

## **COUNCIL MEETING**

A meeting of WAVERLEY COUNCIL will be held at Waverley Council Chambers, Cnr Paul Street and Bondi Road, Bondi Junction at:

### 7.00 PM, TUESDAY 18 APRIL 2023

Emily Scott General Manager

Waverley Council PO Box 9 Bondi Junction NSW 1355 DX 12006 Bondi Junction Tel. 9083 8000 E-mail: info@waverley.nsw.gov.au

#### **Statement of Ethical Obligations**

Councillors are reminded of their oath or affirmation of office made under section 233A of the Act and their obligations under Council's code of conduct to disclose and appropriately manage conflicts of interest.

#### Live Streaming of Meetings

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and/or voice being live streamed and publicly available.

#### AGENDA

#### PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager will read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor will read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.

#### 1. Apologies/Leaves of Absence

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9.	Questions with Notice	
	Nil	
10.	Urgent Business	
11.	Closed Session	
12.	Meeting Closure	

OBITUARIES CM/3/23.04		
Subject:	Obituaries	
Author:	Emily Scott, General Manager	WAVERLEY

The Mayor will ask Councillors for any obituaries.

Council will rise for a minute's silence for the souls of people generally who have died in our Local Government Area.

# CONFIRMATION AND ADOPTION OF MINUTES CM/5.1/23.04 Subject: Confirmation of Minutes - Council Meeting - 21 March 2023 TRIM No: SF23/16 Manager: Richard Coelho, Executive Manager, Governance

#### **RECOMMENDATION:**

That the minutes of the Council meeting held on 21 March 2023 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

#### Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the *Local Government Act 1993*.

#### Attachments

1. Council Meeting Minutes - 21 March 2023.



#### MINUTES OF THE WAVERLEY COUNCIL MEETING HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON TUESDAY, 21 MARCH 2023

#### Present:

Councillor Paula Masselos (Mayor) (Chair)	Lawson Ward
Councillor Elaine Keenan (Deputy Chair)	Lawson Ward
Councillor Sally Betts	Hunter Ward
Councillor Angela Burrill	Lawson Ward
Councillor Ludovico Fabiano	Waverley Ward
Councillor Leon Goltsman	Bondi Ward
Councillor Michelle Gray	Bondi Ward
Councillor Tony Kay	Waverley Ward
Councillor Steven Lewis	Hunter Ward
Councillor Tim Murray	Waverley Ward
Councillor Will Nemesh	Hunter Ward
Councillor Dominic Wy Kanak	Bondi Ward

#### Staff in attendance:

Emily Scott	General Manager
Sharon Cassidy	Director, Assets and Operations
Tara Czinner	Director, Corporate Services
Fletcher Rayner	Director, Planning, Sustainability and Compliance
Ben Thompson	Director, Community, Culture and Customer Experience

At the commencement of proceedings at 7.00 pm, those present were as listed above.

Crs Betts, Burrill, Kay, Nemesh and Wy Kanak attended the meeting by audio-visual link.

#### PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our local government area.

#### 1. Apologies/Leaves of Absence

There were no apologies.

#### 2. Declarations of Pecuniary and Non-Pecuniary Interests

The Chair called for declarations of interest and the following were received:

- 2.1 Cr Kay declared a less than significant non-pecuniary interest in item CM/5.2/23.03 Adoption of Minutes Waverley Traffic Committee Meeting 23 February 2023 TC/V.01/23.02(2) Curlewis Street, Bondi Beach Streetscape Upgrade and informed the meeting that he uses the intersection frequently.
- 2.2 Cr Kay declared a less than significant non-pecuniary interest in item CM/5.2/23.03 Adoption of Minutes – Waverley Traffic Committee Meeting – 23 February 2023 – TC/V.04/23.02(2) – Patterson Street and Plowman Street, North Bondi – 'No Stopping' Zones and informed the meeting that he lives in Plowman Street.
- 2.3 Cr Wy Kanak declared a less than significant non-pecuniary interest in item CM/8.4/23.03 Election Posters on Ausgrid Poles and informed the meeting that he is a candidate for the seat of Vaucluse in the upcoming State election.

#### 3. Obituaries

There were no obituaries.

Council rose for a minute's silence for the souls of people generally who have died in our local government area.

#### 4. Addresses by Members of the Public

4.1 T McBai – CM/7.3/23.03 – Petition – St James Road, Bondi Junction – Resident Parking Scheme.

#### **ITEMS BY EXCEPTION**

MOTION / UNANIMOUS DECISION		Mover: Seconder:	Cr Masselos Cr Keenan
CM/5.1/23.03	Confirmation of Minutes - Council Meet	ing – 21 Febr	uary 2023.
CM/7.1/23.03	Pricing Policy, Fees and Charges 2022-23 – Amendment - Offset Tree Planting.		
CM/7.2/23.03	Investment Portfolio Report – February 2023.		
CM/7.3/23.03	Petition – St James Road, Bondi Junction – Resident Parking Scheme.		
CM/7.4/23.03	Youth Week 2023 – Financial Assistance.		
CM/7.5/23.03	Graffiti Management Policy – Adoption.		

#### 5. Confirmation and Adoption of Minutes

CM/5.1/23.03	Confirmation of Minutes - Council Meeting - 21 February 2023			(SF23/16)
MOTION / UNANIMO	JS DECISION	Mover: Seconder:	Cr Masselos Cr Keenan	

That the minutes of the Council meeting held on 21 February 2023 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

#### CM/5.2/23.03 Adoption of Minutes – Waverley Traffic Committee Meeting - 23 February 2023 (SF23/19)

*Cr* Kay declared a less than significant non-pecuniary interest in item TC/V.01/23.02(2) – Curlewis Street, Bondi Beach – Streetscape Upgrade and informed the meeting that he uses the intersection frequently.

Cr Kay declared a less than significant non-pecuniary interest in item TC/V.04/23.02(2) – Patterson Street and Plowman Street, North Bondi – 'No Stopping' Zones and informed the meeting that he lives in Plowman Street.

MOTION / UNANIMOUS DECISION	Mover:	Cr Masselos
	Seconder:	Cr Keenan

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 23 February 2023 be received and noted, and that the recommendations contained therein be adopted.

Save and except the following:

#### 1. TC/V.01/23.02(2) – Curlewis Street, Bondi Beach – Streetscape Upgrade.

And that this item be dealt with separately below.

#### CM/5.2.1/23.03 Adoption of Minutes - Waverley Traffic Committee Meeting - 23 February 2023 -TC/V.01/23.02(2) - Curlewis Street, Bondi Beach - Streetscape Upgrade (A21/0381)

This item was saved and excepted by Cr Kay.

*Cr Kay declared a less than significant non-pecuniary interest in this item and informed the meeting that he uses the intersection frequently.* 

MOTION	Mover:	Cr Kay
	Seconder:	Cr Burrill

That Council adopts the Traffic Committee's recommendation subject to amendments to clauses 1 and 3 such that the recommendation now reads as follows:

- 1. Approves the installation of traffic devices, signs and line marking in Curlewis Street, between Campbell Parade and Old South Head Road, Bondi Beach, as shown in Attachment 1 with the following changes:
  - (a) Traffic signals at Old South Head Road, Glenayr Avenue and Campbell Parade to be approved through a separate process.
  - (b) The proposed combined pedestrian/bicycle crossing to be replaced with a compliant pedestrian/bicycle refuge island.
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should further amendments be required.
- 3. Notes that:
  - (a) The traffic signal designs and the compliant pedestrian/bicycle refuge island design will be submitted to Transport for NSW for approval, with any required design and signage changes being approved by Transport for NSW.
  - (b) Council has already undertaken two rounds of consultation on the concept designs and incorporated changes based on the feedback received.
  - (c) After signage and line marking approval, the project's review of environmental factors (REF) will be emailed to Councillors for their feedback, five days prior to public exhibition, as per the Councillor Consultation Approval Process. Public exhibition of the REF will be subject to Councillor feedback, in line with the Councillor Consultation Approval Process.
  - (d) The General Manager, under delegation, will consider the REF outcomes and feedback from the public exhibition to determine whether the project will proceed.

- (e) Council will proceed to tendering for construction services should the General Manager determine that the project proceed.
- 4. Conducts a road safety and movement audit once the cycleway has been completed and in operation for six months.

FORESHADOWED MOTION	Mover:	Cr Lewis
	Seconder:	Cr Murray

That Council adopts the Traffic Committee's recommendation.

THE MOTION WAS PUT AND DECLARED LOST.

# DivisionFor the Motion:Crs Betts, Burrill, Goltsman, Kay and Nemesh.Against the Motion:Crs Fabiano, Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

THE FORESHADOWED MOTION NOW BECAME THE MOTION.

AMENDMENT	Mover:	Cr Kay
	Seconder:	Cr Burrill

That the motion be amended to read as follows:

'That Council adopts the Traffic Committee's recommendation subject to amendments to clauses 1 and 3 such that the recommendation now reads as follows:

- 1. Approves the installation of traffic devices, signs and line marking in Curlewis Street, between Campbell Parade and Old South Head Road, Bondi Beach, as shown in Attachment 1 of the report with the following changes:
  - (a) Traffic signals at Old South Head Road, Glenayr Avenue and Campbell Parade to be approved through a separate process.
  - (b) The addition of a rubber speed cushion on the eastbound lane of Curlewis Street (at the pedestrian refuge island) on the approach to the roundabout at Wellington Street, subject to feedback from the Review of Environmental Factors (REF) exhibition.
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should further amendments be required.
- 3. Notes that:
  - (a) The traffic signal designs and the addition of the rubber speed cushion will be submitted to Transport for NSW for approval, with any required design and signage changes being approved by Transport for NSW.
  - (b) Council has already undertaken two rounds of consultation on the concept designs and incorporated changes based on the feedback received.
  - (c) After signage and line marking approval, the project's review of environmental factors (REF) will be emailed to Councillors for their feedback, five days prior to public exhibition, as per the

Councillor Consultation Approval Process. Public exhibition of the REF will be subject to Councillor feedback, in line with the Councillor Consultation Approval Process.

- (d) The General Manager, under delegation, will consider the REF outcomes and feedback from the public exhibition to determine whether the project will proceed.
- (e) Council will proceed to tendering for construction services should the General Manager determine that the project proceed.
- 4. Conducts a road safety and movement audit once the cycleway has been completed and in operation for six months.'

THE AMENDMENT WAS PUT AND DECLARED LOST.

DivisionFor the Amendment:Crs Betts, Burrill, Goltsman, Kay and Nemesh.Against the Amendment:Crs Fabiano, Gray, Keenan, Lewis, Masselos and Murray.

THE MOTION WAS THEN PUT AND DECLARED CARRIED.

#### DECISION

That Council adopts the Traffic Committee's recommendation.

#### 6. Mayoral Minutes

CM/6.1/23.03	The Hon. Gabrielle Upton MP	(A03/1284)

MOTION / UNANIMOUS DECISION	Mover:	Cr Masselos
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That Council:

- 1. Acknowledges the outgoing Member for Vaucluse, the Hon. Gabrielle Upton MP, and her service to the constituents of Vaucluse.
- 2. Requests the Mayor to write to Gabrielle Upton thanking her for her service and wishing her well in her future endeavours.

#### Background

The Hon. Gabrielle Upton MP was first elected to state parliament in 2011, replacing Peter Debnam. She has held the role as the Member for Vaucluse for the past 12 years.

She has held a number of ministerial positions during her tenure including:

- Environment Minister.
- Minister for Local Government.
- Minster for Heritage.
- Minster for Family and Community Services.
- Minster for sport and Recreation.

She was also the first female NSW Attorney General, and currently has been serving as the parliamentary

Secretary for the NSW Premier.

Gabrielle was born and raised in the Eastern Suburbs of Sydney where she attended Brigidine College in Randwick and the University of New South Wales, graduating with a Bachelor of Arts and Bachelor of Laws. Upton's career began as a banking and finance lawyer with legal firms Freehills, Hollingdale and Page and DLA Phillips Fox, after being admitted as a solicitor to the Supreme Court of New South Wales and the High Court of Australia in 1988.

She worked as a banker with Deutsche Bank and Toronto Dominion Bank in New York financing the energy sector. From 2000 until 2010, Gabrielle was legal counsel at the Australian Institute of Company Directors and a member of CAMAC, the Australian federal government's principal advisory committee on corporations and securities law, between 2006 and 2011. She served as Deputy Chancellor at the University of New South Wales from 2006 until 2009, and on the University's Council from 2002 to 2010. From 2005 to 2011, Upton was the Deputy Chair of the Duke of Edinburgh's International Award (Australia) and from 2009 to 2011 was Chair of The Friends of The Duke of Edinburgh's Award in Australia, and was also a board member of Neuroscience Research Australia from 2007 to 2011, and a Fellow of the Law Faculty at the University of New South Wales. She is a Fellow of The Australian Institute of Company Directors.

Gabrielle has chosen not to contest the upcoming State election, and we wish her well in her new endeavours.

#### 7. Reports

## CM/7.1/23.03 Pricing Policy, Fees and Charges 2022-23 - Amendment - Offset Tree Planting (SF22/838)

MOTION / UNANIMOUS DECISION	Mover:	Cr Masselos
	Seconder:	Cr Keenan

That Council amends the Pricing Policy, Fees and Charges 2022–23 as follows:

1. Section 31, Trees – Amend the 'Offset Tree Planting' entry to read as follows:

'Offset Tree Planting Private Trees/Tree Permits, including purchase, supply, planting and a 12-month maintenance program.'

2. Section 31, Trees – Add a new entry to read as follows:

'Pensioner concession of 75% discount for offset tree planting.'

#### CM/7.2/23.03 Investment Portfolio Report – February 2023 (A03/2211)

MOTION / UNANIMOUS DECISION	Mover:	Cr Masselos
	Seconder:	Cr Keenan

- 1. Notes the Investment Summary Report for February 2023 attached to the report.
- 2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all

investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

#### CM/7.3/23.03 Petition - St James Road, Bondi Junction - Resident Parking Scheme (A02/0750)

MOTION / UNANIMOUS DECISION

Mover: Cr Masselos Seconder: Cr Keenan

That Council:

- 1. Refers the petition requesting a resident parking scheme opposite 58–78 St James Road, Bondi Junction, to the Executive Manager, Infrastructure Services, for consideration.
- 2. Officers prepare a report to the Traffic Committee on the consideration of the petition.

T McBai addressed the meeting.

#### CM/7.4/23.03 Youth Week 2023 – Financial Assistance (A02/0456)

MOTION / UNANIMOUS DECISION	Mover:	Cr Masselos
	Seconder:	Cr Keenan

That Council, in accordance with section 356 of the *Local Government Act*, grants up to \$4,000 in financial assistance to WAYS Youth and Family to support the cost of Bondi Blitz during Youth Week 2023.

#### CM/7.5/23.03 Graffiti Management Policy - Adoption (A09/0440)

MOTION / UNANIMOUS DECISION	Mover:	Cr Masselos
	Seconder:	Cr Keenan

That Council adopts the Graffiti Management Policy attached to the report.

#### CM/7.6/23.03 Surf Life Saving Clubs – Annual Grants (A23/0031)

**MOTION / UNANIMOUS DECISION** 

Mover:Cr MasselosSeconder:Cr Keenan

- Approves annual operational grants of \$21,000 to Bronte Surf Life Saving Club, Tamarama Surf Life Saving Club, Bondi Surf Bathers Life Saving Club and North Bondi Surf Life Saving Club for the 2023– 24 financial year to support the ongoing lifesaving operations of the clubs.
- 2. Approves annual grants to each of the four clubs for a further two financial years, with the grants to increase annually in line with the Consumer Price Index.

THE MOVER OF THE MOTION ACCEPTED AN AMENDMENT TO CLAUSE 2 SUCH THAT IT NOW READS AS FOLLOWS:

'Approves annual grants to each of the four clubs for a further two financial years, with the grants to increase annually in line with the Consumer Price Index or other factors as reviewed by Council.'

#### AMENDMENT

Mover: Cr Kay Seconder: Cr Burrill

That clause 1 be amended to read as follows:

'Approves annual operational grants of \$25,000 to Bronte Surf Life Saving Club, Tamarama Surf Life Saving Club, Bondi Surf Bathers Life Saving Club and North Bondi Surf Life Saving Club for the 2023–24 financial year to support the ongoing lifesaving operations of the clubs.'

THE AMENDMENT WAS PUT AND DECLARED LOST ON THE CASTING VOTE OF THE CHAIR.

DivisionFor the Amendment:Crs Betts, Burrill, Fabiano, Goltsman, Kay and Nemesh.Against the Amendment:Crs Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

#### UNANIMOUS DECISION

That Council:

- Approves annual operational grants of \$21,000 to Bronte Surf Life Saving Club, Tamarama Surf Life Saving Club, Bondi Surf Bathers Life Saving Club and North Bondi Surf Life Saving Club for the 2023– 24 financial year to support the ongoing lifesaving operations of the clubs.
- 2. Approves annual grants to each of the four clubs for a further two financial years, with the grants to increase annually in line with the Consumer Price Index or other factors as reviewed by Council.

#### 8. Notices of Motions

#### CM/8.1/23.03 Frontier Wars - Recognition and Commemoration (A23/0116)

This matter was last considered by Council at its meeting on 21 February 2023. At that meeting, a procedural motion to lay the item on the table until this meeting was carried.

#### MOTION

Mover:Cr Wy KanakSeconder:Cr Fabiano

That:

- 1. Council allocates a prominent space on the Waverley Cenotaph, or in the rose garden beside the Crete commemoration, for a plaque that commemorates those killed in the Frontier Wars.
- 2. The language, design and ceremonial affixing of the plaque be done with community consultation, cultural protocols and in conjunction with local First Nation descendants and Aboriginal

organisations, including the La Perouse Local Land Council and Land Council networks.

3. Council displays a link to the University of Newcastle's map of colonial frontier massacres on its various webpages, including the Waverley Library website.

THE MOVER OF THE MOTION ACCEPTED AMENDMENTS TO THE MOTION SUCH THAT IT NOW READS AS FOLLOWS:

That Council:

- 1. Investigates the feasibility, location, cost, and possible budget implications and options for a commemorative plaque for those First Nations people killed in the Frontier Wars.
- 2. Undertakes community consultation with Council's Reconciliation Action Plan Advisory Committee, local First Nation descendants and Aboriginal organisations, including the La Perouse Local Land Council and Land Council Networks.
- 3. Receives a report addressing the matters detailed in clauses 1 and 2.
- 4. Displays a link to the University of Newcastle's map of colonial frontier massacres on its various webpages, including the Waverley Library website.

#### AMENDMENT

Mover: Cr Lewis Seconder: Cr Goltsman

That clause 4 be deleted.

THE AMENDMENT WAS PUT AND DECLARED CARRIED.

AT THIS STAGE IN THE PROCEEDINGS, A PROCEDURAL MOTION MOVED BY CR LEWIS AND SECONDED BY CR GOLTSMAN TO LAY THE ITEM ON THE TABLE UNTIL THE MARCH COUNCIL MEETING TO ALLOW OFFICERS TO DETERMINE WHETHER THE MOTION AS AMENDED IS OUT OF ORDER, WAS PUT AND DECLARED CARRIED UNANIMOUSLY.

UPON THE RESUMPTION OF DEBATE, CR GOLTSMAN MOVED A PROCEDURAL MOTION, SECONDED BY CR FABIANO, THAT THE ITEM BE TAKEN FROM THE TABLE.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

#### UNANIMOUS DECISION

That Council:

- 1. Investigates the feasibility, location, cost, and possible budget implications and options for a commemorative plaque for those First Nations people killed in the Frontier Wars.
- 2. Undertakes community consultation with Council's Reconciliation Action Plan Advisory Committee, local First Nation descendants and Aboriginal organisations, including the La Perouse Local Land Council and Land Council Networks.
- 3. Receives a report addressing the matters detailed in clauses 1 and 2.

Cr Betts was not present for the vote on the motion.

#### CM/8.2/23.03 Seven Ways Reserve – Landscaping (A21/0569)

#### MOTION / UNANIMOUS DECISION

Mover: Cr Goltsman Seconder: Cr Kay

That Council:

- 1. Investigates additional landscaping at Seven Ways Reserve. The investigation is to include:
  - (a) Identifying how the Reserve can be better maintained.
  - (b) Whether new underground stormwater retention infrastructure is required before there are any landscape changes at ground level.
  - (c) On-site consultation with visitors, local business owners and local residents.
- 2. Officers prepare a report on the above investigation for Council's consideration by May 2023.

#### CM/8.3/23.03 Tree Management Policy - Pruning and Maintenance (A22/0383)

MOTIONMover:Cr BettsSeconder:Cr Nemesh

That Council amends section 5.5.1 of the Tree Management Policy, 'Pruning and Maintenance', to add the following paragraph:

'Council will prune trees in the public domain, during regular maintenance, if they grow to block iconic harbour or ocean views that existed before the trees were planted.'

That Council amends section 5.5.1 of the Tree Management Policy, 'Pruning and Maintenance', to add the following paragraph:

'Council will prune trees in the public domain, during regular maintenance, if they grow to block iconic harbour or ocean views that existed before the trees were planted.'

FORESHADOWED MOTION (RULED OUT OF ORDER) Mover: Cr Lewis

- 1. Notes that:
  - (a) The Tuckeroo tree (*Cupaniopsis anacardioides*) is listed in Council's Street Tree Master Plan.
  - (b) The Tuckeroo tree is a commonly used tree species for street planting throughout this part of the local government area due to its survival rate and adaptability to soil and weather conditions.
  - (c) Tuckeroos trees were planted along the odd numbered (south) side of Myuna Road, Dover Heights, in or about 2007.
  - (d) A Merit request review on all properties in Myuna Road has identified only two residents in the street and one resident living nearby who have requested pruning in respect of views

dating from 2014, 2015 and 2019.

- 2. Undertakes an inspection of the Tuckeroo trees on the south side of Myuna Road.
- 3. Officers prepare a report to Council identifying which of the Tuckeroo trees in Myuna Road require:
  - (a) Maintenance and pruning.
  - (b) Selective crown reduction that will assist re-instating pre-existing views.

THE FORESHADOWED MOTION WAS RULED OUT OF ORDER ON THE GROUNDS THAT IT DID NOT RELATE TO THE MOTION.

THE MOTION WAS THEN PUT AND DECLARED LOST.

Division

For the Motion:	Crs Betts, Burrill, Goltsman, Kay and Nemesh.
Against the Motion:	Crs Fabiano, Gray, Keenan, Lewis, Masselos, Murray and Wy Kanak.

CM/8.4/23.03	Election Posters on Ausgrid Poles	(SF19/2545)
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MOTION	Mover:	Cr Nemesh
	Seconder:	Cr Betts

That Council:

- 1. Notes that Ausgrid wrote to candidates and political parties participating in the upcoming NSW State election advising them on the display of election posters (corflutes).
- 2. Notes that some candidates have ignored Ausgrid's request for election posters to not be displayed on Ausgrid 'poles and wires.'
- 3. Further notes that Ausgrid has indicated that it will remove election posters from their poles and fine those candidates responsible.
- 4. Writes to Ausgrid requesting that money from the fines collected from the improper display of election posters within the Waverley local government area be donated to a charity within the Waverley local government area chosen at the discretion of Ausgrid.
- 5. Writes to all candidates and political parties participating in the upcoming State election within the seats of Coogee and Vaucluse informing them of this resolution.

THE MOTION WAS PUT AND DECLARED LOST.

*Cr* Burrill was not present for the vote on this item.

#### CM/8.5/23.03 North Bondi Bus Terminus - Safety Upgrades (A22/0183)

#### MOTION / UNANIMOUS DECISION

Mover: Cr Nemesh Seconder: Cr Goltsman

#### That Council:

- 1. Notes the ongoing safety concerns of residents and businesses in and around the North Bondi bus terminus.
- 2. Immediately:
  - (a) Repaints the zebra crossing at the intersection of Campbell Parade and Brighton Boulevard.
  - (b) Installs improved and more visible pedestrian crossing signs across the intersection.
- 3. Investigates if a lighting solution to improve safety could also be immediately installed, with a report to be received by Council in May 2023.

#### CM/8.6/23.03 Resident Parking Scheme Review – Visitor Parking Permits (A02/0750)

MOTION	Mover:	Cr Kay
	Seconder:	Cr Betts

That Council investigates the following matters as part of the upcoming Resident Parking Scheme (RPS) Councillor/Council officer review:

- 1. A new visitor parking permit for short-term rental accommodation (STRA), such as a transferable digital permit.
- 2. A free first visitor parking permit, such as for properties that have no off-street parking and where no free first resident parking permit has been issued.

THE MOTION WAS PUT AND DECLARED LOST.

#### 9. Questions with Notice

CM/9.1/23.03 Electric Vehicle Chargers (A11/0853)

#### QUESTION

The following question was submitted by Cr Kay:

It is noted that:

- 1. The transport sector in the Waverley local government area (LGA) is the second largest contributor to greenhouse gas emissions, making up approximately 20% of community emissions.
- 2. A key opportunity to reduce community greenhouse gas emissions is the transition of transport vehicles from using fossil fuels to electricity from a renewable source.

- 3. Electric vehicles (EV) and other electric transport modes provide a pathway to decarbonise the transport sector when the electricity comes from a renewable resource.
- 4. Council supports the uptake of EVs in the Waverley LGA to hasten the transition from internal combustion engine (ICE) vehicles to EVs to help meet the community greenhouse gas emission reduction target of bet zero by 2035.
- 5. Council's policy is to roll out a network of EV charging points in the Waverley LGA so that charging is available for residents, visitors and businesses.
- 6. A dual port 22kW medium speed EV charging station can charge two cars simultaneously, taking on average 2-3 hours, with an example recently installed outside 15 Castlefield Street, Bondi. Fast chargers can take 45 minutes for a full charge.
- 7. Council supports and encourages the uptake and use of EVs through an increasing number of EV charging stations in the Waverley LGA, affecting changes to local infrastructure and parking.

#### Can the following questions be answered?

- 1. Can the above noted information be confirmed?
- 2. What are the total number of EV charging stations (1) on-street and (2) in Council facilities in 2023 (now), and estimated for 2025, 2030 and 2035 (acknowledging that estimates become less accurate into the future as assumptions change)?
- 3. In relation to the Officeworks and Waverley Library car parks, for each car park:
  - (a) What is the car parking capacity and current average and maximum occupancy?
  - (b) How many EV charging stations are envisaged for the future (over the next 10-12 years)?
  - (c) What incentives can be provided to attract EV car owners to use the Library?
  - (d) How long does recharging take at the current EV charging points?
  - (e) How can we prevent EV owners leaving the charging cable plugged into their vehicle long after the vehicle has been fully charged, and thereby falsely using an EV charging point?

#### General Manager's answer

#### Question 1

The above notes are correct except for item 6. The time taken to charge a car varies depending on the model. Some cars can only charge up to 7KW AC, so charging on 22KW would result in charge times from two hours and up to eight hours. Similarly, depending on the model of car, and the charger, fast chargers can take between 15 minutes and 1.5 hours for a full charge.

#### Question 2

Currently, there are five on-street EV charging stations in Waverley and two off-street in Council facilities. By the end of 2023, it is expected there will be 24 on street and eight off-street chargers in Council facilities.

In 2025, it is estimated that there will be 42-50 on street chargers and 10-20 off-street chargers in Council

#### facilities.

In 2030, it is estimated, with low confidence, there will be 134 on-street EV chargers.

In 2035, it is estimated, with low confidence, there will be 275-on-street EV chargers.

#### **Question 3**

(a) Eastgate Car Park has 883 parking spaces with an occupancy rate of approximately 65-70%, with a majority of vehicles staying for between one to two hours.

The Library Car Park has 122 parking spaces with an occupancy rate of approximately 85-90%.

Hollywood Avenue Car Park has 168 parking spaces with an occupancy rate of approximately 55-60%.

Officeworks Car Park has 55 parking spaces. Although publicly available, this is a leased facility whereby occupancy figures are not collected.

- (b) This analysis has not been undertaken specific to these car parks.
- (c) The provision of EV charging facilities is the most effective incentive.
- (d) There are currently no EV charging units in the Officeworks or Library car parks. The two charge points in Eastgate car park are 50KW and generally charge in around 45 minutes. The installation of six fast chargers in Waverley Library is expected in 2023.
- (e) In accordance with regulatory signage, a vehicle must be charging to utilise the parking spot. Many charging units visually show if charging is occurring or not, so enforcement action could be taken if a car has ceased charging. Owners of electric vehicles may also have access to a phone app to alert them when their vehicle is fully charged.

#### **Fletcher Rayner**

#### Director, Planning, Sustainability and Compliance

#### 10. Urgent Business

There was no urgent business.

#### 11. Closed Session

There were no matters dealt with in closed session.

#### 12. Meeting Closure

#### THE MEETING CLOSED AT 9.03 PM.

SIGNED AND CONFIRMED MAYOR 18 APRIL 2023

# CONFIRMATION AND ADOPTION OF MINUTES<br/>CM/5.2/23.04Adoption of Minutes - Waverley Traffic Committee<br/>Meeting - 23 March 2023WAVERLEY<br/>COUNCILSubject:Adoption of Minutes - Waverley Traffic Committee<br/>Meeting - 23 March 2023WAVERLEY<br/>COUNCILTRIM No:SF23/19COUNCILManager:Richard Coelho, Executive Manager, GovernanceCouncil

#### **RECOMMENDATION:**

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 23 March 2023 be received and noted, and that the recommendations contained therein be adopted.

#### Introduction/Background

The Waverley Traffic Committee (WTC) is a committee of Council that operates under delegation from Transport for NSW (TfNSW), an agency of the NSW Government. It is advisory-only and has no decision-making powers.

The purpose of the WTC is to make recommendations and provide advice to Council on the technical aspects of proposals to regulate traffic on local roads in Waverley. The recommendations of the WTC must be adopted by Council before they can be implemented.

Part 1 of the minutes of WTC meetings must be submitted to Council for adoption in accordance with clause 18 of the Waverley Traffic Committee Charter.

Council has the opportunity to 'save and except' any of the recommendations listed in Part 1 of the minutes for further consideration in accordance with clause 18.1 of the Charter.

#### Attachments

1. Waverley Traffic Committee Minutes - 23 March 2023 .

#### MINUTES OF THE WAVERLEY TRAFFIC COMMITTEE MEETING HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON THURSDAY, 23 MARCH 2023



#### Voting Members Present:

Cr P Masselos	Waverley Council – Chair
Sgt A Leeson	NSW Police – Eastern Suburbs Police Area Command – Traffic Services
Mr J Tukadra	Transport for NSW – Network and Safety Officer
Also Present:	
Det S Etournaud	NSW Police – Eastern Suburbs Police Area Command – Traffic Services
Cr T Kay	Waverley Council – Deputy Chair
Cr L Fabiano	Waverley Council – Deputy Chair
Mr N Zervos	Waverley Council – Executive Manager, Infrastructure Services
Mr C Hutcheson	Waverley Council – Service Manager, Traffic and Transport
Mr C Yakuba	Waverley Council – Manager, Strategic Transport
Mr M Almuhanna	Waverley Council – Senior Traffic Engineer
Mr B Wang	Waverley Council – Traffic Engineer

At the commencement of proceedings at 10.00 am, those present were as listed above.

#### Apologies

Apologies were received from Ms J Zin (Representing Gabrielle Upton, MP, Member for Vaucluse) and Mr P Pearce (Representing Marjorie O'Neill, MP, Member for Coogee).

#### **Declarations of Interest**

The Chair called for declarations of interest and the following was received:

1. Cr Kay declared a less than significant non-pecuniary interest in item TC/V.03/23.03 – Griffith Avenue and Plowman Street, North Bondi – 'No Stopping' Zone Modification and informed the meeting that he lives in Plowman Street.

#### Adoption of previous Minutes by Council - 23 February 2023

The recommendations contained in Part 1 – Matters Proposing that Council exercise its Delegated Functions – of the minutes of the Waverley Traffic Committee meeting held on 23 February 2023 were adopted by Council at its meeting on 21 March 2023.

#### **ITEMS BY EXCEPTION**

The following items on the agenda were dealt with together and the Council Officer's Proposal for each item was unanimously supported by the Committee:

TC/C.03/23.03	Pine Lane, Bondi Junction – Continuous Footpath Treatment.
TC/C.04/23.03	Ebley Street, Bondi Junction – Driving Test Parking Restriction.
TC/C.06/23.03	Denison Street, Bondi Junction – 'No Parking' Signage.
TC/V.01/23.03	Anzac Day – Ramsgate Avenue and Campbell Parade, North Bondi – Temporary Road Closure.
TC/V.02/23.03	136 and 138 Hastings Parade, North Bondi – 'P Motor Bikes Only' Parking Zone.
TC/V.03/23.03	Griffith Avenue and Plowman Street, North Bondi – 'No Stopping' Zone Modification.
TC/V.04/23.03	25 Warners Avenue, Bondi Beach – 'No Stopping' Zone Modification.
TC/V.05/23.03	140-142 Curlewis Street, Bondi Beach – Construction Zone and 15 Minute Parking Relocation.

#### PART 1 – MATTERS PROPOSING THAT COUNCIL EXERCISE ITS DELEGATED FUNCTIONS

NOTE: The matters listed under this part of the agenda propose that Council either does or does not exercise the traffic related functions delegated to it by TfNSW. The recommendations made by the Committee under this part of the agenda will be submitted to Council for adoption.

#### TC/C STATE ELECTORATE OF COOGEE

#### TC/C.01/23.03 Birrell Street Renewal Project (A22/0414)

#### COUNCIL OFFICER'S PROPOSAL:

- 1. Approves the signage and line marking plans for the Birrell Street Renewal Project between Newland Street and Bronte Road, as shown in Attachment 1 of the report.
- 2. Notes the community consultation report on the project attached to the report (Attachment 2).
- 3. Notes that:
  - (a) Modifications to the lanes at the signalised intersections of Birrell Street and Bronte Road will be submitted to Transport for NSW for approval, with any required design and signage changes being approved by Transport for NSW.
  - (b) Council will proceed to tendering for construction services for the length of Birrell Street between Newland Street and Bronte Road.

- (c) A separate report will be submitted to the Traffic Committee in the 2023–24 financial year for a subsequent stage of works for the length of Birrell Street between Bronte Road and Tamarama Street.
- 4. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should on-site circumstances warrant changes.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

#### TC/C.02/23.03 Queens Park Road, Queens Park - Bicycle Shared Path (SF23/686)

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a shared path along the footpath on the southern side of Queens Park Road, Queens Park, between Bourke Street and Manning Street, as shown in Attachment 1 of the report.
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should on-site circumstances warrant changes.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

#### TC/C.03/23.03 Pine Lane, Bondi Junction - Continuous Footpath Treatment (A20/0069)

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a continuous footpath treatment in Pine Lane, Bondi Junction, at the intersection of Hollywood Avenue, as shown in Attachment 1 of the report.
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to modify the design should on-site circumstances warrant changes.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: NSW Police representative, TfNSW representative and Waverley

#### Council representative (Chair).

#### TC/C.04/23.03 Ebley Street, Bondi Junction - Driving Test Parking Restriction (A21/0105)

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Changes the parking restrictions along the 29 metre zone on the northern side of Ebley Street, Bondi Junction, outside 19–23 Hollywood Avenue, to:
  - (a) 'No Parking, Vehicles with Applicants for Service NSW Driving Tests Excepted, 7 am–7 pm Mon–Fri, 7 am–3 pm Sat.'
  - (b) '2P Meter Registration, 7 pm–9 pm Mon–Fri, 3 pm–9 pm Sat, 8 am–9 pm Sun, Permit Holders Excepted Area 22.'
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and location of, or remove, the driving test parking area as necessary.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

#### TC/C.05/23.03 Dickson Street, Bronte - 'No Stopping' Zones (A14/0145)

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 10 metre 'No Stopping' zone on the eastern side of Dickson Street, Bronte, south of Dickson Lane, Bronte.
- 2. Installs a 12 metre 'No Stopping' zone on the eastern side of Dickson Street, north of Belgrave Street.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted subject to the addition of a new clause 3 such that the recommendation now reads as follows:

- 1. Installs a 10 metre 'No Stopping' zone on the eastern side of Dickson Street, Bronte, south of Dickson Lane, Bronte.
- 2. Installs a 12 metre 'No Stopping' zone on the eastern side of Dickson Street, north of Belgrave Street.

3. Installs a 5 metre 'No Stopping' zone on the northern and southern sides of Belgrave Street, east of Dickson Street, Bronte.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

#### TC/C.06/23.03 Denison Street, Bondi Junction - 'No Parking' Signage (A14/0145)

#### COUNCIL OFFICER'S PROPOSAL:

That Council replaces the 'No Stopping, Authorised Vehicles, Taxis and Australia Post Vehicles Excepted, 10 Min Only' zone on the eastern side of Denison Street, Bondi Junction, with a 'No Parking, Council Authorised Vehicles, Taxis and Australia Post Vehicles Excepted, 10 Min Only' zone.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

#### TC/V STATE ELECTORATE OF VAUCLUSE

TC/V.01/23.03 Anzac Day - Ramsgate Avenue and Campbell Parade, North Bondi - Temporary Road Closure (A19/0394)

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Approves the temporary closure of Ramsgate Avenue and Campbell Parade, North Bondi, for Anzac Day on 25 April 2023 between 4 am and 7 am, in accordance with the Traffic Control Plans attached to the report, subject to the applicant:
  - (a) Submitting a Traffic Management Plan to Transport for NSW for approval.
  - (b) Providing public liability insurance for the event.
  - (c) Obtaining NSW Police Force approval and assessment of the event classification.
  - (d) Notifying Transdev John Holland Buses, NSW Ambulance Service and NSW Fire and Rescue (Bondi, Woollahra, and Randwick fire stations) at least seven days prior to the event.
  - (e) Notifying local residents and businesses at least seven days prior to the event.
- 2. Delegates authority to Executive Manager, Infrastructure Services, to modify the Traffic Control Plans should on-site circumstances warrant changes.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

# TC/V.02/23.03 136 and 138 Hastings Parade, North Bondi - 'P Motor Bikes Only' Parking Zone (A21/0065)

#### COUNCIL OFFICER'S PROPOSAL:

That Council installs a 'P Motor Bikes Only' parking zone between the driveways of 136 and 138 Hastings Parade, North Bondi.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

# TC/V.03/23.03 Griffith Avenue and Plowman Street, North Bondi - 'No Stopping' Zone Modification (A14/0145)

*Cr T Kay declared a less than significant non-pecuniary interest in this item and informed the meeting that he lives in Plowman Street.* 

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Extends the 'No Stopping' zone on the southern side of Griffith Avenue, North Bondi, west to Plowman Street from 7 metres to 13 metres to include the driveway of 4 Griffith Avenue.
- 2. Notifies residents in the vicinity of the intersection before implementing the change.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

#### TC/V.04/23.03 25 Warners Avenue, Bondi Beach - 'No Stopping' Zone Modification (A14/0145)

#### COUNCIL OFFICER'S PROPOSAL:

That Council shortens the 'No Stopping' zone across the driveways of 23 and 25 Warners Avenue, Bondi Beach, from 23 metres to 19 metres to exclude the driveway of 25 Warners Avenue.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

# TC/V.05/23.03 140-142 Curlewis Street, Bondi Beach - Construction Zone and 15 Minute Parking Relocation (A03/2514-04)

#### COUNCIL OFFICER'S PROPOSAL:

That Council:

- Installs a 25 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone on the northern side of Curlewis Street, Bondi Beach, in front of 140 and 142 Curlewis Street.
- 2. Temporarily relocates the 11 metre '15 Minute Parking' zone from the northern side of Curlewis Street to the southern side of Curlewis Street, on the western side of the 'No Stopping' zone at the pedestrian crossing.
- 3. Delegates authority to the Executive Manager, Infrastructure Services to adjust the length and duration of, or remove the construction zone as necessary.

#### WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

*Voting members present for this item: NSW Police representative, TfNSW representative and Waverley Council representative (Chair).* 

#### PART 2 – TRAFFIC ENGINEERING ADVICE

NOTE: The matters listed under this part of the agenda seek the advice of the WTC only and do not propose that Council exercise its delegated functions at this point in time (though they may or may not require it in the future).

#### TC/TEAC STATE ELECTORATE OF COOGEE

Nil.

#### TC/TEAV STATE ELECTORATE OF VAUCLUSE

Nil.

#### TC/TEACV ELECTORATES OF COOGEE AND VAUCLUSE

Nil.

:

#### THE MEETING CLOSED AT 10.28 AM

SIGNED AND CONFIRMED MAYOR 18 APRIL 2023

WAVERLEY

#### MAYORAL MINUTES CM/6/23.04

Subject:	Mayoral Minutes
Author:	Mayor of Waverley, Cr Paula Masselos

Mayoral minutes are permissible at Waverley Council meetings under the Waverley Code of Meeting

Practice. Clauses 9.7–9.11 of the Code state: Subject to clause 9.10, if the mayor is the chair at a meeting of the council, the mayor may, by minute

signed by the mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the council, or of which the council has official knowledge.

A mayoral minute, when put to a meeting, takes precedence over all business on the council's agenda for the meeting. The chair (but only if the chair is the mayor) may move the adoption of a mayoral minute without the motion being seconded.

A recommendation made in a mayoral minute put by the mayor is, so far as it is adopted by the council, a resolution of the council.

A mayoral minute must not be used to put without notice matters that are routine and not urgent, or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the council before the next scheduled ordinary meeting of the council.

Where a mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the mayoral minute does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the recommendation if adopted.

REPORT CM/7.1/23.04		
Subject:	Draft Operational Plan 2023-24 including Budget and Statement of Revenue Policy - Exhibition	WAVERLEY
TRIM No:	A22/0557	COUNCIL
Manager:	Meredith Graham, Acting Director, Corporate Services	
Director:	Emily Scott, General Manager	

#### **RECOMMENDATION:**

- 1. Publicly exhibits for 28 days:
  - (a) The draft Operational Plan 2023–24, including the Budget and Statement of Revenue Policy, attached to the report.
  - (b) The rating structure for 2023–24 contained on page 80 of the draft Operational Plan 2023–24. In accordance with sections 497, 516, 518, 529 (2)(d), 534, 535 and 548(3) of the *Local Government Act 1993* (the Act), it is proposed that the following rates and charges be set for every parcel of rateable land within the local government area for the period 1 July 2023 to 30 June 2024:
    - An ordinary rate of 0.076000 cents in the dollar subject to a minimum rate in accordance with section 548(3) of the Act per assessment on all rateable land categorised Residential in accordance with section 516 of the Act and sub-categorised Ordinary in accordance with section 529(2)(b) of the Act.
    - (ii) An ordinary rate of 0.385566 cents in the dollar on all rateable land categorised Business in accordance with section 518 of the Act and sub-categorised Ordinary in accordance with section 529 (2)(d) of the Act.
    - (iii) An ordinary rate of 0.784942 cents in the dollar on all rateable land categorised Business in accordance with section 518 of the Act and sub-categorised Bondi Junction in accordance with section 529(2)(d) of the Act
  - (c) The Domestic Waste Management Service Charge being set at \$616 per service per annum for the financial year 2023–24 in accordance with section 496 of the Act.
  - (e) The Stormwater Management Service Charge contained on page 83 of the draft Operational Plan 2023–24 in accordance with section 496A of the Act for the financial year 2023–24 as follows:

Stormwater Management Service Charge			
Category	Unit	Fee or charge (\$)	
Residential property	per property	25.00	
Residential strata	per property	12.50	

property		
Business property	per 350 m2 (or part thereof)	25.00
Business strata property	per 350 m2 (or part thereof) levied equally to strata unit entitlement with a minimum of \$5	25.00

- 2. Authorises the General Manager to make any necessary editorial and content changes to the draft Operational Plan and Budget for public exhibition in order to give effect to Council's resolution.
- 3. Officers prepare a report to Council following the exhibition period.

#### 1. Executive Summary

This report is seeking Council approval to exhibit the draft Operational Plan 2023-24 (including the Budget and Statement of Revenue Policy), Domestic Waste Management Service Charge and Stormwater Management Service Charge from 24 April 2023 to 21 May 2023. A further report will be presented to the Council which reports on any public submissions received and sets out any proposed changes in response to these submissions, prior to the final adoption of the Operational Plan.

#### 2. Introduction/Background

The Integrated Planning and Reporting (IP&R) Framework consists of an inter-related hierarchy of plans which aims to ensure a more sustainable local government sector. Council has in place a hierarchy of integrated plans consisting of a Community Strategic Plan (Community Strategic Plan 2022-2032), a Delivery Program (Delivery Program 2022-26) and an Operational Plan.

Every year, Council is required to develop an Operational Plan (which is a sub-plan of the Delivery Program) setting out the specific activities (services and projects) it will undertake in that year. Council is also required to prepare an annual budget and update its Long Term Financial Plan.

The Operational Plan 2023-24 sets out the key activities (deliverables), actions, budgets and performance measures Council will employ during the 2023-24 financial year. The Operational Plan includes Stormwater Management Service charge and the Statement of Revenue Policy which sets out Council's rating policy. Accompanying this plan is the proposed Pricing Policy and Schedule of Fees and Charges 2023-24, which sets out the fees and charges Council is proposing to levy over the coming financial year. This document will be discussed as a separate report.

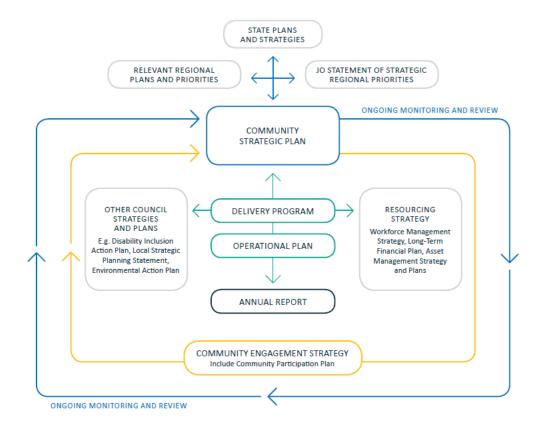


Figure 1. Integrated planning and reporting framework.

#### 3. Relevant Council Resolutions

Nil.

4. Discussion

#### **Operational Plan**

In accordance with section 406 of the *Local Government Act 1993*, the Office of Local Government (OLG) has published Guidelines and a Manual to support the administration of integrated planning and reporting. The Community Strategic Plan 2022-2032, the Delivery Program 2022-2026 and the Operational Plan 2023-24 were developed in accordance with the OLG Guidelines and Manual.

The Operational Plan has a one-year time frame. The OLG suggests that the Operational Plan be defined as a sub-plan of the Delivery Program that spells out the 'actions' to be undertaken in a particular year.

The IPR manual also requires that actions identified in the Delivery Program be carried through to the Operational Plan. Our Operational Plan carries forward the four-year actions from our Delivery Program and includes the action required to 'deliver' on what we said we would. The Operational Plan is also required to include a budget for the year as well as our Statement of Revenue Policy. This includes our rating information as well as our pricing policy, fees and charges (discussed separately).

#### 5. Financial impact statement/Time frame/Consultation

The key deliverables, projects and activities in the Operational Plan 2023-24 are costed in the Budget 2023-24 and Long Term Financial Plan (LTFP) 6.1.

The draft Operational Plan 2023-24 including the Budget and Statement of Revenue Policy is to be placed on public exhibition from 24 April 2023 to 21 May 2023 for a period of 28 days, as per statutory requirements. The submissions received from the community members will be tabled at a Council meeting post-exhibition and considered as part of the adoption of the required statutory plans and documents.

#### Time frame

- Council meeting 18 April 2023.
  - Council approves the exhibition of the integrated planning and reporting suite of documents.
- Public exhibition Exhibition dates: 24 April 2023 to 21 May 2023.
  - The integrated planning and reporting suite of documents is placed on public exhibition for a period of at least 28 days, as per statutory requirements.
- Council meeting 20 June 2023.
  - Council adopts the integrated planning and reporting suite of documents, as required under the Integrated Planning and Reporting framework.

#### 6. Conclusion

Before adopting the Operational Plan (including the Budget), Council must place these documents on public exhibition for a statutory period of 28 days. This report is seeking Council approval to place these documents on public exhibition. The submission period is likely to close on 21 May 2023.

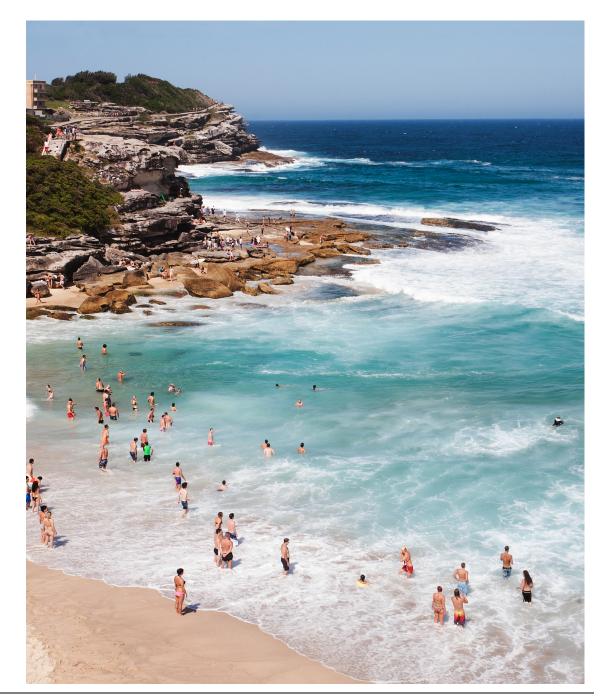
Once the exhibition period has concluded, a further report will be prepared for Council presenting any public comment as well as any updated information for consideration. Council will adopt the final plans following consideration of this material.

#### 7. Attachments

1. Draft Operational Plan 2023-24.

# Draft Operational Plan

# 2023-2024



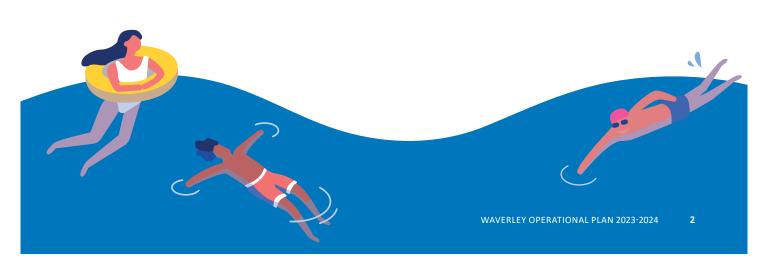
waverley.nsw.gov.au



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# Acknowledgement and our reconciliation vision

We acknowledge the Bidjigal, Birrabirragal and Gadigal people, who traditionally occupied the Sydney coast. We also acknowledge Aboriginal and Torres Strait Islander Elders both past and present.

Our vision for reconciliation is for Waverley to be a vibrant, resilient, caring, and inclusive community where Aboriginal and Torres Strait Islander peoples:

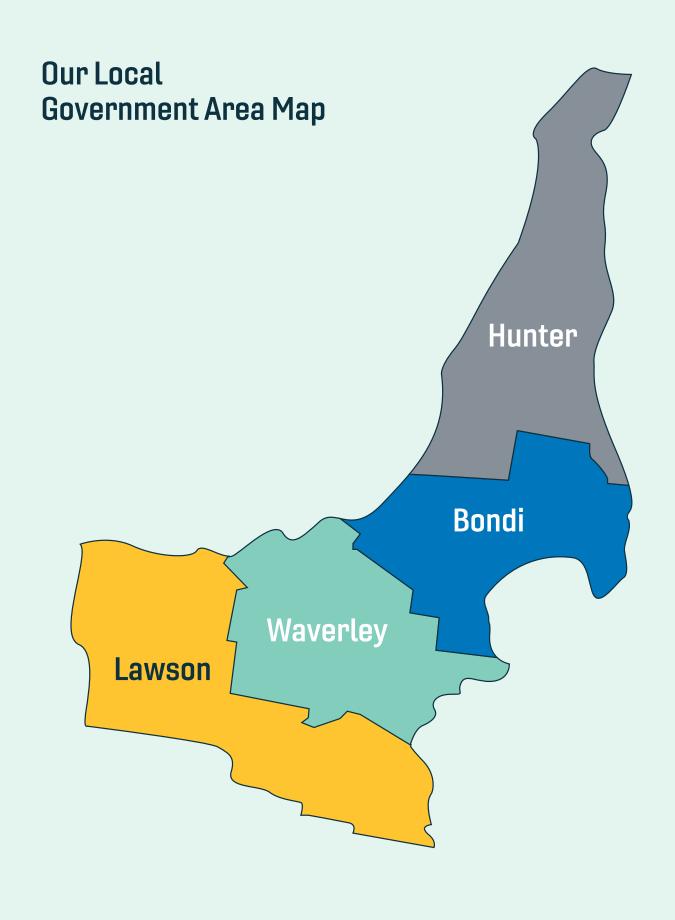
- Practice and celebrate their culture and heritage proudly
- Are honoured for their survival and resilience, and supported to continue to overcome adversity
- Are respected and acknowledged as First Nations peoples with the right to determine their own futures.

Waverley Council will continue to value and protect our environment with respect to Aboriginal and Torres Strait Islander peoples' intrinsic relationship with the land and waters.

# Our Community Vision

Waverley is a vibrant and resilient community. We take care of each other, our natural environment and local places. Our community is empowered to collaborate for a sustainable and connected Waverley for future generations.

ONAL PLAN 2023





# Waverley

## OUR LOCAL GOVERNMENT AREA<sup>1</sup>

# **9.2**km<sup>2</sup>

#### **SUBURBS**

Bondi Beach North Bondi Bondi Bronte Junction Dover Heigh

North Bondi Queens Park Bronte Rose Bay Dover Heights Tamarama

Vaucluse Waverley

#### ATTRACTIONS

Bondi Bronte House Bronte and Waverley Tamarama Cemetery Beaches The Coastal Bondi Pavilion Walk Bondi Junction Margaret Whitlam Recreation

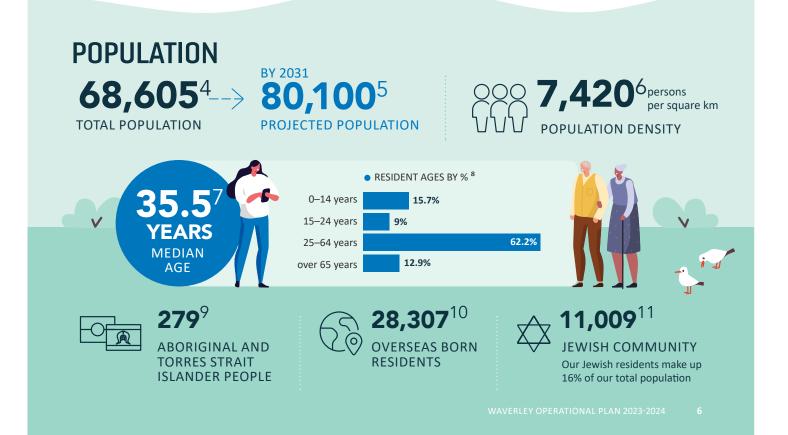
Bronte Gully and Dudley Page Reserve

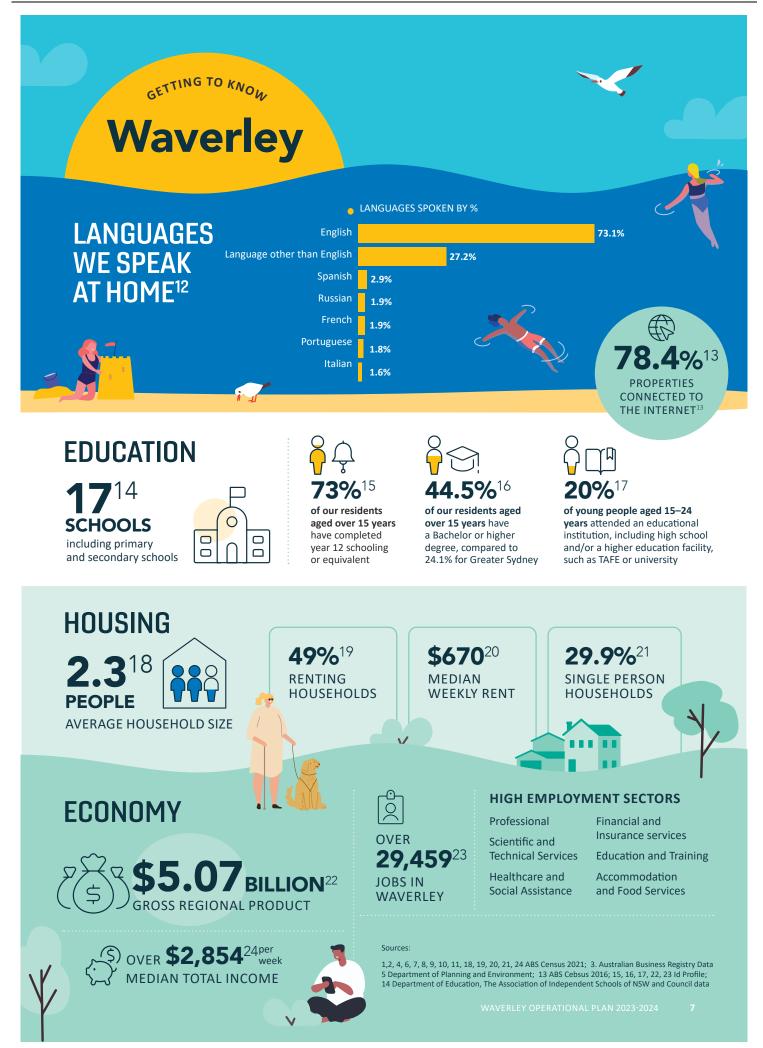












## A Message from our Mayor

The 2023–24 Operational Plan and Budget is my fourth for Waverley Council and outlines the community's aspirations for the future of Waverley and how we plan to achieve this vision.

It outlines the high-level actions that the Council will deliver in partnership with multiple stakeholders in three thematic areas of the Community Strategic Plan – People, Place and Performance.

Council takes the approach of striving for properly costed and planned longer term goals, while focusing carefully on improvement of our current amenity and delivering a lasting legacy for our local government area. Budgeting for these actions will ensure these important activities are part of the way we do business.

I am pleased with the wise investment we continue to make in our community during this period of economic recovery following COVID-19 restrictions and confident in our ongoing compassionate and responsible financial stewardship of Waverley Council.

We continue to manage a record capital works program, and recently celebrated the completion of our two largest Major Projects to date: the Bondi Junction Cycleway and streetscape upgrade and the restoration of Bondi Pavilion—the beating heart of community, arts and culture in Waverley.

We strive to keep pace with the knowledge economy and are transforming the Boot Factory building at Bondi Junction into a civic innovation hub with shared facilities and flexible community spaces.

Over the life of this Operational Plan and Budget, other significant projects will continue to roll out that improve residential and public amenity including our Waverley Park play space and fitness station upgrade, our Bondi Bounce parklet trial and sustainability infrastructure such as electric vehicle charging stations.

We continue to raise awareness of the Uluru Statement From the Heart and build support for the Voice to Parliament referendum. The statement calls for two substantive changes: a Voice to Parliament enshrined in the Constitution and a Makarrata Commission to supervise agreement making and truth-telling about our First Nations history. We believe the statement is a path forward for justice and self-determination for First Nations Peoples in this country.

We are working with schools and families to establish Safe Routes for Walking to School. Active travel such as walking and cycling is now the least common way for children in Australia to travel to school and we're hoping to change that. A message from our Mayor continued...

Waverley Council was one of the first organisations in Australia to declare a target of net zero carbon emissions by 2030 and a target of 2035 for our community, and we're making great strides in this space through our electric vehicle charging station network and other sustainability measures.

Our environmental goals are informed by our commitments to the community, the Climate and Biodiversity Emergency, circular economy principles and a long-standing commitment to embed environmental sustainability in Council's policies.

We are celebrating our community's achievements through our Waverley Local Hero Awards, Small Grants program and other initiatives.

This Operational Plan and Budget also demonstrates the many ways we are making Waverley an even better place to live, work and visit. Through caring and connecting, through many arts and cultural programs, for young and old, Waverley Council ensures this is a cohesive, inclusive and resilient community where people of all cultural backgrounds can belong and participate in Waverley's social, cultural, economic and civic life. As part of our Cultural Diversity Strategy, Waverley Council is taking a stronger stance against racism with the United to End Racism campaign.

Details in this Plan will be the operational guide for all at Council to follow. I am delighted to present this most recent Plan and applaud the transparency and commitment that is evident within it.

Paula Masselos, Mayor of Waverley



# A Message from our General Manager

The 2023–24 Operational Plan and Budget represent our work program and the resources allocated to deliver that program throughout the financial year.

The 2023–24 Operational The many services and projects Waverley Council delivers are guided by several strategies and plans including our Community Strategic Plan, asset management plans, legislative requirements, a rigorous prioritisation process, and importantly through listening to our community.

In the past financial year, we have celebrated several key milestones including the completion of the Bondi Junction Cycleway, our largest sustainable transport project to date, and the restoration of Bondi Pavilion, our largest capital works project ever.

We are progressing building works at three local surf clubs, undertaking much-needed upgrades to our parks and play spaces, and making our streetscapes safer for pedestrians and motorists.

Most of Council's 148 million operating budget goes towards delivering high quality services to our local community including waste and recycling, cleaning and maintaining our parks, beaches and footpaths, and strategic urban planning, development assessment and economic development.

We will also continue to deliver programs and services for the community through Bondi Pavilion, Waverley Library, the Seniors Centre and our Early Childhood Centres. This year, I look forward to the completion of the Boot Factory building in Bondi Junction which will be another great community venue.

Waverley Council continues to build the skills, talents and capability of our workforce, many of whom live in the area and care deeply about our home by the sea.

Customer experience is at the heart of everything we do and feedback we receive from the community helps inform our projects and plans. Through continually improving our people and our systems, and by focusing on culture, Waverley Council aims to deliver the very best service for our community, local businesses and for our millions of visitors.

Council is well-positioned to lead the community during this period of economic recovery and Waverley's future looks bright.

Emily Scott, General Manager, Waverley Council



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# **Our Mayor and Councillors**

Waverley Council is made up of four wards - Bondi, Lawson, Waverley and Hunter each electing three councillors.

Twelve Councillors were elected by residents and ratepayers for a three year term on 4 December 2021.

The position of Mayor is elected by Councillors for a two year period, and Deputy Mayor for a 12-month period. Councillor Paula Masselos is the current Mayor and Councillor Elaine Keenan is the Deputy Mayor.

The responsibilities of Councillors are defined in the Local Government Act 1993 and include:

- Playing a key role in the creation and review of the Council's resources for the benefit of the area
- Reviewing performance, delivery of service, management plans and revenue policies of the Council
- Representing the interests of residents and ratepayers
- Providing leadership and guidance to the community
- Facilitating communication between the community and the Council.

## **Council meetings and decision making**

Ordinary Council meetings are held once a month, on the third Tuesday of the month. Residents are welcome to attend these meetings. Extraordinary Council Meetings are called at short notice from time to time to address particular issues. The two Standing Committees are Operations and Community Services Committee and Strategic Planning and Development Committee.

Council convenes and/or supports several advisory and consultative committees including Community Safety Advisory Committee, Environmental Sustainability Advisory Committee, Multicultural Advisory Committee, Waverley Access Committee, Audit, Risk and Improvement Committee, Waverley Business Forum, Waverley Cycling Advisory Committee, Waverley Housing Advisory Committee, Waverley Public Art Committee, Waverley Surf Life Saving Club Committee and Waverley Traffic Committee. Council and Committee meetings are minuted, with the minutes made available on Council's website shortly after each meeting. OUR MAYOR AND COUNCILLORS

## **Bondi Ward**



**Dominic Wy Kanak** The Greens

## **Hunter Ward**



Sally Betts Liberal Party of Australia

## Lawson Ward



Leon Goltsman Liberal Party of Australia



**Michelle Gray** Australian Labor Party



**Steven Lewis** Australian Labor Party



Will Nemesh Liberal Party of Australia



**Angela Burrill** Liberal Party of Australia

**Elaine Keenan** Deputy Mayor, The Greens



**Paula Masselos** Mayor, Australian Labor Party



**Waverley Ward** 



Ludovico Fabiano The Greens



**Tim Murray** Australian Labor Party



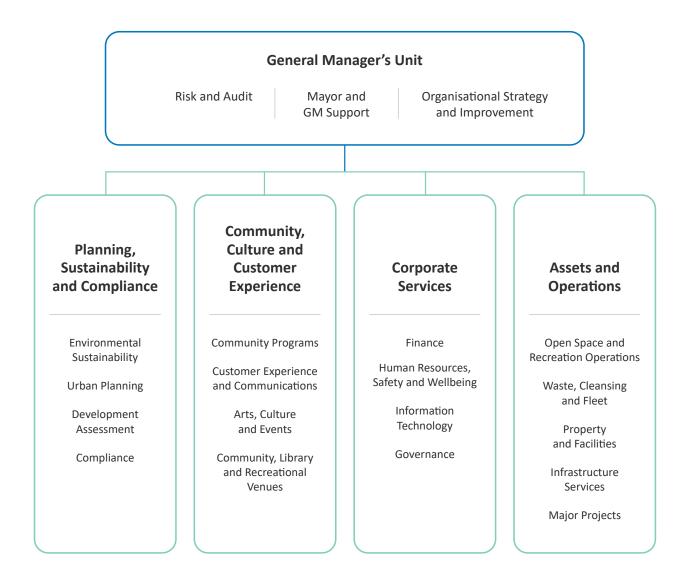
**Tony Kay** Liberal Party of Australia

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# **Organisational structure**

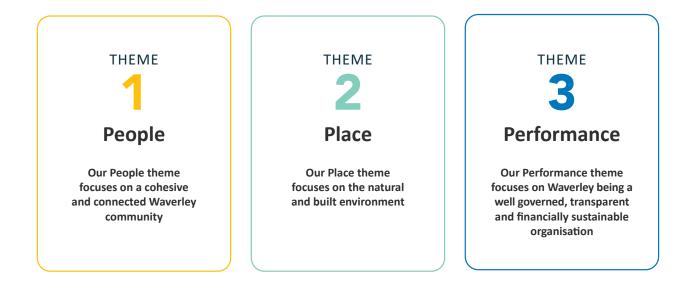






# Waverley 2032

Following each Council election, it is our responsibility to review our Community Strategic Plan (CSP). In 2021, Council started community engagement to inform the preparation of the new Waverley CSP which will be adopted by Council in June 2022. This plan sets out the Waverley community's vision for the next 10 years. The priorities our community identified guided Council in developing objectives, strategies and measures for the CSP under three themes:



## Theme 1: People

Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what issues are faced. We will work in partnership with others to support quality of life and wellbeing, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

## Theme 2: Place

We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. Being one of the most densely populated areas in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

## **Theme 3: Performance**

We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.



# The four pillars of our plan

Our four pillars of innovation, resilience, sustainability and partnerships underscore our three themes driving our objectives and strategies.



### Innovation

We want to be a Council that enables knowledge sharing and innovation to create a digitally connected community while ensuring accessibility for all. Our community embraces new ideas and we want this reflected in Council services. Importantly, we acknowledge place-making principles that guide the evolution of digital modernisation and knowledge in our local area. This also extends to repurposing of heritage buildings as locations for 21st century innovation and practice. We will position Waverley as a knowledge-driven, innovative and digitally connected community.



### Resilience

Waverley collaborates with other metropolitan councils, the NSW Government, business and community through the Resilient Sydney program, hosted by the City of Sydney. The program strengthens our capacity to survive, adapt and thrive in the face of increasing uncertainty and disruptions. Council's Resilience Framework will coordinate and monitor progress across departments to realise our resilience goals of improved and equitable access and opportunity, reduced climate risks, improved social cohesion, emergency preparedness and resilient assets and operations.



## Sustainability

Waverley will continue to lead positive environmental change, reflecting community aspirations to meet the needs of the present, and future generations, sustainably. Council will enable and empower our local community, and employees, to live and work sustainably, responding to social, economic, environmental and governance changes locally, as we tackle the climate and biodiversity emergency we face globally. Council will work to achieve net zero emissions and support the transition to a sustainable energy transport future. We will sustainably manage waste and materials, deliver clean beaches and waterways, enhance and protect our biodiversity and undertake sustainable procurement, events and major projects.



### Partnerships

Council has a role in implementing a range of projects, programs and services to deliver the outcomes expressed in the Waverley Community Strategic Plan. To achieve the best outcomes for the community, we need to work with a range of partners across the community, business, government and civil society.

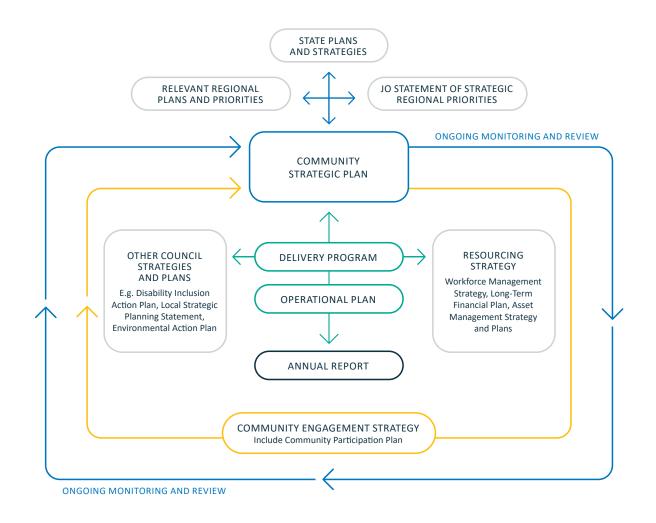
We will work with our partners through formal and informal partnerships. Together we will achieve our Waverley 2032 (Community Strategic Plan 2022– 2032).

