13 years).	
Establish a framework for a podcast or radio program to provide young people with a public outlet for their 'sound based' compositions.	

An assessment panel of four Council officers undertook assessment of the proposals submitted against the objectives and the selection criteria for the grant and reached a consensus decision to recommend award of the grant to Wairoa School for its Bondi-Pavilion-focused music program.

Operating in Waverley for more than 50 years, Wairoa School provides education from Kindergarten to Year 12 for 72 students who are unable to participate in mainstream schooling due to moderate to severe disability. The school's proposal provides a unique and exciting opportunity to establish and build a connection between the school, its students and their families, and Waverley's iconic and newly refurbished and modernized community and arts hub, the Bondi Pavilion.

Wairoa School is a state government entity that operates as a not-for-profit. The NSW Treasury Guideline (2021) on distinguishing for-Profit from not-for-profit entities notes that the NSW Government is considered to be a not-for-profit entity, as are those of its agencies established to provide goods and services for no or nominal consideration.

The proposal made by the school enhances but does not duplicate the programs it is required to deliver for its students with NSW Department of Education funding. The proposal to create a 'bridge' between the school and Bondi Pavilion is inherently local, and so represents an appropriate use of a local government grant. The school's proposal is practical, clearly articulated, and scaled to match the grant funds available with an informative, realistic budget. The budget includes the cost of hire of the Bondi Pavilion facilities required for implementation at 2023-23 rates.

Officers have consulted Council's Music Producer and the Executive Manager, Community, Library and Recreation Venues, who have confirmed that implementation of the proposal could be supported at the Bondi Pavilion provided that the school collaborates with them and other Pavilion staff to develop a detailed implementation plan and timetable.

Officers recommend that Council awards the grant available to Wairoa School for its Bondi-Pavilion-focused music program for implementation over the course of the 2023 school year with the requirement that the school develops a detailed implementation plan in collaboration with the staff of the Bondi Pavilion. Officers recommend that the grant allocated should be sufficient to cover anticipated increases in the cost of Council venue hire in the coming financial year. This would raise the amount of the grant allocated to \$19,000.

The school's proposal represents a new initiative. To allow the school to test its approach, to learn from the experience of implementation and build upon its successes, officers recommend that the school is included as a nominated organisation under the Community Grants Policy for a period of three years. This undertaking of sustained support will enable the school to apply annually for funds to implement the program following its establishment this year up until the end of the 2025 school year.

5. Financial impact statement/Time frame/Consultation

The 2022-23 budget includes an allocation of \$20,000 for this EOI process. The recommended amount is \$19,000.

The grant recommended can be made available following Council's approval.

6. Conclusion

Council's Community Services and Cultural Grants Program facilitates partnerships with other agencies that expand Council's capacity, and provide access to the community connections, resources and expertise of specialist service providers. Endorsement of the recommendations made in this report will facilitate an exciting new partnership with many potential synergies for both Council and the school.

7. Attachments

1. Grant proposals <u>U</u>.

Attachment 1: Description of Grant Proposals for Pathways to Inclusion EOI

File Ref: A22/0365 February 2023

Application 1	Autism Mates
Organisation	Autism Mates Inc.
The Activity Proposed	Funds are sought to support the delivery of a puppet show, <i>Timay the Turtle</i> , to primary schools in Waverley. Developed by an individual on the spectrum in response to his own school experiences, the show is designed to be delivered by people on the spectrum with the support of an aide, to encourage questions and discussion, to promote understanding of difference and encourage acceptance and kindness, and discourage exclusion and bullying.
	The program was developed in 2019 and turned into an animated presentation in 2021. The animation and accompanying work books will be left with schools as a resource for further work. Presenters and aides will be drawn from among the organisation's networks and will receive training in program delivery, and payment for their work.
Assistance Sought	\$20,000
Background	The objective of Autism Mates is to make the world more inclusive for those on the autism spectrum. Based in Maroubra, the organisation runs a number of activities designed to promote visibility, self-esteem and confidence, to empower people to advocate for themselves and their peers, and to engage with and educate the wider community. The organisation relies on grants and community donations.
Funding History	AutismMATES received a Waverley Small Grant in October 2021 to support their social program for young adults with disability. The first social gathering funded through the grant was held in November 2022. Grant acquittal is due in October 2023.
Website	https://autismmates.org.au

Application 2	Inner Sydney Voice
Organisation	Inner Sydney Regional Council for Social Development Inc.
The Activity Proposed	Funds are sought to support the recruitment of people with disability to the Council's team of volunteers, and the provision of co-design opportunities, and 'on-the-job' training and mentoring in journalism for the Inner Sydney Voice and other digital communications programs. The program will include: contributing to content planning, and following up news stories through writing articles, recording vox pops, conducting interviews, sharing personal stories, etc.
	The program will be delivered with the support of a specialist support officer employed two days per week and will draw on the resources of the Council's existing volunteer structures and support networks. The Council will pursue a

	partnership with TAFE to facilitate pathways for participants into vocational qualification in radio and podcasting, and journalism.
Assistance Sought	\$20,000
Background	Based in Waterloo, the Inner Sydney Regional Development Council provides advocacy, community development, and sector support for the inner Sydney region including the City of Sydney, Woollahra, Waverley and Randwick, Bayside and the Inner West.
	The Council receives funding from Federal and State Government for delivery of sector support for organisations serving children and families and older people. It contributes to the Eastern Sydney Child and Family, Youth, Domestic Violence and Multicultural Health interagencies.
	The organisation's flagship is a magazine called Inner Sydney Voice, produced since 1978, and available in digital and paper format, that provides an independent voice on issues impacting communities by engaging and supporting local residents to share their stories and insights into what matters to them and their community.
Funding History	Nil
Website	https://innersydneyvoice.org.au/