## Integrated planning and reporting framework

### **Community Strategic Plan**

Waverley 2032 (2022–2032) is Waverley's fifth Community Strategic Plan.

Waverley Together (2006–2018), the first strategic plan, was adopted in 2006 as a blueprint to guide Council and the community over a 12- year period. The second iteration, Waverley Together 2 (2010–2022), was adopted in 2010 after extensive community consultation. The third iteration, Waverley Together 3 (2013–2028), was a revision and expansion of Waverley Together 2 and was adopted in 2013. The fourth iteration Waverley Community Strategic Plan 2018–2029 was adopted in 2018. Under the *Local Government Act 1993*, all councils in New South Wales are required to prepare a Community Strategic Plan. The Community Strategic Plan must identify the community's main priorities and aspirations for the future. The Community Strategic Plan should be prepared and delivered in partnership with Council, state agencies, community groups and individuals. It should address a broad range of issues that are relevant to the whole community. It is the responsibility of Council to report to the community on the progress toward achieving the priorities and desired outcomes in the Community Strategic Plan regardless of Council's influence over them. The preparation of the Community Strategic Plan is based on the Integrated Planning and Reporting framework.



Council has been a leader in this area since the legislation was introduced in 2009, having produced award-winning asset and financial management plans, and was one of the first councils to produce the full suite of documents required under the Integrated Planning and Reporting legislation. The framework allows NSW councils to draw various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future. The framework ensures long-term planning with a commitment to the community having a say in what happens in the area. The framework requires Council to take a long-term approach to decision making that considers the guadruple bottom line, social, economic, environmental and civic leadership, and the social justice principles of equity, access, participation and rights. The framework recognises that local councils have both a 'custodial and facilitating' role in initiating, preparing and maintaining the community strategic plan on behalf of the community, and that they must work in partnership with other levels of government and the community to maximise capacity to make community aspirations a reality.

### Resourcing and delivering the plan

The Community Strategic Plan is the highest-level plan that identifies the community's main priorities and aspirations for the future, and the broad strategies for achieving these. While Council has a custodial role in initiating, preparing and maintaining the plan on behalf of the residents of Waverley, it is not wholly responsible for its implementation. Other partners such as State and Federal Governments and community groups have a role in delivering the longterm community outcomes of this plan. Waverley Community Strategic Plan 2022–2032 has a long-term outlook and covers 10 years. It is reviewed every four years in line with the election cycle and addresses social, environmental, economic and civic leadership matters in an integrated manner.

Waverley 2026, the Delivery Program (2022–2026) is where the community's goals in the Community Strategic Plan are systematically translated into actions that the Council will deliver. The Delivery Program is the elected Council's statement of commitment to the

community. Priorities and activities are set to the goals and strategies in the Community Strategic Plan, and appropriate methods to measure the success of the Delivery Program are identified. Waverley 2024, the Operational Plan (2023–2024) sits under the Delivery Program. It lists all the actions that the Council will undertake and the annual operating budget to be applied during the year to achieve its strategic goals. To carry out the activities in the Delivery Program, the Resourcing Strategy sets out how time, money, assets and people will be allocated. Council has prepared three resourcing strategies to support the delivery of the Community Strategic Plan. It consists of the Long-Term Financial Plan 6 (2022–2033), Strategic Asset Management Plan 6 (2022–2032) and Workforce Management Plan (2022-2026).

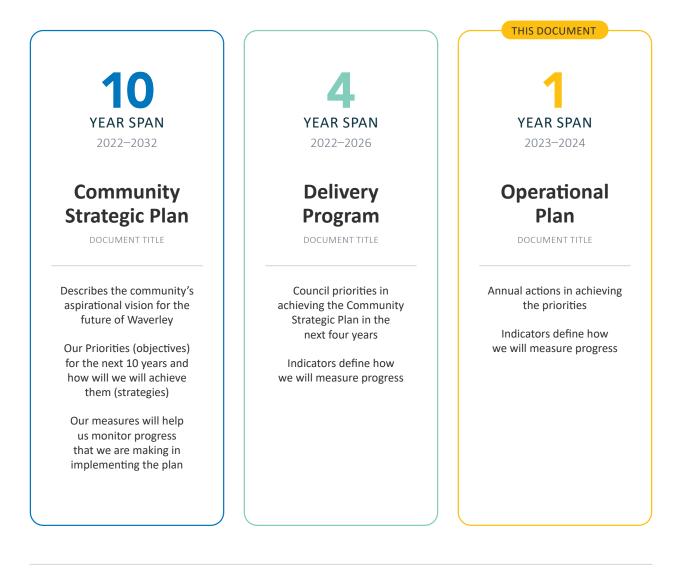
## **Other plans**

Council has a range of plans, such as the Environment Action Plan, Reconciliation Action Plan, Disability Inclusion Action Plan, Cultural Diversity Strategy, Art and Cultural Plan and Waverley's People Movement and Places, Local Strategic Planning Statement amongst many others which also inform and support the delivery of the Waverley Community Strategic Plan.

## Monitoring the plan

The measures and targets in this plan form the basis of monitoring progress towards the achievement of the plan.

All the partners in the community including residents, private sector, community organisations, visitors and other levels of government have a vital role in contributing to the plan's success. Council will be engaging the community on the indicators and targets on an ongoing basis to measure progress against these indicators. Council will monitor and report on progress against the indicators and targets every six months by reporting progress against the Operational Plan and at the beginning of Council term through the State of our City Report. This document is part of the Integrated Planning and Reporting suite of documents.



## **Quadruple Bottom Line**

It is a requirement that each Community Strategic Plan adequately consider social, environmental, economic and civic leadership considerations.

This approach is generally referred to as 'the quadruple bottom line'. The three themes in the Community Strategic Plan address the quadruple bottom line in the following way:

CSP THEME	QBL LINK
People	Social, Economic, Environmental
Place	People, Economic, Environment
Performance	People, Economic, Environment, Civic Leadership

## Social justice principles

In developing the Waverley Community Strategic Plan 2022–2032, the Delivery Program (2022–2026) and the Operational Plan (2023–2024), Council has applied the interrelated social justice principles which are:





# **Theme 1: People**

Our People theme focuses on a cohesive and connected Waverley community Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what issues are faced. We will work in partnership with others to support quality of life and wellbeing, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

## People: our context

Diversity of background, income and education is central to Waverley community wellbeing. Waverley Council strives to build a socially connected, just and resilient community that can flourish in the face of challenges. By placing people's wellbeing at the heart of planning and decision making, we can work towards a community that provides a good quality of life so that all people, including our most vulnerable, can thrive.

The population of Waverley is 68,605 including 279 Aboriginal and Torres Strait Islander people. There are 7,420 people per square kilometre, making Waverley one of the most densely populated LGA in Australia, with an average of 2.3 people per dwelling.

The median total income earned per week is \$2,854.

Waverley is also a well-educated community. In 2016, 73% of our residents aged over 15 years had completed year 12 schooling or equivalent; 44.5% of our residents aged over 15 had a Bachelor or higher degree compared to 24.1% for Greater Sydney and 20% of young people aged 15–24 years attended an educational institution including high school and/or a higher education facility, such as TAFE or university.

The COVID-19 pandemic has had a significant impact on the lives of Waverley community members, with some likely to experience continued social disadvantage. While COVID-19 has brought out the best in the Waverley community, research shows it also exacerbated a range of social issues, including housing stress, domestic violence, discrimination, social isolation, and will continue to place pressure on local parks, facilities and communities as people continue to spend more time in their local neighbourhoods.

Some community cohorts have been particularly vulnerable to the impacts of the pandemic, including older people, temporary migrants and international students, children and young people, as well as those with preexisting health conditions or disability.

Council recognises the central role that arts and culture play in shaping and defining our community. Waverley's cultural landscape is underpinned by the rich heritage of its traditional owners, the Bidjigal, Birrabirrigal and Gadigal people, and the diverse stories of our unique people and places.

Data Sources: ABS Census 2021 and 2016, Economy Id



Beyond intrinsic value, arts and culture have a range of social, economic and health benefits for individuals and communities. In Waverley we recognise the importance of planning for and investing in the arts, culture and creativity to bring our community together, activate public space and drive local economies and cultural tourism.

Housing prices in Waverley and the Eastern Suburbs have grown significantly in the last decade. This has impacted on housing affordability, particularly for the workforce needed to support communities to function. The median rent in the LGA is \$670 with a 49% renting population. In 2020, there were 18 homeless people in the LGA.

Council cannot address housing affordability on its own, but it can help. Council operates some affordable housing and social housing (for older adults) rentals to assist in the housing market. Council also collects contributions from Voluntary Planning Agreements that help deal with the impacts of more intensive developments on the community. Currently, 25% of contributions go toward affordable housing, however the Council is considering whether this amount should be increased.



## **People: our objectives** What will we focus on?





# **People: strategies** How will we achieve our focus?

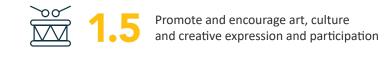


Respect, acknowledge and protect the continuous living culture of Aboriginal and Torres Strait Islander peoples

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
1.1.1. Create more visibility of and opportunities to share and learn about Aboriginal and Torres Strait Islander Cultures	Implement the Waverley Reconciliation Action Plan	Review our Reconciliation Action Plan (RAP) in collaboration with Reconciliation Australia, Council's RAP Advisory Committee and working group, and other relevant stakeholders	Community Programs
		Implement community education campaign for the Voice to Parliament	Community Programs

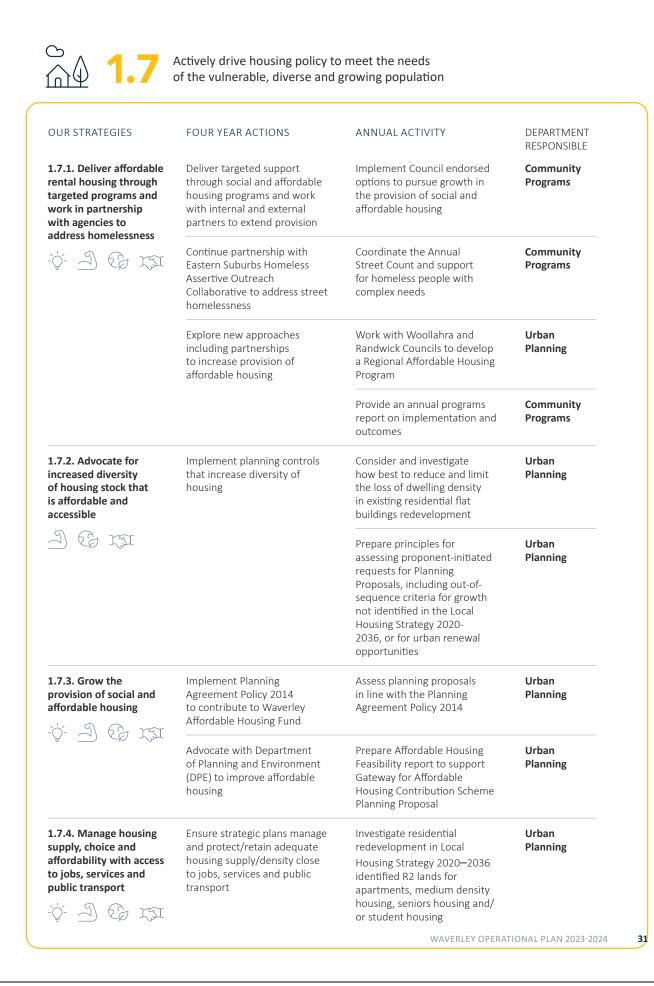






OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
1.5.1. Provide a network of affordable, fit-for- purpose, accessible cultural and arts facilities that support cultural and creative participation, production and presentation	Implement the Waverley Arts and Culture Plan 2021–2026	Undertake small grants review and propose improvements for supporting arts and culture projects	Arts, Culture and Events
		Leverage Bondi Pavilion, Boot Factory and annual event program reinvigoration to establish new partnerships and sponsorships	Arts, Culture and Events
		Leverage artists in residence program to develop opporunities for interactive programming with the artists and the community	Arts, Culture and Events
	Manage Bondi Pavilion to ensure community, cultural and commercial outcomes are met	Continue to promote Bondi Pavilion to increase awareness and utilisation through targeted promotional activity and leveraging new and existing partnerships	Community, Library and Recreational Venues
1.5.2. Deliver a range of diverse and inclusive art, cultural and civic programs, events and experiences, including day and night and out-of- season activities $-\dot{Q}^{-}$	Implement a rich and diverse program of cultural activities across a range of creative and performing arts forms	Implement an annual program of existing, new and innovative arts and culture activities	Arts, Culture and Events
		Explore and identify sponsorship opportunities for ongoing events	Arts, Culture and Events
1.5.3. Develop strong partnerships to facilitate growth for our cultural and creative sector	Grow community and event capacity to expand cultural and creative sector profile and impact	Establish partnerships with local businesses, organisations and individuals to enhance programs including for Bondi Festival and Boot Factory	Arts, Culture and Events
1.5.4. Deliver a dynamic library service that enriches lives by providing a means of social and cultural interaction $-\dot{Q}^{-}$	Undertake periodic program reviews and deliver a broad range of programs that facilitate lifelong learning and social and cultural inclusion	Deliver improved creative library programs to suit the needs of the community	Community, Library and Recreational Venues
	Develop and implement a staff training plan to enhance customer service at the Library	Implement staff training plan to ensure a consistently high standard of customer service is delivered for all community members	Community, Library and Recreational Venues





OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
.8.1. Partner with key takeholders to create wareness, prevent, and espond to anti-social ehaviour issues	Prepare and implement proactive health and safety strategies to improve community safety, health and address anti-social behaviour	Continue to work in partnership with local services to facilitate, support and advocate for proactive health and safety strategies	Community Programs
J 63 121		Review organisational approaches to community safety activities	Mayor and GM Support
		Implement elearning child safe strategy	Community Programs
		Partner with NSW Police and increase late night joint trading operations to patrol and target anti-social behaviour and noise related issues	Compliance
		Undertake daily and weekend patrols to improve safety at Bondi, Bronte and seasonally at Tamarama beaches	Compliance
		Undertake inspections to regulate food handling, sewerage, excessive noise and other issues	Compliance
		Partner with liquor licensing authority to promote compliance with noise control guidelines	Compliance
		Undertake daily patrols to ensure compliance within dog on-leash areas	Compliance
8.2. Strengthen ommunity and Council apacity to prevent, repare and respond to nocks and stresses	Develop Resilience and Adaptation Strategy to strengthen community capacity to respond to future crisis and disaster situations	Progress and implement resilience measures to strengthen Waverley's capacity to adapt and thrive through uncertainties	Environmental Sustainability
ý - J G izi		Deliver the Second Nature program to embed sustainability in the community	Environmental Sustainability

#### 1.8 continued...

1.8.3. Partner with stakeholders to facilitate collaborative, effective and consistent approaches to coastal safety risk management



#### FOUR YEAR ACTIONS

Improve and standardise beach safety approaches in consultation with NSW Local Government Coastal Safety Group

#### ANNUAL ACTIVITY

Deliver beach safety management services and education programs

Participate in regular meetings with external stakeholders on coastal safety management issues

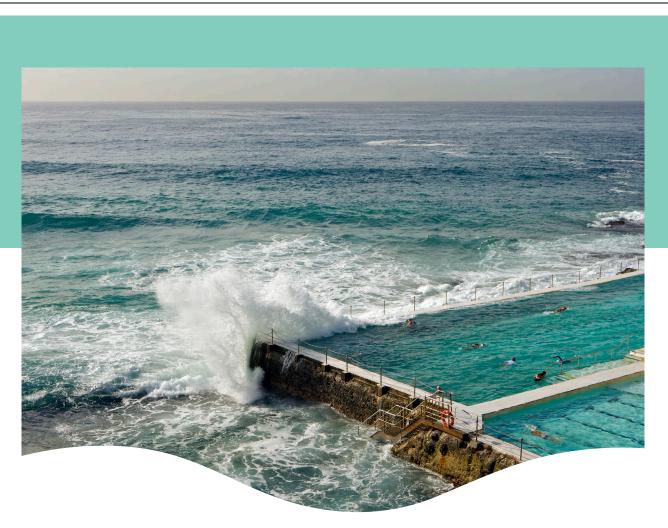
#### DEPARTMENT RESPONSIBLE

#### Open Space and Recreation Operations

Open Space and Recreation Operations

# **Performance measures**

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Positive community and stakeholder Feedback for evaluated events	91% positive feedback for evaluated events (2020)	85% positive community and stakeholder feedback	Arts, Culture and Events
Number of partnerships to facilitate growth for our cultural and creative sector	12 event and program partnerships (2021)	15	Arts, Culture and Events
Number of cultural grants supported by Council	4 (2021-22)	8	Arts, Culture and Events
Number of creative personnel supported by Council	30 (2021-22)	60	Arts, Culture and Events
Creative organisations supported in creative spaces	10 (2021-22)	15	Arts, Culture and Events
Number of engagements with local creatives/local content	7 (2021-22)	10	Arts, Culture and Events
Bondi Pavilion utilisation rates (all hirers)	33% (calculated on activity October 2022- June 2023)	7% increase in bookings	Community, Library and Recreational Venues
Number of activities that promote community connection organised	25 (2021)	25	Community Programs
Participant satisfaction rating with capacity building workshops	80% (2020)	Maintain satisfaction at 80%	Community Programs
Community services quality accreditation rating	Met accreditation and quality rating (2021- 22)	Meet accreditation and quality rating	Community Programs
Tenant and community satisfaction with social and affordable housing delivery	78% (2021)	Maintain	Community Programs
Maintain or grow number of affordable and diverse housing	24 (2022)	24	Community Programs
Participant satisfaction rating with effective parenting programs	80% (2022)	Maintain satisfaction at 80%	Community Programs
Number of places for 0-2 year old children maintained in Council operated early education and care services	47 (2023)	Maintain or Increase	Community Programs
Number of beach safety talks	2 beach safety talks completed (2021)	6 beach safety talks	Open Space and Recreation Operations
		WAVERIEV OPERA	FIONAL PLAN 2023-2024



# Theme 2: Place

Our Place theme focuses on the natural and built environment We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. With the highest population density in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

#### THEME 2: PLACE

## Place: our context

Because of its historic role as an employment and commercial centre, Bondi Junction is recognised as a strategic regional centre within the Greater Sydney planning framework. This status is important in terms of future planning for infrastructure and services at the state level.

Council is focused on improving urban amenity and minimising impacts of over-development. The LGA has experienced high levels of relative density, combined with narrow road corridors and a constrained amount of open space. These factors lead to an antidevelopment sentiment for some residents.

Waverley is a highly developed area, one of the most densely populated local government area in Australia. However, relative to some international cities, it is not highly developed. Under NSW planning law, it is not possible to halt all future intense development. The state government has goals for urban intensification and accommodating development, and future growth is allocated to Waverley. Waverley's own planning tools attempt to accommodate this growth in areas and ways that are most appropriate to the Waverley urban fabric and the interests of residents.

The key is how we deal with the impacts of development. While it is difficult to obtain more space for infrastructure expansion and amenity enhancement, Council can invest in improving amenity and infrastructure on existing land and at existing facilities. Council has a range of plans and projects for this purpose, from new and improved playgrounds and parks, to better organised and new community facilities. Waverley's narrow roads were designed and laid out before motor vehicles become a principal means of transport. Not only does Waverley have work and school travel congestion at peak hours during the week, but visitor destinations such as Bondi Beach have congestion on weekends and public holidays. While residents call for more parking, the more car parking that is available, the more car travel will be encouraged and congestion will ensue.

Transport measures considered for Waverley include greater infrastructure investment to support public transport, peak car park pricing at destination areas to deter demand, and mobility-as-a-service initiatives that support shared transport solutions.

Sydney's environment and climate is changing over time, with hotter, drier conditions. This impacts on our environment as well as on the conditions people experience in through temperature, water availability and other factors.

Council has a zero carbon emissions by 2030 target, and supports and encourages the community to do so too. However, we also need to focus on adaptation alongside mitigation - how we deal with the inevitable impacts of climate change.

Council is working to find alternative water sources such as stormwater recycling, for maintenance of parks and reserves, as well as examining the type of plants grown. It is encouraging the uptake of solar power and other energy conservation measures within its own operations and across the community. Council is also looking at what adaptation measures might be needed to address future sea-level rise, or other environmental impacts.

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### **Place: our objectives** What will we focus on?





and sustainable assets and infrastructure, to improve the liveability of neighbourhoods



2.11

### Sustainable waste and circular economy

Move towards a sustainable waste community and a circular economy

2.12	
	Clean and litter free spaces
	Keep public spaces clean and litter-free



### **Place: strategies** How will we achieve our focus?



Facilitate, enable and support the community to rapidly reduce their greenhouse gas emissions

2.1.1. Increase uptake	Implement initiatives that	Deliver Building Futures and	RESPONSIBLE Environmental
of renewable energy and improve energy	increase uptake of green energy, and improve	residential dwelling program	Sustainability
efficiency of buildings and infrastructure	environmental performance	Promote the uptake of renewable energy in the community	Environmental Sustainability
-Å- J & 121		Implement the Waverley Development Control Plan 2022 to improve the environmental performance of new buildings	Environmental Sustainability
$(0_2)^2$ 2.2	greenhouse gas emissions		
	Rapidly reduce Council's greenhouse gas emissions	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
OUR STRATEGIES 2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce		ANNUAL ACTIVITY Purchase 100% renewable energy in the Council electricity contract and install solar on Council assets	
DUR STRATEGIES 2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce carbon	FOUR YEAR ACTIONS Demonstrate leadership in green energy generation, consumption and energy	Purchase 100% renewable energy in the Council electricity contract and install	RESPONSIBLE Environmental
OUR STRATEGIES 2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce carbon $\dot{\psi}$ -	FOUR YEAR ACTIONS Demonstrate leadership in green energy generation, consumption and energy	Purchase 100% renewable energy in the Council electricity contract and install solar on Council assets Electrify existing gas	RESPONSIBLE Environmental Sustainability Environmental

#### THEME 2: PLACE Prepare and adapt to the impacts of climate change OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY DEPARTMENT RESPONSIBLE 2.3.1. Deliver the Implement the Climate Environmental Engage and educate staff and Change Risk Adaptation and **Climate Change** community on local climate Sustainability Adaptation and Resilience Framework risks and responses **Resilience Framework** ·ý- ] & 151 Progress the Coastal Environmental Management Program Sustainability







Control and manage development to protect the intrinsic values of the community including aesthetics, size, heritage and population

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
2.6.1. Respond to community concerns on overdevelopment	Increase community engagement through methods like codesign and	Establish the Community Planning Advocate role	Executive Services
through robust community engagement, data collection and education on planning issues	data collection in preparing planning controls, plans and strategies	Undertake a baseline survey of the community experience of overdevelopment.	Executive Services
-ģ- <del>1,</del> 31		Undertake community education on strategic planning process relevant to the Waverley LGA	Executive Services
		Consult on and implement new Community Enagagement Policy and Strategy to increase community engagement, awareness and participation in the planning process	Customer Experience and Communications, Urban Planning, Executive Services
2.6.2. Ensure new development provides high standard of design quality and does not adversely impact the amenity of neighbours	Ensure new development meets the aims and objectives of the Local Enviornmental Plan (LEP) and Development Control Plan (DCP)	Assess all applications against relevant provisions of the LEP and DCP and other relevant legislation	Development Assessment
-ý- & LSI	Provide timely determinations of applications for development	Implement assessment procedures that deliver high quality outcomes and efficient determination	Development Assessment

#### 2.6 continued...

FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
Ensure development meets the requirements of the development consent and relevant legislation where Council is appointed as the certifier	Assess construction certificate applications in compliance with legislative and development condition requirements	Compliance
Provide efficient and professional pool certification	Undertake swimming pool inspections in compliance with <i>Swimming Pool Act 1992</i> and <i>Regulation 2018</i>	Compliance
Ensure new buildings meet current fire safety standards and existing buildings are upgraded	Undertake fire safety assessment of new developments where Council is the certifier	Compliance
	Undertake fire safety inspections where potential fire safety issues are identified	Compliance
Undertake initiatives to address issues relating to illegal use or building works in	Implement proactive patrols at building sites	Compliance
a timely manner	Undertake compliance actions for illegal building works as identified	Compliance
Explore ways to incentivise commercial floorspace in Bondi Junction	Investigate the implementation of minimum non-residential Floor Space Ratio across all of Waverley's centres	Urban Planning
	the requirements of the development consent and relevant legislation where Council is appointed as the certifier Provide efficient and professional pool certification Ensure new buildings meet current fire safety standards and existing buildings are upgraded Undertake initiatives to address issues relating to illegal use or building works in a timely manner Explore ways to incentivise commercial floorspace in	Ensure development meets the requirements of the development consent and relevant legislation where Council is appointed as the certifierAssess construction certificate applications in compliance with legislative and development condition requirementsProvide efficient and professional pool certificationUndertake swimming pool inspections in compliance with Swimming Pool Act 1992 and Regulation 2018Ensure new buildings meet current fire safety standards and existing buildings are upgradedUndertake fire safety assessment of new developments where Council is the certifierUndertake initiatives to address issues relating to illegal use or building works in a timely mannerImplement proactive patrols at building works as identifiedExplore ways to incentivise commercial floorspace in Bondi JunctionInvestigate the implementation of minimum non-residential Floor Space Ratio across all of Waverley's

#### 2.6 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
2.6.5. Create a thriving, flourishing, accessible and liveable destination with great public spaces	Develop precinct scale upgrade programs in alignment with Our Liveable Places Centres Strategy 2020–2036	Undertake streetscape design of North Bondi Terminus (Village Centre) and Hall Street	Infrastructure Services
and buildings, public art, and walkable streets that engage and excite everyone		Deliver Curlewis Street and Charing Cross precinct upgrades	Infrastructure Services
-ģ- & 151	Improve the quality of streetscapes through Health Street Assessment indicator integration to relevant capital works projects	Trial the use of Heathy Streets tool to assess and communicate benefits of proposed and completed streetscape projects.	Urban Planning
	Ensure street infrastructure is comprehensively equipped to support decorative and program-led activation	Coordinate inter- organisational efforts to maximise enhanced place management and activation outcomes	Arts, Culture and Events
		Deliver annual program of public art including Bondi Pavilion Indigenous Public Art Work, North Bondi Kids Pool Public Art Work	Arts, Culture and Events
2.6.6. Celebrate the heritage and character of our centres and heritage sites, and	Implement Heritage and Social Impact Assessment recommendations	Review Development Applications in line with Heritage Assessment guidelines	Urban Planning
protect and enhance their character -ᢩ͡͡ - KSI	Revise the Aboriginal Heritage study and prepare Management plans for all registered sites	Seek grant funding to undertake an Aboriginal Heritage Study	Urban Planning
	Review heritage and character controls in strategic plans	Prepare inventory sheets of all items to be listed in the Heritage Planning Proposal	Urban Planning
	Deliver key actions identified in the Cemetery Services Strategic Business Plan	Commence Quinn Road Memorialisation Wall Project providing additional ash internments	Property and Facilities
2.6.7. Promote opportunities for residents to increase the sense of wellbeing in high density environments	Provide a range of Arts, Culture and Events programs to promote local participation, engagement and exchange	Explore program opportunities across Waverley precincts to activate spaces and promote local connections	Arts, Culture and Events
-``Q- KJI			



Ensure public spaces, parks, open spaces and facilities have equitable access, are safe day and night, and meet community needs for recreation are well maintained

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
2.7.1. Provide safe, accessible and diverse spaces and facilities for different users $-\dot{\Box}^{-}$	Provide safe, accessible spaces and facilitate physical activity for active and healthy lifestyles	Implement community feedback to improve existing recreation programs including activities that promote active and healthy lifestyles	Community Services/ Community, Library and Recreational Venues
	Maximise the use and access to public open recreation spaces and sports fields	Continue to promote community venues, sport fields and recreation facilities to increase	Community, Library and Recreational Venues
	Deliver accessible community facilities and venues that cater for the diverse needs of the community	utilisation and analyse usage / availability to prepare options for partnerships to increase usage and community participation	
2.7.2. Increase the capacity of existing active recreation spaces through embellishment and upgrade works	Implement the Open Space and Recreation Strategy action plan and the Inclusive play space study	Complete the upgrade and expansion of Waverley Park Playground and Fitness Station and upgrade Gilgandra Reserve playground	Infrastructure Services/Major Projects
2.7.3. Leverage opportunities to provide new and extended spaces in key locations	The above action responds to		



UR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	
9.1. Leverage echnologies and egulations to provide etter transport and arking outcomes	Effective management of Council car parks to optimise revenue and customer experience	Investigate alternative revenue streams within Council car parks from local businesses and other customer segments	Property and Facilities
ý- 1,51	Research and implement cost- effective technology, policy and process improvements and prepare Smart Parking Management Strategy	Identify smart parking technology to improve real time parking data	Compliance
	Ensure residential and commercial parking areas are patrolled	Patrol residential and commercial parking areas	Compliance
9.2. Improve access o schools and local estinations by making easier to walk, de and catch public ansport	Develop safe and convenient access by foot, bike or public transport to important destinations	Develop Safe Walking Routes to School project, expanding beyond the core schools and securing funding for identified infrastructure projects	Urban Planning
j- J & 131			



#### Er 2.11 Move towards a sustainable waste community and a circular economy OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY DEPARTMENT RESPONSIBLE 2.11.1. Deliver best Develop and implement the Waste, Cleansing Implement the new Waverley practices in waste and Waverley Waste Strategy in Waste Strategy to support the and Fleet/ organics collection accordance with the NSW uptake of a circular economy Environmental services and maximise Waste and Sustainable Sustainability diversion from landfill Materials Ö- A G ISI Environmental Plan for the introduction of a Sustainability trial FOGO service in 2024-25, including engagement with the community and Council's waste processors Implement a waste Waste, Cleansing management system for and Fleet/ in-vehicle monitoring, route Environmental optimisation, improved Sustainability customer service capabilities and real-time data capture Waste, Cleansing Continue to implement Continue to implement Recycling and Contamination recycling and contamination and Fleet/ Improvement Program improvement program to Environmental residents and businesses Sustainability Deliver the Compost Environmental **Revolution Program** Sustainability Provide waste collection Continue to partner with City Waste, Cleansing points and recovery programs of Sydney and Woollahra and Fleet/ Environmental Councils to deliver recycling for problem waste items drop off events for problem Sustainability waste items

#### Keep public spaces clean and litter-free OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY Implement Illegal dumping 2.12.1. Reduce litter Deliver litter and illegal Environmental and Illegal dumping dumping education and program Sustainability across Waverley enforcement program DEPARTMENT RESPONSIBLE through education and enforcement -`Q́- 1,51 Undertake beach litter audits Environmental Sustainability DEPARTMENT RESPONSIBLE Implement waste presentation Waste, Cleansing and Fleet compliance program to DEPARTMENT RESPONSIBLE reduce litter from over flowing bins and incorrectly presented waste 2.12.2. Reliable and Deliver optimal public place Review public place bin Environmental efficient public place waste infrastructure and locations in line with changes Sustainability/ waste services to the Waverley street scape Waste, Cleansing and Fleet -Ö- 63 151

### **Performance measures**

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Asset Maintenance Ratio	97.34% (2022)	100%	Infrastructure Services, Major Projects, Open Space and Recreation Operations
Infrastructure Backlog Ratio	1.61% (2022)	Less than 2%	Infrastructure Services, Major Projects
Buildings and Infrastructure Renewal Ratio	290.14% (2022)	Greater than or equal to 100%	Infrastructure Services, Major Projects
Road renewed/treated program (m2)	TBC	ТВС	Major Projects/Infrastructure Services
Footpath renewed (m2)	TBC	ТВС	Major Projects/Infrastructure Services
Utilisation rates of community venues	39% (calculated on peak hours hired against max hours available 2022)	5% increase in bookings	Community, Library and Recreation Venues
Overall customer experience rating of community venues	4.0 stars out of 5 (regular hirers survey results 2022)	4.95 stars	Community, Library and Recreation Venues
Compliance with trading hours of businesses in target areas	64 breaches (2017- 22 analysis)	Reduce by 10%	Compliance
Daily and weekend patroling in three beaches	2 daily beach patrols (2022)	3 daily beach patrols	Compliance
Percentage of food premises inspections conducted as scheduled	90% ((2017-22 analysis)	100%	Compliance
Percentage of complaints acknowledged within 14 days	76% (2017-22 analysis)	100%	Compliance
Percentage of noise related complaints complete within 14 days	66% (2017-22 analysis)	80%	Compliance
Percentage of asbestos and sewage complaints completed within 14 days	52% (2017-22 analysis)	75%	Compliance
Frequency of daily patrols in dog-on-leash areas	3 (2017-22 analysis)	5	Compliance
Number of reports of dogs off lead	66 (2017-22 analysis)	63	Compliance
Percentage of dog attacks reported within timeframes	80% (2017-22 analysis)	100%	Compliance
Percentage of pool safety inspection program completed	25% (2017-22 analysis)	90%	Compliance

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#### Performance measures continued...

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Percentage of residential and commercial areas monitored twice weekly	75% (2017-22 analysis)	85%	Compliance
Percentage of fire safety assessments submitted on time	82% (2017-22 analysis)	90%	Compliance
Percentage of applications that meet LEP and DCP are determined within 40 working days after notification	79% (2021)	80%	Development Assessment
Number of Voluntary Planning Agreements executed	6 (2022)	Maintain	Urban Planning
Number of Voluntary Planning Agreements offers	15 VPAs (2022)	Maintain	Urban Planning
Metres of cycleway	1,300m (2022)	Increase by 1,530m	Major Projects
Council greenhouse gas emissions	4,702 (t CO2-е) (2021-22)	4,000 (t- CO2-e)	Environmental Sustainability
Community greenhouse gas emissions	517,983 (t C02-е) (2019-20)	502,000 (t CO2-е)	Environmental Sustainability
Solar installations in Waverley LGA	7,561 KW of installed capacity (2021-22)	8,000 KW of installed capacity	Environmental Sustainability
Increase in the amount of remnant vegetation in good condition	5.9 hectares (2019)	Greater than 5.9 hectares	Environmental Sustainability
Percentage of Council's electricity demand in NSW met by renewable sources	100%	100%	Environmental Sustainability
Potable water use from Council operations	60,859 kl/yr (2020)	62,000 kl/yr	Environmental Sustainability
Beach quality rating	Good rating for all three beaches (2022)	Good rating for all three beaches	Environmental Sustainability
Cleaning program completed according to schedule and service standards	100% (2021-22)	100%	Waste, Cleansing and Fleet
Waste collection program completed according to schedule and standards	100% (2021-22)	100%	Waste, Cleansing and Fleet
Reduction in total residential waste collected (tonnes)	13,843 tonnes (2022)	Reduce	Waste, Cleansing and Fleet
Reduction in total residential waste collected per capita (kg/capita)	201.77kg/capita (2022)	Reduce	Waste, Cleansing and Fleet
Revenue generated from Council's car parks	\$2,847,163 (2021-22)	\$3,866,342	Property and Facilities
Number of trees planted (streetscape trees)	234 trees (2021-22)	400 trees	Open Space and Recreational Programs

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# **Theme 3: Performance**

Our Performance theme focuses on Waverley being a well governed, transparent and financially sustainable organisation We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.

### Performance: our context

Community expectations of value for money Council services is rising. Our residents desire high standards in infrastructure and urban amenity. Technology and material advancements along with ease of travel and online access, mean local neighbourhoods, public spaces and facilities, and ways of interacting with Council, are readily compared to the latest innovations and designs worldwide.

Council makes substantial investment in upgrading services and infrastructure, however, Council is also constrained in its revenue raising capacity by rate pegging and legislative controls over some fees and charges. COVID-19 has continued to impact Council revenue.

Council has sufficient cash reserves to fund the ongoing operations of Council, after two years of large deficits arising from loss of income during COVID-19 years. Council investment in infrastructure assets and renewal of assets exceed performance benchmarks. The recovery from loss of income has identified the vulnerability with Council budget and we will seek to improve financial sustainability through total cost review and service delivery model to ensure any future economic shocks will not cause large deficits in our operating performance ratio. Council is committed to innovation in customer service by implementing a customer experience strategy, a community engagement policy and strategy, and an ICT modernisation strategy that will create a step change in the way people can engage with Council and receive services, as well as deliver operational efficiencies. These programs are anticipated to provide significant returns on investment, and create smooth, responsive access to Council for residents and visitors.

Community engagement and community voice will be central to decision-making. The International Association for Public Participation principles are embedded in our Engagement Policy and Strategy, and consultation will be central to the implementation of programs and projects. Our communication channels will continually be enhanced and contain measurement and feedback loops.

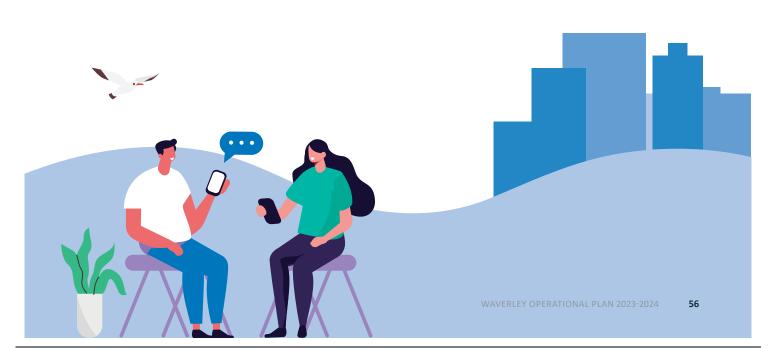


Council will continue to engage the community on service level preferences and the costs of those preferences. It will examine its own operations for opportunities to provide services more cost effectively. Where community expectations are likely to exceed current revenue sources, Council may look at ways to enhance revenue to meet demand.

In 2021, Waverley's Gross Regional Product was estimated at \$5.07 billion. Council is tailoring its service delivery and regulatory functions to be as business supportive as possible and is working with the local Chamber of Commerce to implement initiatives to support business growth.

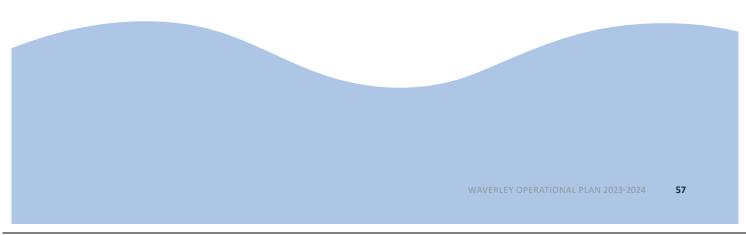
Council encourages the retention and development of commercial floorspace and with Waverley being home to high numbers of creative and innovative enterprises, the Council is building a Knowledge and Innovation Hub to encourage local employment and business opportunities.

Data Source: Id Profile 2022



### **Performance: our objectives** What will we focus on?





KEY:  $\dot{\Box}$  Innovation  $\underline{\frown}$  Resilience  $\widehat{\bigcirc}$  Sustainability  $\mathcal{T}$  Partnerships

### **Performance: strategies** How will we achieve our focus?



Create opportunities for the community to engage with council decision making, and ensure input is listened to and acted on where appropriate

are impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage       Engagement Policy and Strategy 2021       and other agencies to engage hard to reach groups on decisions impacting the community       Experience and Communications         Impact in the end of the				
are impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage       Engagement Policy and Strategy 2021       and other agencies to engage hard to reach groups on decisions impacting the community       Experience and Communications         Impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage       Engagement Policy and Strategy 2021       and other agencies to engage hard to reach groups on decisions impacting the community       Experience and Communications         Organise customer service training for relevant Council staff       Customer         Stategy 2021       Engage Precinct committees on strategic issues       Executive Services         3.1.2. Ensure our engagement practices are accessible and inclusive       Customer         Improve data sources development of an organisational culture focused on best practice community engagement       Improve data sources and analytics via Waverley customer/ audience evaluation processes       Establish communication dashboards to capture audience reach and impact to support evidence-based decision making       Customer	OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	
Organise customer service       Customer         Experience and       Communications         Image: Service our engagement practices are accessible and inclusive       Utilise new telephony system capability to undetake customer       Experience and Communications         Image: Customer engagement practices are accessible and inclusive       Utilise new telephony system capability to undetake customer       Customer         Image: Customer engagement practices are accessible and inclusive       Image: Customer engagement opportunities for under-represented groups       Customer experience and Communications         Image: Customer engagement of an organisational culture focused on best practice communication processes       Improve data sources and analytics via Waverley customer/ audience evaluation processes       Establish communication dashboards to capture audience evaluation processes       Customer experience and Communications	3.1.1. Ensure those who are impacted by, or have an interest in, a decision or initiative of Council have an opportunity	Engagement Policy and	and other agencies to engage hard to reach groups on decisions	Experience and
3.1.2. Ensure our engagement practices are accessible and inclusive       Utilise new telephony system capability to undetake customer research       Customer Experience and Communications         ↓·       ↓·         ↓·	to engage -ਊ- LJI			Experience and
engagement practices are accessible and inclusive       capability to undetake customer research       Experience and Communications         ····································				
Assess accessibility of engagement opportunities for under-represented groups Customer Experience and Communications 3.1.3. Continual Improve data sources and analytics via and analytics via and analytics via organisational culture Waverley customer/ audience evaluation processes vidence-based decision making processes	engagement practices are accessible and		capability to undetake customer	Experience and
development of an organisational cultureand analytics via waverley customer/ audience evaluationdashboards to capture audience reach and impact to support evidence-based decision makingExperience and Communicationsfocused on best practice community engagementaudience evaluation processesevidence-based decision makingExperience and Communications	-ģ- LJI		engagement opportunities for	Experience and
-Ö- IJI	development of an	and analytics via Waverley customer/ audience evaluation	dashboards to capture audience reach and impact to support	Experience and
	-`Q́- 1,51			



<b>≟∖ 3.3</b>	and manages resources, assets	and contracts effectively	
OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
3.3.1. Prepare, implement and monitor a suite of Integrated Planning and Reporting documents that respond to community needs and organisational capacity	Develop and maintain a suite of integrated corporate plans that meet legislative requirements including resourcing strategies and other plans	Undertake Council's Integrated Planning and Reporting (IPR) activities that align with legislative requirements and provide community engagement opportunities	Organisational Strategy and Improvement
-ý- A & 151	Implement Long Term Financial Plan [LTFP 6 (2022- 2033)] and monitor budget on a regular basis	Undertake annual review of LTFP, quarterly budget review and monthly budget performance reports	Finance
	Implement the Workforce Plan 2022–2026	Continue to implement priority actions in the Workforce Plan such as diverse workforce, tenure, wellbeing and age profile	Human Resources Safety and Wellbeing
3.3.2. Deliver long-term financial, environmental and economic programs that improve financial and environment sustainability	Embed financial and environment sustainability across the organisation	Build organisational financial capability through financial frameworks, structured financial reviews, trainings, and cost benefit analyses	Finance
-ğ- & 131		Embed Sustainability into Council's policies, processes and values	Environmental Sustainability
	Implement the Contract Management Policy and Guidelines to optimise value for money and deliver quality services to the community	Implement NSW Audit Office recommendations to improve procurement practices, including roll-out of the contract management framework and policy	Finance
	Embed sustainable procurement into our activities consistent with Council's sustainability commitments	Embed the circular economy principles in our sourcing activities consistent with Council's sustainability commitments	Finance
3.3.3. Deliver and review services to increase value for money	Develop and implement a Service Review Framework to deliver efficient, effective and customer focused services	Undertake priority service reviews in line with the approved service review program	Organisational Strategy and Improvement



#### 3.4 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
3.4.3. Promote a safe and healthy workplace that rewards a culture of high performance	Develop and implement a Total Rewards Framework	Source and implement Performance Management system	Human Resources, Safety and Wellbeing
-ğ- 1,51		Continue to build on the Leadership Development Program for senior leaders and introduce Future Leaders program for front line leaders	Human Resources, Safety and Wellbeing
		Review and revise health & safety wellbeing programs and activities to ensure fit for purpose	Human Resources, Safety and Wellbeing
3.4.4. Continue to build capacity and capability of our people and Council to deliver services to our Community -☆- द्वा	Implement the Capability Framework	Review and revise position descriptions and integrate Capability Framework	Human Resources, Safety and Wellbeing
3.4.5. Provide fit for purpose technology and tools to enable service delivery that	Deliver the ICT Modernisation Program	Implement priority systems identified under the ICT Modernisation Program	Information Technology
is community and customer centric - ਊ- KJI		Review Council's information security and undertake gap analysis in line with Mandatory25	Information Technology
		Deliver business and spatial intelligence projects for better planning and decision making	Information Technology





## Performance measures

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Customer complaints management	80% complaints closed within SLA (2022)	86% complaints closed within SLA	Customer Experience and Communications
Number of community engagement channels to reach diverse segments of community	5 (2022)	7	Customer Experience and Communications
Contact Centre- Average call handling time	3 mins 49 sec (2022 Annual average result)	<3 min 30 sec (80%)	Customer Experience and Communications
Front Counter- Average wait time	5 min 15 sec (2022 Annual average result)	<5 mins (80%)	Customer Experience and Communications
Front Counter- Average service time	7 mins 43 sec (2022 Annual average result)	<7 mins 30 sec (80%)	Customer Experience and Communications
Contact Centre- First Call Resolution	Transfer rate (<15%)	Transfer rate (<10%)	Customer Experience and Communications
Library membership	27% of population (June 2022)	35% of population	Community, Library and Recreation Venues
Library visitation	177,551 visits (2022)	250,000 visits	Community, Library and Recreation Venues
Library circulation	245,075 loans (2022)	300,000 loans	Community, Library and Recreation Venues
Precinct satisfaction against 2021 baseline	73% (2021)	+/-5% variance against baseline (based on sample variation)	Executive Services
Number of service reviews undertaken	0 (2022)	2	Organisational Strategy and improvement
Enterprise risks outside of risk appetite against 2022-23 baseline	57 out of 142 risks (2022-23)	Below baseline	Internal Audit and Risk
Number of front line leaders participating in Future Leaders Program	20 Front Line leaders(2022)	23	Human Resources, Safety and Well-Being
Number of staff safety and well- being initiatives	15 (2022)	Maintain or Increase	Human Resources, Safety and Well-Being
No of approved FTE positions	717.17 (2023)	Maintain	Human Resources, Safety and Well-Being
Vacancy Rate (FTE)	14.90% (2023)	Reduce	Human Resources, Safety and Well-Being
Compliance with NSW Audit Office procurement recommendations	65% (2021)	90%	Finance

#### Performance measures continued...

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Maintenance or improvement in financial benchmarks			Finance
Operating Performance Ratio	-2.58% (2022)	0%	
Own Source Operating Revenue Ratio	78.25 (2022)	>60%	
Unrestricted current ratio	5.42x (2022)	1.50x	
Debt Service Ratio	20.30x (2022)	2.00x	
Rates and Annual Charges Outstanding Ratio	4.75% (2022)	4.24	
Cash Expense Cover Ratio	8.89 months (2022)	> 3 months	
Percentage return on financial investment	- 0.55% (2022)	> AusBond Bank Bill Index	Finance
Number of Code of Conduct complaints received about Councillors	2 (2022)	2	Governance
Complaints upheld regarding fraud or corruption by Council staff	0 (2022)	0	Governance
Number of public interest disclosures received	1 (2022)	0	Governance
Number of formal GIPA applications received versus number of times access to information granted (in full or in part)	91% in full/in part (2022)	90%	Governance
Number of informal GIPA applications received versus number of times access to information granted (in full or in part)	98% in full/in part (2022)	90%	Governance
Commercial Centre Occupancy Audit	Combined Occupancy rate of 91.7%	Maintain or improve on baseline	Urban Planning
No of business events or attendance	2 events, more than 250 in attendance(2022)	Maintain a minimum of 2 events and more than 250 local businesses	Urban Planning
Click rate of opened business communications	More than 10 communications with average of 40.5% openings (2022)	Maintain an average of 38% opening across all communications	Urban Planning
Spending in LGA	12 month spend \$194 to 246 million (2022)	12 month spend to maintain above \$200million	Urban Planning
Number of registered businesses	39,408 businesses (2023)	Support for more than 35,000+ businesses	Urban Planning
Occupancy rate at retail spaces	Occupancy across the LGA was an average of 93.15% (2023)	Maintain an average occupancy across LGA commercial centres above 90%	Urban Planning

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### **Community Grants Program**

Waverley Council provides a Community Grants Program to ensure the delivery of a range of services to the local community

Funding will be provided to enable the delivery of services that meet outcomes described in Waverley Council's plans and support identified needs groups in Waverley such as:

- Children, women and families
- Young people and their families
- Tenants and people who are homeless
- People with disability and older people
- Neighbourhood Centres and outreach services.

Funding also supports community based cultural organisations delivering participatory cultural activities.



### Service Review Program

At Waverley, we have our customers at the heart of everything we do and believe that service reviews are a vital process to ensure the services we offer our community meet current and future community needs.

Council commissioned a Community Satisfaction Survey in 2021 to understand what matters most to our community. Value for money for the services and facilities offered by Council was identified as a key driver of community satisfaction in the LGA.

To ensure Council is being effective in the services we are offering our community, Council is developing a Service Review Framework and Program as part of our Business Excellence Framework and continuous improvement initiatives. Service Reviews will build our organisational capacity and capability to improve the services we offer our community.

In 2023-24 we will undertake two priority service reviews. Details of these service reviews will be included in the Annual Report 2023–24.

### **Staff Training Plan**

In compliance with the Local Government (State) Award, Council is preparing a Staff Training plan. The Plan will be incorporated into the Operational Plan following consultation with the Consultative Committee in May 2023.

# Budget estimates Budget Forecast for the Financial Year 2023–24

PROPOSED BUDGET	2023-24
Operating income	
Rates & Annual Charges	70,232,013
Investment Income	1,897,867
User Charges	48,562,163
Other Revenues	22,473,888
Grants Subsidies & Contributions	5,704,989
Total Operating Income	148,870,920
Operating Expenditure	
Employee Costs	(76,605,687)
Materials & Contracts	(29,151,814)
Borrowing Costs	(40,152)
Other Operating Expenses	(23,573,267)
Depreciation & Amortisation	(19,500,000)
Total Operating Expenditure	(148,870,920)
Operating Result Before Capital Income - Surplus/(Deficit)	(0)
Capital Income	
Grants Subsidies & Contributions	12,396,936
Sale of Assets	881,427
Total Capital Income	13,278,363
Operating Result - Surplus/(Deficit)	13,278,363
CASH AVAILABLE TO FUND CAPITAL	
Capital Expenditure	
Other Capital Purchases	(3,151,252)
Capital Works Program	(37,640,000)
Total Capital Expenditure	(40,791,252)
Cash Flow to Fund - In/(Out)	(27,512,889)
FINANCED BY:	
Borrowings	
External Loan	-
Less: Loan Repayments on External Loan	(472,460)
Net Borrowing	(472,460)
Reserve Movements	
Transfers to Reserves	(14,939,698)
Transfer from Reserves	23,425,047
Net Reserve Movements	8,485,349
Depreciation & Amortisation Expenses (Contra)	19,500,000

WAVERLEY OPERATIONAL PLAN 2023-2024 69

## **Detailed Budget**

SERVICES DELIVERY BUDGET	2023-24
Grand Total	32,250
Asset Management Services	(18,053,403)
Income	23,921,786
User Charges	7,341,662
Other Revenues	6,420,166
Grants Subsidies & Contributions- Operational	1,576,086
Grants Subsidies & Contributions- Capital	7,702,445
Net gains from the disposal of assets	881,427
Expense	(22,613,548)
Rates and Annual Charges	(395,452)
Employee Costs	(8,498,114)
Materials and Contracts	(5,312,443)
Operating Expenses	(2,731,603)
440 Internal Charges	(2,765,984)
500 Capital Purchases	(2,909,952)
Reserve	18,278,359
Transfers to Reserves	(2,522,865)
Transfer from Reserves	20,801,224
Balance Sheet	(37,640,000)
Property Plant and Equipment	(37,640,000)
Beach Services, Maintenance & Safety	(6,935,567)
Income	610,425
User Charges	353,775
Other Revenues	256,650
Expense	(7,291,759)
Rates & Annual Charges	(12,000)
Employee Costs	(4,937,801)
Materials & Contracts	(393,006)
Operating Expenses	(329,486)
Internal Charges	(1,619,466)
Reserve	(254,233)
Transfers to Reserves	(254,233)

Detailed Budget Summary continued...

Cemetery Services	(0
Income	2,142,000
User Charges	2,142,000
Expense	(1,511,996
Employee Costs	(794,773
Materials and Contracts	(255,300
Operating Expenses	(106,985
Internal Charges	(354,938
Reserve	(630,004
Transfers to Reserves	(610,267
Transfer from Reserves	(19,737
Child Care	(1,611,039
Income	9,422,867
User Charges	9,092,535
Other Revenues	105,734
Grants Subsidies & Contributions- Operational	224,598
Expense	(11,023,704
Rates and Annual Charges	(67,485
Employee Costs	(7,111,237
Materials and Contracts	(879,000
Operating Expenses	(851,004
Internal Charges	(2,114,978
Reserve	(10,202
620 Transfers to Reserves	(10,202
Community Services	(2,000,423
Income	683,961
User Charges	110,000
Other Revenues	50,085
Grants Subsidies & Contributions- Operational	523,872
Expense	(2,635,742
Rates & Annual Charges	(57,116
Employee Costs	(1,339,200
Materials & Contracts	(470,695
Operating Expenses	(444,632
Internal Charges	(324,098
Reserve	(48,642

WAVERLEY OPERATIONAL PLAN 2023-2024 71

Detailed Budget Summary continued...

SERVICES DELIVERY BUDGET	2023-24
Corporate Support Services	49,047,997
Income	56,377,591
Rates & Annual Charges	51,384,558
Investment Income	1,579,597
User Charges	1,296,247
Other Revenues	293,170
Grants Subsidies & Contributions- Operational	1,824,019
Expense	(7,964,391
Rates & Annual Charges	(338,953
Employee Costs	(9,522,757
Materials & Contracts	(10,530,913
Operating Expenses	(1,808,058
Borrowing Expenses	(40,152
Internal Charges	14,276,443
Reserve	634,797
Loans Capital	(472,460
Transfers to Reserves	(1,365,122
Transfer from Reserves	2,472,375
Cultural Services	(5,306,955
Income	422,000
User Charges	416,000
Other Revenues	6,000
Expense	(5,728,955
Employee Costs	(2,930,380
Materials and Contracts	(1,627,860
Operating Expenses	(180,050
Internal Charges	(990,665
Customer Services and Communications	1,190,542
Income	1,809,250
User Charges	1,809,250
Expense	(618,708
Employee Costs	(1,642,453
Materials and Contracts	(164,000
Operating Expenses	(4,300
Internal Charges	1,192,045

WAVERLEY OPERATIONAL PLAN 2023-2024 72

SERVICES DELIVERY BUDGET	2023-24
Development, Building and Health Services	(5,774,908)
Income	13,222,861
Investment Income	118,270
User Charges	6,749,100
Other Revenues	1,661,000
Grants Subsidies & Contributions- Capital	4,694,491
Expense	(14,144,770)
Employee Costs	(7,793,907)
Materials & Contracts	(1,497,400)
Operating Expenses	(2,566,257)
Internal Charges	(2,287,206)
Reserve	(4,852,999)
Transfers to Reserves	(4,852,999)
Emergency Management Services	(307,793)
Expense	(307,793)
Rates & Annual Charges	(28,383)
Materials & Contracts	(26,750)
Operating Expenses	(241,458)
Internal Charges	(11,202)
Environmental Services	(2,711,218)
Income	783,000
User Charges	66,000
Grants Subsidies & Contributions- Operational	717,000
Expense	(3,501,698)
Employee Costs	(2,006,911)
Materials & Contracts	(1,135,992)
Operating Expenses	(305,767)
Internal Charges	(53,029)
Reserve	7,480
Transfers to Reserves	(12,520)
Transfer from Reserves	20,000

SERVICES DELIVERY BUDGET	2023-24	
Governance, Integrated Planning and Community Engagement	(2,862,840)	
Income	13,400	
User Charges	13,400	
Expense	(2,690,114	
Employee Costs	(4,713,144	
Materials & Contracts	(863,350)	
Operating Expenses	(1,780,883)	
Internal Charges	4,667,263	
Reserve	(186,126)	
Transfers to Reserves	(186,126)	
Library Services	(5,725,977)	
Income	242,491	
User Charges	23,500	
Other Revenues	28,400	
Grants Subsidies & Contributions- Operational	190,591	
Expense	(5,896,854	
Employee Costs	(3,302,539)	
Materials & Contracts	(502,000)	
Operating Expenses	(187,631	
Internal Charges	(1,663,384	
Capital Purchases	(241,300)	
Reserve	(71,614	
Transfers to Reserves	(71,614)	
Parking Services	13,456,951	
Income	26,866,342	
User Charges	14,297,500	
Other Revenues	12,208,605	
Grants Subsidies & Contributions- Operational	360,237	
Expense	(12,239,545)	
Rates & Annual Charges	(9,692)	
Employee Costs	(4,593,682)	
Materials & Contracts	(3,175,609)	
Operating Expenses	(2,360,645	
Internal Charges	(2,099,917	
Reserve	(1,169,846)	
Transfers to Reserves	(1,169,846	

WAVERLEY OPERATIONAL PLAN 2023-2024 74

SERVICES DELIVERY BUDGET	2023-24
Parks Services & Maintenance	(4,595,054)
Income	1,058,987
121 User Charges	1,012,450
131 Other Revenues	39,701
140 Grants Subsidies & Contributions- Operational	6,836
Expense	(5,499,913)
400 Employee Costs	(3,403,643)
410 Materials & Contracts	(589,650)
420 Operating Expenses	(318,597)
440 Internal Charges	(1,188,023)
Reserve	(154,128)
620 Transfers to Reserves	(154,128)
Place Management	(275,802)
Income	243,000
User Charges	130,000
Other Revenues	44,000
Grants Subsidies & Contributions- Operational	69,000
Expense	(518,802)
Employee Costs	(43,500)
Materials & Contracts	(431,150)
Operating Expenses	(31,100)
Internal Charges	(13,052)
Recreation Services	29,613
Income	21,324
User Charges	21,324
Expense	13,898
Employee Costs	(243,554)
Materials & Contracts	(58,800)
Operating Expenses	(28,318)
Internal Charges	344,570
Reserve	(5,609)
Transfers to Reserves	(5,609)

SERVICES DELIVERY BUDGET	2023-24
Regulatory Services	(1,971,941)
Income	358,700
User Charges	167,420
Other Revenues	191,280
Expense	(2,376,448)
Employee Costs	(1,867,789)
Materials & Contracts	(133,100)
Operating Expenses	(63,608)
Internal Charges	(311,951)
Reserve	45,807
Transfers to Reserves	(35,492)
Transfer from Reserves	81,299
Social & Affordable Housing	36,193
Income	1,050,593
Other Revenues	1,050,593
Expense	(801,175)
Rates & Annual Charges	(64,975)
Employee Costs	(123,948)
Materials & Contracts	(322,496)
Operating Expenses	(202,356)
Internal Charges	(87,400)
Reserve	(213,225)
Transfers to Reserves	(213,225)
Traffic & Transport Services	(5,308)
Income	133,000
Grants Subsidies & Contributions- Operational	133,000
Expense	(138,308)
Materials & Contracts	(133,000)
Internal Charges	(5,308)

SERVICES DELIVERY BUDGET	2023-24
Urban Open Space Maintenance & Accessibility	(6,966,168)
Income	47,500
User Charges	20,000
Other Revenues	27,500
Expense	(6,604,416)
Employee Costs	(4,794,621)
Materials & Contracts	(375,800)
Operating Expenses	(760,119)
Internal Charges	(673,877)
Reserve	(409,252)
Transfers to Reserves	(409,252)
Waste Services	1,343,101
Income	23,841,173
Rates & Annual Charges	19,970,424
Investment Income	200,000
User Charges	3,500,000
Other Revenues	91,000
Grants Subsidies & Contributions- Operational	79,749
Expense	(19,550,398)
Rates & Annual Charges	(148,912)
Employee Costs	(6,941,733)
Materials & Contracts	(273,500)
Operating Expenses	(8,270,410)
Internal Charges	(3,915,843)
Reserve	(2,947,674)
Transfers to Reserves	(3,017,556)
Transfer from Reserves	69,882



# Statement of Revenue Policy

Statement with respect to rate levy (Section 404 (2) Local Government Act, 1993)

### 1. Ordinary rates

#### 1.1. Objective

The levying of rates and charges by Council will be in a manner that is transparent, fair and equitable to all ratepayers so as to provide a sustainable source of revenue that endows all members of the community with high quality services, infrastructure and facilities.

#### 1.2. Rate pegging

The NSW Government introduced rate pegging in 1977, making several amendments to the methodology resulting in the system in use since 1987. Rate pegging limits the amount that Council can increase its rate revenue from one year to the next by a specified percentage.

In 2010, the State Government board, the Independent Pricing and Regulatory Tribunal of New South Wales (IPART) was delegated responsibility for determining the allowable annual increase in general rates income. IPART is the independent regulator that determines the maximum prices that can be charged for not only local government rates but also certain retail energy, water, and transport services in New South Wales.

The components of the rate peg for 2023–24 are:

- The change in the Local Government Cost Index (LGCI) to June 2022 of 3.5%
- A productivity factor set to 0.0% because the Australia Bureau of Statistics indices we use for the LGCI incorporate improvements in labour and capital productivity.
- An adjustment of 0.2% for the increase in superannuation guarantee payments from 9.5% in 2020-21 to 10.0% in 2021–22

For the Waverley LGA, IPART has set the 2023–24 rate peg at 3.7%.

#### STATEMENT OF REVENUE POLICY

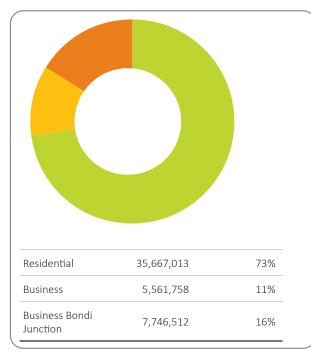
#### 1.3. General principles

Rates are an important source of Council's operating revenue, contributing approximately 34% of the total operating income in 2022–23. Rates are used to provide essential infrastructure and services such as roads, footpaths, parks, sporting fields, playgrounds, stormwater drainage, swimming pools, community centres, cycle ways, public amenities and Waverley Library.

The distribution of the rate levy will be made in accordance with the principles of the financial capacity of the ratepayer and to ensure equitable level of services are provided to all ratepayers and residents.

However, the total rate revenue between the categories is at the discretion of Council.

The following graph details the proportion each category and sub category contributes to the total rates revenue received for the financial year 2022–23.



#### **Rating income structure**

#### 1.3.1. Ordinary rates

As per Section 497 of the *Local Government Act 1993* Council has determined that its rates will be calculated on the basis of an ad valorem rate. Higher differential rating will apply to land used for business purposes reflecting the increased service levels required for this type of land use. The land determined to be subject to a residential category will be subject to a minimum rate in accordance with Section 548 (3) of the Act in accordance with the equity principle that a fair contribution is received from all ratepayers for the services and infrastructure supplied by Council. A centre of activity sub category will apply to business land within the Bondi Junction defined area. The determination has been made that the increased structural costs required in maintaining and improving a central business district requires a higher contribution from those community members.

Rate sub categories will not be applied to land deemed to be categorised residential.

#### 1.4. Land valuation

The rates for 2023–24 are calculated in accordance with the land value determined by the Valuer General's Office with a base date of 1 July 2022.

Supplementary valuations supplied after 1 July will only be used to calculate rate levies where a plan of subdivision or strata plan has been registered after this date in accordance with the amended land value supplied by the Valuer General of NSW.

The ordinary rates and charges will only be calculated on a pro-rata basis where the rateability status changes in accordance with section 555 of the *Local Government Act, 1993.* 

#### 1.5. Mixed development apportionment factor

Those properties that are subject to a Mixed Development Apportionment Factor (MDAF) as supplied by the Valuer General's Office are rated Residential and Business on the basis of the apportionment percentage. The onus of application and proof is with the ratepayer.

#### 1.6. Aggregation of land

Aggregation of ordinary rate levy in accordance with Section 548A will apply only in the following circumstances.

For all lots categorised as Residential or Business for rating purposes, separately titled car spaces and separately titled utility lots that are in the same ownership as the residential or business lot and are within the same building or strata plan.

All aggregations will only apply from the commencement of the quarter following the lodgement of the application with Council.

# 2. Rating structure

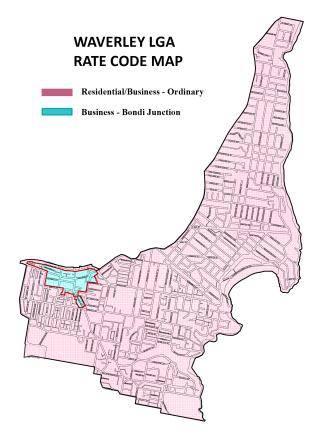
2023-24 RATING	G STRUCTURE @ 3.79	% - IPART rate peg			
Residential	Ordinary	29,850	0.076000	711.35	37,065,442
Business	Ordinary	963	0.385566		5,777,550
Business	Bondi Junction	881	0.784942		8,008,679

#### 2.1. Policy – residential category

1. The Residential category will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the residential criteria of Section 516 of the *Local Government Act 1993*.

#### 2.2. Policy – business category

- 1. The Business category, sub category Ordinary will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the business criteria of Section 518 of the *Local Government Act 1993* with the exception of rateable assessments deemed to be within the sub category, Bondi Junction.
- 2. The Business category, sub category Bondi Junction will apply to rateable assessments that satisfy the business criteria of Sections 518 and 529 (2) (d) of the *Local Government Act 1993* that satisfy the criteria of being within the centre of activity of Bondi Junction.



#### STATEMENT OF REVENUE POLICY

## 3. Interest charges

In accordance with Section 566(3) of the *Local Government Act 1993,* the Minister for Local Government determines the maximum rate of interest payable on overdue rates and charges for the 2023–24 financial year. Council will apply the maximum rate of interest in 2023–24 on all unpaid rates and annual charges.

Legal recovery action may be commenced in accordance with Council's Rates, Charges and Hardship Assistance policy for unpaid rates.

## 4. Section 611 charges – gas mains

Under Section 611 a local government authority may make an annual charge on the person for the time being in possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place.

For the purpose of gas supplies, a charge is equal to 0.75% of average sales for five years plus a main apportionment calculated according to the percentage of mains within the Waverley Local Government area.

This is assessed in accordance with the judgement by Justice Pike (AGL v. Glebe Municipal Council) and the charge to be calculated using the independent audited figures prepared for the Local Government Association of New South Wales (LGANSW) and the apportionment determined by the LGANSW.

#### Domestic Waste Management Charge – 2023–24

The annual Domestic Waste Management Charge is a fee to manage and collect residential waste. This is authorised under Section 496 of the *Local Government Act 1993*. This charge is mandatory and will apply uniformly to each separate residential occupancy of rateable land for which the service is available. For all other residential premises with self-contained units (non-shared bathroom and/ or kitchen), one charge will apply per unit.

The domestic waste management charge for 2023–24 is \$616. This is an increase of \$21.60 (3.63%) from 2022–23.

The charges will be billed on the annual rates and charges notice in accordance with Section 562 (3) of the *Local Government Act, 1993*.

The Domestic Waste Management Charge covers the cost for collection, processing and disposal of all domestic waste and recycling, bulky household waste, problem waste, non booked collection removal, provision of waste avoidance, reuse and recycling initiatives and education programs that support a circular economy and reduce waste to landfill.

The Domestic Waste Charge also includes costs incurred from the NSW Government Waste Levy. Under conditions of the NSW Waste Levy, Council is required to pay a contribution for each tonne of waste received at the facility. The Waste Levy is administered by the NSW State Government with the objective to reduce the amount of waste being landfilled and promote recycling and resource recovery.

#### Additional domestic waste management charge

The Additional Domestic Waste Management Charge is a fee for any additional waste bin/s and associated servicing of those bins at a rateable property currently paying a Domestic Waste Management Charge. The Additional Domestic Waste Management Charge for 2032–24 is \$616.

#### **Bin allocation**

For Single Unit Dwellings (individual house), the bin allocation includes one bin of 140L for each of the following: general waste, container recycling, paper recycling and garden organics (optional). Residential apartment buildings containing three or more dwellings (whether attached or detached) on one lot of land, including boarding houses and service apartments, receive bin allocation based on their waste generation rate according to the residential waste calculator available of the Waverley website. Allocations for these property types do not directly relate to the number Domestic Waste Charges of a rateable property. The standard bin size for residential apartment buildings is 240L for each of the following: general waste, container recycling, paper recycling and garden organics (optional). Bulk 660L and 1100L bin sizes may be considered for Council approval for larger buildings.

#### STATEMENT OF REVENUE POLICY

# Upsized domestic waste management charge

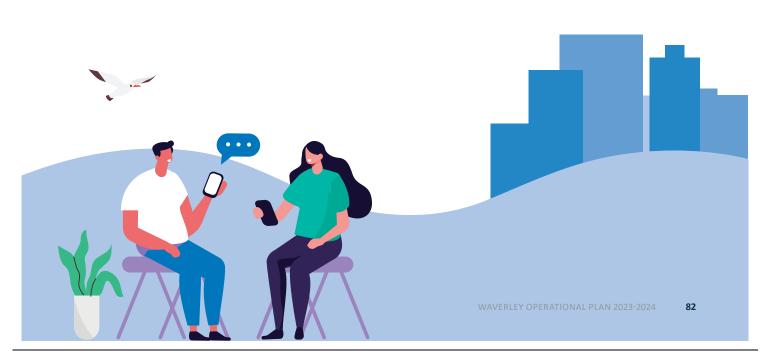
For Single Unit Dwellings (individual house) residents have the option to upsize their 140L general waste bin to a 240L general waste bin. The upsized Domestic Waste Management Charge for 2023–24 is \$778.

# Disputed domestic waste management charge

The annual rate notice that is issued by Council each year in July includes details of the Domestic Waste Management Charge attributed to each property, including any Additional Domestic Waste Charges.

Where the ratepayer believes they are being incorrectly charged and advises Council prior to the due date for payment of the first instalment, Council will verify the charge for the property and contact the ratepayer with the outcome. If the ratepayer was incorrectly charged, the charge will be amended on the next rates notice.

**Please note**: Recycling and waste bins are specifically allocated to each property and are not transferable between properties at any time.





# Stormwater management service charge

The Stormwater levy is intended as a mechanism for Councils to raise income to invest in improving the stormwater systems in urban areas. It is in addition to what is raised through general rates and other charges. Council undertakes ongoing planning for, and assessment, construction and maintenance of stormwater assets, as well as stormwater education, to:

- Reduce the impact of localised flooding
- Reduce pollution reaching our waterways
- Use stormwater as a resource e.g. through collection, treatment and irrigation of playing fields
- Reduce erosion of waterways
- Upgrade the drainage system as pipes fail or become undersized for the amount of water they need to carry
- Ensure that residents and businesses are doing their bit to help manage stormwater.

Since 2006, Council has been able to levy a stormwater management charge (the levy) under the Local Government Amendment (Stormwater) Act 2005 No 70. However, Council levied this charge for the first time from 2019–20. The levy is capped in the legislation at \$25 per property for residential properties and \$12.50 for lots in a strata scheme. Commercial properties will be charged at \$25 per 350m<sup>2</sup> of impervious surface area per property. A minimum charge of \$5 will be applied to strata commercial property when the levy calculation is less than \$5. The revenue raised from the stormwater levy will allow Council to cover costs to implement projects in relation to capacity and water quality as well as works arise from the Catchment Flood Study. The expected annual revenue from the Stormwater Management Service Charge for 2023-24 is \$532,937.

# **Capital works**

PROJECT	2023-24 BUDGET
Building Infrastructure	
SAMP Building Renewal Program	2,000,000
SAMP Building Replacement Program	3,700,000
Council Accommodation and Services	5,000,000
Total	10,700,000
Living Infrastructure	
SAMP Living Infrastructure- Landscaping	500,000
SAMP Tree Planting Program	200,000
SAMP Living Infrastructure Turf Replacement Program	300,000
Greening Steep Slopes	50,000
Remnant vegetation buffer	32,000
Total	1,082,000
Public Domain Infrastructure	
SAMP Street Furniture incl. bus shelters, seats, bins, etc.	307,500
SAMP Structures incl. walls, boardwalks, fences, etc	7,000,000
SAMP Lighting and Electrical Infrastructure	195,000
SAMP Water Equipment Renewal	50,000
SAMP Park Electrical and Lighting	500,000
Cemetery Renewal and Enhancements	850,000
Waverley Signage Strategy	100,000
Rockfall/cliff Remediation	150,000
NSW Severe Weather Floods 2022	200,000
Total	9,352,500
Recreational and Public Spaces Infrastructure	
SAMP Park and Playground- Planning & Design	225,500
SAMP Park and Playground- Renewal and Upgrades	2,100,000
Public Art Commissions/ Renewal	100,000
Bondi Park Plan of Management	200,000
Bronte, Tamarama, Williams and Waverley Park Plan of Management	100,000
Total	2,725,500

#### CAPITAL WORKS

PROJECT	2023-24 BUDGET
Road Infrastructure	
SAMP Roads	2,000,000
SAMP Stormwater Drainage	300,000
SAMP Footpath	1,500,000
SAMP Kerb and Gutter	900,000
SAMP Traffic Control Devices	100,000
SAMP Street Signage	100,000
SAMP Mall Renewal Program	850,000
Campbell Parade Streetscape Upgrade	200,000
Our Liveable Centres- Streetscape Upgrades	6,800,000
Safety by Design in Public Places	500,000
Total	13,250,000
Sustainability Infrastructure	
SAMP Renewal of Solar Energy Infrastructure	5,000
Water Saving and Quality Improvement Program	175,000
Facilities Sustainable Energy Upgrades	40,000
Installation of EV Charging Stations	310,000
Total	530,000
CAPITAL WORKS GRAND TOTAL	37,640,000

CAPITAL WORKS

# **Capital Works Program Funding Sources**

PROJECT	2023-24 BUDGET
Grants/Contributions	8,478,531
Planning Agreement Funds	3,923,539
S7.12 Contribution Funds	3,160,100
Affordable Housing Contribution Reserve	460,375
Stormwater Management Reserve	300,000
Investment Strategy Reserve	4,431,254
Sales of surplus land Reserve	100,000
Car Parking Reserve	271,400
Affordable Housing Reserve	1,117,763
Social Housing Reserve	200,762
SAMP Parks Reserve	65,000
SAMP Cemetery Reserve	850,000
Cemetery Reserve	97,300
Carry Over Reserve	2,747,606
Centralised Reserve	72,824
Neighbourhood Amenity Reserve	431,255
Council General Revenue	10,932,291
Total	37,640,000



# **Get in Touch**

9083 8000 info@waverley.nsw.gov.au www.waverley.nsw.gov.au

Customer Service Centre: 55 Spring St, Bondi Junction, NSW 2022

REPORT CM/7.2/23.04		
Subject:	Draft Pricing Policy, Fees and Charges 2023-24, Budget and Long Term Financial Plan 6.1 - Exhibition	WAVERLEY
TRIM No:	SF22/3751	COUNCIL
Manager:	Teena Su, Executive Manager, Finance Yvette Yao, Acting Executive Manager, Finance	
Director:	Meredith Graham, Acting Director, Corporate Services	

#### **RECOMMENDATION:**

#### That Council:

- 1. Publicly exhibits for 28 days the draft Pricing Policy, Fees and Charges 2023–24, draft Budget and draft Long Term Financial Plan 6.1 attached to the report.
- 2. Notes that the Long Term Financial Plan (LTFP) 6.1:
  - (a) Will be reviewed annually in line with the Operational Plan and Annual Budget development.
  - (b) Sets out the projects and initiatives that Council intends to invest in and the associated resource requirements for the next 11 years. It considers and utilises a range of options for achieving balanced budgets over the life of LTFP 6.1 likely including realising efficiencies and cost reductions within Council operations, applying reserve funds earlier than forecast in LTFP 6.1, reducing or rescheduling the capital expenditure program and increasing revenue to fund specific programs and initiatives.
- 3. Authorises the General Manager to make any necessary editorial and content changes to the draft Pricing Policy, Fees and Charges 2023–24, Budget and LTFP for public exhibition to give effect to Council's resolution.
- 4. Officers prepare a report to Council following the exhibition period.

#### 1. Executive Summary

Supply chain disruptions, a tight labour market driving wage growth and high inflation are expected to continue to impact Council's operational services and Capital Works Program next year. To ensure we can meet the community's needs and remain financially viable, several strategies are being considered in the draft 2023-24 budget. These include finding more efficient and sustainable ways to deliver services and maximise revenue within the legislative and Council's policy constraints.

Council is projected to spend a total of \$171.76m, of which \$130.49m is delivering operations and \$40.79m in capital expenditure. Capital expenditure contains \$37.64m for the Capital Works Program and \$3.15m for plant replacements and Library resource purchases. This represents an increase of \$8.80m (7.2%) in operating expenditure and a decrease of \$12.39m (-23.3%) in capital expenditure when compared to the 2022-23 current approved budget.

Total income is expected to be \$163.27m, comprising operating income (\$149.99m) and capital income (\$13.28m). It is an increase of \$5.06m (3.5%) in operating income and a reduction of \$4.36m (-24.7%) in capital income when compared to the 2022-23 current approved budget. We are utilising \$8.49m of reserves fund for the 2023-24 proposed operation and capital programs in line with our Reserves Strategy

The draft 2023-24 Budget projects a positive 0% operating performance ratio and a balanced budget. This is in line with Council's focus of adhering to its Community Strategic Plan, Delivery Program, Operational Plan and to continue to meet Office of Local Government (OLG) financial benchmark measures and deliver a balanced budget.

In order to ensure Council's long-term financial health, the Long Term Financial Plan (LTFP 6.1) has been reviewed carefully. A strong program of works reflecting Council priorities has been maintained in early years of the Plan. As well as delivering on community expectations and Council priorities, this program enables the Council to deliver well defined strategic priorities (including the ICT Modernisation Program and assets renewal) and meet community needs in the short- to medium-term.

Council has enough reserve funds available to implement its program and to achieve balanced budgets in each year throughout the LTFP 6.1 planning period. After applying the reserve funds, it forecasts a balanced budget for every year for the next 11 years. Staff forecast Council having \$98m in cash holding in 2033-34, including a reserve balance of \$87m.

LTFP 6.1 enables all asset backlogs identified in the adopted SAMP 6 (Strategic Asset Management Plan) to be addressed and all asset class conditions to be brought up to the community satisfactory standard, while also ensuring Council will maintain a backlog ratio below the benchmark of two percent (2%) as set out by OLG over the life of the LTFP.

In the view of staff, this approach recommended to both the 2023-24 budget and capital work program and the LTFP represents prudent financial management and good use of Council's balance sheet and reserves to deal with the difficult circumstances. Service delivery, organisational capability and financial stability are maintained.

#### 2. Introduction/Background

Each year the Council is required under the Integrated Planning and Reporting (IP&R) framework to prepare an annual budget, update its Long Term Financial Plan, and sets out the fees and charges (Pricing Policy, Fees and Charges) the Council is proposing to levy over the coming financial year.

#### 3. Relevant Council Resolutions

Nil.

#### 4. Discussion

#### Draft Pricing Policy, Fees and Charges 2023-24 (Attachment 1)

#### Rates and annual charges

- In line with IPART's rate pegging determination for 2023-24 financial year, Council rates increase by 3.7%.
- The Domestic Waste Service Annual Charge increases by \$21.6 (3.63%) to \$616 per service, consistent with rate peg increase.
- The Stormwater Management Service Annual Charge remains unchanged as per legislation.

#### Fee sets by legislation or subsidiary legislation

Legislative Fees to be increased as per the legislative fee structure from 1 July 2023.

#### Non-legislative fees

In light of the high inflation trend and the anticipated Employee Award increase, staff have also taken the service provision cost into consideration when setting the fees. The proposed fees increase range from -4.55% to 190.06% from 1 July 2023.

#### Draft Budget 2023-24 (Attachment 2)

Meeting community and council's demands with constrained resources is the major financial sustainability challenge currently facing Council now and in the coming years.

Council will continue applying strong financial discipline and strategies so as to ensure Council continues to remain financially sustainable in the long term. These strategies include:

- Examining costs of operations to find more efficient and sustainable ways to deliver services.
- Delivering operating surpluses through prudent budgeting so as to fund infrastructure capital works, in accordance with Strategic Asset Management Plan (SAMP6).
- Looking for ways to maximise revenue within Council policy constraints.

The draft 2023-24 Budget has incorporated all components of Council's services and activities including:

- Operational services.
- Environmental Action Plan.
- Plant replacement program.
- Capital works program including the facility building renewal/upgrade program.

Council will continue its transformative change by focusing on modernisation and tech-enabled operational improvements; i.e. implementing the ICT modernisation strategic program and simultaneously delivering excellent services to the community.

It is proposed that Council will spend \$130.49m of operational expenses, an increase of \$8.80m (7.2%), compared to the 2022-23 current approved budget, predominately due to the ICT Modernisation Program implementation and the anticipated staff Award increase. The corresponding operating income is expected to be \$149.99m, an increase of \$5.06m (3.5%) on the 2022-23 current approved budget.

An operating surplus before depreciation expenses is projected at \$19.50m to be available for capital spending. Operating surplus, after depreciation, is projected to be zero, and the operating performance ratio of 0% (OLG benchmark is 0% or greater).

The proposed Capital Works Program expense totalling \$37.64m is funded from operating surplus, capital income and reserves fund in line with our Reserves Strategy.

Table 1 summarises the 2023-24 Budget and compared to previous years.

#### Table 1. Budget comparison.

Council Budget Statement - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	21/22 Actuals	20/21 Actuals	\$ change on 22/23 Current Approved Budget	% change on 22/23 Current Approved Budget
Operating Revenue						
Grants Subsidies & Contributions - Operational	5,705	7,244	6,757	6,068	(1,539)	(21.2%)
Investment Income	1,898	2,323	870	1,780	(425)	(18.3%)
Other Revenues	22,474	18,643	15,912	18,026	3,831	20.5%
Rates & Annual Charges	71,355	68,641	67,421	65,978	2,714	4.0%
User Charges	48,562	48,087	43,539	38,845	475	1.0%
Total Operating Revenue	149,994	144,938	134,498	130,697	5,056	3.5%
Operating Expense						
Borrowing Expenses	(40)	(53)	(63)	(75)	13	(24.2%)
Employee Costs	(76,606)	(70,765)	(69,342)	(68,440)	(5,841)	8.3%
Materials & Contracts	(29,152)	(27,506)	(24,023)	(23,139)	(1,646)	6.0%
Operating Expenses	(23,573)	(22,211)	(21,281)	(20,922)	(1,362)	6.1%
Rates & Annual Charges	(1,123)	(1,139)	(1,102)	(1,124)	16	(1.4%)
Total Operating Expense	(130,494)	(121,673)	(115,811)	(113,699)	(8,820)	7.2%
Operating Surplus (incl. Deprecation)	(0)	1,267	(4,400)	(4,142)	(1,267)	(100.0%)
Operating Surplus (ex. Deprecation)	19,500	23,265	18,687	16,998	(3,765)	(16.2%)
Capital Income						
Grants Subsidies & Contributions - Capital	12,397	16,512	24,239	18,240	(4,115)	(24.9%)
Net gains from the disposal of assets	881	1,124	534	359	(243)	(21.6%)
Total Capital Income	13,278	17,636	24,773	18,599	(4,358)	(24.7%)
Capital Expense						
Capital Purchases	(3,151)	(6,060)	(7,074)	(1,931)	2,909	(48.0%)
Capital Works Program	(37,640)	(47,126)	(62,441)	(56,748)	9,486	(20.1%)
Total Capital Expense	(40,791)	(53,185)	(69,515)	(58,680)	12,394	(23.3%)
Net Capital Income/(Expense)	(27,513)	(35,549)	(44,742)	(40,081)	8,037	(22.6%)
Loan Repayment	(472)	(460)	(447)	(435)	(13)	2.8%
Total Net Revenue/(Expense)	(8,485)	(12,744)	(26,502)	(23,518)	4,259	(33.4%)
Reserve transfer (to)/from	8,485	12,744	26,531	23,517	(4,259)	(33.4%)
Net Budget Surplus/(Deficit)	(0)	0	29	(0)	(0)	-

#### Estimated income

Total estimated income is \$163.27m, comprising operating income of \$149.99m and capital income of \$13.28m.

Rates and Domestic Waste Annual Charges income is projected to be \$71.36m. Rates are calculated based on the 3.7% rate peg increase. IPART set the 2023-24 rate peg for each council at between 3.7% to 6.8% depending on its population factor. Waverley received the minimum rate peg at 3.7%. Because the rate peg increase is not keeping pace with the expenditure growth, the Council will explore other options to provide services to the community, invest in upkeeping the infrastructure assets, and remain financially viable.

User charges are proposed to be \$48.56m, which represents an increase of \$0.5m (1%) compared to the 2022-23 current approved budget:

- Income from car parks and on-street parking totalling \$14m, shows an increase of 3% (\$0.4m) on the 2022-23 current approved budget. This is mainly contributed from the on-street parking rate increase.
- Income from building construction market such as fees from DAs (\$0.2m down), hoarding construction permits (\$0.3m up) and overall infrastructure services (street furniture advertising and temporary truck zone permit being \$0.9m down), are expected to be \$7.9m, showing a decrease of \$0.86m (-9.7%) on the 2022-23 current approved budget as fewer construction projects are expected in 2023-24.

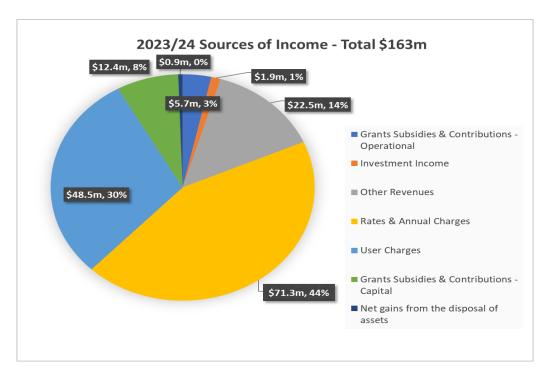
Income from parking permits is expected to be \$2.1m, showing a significant increase of \$0.3m (17.5%) on the 2022-23 current approved budget and it is mainly due to 7.5% increase per pricing policy in permits issued as well as improvement in Eastgate carpark permits.

Other revenue is proposed to be \$22.47m, which represents an increase of \$3.8m (20.5%) compared to the 2022-23 current approved budget:

- Income from property rental, from both the residential and commercial markets, is expected to be \$7.46m, showing an increase of \$1.8m (27.4%) on the 2022-23 current approved budget. It is attributed to Bondi Pavilion's commercial shops having a full year of operations.
- Income from fines is expected to increase by \$2.56m (23.3%) to \$13.5m, of which \$1.4m is from parking and \$1m is from building compliance.

Capital income from grants, contributions and fleet sales are expected to be at \$13.28m. This income will be allocated to fund the Capital Works Program and fleet replacement purchases.

Total income forecasted from operations and capital is \$163.27m in 2023-24, which is an increase of \$0.7m (0.4%) on the 2023-24 current approved budget.



The figure below illustrates the allocations of total income.

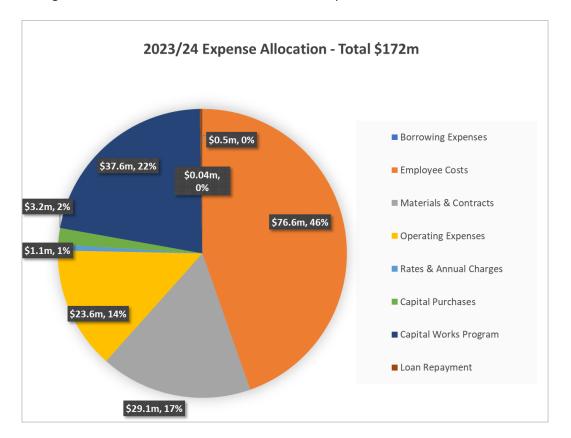
Figure 1. Sources of income.

#### Estimated expenses

Total expenses expected from operations and capital is \$171.76m in 2023-24, which represents a decrease of \$3.56m (-2.07%) on the 2022-23 current approved budget:

• Employee costs have increased by \$5.84m (8.3%) to \$76.6m in 2023-24. This is above the 4.6% annual increase (award and superannuation) because the annual budget provides for all established positions, whereas the 2022-23 current approved budget had incorporated vacancies savings from its Q1 and Q2 reviews in transition from a COVID-19 recovery budget.

- Materials and contracts have increased by \$1.65m (6%) from the current year approved budget to \$29.15m in 2023-24. Mainly due to the ICT program provision of \$5.0m for the stage 1 implementation in 2023-24
- Other operating expenses have increased by \$1.36m (6.1%) from the current year approved budget to \$23.57m in 2023-24. This is mainly due to increase in waste disposal (\$0.4m) and motor vehicle running costs (\$0.4m).
- The proposed Capital Works Program has an estimated cost of \$37.64m. These proposed programs will be funded from various funding sources such as expected project grants and contributions, general funds from operating income and reserve funds. Grant-funded projects will only proceed if the grant income can materialise, or an alternative funding source is available.
- Council's grants and donations provided to community groups and residents in 2023-24 are in line with current approved budget at \$0.65m.



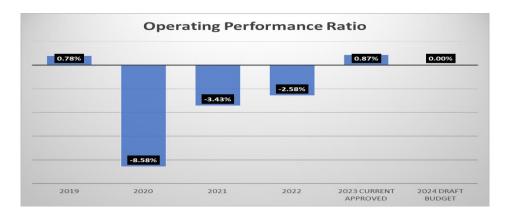
The figure below illustrates the allocations of total expenses.

Figure 2. Allocation of expenses.

#### Operation performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue. As shown in the figure below, Council's operating performance has been negatively impacted by COVID-19 since 2019-20 but expected to return to positive in the 2022-23 financial year.

For the 2023-24 financial year, Council aims to achieve a zero operating performance ratio. It has undertaken a rigorous assessment of all budget proposals to ensure dollars are well spent to deliver high quality services to meet community needs, focus on high strategic priorities, and build capacity in the long run. With this rigorous assessment on 2023-24, Council will be meeting the industry benchmark at 0% for 2023-24.



#### Figure 3. Operating performance ratio.

#### 2023-24 loans

The draft 2023-24 budget proposes the following:

- No new borrowing.
- Loan repayment (principle) of \$472K,
- An outstanding loan balance as of 30 June 2023, projected to be \$1.11m.

The total income for 2023-24 is projected to be \$163.27m, and the total expense outlays, including loan repayment, are projected to be \$171.76m. Funding of \$8.50m is proposed to be drawn from reserves to fund capital and asset renewal programs thereby providing for a balanced budget.

In conclusion, the 2023-24 budget has been developed to continue implementing the Community Strategic Plan and Delivery Program while transitioning from the COVID-19 recovery budget. The budget provides for continued services while implementing the ICT Modernisation Program and Capital Works Program. The operating surplus is forecast to be \$19.5m (pre-depreciation), representing funds available for asset renewal. The Council will continue to deliver a balanced budget by using its reserves fund to fund the capital investment where required.

#### Long Term Financial Plan (LTFP 6.1) (Attachment 3)

Each year, the Long Term Financial Plan (LTFP) is reviewed alongside the annual budget preparation. The LTFP sets out the services, projects, and initiatives we intend to invest in to make Waverley more resilient and vibrant to Council continue to be meeting the needs of our community and resident's needs, how much these may cost and how much they will be funded.

This is a summary of our long-term financial planning assumptions covering revenue, expenditure, assets and our overall ability to deliver intended levels of service.

The financial information has been prepared based on best estimate assumptions as to the future events which the Council expects will occur. It takes account of recent economic shifts and conditions in the Australian economy. It is noted that individual financial year forecasts will be varied on an annual basis as time goes by as more accurate information comes to hand and program, income and expenditure forecasts become more accurate.

The basis for the forecast cost indices comes from independent industry advice from TCorp, and Prudential Financial Advisers for local authorities to use in their budget processes consistent with the long-term

financial plan (LTFP). These cost indices have been used for both operating and capital budgets as appropriate.

The LTFP 6.1 covers an 11-year period. Assumptions are necessary to ensure that there is a consistent and justifiable basis for the preparation of the financial forecasts.

The significant forecasting assumptions used in developing the financial forecasts in the LTFP 6.1 are summarised below:

*Key income assumptions* 

- Rates is set by IPART, CPI plus a 0.3% increase applies for the purpose of LTFP planning.
- Policies or legislation concerning parking remains consistent over LTFP 6.1 period.
- Construction industry activities consistent with 2022-23 levels
- Financial Assistance Grants remain consistent at the 2022-23 levels.
- Government grants continue to assist with delivering community buildings upgrade and major infrastructure projects.
- Other items increase by CPI where applicable.

#### Key expenditure assumptions

- The new Award salaries/wages increases:
  - 4.6% for 2023-24 and 2024-25.
  - o 4% for 2025-26.
  - CPI from 2027/28 onwards.
- Fixed term positions cease where applicable.
- ICT Modernisation Program implementation and benefits.
- WHS and claims management improvements by 30% over the next five years and thereafter CPI increase.
- Materials and Contracts expenditure increase by CPI.
- Other items increase by CPI where applicable.

Further details on these assumptions are listed in Appendix 2 of the Long Term Financial Plan 6.1. (Attachment 3).

#### Key highlights in LTFP 6.1 Capital Works Program

LTFP 6.1 proposed an investment of \$420m in the Capital Works Program for the new and renewal of existing infrastructure assets over the 11-year planning period. To ensure the Capital Works Program process on the current scale, we will require some \$101m grant/contribution funding from the State and Federal governments, and/or other third parties.

Projects will only process if the forecasted grant income is successful or alternative funding sources are available.

Table 2. LTFP 6.1 Capital Works Program.

LTFP 6.1 Capital Works Program	11 years	11 years (2023-24 to 2033-34)			
Programme Description - \$'000	Expense	Grants/ Contributions Income	% of grant funding		
Building Infrastructure	120,298	16,168	13.44%		
Living Infrastructure	15,109	643	4.25%		
Parking Infrastructure	5,007		0.00%		
Public Domain Infrastructure	69,248	29,599	42.74%		
Recreational & Public Spaces Infrastructure	35,266	9,072	25.72%		
Road Infrastructure	167,018	39,031	23.37%		
Sustainability Infrastructure	8,328	6,575	78.95%		
Total	420,275	101,087	24.05%		

Further details on the Capital Works Program are listed in Appendix 1 of the Long Term Financial Plan 6.1. (Attachment 3).

#### Balancing the budget over time

The LTFP works on the basis that Council will consider and utilise a range of options for achieving balanced budgets, over the life of the Plan those may vary from forecasts at this time. These are likely to include combinations of realising efficiencies and cost reductions within Council's operations, applying reserve funds earlier than forecast in LTFP 6.1, reducing or rescheduling the capital expenditure program and increased grant revenue from Federal and State Governments for the investment in specific infrastructure projects identified in the Capital Works Program.

The LTFP 6.1 forecasts a balanced budget for every individual year throughout this planning period to 2033-34. In some years of the LTFP 6.1 period, we will require additional funds to balance the budget, particularly while implementing the ICT Modernisation Program and significant Capital Works Program investment. We propose an internal borrowing from the Bonds and Deposits Reserve to bridge the funding shortfall and repay the borrowed funds within the LTFP 6.1 period, as illustrated in the following table.

Table 3. Internal borrowing.

Internal Borrowing from Bonds &											
Deposits reserve in \$:	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	TOTAL
Borrowed		3,574,579		3,051,158	1,845,008		2,237,307				10,708,052
Repayment			(2,737,579)			(1,272,158)		(3,500,000)	(1,698,315)	(1,500,000)	(10,708,052)
Borrowing balance		3,574,579	837,000	3,888,158	5,733,166	4,461,008	6,698,315	3,198,315	1,500,000	0	0

Regarding the Fit for the Future operating performance ratio, Council projects to meet the ratio in 2023-24. However, will not be able to meet this ratio for the following two years after 2023-24 financial year while we are implementing the ICT Modernisation Program. This is an improvement from the 2022-23 LTFP 6. Details are as shown in the figure below.

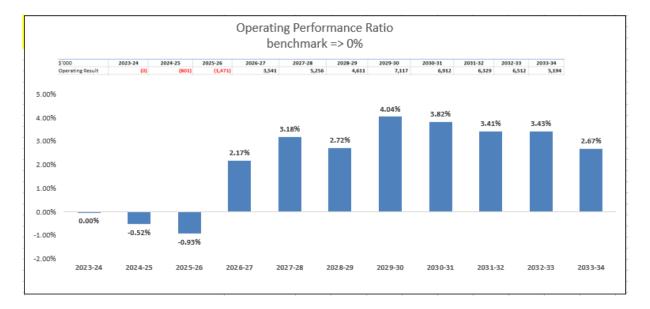


Figure 4. Operating performance ratio.

In summary, the LTFP 6.1 forecasts a balanced budget for every individual year throughout this planning period to 2033-34. It forecasts a cash and cash investments balance to be \$98m and a reserve balance of \$87m at the end of this planning period 30 June 2034.

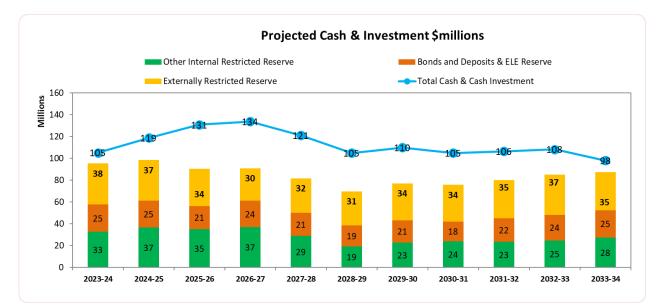


Figure 5. Projected cash and investment.

#### 5. Financial impact statement/Time frame/Consultation

#### **Financial impact statement**

The key deliverables, projects and activities are costed in the budget 2023-24 and the Long Term Financial Plan (LTFP) 6.1.

Council is forecasting a balanced budget in 2023-24 and that it will run balanced budget through the period until 2033-34, in supporting the current services level and Council's key strategic priorities.

#### **Consultation/Time frame**

The draft Budget 2023-24, Pricing Policy, Fees and Charges 2023-24 and Long Term Financial Plan 6.1 will be placed on public exhibition from 24 April 2023 to 21 May 2023 for a period of 28 days, as per statutory requirements. Any submissions received from community members will be tabled at a Council meeting post-exhibition and considered as part of the adoption of the required statutory plans and documents.

#### 6. Conclusion

Before adopting the Operational Plan (including the Budget), Pricing Policy, Fees and Charges and Long Term Financial Plan 6.1, Council must publicly exhibit them for a statutory period of 28 days. This report seeks Council's approval to exhibit these documents. The submission period is likely to close on 21 May 2023.

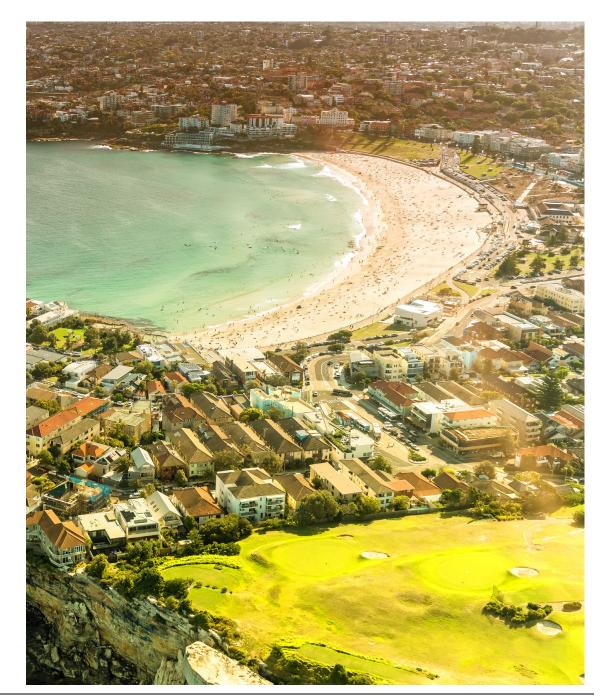
Once the submission date is closed, a further report will be presented to the Council presenting any public comment as well as any updated information for consideration. Council will adopt the final plans following consideration of this material.

#### 7. Attachments

- 1. Draft Pricing Policy, Fees and Charges 2023-24 👃
- 2. Draft Budget 2023-24, Capital Works Program and funding sources <a>J</a>
- 3. Draft Long Term Financial Plan 6.1.

# **Draft Pricing Policy** Fees and Charges

2023-2024



waverley.nsw.gov.au



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#### **Pricing methodologies**

Fees and charges will be classified according to the pricing methodologies ('policies') as outlined below. Full cost recovery will apply to all of Council's fees and charges, except in the circumstances outlined in the alternative pricing policies.

Pricing policy	Definition						
Policy A	No price is charged for this product/service. All costs associated with providing this						
	product/service are met from general income.						
Policy B	The price charged for this product/service makes a partial contribution towards the total						
	cost of providing the service, rather than the full cost recovery, recognising the community						
	benefit it provides.						
Policy C	The price charged for this product/service is based on full cost recovery						
Policy D	The price charged for this product/service generates cost recovery and an appropriate						
Policy E	The price charged for this product/service is set by reference to market prices.						
Policy F	The price charged for this product/service is set by regulation or other legal agreement.						
Policy G	The charge is a refundable deposit against possible damage to infrastructure, footpaths,						
	kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development						
	or use of facilities.						

#### **Terms and explanations**

**Partial contribution**: Council will recover less than the full cost. If the benefit of a service is a shared benefit for the community as well as individual users then partial contribution could be applied. This pricing could also be applied if full cost recovery results in widespread service avoidance. This approach is used to stimulate demand for a service.

**Full cost recovery**: Council will recover all direct and indirect costs of the service (including on-costs, overheads and depreciation of assets employed).

**Market prices**: the price of the service is determined by examining alternative prices of surrounding service providers (this also may or may not recover the full cost of the service). This pricing structure should apply in cases where the service is in competition with that provided by another council, agency or commercial provider and there is consequent pressure to set a price that will attract adequate usage of the service.

**Prices set by regulation or legal agreement**: the price of this service is determined by legislation and dependent on that price, Council may or may not recover its full costs, but has no discretion to do so.

**Refundable deposits**: in accordance with section 68 of the *Local Government Act 1993*, security damage deposits may be requested for the payment of making good any damage caused to Council property and/or completing any works required in connection with the approval.

#### Categories

Under section 610E of the *Local Government Act 1993*, Council may waive or reduce a fee in a particular case if Council is satisfied that the case falls within a category of hardship or any other category in respect of which Council has determined payment should be so waived or reduced.

Council has established the categories below. Not all categories apply to all fees. Please refer to each fee to see if a category applies, as well as the level of the discount offered.

Charity/community/not-for-profit: this category applies to groups that are either:

- 1. Registered as a charity or not-for-profit organisation.
- 2. 'Non-profit'; i.e. apply only a very small fee to help cover costs.

Critical support services: this category applies to groups that are either:

- 1. Groups that provide support to community members affected by dependency on drugs, alcohol, gambling.
- 2. Other Groups that are part of a 12-step recovery program.

**Theatre/music/film hire**: this category applies to venue hirers who are able to demonstrate that they are undertaking the proposed activity primarily for the creation and dissemination of cultural material as the proposed hire purpose. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees.

Local primary schools: schools within the Waverley LGA

Non-local primary schools: schools from outside the Waverley LGA.

**Students**: students with current student card or other evidence of enrolment in a primary, second or tertiary educational institution.

Government authorities: local, state or federal government authority or agency.

#### **Additional categories**

The following additional categories have been established and may apply to any fees.

**Commercial:** where Council, or its contractor, operates a service and reduction of the fee is required to compete in the market.

**Community recognition and community fundraising**: excluding those fees or charges prescribed by legislation, fees or charges may be waived or reduced for initiatives that:

• Recognise and/or celebrate the achievements of an entity within the Waverley LGA (for example, street banners).

• Support the activities of not-for-profit community organisations that provide identifiable social benefits that respond to community needs (e.g. venue hire).

• Generate donations on behalf of, and/or for provision to, charitable fundraising authority holders where it is demonstrated that all revenue exceeding costs of the specified activity is donated (for example, facility hire for disaster recovery events).

#### Where a service is not provided or is disrupted

Where a service is not provided, Council may, at its discretion, refund or credit the fee. Where a service is disrupted, Council may, at its direction, refund or credit the fee in full or in part.

#### Goods and Services Tax (GST)

The impact of GST on fees and charges is shown in a separate column. If there is any change to the GST status of any of Council's goods and services throughout the year following Australian Taxation Office rulings or any

other legislative change, the new GST will be applied immediately to the relevant fees and charges.

#### Sustainability implications

Social implications: the policy allows Council to exercise its community service obligations and to ensure equitable access to and consistent pricing of Council's services.

Economic and financial implications: the policy optimises returns to Council on the use of its assets and resources. At the same time, it recognises the principles associated with users' ability to pay, competition and market conditions.

Environmental implications: there are no environmental implications associated with this policy.

Relevant legislative provisions

Local Government Act 1993 (NSW)

Division of Local Government, Competitive Neutrality Guidelines

A New Tax System (Goods and Services Tax) Act 1999 (Cth) and regulations

	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

# **Waverley Council**

# **1. ABANDONED VEHICLES**

Removal of Abandoned Vehicles	\$134.00	\$144.50	7.84%	Ν	per vehicle	В
Vehicle Impounding Administration Fee	\$526.00	\$566.00	7.60%	Ν	per vehicle	С
Vehicle Storage Fee	\$46.00	\$50.00	8.70%	Ν	per day	В

# 2. ACCESS TO INFORMATION/RECORDS

# 2.1. Access to Council Records

Access application	\$30.00	\$30.00	0.00%	Ν	per application	F
Processing charge	\$30.00	\$30.00	0.00%	Ν	per hour	F
Processing charge for applicant's personal information (first 20 hours: no charge)	\$30.00	\$30.00	0.00%	Ν	per hour	F
Processing charge for applicant suffering financial hardship (pensioner, full time student or non- profit organisation)	\$15.00	\$15.00	0.00%	Ν	per hour	F
Processing charge where there is a special benefit to the public generally	\$15.00	\$15.00	0.00%	Ν	per hour	F
Application for internal review	\$40.00	\$40.00	0.00%	Ν	per application	F

### 2.2. Subpoenas

Note: Conduct money is not payable for subpoenas to produce

Conduct money for subpoena to attend to give evidence	\$102.50	\$110.50	7.80%	Ν	per subpoena	В
Note: conduct money	is not payable for	subpoenas to produce				

## **3. ANIMALS**

# **3.1. Companion Animals Act**

Registration fee for a dog desexed by relevant age	\$69.00	\$74.00	7.25%	N	per registration	F
Dog owned by an eligible pensioner and desexed	\$29.00	\$29.00	0.00%	N	per registration	F
Desexed dog sold by eligible pound/ shelter	\$0.00	\$0.00	0.00%	N	per registration	F

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
3.1. Companio	on Animals	Act [continued]					
Combined registration fee and additional fee for a dog not desexed by six months of age	\$234.00	\$252.00	7.69%	N	per registration		F
Dog with written notification from a vet that it should not be desexed	\$69.00	\$69.00	0.00%	N	per registration		F
Dog not desexed and kept by a recognised breeder for breeding purposes	\$69.00	\$74.00	7.25%	N	per registration		F
Working dog	\$0.00	\$0.00	0.00%	Ν	per registration		F
Dog in the service of the State, for example, a police dog	\$0.00	\$0.00	0.00%	N	per registration		F
Animal under 6 months of age training to be an assistance animal, for example, a guide dog	\$0.00	\$0.00	0.00%	Ν	per registration		F
Desexed or non- desexed cat	\$59.00	\$63.00	6.78%	Ν	per registration		F
Desexed cat owned by an eligible pensioner	\$29.00	\$29.00	0.00%	N	per registration		F
Desexed cat sold by an eligible pound/ shelter	\$0.00	\$0.00	0.00%	N	per registration		F
Cat with written notification from a vet that it should not be desexed	\$59.00	\$63.00	6.78%	N	per registration		F
Cat not desexed and kept by a recognised breeder for breeding purposes	\$59.00	\$63.00	6.78%	Ν	per registration		F

#### **Annual Permit**

Note: An additional \$19 late fee is applicable if a permit is not paid for by 28 days after the permit requirement took effect.

Cat not desexed by 4 months of age	\$85.00	\$91.00	7.06%	Ν	per year	F
Dog declared to be dangerous	\$206.00	\$221.00	7.28%	N	per year	F
Dog declared to be a restricted breed or restricted by birth	\$206.00	\$221.00	7.28%	N	per year	F

## **3.2. Animal Impounding Fees**

Fees and charges as per the Pound schedule fees

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
3.2. Animal Impounding Fees [continued]							
Fees and charges as per the Pound schedule fees		C	Cost Recovery	N			С

# 4. BUILDING RELATED CERTIFICATES

## **4.1. Building Certificates fees**

# Class 1 or Class 10 building

Class 1 or Class 10	\$250.00	\$269.00	7.60%	Ν	per application	F
building Fee						

## Class 2 to 9 building as detailed: Floor area of building or part

Not exceeding 200 square metre	\$250.00	\$269.00	7.60%	N	per application	F
Exceeding 200 square metre but not exceeding 2,000 square metre – Base fee Plus	\$250.00	\$269.00	7.60%	N	per application	F
Additional fee per square metre over 200 square metre (50 cents per square metre)	\$0.50	\$0.50	0.00%	Ν	per square metre	F
Exceeding 2,000 square metre – Base fee	\$1,165.00	\$1,252.00	7.47%	Ν	per application	F
Plus: additional fee per square metre over 2,000 square metre (7.5 cents per square metre)	\$0.07	\$0.08	14.29%	Ν	per square metre	F
Part of building only external wall no floor area	\$250.00	\$269.00	7.60%	N	per application	F
Each additional inspection fee	\$90.00	\$97.00	7.78%	N	per inspection	F
Additional Fee – for assessment of building or assessment of building certificates relating to unauthorised building work/ development or certification	Fee based on estimated cost of development and council's standard fees for a development application (including notification fees) and construction certificate or complying development certificate, including PCA fees (as applicable) . Min. Fee excl. GST: \$250.00 Last year fee Fee based on estimated cost of development and council's standard fees for a development application (including notification fees) and construction certificate or complying development certificate, including PCA fees (as applicable)			Ν		С
Fee for copy of the Building Certificate	\$14.00	\$15.00	7.14%	N	per copy	F

Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

#### 4.2. Building Matters

Building and Environmental Enforcement Fee – applied to every new DA for regulatory monitoring and investigation of building compliance for privately certified development

Compliance Cost	\$750-\$1,000	Ν		C,F	
Notices					

# 4.3. Principal Certifying Authority (PCA) Inspection fees

#### Inspection fee where Council is appointed as Principal Certifying Authority (PCA)

Fee based on estimated building cost

Up to \$50,000	\$920.00	\$989.00	7.50%	Y	per application	Е
\$50,001 to \$100,000	\$1,176.00	\$1,265.00	7.57%	Y	per application	E
\$100,001 to \$250,000	\$1,636.00	\$1,760.00	7.58%	Y	per application	E
\$250,001 to \$500,000	\$2,096.00	\$2,255.00	7.59%	Y	per application	E
\$500,001 to \$1,000,000	\$2,352.00	\$2,530.00	7.57%	Y	per application	E
\$1,000,001 to \$2,000,000	\$3,885.00	\$4,180.00	7.59%	Y	per application	E
\$2,000,001 to \$5,000,000		F	Price on Arrival	Y	per application	E
Above \$5,000,001		F	Price on Arrival	Y	per application	Е
Occupation certificate application fee	\$327.00	\$352.00	7.65%	Y	per application	E

# **5. CEMETERY SERVICES**

#### 5.1. Ash Interment Services

Additional Fee for Interment Services (Monday to Friday) after 3:00 pm	\$0.00	\$60.00	-	Y	per interment	E
Internment Fee Vault Mausoleum (Monday to Friday)	\$0.00	\$500.00	-	Y	per interment	E
Interment Fee (burial) all locations (Monday-Friday)	\$1,100.00	\$1,185.00	7.73%	Y	per interment	E
Additional Fee for weekend / Public Holiday services	\$270.00	\$290.50	7.59%	Y	per interment	E

#### **5.2. Ash Interment Rights**

#### **5.2.1. Memorial Gardens**

Single Garden Interments (including plinth and Interment)

25 Year Renewable Interment Right	\$3,650.00	\$3,925.00	7.53%	Y	per interment right		E
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Double Garden In	terments (incl	uding plinth and	first Interme	nt)			
25 Year Renewable Interment Right	\$5,750.00	\$6,185.00	7.57%	Y	per interment right		Е
Family Memorial C interment for each			n Four Spac	es, inc	ludes plinth, plac	ue and first	
25 Year Renewable Interment Right	\$5,750.00	\$6,185.00	7.57%	Y	per interment space		Е
5.2.2. Niche Wa	lls						
Quinn Road Memo	orial Walk (On	e Interment only	includes Pla	que a	nd Interment)		
25 Year Renewable Interment Right	\$7,000.00	\$7,525.00	7.50%	Y	per interment right		E
5.2.3. Circular M	Nound Mem	orial					
Outer Wall (Allows	s for two inter	ments and includ	les Plinth an	d first	interment)		
25 Year Renewable Interment Right	\$11,000.00	\$11,825.00	7.50%	Y	per interment right		E
5.2.4. Scatter A	sh Garden						
Ash Interment (no memorial)	\$425.00	\$457.00	7.53%	Y	per interment		E
5.2.5. Duff Mem	orial Ash G	ardens					
(Allows for two intermer	nts and includes P	linth and first intermen	t)				
25 Year Renewable Interment Right	\$13,100.00	\$14,085.00	7.52%	Y	per interment right		E
5.2.6. Transfer	of Ash Inter	ment Rights					
Adding additional Rights Holder	\$0.00	\$300.00	-	Y	per interment right		E
Transfer of Perpetual Ash Interment Right	\$0.00	\$1,000.00	-	N	per interment right		E
Transfer of Renewable Ash Interment Right	\$0.00	\$300.00	-	N	per interment right		E
5.3. Coffin / Ca	asket Interr	ment Services					
Interment in an Interment Site (Monday to Friday)	\$3,800.00	\$4,090.00	7.63%	Y	per interment		E
Interment in a Vault Mausoleum (Monday to Friday)	\$500.00	\$538.00	7.60%	Y	per interment		E
Exploratory Investigation (Third interment or shallow burial inquiry)	\$75.00	\$81.00	8.00%	Ν	per investigation		E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
5.3. Coffin / Ca	asket Inter	ment Services	continued	]			
Shallow burial supply of concrete cover (additional to interment fee)	\$490.00	\$527.00	7.55%	Y	per burial		E
Additional Fee	\$540.00	\$581.00	7 59%	Y	ner interment		F

Additional Fee Weekend / Public Holiday Services	\$540.00	\$581.00	7.59%	Y	per interment	E
Additional Fee for services after 2:30 pm (Monday to Friday)	\$215.00	\$231.50	7.67%	Y	per interment	E
Exhumation Fee	\$13,000.00	\$13,000.00	0.00%	Y	per exhumation	Е

# 5.4. Coffin Burial Interment Rights

Adding additional rights holder to transferred interment right	\$0.00	\$300.00	-	Y	per interment right	E
25 year Renewable Interment Right	\$28,000.00	\$30,105.00	7.52%	Y	per interment site	E
25 year Renewable Interment Right (limited burial capacity)	\$20,500.00	\$22,040.00	7.51%	Y	per interment site	E
25 year Renewable Interment Right (impacted by pre- existing monumental work)	\$23,000.00	\$24,725.00	7.50%	Y	per interment site	E
Renewal of Unexercised current Interment Right (cannot exceed 99 years cumulatively)	\$5,600.00	\$6,020.00	7.50%	Y	per 5 years	E
Renewal of Unexercised expired Interment Right	\$27,500.00	\$29,565.00	7.51%	Y	per interment site	E
Only applicable within	two years of dat	e of expiry				

Renewal of Exercised Interment Right (cannot exceed 99 years cumulatively)	\$2,800.00	\$3,010.00	7.50%	Y	per 5 years	E
Transfer of Renewable Interment Right	\$300.00	\$323.00	7.67%	Ν	per transfer	E
Transfer of Perpetual Interment Right	\$2,700.00	\$2,905.00	7.59%	Ν	per transfer	E

# **5.5. Memorial Pieces**

Clean Memorial Brass Plaque	\$0.00	\$300.00	-	Y	per piece	E
Sloper Stones	\$770.00	\$828.00	7.53%	Y	each	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
5.5. Memorial	Pieces [c	ontinued]					
Marble plinth	\$690.00	\$742.00	7.54%	Y	each		E
Marble Plinth with vase	\$770.00	\$828.00	7.53%	Y	each		E
Small Bronze Plaques – Max Size 135mm x 115 mm (Inscripted and installed)	\$790.00	\$850.00	7.59%	Y	per piece		E
Large Bronze Plaques – up to 380 mm x 210mm (Inscripted and installed)	\$1,300.00	\$1,400.00	7.69%	Y	per plaque		E
Ivy Leaf Memorial Wall Plaque (includes inscription and installation)	\$770.00	\$828.00	7.53%	Y	per piece		E
Replacement Leaf – Ivy Leaf Wall	\$155.00	\$167.00	7.74%	Y	per replacement		E

# 5.6. Monumental Masonry Application Fees

Monumental Work – Construct / Repair / Replace	\$375.00	\$404.00	7.73%	Ν	per permit	E
Minor Monumental Work – Add inscription / repaint / rebuild / reinscribe	\$165.00	\$177.50	7.58%	N	per permit	E
Monumental Work Community Group			Nil	Ν	per permit	А
War Grave application for maintenance	\$110.00	\$118.50	7.73%	Ν	per application	E

# **5.7. Interment Site Maintenance**

Turfing of interment site	\$360.00	\$387.00	7.50%	Y	per interment site	С
Re-soiling and planting interment site	\$440.00	\$473.00	7.50%	Y	per interment site	С
Grave Care Stone Wash	\$280.00	\$302.00	7.86%	Y	per wash	С
One off Clean up	\$135.00	\$145.50	7.78%	Y	per interment site	С
Grave Infill – fill plus mulch cover	\$205.00	\$220.50	7.56%	Y	per interment site	С
1 year Basic Care Maintenance Plan	\$245.00	\$263.50	7.55%	Y	per interment site	В
1 year Basic Care Maintenance Plan (Pensioner)	\$120.00	\$129.00	7.50%	Y	per interment site	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
6. CHILDREN	'S SERVIC	CES					
6.1. Early Edu	cation Cen	tres					
Note: Enrolment bond i	s based on daily f	ee					
Children under 3 years of age (1 day per week)	\$290.00	\$306.00	5.52%	N	per bond		G
Children under 3 years of age (2 days per week)	\$580.00	\$612.00	5.52%	N	per bond		G
Children under 3 years of age (3 days per week)	\$870.00	\$918.00	5.52%	Ν	per bond		G
Children under 3 years of age (4 days per week)	\$1,160.00	\$1,224.00	5.52%	N	per bond		G
Children under 3 years of age (5 days per week)	\$1,450.00	\$1,530.00	5.52%	N	per bond		G
Children 3 years of age and over (1 day per week)	\$282.00	\$296.00	4.96%	N	per bond		G
Children 3 years of age and over (2 days per week)	\$564.00	\$592.00	4.96%	Ν	per bond		G
Children 3 years of age and over (3 days per week)	\$846.00	\$888.00	4.96%	N	per bond		G
Children 3 years of age and over (4 days per week)	\$1,128.00	\$1,184.00	4.96%	N	per bond		G
Children 3 years of age and over (5 days per week)	\$1,410.00	\$1,480.00	4.96%	N	per bond		G

Name 6.1. Early Edu	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Daily fee per child – in rooms for children under 3 years of age	\$145.00	\$153.00	5.52%	Ν	per day	5% fee increase. Several fee increases implemente d over the last few years. Families are still faced with post Covid uncertaintie s and adjustments . Federal government changes to fee relief will help families adjust to this increase. Ref local fees: Bondi Beach av daily fee is \$142, for Bondi Junction it's \$144. Source: Care For Kids website.	G

	Vee: 00/00	Vac. 20/04					
Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
6.1. Early Edu	cation Cer	ntres [continued]					
Daily fee per child – in rooms for children 3 years of age and over	\$141.00	\$148.00	4.96%	Ν	per day	5% fee increase. Several fee increases implemente d over the last few years. Families are still faced with post Covid uncertaintie s and adjustments . Federal government changes to fee relief will help families adjust to this increase. Ref local fees: Bondi Beach av daily fee is \$142, for Bondi Junction it's \$144. Source: Care For Kids website.	G
Waiting List Fee	\$30.00	\$30.00	0.00%	Y	per child	most centres don't charge a waitlist fee. Leave as is.	В
Enrolment Fee	\$141.00	\$148.00	4.96%	Ν	per family		В
Late Pick-up Fee – after closing time	\$3.25	\$3.50	7.69%	N	per minute		В

# 6.2. Family Day Care

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
6.2. Family Da	\$1.75	\$1.80	2.86%	Y	per hour/child	In 2019/20 we combined two types of fees to align with other service providers and increased fees. This fee is what families will pay in addition to the daily fee (av \$140 per child per day) charged by the educator. For a 9-hour day for an average fee the total payable is \$156.20. FDC is a Category B service, attracting a lower rate of federal subsidy which requires a balanced approach to achieve sustainable outcomes while managing Covid-19 & other impacts.	В
Waiting List Fee	\$30.00	\$30.00	0.00%	Y	per child	Leave as is to be consistent with EECs. Few services charge a waitlist fee and we don't want this to be a disincentive to join Council's waitlist system.	В

Year 22/23Year 23/24FeeFeeIncreaseGSTUnitCommentF(incl. GST)(incl. GST)%
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#### 6.2. Family Day Care [continued]

Administration fee for late/ incomplete time sheets	\$20.00	\$21.50	7.50%	N	each		В
Early/Late Fee		Charged by FDC educator as per contract with family based on individual payment terms and conditions			per hour or part thereof		В
Parents may be liable for a fee for arriving before or after contracted hours							
Re-registration Fee	\$265.00	\$275.00	3.77%	Y	per educator		В

# 7. CIVIL WORKS AND ENGINEERING ASSESSMENTS

# 7.1. Engineering Assessment (Plan Assessment & Inspections) & Civil Works within Roadways

Note: Includes Public Domain Plan Assessment, Paving, footpaths, treepits, streetlighting, road, k&G, stormwater assessments, OSD assessments and Driveways

Application fee to install, construct or alter an onsite sewage management facility	\$0.00	\$500.00	-	Ν	per application	E
Cleaning of outdoor umbrellas	\$0.00	\$500.00	-	Ν	Per Umbrella	E
Engineering Plan Assessment Fee (Alteration and addition to RFB)	\$0.00	\$2,775.00	-	N	per application	E
Installation of outdoor umbrellas	Determined by Assessment	/		N	Determined by Assessment	
Multi Function Pole Antenna Licencing Fee, Additional Antenna Fee	\$0.00	\$1,000.00	-	N	Per Antenna/Annum	E
Multi Function Pole Antenna Licencing Fee, include 4G/5G Antenna etc	\$0.00	\$3,200.00	-	Ν	Per Antenna/Annum	E
Nightworks supervision - Public domain works	\$0.00	\$250.00	-	Ν	per hour	E
Urgent (<48 hours notice) Inspection / Site visit	\$0.00	\$365.00	-	Ν	per site visit	E
Driveway Application Fee (Non-Refundable)	\$320.00	\$344.00	7.50%	Ν	per application	E
Engineering Plan Assessment Fee (Single Dwelling)	\$1,270.00	\$1,370.00	7.87%	Ν	per application	E
Engineering Plan Assessment Fee (Dual Occupancy Only)	\$1,850.00	\$1,990.00	7.57%	Ν	per application	E

	Year 22/23	Year 23/24					Driging
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
	(11011 001)		,,,				

# 7.1. Engineering Assessment (Plan Assessment & Inspections) & Civil Works within Roadways [continued]

Engineering Plan Assessment Fee (Larger that Dual Occupancy) based on Linear metre of frontage to all public roadway frontages	\$305.00	\$328.00	7.54%	Ν	per metre	E
Construction/Hold Point Inspection Fee	\$165.00	\$177.50	7.58%	Ν	per site visit	E
Issue of Compliance Certificate (up to dual occupancy)	\$210.00	\$226.00	7.62%	Ν	per certificate	E
Issue of Compliance Certificate (Larger that Dual Occupancy)	\$420.00	\$452.00	7.62%	Ν	per certificate	E
Rock/ Sand Anchors – Under Council Property	\$900.00	\$968.00	7.56%	Ν	per anchor	D
Dewatering Connection Fee	\$780.00	\$839.00	7.56%	Ν	per connection	E

#### 7.2. Traffic Management Assessment

Note: includes assessment of construction vehicle management plans to manage traffic including pedestrians in a range of contexts, including single property frontages, lane closures, crane permits, road closures, multiple frontages, Police, TfNSW review and Waverley Traffic Committee review

Filming Traffic Management Assessment fee	\$0.00	\$160.00	-	Ν	per application	E
Heavy vehicle Assessment& Monitoring fee - Vehicles longer than 10m	\$0.00	\$180.00	-	N	per application	E
Single residential or dual occupancy dwellings	\$215.00	\$231.50	7.67%	Ν	per application	E
Apartment buildings up to 20 dwellings	\$640.00	\$688.00	7.50%	Ν	per application	E
Apartment buildings with more than 20 dwellings	\$1,500.00	\$1,615.00	7.67%	Ν	per application	E
Commercial developments up to 2,500 m2 GFA	\$640.00	\$688.00	7.50%	Ν	per application	E
Commercial developments greater than 2,500 m2 GFA	\$1,500.00	\$1,615.00	7.67%	N	per application	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
7.2. Traffic Ma	nagement	Assessment	[continued]				
Assessments requiring submission to Waverley Traffic Committee (other than construction zones and temporary road closures for construction activities)	\$165.00	\$177.50	7.58%	Ν	per hour		Ε

# Driveway line marking

Driveway Line Marking – 2 Lines	\$165.00	\$184.00	11.52%	Ν	per request	As per Producer Price Indexes	E
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# 7.3. Stormwater & Flooding Assessments including coastal risk

				_		
Flood Level Information Report	\$210.00	\$226.00	7.62%	N	per application	E
Stormwater Flow Information Report (DRAINS)	\$210.00	\$226.00	7.62%	Ν	per application	E
Stormwater Connection to Gully Pit (or like) – Private	\$640.00	\$688.00	7.50%	Ν	per application	D
Stormwater Connection to kerb (or like) – Private	\$230.00	\$247.50	7.61%	Ν	per application	D
Right to Drain Stormwater through Council Property	\$685.00	\$737.00	7.59%	Ν	per application	E
Construction/Hold Point Inspection Fee	\$165.00	\$177.50	7.58%	Ν	per application	E
Coastal Risk Assessment – Geotechnical & Inundation	\$615.00	\$662.00	7.64%	N	per application	E
Positive Covenant	\$530.00	\$570.00	7.55%	N	per item	Е
Security Bond (required if Council's stormwater pipe traverses the property)	\$20,560.00	\$22,105.00	7.51%	Ν	per item	E
Temporary Occupation of Public Domain for Construction Activities (Areas adjacent to roads and in public reserves)	\$46.00	\$49.50	7.61%	Ν	per m2/week	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
8. CLOTHING	BINS						
Clothing Bin – Charities/Associate NACRO member+A259	\$777.00	\$836.00	7.59%	Ν	per bin		В

# 9. COMMERCIAL WASTE AND RECYCLING COLLECTION

Please call Council on 9083 8000 for information or quotes

Commercial Waste and Recycling Fees and Charges are prepared in alignment with Clause 201(4) of the Local Government (General) Regulation 2005 which states: The statement of fees and the statement of the pricing methodology need not include information that could confer a commercial advantage on a competitor of the council.

# **10. COMMUNITY INFORMATION AND EDUCATION**

Adult classes/ workshops	\$0.00-\$100.00	Y	per head	В
Note: Fee varies base	d on the class or workshop			
Active Seniors Program	\$7.00-\$200.00 Min. Fee excl. GST: \$7.00 Last year fee \$3.00-\$30.00	Y	per session	В
Note: Fee varies base	d on the class or workshop			

#### **11. COMMUNITY GARDEN**

Plot Licence Fee	\$83.00	\$87.50	5.42%	Ν	per year	В
Community Garden Membership	\$37.00	\$40.00	8.11%	Y	per membership	В

# 12. CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE

i) Assessment fee up to \$5,000			0.6% of cost	Y	building cost	В
ii) Assessment fee \$5,001 -\$100,000		(i) + 0.5% for ne	ext \$95,000.00	Y	building cost	В
iii) Assessment fee \$100,001-\$250,000		(i)+ii) + 0.4% for nex	xt \$150,000.00	Y	building cost	В
iv) Assessment fee \$250,001 to \$1,000,000	(i) +(ii)+(iii)+ 0.2% for amount over \$750,000.00			Y	building cost	В
v) Assessment fee \$1,000,001 +	(i)+(ii)+(iii)+(iv)+ 0.15% for amount over \$1,000,000			Y	building cost	В
Notification fee for Complying Development Certificate	\$281.00	\$303.00	7.83%	Y	per application	В
Occupation certificate application fee (interim or final)	\$337.00	\$363.00	7.72%	Y	per application	В

	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

# **13. CULTURAL ACTIVITIES**

# **13.1. School Holiday Activities**

Workshops and performances	\$0.00-\$300.00	Y	per head	No change required, fee within range	В
Note: Fee varies base	d on the class or workshop				
Concession	\$0.00-\$250.00	Y	per head	No change required, fee within range	В
Note: Fee varies base	d on the class or workshop				

#### **13.2.** Concerts/ Festivals

Entry	\$0.00-\$300.00	Y	per head	No change required, fee within range	В
Note: Fee varies base	d on the class or workshop				
Workshop	\$0.00-\$300.00	Y	per head	No change required, fee within range	В
Note: Fee varies base	d on the class or workshop				

### **13.3. Project Workshops**

Fee for workshops   \$0.00-\$500.00	Y	per head	No change required, fee within range	В
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### 13.4. Waverley Library

#### **Art Gallery Hiring Fee**

Art Gallery – Foyer and Atrium	\$563.00	\$583.00	3.55%	Y	per exhibition	В
Art Gallery – Atrium	\$358.00	\$371.00	3.63%	Y	per exhibition	В
Art Gallery – Foyer	\$256.00	\$265.00	3.52%	Y	per exhibition	В

# **14. DEVELOPMENT APPLICATIONS**

#### 14.1. Development Applications

Note: A planning reform fee is also payable to the NSW Department of Planning for all applications (Council is a collecting agent for this fee)

#### A – Assessment Fee

Assessment Fees (based on development cost)

Name Fee Fee Increase GST Unit Comment Policy	Name	Year 22/23	Year 23/24					Pricing
		Fee	Fee	Increase	GST	Unit	Comment	
		(incl. GST)	(incl. GST)	%				

(i) Dwelling houses where the estimated cost of the development is \$100,000 or less

Dwelling houses where the estimated cost of the development is \$100,000 or less	\$532.00	\$532.00	0.00%	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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(ii) Development that does not involve the erection of a building, carrying out of work, the subdivision of land or the demolition of a building or work

Development that does not involve the erection of a building, carrying out of work, the subdivision of land or the demolition of a building or work	\$333.00	\$333.00	0.00%	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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(iii) Development involving the erection of a building or carrying out of work or the demolition of a building or work (unless otherwise specified in these fees)

Development involving the erection of a building or carrying out of work or the demolition of a building or work (unless otherwise specified in these fees)	Amount calculated in accordance with Table 1 below, based upon the estimated cost of the	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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(iv) Development for one or more Advertising Structures

Development for one or more Advertising Structures	\$333.00 plus \$93.00 for each advertisement in excess of 1 or fees in Table 1 (whichever is greater)	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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#### (v) Assessment of Amended Plans

b) Applications

résulting from

DA

approved Stage 1

Assessment of Amended Plans	50% of original DA fee	Ν	per item	В
(vi) Staged Develo	pment Applications			
a) Stage 1 Development Application	60% of DA Fee for the total value of the development	N	per application	F

development

Ν

per application

40% of DA Fee for the total value of the

F

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
(vii) Development	for the subdivis	ion of land inve	olving				
a) new road (other than strata subdivision)		\$777.00 plus 65 pe	r additional lot	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
b) no new road(other than strata subdivision)	\$3	36.00 plus 53.00 pe	r additional lot	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
c) strata title	\$3	36.00 plus 53.00 pe	r additional lot	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F

(viii) In respect of the proposed lopping, and/or pruning of a tree which would otherwise covered by a Tree Preservation Order and which is within a Heritage Conservation Area or on the site of a Heritage Item

In respect of the proposed lopping, and/or pruning of a tree which would otherwise covered by a Tree Preservation Order and which is within a Heritage Conservation Area or on the site of a Heritage Item	\$285.00	\$285.00	0.00%	Ν	per item	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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#### Table 1 – Assessment Fees (based on development cost)

Up to \$5,000	\$129.00	\$129.00	0.00%	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$5,001 to \$50,000		additional 3.00 for eac by which estimated co		Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F

Name	Year 22/23 Year 23/24 Fee Fee (incl. GST) (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
<b>Table 1 – Assessn</b> \$50,001 to \$250,000	nent Fees (based on developm \$412.00, plus an additional \$3.64 fo or part \$1,000, by which estimated	r each \$1,000,	N	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$250,001 to \$500,000	\$1,356.00 plus \$ 2.34 for each \$1,000, by which estimated cost exce		Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$500,001 to \$1,000,000	\$2,041.00 plus \$1.64 for each \$1,000, by which estimated cost exce		Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$1,000,001 to \$10,000,000	\$3,058.00 plus \$1.44 for each \$1,000, by which estimated cost exce		Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
More than \$10,000,000	\$18,565 plus \$1.19 for each \$1,000, by which estimated cost exce	or part \$1,000, eds \$10 million	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F

# **B** – Notification and Advertising Fees

Less than \$100,000	\$268.00	\$288.50	7.65%	Ν	per application	В
\$100,001 to \$250,000	\$376.00	\$405.00	7.71%	Ν	per application	В
\$250,001 to \$500,000	\$536.00	\$577.00	7.65%	Ν	per application	В
\$500,001 to \$1,000,000	\$803.00	\$864.00	7.60%	Ν	per application	В
More than \$1,000,000	\$1,182.00	\$1,275.00	7.87%	Ν	per application	В
Designated Development	\$2,595.00	\$2,595.00	0.00%	Ν	per application	F
Prohibited Development	\$1,292.00	\$1,292.00	0.00%	Ν	per application	F
Amended Plans for all applications where re-notification required	Original notification and advertising fee			N	per item	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
C – File retrieva	al charge						

Required for all Development applications (cost of retrieval of archival and/or electronic files required for assessment)	\$81.00	\$87.50	8.02%	Ν	per application		В
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#### **D** – Information Management Fee

Required for all Development	\$55.00	\$59.50	8.18%	Ν	per application	В
Applications						

#### **E** – Integrated Development and Concurrence Fees

Integrated \$164.00 plus \$374.00 fee payable to the approval body developments requiring concurrence	Ν	per referral		F	
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#### **F** – Designated Development Fees

Designated Development	\$1,076.00	\$1,076.00	0.00%	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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#### **G** – Design Excellence Panel Fees

DA Consultation with Panel (Payable each time application referred to the panel)	\$3,508.00	\$3,508.00	0.00%	N	per item		F
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#### H – Building Enforcement Fee

Building and Environmental Enforcement Fee	0.1% (0.001) x estimated cost of work. Min fee \$100.00. Maximum fee \$5,000.00	N	per application		В	
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Applied to every new DA for regulatory monitoring and investigation of building compliance for privately certified development

	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

#### **14.2.** Modification of consents and review of determinations

#### A – Assessment Fee

#### (i) Modifications under Sections 4.55(1)

Modifications under Sections 4.55(1)\$83.00\$83.000.00%Nper applicationSubject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for
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#### (ii) Modification under Sections 4.55(1A)

Modification under Sections 4.55(1A)	\$754 or 50% of the original DA fee whichever is the lesser	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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#### (iii) Modification under Sections 4.55(2), or Review of Determination under Section 8.2, 8.3, 8.4 and 8.5

#### (a) If the original fee was less than \$100

If the original fee 50% of fee of the original DA fee was less than \$100	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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# (b) If the fee for the original application was \$100 or more and the DA doesn't involve erection of a building or carrying out of a work or the demolition of a work or building

If the fee for the original application was \$100 or more and the DA doesn't involve erection of a building or carrying out of a work or the demolition of a work or building	50% of fee of the original DA fee	Ν	per application	F

# (c) If the fee for the original application was \$100 or more and the DA involves the erection of a dwelling house with a cost of construction of \$100,000 or less

If the fee for the original application was \$100 or more and the DA involves the erection of a dwelling house with a cost of construction of \$100,000 or less	\$222.00	\$222.00	0.00%	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
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Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

# (d) In the case of an application with respect to any other development application, the fees are based on the estimated cost as set out below:

Up to \$5,000	\$64.00	\$64.00	0.00%	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$5,001 to \$250,000	\$99.00 plus 1.50 for which	each \$1,000, or par estimated cost exc	rt \$1,000, by eeds \$5,000	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$250,001 to \$500,000	\$585.00 plus 1.85 by which es	for each \$1,000, or stimated cost excee	part \$1,000, ds \$250,000	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$500,001 to \$1,000,000	\$833.00 plus 0.5 for which es	each \$1,000, or par stimated cost excee	rt \$1,000, by ds \$500,000	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
\$1,000,001 to \$10,000,000	\$1,154.00 plus 0.40 by which es	for each \$1,000, or timated cost excee		Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F
More than \$10,000,000	\$5,540.00 plus 0.27 by which est	for each \$1,000, or imated cost exceeds	part \$1,000, s \$10 million	Ν	per application	Subject to EP&A Regulation 2021 Schedule 4 Adjustment of fees for inflation	F

(iv) Review of Applications under Section 8.3 that do not involve the erection of a building the carrying out of work or the demolition of work or a building

Review of Applications under Section 8.3 that do not involve the erection of a building the carrying out of work or the demolition of work or a building	50% of the fee for the modification application	Ν	per application		F
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy

#### **B** – Notification and Advertising Fees

Notification Fee and Advertising fees for Review (Section 8.2, 8.3, 8.4,8.5) or Modification (Section 4.55)	As per Development application notification and advertising fees up to a maximum of \$750.00	Ν	per application		B,F
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#### **C** – File retrieval charge

Required for all Review applications (Section 8.2, 8.3, 8.4, 8.5) and Modification applications (Section 4.55) (cost of retrieval of archival and/or electronic files required for	\$81.00	\$87.50	8.02%	Ν	per application	В
required for assessment)						

#### **D** – Information Management Fee

#### **E** – Integrated Development and Concurrence Fees

IntegratedAs per Development Application IntegratedDevelopment andDevelopment and Concurrence Fees aboveConcurrence FeesDevelopment and Concurrence Fees above	Ν	per application		F
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#### **F** – Design Excellence Panel Fees

DA Consultation with Panel (Payable each time application is referred to the panel)	\$3,508.00	\$3,508.00	0.00%	Ν	per item		F
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#### 14.3. Subdivisions

#### A – Subdivision Assessment Fee

#### (i) Land Subdivision Fee (Deposited – Plans)

Subdivision lodgement fee	\$712.00	\$766.00	7.58%	Ν	per application	E
Plus fee per lot	\$692.00	\$744.00	7.51%	Ν	per lot	E

	Year 22/23	Year 23/24					Pricing	
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Comment	Policy	
	(	(						
(ii) Strata Subdivision Fees								
Strata Subdivision lodgement fee	\$712.00	\$766.00	7.58%	Ν	per application		E	
Plus per Lot intended to be used for human occupation as residence office shop or the like (max \$15,000)	\$604.00	\$650.00	7.62%	Ν	per lot		E	
(iii) Community Ti	tles subdivis	ion involving a ne	ew road					
Community Titles subdivision involving a new road	\$712	\$712.00 plus \$812.00 per lot to be created			per application		E	
(iv) Community Ti	tles subdivis	ion not involving	a new road					
Community Titles subdivision not involving a new road	\$822.00	\$884.00	7.54%	Ν	per lot		E	
(v) Boundary adju	stment wher	n no additional lot	is created					
Boundary adjustment when no additional lot is created	\$455.00	\$490.00	7.69%	N	per application		E	
(vi) Consolidation	of lots per lo	ot						
Minimum fee \$842.00								

onsolidation of lots er lot	\$472.00	\$508.00	7.63%	Ν	per lot	E

#### (vii) Registration of Certificates issued by private accredited certifiers

Registration of \$36 Certificates issued by private accredited certifiers	0 \$36.00	0.00% N	per item		F
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#### (viii) Stratum Subdivision fee

Stratum Subdivision fee	\$1,252.00	\$1,350.00	7.83%	Ν	per Stratum	E

# B – Signing of documents for registration with LPI (including 88B, 88E instruments and termination of Strata Plans)

Signing of documents for registration with LPI (including 88B, 88E instruments and termination of Strata Plans)	\$527.00	\$567.00	7.59%	Ν	per item		E
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	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

#### **C** – Information Management Fee

Information	\$55.00	\$59.50	8.18%	Ν	per application	В
Management Fee						

#### 14.4. Pre-lodgement Advice (Pre – DA Application)

#### A – Assessment Fee (based on development cost)

Up to \$500,000	\$527.00	\$567.00	7.59%	Y	per application	В
\$500,001 to \$1,000,000	\$1,042.00	\$1,125.00	7.97%	Y	per application	В
\$1,000,001 to \$2,000,000	\$1,316.00	\$1,415.00	7.52%	Y	per application	В
\$2,000,001 to \$5,000,000	\$1,974.00	\$2,125.00	7.65%	Y	per application	В
More than \$5,000,000	\$2,743.00	\$2,950.00	7.55%	Y	per application	В

#### **B** – Information Management Fee

Required for all Pre- Development Applications	5.00 \$59.50	8.18% N	per application		В
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#### **C** – Design Excellence Panel Fees

Pre – DA Consultation with Panel	\$3,508.00	\$3,775.00	7.61%	Ν	per item	В
DA Consultation with Panel (Payable each time application referred to the panel)	\$3,508.00	\$3,508.00	0.00%	Ν	per item	F

#### 14.5. Miscellaneous Assessment Services

Development Advisory Service – meeting with DA Area Manager or Executive Manager (approval of Executive Manager required)	\$418.00	\$450.00	7.66%	Y	per meeting for 1 hour	В
Meetings beyond 1 hour		\$30	0 per hour fee	Y		В
Charged in 15 minute	increments					
Application for Heritage Exemption Certificate (heritage minor works clause 5.10(3) of the LEP	\$161.00	\$173.50	7.76%	Ν	per application	В

	Year 22/23	Year 23/24					<b>.</b>
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy

#### 14.5. Miscellaneous Assessment Services [continued]

Assessment and determination of any application or written request in relation to an existing condition of development consent	\$322.00 Plus \$322.00/hour for each additional hour assessment time			Ν	per application including up to 1 hour assessment time	В
Legal Appeals – Any other required notification of amended plans or material (not covered by prescribed notification fee)	\$536.00	\$577.00	7.65%	Ν	per instance	В

# **15. ELECTRIC VEHICLES CHARGING**

ELECTRIC \$0.00 \$0.42 VEHICLES CHARGING	<ul> <li>Y per kWh</li> <li>Move to single flat rate tariff based on analysis of power, monitoring and maintenanc e costs</li> </ul>	3
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#### **16. IMPOUNDING FEE**

Item/article requires more than one person to move/lift item/article (including but not limited to bicycles)	\$83.00	\$89.00	7.23%	Ν	per item/article	С
Shopping Trolleys	\$53.00	\$57.00	7.55%	Ν	per item/article	С
Storage	\$24.00	\$26.00	8.33%	Ν	per item/article/per day	С
Item/article able to be moved/lifted by one person (including, but not limited to crates)	\$23.00	\$25.00	8.70%	Ν	per item/article	С

# **17. LIBRARY SERVICES**

Inter Library Loans (Public Libraries)	\$2.00	\$2.00	0.00%	Y	per item	С
Reservations Only	\$1.00	\$1.10	10.00%	Ν	per item	В
Inter Library Loans (Outside Public Library Network)		As charged by	other libraries	Y	per item	С
Replacement Borrower Cards	\$5.00	\$5.40	8.00%	Ν	per card	В
USB storage device	\$12.00	\$13.00	8.33%	Y	per USB	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
17. LIBRARY	SERVICES	[continued]					
Headsets – Earbuds	\$10.00	\$10.80	8.00%	Y	per earbud		D
Library Activities			\$0.00-\$200.00	Y	per booking based on activity		В
Library Carry Bags			\$5.00-\$10.00 Last year fee \$1.00-\$10.00	Y	per bag		В
Lost or damaged items – Replacement cost is the cost of the item			Cost plus \$14 Last year fee Cost plus \$13	N	per item		С

#### **17.2. Overdue Items**

plus administration

fee

First notice	\$3.00	\$3.25	8.33%	Ν	per notice	В
Second notice	\$6.00	\$6.50	8.33%	Ν	per notice	В

#### 17.3. Reference/ Local Studies

Note: Searching of original resources owned or controlled by Waverley Council (For example, rate books, minutes, cemetery books, maps). Includes photocopying of up to 10 pages then 20 cents per page

Extended research for community purposes – more than 2 hours	\$68.00	\$73.50	8.09%	Ν	per search session	В
Extended research for commercial purposes – per 2 hours or part thereof	\$105.00	\$113.00	7.62%	N	per search session	С

# **18. LIFEGUARD SERVICES**

Education Services provided by Council Lifeguard e.g. talk, presentation for a commercial organisation – Monday – Friday	\$75 per hour per Lifeguard plus travel expenses Last year fee \$70 per hour per Lifeguard plus travel expenses	Y	per request/event	С
Education Services provided by Council Lifeguard (e.g. talk, presentation) for a commercial organisation – Weekend/Public Holiday	\$140 per hour per Lifeguard plus travel expenses Last year fee \$130 per hour per Lifeguard plus travel expenses	Y	per request/event	С
Education Services provided by Council Lifeguard (e.g. talk, presentation) for a school or not for profit organisation	Free	Y	per request/event	A

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy		
18. LIFEGUA	18. LIFEGUARD SERVICES [continued]								
Lifeguard Services provided by Council Lifeguard (e.g. first aid or water safety for an event or participation in filming) within the Waverley LGA – Monday – Friday			r per Lifeguard <b>Last year fee</b> r per Lifeguard	Y	per request/event		С		
Lifeguard Services provided by Council Lifeguard (e.g. first aid or water safety for an event or participation in filming) within the Waverley LGA – Weekend / Public Holiday			r per Lifeguard <b>Last year fee</b> r per Lifeguard	Y	per request/event		С		
Jet Ski hire (inc Lifeguard) (min 4 hrs) for water events	\$800.00	\$860.00	7.50%	Y	per 4 hr		С		

#### **19. MAINTENANCE AND REPAIR OF COUNCIL PROPERTY**

#### **19.1. Road Opening Permits & Contributions to Cost of Road Work**

Note: Council reserves the right to negotiate restoration quotes with government agencies and utility providers based on cost recovery where projects are deemed large. Fees listed under 19.1 will apply where Council deems the scope as minor/medium in nature.