Application 3	Lifestart
Organisation	Lifestart Co-operative Ltd
The Activity Proposed	Funds are sought to facilitate the provision of 52 hours of dedicated specialist practitioner time to work in collaboration with Council's Early Learning Centres to deliver onsite training, resources, coaching and network support to promote the centres' capacity for inclusive practice for children with disability.
Assistance Sought	\$10,088
Background	Lifestart supports children and young people living with disability or developmental delay, their families and carers. Lifestart delivers early intervention, playgroups therapy and inclusion support for children with identified developmental delays and disabilities, contributes to local child and family interagency networks, and collaborates with local services to enhance outcomes for children and their families.
	Lifestart receives NDIS funding to provide Early Childhood partner services in South East Sydney, and NSW Department of Education funding to provide Start Strong Pathways services in parts of the Sydney metropolitan area.
Funding History	Nil
Website	https://www.lifestart.org.au/services/

Application 4	Milk Crate Theatre
Organisation	Milk Crate Theatre in partnership with Holdsworth Community
The Activity Proposed	Funds are sought to support the delivery weekly of a series of creative workshops for people living with disadvantage, disability and/ or mental

	health issues. Facilitated by professional practitioners with extensive experience in inclusive arts practice, utilising Milk Crate's successful methodology, the workshops will offer a range of activities and art forms to engage participants in creative expression, building connection, confidence and skills. Over the course of a year the workshop 'pathway' will encourage and support participants to develop original performance works telling their own stories that can be shared through a public performance at the end of the year.
Assistance Sought	\$20,000
Background	Milk Crate Theatre provides opportunities for people whose voices are under- represented to engage in artistic practice and share their stories to build empathy and break down barriers. Based in Alexandria, Milk Crate receives funding from the federal and state governments, and City of Sydney to deliver creative programming for community members with complex lived experiences. In 2021 Milk Crate received funding to pilot disability specific workshop streams with community partners across Sydney: Holdsworth Community in
	the East, Eurella in the West, Studio Arts in the North and Sunnyfield in the South. Milk Crate reports that these 8-10 week programs were implemented successfully with 50 participants across Sydney. As follow up in the East, Milk Crate worked with participants at Holdsworth Community to develop a short film, The Daydreamers.
Funding History	Nil
Website	https://www.milkcratetheatre.com/

Application 5	Wairoa School
Organisation	Wairoa School
The Activity Proposed	Funds are sought to employ a specialist to develop a music program that creates a bridge between the school's students and the Bondi Pavilion by engaging a small cohort of students who have an interest and aptitude in music to create scripts and melodies about going to the Pavilion to learn and have fun.
	The Pavilion's music studio will be hired for rehearsals and recording of songs, and the theatre, to showcase the songs to the school community. The songs will be used by the school in lessons and will be available to families via the school website and facebook.
	The applicant reports that Wairoa's students respond positively to predictable situations and require practice when learning to access new opportunities and community settings. Students learn well through music and singing. The program will develop songs which support student's understanding of and expectations when visiting the Bondi Pavilion, and so build their confidence and skills to access the facilities the Pavilion offers.
Assistance Sought	\$18,770
Background	Based in Waverley, Wairoa School is a NSW Department of Education school with 72 students from Kindergarten to Year 12 which meets the educational needs of students unable to participate in mainstream schooling due to

	moderate to severe disability, including physical and sensory disabilities, autism, and syndromes which affect students in a variety of ways.
Funding History	Nil
Website	https://wairoa-s.schools.nsw.gov.au/

Application 6	Weird Nest
Organisation	Weird Nest
The Activity Proposed	Funds are sought to support intensive development work with members of an existing group of 8 young performers (17-24 years), and with them to develop a pilot program of 'creative fundamentals' improvisation workshops that they can lead for younger kids with disability (10-13 years). The workshops will include movement, sound, text and visual art. Once developed it is anticipated that the workshop program could be offered several times a year. In addition, from the grant sought, Weird Nest proposes to launch its current group as a 'Youth Ensemble' and establish a framework for a podcast or radio program to provide young people with a regular public outlet for their sound-based compositions that would complement the existing program 'Breaking Waves' on Eastside Radio, which is presented by adults with disability.
Assistance Sought	\$20,000
Background	Based in Hunters Hill, but operating locally out of Hugh Bamford Hall, Weird Nest is a not-for-profit arts company offering opportunities for young people with disability to develop creative agency, research creative practice, create, and present works in a collaborative environment. Weird Nest utilises NDIS funding and otherwise relies on arts project funding from sources such as the Australia Council and Create NSW.
Funding History	Weird Nest received a Council Small Grant in October 2021 to support first stage development of an original work <i>True to Nature</i> . In their grant acquittal for the project the applicant reports that development activities for the work were undertaken over 14 sessions conducted between January and June 2022, and a 'snippets' performance was shared with family and friends at Hugh Bamford Hall in December.
Website	https://www.weirdnest.com/

WAVERLEY

REPORT CM/7.12/23.02

Subject: NSW Shark Management Program Survey

TRIM No: A09/0347

Author: Sam McGuinness, Executive Manager, Environmental Sustainability

Director: Fletcher Rayner, Director, Planning, Sustainability and Compliance

RECOMMENDATION:

That Council approves the response to the NSW Shark Management Strategy survey attached to the report.

1. Executive Summary

The NSW Department of Primary Industries (DPI) is seeking feedback from the local community on shark mitigation approaches that they currently use. A response to the survey has been drafted continuing Council's position for shark management options that minimise or eliminate impacts on marine biodiversity and states that Council is dissatisfied with shark nets.