#### **Sundry Items**

Road Opening Permit application Fee (Non- Refundable)	\$133.00	\$143.00	7.52%	Ν	per application		D
Site Inspection Fee	\$165.00	\$177.50	7.58%	Ν	per inspection		D
Supervision Fee for Utility and Developer Undertaken Restorations (Min 2 Hours)	\$165.00	\$177.50	7.58%	Ν	per hour		D
Traffic Control (Controller and Equipment)	\$110.00	\$118.50	7.73%	Ν	per controller/hr		D
Plant Opening Fees for Nightworks	\$3,280.00	\$3,530.00	7.62%	Ν	per night		D
Make Safe Temporary Restoration (Callout and Materials Fee)	\$645.00	\$720.00	11.63%	Ν	per callout	As per Producer Price Indexes	D
Line Marking (Road/ Driveway and Cycleway, Minimum 2 metre)	\$410.00	\$458.00	11.71%	Ν	per m2	As per Producer Price Indexes	D

NameFeeFeeIncreaseGSTUnitCommentPricing(incl. GST)(incl. GST)%%%%%%%%			Year 22/23	Year 23/24					Driging
	Name		Fee	Fee	Increase	GST	Unit	Comment	Pricing Policy
		(incl. GST)	(incl. GST)	%					

# Sundry Items [continued]

Street Furniture (bollard, seat, bin enclosure, lighting, bus stop, bike hoop, traffic signs, multifunction pole, Bubbler, structural tree pits, planting &	Determined by Assessment	Ν	each	D
tree pits, planting & rain gardens)				

#### Surcharges

Night and Weekend Surcharge	40% of maintenance/repair cost	Ν	on total cost	E
Reduced Asset life Integrity – payable when a third party / applicant (including utilities) are approved to undertake restorations (applied on total restoration charge)	25% of maintenance/repair cost	Ν	on total cost	Е

#### **Discounts**

30m2 to 50m2	20%	Ν	on total cost	E
50m2 to 100m2	25%	Ν	on total cost	Е
100m2 and above	30%	Ν	on total cost	E

# Roads/Cycleway (minimum 1.5m2)

Asphaltic concrete on road base	\$450.00	\$502.00	11.56%	N	per m2	As per Producer Price Indexes	E
Asphaltic concrete with concrete base	\$745.00	\$831.00	11.54%	N	per m2	As per Producer Price Indexes	E
Concrete (200mm)	\$615.00	\$686.00	11.54%	Ν	per m2	As per Producer Price Indexes	E
Beams (Notts Avenue)		Determined b	y Assessment	Ν	each/per m2		E
Structural Slabs (Notts Avenue) (NEW)		Determined b	y Assessment	Ν	per m2		E
Traffic Islands/ Speed humps/ Thresholds	\$615.00	\$686.00	11.54%	Ν	per m2	As per Producer Price Indexes	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Footpaths/Cycl	eway (minir	mum 1.5m2)					
Concrete/Asphalt	\$315.00	\$352.00	11.75%	N	per m2	As per Producer Price Indexes	D
Standard Paving on Gravel Base	\$515.00	\$575.00	11.65%	N	per m2	As per Producer Price Indexes	D
Block Paving on Concrete Base	\$890.00	\$993.00	11.57%	N	per m2	As per Producer Price Indexes	D
Minimum charge \$1,50	00						
Permeable Paving	\$485.00	\$541.00	11.55%	N	per m2	As per Producer Price Indexes	D
Granite Paving on Concrete Base	\$1,150.00	\$1,285.00	11.74%	N	per m2	As per Producer Price Indexes	D
Minimum charge \$1,80	00						
Concrete exposed aggregate	\$460.00	\$513.00	11.52%	N	per m2	As per Producer Price Indexes	D
Minimum charge \$3,53	10						
Concrete residential driveways (125mm)	\$410.00	\$458.00	11.71%	N	per m2	As per Producer Price Indexes	D
Concrete industrial driveways (150mm)	\$550.00	\$614.00	11.64%	N	per m2	As per Producer Price Indexes	D
Concrete industrial driveways (200mm)	\$775.00	\$865.00	11.61%	N	per m2	As per Producer Price Indexes	D
Kerb Ramp (Standard)	\$2,570.00	\$2,870.00	11.67%	N	per ramp	As per Producer Price Indexes	D
Grass area/general landscaping	\$125.00	\$139.50	11.60%	N	per m2	As per Producer Price Indexes	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Footpaths/Cycl	leway (minim	um 1.5m2) [c	ontinued]				
Tree Surround Resin Bound Stone	\$485.00	\$679.00	40.00%	Ν	per m2	As per Producer Price Indexes and to match the cost of recent works by the contractor on Public Domain (LGP approved contractor/ rates).	D
Tactile Ground Surface indicators (Pavers & Buttons)	\$85.00	\$95.00	11.76%	N	per 300mm2	As per Producer Price Indexes	D
Cleaning & Sealing of Paving	\$50.00	\$56.00	12.00%	N	per m2	As per Producer Price Indexes	D
Telecommunications Pit Lids (Steel surround and infill lid) (Installed)	\$2,365.00	\$6,860.00	190.06%	Ν	each	As per Producer Price Indexes and to match the cost of recent works by the contractor on Public Domain (LGP approved contractor/ rates).	С

#### Kerb & Gutter per metre (minimum 1m)

Concrete kerb and gutter	\$355.00	\$396.00	11.55%	Ν	per m	As per Producer Price Indexes	D
Stone Kerb and Concrete Gutter	\$1,315.00	\$1,470.00	11.79%	N	per m	As per Producer Price Indexes.	D
Dish Crossing (Standard or Heavy Duty)	\$440.00	\$491.00	11.59%	N	per m	As per Producer Price Indexes	D
Stormwater Connection to Gully Pit (or like)	\$645.00	\$720.00	11.63%	N	per connection	As per Producer Price Indexes	D
Kerb outlet	\$230.00	\$256.50	11.52%	N	per hole	As per Producer Price Indexes	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy

#### Kerb & Gutter per metre (minimum 1m) [continued]

Drainage Pits	Determined by Assessment			Ν	each	D
Circular Art Wo	rks & Tree	Pits				
Market Replacement Cost: security deposit in the form of an unconditional Bank Guarantee	\$20,560.00	\$22,105.00	7.51%	Ν	per item	G

# **20. PARKING**

# **20.1. Beach Parking Permits**

Waverley	\$95.00	\$102.50	7.89%	Ν	per permit	Standard	В
Ratepayers or Residents – 6 month permit	¢00.00	¢102.50	1.0070			increase	D
Waverley Ratepayers or Residents – 12 month permit	\$165.00	\$177.50	7.58%	N	per permit		В
Waverley Ratepayers or Residents – Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) – 6 month permit	\$70.00	\$75.50	7.86%	Ν	per permit		В
Waverley Ratepayers or Residents – Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) – 12 month permit	\$118.00	\$127.00	7.63%	Ν	per permit		В
Non Waverley Resident – 12 month permit	\$1,830.00	\$1,970.00	7.65%	Ν	per permit		E
Non Waverley Resident – 6 month permit	\$915.00	\$985.00	7.65%	Ν	per permit		E
Non Waverley Resident – 3 month permit	\$457.50	\$492.00	7.54%	Ν	per permit		E
Non Waverley Resident – SLSC Member (Bronte / Bondi / North Bondi members – active membership) – 12 month permit	\$221.00	\$238.00	7.69%	Ν	per permit		E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy		
20.1. Beach Parking Permits [continued]									
Beach Operational Parking Permit	\$220.00	\$246.50	12.05%	Ν	per permit	Standard increase	E		

(eligibility criteria apply)							
Replacement of Lost/Stolen/ Damaged Permit	\$21.50	\$24.00	11.63%	N	per permit	Standard increase	С
Teachers Beach Parking Permit	\$450.00	\$484.00	7.56%	Ν	per permit	Standard increase	E

#### **20.2. Car Share Permits**

Investigation of new car share allocated space	\$550.00	\$592.00	7.64%	N	per space	В
Annual Fee for Car Share space	\$455.00	\$490.00	7.69%	Ν	per permit	E
Annual Fee for Car Share space – electric vehicle	\$145.00	\$156.00	7.59%	N	per permit	В

Note: This reduced fee for electric vehicles is intended to support the introduction of electric vehicles in Waverley and is under the condition that infrastructure for the electric vehicles (charging stations, etc.) is provided and funded by car share operators

Replacement for Car Share Permits (lost, stolen, damaged or update)	\$51.00	\$55.00	7.84%	N	per permit		С
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#### **20.3. Residential Parking Permits**

\* at the residential address at which the vehicle is registered

\*\* legislative requirement to transfer registration to NSW address for long-term stays (over 3 months)

\*\*\* legislative requirement to notify RMS of change of address within 14 days

#### **Registration – valid for 6 months**

1st permit (single registration) where there are no off- street spaces*			Free	Ν	per permit		A
1st permit (single registration) where there are no off- street spaces* Concession			Free	N	per permit		A
1st permit (single registration) where there is one off- street space*	\$97.00	\$104.50	7.73%	N	per permit	Rounded up	В
1st permit (single registration) where there are two off- street spaces*	\$148.00	\$159.50	7.77%	N	per permit	Rounded up	В
2nd permit (single registration) where there are no off- street spaces*	\$97.00	\$104.50	7.73%	N	per permit		В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Registration – v	valid for 6	months [continue	ed]				
2nd permit (single registration) where there are no off- street spaces* (low emission vehicle)	\$36.00	\$39.00	8.33%	Ν	per permit		В
25% discount for DVA card holders applies to the 2nd permit (single registration – valid for 6 months) where there are no off- street spaces	\$72.75	\$78.50	7.90%	Ν	per permit		В
2nd permit (single registration) where there is one off- street space*	\$148.00	\$159.50	7.77%	Ν	per permit		В
2nd permit (single registration) where there is one off- street space* (low emission vehicle)	\$97.00	\$104.50	7.73%	N	per permit		В
3rd permit (single registration) where there are no off- street spaces*	\$148.00	\$159.50	7.77%	Ν	per permit		В
3rd permit (single registration) where there are no off- street spaces* (low emission vehicle)	\$97.00	\$104.50	7.73%	N	per permit		В
Replacement of Parking Permits – excluding 1st Residential and Motorcycle or Motor Scooter Resident Permit (lost, stolen, damaged or update)	\$21.50	\$24.00	11.63%	Ν	per permit	Standard increase	С

# **Registration – valid for 12 months**

1st permit (single registration) where there are no off- street spaces*			Free	Ν	per permit	A
1st permit (single registration) where there are no off- street spaces*			Free	N	per permit	A
1st permit (single registration) where there are no off- street spaces* (low emission vehicle)			Free	N	per permit	A
1st permit (single registration) where there is one off- street space*	\$158.50	\$170.50	7.57%	N	per permit	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Registration -	valid for 12	months [continu	led]				
1st permit (single registration) where there is one off- street space (low emission vehicle)	\$51.00	\$55.00	7.84%	N	per permit		В
1st permit (single registration) where there are two off- street spaces*	\$237.25	\$255.50	7.69%	N	per permit		В
2nd permit (single registration) where there are no off- street spaces*	\$158.50	\$170.50	7.57%	N	per permit		В
2nd permit (single registration) where there are no off- street spaces* (low emission vehicle)	\$51.00	\$55.00	7.84%	N	per permit		В
2nd permit (single registration) where there is one off- street space*	\$237.25	\$255.50	7.69%	N	per permit		В
2nd permit (single registration) where there is one off- street space* (low emission vehicle)	\$158.50	\$170.50	7.57%	N	per permit		В
3rd permit (single registration) where there are no off- street spaces*	\$237.25	\$255.50	7.69%	N	per permit		В
3rd permit (single registration) where there are no off- street spaces* (low emission vehicle)	\$158.50	\$170.50	7.57%	N	per permit		В

# **Other Parking Permits**

Motorcycle or Motor Scooter Resident Permit			Free	N	per permit	А
Replacement of 1st Residential and Motorcycle or Motor Scooter Resident Permit (lost, stolen, damaged or update)			Free	N	per permit	A
Electric Motorbike/ Scooter Resident Permit (6 months/12 months)			Free	N	per permit	A
Dual Registration Resident Permit	\$158.50	\$170.50	7.57%	Ν	per permit	В
Interim Resident Permit to facilitate Interstate Registration Transfer (up to 3 months)**	\$165.00	\$177.50	7.58%	Ν	per permit	В

Name Fee Fee Increase GST Unit Comme	Driging
rease fee increase out out	Pricing Policy
(incl. GST) (incl. GST) %	

# Other Parking Permits [continued]

Interim Resident Permit to facilitate NSW Address Registration Transfer (up to 30 days)***	\$51.00	\$55.00	7.84%	Ν	per permit	В
Tradesperson's Permit (for RPS non-metered areas)	\$90.00	\$97.00	7.78%	N	per permit	В

#### **Residents' Visitor Parking Permit**

Daily Visitors' Permit – In packs of 10 permits, maximum allowance 3 packs per residence depending on the Residential Parking Area in which the residence is located, per calendar year applies	\$25.50	\$27.50	7.84%	Ν	per pack		В
Short-term Visitors' Permit (single registration for up to 30 days)	\$51.00	\$55.00	7.84%	Ν	per permit		В
Annual Visitors' Permit (single registration per permit/ year)	\$190.00	\$204.50	7.63%	N	per permit		В
Annual Visitors' Permit (up to 3 registrations per permit/year with unlimited updates)	\$547.00	\$589.00	7.68%	Ν	per permit		В
Annual Permit for Registered Carers	\$50.00	\$50.00	0.00%	Ν	per permit	Very few permits sold, Council should consider keeping current fee.	В

# 20.4. Parking Meters

Residential Streets\$6.80\$8.0017.65%Yhourly feeE
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
20.4. Parking I	Meters [co	ontinued]					
Bondi Junction and Bondi Beach – inner core commercial	\$6.00	\$7.00	16.67%	Y	hourly fee	Hourly rate Needs to be a multiple of \$0.20. When divided by 2 needs to be a multiple of \$0.10 as meters do not take 5 cent coins	Ε
Bondi Junction and Bondi Beach – outer core commercial	\$6.40	\$7.00	9.38%	Υ	hourly fee	Hourly rate Needs to be a multiple of \$0.20. When divided by 2 needs to be a multiple of \$0.10 as meters do not take 5 cent coins	E
Bondi Beach long term beach parking – Queen Elizabeth Drive and Park Drive North	\$9.50	\$10.00	5.26%	Y	hourly fee		E
Bondi Beach long term beach parking on beach perimeter – Ramsgate Avenue and North Campbell Parade	\$9.50	\$10.00	5.26%	Y	hourly fee		E
Bondi Beach – Park Drive South – Summer Rate – Sept to May	\$9.50	\$10.00	5.26%	Y	hourly fee		E
Bondi Beach – Park Drive South – Winter Rate – June to August	\$5.50	\$6.00	9.09%	Y	hourly fee		E
Bronte inner core commercial	\$5.50	\$6.00	9.09%	Y	hourly fee		E
Bronte long term beach parking – Bronte Cutting- Summer Rate (September to May)	\$7.00	\$8.00	14.29%	Y	hourly fee		E
Bronte long term beach parking – Bronte Cutting – Winter Rate (June to August)			No charge	Y	hourly fee		A
Bronte long term beach parking – Bronte Cutting – (all day rate)	\$35.00	\$38.00	8.57%	Y	per day		E
Campbell Parade Bus Zone/Coaches	\$10.40	\$11.00	5.77%	Y	hourly fee		E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
20.4. Parking I	<b>Meters</b> [co	ontinued]					
To occupy any metered car parking space (per day)	\$155.00	\$167.00	7.74%	Y	per space per day		D
To occupy any metered car parking space (per week)	\$395.00	\$425.00	7.59%	Y	per space per week		D
Relocation of parking metre (including restoration of footpath)	\$1,435.00	\$1,545.00	7.67%	Y	per parking meter		С
Relocation of metered parking space (includes signage, line marking, bay marking, reprogramming)	\$3,530.00	\$3,795.00	7.51%	N	per space		D
Loss of metered parking space associated with new commercial or multi- unit development	\$54,200.00	\$58,265.00	7.50%	Ν	per space		E

# 20.5. Car Parks

Refund / Reversal of transaction	\$2.00	\$3.00	50.00%	Y	per transaction	В
Credit card surcharge on parking (Car Parks)			0.8%	Y	per transaction	В

# Bondi Junction Eastgate Car Park

0-1 hour	Free				per day	А
1-2 hours	\$2.60	\$2.80	7.69%	Y	per day	Е

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Bondi Junction	n Eastgate	Car Park [contine	ued]				
2-3 hours	\$9.00	\$9.60	6.67%	Υ	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	E
3-3.5 hours	\$15.00	\$15.60	4.00%	Y	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Bondi Junction	n Eastgate	Car Park [contin	ued]				
3.5-4 hours	\$20.00	\$21.40	7.00%	Υ	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε
4-4.5 hours	\$25.50	\$27.20	6.67%	Y	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Bondi Junction	n Eastgate	Car Park [contine	ued]				
4.5-5 hours	\$30.00	\$32.20	7.33%	Y	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε
5+ hours	\$36.00	\$38.60	7.22%	Y	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Bondi Junction	n Eastgate	Car Park [continu	ued]				
Overnight (plus parking fee)	\$32.00	\$34.20	6.88%	Y	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε
Eastgate Car Park Monthly Parking Permit (unreserved)	\$325.00	\$335.00	3.08%	Υ	per month	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε

Name	Year 22/23	Year 23/24	In an a second	GST	Unit	Comment	Pricing
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	031	Onit	Comment	Policy
Bondi Junction	Eastgate	Car Park [continu	ued]				
New & replacement cards fees	\$30.00	\$33.00	10.00%	Y	per day	All sites - Card are issued to all customers as back up and as a method of payment on pay stations when recharging monthly fees	E
Opening outside of normal trading hours	\$365.00	\$393.00	7.67%	Y	per hour	All sites	E
All day parking (rooftop level only)	\$17.50	\$18.60	6.29%	Υ	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	Ε
Late bird Parking (entry after 6pm close)	\$11.00	\$11.80	7.27%	Y	per day		E

Name Bondi Junctior	Year 22/23 Fee (incl. GST) Eastgate (	Year 23/24 Fee (incl. GST) Car Park [continu	Increase %	GST	Unit	Comment	Pricing Policy
Major Event Parking* (applies on advertised days only available in all of car park)	\$20.00	\$21.40	7.00%	Υ	per day	Subject to the lease agreement with Eastgate shopping centre, ISPT and complicated calculations need to be confirmed with John Andrews and Mario Da Silva in leasing, As well as pricing evaluation from set benchmark properties. This will be carried out early 2023	E
Lost Ticket	\$36.00	\$38.60	7.22%	Y	per day	As per daily max	E
Single exit tickets	\$15.00	\$15.90	6.00%	Y	per day	Minimal raise due to low occupancy	E

# Hollywood Avenue Car Park

0-1 hour	\$3.00	\$3.20	6.67%	Y	per day	pricing review carried out on benchmark properties and other car parks in the area, due to lower then average occupancy these rates structure were	Ε
						were applied	

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Hollywood Ave	nue Car Pa	<b>rk</b> [continued]					
1-2 hours	\$8.00	\$8.40	5.00%	Y	per day	Due to low occupancy rates and the opening of the covid clinic at this site saw a huge drop in parkers and revenue, a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	Ε
2-3 hours	\$11.00	\$11.60	5.45%	Υ	per day	rate was set at \$11.00 in 2022, a \$1.60 increase. Due to low occupancy rates and the opening of the Covid clinic at this site saw a huge drop in parkers and revenue, a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	Ε
3-4 hours	\$15.00	\$16.00	6.67%	Y	per day		E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Hollywood Ave	nue Car Pa	ark [continued]					
4-5 hours	\$18.00	\$19.20	6.67%	Y	per day	Due to low occupancy rates and the opening of the covid clinic at this site saw a huge drop in parkers and revenue, a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E
5+ hours	\$22.00	\$23.60	7.27%	Y	per day		Е
Overnight	\$30.00	\$32.00	6.67%	Y	per day	As per LIB	Е
Hollywood Avenue Car Park Monthly Parking Permit (unreserved)	\$290.00	\$305.00	5.17%	Y	per month	Due to low occupancy rates and the opening of the covid clinic at this site saw a huge drop in parkers and revenue, a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E
Staff parking	\$144.00	\$154.80	7.50%	Y	per month	As per Library - Only available at HACP + LIB	E
New & replacement cards fees	\$30.00	\$33.00	10.00%	Y	per month	All sites - Card are issued to all customers as back up and as a method of payment on pay stations when recharging monthly fees	Ε

continued on next page ...

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Hollywood Ave	nue Car Park	[continued]					
Opening fee outside of trading hours	\$365.00	\$393.00	7.67%	Y	per month	All sites	E
Operational Parking Permit (eligibility criteria apply/staff parking)	\$145.00	\$154.80	6.76%	Y	per month	As per HACP - Only available at Hollywood Avenue & Library car parks = STAFF PARKING (eligibility criteria apply)	E
Super Early bird parking (available Monday – Friday, arrive between 7am and 9am exit after 4pm))	\$13.00	\$14.00	7.69%	Y	per day	Due to low occupancy rates and the opening of the covid clinic at this site saw a huge drop in parkers and revenue, a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E
Early bird parking (available Monday – Friday, arrive between 9am and 11am exit after 4pm)	\$15.00	\$16.00	6.67%	Y	per day		E
Weekend Shopper Rate (available on Saturdays and Sundays only, no time restrictions)	\$15.00	\$16.00	6.67%	Y	per day	Due to low occupancy rates and the opening of the covid clinic at this site saw a huge drop in parkers and revenue, a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E

continued on next page ...

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Hollywood Ave	nue Car Pa	<b>trk</b> [continued]					
Lost Ticket	\$22.00	\$23.60	7.27%	Y	per day	As per daily max	E
Residents parking Scheme	\$0.00	\$155.00	-	Ν		This allow residents to park outside of standard business hours over night, Park 5pm until / out by 9am 7 days (parking outside these hours will apply casual charges on exit gate, per visit).	E
Waverley Libra	ry Carpark						

# Waverley Library Carpark

0-2 hours			Free	Y	per day		А
2-3 hours	\$11.00	\$11.40	3.64%	Y	per day		Е
3-4 hours	\$14.00	\$15.00	7.14%	Y	per day	a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E
4-5 hours	\$19.00	\$20.00	5.26%	Y	per day	a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	Е
5+ hours	\$24.00	\$25.60	6.67%	Y	per day	a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E
Overnight	\$30.00	\$32.00	6.67%	Y	per day	As per HACP	E

continued on next page ...

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Waverley Libra	ry Carpark	[continued]					
Monthly rate unreserved parking	\$305.00	\$320.00	4.92%	Y	per day	a full pricing review and evaluation from set benchmark properties is needed here. This will be carried out early 2023	E
New & replacement cards fees	\$30.00	\$33.00	10.00%	Υ	per day	All sites - Card are issued to all customers as back up and as a method of payment on pay stations when recharging monthly fees	E
Opening fee outside of normal trading hours	\$365.00	\$393.00	7.67%	Y	per day	All sites	E
Operational Parking Permit (eligibility criteria apply/staff parking)	\$145.00	\$154.80	6.76%	Υ	per day	As per HACP - Only available at Hollywood Avenue & Library car parks = STAFF PARKING (eligibility criteria apply)	E
Early bird parking (arrive before 9:30am – leave after 3pm)	\$16.00	\$17.20	7.50%	Υ	per day	pricing review carried out on benchmark properties and other car parks in the area, due to lower then average occupancy these rates structure were applied	E
Lost Ticket	\$24.00	\$25.60	6.67%	Y	per day	As per daily max	E

					Driging
Name Fee Fee	Increase	GST	Unit	Comment	Pricing Policy
(incl. GST) (incl. GST)	%				

# **21. PAYMENT TRANSACTIONS, RATES AND NOTICES**

Card Fee			0.8%	Y	per transaction		В			
For payments made by credit card through Council's cashier and Internet an administration fee applies on total value of credit card payment (only Visa/ MasterCard and American Express accepted). GST is included (or is not included) to the same extent that GST applies (or does not apply) to the underlying supply.										
Late payment fee on overdue invoice	\$6.00	\$6.50	8.33%	Y	per month		В			

# 21.1. Rating & Property Information

## **Certificate Fees**

Test

Rate Information confirmation Certificate (Section 603 Local Government Act 1993)	\$90.00	\$90.00	0.00%	Ν	per certificate	F
Urgent (24 hour) rate information confirmation Certificate (Section 603 Local Government Act 1993)	\$160.00	\$172.00	7.50%	Ν	per certificate	В

## **Copy of Rate & Instalment Notices**

Copy of Rate & Instalment Notices	\$13.00	\$14.00	7.69%	Ν	per notice	В
Fee						

## **Extra Charges**

Extra charges on overdue rates (Section 566 (3) of the Local Government Act 1993)	6%	6%	0.00%	Ν	per year	F
Dishonoured Cheque Fee	\$35.00	\$38.00	8.57%	Ν	per dishonour	В

# Reconciliation of rate account (5 years only)

First year	\$34.50	\$37.50	8.70%	Ν	per assessment	В
Subsequent years per year	\$34.50	\$37.50	8.70%	Ν	per assessment	В

# 22. PHOTOCOPYING, PRINTING AND PUBLICATIONS

# 22.1. Photocopying and Printing

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
22.1. Photoco	pying and	Printing [conti	nued]				
Photocopy Black and White A6 size (per page)	\$0.35	\$0.35	0.00%	Y	per page		В
Photocopy Black and White A3 size (per page)	\$0.45	\$0.50	11.11%	Y	per page		В
Photocopy Colour A4 size (per page)	\$1.10	\$1.10	0.00%	Y	per page		В
Photocopy Colour A3 size (per page)	\$1.60	\$2.20	37.50%	Y	per page		В
Printing Black and White – A4 size (per page)	\$0.20	\$0.25	25.00%	Y	per copy		В
Printing Black & White – A3 size (per page)	\$0.40	\$0.50	25.00%	Y	per copy		В
Printing Colour – A4 size (per page)	\$1.00	\$1.10	10.00%	Y	per copy		В
Printing Colour – A3 size (per page)	\$1.50	\$2.20	46.67%	Y	per copy		В
Document scanning	\$0.10	\$0.15	50.00%	Y	per page		В
3D printing set up fee	\$3.00	\$3.30	10.00%	Y	per job		В
3D printing	\$5.00	\$5.40	8.00%	Y	per hour or part thereof	per hour	В
Guest ticket	\$1.00	\$1.10	10.00%	Y	per ticket		В
Printing Colour – A2 size (per page)	\$28.00	\$28.00	0.00%	Y	per copy		В
Printing Colour – A1 size (per page)	\$38.00	\$38.00	0.00%	Y	per copy		В
Printing Colour – A0 size (per page)	\$48.00	\$48.00	0.00%	Y	per copy		В

# 22.2. Publications

Copy of Classification of Public Land	\$54.00	\$58.50	8.33%	Ν	per request	С
Copy of Planning Instrument	\$21.40	\$23.50	9.81%	Ν	per item	С
Full set DCP copy	\$107.00	\$115.50	7.94%	Ν	per item	С
LEP/DCP written instrument – repealed documents	\$22.00	\$24.00	9.09%	Ν	per item	С
S7.11/S7.12 plans	\$27.00	\$29.50	9.26%	Ν	per item	С
Copy of Section 7.11 Contributions Plan	\$33.00	\$35.50	7.58%	Ν	per copy	С
Other planning policies	\$2.50	\$2.70	8.00%	Ν	per page	В
Waverley Park and Pavilion Plan of Management	\$22.00	\$24.00	9.09%	Ν	each	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy			
22.2. Publications [continued]										
Bronte Plan of	\$22.00	\$24.00	9.09%	Ν	each		В			

Management	<i><b>QLL</b>.00</i>	¢2 1.00	0.0070		ouon	D
Bondi Park, Beach and Pavilion Plan of Management	\$22.00	\$24.00	9.09%	N	each	В
Thomas Hogan Reserve Plan of Management	\$22.00	\$24.00	9.09%	N	each	В
Small Parks Plan of Management	\$22.00	\$24.00	9.09%	Ν	each	В

# 22.3. Digital Data, CAD – Survey Information, Flood Modelling

Survey Plan/Digital Data/CAD Preparation (Individuals & Businesses)	\$141.00	\$152.00	7.80%	Ν	per hour	D
Survey Plan/Digital Data/CAD Preparation (Community Groups & Government Departments)	\$70.00	\$75.50	7.86%	Ν	per hour	D
DRAINS Model	\$2,400.00	\$2,580.00	7.50%	Ν	per application	Е
TUFlow Model	\$5,285.00	\$5,685.00	7.57%	Ν	per application	Е

# 23. PUBLIC PLACE CLEANING EQUIPMENT HIRE

Roadway Sweeper Hire with operator	\$125.00	\$134.50	7.60%	Y	per hour	D
Small Footpath Sweeper hire with operator	\$110.00	\$118.50	7.73%	Y	per hour	D
Labourer	\$70.00	\$75.50	7.86%	Y	per hour	D
15m3 waste compactor with driver	\$170.00	\$183.00	7.65%	Y	per hour	D
Mobile high pressure cleaning truck with operator	\$110.00	\$118.50	7.73%	Y	per hour	D

# 24. REGISTRATION OF PREMISES

# 24.1. Cooling water systems

Regulated system audit/administration – cooling tower/ warm water systems	\$315.00	\$339.00	7.62%	Ν	per system	В
Cooling Towers – Notification Fee	\$115.00	\$115.00	0.00%	Ν	per notification	F
Issue improvement notice or prohibition order for Regulated System	\$560.00	\$560.00	0.00%	Ν	per notice	F

Year 22 Name		GST	Unit	Comment	Pricing
incl. G	ee Fee T) (incl. GST)	GST		Comment	Policy

# Vapour Recovery and Underground Storage Tanks

Vapour Recovery \$278.00 \$299.00 7.55% N Inspection for storage tanks on petrol service stations and control equipment for petrol dispensers	per inspection	С
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# 24.2. Food Premises – NSW Food Regulation Partnership

## **Annual Registration, Inspection & Administration Fees**

Food Business with up to 5 full time equivalent food handlers (includes home based food businesses)	\$368.00	\$396.00	7.61%	Ν	per inspection	E
Food Business with more than 5 but less than 50 full time equivalent food handlers	\$583.00	\$627.00	7.55%	Ν	per inspection	E
Food Business with more than 50 full time equivalent food handlers	\$808.00	\$869.00	7.55%	Ν	per inspection	E
School Canteen Inspection (run by P & C – not for profit)			Free	Ν	per inspection	A
Educational Premises Inspection (run for profit)	\$363.00	\$391.00	7.71%	Ν	per inspection	В
Temporary Food Stall Application Assessment	\$74.00	\$80.00	8.11%	Ν	per assessment	В
Temporary Food Stall Inspection	\$177.00	\$191.00	7.91%	Ν	per inspection	В
Food Business re- inspection Fee	\$312.00	\$336.00	7.69%	Ν	per inspection	В
Food Improvement Notices (Administration Fee to issue an Improvement Notice under the Food Act 2003)	\$330.00	\$330.00	0.00%	Ν	per notice	F
Clearance certificate (including inspection)	\$356.00	\$383.00	7.58%	Ν	per certificate/ inspection	E
Food business on- site training	\$126.00	\$135.00	7.14%	Y	per hour	E
Advisory Inspection (including but not limited to pre- occupation fit out inspection)	\$128.00	\$138.00	7.81%	Ν	per hour	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy			
Annual Registration, Inspection & Administration Fees [continued]										
Food compling /			Cost receivery	V	nor comple		<u> </u>			

Food sampling /	Cost recovery	Y	per sample	С
testing (as per				
laboratory schedule				
of fees)				

# **24.3. Registered Public Health Premises (Fees include associated administration)**

Hair Salon/Beauty Salon/ Barber Shop inspection (no skin penetration procedures)	\$285.00	\$307.00	7.72%	Ν	per inspection	В
Skin penetration inspection (including Beauty Salons with skin penetration services)	\$291.00	\$313.00	7.56%	N	per inspection	В
Advisory Inspection (including but not limited to pre- occupation fit out inspection)	\$133.00	\$143.00	7.52%	N	per hour	E
Skin penetration notification fee	\$100.00	\$100.00	0.00%	N	per inspection	F
Sex Premises Inspection	\$307.00	\$331.00	7.82%	Ν	per inspection	В
Backpacker accommodation inspection	\$297.00	\$320.00	7.74%	N	per inspection	В
Bed and Breakfast establishments Inspection	\$297.00	\$320.00	7.74%	N	per inspection	В
Boarding houses Inspection	\$297.00	\$320.00	7.74%	Ν	per inspection	В
Re-inspection of registered health premises	\$133.00	\$143.00	7.52%	N	per inspection	В
Inspection of unregistered premises	\$368.00	\$396.00	7.61%	N	per inspection	В
Issue improvement notice or prohibition order – excluding Regulated Systems	\$270.00	\$270.00	0.00%	Ν	per notice	F

# 25. SALE/LEASE OF COUNCIL PROPERTY

# Applications for Purchase/ Lease of Miscellaneous Council Property/ Laneways/ Roads etc.

Initial application for consideration (non-	\$1,035.00	\$1,115.00	7.73%	Y	per application	С
refundable)						

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
26. SECURITY	Y DEPOSIT	S					
Security Depo	sits – Build	ing Applicati	ons relate	ed to	building cos	t	
Less than \$9,999	\$1,250.00	\$1,395.00	11.60%	Ν	per application	As per Producer Price Indexes	G
\$10,000 to \$24,999	\$1,750.00	\$1,955.00	11.71%	N	per application	As per Producer Price Indexes	G
\$25,000 to \$49,999	\$2,350.00	\$2,625.00	11.70%	N	per application	As per Producer Price Indexes	G
\$50,000 to \$99,999	\$2,900.00	\$3,235.00	11.55%	N	per application	As per Producer Price Indexes	G
\$100,000 to \$149,999	\$3,800.00	\$4,240.00	11.58%	N	per application	As per Producer Price Indexes	G
\$150,000 to \$199,999	\$5,830.00	\$6,505.00	11.58%	N	per application	As per Producer Price Indexes	G
\$200,000 to \$299,999	\$7,050.00	\$7,865.00	11.56%	N	per application	As per Producer Price Indexes	G
\$300,000 to \$399,999	\$9,200.00	\$10,260.00	11.52%	N	per application	As per Producer Price Indexes	G
\$400,000 to \$499,999	\$11,550.00	\$12,880.00	11.52%	N	per application	As per Producer Price Indexes	G
\$500,000 to \$749,999	\$17,250.00	\$19,235.00	11.51%	N	per application	As per Producer Price Indexes	G
\$750,000 to \$999,999	\$23,550.00	\$26,260.00	11.51%	N	per application	As per Producer Price Indexes	G
Over \$1,000,000	Determin	ed based on 2% of th	e value of the development	N	per application		G

# 27. STORMWATER MANAGEMENT SERVICE CHARGE

Residential property	\$25.00	\$25.00	0.00%	Ν	per property	F
Residential strata property	\$12.50	\$12.50	0.00%	N	per property	F
Business property	\$25.00	\$25.00	0.00%	Ν	per 350 m2 (or part thereof)	F

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
27. STORMW	ATER MA	NAGEMENT	SERVICE	СНА	ARGE [continue	ed]	
Business strata property	\$25.00	\$25.00	0.00%	Ν	per 350 m2 (or part thereof) levied equally to strata unit		F

# 28. SWIMMING POOL COMPLIANCE AND FIRE AND SAFETY INSPECTIONS

entitlement with a minimum of \$5

# 28.1. Swimming Pool Compliance

Swimming Pool inspection First inspection or first inspection since a certificate of compliance ceased to be valid	\$150.00	\$162.00	8.00%	Y	per inspection	F
Swimming Pool Inspection Any or all subsequent inspections after the first inspection	\$100.00	\$108.00	8.00%	Y	per inspection	F
Copies of Certificates/ Correspondence	\$45.00	\$49.00	8.89%	Y	per copy	В
Provision of registration information	\$10.00	\$11.00	10.00%	Y	per request	F
Request for Exemption (i.e. Section 22) – Note: If the fee is not prescribed in the regulations, a minimum application fee of \$250 applies for any certificate, report or request for an exemption	\$250.00	\$269.00	7.60%	Ν	per request	F

# **28.2. Registration of Certificates**

Issued by \$36.00 accredited/private certifiers Includes	\$36.00	0.00%	Ν	per certificate		F,G
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Construction certificates, complying development certificates, subdivision certificates, occupation certificates and other certificates issued by private accredited certifiers

# 28.3. Fire Safety & Essential Fire Safety Services

Minimum fee per building	\$179.00	\$193.00	7.82%	Ν	per building	С
Provision of copy of fire safety schedule/ certificate/statement	\$46.00	\$50.00	8.70%	Ν	per item	С

Name Fee Fee Increase GS1 Unit Comment Polic	Name	Year 22/23	Year 23/24					Pricing
		Fee	Fee	Increase	GST	Unit	Comment	Policy
		(incl. GST)	(incl. GST)	%				

# 28.4. Outstanding Notices/Orders

Issuing of Certificate	\$143.00	\$154.00	7.69%	Ν	per certificate	С
Urgency fee	\$123.00	\$133.00	8.13%	Ν	per certificate	С

# 28.5. Miscellaneous Fees and Services

Application Fee for other types of application/services (other than the specified types of applications)	\$275.00	\$296.00	7.64%	Ν	per application		С
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# **29. SUPPLY OF COMPOST BINS AND WORM FARMS**

Large Compost Bin	\$9.95	\$24.95	150.75%	Y	per bin	No price increase from 2018. New tender pricing applies from 2023 based on market research and increased unit costs.	В
Compost Stirrer (previously called Compost Mate or Aerator)	\$3.95	\$9.00	127.85%	Y	per stirrer	No price increase from 2018. New tender pricing applies from 2023 based on market research and increased unit costs.	В
Small Worm farm	\$0.00	\$29.00	-	Y	per farm		В
Large Worm farm	\$18.95	\$35.00	84.70%	Y	per farm	No price increase from 2018. New tender pricing applies from 2023 based on market research and increased unit costs.	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
29. SUPPLY (	OF COMP	OST BINS AN			RMS [continued	[[	
Worms (500)	\$8.95	\$22.00	145.81%	Y	per 500	No price increase from 2018. New tender pricing applies from 2023 based on market research and increased unit costs.	В
Worms (1,000)	\$15.95	\$29.00	81.82%	Y	per 1000	No price increase from 2018. New tender pricing applies from 2023 based on market research and increased unit costs.	В
Small Compost Bin	\$9.95	\$21.50	116.08%	Y	per bin	No price increase from 2018. New tender pricing applies from 2023 based on market research and increased unit costs.	В
Premium compact worm farm	\$59.90	\$64.50	7.68%	Y	per bin		В
Premium Tumbling Compost Bin	\$199.00	\$214.00	7.54%	Y	per bin		В
Medium Tumbling Compost Bin	\$0.00	\$139.50	-	Y	per bin		В
Large Tumbling Compost Bin	\$0.00	\$187.00	-	Y	per bin		В
Small in-ground compost bin	\$0.00	\$159.00	-	Y	per bin		В
Large in-ground compost bin	\$0.00	\$229.50	-	Y	per bin		В

# **30. TOWN PLANNING**

Note: Council may seek to recover a higher fee, with agreement of the proponent.

Note: Basic planning proposals: A basic planning proposal generally refers to a single allotment spot rezoning generated by a planning anomaly or inconsistency. Standard planning proposals refer to applications requiring a higher level of investigation, possibly involving several disciplines within Council or that may generate considerable community interest.

Complex planning proposals will require extensive investigation, generate considerable community interest and are likely to be the catalyst for consideration of planning controls on sites further afield than the subject site.

	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Pricing Policy
	(incl. GST)	(incl. GST)	%				

# **Development Control Plans (DCP)**

## Stage 1: Assessment of draft DCP controls for inclusion in Council DCP

As new

# Stage 2: Notification, review and finalisation

Development Control Plans – Stage 1	\$15,686.00	\$16,865.00	7.52%	N	per item	С
Development Control Plans – Stage 2	\$6,252.00	\$6,725.00	7.57%	N	per item	С
Planning Certificate – Section 10.7(2)	\$62.00	\$62.00	0.00%	Ν	per certificate	F
Planning Certificate – Section 10.7(2)&(5)	\$156.00	\$156.00	0.00%	N	per certificate	F
Fee for Certified copy of plan, map or plan held by a Council department	\$53.00	\$53.00	0.00%	Ν	per copy	F
Change or Issue of Street Address Application Fee	\$626.00	\$673.00	7.51%	N	per application	С
Microfilm Copy of Plans	\$10.75	\$11.60	7.91%	Ν	30 minutes	С
Property Research Fee	\$171.0	0 – includes retrieval up	o to 2 files plus	N	per item	С
Stamping of Additional Plans – Dwellings	\$64.15	\$69.00	7.56%	N	per item/article	С
Stamping of Additional Plans – All Other Plans	\$160.60	\$173.00	7.72%	N	per item/article	С
Social impact statement peer review for proponent-led planning proposals	5,000-10,00	0 (to be determined by	market rates)	Y	per item	С

## **Rezoning: Local Environment Plans**

Pre-application	\$2,743.00	\$2,950.00	7.55%	Ν	per application	С
(i) Basic Planni	ng Proposal					
Stage 1 – Pre gateway determination	\$19,200.00	\$20,640.00	7.50%	Ν	per item	С
Stage 2 – Post gateway determination	\$8,440.00	\$9,075.00	7.52%	Ν	per item	С
Local Planning Panel Fee	\$2,360.00	\$2,540.00	7.63%	Ν	per item	С
Total Fee	\$30,000.00	\$32,250.00	7.50%	Ν	per item	С

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy			
(ii) Standard Pl	(ii) Standard Planning Proposal									
Stage 1 - Pre	\$41 600 00	\$44 720 00	7 50%	N	per item		C			

gateway determination	\$41,000.00	\$44,720.00	7.50%	IN	pernem	C
Stage 2 – Post gateway determination	\$21,040.00	\$22,620.00	7.51%	Ν	per item	С
Local Planning Panel Fee	\$2,360.00	\$2,540.00	7.63%	Ν	per item	С
Total Fee	\$65,000.00	\$69,875.00	7.50%	Ν	per item	С

## (iii) Complex Planning Proposal

Stage 1 – Pre gateway determination	\$64,000.00	\$68,800.00	7.50%	N	per item	С
Stage 2 – Post gateway determination	\$23,905.00	\$25,700.00	7.51%	Ν	per item	С
Local Planning Panel Fee	\$12,095.00	\$13,005.00	7.52%	Ν	per item	С
Total Fee	\$100,000.00	\$107,500.00	7.50%	Ν	per item	С
Social impact statement peer review for proponent-led planning proposals	5,000-10,00	00 (to be determined by	market rates)	Y	Per item	С

# **31. TREES**

# Application to prune/remove private trees (TPOs)

1st tree	\$85.00	\$91.50	7.65%	Ν	per tree	В
Additional tree	\$35.00	\$38.00	8.57%	Ν	per tree	В
Pensioner concession		75% discount against	respective fee	Ν	per application	В
Review of application	\$76.00	\$82.00	7.89%	Ν	per review	В
Offset Tree Planting Private Trees/Tree Permits, including purchase, supply, planting and a 12- month maintenance program	\$378.15	\$407.00	7.63%	Ν	per tree	В
Pensioner concession	759	% discount for Offset	Tree Planting	Ν	per application	В

Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

# 32. USE AND HIRE OF COUNCIL PROPERTY

Definition of categories

#### Standard rate

Applies to all hirers, including commercial operators, except:

- 1. Hirers who fall within a category below.
- 2. Children's parties or functions/events. Different rates apply to children's parties and functions/events for some venues. Hire for these types of events are available at specific venues between specified times. Rates are itemised for each venue below where applicable.

#### Charity/not-for-profit

This category applies to groups that are either registered as a charity or not-for-profit organisation. This category does not apply to children's parties or functions/events.

Charity/not-for-profit rates are set at levels to support these groups using Waverley Council venues.

This category applies to all indoor venue hire.

Critical support services receive a 50% discount on the charity/not-for-profit rate. This category applies to all indoor venue hire.

#### Arts and education

This category applies to hirers of the Bondi Pavilion Theatre that are arts organisations, independent producers/artists and education institutions undertaking activity primarily for the creation and dissemination of cultural material rather than commercial outcomes. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees.

#### Production and Event Staff Charges

Minimum staffing charges apply in addition to the venue hire fee for Bondi Pavilion Theatre. Public holiday penalty rates apply in addition to the Production and Event Staff Charges.

#### Explanatory notes

A three tiered banding structure is used to standardise the hire fees for rooms of a similar size that offer a similar level of amenity across all Council venues. The bands are community halls/large rooms, standard rooms and small meeting rooms.

All bookings are subject to availability and terms and conditions of hire. Hire fees are for indoor venues only, use of parks and reserves must be hired separately (see Use and Hire of Public Open Spaces).

Hire fees for corporate, commercial and public events incur a 100% premium on private function/event rates.

Security bonds apply to all hires. Bonds are set between \$0-\$10,000 depending on the scale and the nature of the hire.

Bonds are fully refundable provided the Terms and Conditions of Hire are met in full.

## 32.1. Kimberley Reserve Community Centre Hall

Standard rate	\$44.00	\$46.50	5.68%	Y	per hour		E
Charity/Not for profit groups	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community'	В
Children's parties 4hr minimum booking, 8am-12pm or 1pm-5pm Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking		E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking		E

## 32.2. Wairoa Avenue Community Centre Hall

Standard rate	\$44.00	\$46.50	5.68%	Y	per hour		E
Charity/Not for profit groups	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community'	В
Children's parties 4hr minimum booking, 8am-12pm or 1pm-5pm Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking		E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking		E

	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				I oney

# 32.3. Thomas Hogan Reserve Community Hall

Charity Not for profit groups 50% discount on private function rates

Commercial functions/events additional 50% premium on private function rates

Peak 5pm-close weekdays and all day weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

## **Charity/Not for profit groups**

Peak 5pm-close weekdays and all day weekends	\$27.50	\$29.00	5.45%	Y	per hour	Remove 'community' from the title	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community' from the title	В
Children's parties 4 hr minimum bookings Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking	Remove 'community' from the title	E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking	Remove 'community' from the title	E

### Private functions (minimum 4 hr bookings)

Function rate available from 5pm to midnight Friday to Sunday (Special conditions apply)

Half day (4 hours)	\$363.00	\$391.00	7.71%	Y	per half day	Е
Full day (8 hours)	\$726.00	\$781.00	7.58%	Y	per day	Е
Additional hours	\$104.50	\$112.50	7.66%	Y	per hour	Е

## 32.4. Hugh Bamford Reserve Community Hall

Charity Not for profit groups 50% discount on private function rates

Commercial functions/events additional 50% premium on private function rates

Peak 5pm-close weekdays and all day weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

## **Charity/Not for profit groups**

Peak 5pm-close weekdays and all day weekends	\$27.50	\$29.00	5.45%	Y	per hour	Remove 'community' from the title	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community' from the title	В
Children's parties 4 hr minimum bookings Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking	Remove 'community' from the title	E

'community' from the title

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy			
Charity/Not for profit groups [continued]										
Cleaning fee	\$66.50	\$70.00	5.26%	Y	per booking	Remove	Е			

## Private functions (minimum 4 hr bookings)

Function rate available from 5pm to midnight Friday to Sunday (Special conditions apply)

Half day (4hours)	\$363.00	\$391.00	7.71%	Y	per half day	Е
Full day (8 hours)	\$726.00	\$781.00	7.58%	Y	per day	Е
Additional hours	\$104.50	\$112.50	7.66%	Y	per hour	Е

## 32.5. Mill Hill Community Centre

Community Hall (only available during peak times as specified below)

Charity/Not for profit groups 50% discount on private function rates Commercial functions / events additional 50% premium on private function rates

#### **Standard rate**

(compulsory)

Peak 5pm-close weekdays and all day on weekends	\$55.00	\$59.50	8.18%	Y	per hour	Fees should increase to match those of similar sized and newly renovated halls such as the Bondi Pavilion	Е
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### **Charity/Not for profit groups**

Peak 5pm close weekdays and all day on weekends	\$27.50	\$30.00	9.09%	Y	per hour	Fees should increase to match those of similar sized and newly renovated halls such as the Bondi Pavilion	В
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### Private functions (minimum 4 hr bookings)

Function rate available from 5pm to midnight Fridays and 4pm to midnight Saturday and Sundays

Half day (4 hours)	\$363.00	\$391.00	7.71%	Y	per half day	Fees should increase to match those of similar sized and newly renovated halls such as the Bondi Pavilion	E
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy			
Private functions (minimum 4 hr bookings) [continued]										
Full day (8 hours)	\$726.00	\$781.00	7.58%	Y	per day	Fees should increase to match those of similar sized and newly renovated halls such as the Bondi Pavilion	E			
Additional hours	\$104.50	\$104.50	0.00%	Y	per hour	Fees should increase to match those of similar sized and newly renovated halls such as the Bondi Pavilion	E			

## **Community Hall Kitchen**

Per use         \$61.50         \$66.50         8.13%         Y         per use	В
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### Room 1

Standard rate	\$44.00	\$42.00	-4.55%	Y	per hour	E
Charity Not for profit groups	\$22.00	\$21.00	-4.55%	Y	per hour	В

## 32.6. Boot Factory

## **Ground Floor – Exhibition Space**

Standard rate	\$60.00	\$65.00	8.33%	Y	per hour		E
Charity Not for Profit groups	\$30.00	\$32.50	8.33%	Y	per hour	Removed 'Community'	В

Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$300.00	\$323.00	7.67%	Y	per half day	D
Full day (8 hours)	\$400.00	\$430.00	7.50%	Y	per day	D
Additional hours	\$60.00	\$65.00	8.33%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

## Level 1 – Meeting Rooms

Standard rate	\$39.00	\$42.00	7.69%	Y	per hour		E
Charity/Not for Profit groups	\$19.50	\$21.00	7.69%	Y	per hour	Removed 'Community'	В
Half day (4 hours)	\$150.00	\$161.50	7.67%	Y	per half day		Е
Charity/Not for Profit groups	\$75.00	\$81.00	8.00%	Y	per half day	Removed 'Community'	В
Full day (8 hours)	\$250.00	\$269.00	7.60%	Y	per day		Е

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Level 1 – Meetir	ng Rooms	[continued]					
Charity/Not for Profit groups	\$125.00	\$134.50	7.60%	Y	per day	Removed 'Community'	В
Level 1 – Combined Meeting Rooms							
Half day (4 hours)	\$350.00	\$377.00	7.71%	Y	per half day	Remove 'community'	E
Charity/Not for Profit groups	\$175.00	\$188.50	7.71%	Y	per half day	Remove 'community'	В
Full day (8 hours)	\$600.00	\$645.00	7.50%	Y	per day		Е
Charity/Not for Profit groups	\$300.00	\$323.00	7.67%	Y	per day	Removed 'Community'	В
Level 2 – Cloud	Room						

Standard rate	\$80.00	\$86.00	7.50%	Y	per hour		Е
Charity/Not for Profit groups	\$40.00	\$43.00	7.50%	Y	per hour	Removed 'Community'	В

Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$500.00	\$538.00	7.60%	Y	per half day	D
Full day (8 hours)	\$900.00	\$968.00	7.56%	Y	per day	D
Additional hours	\$80.00	\$86.00	7.50%	Y	per hour	D

# Mill Hill Community Centre Terrace access when hired in conjunction with Cloud Room for private function/event

Charity/Community/Not for Profit groups 50% discount on private function/event rates

### Large scale events incorporating Boot Factory's indoor and outdoor spaces

Standard rate	\$3,000.00	\$3,225.00	7.50%	Y	per day		E
Charity/Not for Profit groups	\$1,500.00	\$1,615.00	7.67%	Y	per day	Removed 'Community'	В
Corporate/ Commercial rate	\$5,000.00	\$5,375.00	7.50%	Y	per day		D
Security bond for large scale events	\$2,000.00	\$2,150.00	7.50%	Ν	per event		G

### **Public programs**

Note: Fee varies based on the course, workshop, talk or event

Courses, workshops, talks and events	\$0.00-\$1,000.00	Y	per head	E
Concession	\$0.00-\$500.00	Y	per head	В

## **Boot Factory Production and Event Staff Fees and Charges**

Technical Supervisor (min 3 hours)	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)		С
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Boot Factory P	roduction	and Event Staff	Fees and	Char	<b>Jes</b> [continued]		
Lighting/AV Technician (min 3 hours)	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)		С
Production Coordination (min 3 hours)	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)		С
Staging Staff (min 3 hours)	\$40.00	\$43.00	7.50%	Y	per hour (min 3 hours)		С
Front of House Supervisor (min 3 hours)	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)		С
Box Office Supervisor (min 3 hours)	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)		С
Front of House Attendant / Box Office Attendant (min 3 hours)	\$50.00	\$54.00	8.00%	Y	per hour (min 3 hours)		С
Bar Supervisor (min 4 hours)	\$80.00	\$86.00	7.50%	Y	per hour (min 4 hours)		С
Bar Attendant (min 4 hours)	\$50.00	\$54.00	8.00%	Y	per hour (min 4 hours)		С
Security Guard (min 5 hours)			Cost recovery	Y	per hour		С
Merchandise commission			10%	Y	percentage of sales price	Fee should be shown as 0-10%	С
Cross-hired technical requirements and services		Acti	ual cost + 30%	Y	variable		С
Ticket fees per ticket			\$0.00-\$10.00	Y	per ticket		С

# 32.7. Bondi Pavilion

# Seagull Room

#### **Standard Rate**

Peak 5pm-close weekdays, all day on weekends and public holidays	\$70.00	\$75.50	7.86%	Y	per hour	E
Off peak 7am-5pm weekdays	\$50.00	\$54.00	8.00%	Y	per hour	E
Full day 7am-5pm weekdays	\$380.00	\$409.00	7.63%	Y	per day	E

# Charity/Not for profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$35.00	\$38.00	8.57%	Y	per hour	В
Off peak 7am-5pm weekdays	\$25.00	\$27.00	8.00%	Y	per hour	В

	ear 22/23	Year 23/24					Pricing
ime	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				l'oney

#### Charity/Not for profit groups/Rehearsals [continued]

Full day 7am-5pm	\$190.00	\$204.50	7.63%	Y	per day	В
weekdays						

### Seagull Room – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$600.00	\$645.00	7.50%	Y	per half day	D
Full day (8 hours)	\$1,100.00	\$1,185.00	7.73%	Y	per day	D
Additional hours	\$100.00	\$107.50	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

## **Ocean Room (includes Nandiri Balcony North)**

#### Standard Rate

Peak 5pm-close weekdays, all day on weekends and public holidays	\$50.00	\$54.00	8.00%	Y	per hour	E
Off peak 7am-5pm weekdays	\$40.00	\$43.00	7.50%	Y	per hour	E
Full day 7am-5pm weekdays	\$300.00	\$323.00	7.67%	Y	per day	E

#### Charity/Not for Profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$25.00	\$27.00	8.00%	Y	per hour	В
Off peak 7am-5pm weekdays	\$20.00	\$21.50	7.50%	Y	per hour	В
Full day 7am-5pm weekdays	\$150.00	\$161.50	7.67%	Y	per day	В

#### Ocean Room (includes Nandiri Balcony North) - Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity/Community/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$400.00	\$430.00	7.50%	Y	per half day	D
Full day (8 hours)	\$700.00	\$753.00	7.57%	Y	per day	D
Additional hours	\$100.00	\$107.50	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				1 oney

# Ocean Room and Nandiri Balcony (includes Northern Foyer, Nandiri Balcony North) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$800.00	-	Y	per half day	
Full day (8 hours)	\$0.00	\$1,200.00	-	Y	Full day (8 hours)	D
Additional hours	\$0.00	\$150.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

## Ocean Room, Nandiri Balcony and Bar Foyer (includes half Nandiri Balcony and half Bar Foyer) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$1,000.00	-	Y	per half day	D
Full day (8 hours)	\$0.00	\$1,500.00	-	Y	per day	D
Additional hours	\$0.00	\$175.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

## Combined First Floor Bar and Nandiri Balcony (includes Ocean Room, Bar Foyer, Nandiri Balcony) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$1,500.00	-	Y	per half day	
Full day (8 hours)	\$0.00	\$2,250.00	-	Y	per day	D
Additional hours	\$0.00	\$250.00	-	Υ	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

# Nandiri Balcony (one third of Nandiri Balcony) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$600.00	-	Y	per half day	D
Full day (8 hours)	\$0.00	\$900.00	-	Y	per day	D
Additional hours	\$0.00	\$125.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	D

## Nandiri Balcony (half of Nandiri Balcony) – Function/event rate | Private functions/ events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$800.00	-	Y	per half day	D
Full day (8 hours)	\$0.00	\$1,200.00	-	Y	per day	D
Additional hours	\$0.00	\$150.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

# Beach View Rooms (Seagull Room, Ocean Room, Northern Foyer, Nandiri Balcony North & servery) – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

#### Private functions/events (minimum 4 hour booking)

Charity/Community/Not for Profit groups 50% discount on private function/event rates

Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

# Combined First Floor (Seagull Room, Ocean Room, Bar Foyer, Nandiri Balcony, Theatre) – Function/event rate

Private functions/events (minimum 5 hour booking)

Charity Not for Profit groups 50% discount on private function/event rates

Half day (5 hours)	\$3,000.00	\$3,225.00	7.50%	Y	per half day	D
Full day (10 hours)	\$5,000.00	\$5,375.00	7.50%	Y	per day	D
Additional hours	\$300.00	\$323.00	7.67%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

## **High Tide Room**

#### **Standard Rate**

Peak 5pm-close weekdays, all day on weekends and public holidays	\$70.00	\$75.50	7.86%	Y	per hour	E
Off peak 7am-5pm weekdays	\$50.00	\$54.00	8.00%	Y	per hour	E
Full day 7am-5pm weekdays	\$380.00	\$409.00	7.63%	Y	per day	E

#### Charity/Not for Profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$35.00	\$38.00	8.57%	Y	per hour	В
Off peak 7am-5pm weekdays	\$25.00	\$27.00	8.00%	Y	per hour	В
Full day 7am-5pm weekdays	\$190.00	\$204.50	7.63%	Y	per day	В

### High Tide Room – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$600.00	\$645.00	7.50%	Y	per half day	D
Full day (8 hours)	\$1,100.00	\$1,185.00	7.73%	Y	per day	D
Additional hours	\$180.00	\$193.50	7.50%	Y	per hour	D
Access to 100 square metres of Guya Courtyard (Southern) adjacent to High Tide Room in conjunction with private function/ event	\$500.00	\$538.00	7.60%	Y	per booking	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

Name Fee Fee Increase GST Unit Comm	Driging
Name Fee Fee Increase GST Unit Comm	ent Pricing Policy
(incl. GST) (incl. GST) %	

Private functions/events (minimum 4 hour booking) [continued]

Children's parties 9am-12.30pm or	\$300.00	\$323.00	7.67%	Y	per booking	D
12.30-4pm						

## Yalagang Room

#### Standard Rate

Peak 5pm-close weekdays, all day on weekends and public holidays	\$50.00	\$54.00	8.00%	Y	per hour	E
Off peak 7am-5pm weekdays	\$40.00	\$43.00	7.50%	Y	per hour	E
Full day 7am-5pm weekdays	\$300.00	\$323.00	7.67%	Y	per day	E
Weekly	\$1,000.00	\$1,075.00	7.50%	Y	per week	Е

#### Charity/Not for Profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$25.00	\$27.00	8.00%	Y	per hour	В
Off peak 7am-5pm weekdays	\$20.00	\$21.50	7.50%	Y	per hour	В
Full day 7am-5pm weekdays	\$150.00	\$161.50	7.67%	Y	per day	В
Weekly	\$500.00	\$538.00	7.60%	Y	per week	В

### Yalagang Room – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$400.00	\$430.00	7.50%	Y	per half day	D
Full day (8 hours)	\$700.00	\$753.00	7.57%	Y	per day	D
Additional hours	\$120.00	\$129.00	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С
Children's parties 9am-12.30pm or 12.30-4pm	\$250.00	\$269.00	7.60%	Y	per booking	D