2. Introduction/Background

The NSW Government Shark Management Strategy delivers a range of shark mitigation technologies. Options have been trialled and researched on how to ensure beach-goers safety while minimising impacts on marine biodiversity. These include:

- Drones.
- SMART drumlines.
- Shark listening stations.
- Shark nets.

In the Waverley local government area (LGA), there are four main shark mitigation technologies in place. The shark meshing program was introduced in 1937 and currently involves the positioning of two separate nets at Bondi and Bronte that are 150 m long, 6 m high and sit in a depth of around 10 m. These nets are not comprehensive in their coverage, as Bondi Beach is approximately 1,000 m long, Bronte is 220 m long and Tamarama is 90 m long. There is also a shark listening buoy at Bondi Beach. The device can detect a shark that has been tagged as part of the NSW SMART drumline program, whereby target sharks (White sharks, Bull sharks and Tiger sharks) are tagged and released. When a shark is detected, an electronic alert is sent out.

Since 2022, there have been regular drone surveillance undertaken by Surf Life Saving NSW. In addition to this there are smart drum lines installed and removed daily at Bronte, Tamarama and Bondi Beach. If a target shark (white, tiger or bull) is caught, the shark is taken further out to sea where it is released.

Council officers have drafted a response to the survey. Where a question asks for a view of the community, is ambiguous, or where the answer cannot be explicitly provided on available information, the answer has been left blank.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution					
Council	CM/6.1/22.08	That Council:					
16 August 2022		1. Notes:					
		1. Not	es:				
		(a)	The resolution of March 2021 that Council supports shark management options that reduce or eliminate impacts upon marine diversity.				
		(b)	That this includes no longer supporting shark meshing.				
		(c)	That shark nets, introduced in 1937, are identified as a key threatening process under the <i>Biodiversity Conservation Act 2016</i> (NSW).				
		(d)	That Waverley has two shark nets, one at Bondi and one at Bronte, but no nets at Tamarama.				
		(e)	That these shark nets, which are 150 metres long, six metres high and sit at a depth of approximately 10 metres, do not provide comprehensive coverage, given that Bondi is 1,000 metres long and Bronte is 220 metres long.				
		(f)	That research by the Department of Planning and the Environment shows that:				
			(i) Fewer sharks are tagged in the Sydney region than for other areas, such as the North Coast.				
			(ii) Between 2009 and 2019, in the Sydney Region, 19 sharks dangerous to humans were caught in netting, of which 14 died, while 140 non-target sharks were caught as well as six species of marine animals, including 15 turtles and one dugong, with most animals dying.				
		(g)	That Council adopted a mayoral minute in December 2019 declaring a State of Climate and Biodiversity Emergency.				
		(h)	That since February 2022, the Department of Planning and the Environment places and removes daily six SMART drum lines off Waverley beaches, which are designed to intercept and release target sharks that come close to shore.				
		(i)	That the summer season is soon to commence.				

		2.	Inves	stigates:				
			(a)	The development of a shark patrol using drone technology operated by Waverley's professional lifeguards.				
			(b)	The training and logistical requirements to successfully operate such a patrol.				
			(c)	The appropriate drone technology suitable for shark spotting.				
			(d)	Budgetary impacts, costs and sources of funding, including applying for any potential grants that may be available.				
		3.	. Receives a report as a matter of urgency.					
Council	CM/7.7/21.03	 That Council: Supports shark management options that provide the most effective means of protecting swimmers and that reduces or eliminates impacts on marine biodiversity. Endorses the response to the NSW Shark Management Strategy survey attached to the report. 						
16 March 2021								
		3.	. Notifies all surf clubs, precincts and the Chamber Commerce of the existence of the survey, includir link.					
		4.		nges a Councillor workshop to discuss the outcomes e Shark Management Strategy at an appropriate				

4. Discussion

The survey response outlines that Council is dissatisfied with shark nets at metropolitan beaches between Newcastle and South Wollongong. Due to their size, location and manner of placement, shark nets have limited effectiveness in reducing the risk for beach users from sharks. They also have significant impacts on marine biodiversity and result in the death of species including turtles, dolphin and dugong at our local beaches.

The NSW DPI is progressing shark mitigation technologies at our local beaches such as Smart Drum lines and Listening Stations. These will enable a better understanding of shark behaviour and can reduce the risk for swimmers while reducing impacts on biodiversity.

5. Financial impact statement/Time frame/Consultation

There is no financial impact. Relevant staff have been consulted in the preparation of this report.

The survey response closes on Sunday, 19 February 2023, and Council has contacted DPI to request a small extension so that the submission can be approved by Council.

Council has promoted this survey to the local Waverley community through the Waverley weekly email newsletter and social media channels.

6. Conclusion

The NSW Government manages shark mitigation technologies in NSW. This report proposes a submission that supports shark management options that minimise or eliminate impacts on marine biodiversity and states that Council is very dissatisfied with shark nets.

7. Attachments

1. NSW Shark Management Program Survey - Council response $\underline{\mathbb{J}}$.

NSW Shark Management Program: Stakeholder satisfaction/sentiment survey

PERCEPTIONS OF SHARKS AND SHARK MITIGATION MEASURES

Concern about encountering sharks

Q1. How concerned is the Council about the risk of the community encountering sharks at NSW ocean beaches?

Please select one response only.

Not at all concerned	0	01
Slightly concerned	0	02
Moderately concerned	0	03
Very concerned	0	04
Extremely concerned	0	05
Don't know / Unsure	0	06

Attitudes towards sharks

Q2. Below is a selection of statements some people have used when describing their perception of sharks. Please indicate to what extent your Council/organisation **agrees** or **disagrees** with the following statements:

Please select one response per row.

		Strongly disagree	Disagree	Neither agree nor disagree	Agree	Strongly agree	Don't know / Unsure	Council / Organisation has no view on this
a.	We should strive for a world where humans and sharks can coexist	01	O 2	03	O 4	0 5	O 99	○ 89
b.	Sharks are important for healthy marine ecosystems	01	0 2	03	0 4	0 5	○ 99	O 89
c.	It's important to ensure sharks exist in the future	01	0 2	03	0 4	O 5	○ 99	O 89
d.	We need to respect the ocean and protect sharks	01	0 2	03	0 4	0 5	O 99	O 89
e.	It is acceptable to kill sharks in an area after a serious or fatal incident	0 1	O 2	03	O 4	0 5	O 99	○ 89
f.	Human needs should take priority over sharks and the protection / conservation of sharks	01	02	03	O 4	O 5	O 99	O 89
g.	We need to protect and patrol the nearshore strip of the ocean for human recreation and tourism	01	02	03	0 4	O 5	O 99	O 89
h.	It is acceptable to kill or cull sharks to reduce potential threats to humans	01	O 2	03	0 4	O 5	O 99	O 89

Page 1 of 7

FAMILIARITY WITH TECHNOLOGIES DEPLOYED AT OCEAN BEACHES

Now, we would like to ask you a few questions about some shark mitigation/management measures that the NSW government have implemented at the NSW ocean beaches to increase protection of beachgoers/ocean users from the risk of harm from sharks.

Awareness of shark mitigation measures at LGA

Q3. Which of the following shark mitigation measures are currently used in your council area to increase protection of beachgoers?

Please select one response per row.

	Yes	No	Don't know
a. SMART drumlines	€ 01	O 02	O 03
b. Drone surveillance	€ 01	O 02	O 03
c. Tagged shark listening stations (VR	4Gs)	O 02	O 03
d. Shark nets	● 01	O 02	0 03

Familiarity with SMP shark mitigation technologies used in the SMP

Q6. To what extent are you <u>familiar</u> with how the following shark mitigation technologies, used at ocean beaches in your local council /government area, operate to increase protection of beachgoers/ocean water users?

Please select one response per row.

	Never heard of	Heard of but know nothing	Know a little	Know a lot	Know a great deal
 SMART (Shark-Management-Alert-In-Real Time) drumlines Designed to intercept, tag and relocate potentially dangerous sharks 1 km offshore (i.e., White, Bull and Tiger sharks) that come close to shore to help make our beaches safer. When an animal is caught, contractors and DPI scientists are alerted and attend within 30 minutes to remove the animal from the line. If it is a potentially dangerous shark it is tagged and released 1km out to sea. SMART drumlines have proven to be the most effective tool for catching target sharks, minimising the catch of non-target animals, and maximising the survival of all animals caught on the drumline. 	O 1	O 2	O 3	€ 4	O 5
The NSW Government has partnered with Surf Life Saving NSW to patrol coastal waters to increase the protection of beachgoers. When a potentially dangerous shark is seen using the drone (White, Bull or Tiger sharks) an alert is issued to the public via Twitter and the SharkSmart App, and beach authorities may decide to close the beach.	O 1	O 2	O 3	⊕ 4	O 5
Tagged Shark listening stations (VR4Gs) Big yellow buoys located 500 m offshore, designed to detect tagged sharks (including potentially dangerous White, Bull or Tiger sharks) that swim within 500 m of a listening device.	01	O 2	O 3	€ 4	O 5

Page 2 of 7

 Real-time alerts are sent to the public via Twitter and the SharkSmart App. There are 37 tagged shark listening stations deployed along the length of the NSW coast from Kingscliff to Merimbula. 					
Shark nets (if applicable to LGA) Shark nets have been used in NSW since 1937,					
with 51 nets deployed at metropolitan beaches between Newcastle and South Wollongong each year between September & April.					
Shark nets are 150m long by 6m deep and set 500 m from the shore. They do not create a total barrier between swimmers and sharks.	0.1	0.2	0.3	⊕ 4	0.5
They are designed to intercept and remove potentially dangerous sharks (White, Bull and Tiger sharks) but also catch and kill other marine animals (including protected and threatened species).	0 1	02	0 3	9 4	0 3
Our research has found nets are not as effective as SMART drumlines at intercepting and catching potentially dangerous sharks.					

SATISFACTION AND CONFIDENCE WITH SHARK MITIGATION MEASURES

Satisfaction with shark mitigation technologies

Q7. To what extent are you satisfied or dissatisfied with the use of the following shark mitigation technologies at beaches in your local council/government area to increase the protection of beachgoers/ocean water users?

Please select one response per row.

		Very dissatisfied	Dissatisfied	Neither satisfied nor dissatisfied	Satisfied	Very satisfied
a.	SMART drumlines	01	0 2	03	9 4	05
b.	Drone surveillance	01	0 2	03	• 4	05
c.	Tagged shark listening stations (VR4Gs)	01	02	03	• 4	05
d.	Shark nets (at metropolitan beaches between Newcastle and South Wollongong)	€ 1	0 2	03	0 4	0 5

Reasons for dissatisfaction

Q8. Why are you dissatisfied with the use of? [INSERT MEASURE DISSATISFIED IN 0]

Please type in your answer below.

Shark mitigation technologies should eliminate or minimise impacts on marine biodiversity.

Page **3** of **7**

Perceived increase in safety

Q9. To what extent, do you think the community feels safe, knowing that the following shark mitigation measures have been deployed at ocean beaches in your local council/government area?

Please select one response per row.