### **Art Gallery**

Standard rate	\$700.00	\$753.00	7.57%	Y	per week	E
Charity/Not for Profit exhibition	\$350.00	\$377.00	7.71%	Y	per week	В
Commission on sales			0-10%	Y	per sale	E

Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				

## Art Gallery – Function/event rate

Private functions/events (minimum 4 hour booking)

Charity/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$400.00	\$430.00	7.50%	Y	per half day	D
Full day (8 hours)	\$700.00	\$753.00	7.57%	Y	per day	D
Additional hours	\$120.00	\$129.00	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

## Music Studio 1 or Studio 2

#### **Standard Rate**

Hourly	\$50.00	\$54.00	8.00%	Y	per hour	Е
Half day (4 hours)	\$160.00	\$172.00	7.50%	Y	per half day	Е
Full day (8 hours)	\$300.00	\$323.00	7.67%	Y	per day	Е

#### Charity/Not for profit groups/Rehearsals

Hourly	\$25.00	\$27.00	8.00%	Y	per hour	В
Half day (4 hours)	\$80.00	\$86.00	7.50%	Y	per half day	В
Full day (8 hours)	\$150.00	\$161.50	7.67%	Y	per day	В

### **Recording Projects – Two Music Studios plus Recording Control Room**

Note: only Sound Engineers registered with Council are permitted to use the recording facilities

#### **Standard Rate**

Hourly	\$70.00	\$75.50	7.86%	Υ	per hour	Е
Half day (4 hours)	\$250.00	\$269.00	7.60%	Y	per half day	Е
Full day (8 hours)	\$450.00	\$484.00	7.56%	Υ	per day	Е

#### Charity/Not for profit groups

Hourly	\$35.00	\$38.00	8.57%	Y	per hour	В
Half day (4 hours)	\$125.00	\$134.50	7.60%	Y	per half day	В
Full day (8 hours)	\$225.00	\$242.00	7.56%	Y	per day	В
Sound Engineer	\$70.00	\$75.50	7.86%	Y	per hour (min 3 hours)	С

### **Music Studio Equipment Hire**

Drum kit	\$25.00	\$27.00	8.00%	Y	per session	Е
Guitar amplifier	\$25.00	\$27.00	8.00%	Y	per session	Е
Bass amplifier	\$25.00	\$27.00	8.00%	Y	per session	Е
Digital piano, keyboard & amplifier	\$25.00	\$27.00	8.00%	Y	per session	E

## **Bondi Pavilion Theatre**

Rehearsals no technology/technician, no public audience (minimum 3 hours)

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Standard Rate							
Hourly (minimum 3 hours)	\$300.00	\$300.00	0.00%	Y	per hour		E
Half day (6 hours)	\$1,300.00	\$1,300.00	0.00%	Y	per half day	Maintain current price	E
Full day (12 hours or more)	\$2,000.00	\$2,000.00	0.00%	Y	per day	Maintain current price	E
Additional hours	\$260.00	\$260.00	0.00%	Y	per hour	Maintain current price	E
Weekly	\$6,000.00	\$6,000.00	0.00%	Y	per week	Maintain current price	E

#### Charity/Not for profit groups/Arts and Education/Rehearsals

Hourly (minimum 3 hours)	\$150.00	\$150.00	0.00%	Y	per hour	Maintain existing price	E
Half day (6 hours)	\$650.00	\$650.00	0.00%	Y	per half day	Maintain existing price	E

Half day bookings include meetings, talks, film screenings with minimal technical set up. All bookings requiring more than basic technical services will be charged at full day rate

Full day (12 hours or more)	\$1,000.00	\$1,000.00	0.00%	Y	per day	Maintain existing price	E
Additional hours	\$130.00	\$130.00	0.00%	Y	per hour	Maintain existing price	E
Weekly	\$3,000.00	\$3,000.00	0.00%	Y	per week	Maintain existing price	E
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking, performance or event		С
Rehearsals no technology/ technician, no public audience (minimum 3 hours)	\$50.00	\$50.00	0.00%	Y	per hour	Maintain existing price	В

### **Artist Studio**

Note: access to the Artist Studio is managed through the Arts and Culture team

Standard rate	\$170.00	\$183.00	7.65%	Y	per week		E
Charity/Not for Profit groups	\$85.00	\$91.50	7.65%	Y	per week	Removed 'Community'	В

# **Bondi Pavilion Production and Event Staff Charges and Fees**

Technical Supervisor	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)	С
Lighting/AV Technician	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Production Coordination	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Staging Staff	\$40.00	\$43.00	7.50%	Y	per hour (min 3 hours)	С

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Bondi Pavilion	Productior	n and Event Sta	Iff Charges	and	Fees [continued]		
Front of House Supervisor	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)		С
Box Office Supervisor	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)		С
Front of House Attendant / Box Office Attendant	\$50.00	\$54.00	8.00%	Y	per hour (min 3 hours)		С
Bar Supervisor	\$80.00	\$86.00	7.50%	Y	per hour (min 4 hours)		С
Bar Attendant	\$50.00	\$54.00	8.00%	Y	per hour (min 4 hours)		С
Security Guard (min 5 hours)			Cost recovery	Y	per hour		С
Merchandise commission		10%			percentage of sales price	Fee should be shown as 0-10%	С
Cross-hired technical requirements and services		Actual cost + 30%			variable		С
Ticket fees per ticket			\$0.00-\$10.00	Y	per ticket		С

## Bondi Pavilion Courtyards and Gatehouse Circle

Note: pricing for commercial activations, ticketed and large public events is assessed and determined in accordance with Waverley Council's Events Policy

Standard rate (minimum area 100 square metres)	\$10.00	\$10.00	0.00%	Y	per square metre per day	Maintain current pricing	D
Charity/Not for Profit groups (minimum area 100 square metres)	\$5.00	\$5.00	0.00%	Y	per square metre per day	Maintain current pricing	В
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking, performance or event		С

## Large scale events incorporating Bondi Pavilion's indoor and outdoor spaces

Standard rate	\$15,000.00	\$16,125.00	7.50%	Y	per day		E
Charity/Not for Profit groups	\$7,500.00	\$8,065.00	7.53%	Y	per day	Remove Community	В
Corporate/ Commercial rate	\$25,000.00	\$26,875.00	7.50%	Y	per day		D
Security bond for large scale events	\$10,000.00	\$10,000.00	0.00%	Ν	per event	Maintain current price	G

## **Administration Fees and Charges**

Consumables			Cost + 30%	Y	per item	D
Disposal fee			Cost + 30%	Ν	per service	D
Marketing costs recovered			Cost + 30%	Y	per service	D
Targeted EDM	\$0.00	\$400.00	-	Y	per publication	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Administration	Fees and	Charges [continu	ued]				
Inclusion in monthly EDM	\$0.00	\$250.00	-	Y	per item		D
Ticket/website amendment fee per change/amendment	\$0.00	\$40.00	-	Y	fee per change/ amendment		D
Hirer show reschedule/ cancellation/direct email correspondence	\$0.00	\$50.00	-	Y	per instance		D
Charge when booking cancelled less than 1 month prior to start of event	100% venue hire fee			Y	per cancellation		D
Charge when booking cancelled more than 1 month prior to start of event		50%	venue hire fee	Y	per cancellation		D

# 32.8. Waverley Library – Ron Lander Centre

# **Ground Floor Children's Activity Room**

Standard rate	\$44.00	\$46.50	5.68%	Y	per hour		Е
Charity/Not for Profit groups	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community' from the title	В

## Theatrette

#### **Standard Rate**

Peak 5pm-9pm weekdays and during weekend opening hours	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 9am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

### Charity/Not for profit groups

Peak 5pm-9pm weekdays and during weekend opening hours	\$27.50	\$29.00	5.45%	Y	per hour	Remove 'community' from the title	В
Off peak 9am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community' from the title	В
Theatrette Kitchenette	\$33.00	\$35.00	6.06%	Y	per use	Remove 'community' from the title	В

## Level 1 – Meeting Room 1

	Standard rate	\$0.00	\$41.00	-	Y	per hour		E
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	Year 22/23	Year 23/24					Pricing
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Comment	Policy
Level 1 – Meeti	ng Room 1	[continued]					
Charity/Not for Profit groups	\$0.00	\$20.50	-	Y	per hour		В
Level 1 – Meeti	ng Room 2						
Standard rate	\$0.00	\$41.00	-	Y	per hour		E
Charity/Not for Profit groups	\$0.00	\$20.50	-	Y	per hour		В
32.9. School o	of Arts						
Community Ha	П						
Standard Rate							
Peak 5pm close weekdays and all day on weekends	\$55.00	\$58.00	5.45%	Y	per hour		E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour		E
Charity/Not for pro	ofit groups						

#### harity/Not for profit groups

Peak 5pm close weekdays and all day on weekends	\$27.50	\$29.00	5.45%	Y	per hour	Remove 'community' from the title	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community' from the title	В

#### Private functions (minimum 4 hour booking)

Charity/Not for profit groups 50% discount on private function rates Commercial functions/events additional 50% premium on Private function rates

Half day(4 hours)	\$363.00	\$391.00	7.71%	Y	per half day	Е
Full day(8 hours)	\$726.00	\$781.00	7.58%	Y	per day	Е
Additional hours	\$104.50	\$112.50	7.66%	Y	per hour	Е

#### Room A

Standard rate	\$39.00	\$41.00	5.13%	Y	per hour		E
Charity Not for Profit groups	\$19.50	\$20.50	5.13%	Y	per hour	Remove 'community' from the title	В

# 32.10. Margaret Whitlam Recreation Centre

# **Indoor Sports Court**

### **Standard Rate**

Peak 5pm close weekdays and all day on weekends	\$83.00	\$89.50	7.83%	Y	per hour	E
Off peak 7am-5pm weekdays	\$72.50	\$78.00	7.59%	Y	per hour	E

Fee Fee Increase GST Unit Comment Polic		Year 22/23	Year 23/24					Driging
	Name	Fee	Fee	Increase	GST	Unit	Comment	Pricing Policy
		(incl. GST)	(incl. GST)	%				

#### Sports clubs, community sports organisations and schools

Peak 5pm close weekdays and all day on weekends	\$68.50	\$74.00	8.03%	Y	per hour	В
Off peak 7am-5pm weekdays	\$55.00	\$59.50	8.18%	Y	per hour	В
Hire of sports balls, equipment etc.		\$	5.00-\$30.00	Y	per session	В
Security bond (refundable)			0-\$1,000.00 Last year fee .00-\$500.00	Ν	per hire	G
Half-Court casual hire – maximum 6 participants	\$6.50	\$7.00	7.69%	Y	per person per hour	В

## **Community Room**

#### **Standard Rate**

Peak 5pm close weekdays and all day on weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

#### Charity/Not for profit groups

Peak 5pm close weekdays and all day on weekends	\$27.50	\$29.00	5.45%	Y	per hour	Remove 'community' from the title	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	Remove 'community' from the title	В

#### Private functions (minimum 4 hour booking)

Charity Not for profit groups 50% discount on private function rate Commercial functions/events additional 50% premium on private function rates

Half day (4 hours)	\$399.00	\$429.00	7.52%	Y	per half day	Е
Full day (8 hours)	\$797.50	\$858.00	7.59%	Y	per day	Е
Additional hours	\$104.50	\$112.50	7.66%	Y	per hour	Е
Hire of AV Equipment		\$5.0	00-\$300.00	Y	per use	В

## **Community Room Kitchen**

Standard rate	\$80.00	\$86.00	7.50%	Y	per use		В
Charity/Not for Profit groups	\$40.00	\$42.00	5.00%	Y	per use	Remove 'community' from the title	В

## Club Room (North or South)

Note: Referees and First Aid rooms are available free of charge with the hire of Waverley Oval

Standard rate	\$39.00	\$41.00	5.13%	Υ	per hour		Е
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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy		
Club Room (No	orth or South	) [continued]							
Charity/Not for Profit groups	\$19.50	\$20.50	5.13%	Y	per hour	Remove 'community' from the title	В		
Licenced Sports Club Day Rate	\$62.50	\$66.00	5.60%	Y	per day		В		
Home Changin	g Room								
Home Changing Room Fee	\$33.50	\$35.50	5.97%	Y	per hour		В		
Visitor Changir	ng Room								
Visitor Changing Room Fee	\$33.50	\$35.50	5.97%	Y	per hour		В		
Grandstand (when used as a venue for events, filming purposes)									
Grandstand (when used as a venue for events, filming purposes)	\$171.50	\$180.08	5.00%	Y	per booking		F		
Kiosk									
Note: Referees and Fire	st Aid rooms are av	ailable free of charge	with the hire of	Waverle	ey Oval				
Kiosk	\$66.00	\$69.50	5.30%	Y	per booking		В		
Hire of Addition	nal Equipme	nt and Faciliti	es						
Note: Not all equipmen	t items are available	e at all venues, pleas	e contact the Ve	nue Hire	e Team to enquire abou	ut availability			
Storage cupboards (limited availability)		\$3	10.00-\$100.00	Y	per week		E		
AV equipment (specifications vary between venues)		\$.	10.00-\$500.00	Y	per use		E		

# Additional services for hire or use of above listed Council properties (as required)

Security guard (outside normal hours)	Charged at cost	Y	per hour	С
Cleaning fee	Charged at cost	Y	per hour	С

# Active Seniors Program (Margaret Whitlam Recreation Centre)

Standard Single	\$10.00	\$11.00	10.00%	Y	per class	С
Admission						

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Active Seniors	Program (N	Aargaret Whitla	am Recreat	ion C	entre) [continue	d]	
Pensioner Single Admission	\$7.00	\$8.00	14.29%	Y	per class	Keeping the fee consistence with the senior centre who are increasing their pensioner fee to \$8	С
Standard Multipass (8 Classes)	\$80.00	\$82.00	2.50%	Y	per pass		С
Pensioner Multipass (8 Classes)	\$56.00	\$58.00	3.57%	Y	per pass		С
Standard Multipass (20 Classes)	\$170.00	\$198.00	16.47%	Y	per pass	By purchasing the 20 pass they will receive 2 classes for free, or end up paying \$9.90 per class.	С
Pensioner Multipass (20 Classes)	\$80.00	\$144.00	80.00%	Υ	per pass	Due to an typo error the fee was published as \$80 instead of \$130. We want to correct to the appropriate pay scale. By purchasing the \$20 pass they will receive virtually 2 classes for free and end up paying \$7.20 per class. A total saving of \$16 per 20 pass against the single entry.	С

# School Holiday Program

Standard Admission		\$0.0	00-\$60.00	Y	per session	С
32.11.Waverley	y Park Amenit	y Building				
Standard rate	\$39.00	\$41.00	5.13%	Υ	per hour	E

continued on next page ...

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
32.11.Waverley	y Park Am	enity Building	[continued]				

Charity/Not for Profit groups	\$19.50	\$20.50	5.13%	Y	per hour	Remove 'community' from the title	В
Children's parties from 8am-12pm or 1pm-5pm	\$220.00	\$236.50	7.50%	Y	per booking		В
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking		С

# 33. USE AND HIRE OF PUBLIC OPEN SPACES (PARKS, BEACHES, FOOTPATHS AND PEDESTRIAN MALLS)

## **33.1.** Application Administration Fee (non-refundable)

Standard fee (applies to all outdoor venue hire excluding filming and sporting fields)	\$205.00	\$220.50	7.56%	Y	per application	E
Fundraising Permit	\$205.00	\$220.50	7.56%	Y	per application	Е
Short Notice Fee (less than 48 hours)	\$270.00	\$290.50	7.59%	Y	per application	E
Amendments to approval	\$78.00	\$84.00	7.69%	Y	per application	E

# **33.2. General Fees**

Cancellation fee (less than 4 weeks' notice)		2	25% of hire fee	Y	per application	В
Use of Council utilities e.g. water & electricity			Cost recovery	Y	Cost recovery	С
Use of Council resources (waste recovery, site preparation, cleaning)			Cost recovery	Y	Cost recovery	С
Traffic management requirements	Cost recovery			Y	Cost recovery	С
Sports field line markings (one off)		\$300.00-\$600.00			per event	В
Event management & compliance staff (after hours and weekends, 4 hr min)	\$116.00	\$125.00	7.76%	Y	per hr	В

# **33.3. Commercial Fitness Training Use of Public Open Spaces**

## Bondi Park, Bronte Park, Hunter Park, Marks Park, Tamarama Park, Waverley Park

Organised or commercial fitness groups and personal trainers

22/23	Year 23/24					Pricing
Fee	Fee (incl. GST)	Increase %	GST	Unit	Comment	Policy
10	Fee ncl. GST)					

Organised or commercial fitness groups and personal trainers [continued]

3-6 participants (fixed location, equipment)	\$699.00	\$752.00	7.58%	Y	per year	E
7-12 participants (fixed location, equipment)	\$1,919.00	\$2,065.00	7.61%	Y	per year	E
13-18 participants (fixed location, equipment)	\$3,238.50	\$3,485.00	7.61%	Y	per year	E

## Barracluff Park, Diamond Bay Reserve, Dudley Page Reserve, Hugh Bamford Reserve, Rodney Reserve, Upper Dickson Reserve, Varna Park

Organised or commercial fitness groups and personal trainers

1-2 participants (no fixed location, no equipment)	\$199.50	\$214.50	7.52%	Y	per year	E
3-6 participants (fixed location, equipment)	\$360.00	\$387.00	7.50%	Y	per year	E
7-12 participants (fixed location, equipment)	\$1,043.00	\$1,125.00	7.86%	Y	per year	E
13-18 participants (fixed location, equipment)	\$2,112.00	\$2,275.00	7.72%	Y	per year	E

## **33.4.** Filming and Commercial Photography in public open spaces

#### Filming in Public Open Spaces

Note: number of crew is inclusive of crew, technicians, caterers, contractors, talent

## Administration fee (non-refundable)

Low impact (11-25 crew, minimal equipment, no vehicles)	\$150.00	\$150.00	0.00%	Ν	per application	F
Medium impact (26- 50 crew, max 10 trucks, equipment, unit base)	\$300.00	\$300.00	0.00%	N	per application	F
High impact (More than 50 crew, more than 10 trucks, significant construction, extensive equipment, large unit base)*	\$500.00	\$500.00	0.00%	Ν	per application	F
Drone Assessment Fee (outside designated take off zones)	\$100.00	\$107.50	7.50%	N	per assessment	С
Site inspection (per hour)	\$60.00	\$65.00	8.33%	Ν	per hour	С

Name Fee Fee Increase GS1 Unit Comment Poli		Year 22/23	Year 23/24					Pricing
	Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
		(incl. GST)	(incl. GST)	%				

# Administration fee (non-refundable) [continued]

Site supervision (per hour, minimum 4 hour call out out)	\$116.00	\$125.00	7.76%	Y	per hour	В
4 nour can out out)						

## **Traffic Control Assessment**

Low impact (Partial Road Closure – stop/slow traffic control on local or council managed road – Police consultation required)	\$103.00	\$100.00	-2.91%	Ν	per assessment		F
Medium impact (Partial Road Closure – stop/slow traffic control on a multi-lane or state road – Police and RTA consultation required)	\$309.00	\$300.00	-2.91%	Ν	per assessment	Statutory rate is \$300 as per NSW Local Government Filming Protocol https:// www.screen .nsw.gov.au/ data/ publish/341/ A169802%2 0- %20Local% 20Govt%20 Filming%20 Protocol_Re vised_v9_13 022009.pdf	F
High impact – Road closure fees and charges are subject to fees outlined in 36.8. Temporary Road Closure Application (non- refundable). Other fees such as Police and RTA consultation may also apply.		Standard road clo	osure fee apply	Ν	per assessment		F

## **Commercial Photography in Public Open Spaces (Standard Application fee plus Location Fee applies)**

The following groups pay application fee only: 1. Charity/Community/Not for Profit group

2. Students

3. Government authorities

Note: Number of crew is inclusive of crew, technicians, caterers, contractors, talent.

## Location Fee (Bondi, Bronte, Tamarama beaches and parks)

1-3 people			No fee	Ν		А
Low impact (4-10 people)	\$241.00	\$259.50	7.68%	Ν	per hour	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy	
Location Fee (Bondi, Bronte, Tamarama beaches and parks) [continued]								

Medium impact (11- 25 people)	\$309.00	\$333.00	7.77%	Ν	per hour	D
High impact and/ or exclusive use (25+people)	\$440.00	\$473.00	7.50%	Ν	per hour	D

# Location Fee (all other public space)

1-3 people			No fee	Ν		А
Low impact (4-10 people)	\$185.00	\$199.00	7.57%	Ν	per hour	D
Medium impact (11- 25 people)	\$241.00	\$259.50	7.68%	Ν	per hour	D
High impact and/ or exclusive use (25+people)	\$309.00	\$333.00	7.77%	Ν	per hour	D

# **34. HIRE OF PUBLIC OPEN SPACE FOR EVENT USE**

Explanatory Notes:

Refer to Council's Events Policy and Event Management & Delivery Requirements

Impact assessed as per Council's Events Policy. High Impact 2 cost ranges will be determined by assessment.

Activations/Promotions at Council Events to be negotiated with reference to alignment with low, medium and high impact event fees. Further premium based on the market able value of the event may be applied.

Methodology Stall hire at Council Run Events

To be determined by site footprint. 3x3 site = Middle banding 6x6 site = Top of banding Bigger sites will be determined by a pro rata method.

Public use: an event held for commercial or personal gain

Private use: an event that is not accessible to the general public, does not involve ticket sales and is not held for the purposes of commercial or financial gain.

Community Events eligible for fee waiver for 'Low Impact' events and 50% fee reduction for Medium/High Impact events.

Not for Profit Events eligible for 50% fee waiver for all events

Off Peak Season: May- August

Shoulder Season: February – April, September – November Peak Season: December – January

# 34.1. Application and Administration Fee (non-refundable)

Standard fee	\$205.00	\$220.50	7.56%	Y	per application		В		
Surf Club Application Fee	\$105.00	\$113.00	7.62%	Y	per application		В		
For Low impact fundraising activities as defined by and in accordance with Councils Event Policy and Guidelines. Activities to take place in the immediate vicinity OF the Surf Club buildings									
Fundraising Permit	\$205.00	\$220.50	7.56%	Y	per application		В		
Charity and fundraiser organisation fee for Low impact fundraising activity as defined by and in accordance with Council's 'Charity Permit Application' requirements									
Short Notice Fee (less than 48 hours)	\$270.00	\$290.50	7.59%	Y	per application		В		
Amendments to approval	\$78.00	\$84.00	7.69%	Y	per application		В		
Stall hire at Council Run Events (determined by the		\$0.	00-\$700.00	Y	per stall		E		

continued on next page ...

scale of event)

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy		
34.1. Application and Administration Fee (non-refundable) [continued]									
City to Surf Beach Marquee hire	\$13,002.00	\$18,000.00	38.44%	Y	per 5x10m marquee		E		

Marquee hire		,				
Event site supervisor to provide Council supervision for events (minimum 4 hour call)	\$116.00	\$125.00	7.76%	Y	per hour	С

## 34.2. Event Operations Parking fees

Charity/Community/Not for profit groups - 50% discount on Event Operations Parking Fees

Off-Street Parking standard park charges apply

Note: Parking permit applications for Event Operations require at least 2 business days' notice

Queen Elizabeth Drive & Park Drive	\$95.00	\$103.00	8.42%	Y	per space per day	С
On-Street – Metered car parking space (per day)	\$155.00	\$167.00	7.74%	Y	per space per day	С
On-Street – Metered car parking space (per week)	\$395.00	\$425.00	7.59%	Y	per space per day	С
On-Street – Residential Parking Scheme Area	\$22.00	\$24.00	9.09%	Y	per space per day	С
Late application fee*	\$52.00	\$56.00	7.69%	Y	per permit	D

# 34.3. Bondi Beach (Sand Area) (no product sampling or flyering)

## **Public Use**

Peak Season not available (Dec-Jan)

Shoulder	Season	(Feb-Apr	Sept-Nov)
Silouluei	Jeason	(reb-Api,	Sept-NOV)

Low impact (max 4 hours)	\$2,880.00	\$3,100.00	7.64%	Y	per half day	D
Low impact (more than 4 hours, max 48 hours)	\$8,105.00	\$8,715.00	7.53%	Y	per event	D
Medium impact 1-3 days	\$28,000.00	\$30,105.00	7.52%	Y	per event	D
Medium impact 4-10 days	\$35,600.00	\$38,270.00	7.50%	Y	per event	D
Medium impact 11-20 days	\$43,500.00	\$46,765.00	7.51%	Y	per event	D
Medium impact 21-30 days	\$51,400.00	\$55,255.00	7.50%	Y	per event	D
Medium impact 31-52 days	\$59,500.00	\$63,965.00	7.50%	Y	per event	D
High impact	To be determined by Council based on scale and nature of event			Y	per event	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Off Peak Season (	May-Aug)						
Low impact (max 4 hours)	\$2,780.00	\$2,990.00	7.55%	Y	per hour		D
Low impact (more than 4 hours, max 48 hours)	\$4,100.00	\$4,410.00	7.56%	Y	per event		D
Medium impact 1-3 days	\$11,250.00	\$12,095.00	7.51%	Y	per event		D
Medium impact 4-10 days	\$15,500.00	\$16,665.00	7.52%	Y	per event		D
Medium impact 11-20 days	\$19,500.00	\$20,965.00	7.51%	Y	per event		D
Medium impact 21-30 days	\$24,550.00	\$26,395.00	7.52%	Y	per event		D
Medium impact 31-52 days	\$27,650.00	\$29,725.00	7.50%	Y	per event		D
Medium impact	\$0.00	\$0.00	0.00%	Y			D
High impact	To be determined by Council based on scale and nature of event				per event		D

## **Private Use**

## Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (Max 4 hours)	\$310.00	\$334.00	7.74%	Y	per hour	D
Medium impact – not available			Not available	Y	per hour	D
High impact – not available			Not available	Y	per hour	D

#### Off Peak Season (May-Aug)

Low impact (Max 4 hours)	\$130.00	\$140.00	7.69%	Y	per hour	D
Medium impact – not available		1	Not available	Y	per hour	D
High impact – not available		I	Not available	Y	per hour	D

# 34.4. Bondi Park, Bondi Pavilion Forecourt

## **Public Use**

#### Peak Season (Dec-Jan)

Low impact (max 4 hours)	\$4,000.00	\$4,300.00	7.50%	Y	per half day	D
Low impact – more than 4 hours	\$0.00	\$0.00	0.00%	Y		D
Low impact 1-3 days	\$10,000.00	\$10,750.00	7.50%	Y	per event	D

Nume         Fee (red. GST)         Increase (red. GST)         GST         Unit         Comment         Process Process           Peak Season (Dec-Jan)         jointment         521,500.00         \$23,500.00         43.33%         Y         per event         No have increased in	Newso	Year 22/23	Year 23/24					
Low impact 4-10 days S 315.000.00 S 21,500.00 S 2 2,500.00 S	Name	Fee	Fee		GST	Unit	Comment	Pricing Policy
Low impact 4-10 days S 315.000.00 S 21,500.00 S 2 2,500.00 S	Peak Season (Dec-	Jan) [continued]						
continued on next page grant if	Low impact 4-10 days	-	\$21,500.00	43.33%	Y	per event	increased the 4-10 day fee so it is twice the fee of the 1-3 day fee, this is so commercial activations are paying the same amount for activating for two weekends in a row. It was determined that commercial activations should not receive a discount for staying longer. These are commercial and corporate companies that should be paying an absolute premium for the opportunity to promote their brand and or product. An example commercial activation would be Land Rover install a car for a two weeks or Revlon park a bus and offer free makeovers to passing pedestrians or Spec Savers promoting their brand. NFP's receive a 50% discount and the organisation has an opportunity to apply for a venue hire	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricino Policy
Peak Season (De	<b>c-Jan)</b> [continued]						
Low impact 11-20 days	\$17,500.00	\$28,000.00	60.00%	Y	per event	We have increased the 11-20 day fee so it is significantly higher than the the fee of the 4-10 day fee, but not twice the amount this is so commercial activations are paying a fee that reflects the value of three weekends in a row. It was determined that commercial activations need to pay accordingly for the extended duration. These are commercial and corporate companies that should be paying an absolute premium for the opportunity to promote their brand and or product. An example commercial activation would be Land Rover install a car for a two weeks or Revlon park a bus and offer free makeovers to passing pedestrians or Spec Savers promoting their brand. NFP's receive a	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy				
Peak Season (Dec-Jan) [continued]											
						50% discount and the organisation has an opportunity to apply for a venue hire grant if they'd like to reduce their fees.					
Low impact 21-30 days	\$25,000.00	\$35,000.00	40.00%	Y	per event		D				
Low impact 31-52 days	\$30,000.00	\$42,750.00	42.50%	Y	per event		D				
Medium impact	\$0.00	\$0.00	0.00%	Y			D				
Medium impact 1-3 days	\$25,000.00	\$26,875.00	7.50%	Y	per event		D				
Medium impact 4-10 days	\$35,000.00	\$37,625.00	7.50%	Y	per event		D				
Medium impact 11-20 days	\$45,000.00	\$48,375.00	7.50%	Y	per event		D				
Medium impact 21-30 days	\$65,000.00	\$69,875.00	7.50%	Y	per event		D				
Medium impact 31-52 days	\$80,000.00	\$86,000.00	7.50%	Y	per event		D				
High impact	To be dete	rmined by Council base r	d on scale and nature of event	Y	per event		D				

## Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$3,000.00	\$3,225.00	7.50%	Y	per half day	В
Low impact (more than 4 hours)	\$0.00	\$0.00	0.00%	Y		D
Low impact 1-3 days	\$7,500.00	\$8,065.00	7.53%	Y	per event	D

	Veer 22/22	Vac. , 22/24					
Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Shoulder Season	(Feb-Apr, Sep	<b>t-Nov)</b> [continued]					
Low impact 4-10 days	\$12,000.00	\$16,130.00	34.42%	Y	per event	<ul> <li>We have increased the 4-10 day fee so it is twice the fee of the 1-3 day fee, this is so</li> <li>commercial activations are paying the same amount for activating for two weekends in a row. It was determined that</li> <li>commercial activations should not receive a discount for staying longer.</li> <li>These are commercial and corporate companies that should be paying an absolute premium for the opportunity to promote their brand and or product. An example commercial activation would be Land Rover install a car for a two weeks or Revlon park a bus and offer free makeovers to passing pedestrians or Spec Savers promoting their brand.</li> <li>NFP's receive a 50% discount and the organisation has an opportunity to avenue hire</li> </ul>	D
continued on next page						grant if they'd like to	

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Shoulder Season	(Feb-Apr, Sept-N	<b>lov)</b> [continued]					
Low impact 11-20 days	\$15,000.00	\$20,250.00	35.00%	Y	per event	We have increased the 11-20 day fee so it is significantly higher than the the fee of the 4-10 day fee, but not twice the amount this is so commercial activations are paying a fee that reflects the value of three weekends in a row. It was determined that commercial activations need to pay accordingly for the extended duration. These are commercial and corporate companies that should be paying an absolute premium for the opportunity to promote their brand and or product. An example commercial activation would be Land Rover install a car for a two weeks or Revlon park a bus and offer free makeovers to passing pedestrians or Spec Savers promoting their brand. NFP's	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy					
Shoulder Season (Feb-Apr, Sept-Nov) [continued]												
						50% discount and the organisation has an opportunity to apply for a venue hire grant if they'd like to reduce their fees.						
Low impact 21-30 days	\$17,500.00	\$23,625.00	35.00%	Y	per event		D					
Low impact 31-52 days	\$20,000.00	\$27,000.00	35.00%	Y	per event		D					
Medium impact event hourly rate (max 4 hours)	\$1,000.00	\$1,075.00	7.50%	Y	per hour		D					
Medium impact	\$0.00	\$0.00	0.00%	Y			D					
Medium impact 1-3 days	\$15,000.00	\$16,125.00	7.50%	Y	per event		D					
Medium impact 4-10 days	\$20,000.00	\$21,500.00	7.50%	Y	per event		D					
Medium impact 11-20 days	\$30,000.00	\$32,250.00	7.50%	Y	per event		D					
Medium impact 21-30 days	\$40,000.00	\$43,000.00	7.50%	Y	per event		D					
Medium impact 31-52 days	\$60,000.00	\$64,500.00	7.50%	Y	per event		D					
High impact	\$0.00	\$0.00	0.00%	Y	per event		D					
Off Peak Season (	May-Aug)											
							_					

Low impact (max 4 hours)	\$2,500.00	\$2,690.00	7.60%	Y	per half day	D
Low impact (more than 4 hours)	\$0.00	\$0.00	0.00%	Y		D
Low impact 1-3 days	\$5,000.00	\$5,375.00	7.50%	Y	per event	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Off Peak Season (	(May-Aug) [contir	nued]					
Low impact 4-10 days	\$7,500.00	\$10,150.00	35.33%	Y	per event	<ul> <li>We have increased the 4-10 day fee so it is twice the fee of the 1-3 day fee, this is so commercial activations are paying the same amount for activating for two weekends in a row. It was determined that commercial activations should not receive a discount for staying longer. These are commercial and corporate companies that should be paying an absolute premium for the opportunity to promote their brand and or product. An example commercial activation would be Land Rover install a car for a two weeks or Revlon park a bus and offer free makeovers to passing pedestrians or Spec Savers promoting their brand. NFP's receive a 50% discount and the organisation has an opportunity to apply for a venue hire</li> </ul>	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Off Peak Season (	May-Aug)	continued]					
Low impact 11-20 days	\$10,000.00	\$13,500.00	35.00%	Y	per event		D
Low impact 21-30 days	\$12,500.00	\$16,880.00	35.04%	Y	per event		D
Low impact 31-52 days	\$15,000.00	\$20,250.00	35.00%	Y	per event		D
Medium impact	\$0.00	\$0.00	0.00%	Y			D
Medium impact 1-3 days	\$12,500.00	\$13,440.00	7.52%	Y	per event		D
Medium impact 4-10 days	\$20,000.00	\$21,500.00	7.50%	Y	per event		D
Medium impact 11-20 days	\$30,000.00	\$32,250.00	7.50%	Y	per event		D
Medium impact 21-30 days	\$35,000.00	\$37,625.00	7.50%	Y	per event		D
Medium impact 31-52 days	\$45,000.00	\$48,375.00	7.50%	Y	per event		D
High impact	\$0.00	\$0.00	0.00%	Y	per event		D

## **Private Use**

#### Peak Season (Dec-Jan)

Low impact (max 4 hours)	\$365.00	\$393.00	7.67%	Y	per hour	В
Medium – not available			Not available	Y	per hour	В
High impact – not available			Not available	Y	per event	В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$340.00	\$366.00	7.65%	Y	per hour	В
Medium – not available			Not available	Y	per hour	В
High impact – not available			Not available	Y	per event	В

#### Off Peak Season (May-Aug)

Low impact (max 4 hours)	\$265.00	\$285.00	7.55%	Y	per hour	В
Medium impact – not available			Not available	Y	per hour	В
High impact – not available			Not available	Y	per event	В

# 34.5. Bronte Beach, Tamarama Beach (Sand Area)

Event fees do not include bump in/bump out

Public Use – Not available

<b>′ear 22/23</b>	Year 23/24					Pricing
Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Comment	Policy
ľ		Fee Fee	Fee Fee Increase	Fee Fee Increase GST	Fee Fee Increase GST Unit	Fee Fee Increase GST Unit Comment

## **Private Use**

#### Peak Season (Dec-Jan)

Low impact – not available	Not available	Y		В
Medium impact – not available	Not available	Y		В
High impact – not available	Not available	Y		В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$560.00	\$602.00	7.50%	Y	per hour	В
Medium impact – not available			Not available	Y	n/a	В
High impact – not available			n/a	Y		В

#### Off Peak Season (May-Aug)

Low impact (max 4 hours)	\$250.00	\$269.00	7.60%	Y	per hour	В
Medium impact – not available			Not available	Y	n/a	В
High impact – not available			n/a	Y		В

## 34.6. Bronte Park, Tamarama Park

### **Public Use**

Low impact	\$440.00	\$473.00	7.50%	Y	per hour	В
Medium impact	\$535.00	\$576.00	7.66%	Y	per hour	В
High impact – not available			n/a	Y		В

## **Private Use**

#### Peak Season (Dec-Jan)

Low impact (max 4 hours)	\$440.00	\$473.00	7.50%	Y	per hour	В
Medium – not available			Not available	Y	n/a	В
High impact – not available			n/a	Y		В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact	\$440.00	\$473.00	7.50%	Y	per hour	В
Medium impact	\$535.00	\$576.00	7.66%	Y	per hour	В
High impact – not available			n/a	Y		В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Off Peak Season (	(May-Aug)						
Low impact	\$260.00	\$279.50	7.50%	Y	per hour		В
Medium impact	\$370.00	\$398.00	7.57%	Y	per hour		В
High impact – not available			n/a	Y			В

# 34.7. Dudley Page Reserve, Marks Park

Event fees do not include bump in/bump out

#### **Public Use**

Peak Season (Dec-Jan)

Low impact	\$550.00	\$592.00	7.64%	Y	per hour	В
Medium impact	\$940.00	\$1,015.00	7.98%	Y	per hour	В
High impact	To be determined by Council			Y	per event	В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact	\$405.00	\$436.00	7.65%	Y	per hour	В
Medium impact	\$675.00	\$726.00	7.56%	Y	per hour	В
High impact		To be determin	ed by Council	Y	per event	В

#### Off Peak Season (May-Aug)

Low impact	\$280.00	\$302.00	7.86%	Y	per hour	В
Medium impact	\$465.00	\$500.00	7.53%	Y	per hour	В
High impact		To be determin	ned by Council	Y	per event	В

#### **Private Use**

#### Peak Season (Dec-Jan)

Low impact	\$390.00	\$420.00	7.69%	Y	per hour	В
Medium impact	\$610.00	\$656.00	7.54%	Y	per hour	В
High impact		To be determine	ed by Council	Y	per event	В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact	\$250.00	\$269.00	7.60%	Y	per hour	В
Medium impact	\$420.00	\$452.00	7.62%	Y	per hour	В
High impact		To be determined	d by Council	Y	per event	В

#### Off Peak Season (May-Aug)

Low impact	\$200.00	\$215.00	7.50%	Y	per hour	В
Medium impact	\$275.00	\$296.00	7.64%	Y	per hour	В
High impact		To be determin	ned by Council	Y	per event	В

## 34.8. Calga Reserve, Gaerloch Reserve, Diamond Bay, Hugh Bamford Reserve, Hunter Park, Waverley Memorial Park, Caffyn Park

Public Use not available

	Year 22/23	Year 23/24					Driging
Name	Fee	Fee	Increase	GST	Unit	Comment	Pricing Policy
	(incl. GST)	(incl. GST)	%				

#### **Public Use**

Not available

#### **Private Use**

Peak Season (Dec-Jan)

Low impact	\$240.00	\$258.00	7.50%	Y	per hour	В
Medium impact	\$370.00	\$398.00	7.57%	Y	per hour	В
High impact – not available			n/a	Y		В

#### Off Peak Season (May-Aug)

Low impact	\$140.00	\$150.50	7.50%	Y	per hour	В
Medium impact	\$190.00	\$204.50	7.63%	Y	per hour	В
High impact – not available			n/a	Y		В

## 34.9. Barracluff park, Clementson Park, Kimberley Reserve, Thomas Hogan Reserve, Varna Park, Upper Dickson Reserve, Rodney Reserve

Public Use not available

## Public Use

Not available

#### **Private Use**

Low impact	\$110.00	\$118.50	7.73%	Y	per hour	В
Medium impact	\$200.00	\$215.00	7.50%	Y	per hour	В
High impact – not available			n/a	Y		В

# 35. USE AND HIRE OF PLAYING FIELDS AND OUTDOOR SPORTS COURTS

Definition of categories

Standard rate applies to all hirers, including commercial operators and Children's parties or functions, except hirers who fall within a category below.

Charity/not-for-profit

This category applies to groups that are either registered as a sporting group or not-for-profit organisation. Charity/not-for-profit rates are set at levels to support these groups using Waverley Council venues. Rates are itemised for each venue below where applicable.

## 35.1. Playing Fields

#### **Waverley Oval**

#### **General Use**

Weekday (7 hours or more)	\$777.00	\$836.00	7.59%	Y	per hour	E
Weekend (7 hours or more)	\$904.50	\$973.00	7.57%	Y	per hour	E

Standard rate

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	increase %	GST	Unit	Comment	Pricing Policy
General Use [conti	nued]						
Weekday	\$108.50	\$117.00	7.83%	Υ	per hour		E

Weekend	\$133.00	\$143.00	7.52%	Y	per hour	Е
Outer oval fee. Includes synthetic cricket nets (summer months only)	\$54.00	\$58.50	8.33%	Y	per hour	E

#### School athletics carnivals

Local primary schools	\$114.50	\$123.50	7.86%	Y	per hour	В
Non local primary schools	\$202.50	\$218.00	7.65%	Y	per hour	E

# Waverley Park No 2 Synthetic

## Sport

#### Standard Rate

Peak 5:00pm close weekdays and all day on weekends	\$220.00	\$236.50	7.50%	Y	per hour	E
Off peak 7:00am- 5:00pm weekdays	\$199.50	\$214.50	7.52%	Y	per hour	E
Peak Half pitch 5:00pm – close weekdays and all day on weekends	\$124.50	\$134.00	7.63%	Y	per hour	E
Off peak Half pitch 7:00am-5:00pm weekdays	\$114.50	\$123.50	7.86%	Y	per hour	E

#### Charity/Not for Profit

Peak 5:00pm – close weekdays and all day on weekends	\$110.00	\$118.50	7.73%	Y	per hour	Remove 'community' from the title	B,E
Off peak 7:00am- 5:00pm weekdays	\$99.50	\$107.00	7.54%	Y	per hour	Remove 'community' from the title	B,E
Peak Half pitch 5:00pm – close weekdays and all day on weekends	\$62.50	\$67.50	8.00%	Y	per hour	Remove 'community' from the title	B,E
Off peak Half pitch 7:00am-5:00pm weekdays	\$57.50	\$62.00	7.83%	Y	per hour	Remove 'community' from the title	B,E

## Local Primary School Rate

Half pitch School hours 9am-3pm	\$28.50	\$31.00	8.77%	Y	per hour	B,E
Full pitch School hours 9am-3pm	\$55.00	\$59.50	8.18%	Y	per hour	B,E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy

#### Non-Local Primary School Rate

Half pitch School hours 9am-3pm	\$40.00	\$43.00	7.50%	Y	per hour	B,E
Full pitch School hours 9am-3pm	\$68.00	\$73.50	8.09%	Y	per hour	B,E

# Waverley Park No 3, Hugh Bamford Reserve (Sports field), Barracluff Park (Sports field), Dudley Page Reserve(Sports Field)

Sport

Standard rate	\$53.00	\$56.00	5.66%	Y	per hour		Е
Charity/Not for Profit	\$43.00	\$45.50	5.81%	Y	per hour	Remove 'community' from the title	В
Local School Rate Mon-Fri 9am to 3pm (bookings must be made)	\$21.50	\$23.00	6.98%	Y	per hour		В

# **Rodney Reserve (Sports Field)**

Standard rate	\$64.00	\$67.50	5.47%	Y	per hour		Е
Standard rate full day (7 hours or more)	\$425.50	\$447.00	5.05%	Y	per booking		E
Charity/Not for Profit	\$43.00	\$45.50	5.81%	Y	per hour	Remove 'community' from the title	В
Charity/Not for Profit full day (7 hours or more)	\$276.00	\$290.00	5.07%	Y	per booking	Remove 'community' from the title	В
Local Primary and High School Rate Mon-Fri between 9am and 3pm (booking must be made)			Nil	Y	per hour		A

## **35.2. Outdoor Sports Courts**

#### **Netball Courts**

Waverley Park

#### **Standard Rate**

Peak 5:00pm close weekdays and all day on weekends	\$30.50	\$32.50	6.56%	Y	per hour	E
Off peak 7:00am- 5:00pm weekdays	\$25.50	\$27.00	5.88%	Y	per hour	E

#### Charity/Not for profit groups

Peak 5:00pm close weekdays and all day on weekends	\$16.00	\$17.00	6.25%	Y	per hour	Remove 'community' from the title	В
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Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
Charity/Not for pr	ofit groups	[continued]					
Off peak 7:00am- 5:00pm weekdays	\$14.00	\$15.00	7.14%	Y	per hour	Remove 'community' from the title	В
Multi-Purpose	Courts						
Waverley Park							
Standard Rate							
Peak 5:00pm close weekdays and all day on weekends	\$41.00	\$42.50	3.66%	Y	per hour		E
Off peak 7:00am- 5.00pm weekdays	\$36.00	\$37.50	4.17%	Y	per hour		E
Charity/Not for pro	ofit groups						
Peak 5:00pm close weekdays and all day on weekends	\$19.50	\$20.50	5.13%	Y	per hour	Remove 'community' from the title	В
Off peak 7:00am- 5.00pm weekdays	\$17.00	\$18.00	5.88%	Y	per hour	Remove 'community' from the title	В

# 36. USE OF ROADS, FOOTPATHS AND PEDESTRIAN MALLS

Year 23/24

# 36.1. Bondi Town Centre, Roscoe Street Mall, Campbell Parade

#### **Public Use**

Off peak Season: May-August	\$500.00	\$538.00	7.60%	Y	per hour or part thereof	E
Shoulder Season: February-April, September- November	\$590.00	\$635.00	7.63%	Y	per hour or part thereof	E
Peak Season : December-January	\$660.00	\$710.00	7.58%	Y	per hour or part thereof	E

# **Charity/Not for profit groups**

Year 22/23

Off peak Season: May-August	\$245.00	\$263.50	7.55%	Y	per hour or part thereof	E
Shoulder Season: February-April, September- November	\$300.00	\$323.00	7.67%	Y	per hour or part thereof	E
Peak Season : December-January	\$335.00	\$361.00	7.76%	Y	per hour or part thereof	E

# **36.2.** Charing Cross, Oxford Street Mall, Waverley Street Mall

Product sampling, promotions and static displays	\$660.00	\$710.00	7.58%	Y	per hour or part thereof	E
Charity/Community/ Not for Profit groups	\$335.00	\$361.00	7.76%	Y	per hour or part thereof	E

continued on next page ...

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Name Fee Fee Increase GST Unit Comment Poli	Name	Year 22/23	Year 23/24					Pricing
		Fee	Fee	Increase	GST	GST Unit	Comment	Policy
		(incl. GST)	(incl. GST)	%				

# 36.2. Charing Cross, Oxford Street Mall, Waverley Street Mall [continued]

Distribution of leaflets/ promotional material (minimum of 2 hours)	\$200.00	\$215.00	7.50%	Y	per hour or part thereof		E
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# 36.3. Banner Installation

Note: Includes installation of banners on Multi Function Poles, banner poles, street light poles and other Council assets.

Application fee (non-refundable)	\$135.00	\$145.50	7.78%	Ν	per application	В
Approved commercial use	\$105.00	\$113.00	7.62%	Ν	per week/banner	E
Approved Charity/ Community/Not for Profit groups	\$79.00	\$85.00	7.59%	Ν	per week/banner	E
Per banner installation and removal	\$105.00	\$105.00	0.00%	Ν	market rate	E

# 36.4. Footpath Seating

Application fee	\$400.00	\$430.00	7.50%	Ν	per application	В
Notification and Advertising Fee	\$268.00	\$288.50	7.65%	N	per application	В
Provision of footpath markers	\$200.00	\$215.00	7.50%	Ν	per application	В
Bond Fee for footpath seating permit (refundable)		Equivalent to 3 mon	th licence fees	Ν	per licence	G
Location A: Oxford Street Mall, Bondi Junction*	\$735.00	\$791.00	7.62%	Ν	per m2 annually	D
Location B: Waverley Street Mall, Bondi Junction*	\$625.00	\$672.00	7.52%	Ν	per m2 annually	D
Location C: Campbell Parade (between Lamrock Avenue & Beach Road including Roscoe Street Mall (DCP)*	\$950.00	\$1,025.00	7.89%	Ν	per m2 annually	D
Location D: Bronte Road, Bronte Beach *	\$700.00	\$753.00	7.57%	Ν	per m2 annually	D
Location E: Hall Street and Campbell Parade (outside areas) *	\$625.00	\$672.00	7.52%	Ν	per m2 annually	D
Location F: Other areas *	\$505.00	\$543.00	7.52%	Ν	per m2 annually	D

Name	Year 22/23	Year 23/24					Pricing
	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				1 oney

## **36.5. Footway Use Permits**

## **Goods display**

Application fee	\$307.00	\$331.00	7.82%	Ν	per application	D
Permit fee per year	\$481.00	\$518.00	7.69%	Ν	per m2	D

## 36.6. Sign display

Application fee	\$307.00	\$331.00	7.82%	Ν	per application	D
Permit fee per year	\$481.00	\$518.00	7.69%	Ν	per permit	D

## 36.7. Roadway Use Permits – Skip Bin/Container/Storage unit placement

Metered parking space (maximum fee \$305.00 per week for a maximum period of two weeks)	\$153.00	\$165.00	7.84%	Ν	per day	D
Residential parking space (after the first week)	\$82.00	\$89.00	8.54%	N	per week	D
Residential parking space	\$160.00	\$172.00	7.50%	Ν	1st week	D
Restricted Residential parking space (up to 7 days or part thereof for maximum period of 4 weeks)	\$160.00	\$172.00	7.50%	Ν	per week	D
Urgency Fee – Assessment to be undertaken within 5 working days	\$72.00	\$78.00	8.33%	N	per assessment	D

## 36.8. Temporary Road Closure Application (non- refundable)

Oxford St Mall access permit	\$0.00	\$220.00	-	Ν	per vehicle	С
Road Closure – Community Event, Street Play, Street Party (one off/Per annum)	\$105.00	\$113.00	7.62%	N	per application	В
Commercial events	\$670.00	\$721.00	7.61%	Ν	per application	С

# **36.9. Temporary Road Closure for Construction an other activities – Public Space Occupation**

Note: includes parking lane, road lane, cycleway & footpath occupation/closure by mobile crane/concrete boom pump/line pump/scissor lift/cherry picker or other equipment. The rates are charged per lane per day.

Application fee – Full road closure (non refundable)	\$780.00	\$839.00	7.56%	N	per day	D
Application fee – Partial road closure (non refundable)	\$390.00	\$420.00	7.69%	Ν	per day	D

Name Fee Fee Increase GST Unit Comment Policy		Year 22/23	Year 23/24					Pricing
	Name	Fee	Fee	Increase	GST	Unit	Comment	
		(incl. GST)	(incl. GST)	%				

## Traffic management / control plan assessment fee

Non-Complex (dealt with via telephone/ email)	\$160.00	\$172.00	7.50%	N	per application	E
Moderately Complex (site inspection and/or meetings required with applicant)	\$475.00	\$511.00	7.58%	N	per application	E
Very Complex (report required to go to Waverley Traffic Committee)	\$1,475.00	\$1,590.00	7.80%	N	per application	E

## **Occupation fee**

Parallel parking	\$16.00	\$17.20	7.50%	Ν	per metre per day		Е
Angle parking	\$31.00	\$33.50	8.06%	Ν	per metre per day		Е
Footpath / cycleway / verge / open space closure	\$16.00	\$17.20	7.50%	Ν	per space per day		E
Occupation of metered parking spaces (in addition to the occupation fee)	\$145.00	\$156.00	7.59%	N	per application		E
Late fee	\$320.00	\$344.00	7.50%	Ν	per hour		Е
For applications lodge	d less than 5 workir	ng days prior to the star	rt of activity. No	ote this	fee only applies to late	applications the	at are

For applications lodged less than 5 working days prior to the start of activity. Note, this fee only applies to late applications that are able to be processed in time for the proposed works.

Supervision Fee per supervisor	\$165.00	\$177.50	7.58%	Ν	per hour	Е
Supervisor						

## 36.11. Construction Zone Fee – Public Space Occupation

Note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane per day

Note: A fee applies per week per metre or part thereof, and such fee to be paid 3 monthly, in advance. The hours of restriction to be indicated by Council, but generally 7.00am to 5.00pm, Monday to Friday & 8.00am till 4.00pm Saturday. Licenses to be granted by Council on authorisation and under such conditions as may be imposed by the Traffic Committee. Further, one week's notice to be given on the completion of the work to enable authorisation of the removal of the signs to be undertaken.

Application fee	\$530.00	\$570.00	7.55%	Ν	per application	D
(non-refundable)						

#### Fee (Areas zoned low, medium, or high density residential)

Parallel parking	\$72.00	\$77.50	7.64%	Ν	per metre per week	Е
Angle parking	\$145.00	\$156.00	7.59%	Ν	per metre per week	Е

## Fee (Areas zoned neighbourhood centre, commercial core, or mixed use)

Fee	\$100.00	\$107.50	7.50%	Ν	per metre per week	E
Parallel parking	\$195.00	\$210.00	7.69%	Ν	per metre per week	E
Angle parking	\$400.00	\$430.00	7.50%	Ν	per space per week	E

	Year 22/23	Year 23/24					Pricing
Name	Fee	Fee	Increase	GST	Unit	Comment	Policy
	(incl. GST)	(incl. GST)	%				, ency

# **36.12. Footpath Use Fees**

## **Footpath Hoarding Fees**

Fees must be paid 3 months in advance

Application fee (non-refundable)	\$383.00	\$412.00	7.57%	Ν	per application	D
Fee (Standard A Class less than 1 metre from boundary)	\$46.00	\$50.00	8.70%	Ν	per lineal metre per week	D
Fee (Standard A or B Class greater than 1 metre from boundary)	\$46.00	\$50.00	8.70%	N	per m2/week	D

# **37. WASTE SERVICES**

Residential Properties – Domestic waste and recycling collection for single dwelling and multi-unit properties (Domestic Waste Charge)	\$594.40	\$616.00	3.63%	Ν	per year	С
Residential Properties – Domestic waste and recycling collection for single dwelling (240L red bin) (Domestic Waste Charge)	\$750.00	\$778.00	3.73%	Ν	per year	С
Collection of additional domestic garbage and recycling bins for single dwelling and multi- unit properties (Additional Domestic Waste Charge)	\$594.40	\$616.00	3.63%	Ν	per year	С
Collection of additional domestic garbage and recycling bins for single dwelling (240L red bin) (Additional Domestic Waste Charge)	\$750.00	\$778.00	3.73%	Ν	per year	С
Additional collection of 80/140/240 litre mobile garbage bin (Red/Green/Yellow/ Blue Lid)	\$34.00	\$37.00	8.82%	N	per bin	С

continued on next page ...

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
37. WASTE S	ERVICES	[continued]					
Supply and delivery of 80/140/240 litre mobile garbage bin (Red/Green/Yellow/ Blue Lid)	\$80.00	\$86.00	7.50%	N	per bin		С
Supply and delivery 660 litre mobile garbage bin	\$410.00	\$441.00	7.56%	N	per bin		С
Clean-up, prevention and noise control notices	\$535.00	\$575.00	7.48%	N	per notice		F

# **38. WAVERLEY COMMUNITY LIVING PROGRAM**

Note: NDIS price guide has changed descriptions of services significantly. The WCLP section has been updated in a separate section below as new entries don't match 2020 line items.

## **38.1. Individual Core Supports**

Establishment Fee – New participant	\$554.70	\$621.70	12.08%	N	one off	F
Assistance with Daily Living weekday	\$55.47	\$62.17	12.08%	Ν	per hour	F
Assistance with Social and Community Participation weekday	\$55.47	\$62.17	12.08%	Ν	per hour	F
Assistance with Social and Community Participation – Saturday	\$77.81	\$87.51	12.47%	Ν	per hour	F
Assistance with Social and Community Participation – Sunday	\$100.16	\$112.85	12.67%	N	per hour	F
Individualised Living Options - Exploration and Design	\$0.00	\$100.14	-	Ν	per hour	F

## **38.2. Group Core Services**

Group Activities In The Community - 1:3 - Saturday	\$0.00	\$36.17	-	N	per hour	F
Group Activities In The Community - 1:3 - Sunday	\$0.00	\$46.64	-	N	per hour	F
Group Activities In The Community - 1:3 - Weekday	\$0.00	\$25.70	-	N	per hour	F

Name	Year 22/23 Fee	Year 23/24 Fee	Increase	GST	Unit	Comment	Pricing
	(incl. GST)	(incl. GST)	%				Policy
38.2. Group C	ore Service	S [continued]					
Group Activities In The Community - 1:3 - Weekday after 8pm	\$0.00	\$28.31	-	N	per hour		F
Group Activities In The Community - 1:4 - Saturday	\$0.00	\$29.75	-	N	per hour		F
Group Activities In The Community - 1:4 - Sunday	\$0.00	\$38.37	-	Ν	per hour		F
Group Activities In The Community - 1:4 - Weekday	\$0.00	\$21.14	-	N	per hour		F
Group Activities In The Community - 1:4 - Weekday after 8pm	\$0.00	\$23.29	-	Ν	per hour		F
Group Activities In The Community - 1:5 - Saturday	\$0.00	\$25.90	-	N	per hour		F
Group Activities In The Community - 1:5 - Sunday	\$0.00	\$33.40	-	Ν	per hour		F
Group Activities In The Community - 1:5 - Weekday	\$0.00	\$18.40	-	N	per hour		F
Group Activities In The Community - 1:5 - Weekday after 8pm	\$0.00	\$20.28	-	Ν	per hour		F
Group Activities in a centre 1:2 ratio weekday	\$33.21	\$37.10	11.71%	Ν	per hour		F
Group Activities in a centre 1:3 ratio weekday	\$25.08	\$25.70	2.47%	Ν	per hour		F
Group Activities In A Centre - 1:3 - Weekday after 8pm	\$0.00	\$30.59	-	Ν	per hour		F
Group Activities in a centre 1:4 ratio weekday	\$21.10	\$21.14	0.19%	Ν	per hour		F
Group Activities in a centre 1:5 ratio weekday	\$18.57	\$20.68	11.36%	N	per hour		F
Group Activities In A Centre - 1:5 - Saturday	\$0.00	\$28.18	-	Ν	per hour		F
Group Activities In A Centre - 1:5 - Weekday after 8pm	\$0.00	\$22.56	-	N	per hour		F
Group Activities in a centre 1:3 ratio – Saturday	\$34.31	\$36.17	5.42%	N	per hour		F
Provider travel – labour cost MMM1- 3			\$16.60-\$64.93	N	30mins		F

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
38.2. Group Co	ore Servic	es [continued]					
Provider travel – non labour cost	\$1.00	\$1.00	0.00%	Ν	per km		F

non labour cost						
Activity Based Transport – priced on support category	\$1.00	\$1.00	0.00%	Ν	per km	F
Community Social And Recreational Activities			Quote	Ν	each	F

# **38.3. Individual Capacity Building Supports**

Accommodation And Tenancy Obligations	\$63.21	\$70.87	12.12%	N	per hour	F
Skills Development	\$63.21	\$70.87	12.12%	Ν	per hour	F
Improved Daily Living Skills	\$55.47	\$62.17	12.08%	Ν	per hour	F

# 38.4. Group Capacity Building Services

N/A

# 38.5. Weekend Getaway - Short Term Accommodation

STA And Assistance (Inc. Respite) - 1:3 Saturday	\$0.00	\$950.44	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:3 Sunday	\$0.00	\$1,169.88	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:3 Weekday	\$0.00	\$771.24	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:4 Saturday	\$0.00	\$761.02	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:4 Sunday	\$0.00	\$925.60	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:4 Weekday	\$0.00	\$626.62	-	Ν	per day	F

# **38.6. WCLP Non NDIS Supports and Services**

Additional Supports and Services as per request	\$60.00-\$100.00 Last year fee \$15.00-\$80.00			Y	per hour	Additional supports as per request	F
Cooking class	\$12.00	\$20.00	66.67%	Y	per service		F

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Comment	Pricing Policy
38.7. Cancella	tions						

A cancellation is a short notice cancellation if the participant does not show up or has given less than 7 working days notice. WCLP charges 100% cancellation fees for the service if short notice or no show.	100% cancellation fees for the service as the fee	Ν			
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# **39. SENIORS CENTRE**

Fitness Full Pension single	\$0.00	\$8.00	-	Y	Per class	В
Fitness Full Pension multi pass (10 class)	\$0.00	\$80.00	-	Y	Per 10 passes	В
Fitness Standard single	\$0.00	\$10.00	-	Y	Per class	В
Fitness Standard multi pass (10 class)	\$0.00	\$100.00	-	Y	Per 10 class	В
Social and educational classes and events			\$0-65	Y	Per activity based on type	В
Transport standard	\$0.00	\$10.00	_	Y	Per one way trip	В
*Note: Fee varies depending on the class, workshop or event and associated costs				Y		В

# **40. ENVIRONMENTAL SUSTAINABILITY ENGAGEMENT**

Note: Fee varies depending on the class, workshop or presentation and associated costs.

Environmental presentations and education services provided by Council for a commercial organisation or for a paid event	\$0.00-\$120.00 per hour per staff member plus travel expenses	Y	per request/event	С
Environmental presentations and education services provided by Council for a not for profit organisation	\$0.00-\$120.00 per hour per staff member plus travel expenses	Y	per request/event	В
Environmental workshops and engagement activities	\$0.00-\$100.00	Y	per head	В

Council Budget Statement - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	21/22 Actuals	20/21 Actuals	\$ change on 22/23 Current Approved Budget	% change on 22/23 Current Approved Budget
Operating Revenue						
Grants Subsidies & Contributions - Operational	5,705	7,244	6,757	6,068	(1,539)	(21.2%)
Investment Income	1,898	2,323	870	1,780	(425)	(18.3%)
Other Revenues	22,474	18,643	15,912	18,026	3,831	20.5%
Rates & Annual Charges	71,355	68,641	67,421	65,978	2,714	4.0%
User Charges	48,562	48,087	43,539	38,845	475	1.0%
Total Operating Revenue	149,994	144,938	134,498	130,697	5,056	3.5%
Operating Expense						
Borrowing Expenses	(40)	(53)	(63)	(75)	13	(24.2%)
Employee Costs	(76,606)	(70,765)	(69,342)	(68,440)	(5,841)	8.3%
Materials & Contracts	(29,152)	(27,506)	(24,023)	(23,139)	(1,646)	6.0%
Operating Expenses	(23,573)	(22,211)	(21,281)	(20,922)	(1,362)	6.1%
Rates & Annual Charges	(1,123)	(1,139)	(1,102)	(1,124)	16	(1.4%)
Total Operating Expense	(130,494)	(121,673)	(115,811)	(113,699)	(8,820)	7.2%
Operating Surplus (incl. Deprecation)	(0)	1,267	(4,400)	(4,142)	(1,267)	(100.0%)
Operating Surplus (ex. Deprecation)	19,500	23,265	18,687	16,998	(3,765)	(16.2%)
Capital Income						
Grants Subsidies & Contributions - Capital	12,397	16,512	24,239	18,240	(4,115)	(24.9%)
Net gains from the disposal of assets	881	1,124	534	359	(243)	(21.6%)
Total Capital Income	13,278	17,636	24,773	18,599	(4,358)	(24.7%)
Capital Expense						
Capital Purchases	(3,151)	(6,060)	(7,074)	(1,931)	2,909	(48.0%)
Capital Works Program	(37,640)	(47,126)	(62,441)	(56,748)	9,486	(20.1%)
Total Capital Expense	(40,791)	(53,185)	(69,515)	(58,680)	12,394	(23.3%)
Net Capital Income/(Expense)	(27,513)	(35,549)	(44,742)	(40,081)	8,037	(22.6%)
Loan Repayment	(472)	(460)	(447)	(435)	(13)	2.8%
Total Net Revenue/(Expense)	(8,485)	(12,744)	(26,502)	(23,518)	4,259	(33.4%)
Reserve transfer (to)/from	8,485	12,744	26,531	23,517	(4,259)	(33.4%)
Net Budget Surplus/(Deficit)	(0)	0	29	(0)	(0)	_

Assets & Operations Budget Statement - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	21/22 Actuals	20/21 Actuals	\$ change on 21/22 Current Approved Budget	% change on 21/22 Current Approved Budget
Operating Revenue						
Grants Subsidies & Contributions - Operational	2,156	3,321	2,365	2,218	(1,165)	(35.1%)
Investment Income	200	250	0	222	(50)	(20.1%)
Other Revenues	4,968	4,925	5,387	5,145	43	0.9%
Rates & Annual Charges	19,970	19,107	18,928	18,434	864	4.5%
User Charges	16,940	17,769	16,433	15,570	(828)	(4.7%)
Total Operating Revenue	44,235	45,372	43,112	41,589	(1,138)	(2.5%)
Operating Expense						
Employee Costs	(27,946)	(26,743)	(28,142)	(27,935)	(1,202)	4.5%
Internal Charges	(9,868)	(9,194)	(10,018)	(10,383)	(674)	7.3%
Materials & Contracts	(7,989)	(9,088)	(8,908)	(10,400)	1,099	(12.1%)
Operating Expenses	(13,157)	(12,514)	(12,717)	(12,716)	(643)	5.1%
Rates & Annual Charges	(724)	(742)	(698)	(697)	18	(2.4%)
Total Operating Expense	(59,684)	(58,281)	(60,483)	(62,132)	(1,403)	2.4%
Operating Surplus (excl. Depreciation)	(15,449)	(12,909)	(17,371)	(20,543)	(2,540)	19.7%
Capital Income						
Grants Subsidies & Contributions - Capital	7,702	11,613	13,969	11,472	(3,911)	(33.7%)
Net gains from the disposal of assets	881	1,124	534	352	(243)	(21.6%)
Total Capital Income	8,584	12,738	14,503	11,823	(4,154)	(32.6%)
Capital Expense						
Capital Purchases	(2,910)	(4,609)	(764)	(1,629)	1,699	(36.9%)
Capital Works Program	(37,640)	(46,898)	(62,313)	(55,870)	9,258	(19.7%)
Total Capital Expense	(40,550)	(51,506)	(63,077)	(57,499)	10,956	(21.3%)
Net Capital Income/(Expense)	(31,966)	(38,769)	(48,574)	(45,676)	6,803	(17.5%)
Total Net Revenue/(Expense)	(91,650)	(97,050)	(109,057)	(107,808)	5,400	(5.6%)
Reserve transfer (to)/from	15,309	26,915	31,119	33,241	(11,606)	(43.1%)
Net Budget Surplus/(Deficit)	(76,341)	(70,135)	(77,938)	(74,566)	(6,206)	8.8%

Note: Directorate result excluding depreciation

Community, Culture and						% change on
Customer Experience	22/24 Dueft	2022/23 Current			\$ change on 21/22	21/22 Current
Budget Statement - \$'000	23/24 Draft Budget	Approved Budget	21/22 Actuals	20/21 Actuals	Current Approved	Approved Budget
Operating Revenue	Dudget	Dudget		LO, LI Actuals	Dudget	Buuget
Grants Subsidies & Contributions - Operational	1,008	1.130	792	973	(122)	(10.8%)
Other Revenues	3,361	,	1,284	1.112	()	, ,
User Charges	13,045	,	9.894	9.817	,	
Total Operating Revenue	17,413	,	11,970	11,903		
Operating Expense			,	,		
Employee Costs	(19,641)	(17,308)	(15,201)	(14,459)	(2,333)	13.5%
Internal Charges	(2,754)	(3,855)	(2,396)	(2,743)	1,102	(28.6%)
Materials & Contracts	(4,735)	(4,600)	(2,231)	(2,193)	(135)	2.9%
Operating Expenses	(2,643)	(2,677)	(2,217)	(2,419)	35	(1.3%)
Rates & Annual Charges	(60)	(57)	(57)	(56)	(2)	3.6%
Total Operating Expense	(29,832)	(28,498)	(22,101)	(21,869)	(1,334)	4.7%
Operating Surplus (excl. Depreciation)	(12,418)	(13,337)	(10,130)	(9,966)	918	(6.9%)
Capital Income						
Net gains from the disposal of assets	0	0	0	7	0	
Total Capital Income	0	0	0	7	0	-
Capital Expense						
Capital Purchases	(241)	(1,266)	(809)	(303)	1,025	(80.9%)
Total Capital Expense	(241)	(1,266)	(809)	(303)	1,025	(80.9%)
Net Capital Income/(Expense)	(241)	(1,266)	(809)	(295)	1,025	(80.9%)
Total Net Revenue/(Expense)	(30,073)	(29,764)	(22,910)	(22,165)	(309)	1.0%
Reserve transfer (to)/from	(317)	303	(550)	(207)	(621)	(204.7%)
Net Budget Surplus/(Deficit)	(30,390)	(29,461)	(23,459)	(22,372)	(929)	3.2%

Note: Directorate result excluding depreciation

Corporate Services Budget Statement - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	21/22 Actuals	20/21 Actuals	\$ change on 21/22 Current Approved Budget	% change on 21/22 Current Approved Budget
Operating Revenue						
Grants Subsidies & Contributions - Operational	1,824	1,625	2,451	1,883	199	12.3%
Investment Income	1,580	1,706	870	1,558	(126)	(7.4%
Other Revenues	293	534	328	247	(241)	(45.1%
Rates & Annual Charges	51,385	49,535	48,493	47,544	1,850	3.7%
User Charges	582	580	577	556	2	0.3%
Total Operating Revenue	55,663	53,979	52,718	51,789	1,684	3.1%
Operating Expense						
Borrowing Expenses	(40)	(53)	(63)	(75)	13	(24.2%
Employee Costs	(10,765)	(10,745)	(10,671)	(10,646)	(19)	0.2%
Internal Charges	13,532	14,881	14,044	14,695	(1,349)	(9.1%
Materials & Contracts	(10,368)	(7,520)	(6,867)	(4,591)	(2,849)	37.9%
Operating Expenses	(1,014)	(1,033)	(1,117)	(783)	19	(1.8%
Rates & Annual Charges	(339)	(339)	(348)	(371)	0	-
Total Operating Expense	(8,994)	(4,809)	(5,021)	(1,770)	(4,185)	87.0%
Operating Surplus (excl. Depreciation)	46,669	49,170	47,697	50,019	(2,501)	(5.1%
Capital Expense						
Capital Purchases	0	(185)	(336)	0	185	(100.0%
Total Capital Expense	0	(185)	(336)	0	185	(100.0%
Net Capital Income/(Expense)	0	(185)	(336)	0	185	(100.0%
Loan Repayment	(472)	(460)	(447)	(435)	(13)	2.8%
Total Net Revenue/(Expense)	(9,466)	(5,453)	(5,805)	(2,206)	(4,013)	73.6%
Reserve transfer (to)/from	(1,391)	(8,987)	1,117	(3,300)	7,597	(84.5%
Net Budget Surplus/(Deficit)	(10,857)	(14,441)	(4,687)	(5,506)	3,584	(24.8%

Note: Directorate result excluding depreciation

General Manager Unit Budget Statement - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	21/22 Actuals	20/21 Actuals	\$ change on 21/22 Current Approved Budget	% change on 21/22 Current Approved Budget
Operating Revenue						
Other Revenues	0	0	2	13	(0)	(100.0%)
User Charges	13	14	0	9	(1)	(4.5%)
Total Operating Revenue	13	14	2	21	(1)	(4.7%)
Operating Expense						
Employee Costs	(2,510)	(1,764)	(1,662)	(1,615)	(746)	42.3%
Internal Charges	3,648	2,632	2,509	2,586	1,016	38.6%
Materials & Contracts	(626)	(506)	(572)	(531)	(120)	23.7%
Operating Expenses	(2,064)	(1,626)	(1,305)	(909)	(438)	27.0%
Total Operating Expense	(1,552)	(1,264)	(1,030)	(469)	(288)	22.8%
Operating Surplus (excl. Depreciation)	(1,539)	(1,250)	(1,028)	(448)	(289)	23.1%
Total Net Revenue/(Expense)	(1,552)	(1,264)	(1,030)	(469)	(288)	22.8%
Reserve transfer (to)/from	(16)	(12)	(18)	5	(3)	25.7%
Net Budget Surplus/(Deficit)	(1,567)	(1,276)	(1,048)	(464)	(292)	22.8%

Note: Directorate result excluding depreciation

Attachment 1 - Draft 2023-24 Budget Statements & Capital Works Program

Planning, Sustainability and						% change on
Compliance		2022/23 Current			\$ change on 21/22	21/22 Current
•	23/24 Draft	Approved			Current Approved	Approved
Budget Statement - \$'000	Budget	Budget	21/22 Actuals	20/21 Actuals	Budget	Budget
Operating Revenue						
Grants Subsidies & Contributions - Operational	717	1,168	1,149	993	(451)	(38.6%)
Investment Income	118	366	0	0	(248)	(67.7%)
Other Revenues	13,852	11,473	8,910	11,509	2,379	20.7%
User Charges	17,983	17,404	16,635	12,893	578	3.3%
Total Operating Revenue	32,670	30,412	26,695	25,395	2,258	7.4%
Operating Expense						
Employee Costs	(15,745)	(14,205)	(13,667)	(13,785)	(1,540)	10.8%
Internal Charges	(4,558)	(4,463)	(4,139)	(4,154)	(95)	2.1%
Materials & Contracts	(5,434)	(5,792)	(5,445)	(5,424)	359	(6.2%)
Operating Expenses	(4,696)	(4,361)	(3,925)	(4,096)	(335)	7.7%
Total Operating Expense	(30,433)	(28,822)	(27,176)	(27,458)	(1,611)	5.6%
Operating Surplus (excl. Depreciation)	2,237	1,590	(481)	(2,063)	647	40.7%
Capital Income						
Grants Subsidies & Contributions - Capital	4,694	4,898	10,270	6,769	(204)	(4.2%)
Total Capital Income	4,694	4,898	10,270	6,769	(204)	(4.2%)
Capital Expense						
Capital Purchases	0	0	(5,164)	0	0	-
Capital Works Program	0	(228)	(129)	(878)	228	(100.0%)
Total Capital Expense	0	(228)	(5,293)	(878)	228	(100.0%)
Net Capital Income/(Expense)	4,694	4,670	4,977	5,891	. 24	0.5%
Total Net Revenue/(Expense)	(25,738)	(24,152)	(22,199)	(21,568)	(1,587)	6.6%
Reserve transfer (to)/from	(5,100)	(5,475)	(5,137)	(6,221)	375	(6.8%)
Net Budget Surplus/(Deficit)	(30,838)	(29,626)	(27,336)	(27,789)	(1,212)	4.1%

Note: Directorate result excluding depreciation

#### Draft 2022-23 Capital Works Program and funding sources

Attachmer

		Capital Works Program for 2023/24						Γ											
No.	LTFP 6.1 No	Project	Updated Proposed 2023/24	Grants/Contri butions Total	Carry Over Reserve	Surplus Land Sale Reserve	Infrastructu re Park Open Space Reserve	Infrastructu re Cemetery Reserve	Affordable Housing Contributio n reserve	Investment Strategy Reserve	Car Parking reserve	S7.12 Contribution funds	Centralised reserve	Stormwater Management Reserve	Social Housing reserve	Affordable Housing program reserve	Planning Agreement funds	Neighbourhoo d Amenity Reserve	Council General Revenue
		Building Infrastructure	10,700,000																
1	1	SAMP5 Building Renewal Program	2,000,000	17,600				97,300			271,400	317,100			178,900	100,000			1,017,700
2	2	SAMP Building Replacement Program	3,700,000	2,000,000	0	100,000	0	0	460,375	0	0	100,000	(	0	21,862	1,017,763	0	0	0
		2A Edmund St (Social housing) Redevelopment	1,500,000	0					460,375						21,862	1,017,763			0
		Bondi Surf Bathers Life Saving Club Conservation and Upgrade Project	1,000,000	1,000,000															0
		Bronte Surf Life Saving Club & Community Facilities Upgrade	1,000,000	1,000,000															0
		Bondi Diggers/Waverley Sub-Depot	100,000	0		100,000													0
		Bronte Pump House Upgrade and Pump Replacement	100,000	0								100,000							0
3	3	Council Accommodation and Services	5,000,000	0	0	0	0	0	0	4,431,254	0	0	(	0	0	0	0	0	568,746
		Council Chambers Upgrade	5,000,000	0						4,431,254			C	)					568,746
		Living Infrastructure	1,082,000	о															
4	5	SAMP5 Living Infrastructure _ Landscaping	500,000	0									(					46,255	453,745
5		SAMP5 Tree Planting Program	200,000	1								15,000	(	,			125,000		60,000
6		SAMP5 Living Infrastructure Turf Replacement Program	300,000	0								40,000	C				85,000	15,000	
7	8	Greening Steep Slopes	50,000	0									(					10,000	40,000
8		Remnant vegetation buffer	32,000	0									C						32,000
		Public Domain Infrastructure	9,352,500	0															
9		SAMP5 - Bus Shelters, Seats and Benches, bike furniture, bins, bollards and wheelstops	307,500	0								57,500	(					50,000	200,000
10	13	SAMP Structures incl. walls, boardwalks, fences, etc	7,000,000	2,883,100	798,361	0	0	0	0	0	0	0	(	0	0	0	1,623,539	0	1,695,000
		SAMP5 Park Drive South & QED Retaining Wall Upgrade	500,000	0	500,000														0
		Eastern Avenue and Diamond Bay Boardwalk	6,500,000	2,883,100	298,361								(				1,623,539		1,695,000
11	14	SAMP5 Lighting & Electrical Infrastructure Renewal	195,000	0															195,000
12	15	SAMP5 Water Equipment Renewal	50,000	0															50,000
13	17	SAMP Park Electrical and Lighting	500,000	0	115,000	0	0	0	0	0	0	305,000	(	o	0	0	0	0	80,000

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#### Draft 2022-23 Capital Works Program and funding sources

No.	LTFP 6.1 No	Project		Grants/Contri butions Total	Carry Over Reserve	Surplus Land Sale Reserve	Infrastructu re Park Open Space Reserve	Infrastructu re Cemetery Reserve	Affordable Housing Contributio n reserve	Investment Strategy Reserve	Car Parking reserve	S7.12 Contribution funds	Centralised reserve	Stormwater Management Reserve	Social Housing reserve	Affordable Housing program reserve	Planning Agreement funds	Neighbourhoo d Amenity Reserve	Council General Revenue
		SAMP5 Bondi Park Lighting renewal and upgrades	500,000	0	115,000							305,000	0						80,000
14	18	Waverley Cemetery Renewal and enhancements	850,000	0	0	0	0	850,000	0	0	0	0 0	0	0	0	0	0	0	0
		Waverley Cemetery Renewal and enhancements	450,000	0				450,000											0
		Cemetery Residence and Maintenance building Options.	150,000	0				150,000											0
		SAMP5 Renewal Heritage Significant Element & Contemplation Shelters	250,000	0				250,000											0
15	19	Waverley signage strategy Implementation	100,000	0									0						100,000
16		Rockfall/cliff Remediation	150,000	0	35,000								0						115,000
17		NSW Severe Weather Floods 2022	200,000	200,000	0	n	0	0	n	0	0		0	0	0	0	0	0	0
		Notts Ave Boardwalk - Remediation Works	200,000	200,000	0								0		0		0		0
		Recreational & Public Spaces Infrastructure	2,725,500	0															
18	23	SAMP5 Park & Playground Planning & Design	225,500	0								225500							0
	24	SAMP Park & Playground - Renewal and Upgrades	2,100,000	446,745	446,745	0	65,000	0	0	0	0	800,000	0	0	0	0	250,000	0	91,510
		SAMP5 Park & Playground Renewal and Upgrades	200,000	0	-							200,000							0
		Waverley Park Playground and Fitness Station Upgrade	1,900,000	446,745	446,745		65,000					600,000					250,000		91,510
20	26	Public Art Commissions - every two years	100,000	0	57500								0						42,500
21		Bondi Park Plan of Management	200,000	0													200,000		0
22		Bronte, Tamarama, Williams and Waverley Park Plan of Management	100,000	0								50,000					40,000	10,000	0
	20	Road Infrastructure	13,250,000	· · · · · · · · · · · · · · · · · · ·								50,000					40,000	10,000	
23	29	SAMP Roads	2,000,000	776,086	265,000							200,000	0				600,000	30,000	128,914
1	30	SAMP Stormwater Drainage	300,000	0										300,000					0
	1	SAMP Footpath	1,500,000	1	135,000							350,000	0					85,000	930,000
24		SAMP Kerb and Gutter	900,000	0	895,000							550,000	0					5,000	0.000
	34	SAMP Traffic Control Devices	100,000	0	233,000								0					30,000	70,000
3	35	SAMP Street Signage	100,000	0									0					00,000	100,000
	36	SAMP Mall Renewal Program	850,000	-	0	0	0	0	n	0				0	0	n	0	50,000	800,000
		Oxford Street Mall	850,000	0	0								0		0	0	0	50,000	800,000
27	39	Campbell Parade Streetscape Upgrade	200,000	0														30,000	200,000

#### Attachment 1 - Draft 2023-24 Budget Statements & Capital Works Program

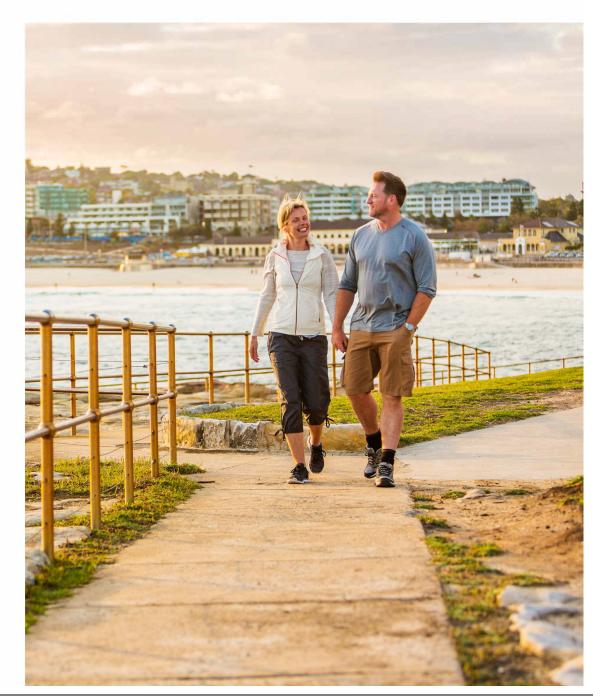
#### Draft 2022-23 Capital Works Program and funding sources

No	LTFP 6.1 No	Project	Updated Proposed 2023/24	Grants/Contri butions Total		Surplus Land Sale Reserve	Infrastructu re Park Open Space Reserve	Infrastructu re	Affordable Housing Contributio n reserve	Investment Strategy Reserve	Car Parking reserve	S7.12 Contribution funds	Centralised reserve	Stormwater Management Reserve	Social Housing reserve	Affordable Housing program reserve	Planning Agreement funds	Neighbourhoo d Amenity Reserve	Council General Revenue
28	8 41	Our Liveable Centres - Streetscape Upgrades	6,800,000	2,000,000	0	0	0	0	0	0	0	700,000	0	0	0	0	750,000	100,000	3,250,000
		Curlewis St	2,800,000	2,000,000								200,000					250,000	50,000	300,000
		Charing Cross Streetscape Upgrade	4,000,000	0								500,000	0				500,000	50,000	2,950,000
29	42	Safety by Design in Public Places	500,000	0									72,824				250,000		177,176
		Sustainability Infrastructure	530,000																
30	) 44	SAMP5 Renewal of Solar Energy Infrastructure	5,000	0															5,000
31	. 45	Water Saving & Quality Improvement Program	175,000	0															175,000
32	46	Facilities Sustainable Energy Upgrades	40,000	0															40,000
33	47	Installation of EV Charging Stations	310,000	155,000															155,000
		Grand Total	37,640,000	8,478,531	2,747,606	100,000	65,000	947,300	460,375	4,431,254	271,400	3,160,100	72,824	300,000	200,762	1,117,763	3,923,539	431,255	10,932,291.00

#### Attachment 1 - Draft 2023-24 Budget Statements & Capital Works Program

# Draft Long Term Financial Plan 6.1

2023-2033



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# 1. EXECUTIVE SUMMARY

Waverley Council's Long Term Financial Plan (LTFP 6.1) contains a set of long range financial projections based on an informed set of assumptions. It is designed to reflect the financial impacts of providing the current service levels and our programs of capital works. The LTFP 6.1 covers a 11 year time period from 2023/24 to 2033/34. This iteration of the Plan focuses on delivering community needs and Council's strategic priorities (including asset renewals and ICT modernisation strategic program).

The LTFP 6.1 indicates that Council will generate sufficient funds and has adequate reserves available to implement its programs. LTFP 6.1 enables all asset backlogs identified in the adopted Strategic Asset Management Plan (SAMP 6) to be addressed and assets class conditions to be maintained to a standard meeting community expectation. Service delivery, organisational capability and financial stability will also be maintained.

# 2. INTRODUCTION

The Long Term Financial Plan (LTFP) is a core element of Council's strategic planning process. The LTFP addresses the financial resourcing capacity requirements to deliver our Community Strategic Plan 2022-2032. The LTFP enables the community's aspirations and demand for services to be tested against the financial opportunities and limitations likely to be encountered within the next 10 years, it includes financial modelling and the planning assumptions that have been identified as affecting the financial capacity of the Council. The LTFP enables the community and the Council to set priorities to meet future needs.

The projections contained in the LTFP are subject to change due to a variety of external factors as well as major decisions made by Council. It is necessary to regularly review and monitor a variety of factors, and revising the projections contained in the LTFP where necessary. The LTFP is revised annually as part of Council's annual budget process in keeping with the legislative requirements under the Integrated Planning and Reporting (IP&R) framework.

Council is committed to:

- maintaining the current service delivery levels
- building organisational capability
- meeting its obligations to our staff
- prudently managing Council's and the community's resources and assets
- reprioritising resources allocations to where they are most needed
- providing financial assistance to our local community and businesses when needed
- maintaining our long term financial sustainability while at the same time building our fiscal resilience to enable Council to respond to unexpected crises.

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# 3. OBJECTIVES

# **Legislated Principles**

Section 8B of the Local Government Act 1993 states that the following principles of sound financial management apply to councils:

- a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- c) Councils should have effective financial and asset management, including sound policies and processes for the following:
  - i. Performance management and reporting,
  - ii. Asset maintenance and enhancement,
  - iii. Funding decisions,
  - iv. Risk management practices.
- d) Councils should have regard to achieving intergenerational equity, including ensuring the following:
  - i. Policy decisions are made after considering their financial effects on future generations,
  - ii. The current generation funds the cost of its services.

The LTFP is developed to give effect to the Community Strategic Plan, deliver Council's program and aspirations over time, and provide strong stewardship for community assets and resources. It contains a set of long-range financial projections based on an informed set of assumptions.

In addition to the legislated principles of sound financial management, Waverley Council has 5 financial objectives that it applies to its financial planning, control and management.

- 1. **Ensure financial sustainability** to generate its own operating revenue and having sufficient assets to serve its liabilities with the aim of achieving all of the "fit for the future" financial sustainability benchmarks.
- 2. **Delivering a balanced budget** ensure that each financial year's expenses are funded by identified funding sources.
- 3. **Fund existing service levels** ensure existing service levels that council currently provide continue to be fully funded when preparing budgets and making financial decisions.
- 4. **Funding Infrastructure renewals** the funding allocated to annual capital works programs to ensure all infrastructure assets meets the determined satisfactory condition level.
- 5. **Financial responsible** ensure costs are well-considered and money is responsibly spent. We have carefully budgeted for a range of new initiatives to ensure Waverley remains affordable and sustainable well into the future.

# 4. STRUCTURE

The LTFP presents financial forecasts that draw from Council's Strategic Asset Management Plan 6 (SAMP 6), Environmental Action Plan 5 (EAP 5), and other strategic documents.

# 5. CURRENT FINANCIAL POSITION OF COUNCIL

Waverley Council operates at present from a good financial position. The 2021/22 audited Annual Financial Statements reported that all but two (OPR and Asset Maintenance) of Waverley Council's key ratios are performing better than the Industry Benchmark.

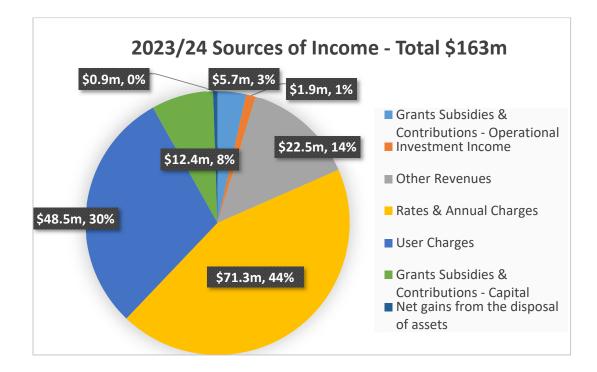
Table 1: Local Governr	nent Key Performance Measures				
Indicator	Quantitative Measure	Industry Benchmark	Waverley 2021/22	Waverley 2020/21	Waverley 2019/20
Operating Performance Ratio	Measures a Council's ability to contain operating expenditure within operating revenue	> 0	-2.58%	-3.43%	-8.58%
Own Source Operating Revenue Ratio	Measures the level of a Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions	> 60%	78.25%	80.61%	79.17%
Unrestricted Current Ratio	The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet debt payments as they fall due	> 1.5x	5.42x	5.51x	7.22x
Debt Service Cover Ratio	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments	> 2x	20.30x	18.18x	11.18x
Rates and Annual Charges outstanding Percentage	This ratio assesses the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts	< 5%	4.75%	4.24%	5.06%
Cash Expense Cover Ratio	This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow	> 3 mths	8.89 mths	12.40 mths	13.38 mths
Building & Infrastructure Asset Renewals Ratio	This ratio compares the proportion spent on infrastructure asset renewals and the asset's deterioration measured by its accounting depreciation. Asset renewal represents the replacement or refurbishment of existing assets to an equivalent capacity or performance as opposed to the acquisition of new assets or the refurbishment of old assets that increase capacity or performance.	>=100%	290.14%	268.81%	155.45%

Table 1: Local Governm	Table 1: Local Government Key Performance Measures								
Indicator	Quantitative Measure	Industry Benchmark	Waverley 2021/22	Waverley 2020/21	Waverley 2019/20				
Infrastructure Backlog Ratio	This ratio shows what proportion the backlog is against total value of a Council's infrastructure	< 2%	1.61%	1.09%	0.99%				
Asset Maintenance Ratio	This ratio compares actual vs required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.	> 100%	97.34%	104.59%	108.19%				

The draft budget 2023/24 forecasts Council's operating income will be \$149.99 million, an increase of \$5m (3.5%) compared to the current approved budget 2022/23. The total income is projected to be \$163.27 million, an increase of \$0.7million (0.4%) compared to the current approved budget 2022/23.

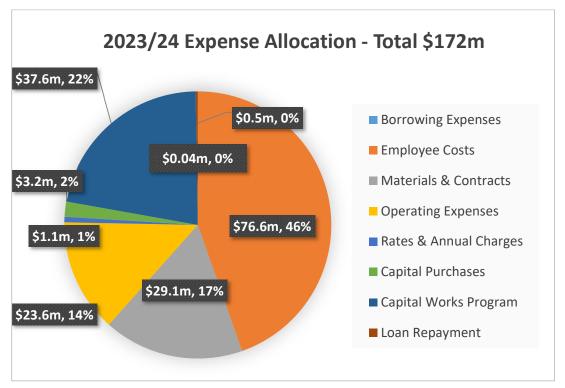
Income - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	\$ change on 22/23 Current Approved Budget	% change on 22/23 Current Approved Budget
Operating Revenue				
Grants Subsidies & Contributions - Operational	5,705	7,244	(1,539)	(21.2%)
Investment Income	1,898	2,323	(425)	(18.3%)
Other Revenues	22,474	18,643	3,831	20.5%
Rates & Annual Charges	71,355	68,641	2,714	4.0%
User Charges	48,562	48,087	475	1.0%
Total Operating Revenue	149,994	144,938	5,056	3.5%
Capital Income				
Grants Subsidies & Contributions - Capital	12,397	16,512	(4,115)	(24.9%)
Net gains from the disposal of assets	881	1,124	(243)	(21.6%)
Total Capital Income	13,278	17,636	(4,358)	(24.7%)
Total Income	163,272	162,574	698	0.4%

The following chart shows the major categories of revenue for Council in 2023/24:



Rates and Annual Charges have remained at 44% of the total revenues and is the largest category of Council revenue. The 2023/24 budget has incorporated the IPART's 3.7% rate peg increase determination.

The 2023/24 budget estimates that Council's total expenditure, excluding depreciation expense will be \$171.76 million, including loan repayments, as illustrated in the chart below.

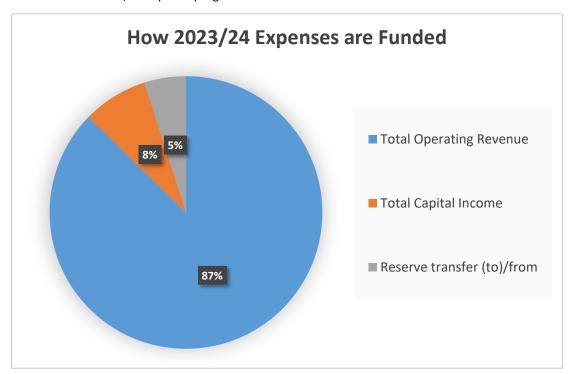


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Expense - \$'000	23/24 Draft Budget	2022/23 Current Approved Budget	\$ change on 22/23 Current Approved Budget	% change on 22/23 Current Approved Budget
Operating Expense				
Borrowing Expenses	(40)	(53)	13	(24.2%)
Employee Costs	(76,606)	(70,765)	(5,841)	8.3%
Materials & Contracts	(29,152)	(27,506)	(1,646)	6.0%
Operating Expenses	(23,573)	(22,211)	(1,362)	6.1%
Rates & Annual Charges	(1,123)	(1,139)	16	(1.4%)
Total Operating Expense	(130,494)	(121,673)	(8,820)	7.2%
Capital Expense				
Capital Purchases	(3,151)	(6,060)	2,909	(48.0%)
Capital Works Program	(37,640)	(47,126)	9,486	(20.1%)
Total Capital Expense	(40,791)	(53,185)	12,394	(23.3%)
Loan Repayment	(472)	(460)	(13)	2.8%
Total Expense	(171,758)	(175,318)	3,561	(2.0%)

The table below reports the expense forecast for revised draft budget 2023/24 compared to the current approved budget 2022/23:

Council projects an operating surplus before depreciation of \$19.5 million. This operating surplus will be used to fund the loan repayment and partly fund the capital works program.



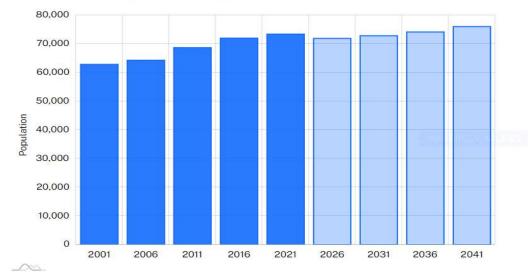
The 2023/24 expense program is funded from various sources, the following chart shows the funding sources for the 2023/24 expense program.

# 6. LTFP ASSUMPTIONS

In developing this LTFP, projections on future financial forecasts have been based on a number of assumptions. These assumptions are explained below.

#### 5.1 Population

The Waverley Community Strategic Plan forecasts Waverley's population to grow from 73,401 in 2021 to 76,034 in 2041, as shown in the following graph.



# Historic and projected population change

Source: DPIE, 'LGA Population Projections', 2023

#### 5.2 Economic Growth

Economic growth within the local government area is expected to remain effectively static over the life of the LTFP, with limited scope for the introduction of new industries or services. Table 2 below illustrates the gross product measures for the last 13 years period between 2009 and 2021.

Table 2: Wav	erley Council	area - Gross Re	gional Product m	easures	
		% change from			Local industry to
Year ending	Headline	previous	Local industry	Local residents	residents
June	GRP \$m	year	GRP \$m	GRP \$m	ratio
2021	5,063	1.6	4,906	8,120	0.6
2020	4,985	-2	4,866	7,883	0.62
2019	5,086	3.3	5,005	7,806	0.64
2018	4,923	3.3	4,860	7,627	0.64
2017	4,766	-2.7	4,656	7,277	0.64
2016	4,897	2.2	4,745	7,295	0.65
2015	4,792	5	4,585	7,038	0.65
2014	4,564	6.8	4,336	6,693	0.65

7

Table 2: Wav	easures	Local industry to			
Year ending June	Headline GRP \$m	previous year	Local industry GRP \$m	Local residents GRP \$m	residents ratio
2013	4,274	1.1	4,102	6,380	0.64
2012	4,228	-0.3	4,143	6,525	0.63
2011	4,241	2.5	4,188	6,484	0.65
2010	4,137	2.5	3,964	6,135	0.65
2009	4,035	-1.8	3,891	6,020	0.65

Source: National Institute of Economic and Industry Research (NIEIR)2021. Compiled and presented in economy.id by.id (informed decisions). Data are based on a 2018/19 price base for all years. NIEIR-ID data are inflation adjusted each year to allow direct comparison, and annual data releases adjust previous years' figures to a new base year.

# 5.3 Levels of service to the community

The LTFP is based on Council maintaining existing services to the community at the existing service levels as well as incorporating works arising from the Strategic Asset Management Plan 6, Environmental Action Plan 5, and other strategic plans.

#### 5.4 Capital works program

Council's extensive capital works program aims to deliver much needed renewal of infrastructure assets including roads, community buildings, open space, parks & reserves and transport infrastructure. The total proposed value of works in Council's 2023/24 capital works program is \$37.64 million.

The LTFP capital works program 2023/24 to 2033/34 outlines all infrastructure renewal works arising from Council's Strategic Asset Management Plan (SAMP 6) and capital enhancements from Environmental Action Plan (EAP 5) and other strategic plans (see Appendix 1 for further detail).

The program includes a number of major capital projects, for example:

- o Structural Renewal of Bondi, Bronte and Tamarama Promenade & Sea Walls
- Council Chamber upgrade
- o Bondi Surf Bathers Life Saving Club Conservation and Upgrade
- o Bronte and Bondi surf club upgrades
- Campbell Parade Streetscape upgrade
- SAMP Stormwater Drainage
- o SAMP Park & Playground Renewal and Upgrades
- o Bike Plan Implementation
- o Eastern Avenue and Diamond Bay Boardwalk
- Charing Cross Streetscape Upgrade

The financial projection of future capital works will depend on the nature, timing and funding of specific projects. The majority of infrastructure projects are costed in accordance with current design estimates. Any significant cost revisions in subsequent years will be reflected in the LTFP.

# 5.5 Debt Policy

Council's level of debt is low, with total external outstanding loans of \$1.58 million as at 30 June 2023. An increase in debt will therefore be considered from time to time if it will allow Council to spread the burden of costs more equitably across current and future generations in alignment with benefits and/or reduce the growth in renewal costs that may arise from delay in investment in assets. Assuming Council has capacity to service more debt, the use of debt financing is more likely to increase during the life of this plan:

- $\circ$  for investments which can generate sufficient financial returns to repay the debt, or
- where cash flow issues are holding up necessary works and can be reliably resolved by loans which can be repaid in future years, or
- where it will allow Council to spread the burden of cost more equitably across generations in alignment with benefits, or
- $\circ$   $\;$  where it represents a cost-effective method of financing in particular circumstances.

Debt is only to be considered by Council as a means of financing capital investments, not operational costs, and where there is a reliable source of income (funding source) for repayment.

# 5.6 Reserve Funding

Council holds limited externally restricted cash reserves, covering Domestic Waste, Housing Contribution, Stormwater Management Services Charge, Section 7.12 Fixed Developer Contributions and Section 7.4 Planning Agreement Contributions. These funds are only to be used for the purpose for which they were raised.

Internally restricted reserves include money held for such items as employee leave entitlements, bonds and deposits, vehicle replacement, infrastructure assets. These funds are to be used for the purpose for which they are held.

# 5.7 Revenue

# 5.7.1 Rates

Rate is a major source of Council's income, representing approximately 44% of the total revenue in the draft 2023/24 budget. This income projection is based on the Independent Pricing and Regulatory Tribunal (IPART) rate peg of 3.7% for 2023/24.

The rate pegging assumption for the subsequent years are at 0.3% above the projected CPI for the life of the LTFP.

The approved annual rate pegging limit since 2005/06 is shown in the table 3 below, along with the actual rate increase adopted by Council. This table shows that over this period the average annual rate pegging limit has been 2.87%, this was lower than the average annual CPI of 2.99%. Council's average increase of 4.63% is the result of a special rate variation approved for 2011/12 to 2013/14 financial years.

Table 3: Allowable increase in Rates and CPI										
Year	Rate Pegging limit %	Waverley Council's increase %	CPI (weighted average all capital cities) %							
2005/06	3.50%	3.50%	4.00%							

Table 3: Allowable increase in Rates	s and CPI		
Year	Rate Pegging limit %	Waverley Council's increase %	CPI (weighted average all capital cities) %
2006/07	3.60%	3.60%	2.10%
2007/08	3.40%	3.40%	4.40%
2008/09	3.20%	3.20%	1.40%
2009/10	3.50%	3.50%	3.10%
2010/11	2.60%	2.60%	3.50%
2011/12	2.80%	14.50%	1.20%
2012/13	3.60%	13.50%	2.40%
2013/14	3.40%	12.50%	3.00%
2014/15	2.30%	2.30%	1.50%
2015/16	2.40%	2.40%	1.00%
2016/17	1.80%	1.80%	1.90%
2017/18	1.50%	1.50%	2.10%
2018/19	2.30%	2.30%	1.90%
2019/20	2.70%	2.70%	2.00%
2020/21	2.60%	2.60%	1.80%
2021/22	2.00%	2.00%	4.16%
2022/23	0.70%	1.75%	7.80%
2023/24	3.70%	3.70%	4.50%
Total cumulative increase	51.60%	83.35%	51.30%
Average annual increase			
(19 years - 2004/05 to 2023/24)	2.87%	4.63%	2.99%

#### 5.7.2 Domestic Waste charges

The Domestic Waste Management charge is based on the full cost recovery for the provision of the waste and recyclable collection service. The LTFP has provided for a sufficient reserve which will be used to fund any waste bins, garbage truck and fleet equipment replacements.

#### 5.7.3 Stormwater Management Service Charges

The Stormwater Management Service Charge (SMSC) is intended as a mechanism for NSW councils to raise income to invest in improving the stormwater systems in urban areas, under the Local Government Amendment (Stormwater) Act 2005 No70, since 2006. Waverley Council is levying this Charge for the first time since 2019/20 financial year in accordance with section 496A of the Local Government Act 1993 (the Act). The Charge is capped in the legislation and there has been no change to it since its inception.

The revenue raised from SMSC will be allocated to projects/activities in relation to capacity and water quality as well as works that arise from the Catchment Flood Study.

#### 5.7.4 User Charges and Fees

Council provides a wide range of facilities and services for which it receives revenue from user fees and charges. Council sets its fees and charges in accordance with the provisions of the Local

Government Act 1993 using the seven guiding principles defined in the "Pricing Policy" and is updated annually.

Some of the fees are classified as statutory fees which are fixed by regulations, legislation or a State/Federal Authority. Where Council has the legislative authority to vary fees and charges the CPI has generally been applied, where considered appropriate.

Often, the fee received does not fully offset the costs associated with the service or facility as they are aimed at providing a broad community benefit and if higher fees were charged many residents may be unable to enjoy the use of the facility and service. Revenue growth in these areas is limited due to Council seeking to provide services accessible to the wider community. Historically the revenue received from the majority of this group of fees and charges have increased in line with CPI. Accordingly, the LTFP model includes a projected increase for this income group in line with the projected CPI growth.

During the course of the LTFP, Council will undertake a cost of service review and a funding review. The reviews will examine the actual cost of services and how funding mechanisms align with economic principles such as who benefits, the public/private benefit split, the exacerbator/polluter pays principle, whether there are positive or negative externalities to be addressed and what funding mechanisms are available. These reviews are likely to inform the Pricing of Services and the setting of fees and charges in the future.

#### 5.7.5 Interest and investment revenue

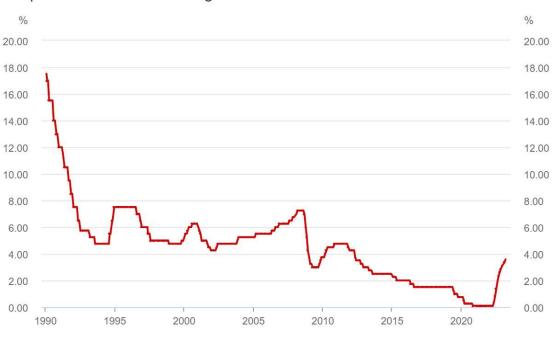
All cash investments made by councils in NSW are subject to Section 625 of the Local Government Act and associated regulations and circulars. All such investments must also be in accordance with the Council's Investment Policy.

Waverley's Investment Policy limits the proportion of investments Council can make in various types of facilities by limiting:

- the overall credit exposure of the portfolio, and
- $\circ \quad$  the credit rating of individual financial institutions, and
- $\circ \quad$  the term to maturity of the overall portfolio.

Council's Investment Policy is reviewed on an annual basis and was last revised in June 2022. Monthly reports, prepared by independent financial advisors, on the performance of investments and compliance with the Policy are provided to Council's monthly meeting. Waverley Council's investments yielded positive returns overall in 2022/23 and exceeded the benchmark return on an annual basis.

The level of interest revenue earned will vary with regard to total funds held in Council's investment portfolio. Interest revenue is also subject to external factors such as monetary policy decision and economic and investment market conditions. Over the longer term, economic conditions can vary considerably, which in turn affect interest rate. The graph below depicts movements in the official Australian cash rate.



Graph of the Cash Rate Target

Source: RBA

RBA has lifted its cash rate target to 3.60% at its March 2023 meeting. The benchmark official interest rate from RBA has been rising since May 2022 from 0.10% to 3.60% as of now.

In preparing longer term future interest revenue projections, Council received advice from its external investment advisers that the LTFP Projects future interest earning is between 0.5 - 0.6 point higher than the projected 90 days bank bill rate.

#### 5.7.6 Other revenues

Other revenue increases have been projected to increase in line with projected CPI growth.

#### 5.7.7 Grants and contributions

Council receives grants from the State and Federal Governments. These are either for discretionary or non-discretionary purposes. The majority of grants provided to Council are for specific purposes, such as infrastructure maintenance & upgrade, provision of community services and environmental programs. Grants and contributions in general are not subject to indexation. A number of proposed projects in the Capital Works Program over the next ten years will require additional grant income for the projects to progress. The Plan forecasts allowance for capital grants income in future years. Refers to Appendix 1 for more detail.

#### 5.7.8 Section 7.12 (94A) developer contributions

Section 7.12 of the Environmental Planning and Assessment Act 1979 enables councils to levy contributions for public amenities and services required as a consequence of development. Developer contributions are essential to providing key facilities and services for local residents. The s7.12 contributions are held as an externally restricted asset and they are allocated to fund the capital works program projects.

The level and timing of contributions fluctuate according to a variety of factors including economic growth and the level of development activity. In the LTFP, it is assumed that economic growth and development activities are relatively static throughout the life of the 11 years, recognising that there will be market fluctuations from time-to-time.

# 5.7.9 Section 7.4 Planning Agreements developer contributions

Section 7.4 of the Environmental Planning and Assessment Act 1979 enables councils to seek contributions for public amenities and services required as a consequence of development. Planning Agreements can take a number of formats, including dedication of land free of cost, payment of a monetary contribution, or provision of any other material public benefit, or any combination of them, to be used for or applied towards a public purpose. The Waverley Planning Agreement Policy 2014 outlines a value sharing approach in which Council seeks a share of value uplift generated from new development which exceeds current floor space ratio controls.

Planning Agreements are a form of developer contributions, which are essential to providing key facilities and services for local residents.

The Planning Agreement contributions are held as an externally restricted asset and they are allocated to fund the capital works program projects.

The level and timing of Planning Agreement contributions for the LTFP 6 document fluctuate according to a variety of factors including economic growth and the level of development activity. There is a delay between when a contribution is agreed and when it is paid, given that contributions are not required to be paid until the occupation certificate is issued. Furthermore, given that Planning Agreements are voluntary in nature, this adds another level of uncertainty for the stability of this income stream. In the LTFP, it is assumed that economic growth and development activities are relatively static throughout the life of the 11 years, recognising that there will be market related fluctuations from time-to-time.

#### 5.8 Expenditure

#### 5.8.1 Employee costs

Employee costs include the payment of salary and wages, all leave types, superannuation, and training and workers compensation expenses. Overall employee costs comprise around 51.5% of Council's operating expenditure (included depreciation expense). The LTFP projection includes the new Award increase of 4.6% from 2023/24 to 2024/25, and 4.0% for 2025/26, thereafter it is assumed the award rate will be in line with CPI growth.

For Council employees in the accumulation scheme, Council is required to make compulsory employer superannuation contributions in accordance with the compulsory employer superannuation contribution limits. As a result of legislative changes, this contribution will progressively increase from its current level of 10.5% to 12% in 2025/26. The current rate of 10.5% will be increased by 0.5% until it reaches 12%.

For workers compensation, the budget of FY23/24 provision is forecasted based on Council's insurance premium invoice of FY22/23. The subsequent year projects a gradual reduction in workers compensation by 30% over the next five years. Thereafter it will increase in line with the forecast salary increase.

# 5.8.2 Materials and contracts

Expenditure on materials and contracts has generally been indexed in line with CPI growth in the LTFP forecasts.

# 5.8.3 Loan Borrowing Costs

Whilst inflation is rising, interest rates are forecasted to also increase in line with the rising inflation. The LTFP includes an average rate of 4.2% for loans with a 10 year term. This is considered conservative as it is slightly above forecast borrowing rates for 2023/24. This conservative position is considered appropriate.

Council has not determined any new borrowing in the LTFP at this time but has signalled that it may utilise borrowing as a funding source within the LTFP period as set out in section 5.5, Debt Policy.

#### 5.8.4 Depreciation

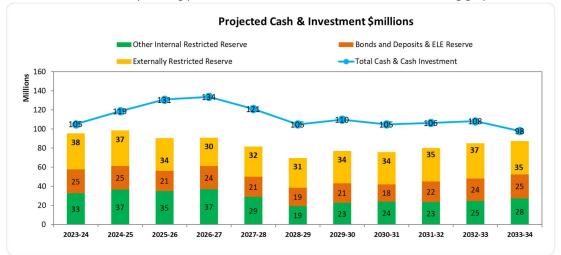
The LTFP projects annual depreciation expenditure be varied on the basis of the estimated capital expenditure levels in future years.

# 5.8.5 Other operating expenses

Generally, the LTFP projects the majority of items categorised as other operating expenses to increase in line with CPI. It should be noted that some expenses are cyclical in nature (for example, conduct of a council election every four years in general) or tied to grant funding which is not increased by CPI.

# 7. PROJECTED BUDGET RESULTS

The LTFP 6.1 forecasts a balanced budget for every individual year throughout this planning period to 2033/34. It forecasts a cash & cash investments balance to be \$98m and a reserve balance of \$87m at the end of this planning period 30 June 2034, as illustrated in the following graph:



The LTFP is obviously not just about whether the budget will balance on a year by year basis. It is also about ensuring Council's financial sustainability remain over the longer term. The table below

details Council's performance against the "Fit for the Future" financial indicators and the Local Government Industry benchmarks. All financial indicators are performing well against said benchmarks except the fit-for-future operating performance ratio, Council projects to meet the ratio in 2023/24, however will not be able to meet this ratio in the following two years after FY23/24 while implementing the ICT Modernisation Program and significant Capital Works Program investments.

Table 5 – Local government industry indicators												
Year	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	benchmark
Unrestricted Current Ratio	3.4	2.9	2.2	2.2	2.1	1.9	2.1	2.1	2.2	2.4	3	> 1.5x
Debt Service Cover Ratio	38	36.9	36.4	192.1								> 2x
Cash Expense Cover Ratio	7.2	7.2	8.4	8.4	7.2	6	7.2	6	6	6	4.8	>3 months
Own Source Operating Revenue ratio	88.8%	86.2%	89.7%	89.1%	89.8%	90.8%	90.3%	90.4%	89.3%	90.7%	90.9%	> 60%
Operating Performance ratio	0.0%	-0.5%	-0.9%	2.2%	3.1%	2.7%	4.0%	3.8%	3.4%	3.4%	2.7%	>0%

Council has a robust process to ensure all infrastructure assets are maintained to the community satisfactory condition level, see the Strategic Asset Management Plan (SAMP 6) on Council's website, for further detail. Council will maintain a backlog ratio below the benchmark of two percent as set out by the Office of Local Government.

This iteration of the LTFP, the capital works program we propose to invest in over this planning period totalling to \$420M with a projected \$101M grants income to funding the capital works program, as summarised in the table below. Refer to Appendix 1 for further detail.

LTFP 6.1 Capital Works Program	11 years	11 years (2023-24 to 2033-34)									
Programme Description - \$'000	Expense	Grants/ Contributions Income	% of grant funding								
Building Infrastructure	120,298	16,168	13.44%								
Living Infrastructure	15,109	643	4.25%								
Parking Infrastructure	5,007		0.00%								
Public Domain Infrastructure	69,248	29,599	42.74%								
Recreational & Public Spaces Infrastructure	35,266	9,072	25.72%								
Road Infrastructure	167,018	39,031	23.37%								
Sustainability Infrastructure	8,328	6,575	78.95%								
Total	420,275	101,087	24.05%								

#### **Financial Results**

The LTFP forecasts that Council will successfully manage the financial sustainability challenges while sustaining Council's current level of operations and capital program up to 2033/34. Internal restricted reserves are forecasted to be responsibly utilised to fund Council's program spending and balance the budget in a manner consistent with the purpose for which they were raised.

The annual review of the LTFP allows Council to vary its approach to sustainable financial management as it progresses through the planning period.

Like all councils, Waverley accesses funds through variety of sources including:

• Rates and other levies/charges

- Fees and Charges
- Loans
- Grants
- Council also has the ability to apply reserves.

Council also continuously reviews its operations with the aim to achieve cost efficiency improvements.

# 8. PRODUCTIVITY AND EFFICIENCIES

In preparing the 2023/24 budget, Council has committed to undertake a thorough review of Council services in order to improve the productivity and efficiency of our operation, as well as containing costs and exploring additional revenue streams to deliver existing and improved service levels. Council Staff are currently working through several initiatives that will assist in managing financial sustainability. These include:

- Council wide service reviews
- Employee Leave Management strategies
- ICT strategy and resulting process and productivity efficiencies
- A WH&S improvement program to reduce the workplace injuries.

It is estimated that these programs will provide a \$62.7m financial benefit across the period of this LTFP. These productivity efficiencies will offset rising costs over the life of the LTFP.

# 9. OPPORTUNITIES AND THREATS

In projecting Council's future financial position, a number of anticipated future challenges that may have an adverse impact on Council have been considered. These are summarised below.

- Rate pegging: NSW councils are subjected to rate pegging. Rate pegging is the maximum percentage limit by which NSW councils may increase the total income they receive from rates. The rate pegging percentage is set each year by IPART. A general observation that rate pegging has constrained the capacity of NSW councils to raise total revenue so that they can keep pace with cost increase and service expansions to meet community expectations. Decisions on rate pegging and rate variations above the peg can therefore pose a significant threat to the modelled financial outcomes. In Waverley's experience is that rates revenue generates approximately 31% of the total revenue.
- Non-rates revenue: The Council is heavily dependent on variable non-rates sources of revenue, these represents over 69% of the total revenue. Many of these income items are volatile to economic conditions, e.g. the building construction market, property rental market.
- **Parking Income:** Income from parking fees and fines account for approximately 14% of Waverley's total income. Market conditions and Council's policies on public parking will have significant implications for Waverley's long term financial outlook.

- Cost shifting from Federal and State Governments: Cost shifting is a challenge confronting Local Government. Cost shifting occurs when there is a transfer of services from a Federal or State Government to Local Government without the provision of adequate funding required to provide the service. The LTFP assumes the current cost will increase annually by CPI, but no growth in cost shifting in the life of the LTFP.
- Developer contributions: In 2005 the Environmental Planning and Assessment Act was amended to introduce, among other things, a system for the negotiation of planning agreements between developers and planning authorities. The increased use of planning agreements, as well as changes in the application of section 7.12 (formerly S94A) contributions, have positively impacted on the Council's long term financial outlook. This income stream accounts for approximately 3% of Council's total revenue. The contributions can be significantly affected by construction market conditions. And the draft infrastructure contributions reform undertaken by the State may adversely impact this revenue stream. Its impact has not been quantified in this iteration of the LTFP.
- Direct labour costs: All councils in NSW, except the City of Sydney, are covered by the Local Government State Award which is centrally negotiated and largely beyond Council's control. Direct employee costs (namely salaries/wages, superannuation, leave and overtime) represent over 59.2% Council's operating expenditure (when depreciation is excluded). Salary/wage rates struck under the Award negotiations can have a significant impact on financial outcomes, especially when the Award increase is above rate pegging. This has the potential to significantly affect the reliability of the funding model.
- Workers' compensation costs: Variations in workforce safety performance pose a significant risk to the budget. In 2023/24 budget year, the workers compensation premium is estimated to be \$2.9 million. Council is undertaking a program of improvements in WH&S in an effort to improve workplace safety. This improvement will result in premium reductions in the medium term. The LTFP assumes that our workers compensation premiums will be gradually reduced in the next five years by 30% from the 2021/22 level. However, threats to this may arise, due to Council's ageing workforce and our high exposure to manual handling areas e.g. in childcare, resource recovery and open spaces, etc.

# **10. SENSITIVITY ANALYSIS**

#### **Risks around projected income receipts**

The projections for income receipts use the economic parameters that underpin the LTFP, which are prepared according to the RBA and major banks medium-term economic projection methodology. As with any medium-term projections, there is uncertainty around the assumptions underpinning the parameter projections.

The Council revenue is particularly sensitive to variations in the rate pegging which determined by IPART, legislation and policy changes. Other income items are volatile to market condition, for example, building development related income from Truck Zone permit, Hoarding Fee, S7.4 Planning Agreements (PA), S7.12 Fixed Developer Contributions and Development Application (DA) fee.

Change in the construction market condition would have a significant and compounding effect on council's ability to deliver its program spending over time.

Risks around the projected income from car park and meters parking assumes there is no further policy change from council or State that would adversely impact the projections.

Risks around the projected grant income to fund the LTFP Capital Works Program spending may not eventuate. It will negatively impact on council's financial ability to respond to the diverse and changing needs of different communities, unless council can enhance its revenue base through a Special Rates Variation (SRV) increase.

#### **Risks around projected expenditure**

Council spending projections comprise of two (2) individual projections of operational and capital expenditure. The operational spending projections assume the continuation of the current service level. The operational expense projections are consistent with the 2023/24 budget forward estimates and are used as the base for projecting expense over the medium and long term and cost indexation arrangements. The exception to this is:

- ICT program implementation operation efficiencies,
- Cease of temporary positions, and
- A 30% improvement in workers compensation premium, to be achieved in the LTFP.

The Capital Expenditure Projections are to support the implementation of Council's Strategic Asset Management plan, Environmental Action Plan, ICT Strategy, Plant Equipment Strategy and other strategic plans to ensuring council's assets are kept in good condition to fulfil its mission.

Risks around the assumption of service level remains unchanged in the projections. Historical and projected expenditure growth over the recent years to respond to the diverse and changing needs of different communities and deliver improved services in order to meet those needs may continue beyond financial year 2023/24.

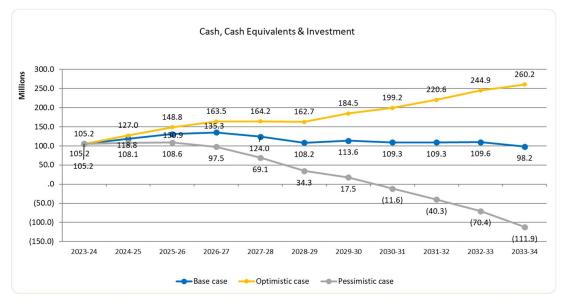
Risks around with the declining operating surplus may impact on council's ability to provide the planned infrastructure spending as identified in various key strategic documents.

The following table identify the key items that may have a material impact to LTFP 6.1 forecasts

	LTFP 6.1 Sensitivity Analysis	Optimistic \$'M	Pessimistic \$'M
1	Rate peg is higher/lower than current projection by 1%;	34.5	(32.5)
	S7.4 Planning Agreements income increase/decrease by 20% due to growth in building development	3.2	(3.2)
2	S7.12 Fixed Developer Contributions (s94A) increase/decrease by 20% due to growth more than projected	1.1	(1.0)
4	Staff Award rate is lower/higher than CPI by 1.5%;	69.2	(75.6)
5	Consistent staff turnover rate, hence, the step progress increase is not required.	4.5	
6	Grant income is lower than the current projected level by 40%		(37.0)
7	Temporary positions continue after the current term expiry.		(13.1)
8	Bondi Pavilion operating model breakeven after depreciation	18.8	
9	Parking revenue increase/decrease by 10%	31.9	(31.9)
10	ICT modernisation project's financial benefits are not able to materialise		(16.5)
	Total Estimated Impact	163.0	(210.9)

The following graph demonstrates the impact of the sensitivities if we apply these sensitivities to the Councils LTFP 6.1. Obviously, the pessimistic case for Council would not be financially sustainable and would require major changes to our expenditure and therefore operations and capital plans to rectify the situation.

This emphasises the need for council to be financial vigilant and continually monitoring the performance of council.



A base model, optimistic and pessimistic model have been considered in the sensitivity analysis, see Appendix 3, 4 and 5.

# **11. MONITORING FINANCIAL PERFORMANCE**

It is important that Council regularly assesses its financial performance and position against the projections contained in the LTFP. The planned model has been developed so that its implementation will meet a set of financial indicators:

- Balanced Budget
- Operating Performance Ratio
- Own Source Operating Revenue Ratio
- Unrestricted Current Ratio
- Debt Service Cover Ratio
- Cash Expense Cover Ratio
- Infrastructure Backlog Ratio

The annual budgets are set to maintain service delivery, organisational capability and financial stability. Budget control and monitoring is paramount for Council achieving the outcomes of this plan. Budgets are monitored internally on an on-going basis. Monthly financial reports are reported to the Executive Leadership Team (ELT) and Quarterly Budget Reviews are reported to Council and illustrate the progress against the adopted budgets.

#### **12. CONCLUSION**

Council has a strong record in responsible financial management and a clear plan for continuing this track record to achieve the productivity and efficiency targets set in this LTFP through a thorough review of Council's services.

The Council will continue to operate within the principle of a balanced budget and strive to provide excellent services to its community. The Council will evaluate its performance as it works through the LTFP planning period, as has a range of options to allow it to manage financial sustainability.

#### LIST OF APPENDICES

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#### LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

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		Summary LTFP 6.1 Capital Works Program														
			Grant funding	Proposed	Total Proposed											
		Asset Class	Amount	2023/24	-	2025/26	2026/27	2027/28	•	2029/30	2030/31	2031/32	2032/33			
		Building Infrastructure	16,167,800	10,700,000	22,613,250	13,823,465	7,774,318	17,331,486	18,355,018	6,383,955	6,218,422	5,804,532	5,575,510	5,718,153		
		Living Infrastructure	642,654	1,082,000	1,656,132	1,692,128	1,210,436	1,588,686	1,242,352	1,186,731	2,343,333	838,848	1,134,233	1,134,233	15,109,112	
		Parking Infrastructure	0	0	0	160,487	0	748,322	2,455,324	269,075	0	1,373,440	0	C	5,006,648	
		Public Domain Infrastructure	29,599,100	9,352,500	4,048,097	4,595,293	4,329,951	3,731,511	3,282,214	6,029,600	7,583,862	9,732,135	8,717,901	7,845,127		
		Recreational & Public Spaces Infrastructure Road Infrastructure	9,071,828 39,030,987	2,725,500 13,250,000	1,034,227 13,630,375	2,103,450 11,992,688	4,787,386 13,088,307	5,358,936 17,342,523	4,255,919 17,105,636	2,374,827 15,237,959	4,371,454 18,769,812	2,912,564 15,561,531	2,178,017 15,613,459	3,164,012 15,425,955	2 35,266,292 5 167,018,245	
		Sustainability Infrastructure	6,575,000	530,000	484,000	664,000	825,000	475,000	675,000	1,325,000	800,000	800,000	700,000	1,050,000		
		Total	101,087,369	37,640,000	,	35,031,511	,	46,576,463	,		/	<i>,</i>	33,919,120			
		LTFP 6.1 Capital Works Program for period 2023/24 to 2033/34										-			1	
LTFP 6 No	LTFP 6.1 No	Project Description	Grant funding Amount	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Proposed 2031/32	Proposed 2032/33	Proposed 2033/34	Total Proposed Costs	% of grant funding
		Building Infrastructure	16,167,800	10,700,000	22,613,250	13,823,465	7,774,318	17,331,486	18,355,018	6,383,955	6,218,422	5,804,532	5,575,510	5,718,153	120,298,109	13.4%
1	1	SAMP Building Renewal Program	992,800	2,000,000	2,483,250	2,793,465	2,774,318	3,731,486	3,555,018	4,083,955	3,918,422	3,804,532	4,075,510	4,218,153	37,438,109	2.7%
2	2	SAMP Building Replacement Program	15,175,000	3,700,000	9,130,000	6,030,000	5,000,000	8,600,000	9,800,000	2,300,000	2,300,000				46,860,000	32.4%
3	3	Council Accommodation and Services		5,000,000	11,000,000	5,000,000									21,000,000	0.0%
4	4	New Facilities						5,000,000	5,000,000			2,000,000	1,500,000	1,500,000	15,000,000	0.0%
		Living Infrastructure	642,654	1,082,000	1,656,132	1,692,128	1,210,436	1,588,686	1,242,352	1,186,731	2,343,333	838,848	1,134,233	1,134,233	15,109,112	4.3%
5	5	SAMP Living Infrastructure _ Landscaping		500,000	981,415	1,054,913	501,562	919,212	497,592	483,366	1,560,869	99,875	312,156	312,156	5 7,223,116	0.0%
6	6	SAMP Tree Planting Program	642,654	200,000	212,175	217,479	222,916	228,489	234,202	240,057	246,058	252,209	258,515	258,515	5 2,570,615	25.0%
7	7	SAMP Living Infrastructure Turf Replacement Program		300,000	318,263	326,219	334,375	342,734	351,302	360,085	369,087	378,314	387,772	387,772	3,855,922	0.0%
8	8	Greening Steep Slopes		50,000	63,653	10,874	66,875	11,424	70,260	12,003	73,817	12,610	77,554	77,554	526,626	0.0%
10	9	Remnant vegetation buffer		32,000	80,627	82,642	84,708	86,826	88,997	91,221	93,502	95,840	98,236	98,236	932,834	0.0%
		Parking Infrastructure	0	0	0	160,487	0	748,322	2,455,324	269,075	0	1,373,440	0	C	5,006,648	0.0%
12	10	Parking Payment Infrastructure						748,322	49,680			1,346,284			2,144,285	0.0%
13	11	On Street Parking Infrastructure				160,487			2,405,644	269,075		27,157			2,862,363	0.0%
		Public Domain Infrastructure	29,599,100	9,352,500	4,048,097	4,595,293	4,329,951	3,731,511	3,282,214	6,029,600	7,583,862	9,732,135	8,717,901	7,845,127	69,248,191	42.5%
14	12	SAMP Street Furniture incl. bus shelters, seats, bins, etc.		307,500	330,947	342,530	354,519	366,927	379,769	393,061	406,818	421,057	435,794	451,047	4,189,968	0.0%
15	13	SAMP Structures incl. walls, boardwalks, fences, etc	3,383,100	7,000,000	367,500	380,363	393,675	407,454	421,715	436,475	2,432,250	1,397,250	483,927	500,865	5 14,221,473	23.8%
16	14	SAMP Lighting & Electrical Infrastructure		195,000	210,000	217,350	224,957	232,831	240,980	249,414	258,144	267,179	276,530	286,208	3 2,658,593	0.0%
17	15	SAMP Water Equipment Renewal		50,000	157,500	186,300	238,050	238,050	621,000	621,000	207,000	207,000	207,000	214,245	5 2,947,145	0.0%
18	16	SAMP Promenades & Sea Walls	25,666,000		0	2,210,000	2,210,000	1,727,500		3,622,500	3,622,500	6,140,000	6,140,000			80.0%
19	17	SAMP Park Electrical and Lighting		500,000	1,000,000	1,000,000						517,500	517,500			0.0%
20	18	Cemetery Renewal and Enhancements		850,000		0	650,000	500,000	150,000	200,000	150,000	275,000	150,000			0.0%
21	19	Waverley Signage Strategy	350,000	100,000	103,500	103,500	103,500	103,500	103,500	103,500	103,500	103,500	103,500			30.8%
22	20	Coastal Fencing Upgrades			248,400	0	0	0	0	248,400	248,400	248,400	248,400			0.0%
23	21	Rockfall/cliff Remediation		150,000	155,250	155,250	155,250	155,250	155,250	155,250	155,250	155,250	155,250			0.0%
	22	NSW Severe Weather Floods 2022	200,000	200,000											200,000	100.0%
		Recreational & Public Spaces Infrastructure	9,071,828	2,725,500	1,034,227	2,103,450	4,787,386	5,358,936	4,255,919	2,374,827	4,371,454	2,912,564	2,178,017	3,164,012	35,266,292	25.7%

#### Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

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#### LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

LTFP 6	LTFP	Dreiget Description	Grant funding	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Proposed	Total Proposed	% of grant
No	6.1 No	Project Description	Amount	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	Costs	funding
24	23	SAMP Park & Playground - Planning & Design		225,500	239,227	247,600	256,266	265,236	274,519	284,127	294,071	304,364	315,017	326,042	3,031,970	0.0%
25	24	SAMP Park & Playground - Renewal and Upgrades	4,071,828	2,100,000	415,000	434,700	1,641,700	1,538,200	662,400	538,200	1,366,200	1,055,700	1,242,000	1,285,470	12,279,570	33.2%
26	25	SAMP Recreational Asset Renewal	3,000,000		0	696,150	1,668,420	3,555,500	1,345,500		537,683				7,803,253	38.4%
27	26	Public Art Commissions/ Renewal		100,000	105,000		103,500		103,500		103,500		103,500		619,000	0.0%
28	27	Bondi Park Plan of Management	2,000,000	200,000	275,000	200,000	600,000	0	1,352,500	1,552,500	1,552,500	1,552,500		1,552,500	8,837,500	22.6%
		Bronte, Tamarama, Williams and Waverley Park Plan of	2,000,000	100,000	273,000	525,000	517,500	0	517,500	1,552,500	517,500	1,552,500	517,500	1,552,500		
29	28	Management Road Infrastructure	39,030,987	13,250,000	13,630,375	11,992,688	13,088,307	17,342,523	•	15,237,959	-	15,561,531	15,613,459	15,425,955	2,695,000	0.0%
20	20	SAMP Roads		· · ·								· · ·		· · · ·		
30	29	SAMP Stormwater Drainage	10,205,987	2,000,000	2,367,750	2,450,621	2,536,393	2,625,167	2,717,048	2,812,144	2,910,569	3,012,439	3,117,875	3,227,000	29,777,006	34.3%
31	30			300,000	1,076,250	1,113,919	1,152,906	1,193,258	1,235,022	1,278,247	1,322,986	1,369,291	1,417,216	1,466,818	12,925,912	0.0%
32	31	SAMP Footpath	1,000,000	1,500,000	1,829,625	1,893,662	1,959,940	2,028,538	2,099,537	2,173,021	2,249,076	2,327,794	2,409,267	2,493,591	. 22,964,050	4.4%
33	32	SAMP Kerb and Gutter		900,000	1,076,250	1,113,919	1,152,906	1,193,258	1,235,022	1,278,247	1,322,986	1,369,291	1,417,216	1,466,818	13,525,912	0.0%
34	33	SAMP Pedestrian Bridges			150,000	150,000					250,000	250,000			800,000	0.0%
		SAMP Traffic Control Devices														
35	34		700,000	100,000	322,875	334,176	345,872	357,977	370,506	383,474	396,896	410,787	425,165	440,045	3,887,774	18.0%
36	35	SAMP Street Signage		100,000	107,625	111,392	115,291	119,326	123,502	127,825	132,299	136,929	141,722	146,682	1,362,591	0.0%
37	36	SAMP Mall Renewal Program		850,000			0	2,000,000	2,000,000		1,000,000		2,000,000		7,850,000	0.0%
38	37	Road Safety and Traffic Calming	500,000			200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000	27.8%
39	38	Bike Plan Implementation	10,125,000			1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	10,125,000	100.0%
40		Campbell Parade Streetscape Upgrade	3,000,000	200,000		1,125,000	1,123,000	2000000	2,000,000	1,125,000	2,000,000	2,000,000	2,000,000	2,000,000	12,200,000	24.6%
	35	Bondi Junction Complete Streets		200,000		0	2 000 000			2 000 000	2,000,000		2,000,000	2,000,000		
41	40	Our Liveable Centres - Streetscape Upgrades	4,000,000	6 000 000	6 200 000	2 000 000	2,000,000	2,000,000	1,500,000	2,000,000	1 000 000	2,000,000	0	1 500 000	9,500,000	42.1%
42	41	Safety by Design in Public Places	6,000,000	6,800,000	6,200,000	3,000,000	2,000,000	2,000,000	2,000,000	2,000,000	4,000,000	0	0	1,500,000	29,500,000	20.3%
43	42		3,500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000				4,000,000	87.5%
	43	SAMP 6 Priority Work								1,360,000	1,360,000	1,360,000	1,360,000	1,360,000	6,800,000	0.0%
		Sustainability Infrastructure	6,575,000	530,000	484,000	664,000	825,000	475,000	675,000	1,325,000	800,000	800,000	700,000	1,050,000	8,328,000	79.0%
44		SAMP Renewal of Solar Energy Infrastructure		5000						500,000	100,000	100,000			705,000	0.0%
45	45	Water Saving & Quality Improvement Program	600,000	175,000	189,000	189,000	350,000							350,000	1,253,000	47.9%
46	46	Facilities Sustainable Energy Upgrades	500,000	40,000	75,000	125,000	125,000	125,000	125,000	125,000					740,000	67.6%
47	47	Installation of EV Charging Stations	5,475,000	310,000	220,000	350,000	350,000	350,000	550,000	700,000	700,000	700,000	700,000	700,000	5,630,000	97.2%
		Grand Total	101,087,369	37,640,000	43,466,081	35,031,511	32,015,398	46,576,463	47,371,463	32,807,147	40,086,883	37,023,051	33,919,120	34,337,481	420,274,598	24.1%
		Conitad Washe December Funding Connector		2022/24	2024/25	2025/26	2020/27	2027/20	2020/20	2020/20	2030/31	2021/22	2022/22	2022/24	TOTAL	
		Capital Works Program Funding Sources: Grants/Contributions		<b>2023/24</b> 8,478,531	<b>2024/25</b> 11,223,236	8,653,500	<b>2026/27</b> 10,287,202	<b>2027/28</b> 8,872,279	<b>2028/29</b> 7,073,256	<b>2029/30</b> 8,637,212	8,882,064	<b>2031/32</b> 11,584,640	<b>2032/33</b> 8,780,661	<b>2033/34</b> 8,614,787	101,087,369	, ,
		Planning Agreement funds		3,923,539	3,802,250	2,307,649	2,989,820	1,011,224	2,083,361	852,384	2,271,838	1,213,446	814,517	1,431,601		
		S7.12 Contribution funds		3,160,100	3,863,555	3,838,110	3,361,546	2,857,762	4,358,917	3,352,271	3,869,743	3,584,247	3,418,205	4,474,565	40,139,020	
		Unexpended Grant reserve		0	570,129	756,117	254,798	78,688	69,639	14,048	14,048	14,048	14,048	14,048		
		Affordable Housing Contribution reserve		460,375	460,375	0	0	0	0	0	0	0	0	0	920,750	
		Stormwater Management Reserve		300,000	724,047	724,047	725,300	1,093,706	741,013	566,948	566,948	582,222	850,329	880,093		
		Investment Strategy Reserve		4,431,254	3,547,309 200,000	2,364,876	0	0 8,000,000	0 8,714,767	0	0	0	1,033,954	53,954		
		Sales of surplus land reserve Car Parking reserve		100,000 271,400	452,466	452,466	452,466	8,000,000 1,200,788	8,714,767 502,146	452,466	452,466	1,798,750	452,466	452,466	17,014,767 6,940,345	
		Meter parking reserve		271,400	4J2,400 N	452,466	452,400 N	1,200,788	2,405,644	269,075	452,400	27,157	432,400 N	432,400	2,862,363	
		Affordable Housing reserve		1,117,763	1,025,763	208,000	108,000	108,000	108,000	108,000	108,000	108,000	108,000	108,000		

Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

#### LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

LTFP ( No	LTFP 6.1 No	Project Description	Grant funding Amount	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Proposed 2031/32	Proposed 2032/33	Proposed 2033/34	Total Proposed Costs	% of grant funding
		Social Housing reserve		200,762	78,827	56,965	56,965	56,965	56,965	56,965	56,965	56,965	18,274	25 <i>,</i> 355	721,973	
		SAMP Parks Reserve		65,000	0	0	0	0	0	0	0	0	0	0	65,000	
		SAMP Footpath Reserve		0	0	0	0	493 <i>,</i> 874	0	0	0	0	0	0	493,874	
		SAMP Drainage Reserve		0	1,453	0	0	0	0	0	0	0	0	0	1,453	
		SAMP Cemetery Reserve		850,000	60,839	59,525	59,525	59,525	59,525	59,525	59,525	1,798,916	59,525	59,525	3,185,955	
		Cemetery Reserve		97,300	1,475,000	0	650,000	500,000	150,000	200,000	150,000	535,609	150,000	150,000	4,057,909	
		Carry Over Reserve		2,747,606	0	0	0	0	0	0	0	0	0	0	2,747,606	
		Centralised reserve		72,824	2,075,527	690,119	512,386	14,928	14,501	46,826	4,994	15,608	181,918	14,268	3,643,898	
		Neighbourhood Amenity Reserve		431,255	383,132	381,851	364,668	615,463	545,849	555,093	728,006	0	0	0	4,005,317	
		Council General Revenue		10,932,291	13,522,174	14,377,798	12,192,722	21,613,262	20,487,880	17,636,333	22,922,285	15,703,443	18,037,222	18,058,819	185,484,229	
		Total		37,640,000	43,466,081	35,031,511	32,015,398	46,576,463	47,371,463	32,807,147	40,086,883	37,023,051	33,919,120	34,337,481	420,274,598	

Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

Appendix 2 - LTFP 6.1 General Assumptions

# **General Assumptions**

Long term financial plan (LTFP 6.1)	Forecasts									
Financial year	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033/34
CPI - Prudential (February 2023)	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Revenue:										
Council Rate - IPART Fact Sheet "Council Notifications received by IPART for 2023/24	3.30%	3.05%	3.05%	2.80%	2.80%	3.05%	3.05%	2.80%	2.80%	2.80%
Council Rate - New Assessments number	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in number of Rate paying properties	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Rate Increase	3.30%	3.05%	3.05%	2.80%	2.80%	3.05%	3.05%	2.80%	2.80%	2.80%
Pensioner rebates & Rate abandonment	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Domestic Waste Charge	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Domestic Waste Charge \$	\$634.50	\$651.90	\$669.80	\$686.50	\$703.70	\$723.10	\$743.00	\$761.60	\$780.60	\$800.10
Domestic Waste Charge annual increase \$	19	17	18	17	17	19	20	19	19	20
Stormwater management service levy - legislative	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Car Park Revenue - increase by CPI every 3 years		2.75%			2.50%			2.50%		
Parking Meter Revenue - increase by CPI increase	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Residential parking permit - increase by CPI plus 5% p.a in 2024/25	8.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Parking Fine income - increase by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Plus Increase due to Growth	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Parking Fine Income	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Commercial Properties rental income - increase by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Plus market review every five years				1.00%					1.00%	0.00%
Total Commercial Properties rental income	3.00%	2.75%	2.75%	3.50%	2.50%	2.75%	2.75%	2.50%	3.50%	2.50%
Investment Revenue - estimated returns based on asset allocation 10 February 2023	4.91%	4.44%	4.50%	4.55%	4.66%	4.91%	4.91%	4.66%	4.66%	4.66%
User Charges - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Operating Grant & Contribution - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Other Operational Revenue - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Cemetery income - increased based on Cemetery CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Capital Revenue:										
S7.12 Fixed Developer Contributions income increase in line with CPI (construction cost increase)	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Planning Agreement income (as per schedule below)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Grant & Contribution - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Sale	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Expenditure:										
Employee Costs										
Direct Employment Costs:										
Award % increases	4.60%	4.00%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Annual step increase in salary system as per Staff Establishment	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%
Service Margin - staff become eligible each year	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%
Position Regrading/Market Adjustments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Additional staffing numbers	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in provision for ELE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Direct Employee Costs % increase	4.74%	4.14%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Total Direct Employee Costs % increase	4.74%	4.14%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Superannuation Costs										
Total Direct Employee Costs % increase	4.74%	4.14%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Additional Employer Superannuation Contribution	4.76%	4.57%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Superannuation Guarantee Contribution	9.50%	8.71%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Workers Compensation Premium - Same as Employee Award %	-6.25%	-6.25%	-6.25%	-6.25%	-5.00%	2.75%	2.75%	2.50%	2.50%	2.50%
Other Employment Costs - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Materials - increased by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%

#### Council

#### Long Term Financial Plan (LTFP 6) 2023-24 to 2033-34

#### Appendix 2 - LTFP 6.1 General Assumptions

Long term financial plan (LTFP 6.1)	Forecasts									
Financial year	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033/34
Contracts - increased by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Borrowing Costs - based on TCorp's advice "Forecast Borrowing Interest Rate " 7 February 2023	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%
Other Operating Expense - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Internal Charges - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Capital Expenditure:						-		-		
Office Furniture & Equipment - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Library Resources - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Operating Plant & Equipment - Based on Fleet Replacement Schedule (see below)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Infrastructure Improvements - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%

#### **Other assumptions**

<u>Other Income</u> S7.4 Planning Agreements	6,815,038	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Election cost every four years (cost increase by 8%)	494,609				534,178				576,912	-

#### Fleet replacement program

To achieve net zero emissions by 2030, Council fleets are to transition to electric vehicles.