		Not safe at all	Slightly safe	Moderately safe	Very safe	Extremely safe	Council/ organisation has no view on this
a.	SMART drumlines	01	0 2	03	0 4	0 5	O 99
b.	Drone surveillance	01	0 2	03	0 4	0 5	O 99
C.	Tagged shark listening stations (VR4Gs)	01	0 2	0 3	0 4	O 5	○ 99
d.	Shark nets	01	0 2	03	0 4	0 5	O 99

Perceived increase in safety

Q10. To what extent do you think the community feels safer or less safe, knowing that the following shark mitigation measures have been deployed at ocean beaches in your local council/ government areas compared to 5 years ago? **Please select one response per row.**

	Much less safe	Slightly less safe	About the same	Slightly safer	Much safer	Council/ organisation has no view on this
a. SMART drumlines	0 1	O 2	03	0 4	O 5	○ 99
b. Drone surveillance	0 1	0 2	03	0 4	O 5	○ 99
c. Tagged shark listening stations (VR4Gs)	0 1	0 2	03	0 4	O 5	O 99
d. Shark nets	01	0 2	03	0 4	O 5	O 99

Overall confidence in Shark Management Program

Q11. Overall, how confident are you that the current mix of shark mitigation technologies used in your local council/government area increases the protection of beachgoers at ocean beaches?

Please select one response only.

and estuaries.

Please select one response only.

Not at all confident	0 01
Slightly confident	0 02
Moderately confident	0 03
Very confident	0 04
Extremely confident	0 05

SHARKSMART WEBSITE

Awareness of the website Q12. Before today, had you heard of the NSW SharkSmart website? The NSW SharkSmart website provides information on the current NSW Shark Management Program including different types of shark mitigation used in NSW, as well as information to help you reduce the risk of a close encounter with sharks at NSW beaches

Page 4 of 7

Unaware of the website (ask if unaware)	Google Ad C	O 01		
Q13. Which, if any, of the following channels, would be the most effective to reach you and	Facebook	O 02		
promote the SharkSmart website?	<u>Instagram</u> C	O 03		
	YouTube C	O 04		
The NSW SharkSmart website provides information on the current NSW Shark	<u>TikTok</u>	O 05		
Management Program including different	Twitter	O 06		
types of shark mitigation used in NSW, as well as information to help you reduce the	Posters at beach	O 07		
risk of a close encounter with sharks at	Radio	80 C		
NSW beaches and estuaries.	TV	O 09		
Please select one response only.	<u>Email</u>	O 10		
	Other, please provide more details	O 99		
Usage of the website	<u>Yes</u>	O 01		
Q14. Has your Council/Organisation accessed the SharkSmart website in the last 12 months?	No C	O 02		
Please select one response only.	Don't know / Unsure	O 03		
Reasons for using website (ask if used website in last 12 months)	To get information on shark activity	□ <u>01</u>		
Q15. Typically, for which of the following reasons	To get information on staying safe	□ 02		
does your Council/Organisation access the SharkSmart website?	To get information on sharks – scientific facts and informat			
Please select all that apply.		□ <u>03</u>		
ricuse select all that apply:	To get information on the NSW Shark Management Progra e.g., location of tagged shark listening stations, nets, drone			
	and SMART drumlines 04			
	To get information on DPI shark-related research findings□ 05			
	To get educational resources	□ 06		
	Other, please provide more details	□ 99		

Feedback on website (ask if used website in last 12 months)

Q16. Based on your experience with the SharkSmart website, how would you rate the following features? **Please select one response per row.**

		Very poor	Poor	Fair	Good	Very good	Don't know
1.	Overall visual appeal of the website	O 01	O 02	O 03	O 04	O 05	O 99
2.	Intuitiveness of the navigation	O 01	O 02	O 03	O 04	O 05	O 99
3.	Sufficient information for my needs	O 01	O 02	O 03	O 04	O 05	O 99
4.	Ease of finding information	0 01	O 02	O 03	O 04	O 05	O 99
5.	Clarity of the information provided	O 01	O 02	O 03	O 04	O 05	O 99

Page **5** of **7**

Overall feedback on website (ask if used	Very poor		0 01			
website in last 12 months) Q17. Overall, how would you rate your experience	Poor		0 02			
with the SharkSmart website?	Fair					
Please select one response only.	Good					
	Very good					
Information needs	Shark activi	ty	□ 01			
Q18. Which of the following information would you like to find on the SharkSmart website?	Information	on staying safe	□ 02			
Please select all that apply.	Information on sharks – scientific facts and information					
		on the NSW Shark Management Program -				
		location of tagged shark listening stations, nets, drones SMART drumlines				
	Education resources					
		se provide more details	□ 05 □ 98			
		rested in accessing information from the	<u> </u>			
		SmartShark website				
Missing information Q19. What information, do you think is currently missing on the SharkSmart website? Please type in your answer.						
Device(s) used to access website	Desktop		□ 01			
Q20. Which of the following devices do you use,	Laptop		□ 02			
on behalf of your Council/Organisation to access the SharkSmart website?	Tablet					
the charkeman wasake.	Smartphone					
Please select all that apply.	Smartwatch					
	Other, please provide more details					
	other, predeciprovide mere detaile		<u>0 99</u>			
Awareness of SharkSmart app for smart watche	es es	Yes	O 01			
Q21. Before today, had you heard of the SharkSma	art watch	No	0 02			
app? The SharkSmart watch app provides real-time-ir alerts when						
a tagged shark is detected by a tagged listening station						
 target sharks (White, Bull and Tiger shatagged and released by SMART drumli 						
contractors						
contractors target sharks are observed by SLS NS	ne					
contractors target sharks are observed by SLS NS there has been a shark incident	me [*] W drones					
contractors target sharks are observed by SLS NS	W drones					
contractors target sharks are observed by SLS NS there has been a shark incident there are periods of increased risk, e.g.	w drones ., a whale l. mmers and					

Page **6** of **7**

Use of SharkSmart website information

Q22. To the best of your knowledge, does your Council/Organisation include information from the SharkSmart website on your own website?