# Expense Cease

Temporary / Contractor positions cease as per their expiry date where applicable 2023/24 identified unfunded positions will continue to be unfunded in the subsequently years

# LTFP 6.1 - Sensitivity Analysis

#### • Optimistic Assumptions

- 1. Rate peg is higher than current projection by 1%;
- 2. S7.4 Planning Agreements income increase by 20% due to growth in building development
- 3. S7.12 Fixed Developer Contributions (s94A) increase by 20% due to growth more than projected
- 4. Staff Award rate is lower than CPI by 1.5%;
- 5. Consistent staff turnover rate, hence, the step progress increase is not required.
- 6. Bondi Pavilion operating model breakeven after depreciation
- 7. Parking revenue increase by 10%

#### • Pessimistic Assumptions

- 1. Rate Peg is lower than current projection by 1%;
- 2. S7.4 Planning Agreements income reduce by 20%
- 3. S7.12 Fixed Developer Contributions (s94A) reduce by 20% due to growth less than projected
- 4. Staff Award rate is higher than CPI by 1.5%
- 5. Grant income is lower than the current projected level by 40%
- 6. Temporary positions continue after the current term expiry.
- 7. Parking revenue reduce by 10%

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34 WAVERLEY COUNCIL -	+			Appendix 3: LTFP 6.	T Base Case Forecas	lS	1		Γ		
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	70,232,013	72,490,181	74,640,008	76,853,764	78,941,343	81,085,797	83,491,269	85,968,290	88,304,186	90,703,737	93,168,684
Investment Income	1,897,867	2,934,016	2,510,446	2,439,849	2,162,050	2,216,461	2,438,954	2,558,289	2,423,663	2,463,399	2,540,95
User Charges	48,562,163	50,129,975	51,403,267	52,829,296	54,447,184	55,801,629	57,176,454	58,526,437	60,098,186	61,470,561	62,906,292
Other Revenues	22,473,888	23,148,103	24,185,760	25,191,097	24,170,075	24,824,329	27,159,192	27,904,062	28,602,364	29,317,422	29,509,142
Grants Subsidies & Contributions	5,704,988	5,723,222	5,678,970	5,746,899	5,810,352	5,875,393	5,948,721	6,024,068	6,094,445	6,166,584	6,240,533
Total Operating Income	148,870,919	154,425,497	158,418,451	163,060,905	165,531,004	169,803,609	176,214,590	180,981,146	185,522,844	190,121,703	194,365,600
Operating Expenditure											
Employee Costs	(76,605,687)	(79,344,608)	(81,965,004)	(82,797,531)	(84,769,360)	(86,834,471)	(89,343,048)	(91,924,089)	(94,345,954)	(96,831,631)	(101,401,404
Materials & Contracts	(29,151,814)	(31,511,500)	(33,012,163)	(32,077,475)	(30,103,002)	(31,252,606)	(32,253,405)	(33,499,419)	(35,386,647)	(35,769,538)	(36,400,934
Borrowing Costs	(40,152)	(26,991)	(13,459)	(1,536)	0	0	0	-	-	-	-
Other Operating Expenses	(23,573,267)	(24,605,018)	(24,773,558)	(24,187,568)	(24,427,330)	(25,564,333)	(25,704,126)	(26,406,001)	(26,797,701)	(27,984,412)	(28,001,776
Depreciation & Amortisation	(19,500,000)	(19,738,724)	(20,125,730)	(20,496,152)	(21,054,780)	(21,618,508)	(21,872,729)	(22,313,873)	(22,696,691)	(23,016,274)	(23,360,299
Total Operating Expenditure	(148,870,920)	(155,226,841)	(159,889,914)	(159,560,262)	(160,354,472)	(165,269,918)	(169,173,308)	(174,143,382)	(179,226,993)	(183,601,855)	(189,164,413
Operating Result Before Capital Income -											
Surplus/(Deficit)	(0)	(801,344)	(1,471,463)	3,500,643	5,176,532	4,533,691	7,041,282	6,837,764	6,295,851	6,519,848	5,201,187
Capital Income											
Grants Subsidies & Contributions	12,396,936	20,352,188	12,052,389	13,773,403	12,440,037	10,724,610	12,382,821	12,724,520	15,517,560	12,806,306	12,735,475
Sale of Assets	881,427	14,335,020	882,532	1,801,740	398,478	409,333	218,771	1,017,912	1,079,064	1,146,879	1,260,099
Total Capital Income	13,278,363	34,687,208	12,934,921	15,575,143	12,838,515	11,133,943	12,601,592	13,742,432	16,596,624	13,953,185	13,995,574
Operating Result - Surplus/(Deficit)	13,278,363	33,885,864	11,463,458	19,075,786	18,015,047	15,667,634	19,642,874	20,580,196	22,892,475	20,473,033	19,196,761
Capital Expenditure											
Other Capital Purchases	(3,151,252)	(6,509,591)	(4,103,532)	(6,991,422)	(1,731,068)	(1,749,765)	(1,402,383)	(4,203,058)	(4,311,718)	(4,636,722)	(5,760,041
Capital Works Program	(37,640,000)	(43,466,081)	(35,031,511)	(32,015,398)	(46,576,463)	(47,371,463)	(32,807,147)	(40,086,883)	(37,023,051)	(33,919,120)	(34,337,481
Total Capital Expenditure	(40,791,252)	(49,975,672)	(39,135,043)	(39,006,820)	(48,307,531)	(49,121,228)	(34,209,530)	(44,289,941)	(41,334,769)	(38,555,842)	(40,097,522
Cash Flow to Fund - In/(Out)	(27,512,889)	(16,089,808)	(27,671,585)	(19,931,034)	(30,292,484)	(33,453,594)	(14,566,656)	(23,709,745)	(18,442,294)	(18,082,809)	(20,900,761
Financed By:											
Borrowings											
External Loan	-	-	-	_	-	-	_	_	-	_	-
Less: Loan Repayments on External Loan	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Borrowing	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Reserve Movements											
Transfers to Reserves	(14,939,698)	(31,700,527)	(12,245,388)	(13,718,955)	(12,431,874)	(12,877,834)	(14,928,544)	(13,520,760)	(14,707,362)	(15,449,007)	(14,115,092
Transfer from Reserves	23,425,047	28,537,232	20,290,395	13,277,243	21,669,578	24,712,920	7,622,471	14,916,632	10,452,965	10,515,542	11,655,554
Net Reserve Movements	8,485,349	(3,163,295)	8,045,007	(441,712)	9,237,704	11,835,086	(7,306,073)	1,395,872	(4,254,397)	(4,933,465)	(2,459,538
Depression 8 Amortisation Functions (Control)	10 500 000	10 720 724	20 425 720	20,400,452	21.05.4.700	21 640 500	21 072 720	22 242 072	22 606 604	22.046.274	
Depreciation & Amortisation Expenses (Contra)	19,500,000	19,738,724	20,125,730	20,496,152	21,054,780	21,618,508	21,872,729	22,313,873	22,696,691	23,016,274	23,360,299
Net Budget Result - Surplus/(Deficit)	(0)	0	0	0	0	0	0	0	0	0	
Cumulative Budget Result - Surplus/(Deficit)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033	-34			Appendix 3: LTFP 6	5.1 Base Case Forecas	sts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	20,916,377	31,317,542	51,442,222	53,943,616	50,368,458	46,186,866	43,733,238	40,257,680	37,394,652	34,255,727	21,704,93
Investments	77,003,053	80,671,359	75,707,627	74,335,377	63,325,377	51,730,866	56,591,451	55,469,101	58,469,405	61,613,787	65,845,59
Receivables	14,765,011	15,212,017	15,053,934	15,241,100	15,293,535	15,408,502	15,660,634	15,825,333	16,038,854	16,128,687	16,277,80
Other	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,00
Total Current Assets	113,284,441	127,800,919	142,803,783	144,120,094	129,587,369	113,926,234	116,585,324	112,152,114	112,502,911	112,598,201	104,428,34
NON-CURRENT ASSETS											
Investments	7,283,400	6,791,572	3,724,978	5,555,516	7,346,122	7,120,687	9,581,678	9,324,036	10,594,393	12,401,839	10,592,82
Receivables	2,027,735	2,062,247	2,075,874	2,089,292	2,102,444	2,115,306	2,129,157	2,144,041	2,158,629	2,172,896	2,187,519
Infrastructure, Property, Plant & Equipment	1,185,993,812	1,216,230,760	1,235,240,073	1,253,750,741	1,281,003,492	1,308,506,212	1,320,843,013	1,342,819,081	1,361,457,159	1,376,996,727	1,393,733,95
Investment Property	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,00
Total Non-Current Assets	1,311,361,651	1,341,095,282	1,356,691,628	1,377,166,252	1,406,342,762	1,433,752,909	1,448,204,552	1,470,057,861	1,490,100,884	1,507,582,165	1,522,525,00
Total Assets	1,424,646,092	1,468,896,201	1,499,495,412	1,521,286,346	1,535,930,131	1,547,679,142	1,564,789,876	1,582,209,975	1,602,603,795	1,620,180,366	1,626,953,340
CURRENT LIABILITIES											
Payables	31,769,052	42,581,782	62,497,330	65,187,661	61,636,424	57,536,247	55,294,832	51,943,459	49,257,920	46,172,811	33,621,772
Income Received in Advance	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000
Lease Liabilities	137,453	355,234	667,668	545,234	423,165	293,281	155,223	279,863	618,391	490,168	356,21
Borrowings	459,298	459,298	123,406	0	0	0	0	0	0	0	(
Provisions	15,976,954	16,060,090	16,139,448	16,167,671	16,227,645	16,289,201	16,358,475	16,429,752	16,496,635	16,565,282	16,692,535
Total Current Liabilities	48,952,757	60,066,404	80,037,852	82,510,566	78,897,234	74,728,729	72,418,530	69,263,073	66,982,946	63,838,261	51,280,524
NON-CURRENT LIABILITIES											
Borrowings	648,882	163,261	-	-	-	-	-	-	-	-	-
Provisions	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000
Total Non-Current Liabilities	2,666,133	1,916,731	1,081,036	1,323,470	1,565,539	1,815,423	1,593,481	1,588,841	1,370,313	1,618,536	1,752,487
Total Liabilities	51,618,890	61,983,135	81,118,888	83,834,036	80,462,773	76,544,151	74,012,011	70,851,914	68,353,259	65,456,797	53,033,011
NET ASSETS	1,373,027,202	1,406,913,066	1,418,376,524	1,437,452,310	1,455,467,357	1,471,134,991	1,490,777,865	1,511,358,061	1,534,250,536	1,554,723,569	1,573,920,330
	1,373,027,202	1,400,913,000	1,410,570,524	1,437,432,310	1,455,467,557	1,471,134,991	1,490,777,005	1,511,556,001	1,334,230,330	1,554,725,509	1,575,920,550
EQUITY											
Retained Earning	734,178,839	747,457,202	781,343,066	792,806,524	811,882,310	829,897,357	845,564,991	865,207,865	885,788,061	908,680,536	929,153,569
Revaluation Reserves	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000
Retained Earning	1,359,748,839	1,373,027,202	1,406,913,066	1,418,376,524	1,437,452,310	1,455,467,357	1,471,134,991	1,490,777,865	1,511,358,061	1,534,250,536	1,554,723,569
Net Operating Result - Surplus/(Deficit)	13,278,363	33,885,864	11,463,458	19,075,786	18,015,047	15,667,634	19,642,874	20,580,196	22,892,475	20,473,033	19,196,763
TOTAL EQUITY	1,373,027,202	1,406,913,066	1,418,376,524	1,437,452,310	1,455,467,357	1,471,134,991	1,490,777,865	1,511,358,061	1,534,250,536	1,554,723,569	1,573,920,330
Total Cash, Cash Equivalents & Investment Sec											
- External Restrictions	37,548,663	37,056,835	33,990,241	29,820,779	31,611,385	31,385,950	33,846,941	33,589,299	34,859,656	36,667,102	34,858,090
- Internal Restrictions	57,739,515	61,407,821	56,444,088	61,071,839	50,061,838	38,467,327	43,327,913	42,205,562	45,205,866	48,350,248	52,582,06
- Unrestricted	9,914,653	20,315,818	40,440,498	42,941,892	39,366,734	35,185,142	32,731,514	29,255,956	26,392,928	23,254,003	10,703,213
Total	105,202,830	118,780,474	130,874,827	133,834,509	121,039,956	105,038,419	109,906,367	105,050,816	106,458,449	108,271,352	98,143,363

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34				Appendix 3: LTFP 6	1 Base Case Forecast	S					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	50,337,743	52,018,460	53,632,076	55,246,444	56,789,765	58,374,551	60,153,015	61,986,401	63,718,993	65,499,691	67,331,070
Domestic Waste Charge	19,789,593	20,401,885	20,979,190	21,553,366	22,095,852	22,651,185	23,278,860	23,924,047	24,525,927	25,142,657	25,775,098
User Charges & Fees	48,524,611	50,081,524	51,388,731	52,794,603	54,404,297	55,763,336	57,142,627	58,495,507	60,058,302	61,435,321	62,869,81
Investments Income	1,933,254	2,847,670	2,545,744	2,445,732	2,185,200	2,211,927	2,420,413	2,548,344	2,434,882	2,460,088	2,534,488
Grants & Contributions	18,231,715	25,869,877	17,949,190	19,475,900	18,281,332	16,640,050	18,288,260	18,739,067	21,540,055	19,038,809	18,975,790
Other Operating Receipts	22,170,359	23,076,750	24,120,365	25,117,679	24,149,009	24,759,340	27,048,253	27,832,718	28,534,137	29,247,343	29,451,070
	160,987,276	174,296,167	170,615,296	176,633,724	177,905,455	180,400,389	188,331,427	193,526,084	200,812,295	202,823,909	206,937,335
Payments											
Employee Benefits & On-Costs	73,824,712	76,950,650	79,774,925	80,829,125	82,928,950	85,115,129	87,569,518	90,100,789	92,482,323	94,920,363	99,384,488
Materials & Contracts	31,947,623	33,450,404	34,897,257	34,209,398	32,253,691	32,732,233	33,775,977	35,026,992	36,848,231	37,537,775	38,172,900
Borrowing Costs	53,490	40,704	27,558	13,959	1,600	-					
Other Operating Expenses	23,336,896	24,426,026	24,744,319	24,289,228	24,385,735	25,367,081	25,679,874	26,284,237	26,729,747	27,778,537	27,998,764
	129,162,721	134,867,784	139,444,059	139,341,709	139,569,976	143,214,443	147,025,369	151,412,018	156,060,302	160,236,675	165,556,151
Net Cash provided by (or used in) Operating	123,102,721	137,007,704	133,444,033	133,341,703	133,303,370	173,214,443	177,023,303	131,412,010	130,000,302	100,230,073	103,330,131
Activities	31,824,554	39,428,384	31,171,237	37,292,015	38,335,478	37,185,946	41,306,059	42,114,066	44,751,993	42,587,234	41,381,184
	51,024,554	55,420,504	51,171,257	57,292,015	30,333,470	57,105,940	41,500,055	42,114,000	44,751,995	42,307,234	41,301,104
CASH FLOW FROM INVESTING ACTIVITIES											
<u>Receipts</u>											
Proceeds from sale of Infrastructure, Property,	001 107	44.005.000	000 500		200.470	400.000	240 774	1 017 010	4 070 064	4 4 4 6 9 7 9	4 9 6 9 9 9 9
Plant and Equipment	881,427	14,335,020	882,532	1,801,740	398,478	409,333	218,771	1,017,912	1,079,064	1,146,879	1,260,099
Proceeds from sale of Investment Securities	8,250,169	491,828	8,030,326	4,169,462	11,010,001	11,819,946	0	1,379,993	0	0	1,809,012
	9,131,596	14,826,848	8,912,858	5,971,202	11,408,479	12,229,279	218,771	2,397,905	1,079,064	1,146,879	3,069,111
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	41,163,075	39,700,139	19,460,262	36,010,667	51,528,510	53,596,817	36,656,881	47,987,529	44,423,424	41,921,210	52,769,272
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-	3,668,306	-	4,627,750	1,790,606	-	7,321,577	-	4,270,661	4,951,828	4,231,812
	41,163,075	43,368,445	19,460,262	40,638,417	53,319,116	53,596,817	43,978,458	47,987,529	48,694,085	46,873,038	57,001,084
Net Cash provided by (or used in) Investing											
Activities	(32,031,479)	(28,541,597)	(10,547,404)	(34,667,215)	(41,910,637)	(41,367,538)	(43,759,687)	(45,589,624)	(47,615,021)	(45,726,159)	(53,931,973)
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances											
Proceeds from borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-
Repayments of Borrowings & Advances	472.400	495 (21	400.152	122.400							
	472,460	485,621	499,153	123,406	-	-	-	-	-	-	-
Lease Liabilities (Principal repayments)	0	0	0	0	0	0	0	0	0	0	0
	472,460	485,621	499,153	123,406	0	0	0	0	0	0	0
Net Cash provided by (or used in) Financing											
Activities	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Increase (Decrease) in cash held	(679,384)	10,401,166	20,124,680	2,501,394	(3,575,158)	(4,181,592)	(2,453,628)	(3,475,558)	(2,863,028)	(3,138,925)	(12,550,789)
Cash Assets & Investments at the beginning											
	24 505 764	20.046.277	24 247 540	E4 440 000	52 042 646	50 260 450	AC 100 000	12 722 020	40.057.000	27 204 650	31 DEE 707
of the reporting period	21,595,761	20,916,377	31,317,542	51,442,222	53,943,616	50,368,458	46,186,866	43,733,238	40,257,680	37,394,652	34,255,727
Cash at the end of the reporting period	20.046.077	24 247 540	E4 440 000	E2 042 040	E0 200 450	46 496 900	40 700 000	40.057.000	27 204 050	24 055 707	04 704 007
Cash at the end of the reporting period	20,916,377	31,317,542	51,442,222	53,943,616	50,368,458	46,186,866	43,733,238	40,257,680	37,394,652	34,255,727	21,704,937

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	34			Appendix 3: LTFP 6	.1 Base Case Forecas	sts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
Plus Other Current Investments	77,003,053	80,671,359	75,707,627	74,335,377	63,325,377	51,730,866	56,591,451	55,469,101	58,469,405	61,613,787	65,845,599
Plus Other Non-Current Investments	7,283,400	6,791,572	3,724,978	5,555,516	7,346,122	7,120,687	9,581,678	9,324,036	10,594,393	12,401,839	10,592,82
Total Cash & Investment Securities	105,202,830	118,780,474	130,874,827	133,834,509	121,039,956	105,038,419	109,906,367	105,050,816	106,458,449	108,271,352	98,143,36
	103,202,030	110,700,474	130,074,027	133,034,303	121,039,930	103,030,413	103,300,307	103,030,010	100,430,443	100,271,332	50,145,50
Statement of Changes in Equity											
Equity - Opening Balance	1,359,753,839	1,373,027,202	1,406,913,066	1,418,376,524	1,437,452,310	1,455,467,357	1,471,134,991	1,490,777,865	1,511,358,061	1,534,250,536	1,554,723,569
Net Operating Result for the Year	13,278,363	33,885,864	11,463,458	19,075,786	18,015,047	15,667,634	19,642,874	20,580,196	22,892,475	20,473,033	19,196,761
Equity - Closing Balance	1,373,032,202	1,406,913,066	1,418,376,524	1,437,452,310	1,455,467,357	1,471,134,991	1,490,777,865	1,511,358,061	1,534,250,536	1,554,723,569	1,573,920,330
RESERVE BALANCE											
External Restriction											
S7.4 Planning Agreements	7,047,488	8,344,929	6,775,374	4,523,320	4,249,556	2,903,342	2,787,751	1,252,343	774,988	696,214	(0
S7.12 Fixed Developer Contributions	2,132,627	1,359,072	695,937	596,678	1,082,760	151,283	320,707	69,506	194,265	577,791	(0
Affordable Housing Contributions	7,586,095	8,860,712	9,119,421	9,380,069	9,643,057	9,908,443	10,175,909	10,445,495	10,717,654	10,992,445	11,269,930
Specific Unexpended Grants/Subsidies	1,799,611	1,285,073	584,547	385,340	362,243	348,195	389,738	431,281	472,824	514,367	500,319
Domestic Waste Reserve	17,714,912	16,114,241	15,882,181	14,148,360	15,986,444	17,919,506	19,958,990	21,100,959	22,333,545	23,694,875	23,084,281
Stormwater Management Service Reserve	1,267,930	1,092,808	932,781	787,012	287,325	155,181	213,846	289,715	366,380	191,410	3,560
Total External Restricted Reserve	37,548,663	37,056,835	33,990,241	29,820,779	31,611,385	31,385,950	33,846,941	33,589,299	34,859,656	36,667,102	34,858,090
Internal Restriction											
Employees Leave Entitlements	5,504,757	5,517,940	5,532,621	5,549,197	5,567,506	5,582,646	5,598,150	5,614,029	5,630,293	5,648,656	5,667,510
Plant Replacement Reserve	4,114,433	2,916,930	2,952,256	2,826,479	3,239,778	3,798,114	4,727,841	4,664,819	4,572,344	4,160,204	4,879,346
IT Information Reserve	2,005,000	120,000	120,000	105,000	60,000	60,000	60,000	60,000	45,000	(0)	(0)
Centralised Reserve	4,217,854	2,142,327	1,452,208	1,714,129	1,699,201	1,684,700	2,533,015	2,528,021	3,375,049	4,383,514	4,646,313
Strategic Asset Management Plan (SAMP)											
Infrastucture	4,259,633	4,197,341	4,137,816	4,752,598	4,199,199	4,139,674	4,775,291	4,715,766	3,679,487	4,510,344	4,627,886
Election Reserve	495,000	124,043	268,271	401,815	535,359	124,042	279,808	424,036	568,264	124,042	292,270
Sale Surplus Land	3,474,767	16,714,767	16,714,767	16,714,767	8,714,767	0	0	0	0	0	0
Bonds and Deposits	19,364,579	19,364,579	15,790,000	18,527,579	15,476,421	13,631,413	14,903,571	12,666,264	16,166,264	17,864,579	19,364,579
Parking Meters	2,450,428	2,737,117	2,869,053	3,167,325	3,471,562	1,376,240	1,423,693	1,746,552	2,048,711	2,384,613	2,727,233
Car Park Parking Reserve	2,879,996	2,967,530	3,055,064	3,142,598	2,481,810	2,519,664	2,607,198	2,694,732	1,435,982	1,573,516	1,711,050
Affordable Housing	741,401	79,324	226,638	501,821	787,310	1,102,626	1,449,260	1,807,896	2,157,003	2,517,494	2,889,504
Social Housing	486,249	554,867	649,348	747,964	850,447	956,869	1,067,819	1,183,363	1,303,183	1,466,110	1,626,488
Carry Overs	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627
Cemeteries Reserve	1,927,464	943,364	1,305,797	1,159,575	1,232,949	1,691,659	2,057,680	2,383,503	2,407,705	2,834,549	3,221,209
Property Investment Strategy	5,615,219	2,708,089	932,498	1,087,908	1,087,908	1,087,908	1,087,908	1,087,908	1,087,908	53,954	0
Neighbourhood Amenity Fund	114,109	230,977	349,126	484,458	368,995	323,146	268,053	40,047	40,047	40,047	40,047
Emergency Reserve	-	-	-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000
Total Internal Restriction	57,739,515	61,407,821	56,444,088	61,071,839	50,061,838	38,467,327	43,327,913	42,205,562	45,205,866	48,350,248	52,582,060
Total Restricted Reserve Balance	95,288,177	98,464,655	90,434,329	90,892,617	81,673,222	69,853,277	77,174,853	75,794,861	80,065,522	85,017,350	87,440,150

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34	1		Арр	endix 4: LTFP 6.1 Op	timistic Scenario For	ecasts		1			
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	70,232,013	72,998,697	75,694,417	78,492,196	81,199,864	84,003,591	87,116,739	90,348,076	93,476,417	96,716,054	100,071,028
Investment Income	1,897,867	2,934,016	2,510,446	2,439,849	2,162,050	2,216,461	2,438,954	2,558,289	2,423,663	2,463,399	2,540,951
User Charges	48,562,163	51,585,075	52,898,382	54,357,008	56,005,344	57,398,743	58,808,756	60,194,895	61,808,356	63,215,348	64,686,562
Other Revenues	22,473,888	24,540,251	25,616,192	26,660,866	25,676,588	26,368,505	28,745,833	29,534,336	30,273,394	31,030,228	31,264,768
Grants Subsidies & Contributions	5,704,988	5,723,222	5,678,970	5,746,899	5,810,352	5,875,393	5,948,721	6,024,068	6,094,445	6,166,584	6,240,531
Total Operating Income	148,870,919	157,781,261	162,398,407	167,696,818	170,854,198	175,862,693	183,059,003	188,659,664	194,076,275	199,591,613	204,803,840
Operating Expenditure											
Employee Costs	(76,605,687)	(78,196,673)	(79,589,524)	(79,136,144)	(79,778,301)	(80,465,753)	(81,499,425)	(82,546,291)	(83,396,207)	(84,254,656)	(87,140,326)
Materials & Contracts	(29,151,814)	(28,502,600)	(29,895,078)	(30,584,510)	(28,583,289)	(29,705,455)	(30,675,468)	(31,889,824)	(33,747,299)	(34,099,671)	(34,699,765)
Borrowing Costs	(40,152)	(28,302,000)	(13,459)	(1,536)	0	(25,705,455)	0	-	-	-	-
Other Operating Expenses	(23,573,267)	(24,605,018)	(24,773,558)	(24,187,568)	(24,427,330)	(25,564,333)	(25,704,125)	(26,405,999)	(26,797,697)	(27,984,410)	(28,001,775)
Depreciation & Amortisation	(19,500,000)	(19,738,724)	(20,125,730)	(20,496,152)	(21,054,780)	(21,618,508)	(21,872,729)	(22,313,873)	(22,696,691)	(23,016,274)	(23,360,299)
Total Operating Expenditure	(148,870,920)	(151,070,006)	(154,397,349)	(154,405,910)	(153,843,700)	(157,354,049)	(159,751,747)	(163,155,987)	(166,637,894)	(169,355,011)	(173,202,165)
Operating Result Before Capital Income -											
Surplus/(Deficit)	(0)	6,711,255	8,001,058	13,290,908	17,010,498	18,508,644	23,307,256	25,503,677	27,438,381	30,236,602	31,601,675
Capital Income											
Grants Subsidies & Contributions	12,396,936	21,733,196	12,287,978	14,027,629	12,712,201	11,015,658	12,695,724	13,060,518	15,875,730	13,187,766	13,141,388
Sale of Assets	881,427	14,335,020	882,532	1,801,740	398,478	409,333	218,771	1,017,912	1,079,064	1,146,879	1,260,099
Total Capital Income	13,278,363	<b>36,068,216</b>	13,170,510	15,829,369	<b>13,110,679</b>	11,424,991	12,914,495	14,078,430	16,954,794	14,334,645	14,401,487
Operating Result - Surplus/(Deficit)	13,278,363	42,779,471	21,171,568	29,120,277	30,121,177	29,933,635	36,221,751	39,582,107	44,393,175	44,571,247	46,003,162
Capital Expenditure	(2 151 252)		(4 102 522)	(C 001 422)	(1 721 000)		(1,402,202)	(4 202 058)	(4 211 710)	(4 626 722)	(5 700 041)
Other Capital Purchases	(3,151,252)	(6,509,591)	(4,103,532)	(6,991,422)	(1,731,068)	(1,749,765)	(1,402,383)	(4,203,058)	(4,311,718)	(4,636,722)	(5,760,041)
Capital Works Program	(37,640,000)	(43,466,081)	(35,031,511)	(32,015,398)	(46,576,463)	(47,371,463)	(32,807,147)	(40,086,883)	(37,023,051)	(33,919,120)	(34,337,481)
Total Capital Expenditure	(40,791,252)	(49,975,672)	(39,135,043)	(39,006,820)	(48,307,531)	(49,121,228)	(34,209,530)	(44,289,941)	(41,334,769)	(38,555,842)	(40,097,522)
Cash Flow to Fund - In/(Out)	(27,512,889)	(7,196,201)	(17,963,475)	(9,886,543)	(18,186,354)	(19,187,593)	2,012,221	(4,707,834)	3,058,406	6,015,405	5,905,640
Financed By:											
Borrowings											
External Loan	-	-	-	-	-	-	-	-	-	-	-
Less: Loan Repayments on External Loan	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Borrowing	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Reserve Movements											
Transfers to Reserves	(14,939,698)	(33,063,535)	(12,445,388)	(13,918,955)	(12,631,874)	(13,077,834)	(15,128,544)	(13,720,760)	(14,907,362)	(15,649,007)	(14,315,092)
Transfer from Reserves	23,425,047	28,535,931	20,287,699	13,273,093	21,663,926	24,705,710	7,613,630	14,906,094	10,440,690	10,501,468	11,639,618
Net Reserve Movements	8,485,349	(4,527,604)	7,842,311	(645,862)	9,032,052	11,627,876	(7,514,914)	1,185,334	(4,466,672)	(5,147,539)	(2,675,474)
Depreciation & Amortisation Expenses (Contra)	19,500,000	19,738,724	20,125,730	20,496,152	21,054,780	21,618,508	21,872,729	22,313,873	22,696,691	23,016,274	23,360,299
Net Budget Result - Surplus/(Deficit)	(0)	7,529,298	9,505,414	9,840,341	11,900,478	14,058,791	16,370,036	18,791,373	21,288,425	23,884,140	26,590,465
Cumulative Budget Result - Surplus/(Deficit)	(0)	7,529,298	17,034,712	26,875,053	38,775,531	52,834,322	69,204,358	87,995,731	109,284,156	133,168,296	159,758,761

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033	-34		Арре		otimistic Scenario Fo						
WAVERLEY COUNCIL -	2022.24	2024.25	2025.26	2026.27	2027.20	2020.20	2020.20	2020.24	2024 22	2022.22	2022.24
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	20,916,377	38,175,583	67,770,493	80,344,594	88,613,666	98,431,752	112,280,473	127,525,819	145,878,500	166,548,140	180,509,18
Investments	77,003,053	80,671,359	75,707,627	74,335,377	63,325,377	51,730,866	56,591,451	55,469,101	58,469,405	61,613,787	65,845,59
Receivables	14,765,011	15,332,196	15,159,431	15,363,388	15,433,708	15,568,080	15,840,406	16,026,228	16,262,307	16,375,837	16,549,93
Other	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,00
Total Current Assets	113,284,441	134,779,139	159,237,552	170,643,359	167,972,750	166,330,698	185,312,331	199,621,147	221,210,212	245,137,765	263,504,72
NON-CURRENT ASSETS											
Investments	7,283,400	8,155,881	5,291,983	7,326,671	9,322,929	9,304,704	11,974,536	11,927,432	13,410,064	15,431,584	13,838,50
Receivables	2,027,735	2,062,247	2,075,874	2,089,292	2,102,444	2,115,306	2,129,157	2,144,041	2,158,629	2,172,896	2,187,51
Infrastructure, Property, Plant & Equipment	1,185,993,812	1,216,230,760	1,235,240,073	1,253,750,741	1,281,003,492	1,308,506,212	1,320,843,013	1,342,819,081	1,361,457,159	1,376,996,727	1,393,733,95
Investment Property	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,00
Total Non-Current Assets	1,311,361,651	1,342,459,591	1,358,258,633	1,378,937,407	1,408,319,569	1,435,936,926	1,450,597,410	1,472,661,257	1,492,916,555	1,510,611,910	1,525,770,68
Total Assets	1,424,646,092	1,477,238,730	1,517,496,185	1,549,580,766	1,576,292,319	1,602,267,623	1,635,909,741	1,672,282,404	1,714,126,767	1,755,749,675	1,789,275,40
CURRENT LIABILITIES											
Payables	31,769,052	42,063,625	61,964,512	64,940,873	61,389,399	57,289,015	55,041,478	51,683,791	48,992,175	45,900,818	33,343,35
Income Received in Advance	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,00
Lease Liabilities	137,453	355,234	667,668	545,234	423,165	293,281	155,223	279,863	618,391	490,168	356,21
Borrowings	460,000	460,000	124,108	702	702	702	702	702	702	702	70
Provisions	15,976,252	16,026,467	16,070,621	16,061,970	16,083,818	16,105,873	16,133,776	16,162,020	16,184,823	16,207,841	16,287,87
Total Current Liabilities	48,952,757	59,515,326	79,436,909	82,158,778	78,507,084	74,298,871	71,941,179	68,736,375	66,406,092	63,209,529	50,598,14
NON-CURRENT LIABILITIES											
Borrowings	648,882	163,261	-	-	-	-	-	-	-	-	-
Provisions	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000
Total Non-Current Liabilities	2,666,133	1,916,731	1,081,036	1,323,470	1,565,539	1,815,423	1,593,481	1,588,841	1,370,313	1,618,536	1,752,48
Total Liabilities	51,618,890	61,432,057	80,517,944	83,482,248	80,072,623	76,114,293	73,534,660	70,325,216	67,776,404	64,828,065	52,350,63
	4 070 007 000	4 445 000 070	4 400 070 044	4 400 000 540	4 400 040 005	4 500 450 000	4 500 075 004	4 004 057 400	4 0 40 0 50 0 00	4 000 004 040	4 700 004 77
NET ASSETS	1,373,027,202	1,415,806,673	1,436,978,241	1,466,098,518	1,496,219,695	1,526,153,330	1,562,375,081	1,601,957,188	1,646,350,363	1,690,921,610	1,736,924,77
EQUITY											
Retained Earning	734,178,839	747,457,202	790,236,673	811,408,241	840,528,518	870,649,695	900,583,330	936,805,081	976,387,188	1,020,780,363	1,065,351,61
Revaluation Reserves	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,00
Retained Earning	1,359,748,839	1,373,027,202	1,415,806,673	1,436,978,241	1,466,098,518	1,496,219,695	1,526,153,330	1,562,375,081	1,601,957,188	1,646,350,363	1,690,921,61
Net Operating Result - Surplus/(Deficit)	13,278,363	42,779,471	21,171,568	29,120,277	30,121,177	29,933,635	36,221,751	39,582,107	44,393,175	44,571,247	46,003,16
TOTAL EQUITY	1,373,027,202	1,415,806,673	1,436,978,241	1,466,098,518	1,496,219,695	1,526,153,330	1,562,375,081	1,601,957,188	1,646,350,363	1,690,921,610	1,736,924,77
Total Cash, Cash Equivalents & Investment Sec											
- External Restrictions	37,548,663	38,421,144	35,557,246	31,591,934	33,588,192	33,569,967	36,239,799	36,192,695	37,675,327	39,696,847	38,103,77
- Internal Restrictions	57,739,515	61,407,821	56,444,088	61,071,839	50,061,838	38,467,327	43,327,913	42,205,562	45,205,866	48,350,248	52,582,06
- Unrestricted	9,914,653	27,173,859	56,768,769	69,342,870	77,611,942	87,430,028	101,278,749	116,524,095	134,876,776	155,546,416	169,507,45
Total	105,202,830	127,002,823	148,770,103	162,006,642	161,261,971	159,467,322	180,846,460	194,922,351	217,757,969	243,593,511	260,193,28

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34			Арр	endix 4: LTFP 6.1 Op	timistic Scenario For	ecasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	50,337,743	52,514,074	54,672,999	56,870,291	59,032,679	61,275,601	63,760,747	66,347,463	68,871,318	71,490,862	74,211,035
Domestic Waste Charge	19,789,593	20,401,885	20,979,190	21,553,366	22,095,852	22,651,185	23,278,860	23,924,047	24,525,927	25,142,657	25,775,098
User Charges & Fees	48,524,611	51,499,706	52,883,348	54,321,528	55,961,626	57,359,349	58,774,065	60,163,141	61,767,413	63,179,217	64,649,184
Investments Income	1,933,254	2,847,670	2,545,744	2,445,732	2,185,200	2,211,927	2,420,413	2,548,344	2,434,882	2,460,088	2,534,488
Grants & Contributions	18,231,715	27,215,847	18,213,922	19,729,664	18,553,035	16,930,602	18,600,618	19,074,502	21,897,666	19,419,679	19,381,087
Other Operating Receipts	22,170,359	24,433,577	25,550,321	26,586,491	25,654,536	26,302,451	28,633,847	29,461,979	30,204,132	30,959,079	31,205,609
	160,987,276	178,912,760	174,845,523	181,507,073	183,482,927	186,731,117	195,468,549	201,519,477	209,701,337	212,651,582	217,756,502
Payments											
Employee Benefits & On-Costs	73,824,712	75,813,509	77,388,843	77,134,192	77,880,212	78,663,863	79,649,717	80,653,212	81,469,115	82,286,975	85,074,330
Materials & Contracts	31,947,623	30,981,788	31,840,639	32,500,823	30,830,019	31,307,337	32,321,710	33,536,523	35,322,501	35,976,199	36,574,459
Borrowing Costs	53,490	40,704	27,558	13,959	1,600	-	-	-	-	-	
Other Operating Expenses	23,336,896	24,426,026	24,744,319	24,289,228	24,385,735	25,367,081	25,679,873	26,284,235	26,729,744	27,778,534	27,998,762
	129,162,721	131,262,027	134,001,359	133,938,202	133,097,567	135,338,282	137,651,301	140,473,970	143,521,360	146,041,709	149,647,552
Net Cash provided by (or used in) Operating											
Activities	31,824,554	47,650,733	40,844,163	47,568,871	50,385,361	51,392,835	57,817,248	61,045,507	66,179,978	66,609,873	68,108,951
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	881,427	14,335,020	882,532	1,801,740	398,478	409,333	218,771	1,017,912	1,079,064	1,146,879	1,260,099
Proceeds from sale of Investment Securities	8,250,169	0	7,827,630	3,965,312	11,010,001	11,612,736	0	1,169,455	0	0	1,593,076
	9,131,596	14,335,020	8,710,162	5,767,052	11,408,479	12,022,069	218,771	2,187,367	1,079,064	1,146,879	2,853,175
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	41,163,075	39,700,139	19,460,262	36,010,667	51,528,510	53,596,817	36,656,881	47,987,529	44,423,424	41,921,210	52,769,272
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-	4,540,787	-	4,627,750	1,996,258	-	7,530,418	-	4,482,936	5,165,902	4,231,812
Net Ceeh provided by (or used in) Investing	41,163,075	44,240,926	19,460,262	40,638,417	53,524,768	53,596,817	44,187,299	47,987,529	48,906,360	47,087,112	57,001,084
Net Cash provided by (or used in) Investing Activities	(32,031,479)	(29,905,906)	(10,750,100)	(34,871,365)	(42,116,289)	(41,574,748)	(43,968,528)	(45,800,162)	(47,827,296)	(45,940,233)	(54,147,909)
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
Payments											
Repayments of Borrowings & Advances	472,460	485,621	499,153	123,406	-	-	-	-	-	-	-
Lease Liabilities (Principal repayments)	0	0	0	0	0	0	0	0	0	0	C
	472,460	485,621	499,153	123,406	0	0	0	0	0	0	C
Net Cash provided by (or used in) Financing Activities	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Increase (Decrease) in cash held	(679,384)	17,259,206	29,594,910	12,574,100	8,269,072	9,818,087	13,848,721	15,245,345	18,352,681	20,669,640	13,961,042
Cash Assets & Investments at the beginning of the reporting period	21,595,761	20,916,377	38,175,583	67,770,493	80,344,594	88,613,666	98,431,752	112,280,473	127,525,819	145,878,500	166,548,140
Cash at the end of the reporting period	20,916,377	38,175,583	67,770,493	80,344,594	88,613,666	98,431,752	112,280,473	127,525,819	145,878,500	166,548,140	180,509,182

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033	-34		Арр	endix 4: LTFP 6.1 Op	timistic Scenario For	recasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
Plus Other Current Investments	77,003,053	80,671,359	75,707,627	74,335,377	63,325,377	51,730,866	56,591,451	55,469,101	58,469,405	61,613,787	65,845,599
Plus Other Non-Current Investments	7,283,400	8,155,881	5,291,983	7,326,671	9,322,929	9,304,704	11,974,536	11,927,432	13,410,064	15,431,584	13,838,508
Total Cash & Investment Securities	105,202,830	127,002,823	148,770,103	162,006,642	161,261,971	159,467,322	180,846,460	194,922,351	217,757,969	243,593,511	260,193,289
Statement of Changes in Equity											
Equity - Opening Balance	1,359,753,839	1,373,027,202	1,415,806,673	1,436,978,241	1,466,098,518	1,496,219,695	1,526,153,330	1,562,375,081	1,601,957,188	1,646,350,363	1,690,921,610
Net Operating Result for the Year	13,278,363	42,779,471	21,171,568	29,120,277	30,121,177	29,933,635	36,221,751	39,582,107	44,393,175	44,571,247	46,003,162
Equity - Closing Balance	1,373,032,202	1,415,806,673	1,436,978,241	1,466,098,518	1,496,219,695	1,526,153,330	1,562,375,081	1,601,957,188	1,646,350,363	1,690,921,610	1,736,924,772
		1,413,800,073	1,430,378,241	1,400,038,518	1,430,213,033	1,520,153,550	1,502,575,081	1,001,337,188	1,040,350,303	1,030,321,010	1,730,324,772
RESERVE BALANCE											
External Restriction											
S7.4 Planning Agreements	7,047,488	9,367,185	7,947,630	5,845,576	5,721,812	4,525,598	4,560,007	3,174,599	2,847,244	2,918,470	2,372,256
S7.12 Fixed Developer Contributions	2,132,627	1,359,072	695,937	596,678	1,082,760	151,283	320,707	69,506	194,265	577,791	(0)
Affordable Housing Contributions	7,586,095	9,201,464	9,510,173	9,820,821	10,133,809	10,449,195	10,766,661	11,086,247	11,408,406	11,733,197	12,060,682
Specific Unexpended Grants/Subsidies	1,799,611	1,285,073	584,547	385,340	362,243	348,195	389,738	431,281	472,824	514,367	500,319
Domestic Waste Reserve	17,714,912	16,115,542	15,886,178	14,156,507	16,000,243	17,940,515	19,988,840	21,141,347	22,386,208	23,761,612	23,166,954
Stormwater Management Service Reserve	1,267,930	1,092,808	932,781	787,012	287,325	155,181	213,846	289,715	366,380	191,410	3,560
Total External Restricted Reserve	37,548,663	38,421,144	35,557,246	31,591,934	33,588,192	33,569,967	36,239,799	36,192,695	37,675,327	39,696,847	38,103,771
Internal Restriction											
Employees Leave Entitlements	5,504,757	5,517,940	5,532,621	5,549,197	5,567,506	5,582,646	5,598,150	5,614,029	5,630,293	5,648,656	5,667,510
Plant Replacement Reserve	4,114,433	2,916,930	2,952,256	2,826,479	3,239,778	3,798,114	4,727,841	4,664,819	4,572,344	4,160,204	4,879,346
IT Information Reserve	2,005,000	120,000	120,000	105,000	60,000	60,000	60,000	60,000	45,000	(0)	(0)
Centralised Reserve	4,217,854	2,142,327	1,452,208	1,714,129	1,699,201	1,684,700	2,533,015	2,528,021	3,375,049	4,383,514	4,646,313
Strategic Asset Management Plan (SAMP)	.,217,004	2,272,327	1, 152,200	1,, 17,123	1,000,201	1,004,700	2,333,013	2,520,021	5,575,645	.,505,514	1,040,010
Infrastucture	4,259,633	4,197,341	4,137,816	4,752,598	4,199,199	4,139,674	4,775,291	4,715,766	3,679,487	4,510,344	4,627,886
Election Reserve	495,000	124,043	268,271	401,815	535,359	124,042	279,808	424,036	568,264	124,042	292,270
Sale Surplus Land	3,474,767	16,714,767	16,714,767	16,714,767	8,714,767	0	0	0	0	0	0
Bonds and Deposits	19,364,579	19,364,579	15,790,000	18,527,579	15,476,421	13,631,413	14,903,571	12,666,264	16,166,264	17,864,579	19,364,579
Parking Meters	2,450,428	2,737,117	2,869,053	3,167,325	3,471,562	1,376,240	1,423,693	1,746,552	2,048,711	2,384,613	2,727,233
Car Park Parking Reserve	2,879,996	2,967,530	3,055,064	3,142,598	2,481,810	2,519,664	2,607,198	2,694,732	1,435,982	1,573,516	1,711,050
Affordable Housing	741,401	79,324	226,638	501,821	787,310	1,102,626	1,449,260	1,807,896	2,157,003	2,517,494	2,889,504
Social Housing	486,249	554,867	649,348	747,964	850,447	956,869	1,067,819	1,183,363	1,303,183	1,466,110	1,626,488
Carry Overs	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627
Cemeteries Reserve	1,927,464	943,364	1,305,797	1,159,575	1,232,949	1,691,659	2,057,680	2,383,503	2,407,705	2,834,549	3,221,209
Property Investment Strategy	5,615,219	2,708,089	932,498	1,087,908	1,087,908	1,087,908	1,087,908	1,087,908	1,087,908	53,954	0
Neighbourhood Amenity Fund	114,109	230,977	349,126	484,458	368,995	323,146	268,053	40,047	40,047	40,047	40,047
Emergency Reserve	-		-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000
Total Internal Restriction	57,739,515	61,407,821	56,444,088	61,071,839	50,061,838	38,467,327	43,327,913	42,205,562	45,205,866	48,350,248	52,582,060
Total Restricted Reserve Balance	95,288,177	99,828,964	92,001,334	92,663,772	83,650,029	72,037,294	79,567,711	78,398,257	82,881,193	88,047,095	90,685,831

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34	+	I	Арр		ssimistic Scenario Fo		I				
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	70,232,013	71,981,665	73,595,771	75,246,802	76,747,625	78,279,146	80,037,577	81,836,313	83,471,821	85,140,848	86,844,10
Investment Income	1,897,867	2,934,016	2,510,446	2,439,849	2,162,050	2,216,461	2,438,954	2,558,289	2,423,663	2,463,399	2,540,95
User Charges	48,562,163	48,674,875	49,908,152	51,301,584	52,889,024	54,204,515	55,544,152	56,857,979	58,388,016	59,725,774	61,126,02
Other Revenues	22,473,888	21,755,955	22,644,058	23,266,028	22,196,879	22,801,803	25,082,243	25,771,222	26,416,204	27,076,608	27,753,51
Grants Subsidies & Contributions	5,704,988	5,723,222	5,678,970	5,746,899	5,810,352	5,875,393	5,948,721	6,024,068	6,094,445	6,166,584	6,240,53
Total Operating Income	148,870,919	151,069,733	154,337,397	158,001,162	159,805,930	163,377,318	169,051,647	173,047,871	176,794,149	180,573,213	184,505,12
Operating Expenditure											
Employee Costs	(76,605,687)	(81,090,487)	(85,732,991)	(89,204,976)	(92,629,402)	(96,238,658)	(100,438,565)	(104,822,175)	(109,136,162)	(113,628,113)	(118,304,567
Materials & Contracts	(29,151,814)	(31,511,500)	(33,013,663)	(32,080,603)	(30,107,867)	(31,259,322)	(32,262,109)	(33,510,247)	(35,399,716)	(35,784,987)	(36,418,912
Borrowing Costs	(40,152)	(26,991)	(13,459)	(1,536)	(30,107,007)	(31,233,322)	(32,202,103)	-	-	-	- (30,410,312
Other Operating Expenses	(23,573,267)	(24,605,018)	(24,773,558)	(24,187,568)	(24,427,330)	(25,564,333)	(25,704,122)	(26,405,995)	(26,797,697)	(27,984,409)	(28,001,772
Depreciation & Amortisation	(19,500,000)	(19,738,724)	(20,125,730)	(20,496,152)	(21,054,780)	(21,618,508)	(21,872,729)	(22,313,873)	(22,696,691)	(23,016,274)	(23,360,299
Total Operating Expenditure	(148,870,920)	(156,972,720)	(163,659,401)	(165,970,835)	(168,219,379)	(174,680,821)	(180,277,525)	(187,052,290)	(194,030,266)	(200,413,783)	(206,085,550
Operating Result Before Capital Income -											
Surplus/(Deficit)	(0)	(5,902,987)	(9,322,004)	(7,969,673)	(8,413,449)	(11,303,503)	(11,225,878)	(14,004,419)	(17,236,117)	(19,840,570)	(21,580,428
Capital Income											
Grants Subsidies & Contributions	12,396,936	14,481,886	8,355,598	9,404,890	8,620,109	7,606,153	8,617,968	8,839,937	10,531,219	8,919,962	8,892,990
Sale of Assets	881,427	14,335,020	882,532	1,801,740	398,478	409,333	218,771	1,017,912	1,079,064	1,146,879	1,260,099
Total Capital Income	13,278,363	28,816,906	9,238,130	11,206,630	9,018,587	8,015,486	8,836,739	9,857,849	11,610,283	10,066,841	10,153,089
•											
Operating Result - Surplus/(Deficit)	13,278,363	22,913,919	(83,874)	3,236,957	605,138	(3,288,017)	(2,389,139)	(4,146,570)	(5,625,834)	(9,773,729)	(11,427,339
Capital Expenditure											
Other Capital Purchases	(3,151,252)	(6,509,591)	(4,103,532)	(6,991,422)	(1,731,068)	(1,749,765)	(1,402,383)	(4,203,058)	(4,311,718)	(4,636,722)	(5,760,041
Capital Works Program	(37,640,000)	(43,466,081)	(35,031,511)	(32,015,398)	(46,576,463)	(47,371,463)	(32,807,147)	(40,086,883)	(37,023,051)	(33,919,120)	(34,337,481
Total Capital Expenditure	(40,791,252)	(49,975,672)	(39,135,043)	(39,006,820)	(48,307,531)	(49,121,228)	(34,209,530)	(44,289,941)	(41,334,769)	(38,555,842)	(40,097,522
Cash Flow to Fund - In/(Out)	(27,512,889)	(27,061,753)	(39,218,917)	(35,769,863)	(47,702,393)	(52,409,245)	(36,598,669)	(48,436,511)	(46,960,603)	(48,329,571)	(51,524,861
Financed By:											
Borrowings											
External Loan	-	-	-	-	-	-	-	-	-	-	-
Less: Loan Repayments on External Loan	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Borrowing	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Reserve Movements											
Transfers to Reserves	(14,939,698)	(30,337,519)	(12,045,388)	(13,518,955)	(12,231,874)	(12,677,834)	(14,728,544)	(13,320,760)	(14,507,362)	(15,249,007)	(13,915,092
Transfer from Reserves	23,425,047	28,538,451	20,292,960	13,281,251	21,675,121	24,720,097	7,631,405	14,927,442	10,465,749	10,530,421	11,672,65
Net Reserve Movements	8,485,349	(1,799,068)	8,247,572	(237,704)	9,443,247	12,042,263	(7,097,139)	1,606,682	(4,041,613)	(4,718,586)	(2,242,435
Depreciation & Amortisation Expenses (Contra)	19,500,000	19,738,724	20,125,730	20,496,152	21,054,780	21,618,508	21,872,729	22,313,873	22,696,691	23,016,274	23,360,299
• • • •											
Net Budget Result - Surplus/(Deficit)	(0)	(9,607,718)	(11,344,767)	(15,634,821)	(17,204,366)	(18,748,474)	(21,823,079)	(24,515,956)	(28,305,525)	(30,031,883)	(30,406,997
Cumulative Budget Result - Surplus/(Deficit)	(0)	(9,607,718)	(20,952,485)	(36,587,306)	(53,791,672)	(72,540,146)	(94,363,225)	(118,879,181)	(147,184,706)	(177,216,589)	(207,623,586

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033- WAVERLEY COUNCIL -						recasts					
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	20,916,377	21,989,733	30,783,746	17,762,122	(2,976,987)	(25,866,900)	(50,061,083)	(77,979,759)	(109,046,946)	(142,167,636)	(185,115,024
Investments	77,003,053	80,671,359	75,707,627	74,335,377	63,325,377	51,730,866	56,591,451	55,469,101	58,469,405	61,613,787	65,845,59
Receivables	14,765,011	14,977,937	14,859,287	15,005,327	15,054,417	15,168,644	15,386,159	15,529,103	15,694,958	15,791,636	15,933,92
Other	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,00
Total Current Assets	113,284,441	118,239,030	121,950,660	107,702,827	76,002,806	41,632,611	22,516,527	(6,381,555)	(34,282,583)	(64,162,213)	(102,735,498
NON-CURRENT ASSETS											
Investments	7,283,400	5,427,345	2,158,186	3,784,716	5,369,779	4,937,167	7,189,224	6,720,772	7,778,345	9,370,912	7,344,79
Receivables	2,027,735	2,062,247	2,075,874	2,089,292	2,102,444	2,115,306	2,129,157	2,144,041	2,158,629	2,172,896	2,187,519
Infrastructure, Property, Plant & Equipment	1,185,993,812	1,216,230,760	1,235,240,073	1,253,750,741	1,281,003,492	1,308,506,212	1,320,843,013	1,342,819,081	1,361,457,159	1,376,996,727	1,393,733,950
Investment Property	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000
Total Non-Current Assets	1,311,361,651	1,339,731,055	1,355,124,836	1,375,395,452	1,404,366,419	1,431,569,389	1,445,812,098	1,467,454,597	1,487,284,836	1,504,551,238	1,519,276,970
Total Assets	1,424,646,092	1,457,970,085	1,477,075,496	1,483,098,279	1,480,369,225	1,473,201,999	1,468,328,625	1,461,073,042	1,453,002,253	1,440,389,025	1,416,541,47
	1,424,040,032	1,457,570,005	1,477,073,490	1,403,090,279	1,400,303,223	1,473,201,333	1,400,320,023	1,401,073,042	1,433,002,233	1,440,509,025	1,410,341,47
CURRENT LIABILITIES											
Payables	31,769,052	42,577,851	62,489,336	65,175,331	61,619,499	57,514,447	55,273,345	51,922,338	49,237,275	46,152,701	33,602,258
Income Received in Advance	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000
Lease Liabilities	137,453	355,234	667,668	545,234	423,165	293,281	155,223	279,863	618,391	490,168	356,217
Borrowings	460,000	460,000	124,108	702	702	702	702	702	702	702	702
Provisions	15,976,252	16,109,148	16,246,102	16,349,338	16,450,977	16,556,821	16,673,688	16,795,683	16,915,790	17,040,866	17,171,094
Total Current Liabilities	48,952,757	60,112,234	80,137,213	82,680,605	79,104,343	74,975,251	72,712,958	69,608,586	67,382,158	64,294,437	51,740,27
NON-CURRENT LIABILITIES											
Borrowings	648,882	163,261	-	-	-	-	-	-	-	-	-
Provisions	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000
Total Non-Current Liabilities	2,666,133	1,916,731	1,081,036	1,323,470	1,565,539	1,815,423	1,593,481	1,588,841	1,370,313	1,618,536	1,752,483
Total Liabilities	51,618,890	62,028,964	81,218,249	84,004,075	80,669,882	76,790,674	74,306,439	71,197,427	68,752,471	65,912,972	53,492,758
NET ASSETS	1,373,027,202	1,395,941,121	1,395,857,247	1,399,094,204	1,399,699,342	1,396,411,325	1,394,022,186	1,389,875,616	1,384,249,782	1,374,476,053	1,363,048,714
EQUITY										750 050	
Retained Earning	734,178,839	747,457,202	770,371,121	770,287,247	773,524,204	774,129,342	770,841,325	768,452,186	764,305,616	758,679,782	748,906,053
Revaluation Reserves	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000
Retained Earning	1,359,748,839	1,373,027,202	1,395,941,121	1,395,857,247	1,399,094,204	1,399,699,342	1,396,411,325	1,394,022,186	1,389,875,616	1,384,249,782	1,374,476,053
Net Operating Result - Surplus/(Deficit)	13,278,363	22,913,919	(83,874)	3,236,957	605,138	(3,288,017)	(2,389,139)	(4,146,570)	(5,625,834)	(9,773,729)	(11,427,339
TOTAL EQUITY	1,373,027,202	1,395,941,121	1,395,857,247	1,399,094,204	1,399,699,342	1,396,411,325	1,394,022,186	1,389,875,616	1,384,249,782	1,374,476,053	1,363,048,714
Total Cash, Cash Equivalents & Investment Secu - External Restrictions	arities attributable to 37,548,663	<b>3</b> 5,692,608	27 472 440	28,049,979	20 625 042	20 202 420	31,454,487	30,986,035	22 042 609	33,636,175	31,610,060
			32,423,449		29,635,042	29,202,430			32,043,608		
- Internal Restrictions - Unrestricted	57,739,515 9,914,653	61,407,821 10,988,010	56,444,088 19,782,022	61,071,839 6,760,398	50,061,838 (13,978,711)	38,467,327 (36,868,624)	43,327,913 (61,062,807)	42,205,562 (88,981,483)	45,205,866 (120,048,670)	48,350,248 (153,169,360)	52,582,06 (196,116,748
Total	105,202,830	108,088,438	108,649,559	95,882,215	<u>65,718,168</u>	30,801,133	13,719,592	(15,789,886)	(120,048,870)	(153,169,360)	(111,924,628
. • ••••	103,202,030	100,000,400	100,049,009	33,002,213	55,710,100	30,001,133	13,113,332	(13,103,000)	(155,151)	(11,102,337)	(111,924,020

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34	1		Appe	ndix 5: LTFP 6.1 Pes	ssimistic Scenario For	recasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	50,337,743	51,522,846	52,601,070	53,653,535	54,610,818	55,583,475	56,715,539	57,871,250	58,904,223	59,955,194	61,025,643
Domestic Waste Charge	19,789,593	20,401,885	20,979,190	21,553,366	22,095,852	22,651,185	23,278,860	23,924,047	24,525,927	25,142,657	25,775,09
User Charges & Fees	48,524,611	48,663,343	49,894,115	51,267,678	52,846,968	54,167,323	55,511,189	56,827,872	58,349,191	59,691,426	61,090,45
Investments Income	1,933,254	2,847,670	2,545,744	2,445,732	2,185,200	2,211,927	2,420,413	2,548,344	2,434,882	2,460,088	2,534,48
Grants & Contributions	18,231,715	20,148,514	14,195,976	15,124,115	14,447,856	13,504,264	14,539,604	14,857,293	16,581,371	15,124,935	15,132,23
Other Operating Receipts	22,170,359	21,719,923	22,581,925	23,202,168	22,177,104	22,738,208	24,972,645	25,701,173	26,349,331	27,007,930	27,683,28
	160,987,276	165,304,181	162,798,019	167,246,593	168,363,798	170,856,381	177,438,249	181,729,980	187,144,925	189,382,230	193,241,19
Payments											
Employee Benefits & On-Costs	73,824,712	78,669,425	83,532,895	87,235,757	90,849,750	94,607,403	98,749,998	103,080,724	107,351,372	111,791,781	116,415,134
Materials & Contracts	31,947,623	33,431,678	34,855,242	34,142,661	32,160,728	32,611,448	33,651,811	34,904,886	36,728,760	37,421,325	38,059,822
Borrowing Costs	53,490	40,704	27,558	13,959	1,600	-	-	-	-	-	-
Other Operating Expenses	23,336,896	24,426,026	24,744,319	24,289,228	24,385,735	25,367,081	25,679,871	26,284,231	26,729,743	27,778,534	27,998,760
	129,162,721	136,567,833	143,160,014	145,681,605	147,397,813	152,585,932	158,081,680	164,269,842	170,809,876	176,991,639	182,473,716
Net Cash provided by (or used in) Operating											
Activities	31,824,554	28,736,348	19,638,004	21,564,989	20,965,985	18,270,449	19,356,569	17,460,138	16,335,050	12,390,590	10,767,481
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	881,427	14,335,020	882,532	1,801,740	398,478	409,333	218,771	1,017,912	1,079,064	1,146,879	1,260,099
Proceeds from sale of Investment Securities	8,250,169	1,856,055	8,232,891	4,373,470	11,010,001	12,027,123	0	1,590,803	0	0	2,026,115
	9,131,596	16,191,075	9,115,423	6,175,210	11,408,479	12,436,456	218,771	2,608,715	1,079,064	1,146,879	3,286,214
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	41,163,075	39,700,139	19,460,262	36,010,667	51,528,510	53,596,817	36,656,881	47,987,529	44,423,424	41,921,210	52,769,272
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-	3,668,306	-	4,627,750	1,585,063	-	7,112,643	-	4,057,877	4,736,949	4,231,812
	41,163,075	43,368,445	19,460,262	40,638,417	53,113,573	53,596,817	43,769,524	47,987,529	48,481,301	46,658,159	57,001,084
Net Cash provided by (or used in) Investing Activities	(32,031,479)	(27,177,370)	(10,344,839)	(34,463,207)	(41,705,094)	(41,160,361)	(43,550,753)	(45,378,814)	(47,402,237)	(45,511,280)	(53,714,870
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
Payments		<u> </u>									
Repayments of Borrowings & Advances	472,460	485,621	499,153	123,406	-	-	-	-	-	-	-
Lease Liabilities (Principal repayments)	0	0	0	0	0	0	0	0	0	0	(
	472,460	485,621	499,153	123,406	0	0	0	0	0	0	(
Net Cash provided by (or used in) Financing Activities	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Increase (Decrease) in cash held	(679,384)	1,073,357	8,794,013	(13,021,624)	(20,739,109)	(22,889,912)	(24,194,184)	(27,918,676)	(31,067,188)	(33,120,689)	(42,947,388
Cash Assets & Investments at the beginning of the reporting period	21,595,761	20,916,377	21,989,733	30,783,746	17,762,122	(2,976,987)	(25,866,900)	(50,061,083)	(77,979,759)	(109,046,946)	(142,167,636
Cash at the end of the reporting period	20,916,377	21,989,733	30,783,746	17,762,122	(2,976,987)	(25,866,900)	(50,061,083)	(77,979,759)	(109,046,946)	(142,167,636)	(185,115,024
each at the one of the topologing police	20,010,017	21,000,100	00,100,140		e 3 of 4	(20,000,000)	(00,001,000)	(11,515,155)	(100,040,040)	(172,101,000)	(100,110,024

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	34		Арре	ndix 5: LTFP 6.1 Pe	ssimistic Scenario Fo	recasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
											(
Plus Other Current Investments	77,003,053	80,671,359	75,707,627	74,335,377	63,325,377	51,730,866	56,591,451	55,469,101	58,469,405	61,613,787	65,845,59
Plus Other Non-Current Investments	7,283,400	5,427,345	2,158,186	3,784,716	5,369,779	4,937,167	7,189,224	6,720,772	7,778,345	9,370,912	7,344,79
Total Cash & Investment Securities	105,202,830	108,088,438	108,649,559	95,882,215	65,718,168	30,801,133	13,719,592	(15,789,886)	(42,799,197)	(71,182,937)	(111,924,628
Statement of Changes in Equity											
Equity - Opening Balance	1,359,753,839	1,373,027,202	1,395,941,121	1,395,857,247	1,399,094,204	1,399,699,342	1,396,411,325	1,394,022,186	1,389,875,616	1,384,249,782	1,374,476,053
Net Operating Result for the Year	13,278,363	22,913,919	(83,874)	3,236,957	605,138	(3,288,017)	(2,389,139)	(4,146,570)	(5,625,834)	(9,773,729)	(11,427,339
Equity - Closing Balance	1,373,032,202	1,395,941,121	1,395,857,247	1,399,094,204	1,399,699,342	1,396,411,325	1,394,022,186	1,389,875,616	1,384,249,782	1,374,476,053	1,363,048,714
RESERVE BALANCE											
External Restriction											
S7.4 Planning Agreements	7,047,488	7,322,673	5,603,118	3,201,064	2,777,300	1,281,086	1,015,495	(669,913)	(1,297,268)	(1,526,042)	(2,372,256
S7.12 Fixed Developer Contributions	2,132,627	1,359,072	695,937	596,678	1,082,760	151,283	320,707	69,506	194,265	577,791	(0
Affordable Housing Contributions	7,586,095	8,519,960	8,728,669	8,939,317	9,152,305	9,367,691	9,585,157	9,804,743	10,026,902	10,251,693	10,479,178
Specific Unexpended Grants/Subsidies	1,799,611	1,285,073	584,547	385,340	362,243	348,195	389,738	431,281	472,824	514,367	500,319
Domestic Waste Reserve	17,714,912	16,113,022	15,878,397	14,140,568	15,973,109	17,898,994	19,929,544	21,060,703	22,280,505	23,626,956	22,999,259
Stormwater Management Service Reserve	1,267,930	1,092,808	932,781	787,012	287,325	155,181	213,846	289,715	366,380	191,410	3,560
Total External Restricted Reserve	37,548,663	35,692,608	32,423,449	28,049,979	29,635,042	29,202,430	31,454,487	30,986,035	32,043,608	33,636,175	31,610,060
Internal Restriction											
Employees Leave Entitlements	5,504,757	5,517,940	5,532,621	5,549,197	5,567,506	5,582,646	5,598,150	5,614,029	5,630,293	5,648,656	5,667,510
Plant Replacement Reserve	4,114,433	2,916,930	2,952,256	2,826,479	3,239,778	3,798,114	4,727,841	4,664,819	4,572,344	4,160,204	4,879,346
IT Information Reserve	2,005,000	120,000	120,000	105,000	60,000	60,000	60,000	60,000	45,000	(0)	(0
Centralised Reserve	4,217,854	2,142,327	1,452,208	1,714,129	1,699,201	1,684,700	2,533,015	2,528,021	3,375,049	4,383,514	4,646,313
Strategic Asset Management Plan (SAMP)	.,,	_/_ · _ / ·	_,,	_,: _ :,=	_,					.,	.,,
Infrastucture	4,259,633	4,197,341	4,137,816	4,752,598	4,199,199	4,139,674	4,775,291	4,715,766	3,679,487	4,510,344	4,627,886
Election Reserve	495,000	124,043	268,271	401,815	535,359	124,042	279,808	424,036	568,264	124,042	292,270
Sale Surplus Land	3,474,767	16,714,767	16,714,767	16,714,767	8,714,767	0	0	0	0	0	0
Bonds and Deposits	19,364,579	19,364,579	15,790,000	18,527,579	15,476,421	13,631,413	14,903,571	12,666,264	16,166,264	17,864,579	19,364,579
Parking Meters	2,450,428	2,737,117	2,869,053	3,167,325	3,471,562	1,376,240	1,423,693	1,746,552	2,048,711	2,384,613	2,727,233
Car Park Parking Reserve	2,879,996	2,967,530	3,055,064	3,142,598	2,481,810	2,519,664	2,607,198	2,694,732	1,435,982	1,573,516	1,711,050
Affordable Housing	741,401	79,324	226,638	501,821	787,310	1,102,626	1,449,260	1,807,896	2,157,003	2,517,494	2,889,504
Social Housing	486,249	554,867	649,348	747,964	850,447	956,869	1,067,819	1,183,363	1,303,183	1,466,110	1,626,488
Carry Overs	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627	88,627
Cemeteries Reserve	1,927,464	943,364	1,305,797	1,159,575	1,232,949	1,691,659	2,057,680	2,383,503	2,407,705	2,834,549	3,221,209
Property Investment Strategy	5,615,219	2,708,089	932,498	1,087,908	1,087,908	1,087,908	1,087,908	1,087,908	1,087,908	53,954	
Neighbourhood Amenity Fund	114,109	230,977	349,126	484,458	368,995	323,146	268,053	40,047	40,047	40,047	40,047
Emergency Reserve	-	-		100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000
Total Internal Restriction	57,739,515	61,407,821	56,444,088	61,071,839	50,061,838	38,467,327	43,327,913	42,205,562	45,205,866	48,350,248	52,582,06
Total Restricted Reserve Balance	95,288,177	97,100,428	88,867,537	89,121,817	79,696,879	67,669,757	74,782,399	73,191,597	77,249,474	81,986,423	84,192,120



### **Get in Touch**

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Customer Service Centre: 55 Spring St, Bondi Junction, NSW 2022

REPORT CM/7.3/23.04		
Subject:	Investment Portfolio Report - March 2023	
TRIM No:	A03/2211	WAVERLEY
Manager:	Yvette Yao, Acting Executive Manager, Finance	
Director:	Meredith Graham, Acting Director, Corporate Services	

#### **RECOMMENDATION:**

That Council:

- 1. Notes the Investment Summary Report for March 2023 attached to the report.
- 2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

#### 1. Executive Summary

For the month of March 2023, Council's investment portfolio generated \$444,549 in interest.