Please select one response only.

Yes, we include information from the SharkSmart websit our website	e on O 01
No, we do not include information from the SharkSmart website on our website	0 02
No, we do not include information from the SharkSmart website but are considering it	0 03
Don't know/unsure	O 99

Final comment

Q23. Finally, do you have any final comments or suggestions you'd like to add regarding shark mitigation measures used at NSW ocean beaches?

Please type in your answer.

CONSENT TO PROVIDE PERSONAL DATA

Q24. To receive a copy of your responses to the survey and potentially confirm you are a representative of the Council, do you agree to provide your name and email address below?

You contact details will be passed on to the Department of Primary Industries (DPI) and may be used to confirm that you are a representative of the Council.

Yes, I agree	•	01
No, I don't need a copy of my responses	s to	
the survey / I don't want to provide my d		ls
-	0	02

Ask if wish too receive copy of responses

Q24a. Please provide your contact details below.

First name: Sam

Last name: McGuinness

Email address: sam.mcguinness@waverley.nsw.gov.au

THAT IS THE END OF THE SURVEY - THANK YOU

The study has been conducted on behalf of The NSW Department of Primary Industries

As a market research company, we comply with the requirements of the Australian Privacy Act. The information you have provided will be used only for market research purposes.

Should you need to contact us please call us on 1800 35 77 39.

Page 7 of 7

NOTICE OF MOTION CM/8.1/23.02

Subject: Bondi Pavilion - Public Square

TRIM No: A15/0272

Submitted by: Councillor Gray



MOTION:

That Council:

1. Notes the important role of Council in fostering a sense of community.

- 2. Notes the popularity of the Bondi Pavilion since reopening, with over 25 regular hirers, hundreds of casual bookings, Summer at the Pav and the upcoming Sydney WorldPride programming, plus major events such as Flickerfest.
- 3. Notes that increasing the use/utility of the Pavilion by different groups of people should be a priority for Council.
- 4. Notes the potential role of the refurbished Pavilion as a venue for community to gather to watch, celebrate and soak up the atmosphere of exciting sporting (and other) events.
- 5. Officers investigate and prepare a report to the April 2023 Council meeting on:
 - (a) The use of the inner courtyard of the Pavilion to host screenings of popular sporting (and other) events.
 - (b) Steps required to get the Pavilion ready to host screenings (overall and for each screening).
 - (c) The possibility of partnering with relevant organisations to deliver screenings.
 - (d) Estimated costings in relation to clause 5(b) above.

Background

Council has been working hard to bring the refurbished Bondi Pavilion back to life. It is fast reprising its role as a loved arts and cultural centre for residents and the broader community. But we should keep striving to make it even better.

An important function that the Pavilion should play in our community, but which has not been explored to date, is the Pavilion as a town square—a focal point for contemporary cultural activities and events that capture the heart of the community.

In Australia, and in Bondi in particular, these contemporary cultural activities and events often take the form of sport. Events that come to mind include the FIFA and Rugby World Cups, the Australian Open, the World Surf League, the AFL Grand Final and the upcoming FIFA Women's World Cup being hosted by Australia and New Zealand in July-August 2023. A number of councils, including the City of Sydney, recently

screened FIFA World Cup games in suitable locations—an initiative that was embraced by the relevant communities.

The inner courtyard of the Pavilion is a perfect space for the community to gather to watch, celebrate and soak up the atmosphere of these exciting cultural events. It is hard to imagine a better venue or way to foster a sense of community in Waverley/Bondi, or a more effective way to encourage and invite a different demographic of residents to use the Pavilion. These are residents who are unlikely to attend a pottery class or buy a ticket to theatre performance, but who would gather in a free public space to watch a twilight sporting match with friends and family, in an exciting community atmosphere, whilst enjoying local takeaway or a picnic in the courtyard. Increasing use/utility of the Pavilion should be a priority for Council.

The timing of any matches shown would need to be considered. Potential partnerships with sporting organisations could be explored in relation to events to assist with funding and promotion of the event/Pavilion, keeping in mind that it is a community, not commercial space.

General Manager's comment

Council does have a wide array of non-arts and culture programming and events at the Pavilion run by Council or our community partners that complements our artistic offerings. This has included, for example, school holiday activities, tai chi, environmental awareness activations and plant events and seminars to coincide with the Waverley Garden Awards. Officers can prepare a report as requested to continue to broaden the scope of Council's programming at the much-loved Pavilion.

Ben Thompson

Director, Community, Culture and Customer Experience

NOTICE OF MOTION CM/8.2/23.02

Subject: NSW Protected Area Network - Expansion

TRIM No: A05/0878

Submitted by: Councillor Fabiano



MOTION:

That Council:

- 1. Notes that protected areas of land and water in original or nearly original natural condition are the foundation of nature conservation in NSW and they play a vital role in protecting habitat and providing refuge for many threatened species that are sensitive to habitat disturbance.
- 2. Notes that in NSW currently, 78 species are extinct, 1,043 species are threatened with extinction and 116 species are listed as critically endangered, with extinction and the number of species at risk of extinction rising every year.
- 3. Notes that currently only around 9.6% of the land of NSW is within the Protected Area Network.
- 4. Notes that increasing the Protected Area Network in NSW to at least 30% by 2030 would help to reverse biodiversity loss and revive ecosystems that are critical to species and humanity's survival. A strong and healthy Protected Area Network will contribute to landscape resilience, mitigate the impacts of climate change and increase NSW's natural capital.
- 5. Writes to the NSW Government to expand the Protected Area Network to cover at least 30% of NSW by 2030 and ensure that the Protected Area Network:
 - (a) Is based on First-Nations-led conservation.
 - (b) Prioritises the inclusion of intact ecosystems and areas most important for biodiversity and climate.
 - (c) Protects areas that are ecologically representative, well-connected, and maintain species diversity and abundance.

Background

30x30 is a campaign to protect 30% of the world's biodiverse land, inland waterways and ocean areas by 2030. This was launched by the High Ambition Coalition for Nature and People which is an intergovernmental group of more than 100 countries that aims to prevent the extinction crisis.

The 30x30 campaign provides the motivation and framework for all governments to be ambitious and do better in relation to preventing and reversing biodiversity loss and building the world's protected area network.

NSW is facing an extinction crisis, with too many species and ecological communities currently threatened with extinction in the short and medium term. NSW has internationally significant biodiversity, including

iconic animals like the koala. The koala will become extinct by 2050 unless we take serious and ambitious action. Threatened species now also face the dire threats of climate change, such as the black 2019-2020 fires. Expanding the network of protected areas is a core strategy for conserving biodiversity in the face of climate change.

Building the protected area network here in NSW from 9.6% of land to at least 30% by 2030 is a positive initiative and is a significant step towards addressing biodiversity loss and the deadly impacts of climate change.

Councils play a significant leadership role across the state and is well positioned to call on the NSW Government to commit to at least 30x30.

The 30% target was developed as a stepping stone to the 50% for nature target that aims to protect 50% of land, ocean and inland waterways globally.

General Manager's comment

Protected areas, such as National Parks, State Conservation Areas, Regional Parks and parks, are vitally important to support biodiversity in NSW. Officers would be able to prepare a letter to the NSW Government in accordance with this motion.

Fletcher Rayner
Director, Planning, Sustainability and Compliance

NOTICE OF MOTION CM/8.3/23.02

Subject: Harry Seidler in Bondi - Exhibition

TRIM No: A23/0101

Submitted by: Councillor Murray

Councillor Gray



MOTION:

That Council:

- 1. Notes that an interim heritage order to protect the Harry-Seidler-designed building at 34–36 Flood Street, Bondi, has been lodged by Council (see resolution PD/5.1/23.02).
- 2. Prepares an exhibition on the Seidler-designed building, in consultation with appropriate academics and the community, to be displayed at the Bondi Pavilion to promote awareness of the historical importance of the building to the Waverley community.
- 3. Focuses the exhibition on the following elements:
 - (a) Harry Seidler's design of the building, including drawings and photographs. It should consider this building in his body of work.
 - (b) The community use of the building as a community centre, place of worship and education facility. This may include photographs of the community use and also oral history in the form of video interviews of people who have used the building.
 - (c) The history of the site, including the opening with HV Evatt and Malcom Fraser's visit and the prominent rabbis who have been associated with the building and community.
 - (d) Reference other Seidler buildings in the Waverley local government area.
- 4. Officers prepare a report to Council with a planned time for the exhibition.

Background

34-36 Flood Street (Lot 1, DP 1094020) contains the original buildings of Yeshiva College, formerly the Sydney Talmudical College, designed by the eminent Australian architect Harry Seidler in the years 1958 to 1961. To coincide with Council's interim heritage order, it is important to promote the significant local importance of the site to our local history.

This exhibition would also assist in further documenting the history of the building, important figures, but more importantly the life of Waverley locals who utilised the building and the stories of our residents. This exhibition would be held in our newly renovated Bondi Pavilion and would be of interest to many locals and visitors alike.

CM/8.3/23.02 Page 288

General Manager's comment

Significant lead time is usually required to mount a professionally curated exhibit. However, there is recognised urgent public interest in the heritage and importance of the site. Officers will look to work with community partners to assist in the exhibit as well as currently available source material. Relatives of Harry Seidler have recently been in the media regarding the site and could be approached to assist the exhibition. Aside from the cost of human resources, it is not anticipated there would be a significant cost, and could be accommodated with current budget allocations.

Ben Thompson
Director, Community, Culture and Customer Experience

CM/8.3/23.02 Page 289

NOTICE OF MOTION CM/8.4/23.02

Subject: Frontier Wars - Recognition and Commemoration

TRIM No: A23/0116

Submitted by: Councillor Wy Kanak



MOTION:

That:

- 1. Council allocates a prominent space on the Waverley Cenotaph, or in the rose garden beside the Crete commemoration, for a plaque that commemorates those killed in the Frontier Wars.
- 2. The language, design and ceremonial affixing of the plaque be done with community consultation, cultural protocols and in conjunction with local First Nation descendants and Aboriginal organisations, including the La Perouse Local Land Council and Land Council networks.
- 3. Council displays a link to the University of Newcastle's map of colonial frontier massacres on its various webpages, including the Waverley Library website.

Background

Given the recent Invasion Day rallies held on Australia Day, discussion and recognition of what is known as the 'Frontier Wars' is receiving more community recognition.

The Australian War Memorial in the nation's capital has promised a 'much broader, deeper' depiction of the Frontier Wars.

Filmmaker, director and producer Rachel Perkins' ground-breaking documentary series *The Australian Wars*, which chronicles the battles fought on Australian soil, has been shown on ABC TV.

There is also an Australia-first project, led by University of Newcastle historian Lyndall Ryan, that has been mapping massacre sites across the country for several years. When the project began, Professor Ryan said it was painstaking work to corroborate Indigenous oral history of the massacres because the killings were 'designed not to be discovered'. The map is available at the link below:

https://c21ch.newcastle.edu.au/colonialmassacres/map.php

General Manager's comment

There is currently no budget for such a memorial. It is suggested that officers prepare a report for Council on the feasibility, cost and possible budget options (including grant opportunities). Consultation could also take place with Council's Reconciliation Action Plan (RAP) Advisory Committee for its consideration and advice prior to reporting back to Council.

Ben Thompson

Director, Community, Culture and Customer Experience

CM/8.4/23.02 Page 290

QUESTION WITH NOTICE CM/9.1/23.02

Subject: Kerb Extensions - Bondi

TRIM No: A23/0112

Submitted by: Councillor Fabiano



QUESTION

The following question was submitted by Cr Fabiano:

Can officers advise on the feasibility of constructing kerb extensions at the following locations:

- 1. Corner of Castlefield Street and Bondi Road, Bondi.
- 2. Corner of Miller Street and Castlefield Street, Bondi.
- 3. Corner of Imperial Street and Bondi Road, Bondi.
- 4. Corner of Miller Street and Imperial Street, Bondi.
- 5. Corner of Imperial and Edward Street, Bondi.

Background

Kerb extensions are traffic calming elements that locally widen the verge and kerb lines and narrow the carriage way.

Kerb extensions improve street quality through traffic calming, improved pedestrian crossing, additional street trees and understorey planting and stormwater management.

Council officers are currently in the process of responding to a resolution Miller Street (CM/8.2/22.04), which would include consideration of buildouts.

Local residents have been requesting ways to improve the street quality of these locations by making it safer for pedestrians, cyclists and drivers alike and increasing the local greenery to further protect local biodiversity.

General Manager's answer

Kerb extensions now form part of the standard suite of treatments at intersections. This new suite includes continuous footpaths, kerb extensions, rain gardens, raised pedestrian crossings. Council officers now design with guidance from Council's Street Design Manual, which outlines the intent and function of these treatments and sets overall principles in designing cohesive and well-designed streets.

The specific locations requested form part of the greater Local Area Traffic Study for the Bondi and Bondi Beach Area. As such, treatments for these locations will be considered as part of that review process. It is important to note that kerb extensions are not the only treatment that can be used to improve pedestrian safety, reduction in vehicular speeds and for improved greenery/water quality improvements. The question

with notice will be added to the list of items to be investigated by the traffic consultants.

Sharon Cassidy Director, Assets and Operations

URGENT BUSINESS CM/10/23.02

Subject: Urgent Business

Author: Emily Scott, General Manager



In accordance with clause 9.3 of the Waverley Code of Meeting Practice, business may be considered at a meeting of Council even though due notice of the business has not been given to councillors. However, this can happen only if:

- 1. The business to be considered is ruled by the chair to be of great urgency on the grounds that it requires a decision by Council before the next scheduled ordinary meeting of Council, and
- 2. A motion is passed to have the business considered at the meeting.

Such a motion can be moved without notice.

Only the mover of the motion can speak to the motion before it is put. A motion to have urgent business transacted at the meeting requires a seconder.

For business to be considered urgent, it must require a decision by Council before the next scheduled ordinary meeting of Council.

The mover of the motion must, when speaking to the motion, explain why he or she believes it requires a decision by Council before the next scheduled ordinary meeting of Council.

CLOSED SESSION CM/11/23.02

Subject: Moving into Closed Session

Author: Emily Scott, General Manager



RECOMMENDATION:

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

CM/11.1/23.02 CONFIDENTIAL REPORT - Clifftop Walkway Upgrade - Update

This matter is considered to be confidential in accordance with Section 10A(2)(d)(i) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

CM/11.2/23.02 CONFIDENTIAL REPORT - Nib Literary Award Sponsorship 2023-2027

This matter is considered to be confidential in accordance with Section 10A(2)(d)(i) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

- 2. Pursuant to section 10A(1), 10(2) and 10A(3) of the *Local Government Act*, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the *Local Government Act*.
- 3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act*.

Introduction/Background

In accordance with section 10A(2) of the Act, Council may close part of its meeting to deal with business of the following kind:

- (a) Personnel matters concerning particular individuals (other than councillors).
- (b) Personal hardship of any resident or ratepayer.
- (c) Information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
- (d) Commercial information of a confidential nature that would, if disclosed:
 - (i) Prejudice the commercial position of a person who supplied it: or

- (ii) Confer a commercial advantage on a competitor of Council;
- (iii) Reveal a trade secret.
- (e) Information that would, if disclosed, prejudice the maintenance of law.
- (f) Matters affecting the security of Council, Councillors, Council staff and Council property.
- (g) Advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the grounds of legal professional privilege.
- (h) Information concerning the nature and location of a place or an item of Aboriginal significance on community land.
- (i) Alleged contraventions of any Code of Conduct requirements applicable under section 440.

It is my opinion that the business listed in the recommendation is of a kind referred to in section 10A(2) of the *Local Government Act 1993* and, under the provisions of the Act and the *Local Government (General) Regulation 2021*, should be dealt with in a part of the meeting that is closed to members of the public and the media.

Pursuant to section 10A(4) of the Act and clauses 14.9–14.10 of the Waverley Code of Meeting Practice, members of the public may make representations to the meeting immediately after the motion to close part of the meeting is moved and seconded, as to whether that part of the meeting should be closed.

RESUMING IN OPEN SESSION CM/12/23.02

Subject: Resuming in Open Session

Author: Emily Scott, General Manager



RECOMMENDATION:

That Council resumes in open session.

Introduction/Background

In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumes in open session the chair will announce the resolutions made by Council while the meeting was closed to members of the public and the media.