The interest income for year to date achieved 72.80% (\$2,417,324) of the Q3 proposed budget forecast of \$3,320,445.

#### 2. Introduction/Background

Section 212 of the *Local Government (General) Regulation 2021* requires that Council be provided with a written report setting out details of all money that the Council has invested under section 625 of the *Local Government Act 1993* (the Act) and certifying that these investments have been made in accordance with the Act, regulations, Ministerial Investment Orders and Council's Investment Policy.

The interest on investment budget for the 2022-23 financial year was adopted by Council at this meeting on 21 June 2022 and was set at \$955,782. The interest income was revised to \$2,322,508 in the Q2 budget review. As per the Q3 budget amendment it is proposed to be increased to \$3,320,445.

The table below illustrates the monthly interest income received by Council and performance against the budget.

Month	2022-23 Current Budget (\$)	Actual Monthly (\$)	Actual YTD (\$)	Tracking YTD Original Budget %	Tracking YTD Current Approved Budget %	Tracking Proposed Q3 Budget %
July	1,387,341	101,473	101,473	7.31%	4.37%	3.06%
August	1,387,341	125,200	226,673	16.34%	9.76%	6.83%
September	1,387,341	291,440	518,113	37.35%	22.31%	15.60%
October	1,387,341	253,797	771,910	55.64%	33.24%	23.25%
November	1,387,341	234,308	1,006,218	72.53%	43.32%	30.30%
December	2,322,508	409,540	1,415,758	102.05%	60.96%	42.64%
January	2,322,508	297,538	1,713,295	123.49%	73.77%	51.60%
February	2,322,508	259,480	1,972,775	142.20%	84.94%	59.41%
March	2,322,508	444,549	2,417,324	174.24%	104.08%	72.80%

#### Table 1. Monthly interest income received by Council.

#### 3. Relevant Council Resolutions

Meeting and date	ltem No.	Resolution
Council	CM/7.2/23.03	That Council:
21 March 2023		
		<ol> <li>Notes the Investment Summary Report for February 2023 attached to the report.</li> </ol>
		2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the Local Government Act 1993 and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy

#### 4. Discussion

As at 31 March 2023, Council's cash investment portfolio for the financial year, generated interest earnings of \$2,417,324 representing 72.80% of the Q3 proposed budget of \$3,320,445.

Council's investment portfolio posted a marked-to-market return of 4.66% pa for the month against the bank bill index benchmark return of 3.39% pa. Without marked-to-market influences, Council's investment portfolio yielded 3.77% pa for the month. This is based on the actual interest rates being received on existing investments and excludes the underlying changes to the market value of the securities/deposits.

Over the last 12 months, Council's investment portfolio had a 2.20% return, versus the bank bill index benchmark of 2.04%.

During March, Council's portfolio had \$7m among three 12-month term deposits mature which had been paying 1.03% pa. Council invested \$11m across a six-month and several 12-month term deposits paying an average of 4.65% pa.

As at 31 March 2023, Council's investment portfolio has a current market value of \$128,814,828, which represents a gain of \$749,690 on the \$128,065,138 face value of the portfolio. The table below provides a summary by investment (asset) type.

Asset group	Face value	Current value
Cash	\$15,521,574	\$15,521,574
Floating Rate Note	\$23,800,000	\$23,527,091
Managed Funds	\$13,743,564	\$13,743,564
Term Deposit	\$75,000,000	\$76,022,599
Total	\$128,065,138	\$128,814,828

Table 2. Portfolio value – Summary by investment (asset) type.

Due to public holidays, the March month reserve balances were not finalised during the preparation of the report. The summary table for investment (reserve) types will be included in next month's report as per usual.

#### Analysis

Attached to this report are the summaries of the investment portfolio for the month of March. These reports are prepared by Council's independent financial advisor, Prudential Investment Services Corp.

The table below compares Council's portfolio return to the bank bill index benchmark.

Table 3. Portfolio return.

Month	Portfolio return %	Ausbond BB index %	Variance %
July-22	5.31	1.45	3.86
Aug-22	1.71	1.84	-0.13
Sep-22	-0.72	1.79	-2.51
Oct-22	5.84	2.89	2.95
Nov-22	6.09	3.07	3.02
Dec-22	-0.06	2.98	-3.04
Jan-23	7.42	3.18	4.24
Feb-23	2.68	3.18	-0.50
Mar-23	4.66	3.39	1.27
Average % return over the last 12 months	2.20	2.04	0.16

Council has a well-diversified portfolio invested predominantly among a range of term deposits and senior ranked floating rate notes from highly rated Australian bank issuers. Council also has exposure to growth classes, including listed property and international and domestic shares, via NSW TCorpIM's Long Term Growth Fund. It is expected that Council's portfolio will achieve above benchmark returns over the medium/long term with prudent investment selection and holding the securities for the recommended time horizons of their asset classes.

As at the end of March 2023, 70% of Council's portfolio was invested in non-fossil-fuel-lending authorised deposit-taking institutions (ADIs) and socially responsible investments, while fossil-fuel-lending ADIs

(including the daily operation fund) accounted for 19% of the portfolio. The remaining 11% is invested with TCorp.

Over the period of 58 months, from June 2018 to March 2023, Council has reduced its investment in fossil-fuel-lending ADIs from 59% to 19%, as shown in Figure 1 below.



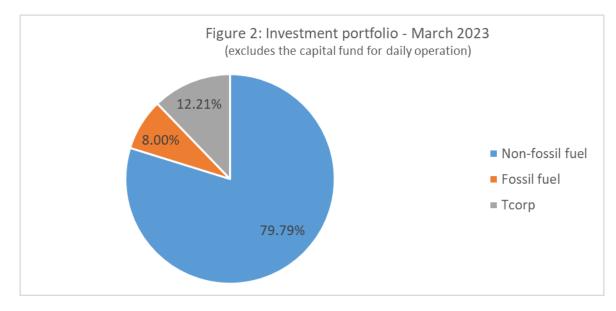
Figure 1. Investments in fossil-fuel-lending ADIs.

The following table compares rates on offer during March 2023 between the non-fossil/green investments and the fossil fuel ADIs. During March, Council invested in the non-fossil/green ADIs only.

Table 4. Non-fossil fuel vs fossil fuel ADI deposit rates.

Date	Amount	Term (months)	Non- Fossil/Green Deposit Rates	Fossil Fuel ADI Deposit Rates
03-Mar-23	3,000,000	12	4.85%	5.00%
13-Mar-23	3,000,000	12	4.72%	4.87%
14-Mar-23	3,000,000	12	4.80%	4.75%
21-Mar-23	2,000,000	6	4.19%	4.58%

When excluding the working capital funds held in the Commonwealth Bank account (a fossil-fuel-lending bank) to meet day-to-day operating requirements, 79.79% of Council's investment portfolio was invested in non-fossil-fuel-lending ADIs and socially responsible investments, while fossil-fuel-lending ADIs accounted for 8% of the portfolio. The remaining 12.21% is invested with TCorp as displayed in Figure 2 below.



#### Figure 2. Investment portfolio.

#### 5. Financial impact statement/Time frame/Consultation

This report has been prepared in consultation with Council's independent financial advisor, Prudential Investment Services Corp.

#### 6. Conclusion

Council's investment portfolio has achieved interest earning of \$2,417,324 for the year to date, representing 72.80% of the Q3 proposed budget of \$3,320,445.

#### 7. Attachments

1. Investment Summary Report - March 2023.



Investment Summary Report March 2023

Waverley Council - Investment Summary Report

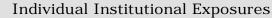


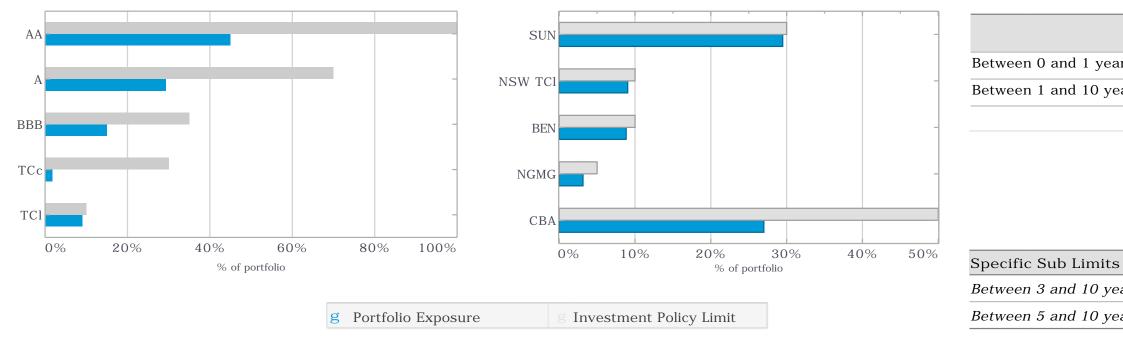
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### Waverley Council Executive Summary - March 2023



Total Credit Exposure







#### Term to Maturities

	Face	Policy	•			
	Value (\$)	Max				
ars	98,265,138	77% 100%	а			
ear	29,800,000	23% 70%	а			
	128,065,138					

s				
ear	12,750,000	10%	50%	а
ear.	0	0%	25%	а

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### Waverley Council Investment Holdings Report - March 2023

Cash A	Accounts					
	Face	Current	Institution	Credit	Current	Deal
	Value (\$)	Rate (%)		Rating	Value (\$)	No.
	1,000.00	0.0000%	Commonwealth Bank of Australia	AA-	1,000.00	120800
	4,174.54	0.0000%	Commonwealth Bank of Australia	AA-	4,174.54	120801
	5,629.20	0.0000%	Commonwealth Bank of Australia	AA-	5,629.20	120796
	18,907.54	0.0000%	Commonwealth Bank of Australia	AA-	18,907.54	120795
	52,359.06	0.0000%	Commonwealth Bank of Australia	AA-	52,359.06	370151
	127,240.81	0.0000%	Commonwealth Bank of Australia	AA-	127,240.81	120799
	169,442.50	0.0000%	Commonwealth Bank of Australia	AA-	169,442.50	120797
	702,335.72	0.0000%	Commonwealth Bank of Australia	AA-	702,335.72	120794
	14,440,484.22	3.7000%	Commonwealth Bank of Australia	AA-	14,440,484.22	120789
	15,521,573.59	3.4423%			15,521,573.59	

Managed Funds						
Face Value (\$)	Monthly Return (%)	Institution	Credit Rating	Funds Name	Current Value (\$)	Deal No.
2,235,172.56	0.3229%	NSW T-Corp (Cash)	TCc	Short Term Income Fund	2,235,172.56	411310
11,508,391.89	1.4329%	NSW T-Corp (LT)	TCl	Long Term Growth Fund	11,508,391.89	538089
13,743,564.45	1.2523%				13,743,564.45	

Term Depo	osits										
Maturity Date	Face C Value (\$) Ra		Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
4-Apr-23	3,000,000.00 1	.2300%	Suncorp Bank	A+	3,000,000.00	22-Mar-22	3,001,010.96	542468	1,010.96	Annually	
27-Apr-23	2,000,000.00 4	.0500%	Suncorp Bank	A+	2,000,000.00	30-Nov-22	2,027,073.97	543601	27,073.97	At Maturity	
2-May-23	3,000,000.00 4	.0600%	Suncorp Bank	A+	3,000,000.00	22-Nov-22	3,043,380.82	543574	43,380.82	At Maturity	
6-Jun-23	2,000,000.00 3	8.6500%	Bendigo and Adelaide Bank	BBB+	2,000,000.00	10-Jun-22	2,059,000.00	542860	59,000.00	At Maturity	
13-Jun-23	3,000,000.00 3	8.6500%	Bendigo and Adelaide Bank	BBB+	3,000,000.00	10-Jun-22	3,088,500.00	542861	88,500.00	At Maturity	
20-Jun-23	5,000,000.00 4	.1500%	Commonwealth Bank of Australia	AA-	5,000,000.00	21-Jun-22	5,161,452.05	542878	161,452.05	At Maturity	ESGTD
11-Jul-23	3,000,000.00 4	.4700%	Suncorp Bank	A+	3,000,000.00	10-Jan-23	3,029,759.18	543686	29,759.18	At Maturity	

Waverley Council - Investment Summary Report





Eastgate CP

Hollywood Av CP

Cemetery Funds

Trust Funds

Library Gift

Library CP

Depositor Funds

General Funds

24hr Call

Reference

**Builder Deposits** 

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### Waverley Council Investment Holdings Report - March 2023

Maturity Date	Face Value (\$)		Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
18-Jul-23	2,000,000.00	4.4700%	Suncorp Bank	A+	2,000,000.00	10-Jan-23	2,019,839.45	543687	19,839.45	At Maturity	
8-Aug-23	3,000,000.00	3.9300%	Suncorp Bank	A+	3,000,000.00	10-Aug-22	3,075,585.21	543165	75,585.21	At Maturity	
15-Aug-23	3,000,000.00	3.9000%	Commonwealth Bank of Australia	AA-	3,000,000.00	15-Aug-22	3,073,405.48	543178	73,405.48	At Maturity	ESGTD
22-Aug-23	3,000,000.00	3.9400%	Suncorp Bank	A+	3,000,000.00	18-Aug-22	3,073,186.85	543194	73,186.85	At Maturity	
23-Aug-23	3,000,000.00	3.9700%	Commonwealth Bank of Australia	AA-	3,000,000.00	23-Aug-22	3,072,112.60	543208	72,112.60	At Maturity	Green
24-Aug-23	3,000,000.00	4.0400%	Commonwealth Bank of Australia	AA-	3,000,000.00	26-Aug-22	3,072,387.95	543240	72,387.95	At Maturity	Green
5-Sep-23	3,000,000.00	3.9600%	Suncorp Bank	A+	3,000,000.00	22-Aug-22	3,072,256.44	543202	72,256.44	Annually	
19-Sep-23	3,000,000.00	4.0500%	Suncorp Bank	A+	3,000,000.00	2-Sep-22	3,009,986.30	543280	9,986.30	Quarterly	
26-Sep-23	2,000,000.00	4.1900%	Westpac Group	AA-	2,000,000.00	21-Mar-23	2,002,525.48	543947	2,525.48	At Maturity	Green
3-Oct-23	3,000,000.00	4.6200%	Westpac Group	AA-	3,000,000.00	30-Sep-22	3,000,759.45	543451	759.45	Quarterly	
7-Nov-23	3,000,000.00	4.4200%	Westpac Group	AA-	3,000,000.00	9-Nov-22	3,051,950.14	543532	51,950.14	At Maturity	Green
14-Nov-23	2,000,000.00	4.4300%	Suncorp Bank	A+	2,000,000.00	15-Nov-22	2,033,255.34	543558	33,255.34	At Maturity	
20-Feb-24	2,000,000.00	1.5800%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,004,415.34	542328	4,415.34	Quarterly	Green
5-Mar-24	4,000,000.00	1.8300%	Westpac Group	AA-	4,000,000.00	9-Mar-22	4,004,612.60	542424	4,612.60	Quarterly	Green
12-Mar-24	3,000,000.00	4.8500%	Westpac Group	AA-	3,000,000.00	3-Mar-23	3,011,560.27	543890	11,560.27	At Maturity	Green
13-Mar-24	3,000,000.00	4.8000%	Auswide Bank	Baa2	3,000,000.00	14-Mar-23	3,007,101.37	543961	7,101.37	At Maturity	
19-Mar-24	3,000,000.00	4.7200%	Suncorp Bank	A+	3,000,000.00	13-Mar-23	3,007,370.96	543932	7,370.96	At Maturity	
4-Sep-24	4,000,000.00	4.4000%	Westpac Group	AA-	4,000,000.00	2-Sep-22	4,014,465.75	543279	14,465.75	Quarterly	
4-Mar-25	2,000,000.00	2.0200%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,005,644.93	542329	5,644.93	Quarterly	Green
	75,000,000.00	3.8437%			75,000,000.00		76,022,598.89		1,022,598.89		

Floating R	ate Notes								
Maturity Date	Face Current Value (\$) Rate (%)	Security Name	Credit Rating	Purchase Purchase Price (\$) Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
30-Jul-24	2,500,000.00 4.1612%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	2,500,000.00 30-Jul-19	2,518,635.84	538331	17,385.84	28-Apr-23	
24-Oct-24	1,000,000.00 4.4033%	GSB Snr FRN (Oct24) BBSW+1.12%	BBB	1,000,000.00 24-Oct-19	1,009,782.77	538604	8,082.77	24-Apr-23	
2-Dec-25	2,250,000.00 4.1437%	BEN Snr FRN (Dec25) BBSW+0.52%	BBB+	2,250,000.00 2-Dec-20	2,225,803.01	540603	7,663.01	2-Jun-23	
24-Feb-26	1,300,000.00 3.9634%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	1,300,000.00 24-Feb-21	1,287,700.84	540958	5,081.84	24-May-23	

Waverley Council - Investment Summary Report





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### Waverley Council Investment Holdings Report - March 2023

Maturity Date	Face Current Value (\$) Rate (%)	Security Name	Credit Rating	Purchase Purchase Price (\$) Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
4-Mar-26	4,000,000.00 4.2625%	NPBS Snr FRN (Mar26) BBSW+0.63%	BBB	4,000,000.00 4-Mar-21	3,919,145.21	540983	12,145.21	5-Jun-23	
18-Jun-26	4,000,000.00 4.3385%	BEN Snr FRN (Jun26) BBSW+0.65%	BBB+	4,000,000.00 11-Jun-21	3,944,545.42	541523	5,705.42	19-Jun-23	
15-Sep-26	3,750,000.00 4.1383%	SUN Snr FRN (Sep26) BBSW+0.48%	A+	3,750,000.00 9-Sep-21	3,695,765.35	541877	7,227.85	15-Jun-23	
23-Dec-26	5,000,000.00 4.1060% C	BA Green Snr FRN (Dec26) BBSW+0.41%	AA-	5,000,000.00 21-Sep-21	4,925,712.19	541916	5,062.19	23-Jun-23	
	23,800,000.00 4.1905%			23,800,000.00	23,527,090.63		68,354.13		

Waverley Council - Investment Summary Report





### Waverley Council Accrued Interest Report - March 2023

Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yie Accrued (\$)	eld (% pa)
<u>Floating Rate Note</u>			2400	2400				(/0 )23)
SUN Snr FRN (Jul24) BBSW+0.78%	538331	2,500,000.00	30-Jul-19	30-Jul-24	0.00	31	8,835.43	4.16%
GSB Snr FRN (Oct24) BBSW+1.12%	538604	1,000,000.00	24-Oct-19	24-Oct-24	0.00	31	3,739.79	4.40%
BEN Snr FRN (Dec25) BBSW+0.52%	540603	2,250,000.00	2-Dec-20	2-Dec-25	19,839.45	31	7,883.45	4.13%
SUN Snr FRN (Feb26) BBSW+0.45%	540958	1,300,000.00	24-Feb-21	24-Feb-26	0.00	31	4,376.03	3.96%
NPBS Snr FRN (Mar26) BBSW+0.63%	540983	4,000,000.00	4-Mar-21	4-Mar-26	36,858.74	31	14,170.42	4.17%
BEN Snr FRN (Jun26) BBSW+0.65%	541523	4,000,000.00	18-Jun-21	18-Jun-26	38,408.48	31	13,724.77	4.04%
SUN Snr FRN (Sep26) BBSW+0.48%	541877	3,750,000.00	15-Sep-21	15-Sep-26	33,721.34	31	12,473.40	3.92%
CBA Green Snr FRN (Dec26) BBSW+0.41%	541916	5,000,000.00	23-Sep-21	23-Dec-26	44,774.38	31	16,007.04	3.77%
					173,602.39		81,210.33	4.02%
Managed Funds								
NSW T-Corp Defensive Cash Funds	505262			1-Oct-22	0.00	0	0.00	
NSW T-Corp Defensive Cash Funds	411310			1-Aug-23	0.00	0	7,193.25	3.87%
Term Deposits					0.00		7,193.25	3.87%
Westpac Group	542421	2,500,000.00	9-Mar-22	7-Mar-23	6,208.22	6	423.29	1.03%
Westpac Group	542422	2,000,000.00	9-Mar-22	14-Mar-23	5,361.64	13	733.69	1.03%
Westpac Group	542423	2,500,000.00	9-Mar-22	21-Mar-23	7,195.90	20	1,410.97	1.03%
Suncorp Bank	542468	3,000,000.00	22-Mar-22	4-Apr-23	36,900.00	31	3,133.97	1.23%
Suncorp Bank	543601	2,000,000.00	30-Nov-22	27-Apr-23	0.00	31	6,879.45	4.05%
Suncorp Bank	543574	3,000,000.00	22-Nov-22	2-May-23	0.00	31	10,344.66	4.06%
Bendigo and Adelaide Bank	542860	2,000,000.00	10-Jun-22	6-Jun-23	0.00	31	6,200.00	3.65%
Bendigo and Adelaide Bank	542861	3,000,000.00	10 Jun 22	13-Jun-23	0.00	31	9,300.00	3.65%
Commonwealth Bank of Australia	542878	5,000,000.00	21-Jun-22	20-Jun-23	0.00	31	17,623.28	4.15%
Suncorp Bank	543686	3,000,000.00	10-Jan-23	11-Jul-23	0.00	31	11,389.32	4.13%
Suncorp Bank	543687	2,000,000.00	10-Jan-23	18-Jul-23	0.00	31		4.47%
-							7,592.87	
Commonwealth Bank of Australia	543178	3,000,000.00	15-Aug-22	15-Aug-23	0.00	31	9,936.99	3.90%

Waverley Council - Investment Summary Report





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### Waverley Council Accrued Interest Report - March 2023

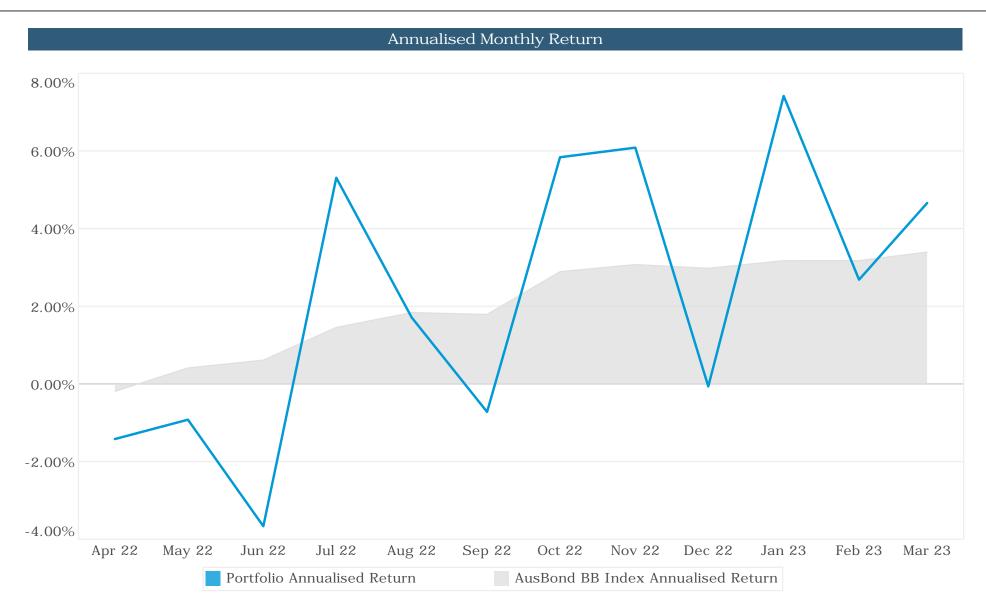
Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	
Commonwealth Bank of Australia	543208	3,000,000.00	23-Aug-22	23-Aug-23	0.00	
Commonwealth Bank of Australia	543240	3,000,000.00	26-Aug-22	24-Aug-23	0.00	
Suncorp Bank	543165	3,000,000.00	10-Aug-22	8-Aug-23	0.00	
Suncorp Bank	543194	3,000,000.00	18-Aug-22	22-Aug-23	0.00	
Suncorp Bank	543202	3,000,000.00	22-Aug-22	5-Sep-23	0.00	
Suncorp Bank	543280	3,000,000.00	2-Sep-22	19-Sep-23	29,958.90	
Westpac Group	543947	2,000,000.00	21-Mar-23	26-Sep-23	0.00	
Westpac Group	543451	3,000,000.00	30-Sep-22	3-Oct-23	34,175.34	
Suncorp Bank	543558	2,000,000.00	15-Nov-22	14-Nov-23	0.00	
Westpac Group	543532	3,000,000.00	9-Nov-22	7-Nov-23	0.00	
Westpac Group	542328	2,000,000.00	9-Feb-22	20-Feb-24	0.00	
Auswide Bank	543961	3,000,000.00	14-Mar-23	13-Mar-24	0.00	
Suncorp Bank	543932	3,000,000.00	13-Mar-23	19-Mar-24	0.00	
Westpac Group	542424	4,000,000.00	9-Mar-22	5-Mar-24	18,049.32	
Westpac Group	543890	3,000,000.00	3-Mar-23	12-Mar-24	0.00	
Westpac Group	543279	4,000,000.00	2-Sep-22	4-Sep-24	43,397.26	
Westpac Group	542329	2,000,000.00	9-Feb-22	4-Mar-25	0.00	
					181,246.58	
Grand Totals					354,848.97	





Days	Interest Yi	
-	Accrued (\$)	(% pa)
31	10,115.34	3.97%
31	10,293.70	4.04%
31	10,013.43	3.93%
31	10,038.90	3.94%
31	10,089.86	3.96%
31	10,319.17	4.05%
11	2,525.48	4.19%
31	11,771.50	4.62%
31	7,524.93	4.43%
31	11,261.92	4.42%
31	2,683.83	1.58%
18	7,101.37	4.80%
19	7,370.96	4.72%
31	6,216.99	1.83%
29	11,560.27	4.85%
31	14,947.94	4.40%
31	3,431.23	2.02%
	232,235.31	3.69%
	320,638.89	3.77%

## Waverley Council Investment Performance Report - March 2023



Historical Performance Sum	mary (% pa)		
	Portfolio	Annualised BB Index	Outperformance
Mar 2023	4.66%	3.39%	1.27%
Last 3 months	4.98%	3.25%	1.73%
Last 6 months	4.43%	3.11%	1.32%
Financial Year to Date	3.64%	2.63%	1.01%
Last 12 months	2.20%	2.04%	0.16%

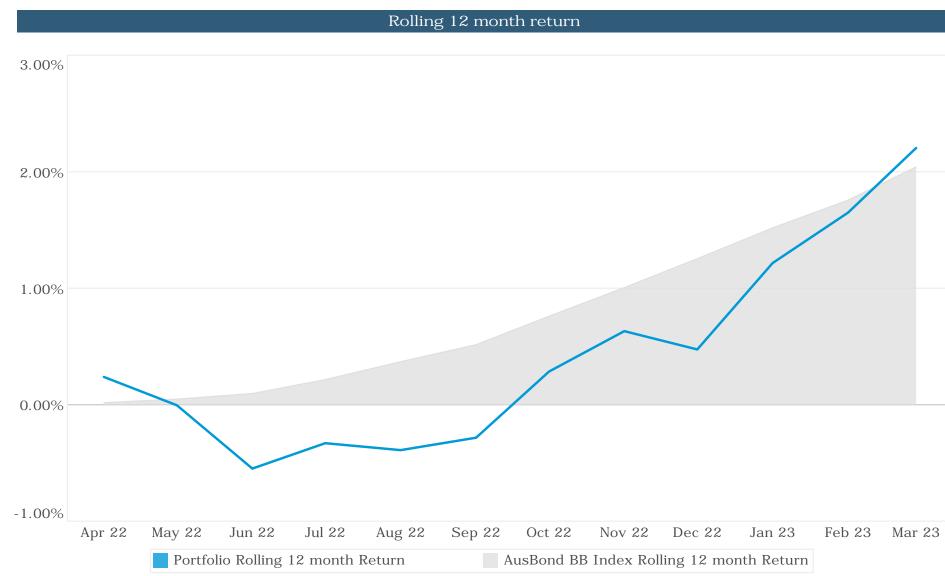
Waverley Council - Investment Summary Report





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### Waverley Council Investment Performance Report - March 2023

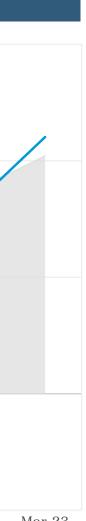


Historical Performance Sum	mary (% actual)		
	Portfolio	Annualised BB Index	Outperformance
Mar 2023	0.39%	0.28%	0.11%
Last 3 months	1.20%	0.79%	0.41%
Last 6 months	2.18%	1.54%	0.64%
Financial Year to Date	2.72%	1.97%	0.75%
Last 12 months	2.20%	2.04%	0.16%

Waverley Council - Investment Summary Report





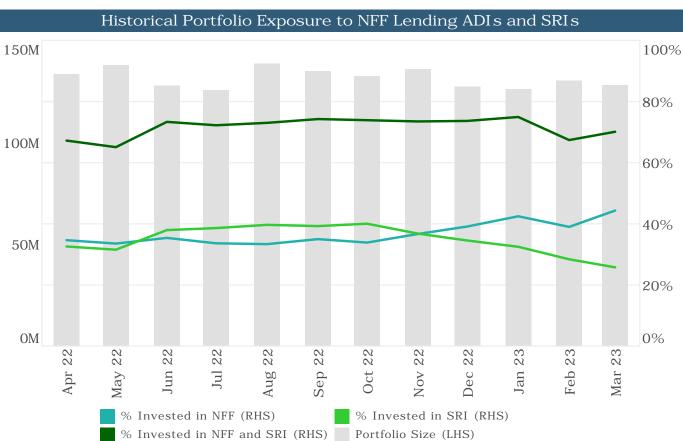


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### Waverley Council Environmental Commitments Report - March 2023

Current	Brea	kd	own
Currente	Dica	n.a	

ADI Lending Status *	Current Month (\$)	Previous Mor	nth (\$)
Fossil Fuel Lending ADIs			
Commonwealth Bank of Australia	15,521,574	21,894,086	
Westpac Group	9,000,000	7,000,000	
	24,521,574 19%	28,894,086	22%
Non Fossil Fuel Lending ADIs			
Auswide Bank	3,000,000	0	
Bendigo and Adelaide Bank	11,250,000	11,250,000	
Great Southern Bank	1,000,000	1,000,000	
Newcastle Greater Mutual Group	4,000,000	4,000,000	
Suncorp Bank	37,550,000	34,550,000	
	56,800,000 44%	50,800,000	39%
Other			
NSW T-Corp (Cash)	2,235,173	2,227,979	
NSW T-Corp (LT)	11,508,392	11,345,821	
	13,743,564 11%	13,573,801	10%
Socially Responsible Investment			
CBA (Green)	19,000,000	19,000,000	
Westpac Group (Green TD)	14,000,000	18,000,000	
	33,000,000 26%	37,000,000	28%
	128,065,138	130,267,886	





Waverley Council - Investment Summary Report

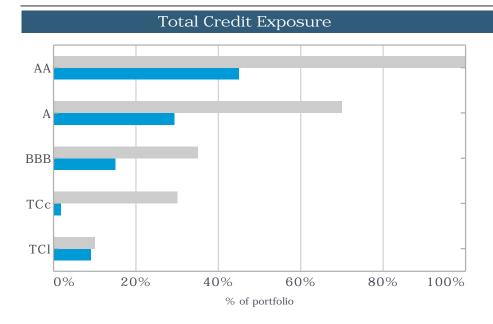
Percentages may not add up to 100% due to rounding

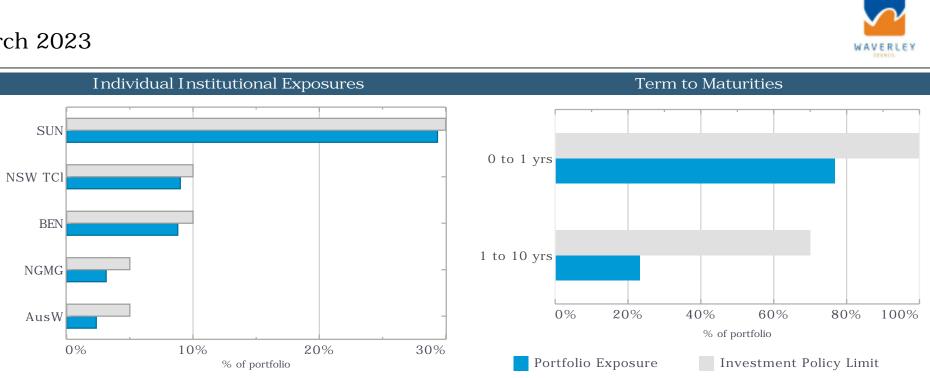
\* source: Marketforces





### Waverley Council Investment Policy Compliance Report - March 2023





Credit Rating Group	Face		Policy	
ereare maening aroup	Value (\$)		Max	
AA	57,521,574	45%	100%	а
А	37,550,000	29%	70%	а
BBB	19,250,000	15%	35%	а
TCc	2,235,173	2%	30%	а
TCl	11,508,392	9%	10%	а
	128,065,138			

11,250,000	<b>9</b> %	35%	а
8,000,000	6%	15%	а
			11,250,000       9%       35%         8,000,000       6%       15%

Institution	% of portfolio	Investr Policy I		
Suncorp Bank (A+)	29%	30%	a	Between 0 and 1 years
NSW T-Corp (TCl)	9%	10%	а	Between 1 and 10 years
Bendigo and Adelaide Bank (BBB+)	9%	10%	а	
Newcastle Greater Mutual Group (BBB)	3%	5%	а	
Commonwealth Bank of Australia (AA-)	27%	50%	а	
Auswide Bank (Baa2)	2%	5%	а	
Westpac Group (AA-)	18%	50%	а	
Great Southern Bank (BBB)	1%	5%	а	Specific Sub Limits
NSW T-Corp (TCc)	2%	30%	а	Between 3 and 10 year
				Returner 7 and 10 area

Between 5 and 10 year

= compliant

= non-compliant

Waverley Council - Investment Summary Report

а

r



	Face		Policy	
	Value (\$)		Max	
s	98,265,138	77%	100%	а
rs	29,800,000	23%	70%	а
	128,065,138			

ars	12,750,000	10%	50%	а
ars	0	0%	25%	а

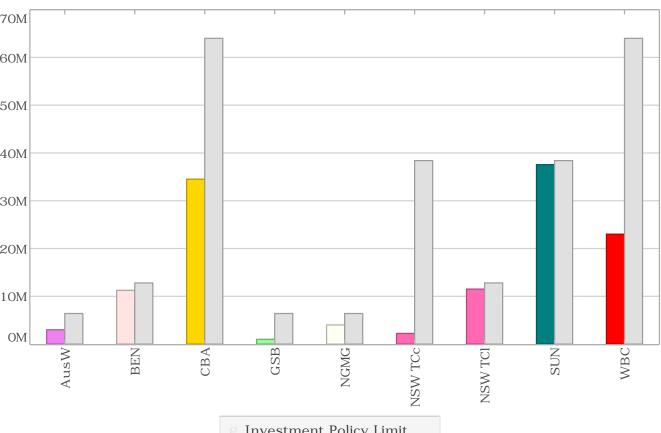
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### Waverley Council Individual Institutional Exposures Report - March 2023

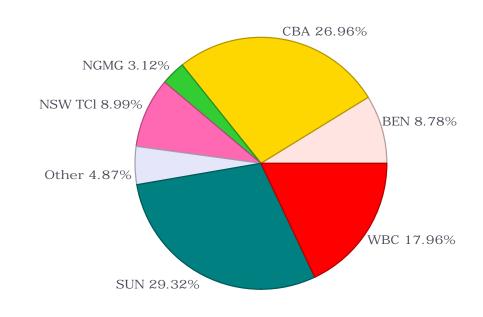
#### Individual Insitutional Exposures

Individual Insitutional Exposure Charts

	Current Expo	sures	Policy Lim	nit	Capacity
Auswide Bank (Baa2)	3,000,000	2%	6,403,257	5%	3,403,257
Bendigo and Adelaide Bank (BBB+)	11,250,000	9%	12,806,514	10%	1,556,514
Commonwealth Bank of Australia (AA-)	34,521,574	27%	64,032,569	50%	29,510,995
Great Southern Bank (BBB)	1,000,000	1%	6,403,257	5%	5,403,257
Newcastle Greater Mutual Group (BBB)	4,000,000	3%	6,403,257	5%	2,403,257
NSW T-Corp (TCc)	2,235,173	2%	38,419,541	30%	36,184,368
NSW T-Corp (TCl)	11,508,392	9%	12,806,514	10%	1,298,122
Suncorp Bank (A+)	37,550,000	29%	38,419,541	30%	869,541
Westpac Group (AA-)	23,000,000	18%	64,032,569	50%	41,032,569
	128,065,138				



Investment Policy Limit





Waverley Council - Investment Summary Report



			ws for March 2023	ual Cashflov
Cashflow De	Asset Type	Cashflow Counterparty	Deal No.	Date
Coι	Floating Rate Note	BEN Snr FRN (Dec25) BBSW+0.52%	540603	2-Mar-23
<u>]</u>				
During: Interest Received/P	Term Deposit	Westpac Group	543279	2-Mar-23
<u>l</u>				
During: Interest Received/P	Term Deposit	Suncorp Bank	543280	2-Mar-23
<u>l</u>				
E				
Settlement: F	Term Deposit	Westpac Group	543890	3-Mar-23
<u>]</u>				
D				
Coι	Floating Rate Note	NPBS Snr FRN (Mar26) BBSW+0.63%	540983	6-Mar-23
<u> </u>				
D				
Maturity: F	Term Deposit	Westpac Group	542421	7-Mar-23
Maturity: Interest Rece	Term Deposit	Westpac Group		
<u>י</u> ב				
During: Interest Received/F	Term Deposit	Westpac Group	542422	9-Mar-23
During. Interest Received/1	Term Deposit	Westpac Group	346466	9-mai-20
During: Interest Received/P	Term Deposit	Westpac Group	542423	9-Mar-23
	Term Deposit	Westpac Group		
- During: Interest Received/P	Term Deposit	Westpac Group	542424	9-Mar-23
J	ľ			
E				
Settlement: F	Term Deposit	Suncorp Bank	543932	13-Mar-23



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Amoun	Cashflow Description	Asset Type	Cashflow Counterparty	Deal No.	Date
-3,000,000.00	Day Total				
2,000,000.00	Maturity: Face Value	Term Deposit	Westpac Group	~ 10 100	14.14 00
282.1	Maturity: Interest Received/Paid	Term Deposit	Westpac Group	542422	14-Mar-23
2,000,282.1	Deal Total				
-3,000,000.00	Settlement: Face Value	Term Deposit	Auswide Bank	543961	14-Mar-23
-3,000,000.0	Deal Total				
-999,717.8	Day Total				
33,721.3	Coupon Date	Floating Rate Note	SUN Snr FRN (Sep26) BBSW+0.48%	541877	15-Mar-23
33,721.3	Deal Total				
33,721.34	Day Total				
38,408.4	Coupon Date	Floating Rate Note	BEN Snr FRN (Jun26) BBSW+0.65%	541523	20-Mar-23
38,408.4	Deal Total				
38,408.48	Day Total				
2,500,000.0	Maturity: Face Value	Term Deposit	Westpac Group	542423	21-Mar-23
846.5	Maturity: Interest Received/Paid	Term Deposit	Westpac Group	542425	£1-Mai-23
2,500,846.5	Deal Total				
-2,000,000.0	Settlement: Face Value	Term Deposit	Westpac Group	543947	21-Mar-23
-2,000,000.0	Deal Total				
500,846.58	Day Total				
36,900.0	During: Interest Received/Paid Dates	Term Deposit	Suncorp Bank	542468	22-Mar-23
<u>36,900.0</u>	Deal Total				
36,900.00	Day Total				
44,774.3	Coupon Date	Floating Rate Note	CBA Green Snr FRN (Dec26) BBSW+0.41%	541916	23-Mar-23
44,774.3	Deal Total				
44,774.38	Day Total				
34,175.34	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	543451	30-Mar-23
<u>34,175.3</u>	Deal Total				
Page 14 of 17.		PRUDENTIAL	/ Report	Investment Summary	Waverley Council - I



Cashflow Des	Asset Type	Cashflow Counterparty	Deal No.	Date
Da				
<u>Total fo</u>				

Forecast Cashf	flows for April 2	2023			
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
4 Amm 22	542468	Suncorp Bank	Term Deposit	Maturity: Face Value	3,000,000.00
4-Apr-23	342408	Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	1,314.25
				Deal Total	3,001,314.25
				Day Total	3,001,314.25
24-Apr-23	538604	GSB Snr FRN (Oct24) BBSW+1.12%	Floating Rate Note	Coupon Date	10,857.45
				Deal Total	<u>10,857.45</u>
				Day Total	10,857.45
27-Apr-23	543601	Suncorp Bank	Term Deposit	Maturity: Face Value	2,000,000.00
27-Apr-23	545001	Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	32,843.84
				Deal Total	2,032,843.84
				Day Total	2,032,843.84
28-Apr-23	538331	SUN Snr FRN (Jul24) BBSW+0.78%	Floating Rate Note	Coupon Date	25,081.21
				Deal Total	25,081.21
				Day Total	25,081.21
				<u>Total for Month</u>	5,070,096.74

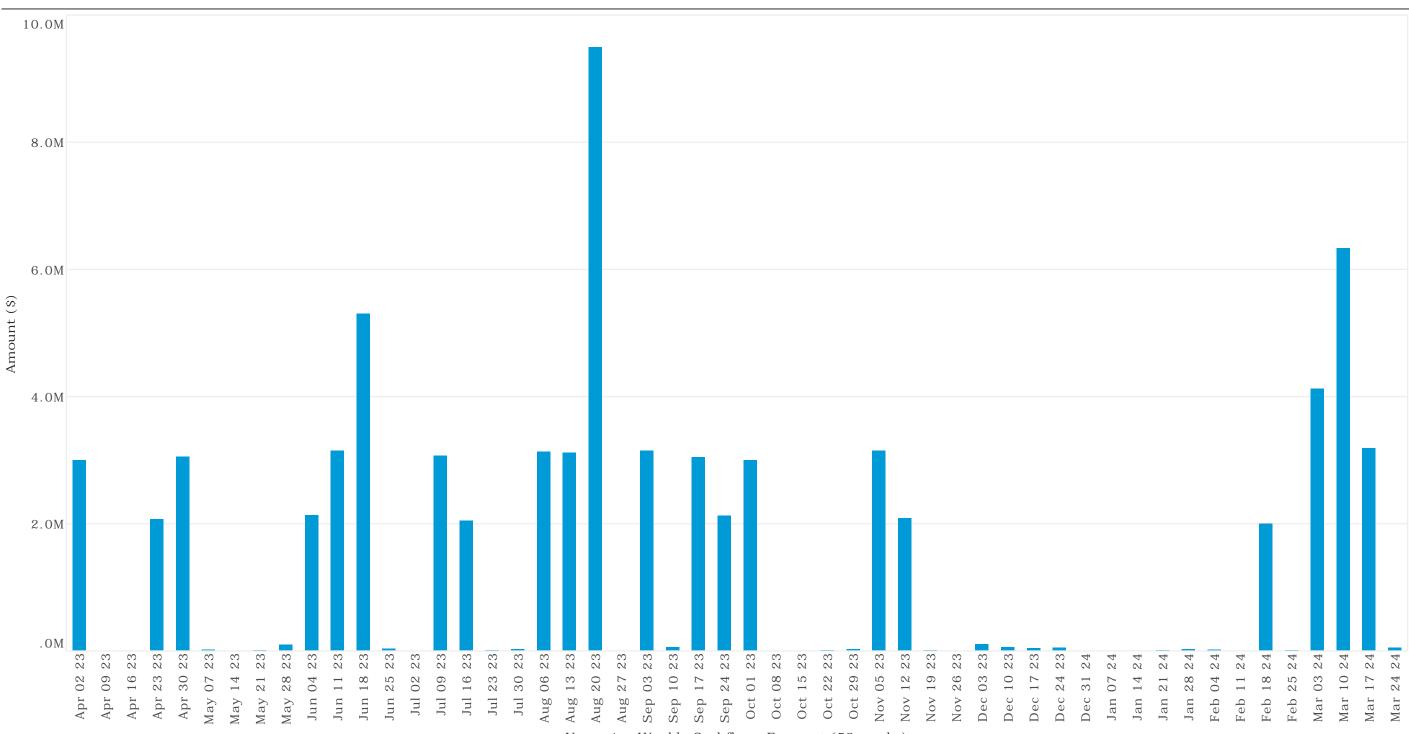


Waverley Council - Investment Summary Report



escription	Amount
Day Total	34,175.34
for Month	-3,645,151.03

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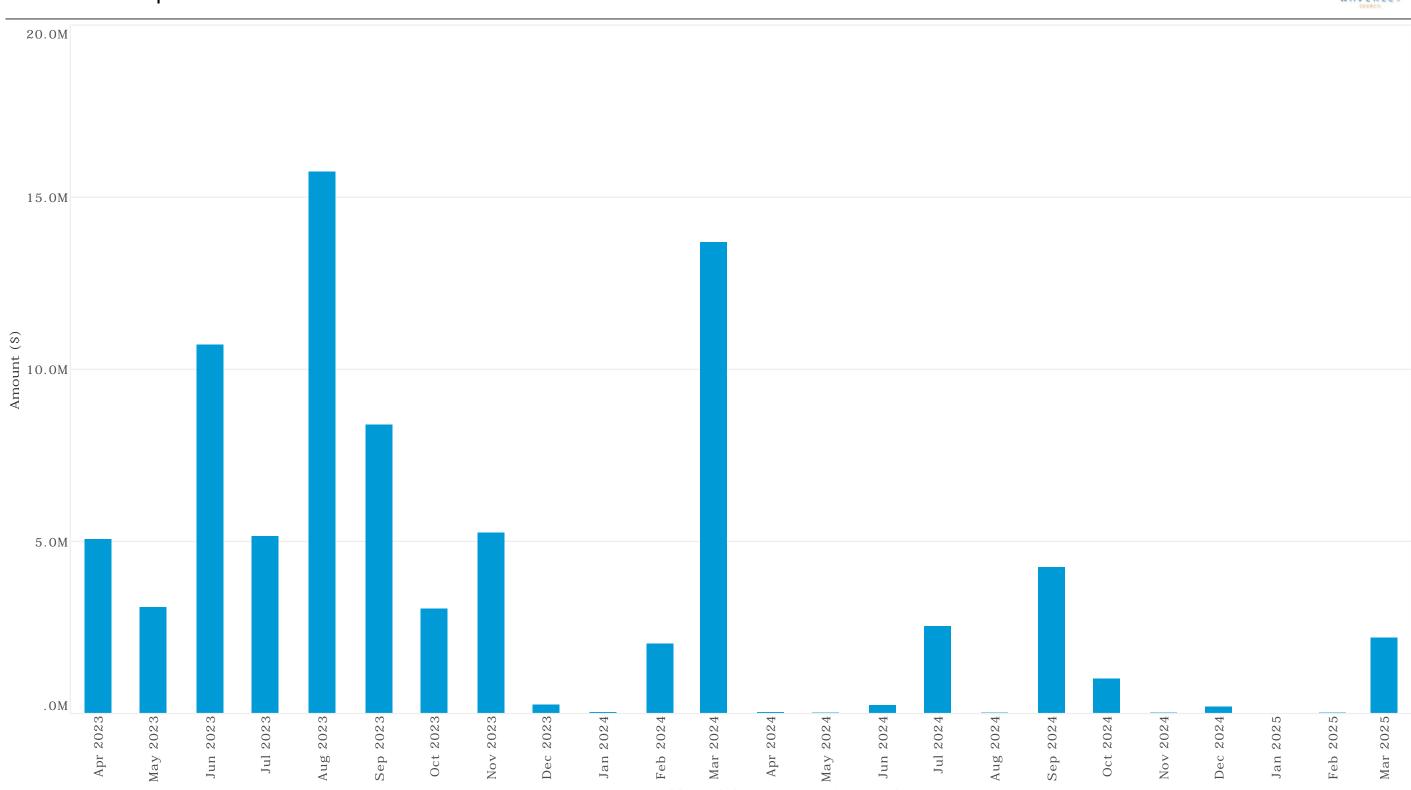
Upcoming Weekly Cashflows Forecast (52 weeks)

Waverley Council - Investment Summary Report





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Upcoming Monthly Cashflows Forecast (24 months)

Waverley Council - Investment Summary Report





REPORT CM/7.4/23.04		
Subject:	International Beach Festival - High Impact Event	
TRIM No:	A23/0011	WAVERLEY
Manager:	Tanya Goldberg, Executive Manager, Arts, Culture and I	Events
Director:	Ben Thompson, Director, Community, Culture and Cust	omer Experience

#### **RECOMMENDATION:**

That Council does not approve the International Beach Festival event at Bondi Beach from 9–25 February 2024 inclusive for the reasons set out in the report.

#### 1. Executive Summary

The International Beach Festival (IBF) event proposal is for a pop-up licensed restaurant on Bondi Beach. A compliant High Impact 2 event proposal has been received from the applicant to host this event across a 17-day period during the 'shoulder' season in February 2024. In support of the application, the applicant has submitted a range of preliminary planning documents that indicate an awareness and understanding of what is required to plan and deliver the event.

The application submits that IBF would represent a new and innovative way for people to enjoy Bondi Beach. The event's stated aim is to 'revitalise and diversify Bondi Beach by promoting it as a culinary destination' and that this this would benefit the local business community and the local community more broadly.

The event intends to celebrate Bondi's multicultural heritage by showcasing food and beverage offerings from various international regions. Under the IBF proposal, food would be pre-prepared by an off-site caterer and/or by selected local restaurants, then delivered and served on the sand. The event also features a licenced bar. The event venue would cater to up to 112 patrons at a time.

The applicant is an experienced event organiser, having previously produced Urban Polo, the world's largest polo series, staged in Australia, which provided food and beverage service to approximately 20,000+ guests each year. IBF does not propose to operate on this scale, but this previous experience demonstrates that the applicant has the potential to successfully deliver IBF.

This IBF proposal refines and builds upon the previous Amalfi Beach Club concept, which did not proceed. The current proposal is a matter for Council to determine as required by Council's Events Policy.

#### 2. Introduction/Background

#### Background

Considerable discussion and a broad range of commentary surrounded the applicant's previous Amalfi Beach Club concept, both within the Waverley (and broader) community, as well as in the media. As it is unrelated, the discussion and commentary will not be revisited in this report. The IBF is a stand-alone proposal.

#### Introduction

The proposed IBF includes a licensed restaurant venue situated on Bondi Beach, immediately to the north of Ramp 2 (approximately 180 metres south of the Lifeguard Tower and 60 metres north of the Skate Park). Proposed hours of operation would be from 12.00 pm– 9.30 pm each day across this period. The proposed venue has a theoretical maximum capacity of 112 patrons.

The size of the proposed venue footprint on the sand is approximately 25 x 35 metres (875 square metres). There would also be entry/queuing/facade infrastructure constructed on the beach promenade adjacent to Ramp 2 to manage patron entry and egress. The queuing infrastructure would not impede promenade users but it would have a visual impact.

A considerable amount of infrastructure will be required on the sand to support operation of the event venue. As detailed in the draft Plan of Management (dated 9 February 2023) received with the application, this infrastructure would include a modified shipping container and cabanas, a generator and electrical distribution equipment, a water tank, 3 x 1100 litre skip bins, a demountable toilet block, a small stage, a fenced children's play area, 36 x beach umbrellas and a maximum of 46 x beach lounges. There would also be a substantial amount of refrigeration and catering equipment required.

Although a site plan detailing the location of these elements has been provided and appears achievable, officers feel that this is perhaps an ambitious infrastructure list for the proposed event footprint. Details, final layout and capacity would therefore need to be revisited if the application is successful.

#### 3. Relevant Council Resolutions

Nil.

#### 4. Discussion

As mentioned, the IBF event application submit that IBF would represent a new and innovative way for people to enjoy Bondi Beach. This proposal is without precedent in that it would represent the first time that a licensed bar is physically located on the sand at Bondi Beach where alcohol can be collected and/or purchased. This raises a broad range of operational, risk and public space-related considerations.

#### **Operational details**

It is proposed that the licensed restaurant would operate on a booking basis, with walk-ins permitted if space allows. It is not envisaged that the restaurant will cater for takeaway sales. It is proposed that food and alcohol will be available for pre-order when booking online, or whilst at the venue. A liquor licence would be managed by an appointed caterer, who would manage alcohol supply and service at the event.

The intention is for an offsite caterer and/or local restaurants to curate, prepare and host the food and beverage offerings across the proposed 17-day period. Food would be prepared off-site and delivered to the container venue on the beach. The food would then be refrigerated before being cooked and plated onsite. This would be a relatively complex logistical operation, potentially undertaken by a range of different food and beverage providers. If local 'bricks and mortar' businesses are to be utilised, some or all these food and beverage providers may not have prior experience of trading in an off-premises capacity.

The application states that local businesses would be prioritised where possible to provide supplies and services. It is proposed that product placement and activation opportunities will also be available to local businesses. A local business consultation, engagement and operational framework would therefore be required if the proposed event is approved.

As stated above, the proposed operational model of IBF (particularly the sale and service of alcohol elements) would constitute an unprecedented use of the beach at a highly visible and iconic location and for an extended duration. The Eastern Suburbs Liquor Licensing Division of the NSW Police would therefore have a broad range of questions around the operation of IBF. A detailed consultation and engagement process involving the applicant, Council officers and Police would therefore be necessary.

A detailed waste management and sustainability plan would need to be developed to support the event. The application demonstrates an understanding of what will be expected and required.

#### **Risk assessment and management**

A Risk Management Plan has been prepared to support the IBF application. This covers a broad range of identified health, public safety and environmental risks. This Risk Management Plan has been reviewed by Events team officers. While it requires more detail in some areas and tends towards the generic rather than site specific, it is satisfactory for this stage of the application process and demonstrates an understanding by the applicant of the types of risks that need to be considered. If IBF is approved, broad consultation and further work on a range of risk-related elements will be required.

The environmental risks of operating at the proposed location in particular will need to be considered and treated in more detail.

The IBF application refers to successful examples of pop-up public beach restaurants in Adelaide, Melbourne and the Gold Coast. Two of these three locations, however, do not feature open and exposed ocean beaches. Further, the Gold Coast does not face almost due south, as Bondi does. Bondi Beach is very exposed and carries serious weather-related risks. Even under normal/average conditions, the beach experiences a high level of sand movement and general variability. There is therefore little equivalence between the physical conditions at the cited examples and those that pertain at Bondi.

Essentially, Bondi Beach needs to be understood and approached not primarily as a 'place', a 'brand' or an 'opportunity', but first and foremost as a complex and high-risk geographical reality. Council Events officers report that significant work would be required to ensure the event could be undertaken successfully, safely and with minimal environmental (and indeed public) impact.

#### Public space-related considerations/community opinion

Like the above discussion about environmental risks, there is little equivalence between the cited locations of previous successful beach bars and Bondi.

The proposed IBF extended use of Bondi Beach for a commercial purpose of this type raises questions around the use and utilisation of public space at this high profile and nationally significant location. For better or worse, anything novel at Bondi Beach attracts large amounts of attention and can be a 'lightning rod' for vigorous debate. While IBF would indeed represent a new and innovative way for people to engage with the Bondi Beach, there are a range of community-related risks associated with the IBF proposal.

The prohibition of alcohol on Bondi Beach is a specific consideration. Alcohol-free zones and alcohol prohibited areas are in place across the Waverley local government area to keep our beaches, parks and streets safe. Bondi Beach and Park are areas classified as alcohol-prohibited areas. Licensed venues and function spaces with Bondi Pavilion are exempt from this. Events may also have the prohibition waived with approval by Council.

Typically, events approved by Council for the service of alcohol are one-day events only. This includes recent high-impact events like Sydney WorldPride Bondi Beach Party, Dinner en Blanc and the City2Surf Marquee program. The only longer-running high-impact event approved for alcohol service is Outdoor Cinema. In that instance, alcohol is provided as a service that is ancillary to the core offer of film screenings

rather than the essence of the event offer, is available for a limited daily duration and takes place in the park not on the beach.

Under the Bondi Beach Plan of Management, it is Council's obligation to 'manage all risks associated with events at Bondi, with particular attention to safety, management, alcohol and noise in line with Council's Events Policy.'

If IBF is approved, it would therefore be necessary to undertake a comprehensive community engagement and information program, with an associated media strategy, to highlight the rationale for and the benefits associated with the proposed event and the approval of the service of alcohol on Bondi Beach for extended hours each day of the event's operations.

There is significant public opinion in the Waverley community against commercial events on the actual beach at Bondi. Consequently, to justify its approval, any proposed event that falls into this category must have clearly identifiable benefits for the community at large that outweigh reasonable community concern with respect to the service of alcohol on Bondi Beach among other considerations. For this event, the justification for a commercial operation over the proposed time frame would require substantial identifiable public benefit.

#### 5. Financial impact statement/Time frame/Consultation

#### Financial

There is no hard cost to Council in approving this event. The event would attract a fee that is presently undetermined.

In accordance with Council's Pricing Policy, the event fee for a High Impact 2 event is 'to be determined by Council based on scale and nature of event'. If Council approved the event, officers would undertake work to determine an appropriate fee.

#### Council costs

A significant amount of staff time would be required to work through the proposal with the applicant. This would likely represent up to three weeks of full-time work for an Events Co-ordinator, with managerial input, in addition to multiple external stakeholder meetings and site visits.

Engagement with and input from other teams at Council equating to a considerable amount of staff time would also be required, including with Lifeguards and Economic Development officers. Customer Experience and Communications and Engagement officers would need to assist in the preparation of printed and electronic communications and hold public information sessions. Customer Service staff would require briefing in order to respond to requests for information from community members.

This would need to be considered 'in-kind' from Council, or form part of the agreement and payable by the event organisers.

#### Consultation

Given the potential sensitivities around the proposal, a comprehensive and highly visible community information process is recommended if the event is approved.

This would feature the following elements:

• Notification on Council website and in local media (e.g. *Wentworth Courier* and *The Beast*)

- Council officers holding public information sessions on the Bondi Beach promenade at the location of the proposed IBF.
- Consultation with the Bondi and District Chamber of Commerce and the Bondi Precinct.
- Local resident and business notification letter distributions informing businesses and residents of the event and its details.

All communications would need to explain the rationale for approving IBF and highlight the benefits that the event would provide to local businesses and the broader community.

#### Time frame

The application is for an event that spans a 17-day period during the 'shoulder' season in February 2024. Proposed event dates are 9 to 25 February 2024 inclusive.

The planning time frame from approval to delivery based on these dates is realistic.

#### 6. Conclusion

The IBF event proposal is a compliant High Impact 2 event proposal for a 17-day event period during the 'shoulder' season in February 2024. The preliminary planning documentation that has been submitted as part of this proposal indicates the applicant, an experienced event organiser, has an awareness and understanding of what is required to plan and deliver the event.

The event will require more refined planning with respect to operational details, risk assessment and management and public space-related considerations. Should the event be approved, comprehensive ongoing Council officer input will be required throughout to ensure these considerations and details are appropriately managed given the complex nature of the event proposal.

While noting the above, community opposition to commercial ventures operating on the beach at Bondi is significant. Substantial investment of Council officer input would be required to undertake community engagement and information and the execution of a media strategy to support the event's approval.

It is recommended that Council does not approve the proposed event as, on balance, the benefit or return to the local community does not justify such a significant event imposition on the community and requirement of officer input.

#### 7. Attachments

Nil.

WAVERLEY

# NOTICE OF MOTION CM/8.1/23.04

Subject:	AUKUS
TRIM No:	A02/0267
Submitted by:	Councillor Keenan Councillor Fabiano

#### MOTION:

That Council:

- 1. Notes that:
  - (a) Council affirmed its opposition to the development of nuclear power in Australia in 1980 and again in 2006 when it resolved to re-erect 'Nuclear Free Zone' signs at suitable entry points to the local government area (LGA).
  - (b) These signs remain in place across the LGA.
  - (c) Peace and anti-nuclear groups, unions, the Greens and some former Labor leaders have expressed their opposition to AUKUS.
- 2. Calls on the Albanese Labor government to:
  - (a) Withdraw from the AUKUS pact and discontinue plans to build or purchase nuclear submarines.
  - (b) Redirect the hundreds of billions of dollars earmarked for AUKUS to addressing the urgent crises of climate catastrophe, affordable housing and the cost of living.
  - (c) Sign and ratify the Treaty on the Prohibition of Nuclear Weapons.
  - (d) Agree to legislation that would require Parliament to approve the sending of Australian troops to an overseas conflict.
- 3. Writes to the Prime Minister, Anthony Albanese, and the Member for Wentworth, Allegra Spender, expressing Council's distress and exasperation at the AUKUS plans and includes the wording of this resolution.
- 4. Writes to all other Mayors in NSW, and LGNSW, informing them of this resolution and requesting them to move a similar motion and write to the Federal Government outlining their communities' concerns with the AUKUS plan.

#### Background

If the AUKUS plan for Australia to acquire nuclear-powered submarines goes ahead, it would result in a huge expansion of militarism and could have dire outcomes not only in the Waverley local government area but the whole region.

#### Cost of AUKUS

History shows that major defence projects routinely blow their budgets. This project will drain \$368 billion at least from vital public services, First Nations justice and climate action.

#### Jobs

The creation of 20,000 jobs over the next 30 years has been the government's major selling point for this nuclear submarine deal. When it <u>became clear</u> that the cost per job comes in at \$18 million, the government's case for AUKUS was further damaged.

#### Nuclear

Waverley has declared itself a nuclear-free zone. However, the submarine deal will require Australia to set up storage sites for highly enriched nuclear waste that will remain dangerous for about 125,000 years. On top of this is the immediate threat from the presence of US nuclear-powered and armed submarines visiting Fremantle and an east coast submarine base, possibly at Port Kembla (90 km from Waverley). Along with Pine Gap and the US base in Darwin, these cities would be targets in the event of a war.

#### **Further information**

• <u>Scrap AUKUS campaign</u>

#### Media

- Greens say submarines deal is 'mortgaging our future'
- Greens critique nuclear sub deal
- Budget decisions to pay for nuclear subs

#### **General Manager's comment**

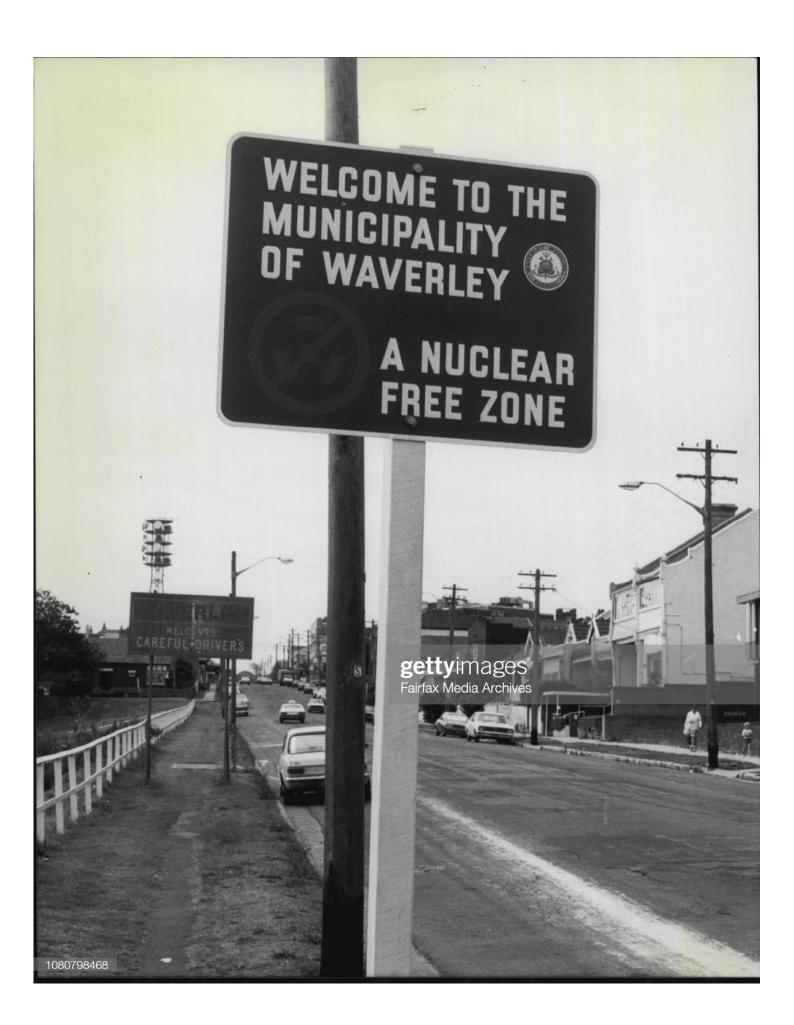
Council is not aware of any plans in the Federal Government's announcements that directly impact the Waverley local government area. If directed, Council can prepare and send the correspondence requested.

#### Ben Thompson

#### Director, Community, Culture and Customer Experience

#### Attachments

- 1. Nuclear-free zone signage 1980s 👃
- 2. Council resolution 0606.6.1 'Nuclear Free Zone' signs in Waverley 🗓



#### 0606.6.1 'Nuclear Free Zone' signs in Waverley (A02/0267)

#### MOTION / DECISION (Main / Copeland)

#### That:

- Council reaffirms its opposition to the development of nuclear power in Australia (and other stages of the nuclear fuel cycle) and resolves to re-erect "Nuclear Free Zone" signs at suitable entry points to the LGA as soon as practicable.
- 2. The Mayor writes to the Prime Minister, John Howard, and the Member for Wentworth and Parliamentary Secretary with special responsibility for water, Malcolm Turnbull, expressing Council's distress and exasperation at the Federal Government's:
  - withdrawal of support for research and development of renewable energy sources
  - failure to adopt the Kyoto protocol, and
  - establishment of a sham inquiry into the nuclear industry in Australia.
- 3. Council writes to the Premier of NSW, Morris lemma, congratulating him on his decisive and categorical rejection of nuclear power for NSW.
- 4. Council write to all other Mayors in NSW informing them of this resolution and requesting them to do the same.

#### Carried on a show of hands 6/4

#### BACKGROUND

Waverley Council adopted a "Nuclear Free" stance some years ago and now restates its position in light of the rekindling of the nuclear 'debate' by the Prime Minister.

The present debate posits that nuclear power is a greenhouse-beneficial energy source, but this ignores the phasing out of coal mining, the long timeframe to plan, site and build a nuclear power plant, the high financial and energy costs of construction, the risks associated with running the plant and transporting and disposing of waste, the finite high-grade uranium reserves and the future energy intense enrichment of lower grade ores, and the urgent need to move from coal fired power stations towards renewable energy sources.

Additionally, a nuclear industry would bring threats of mining on Aboriginal land and in National Parks and the likelihood of more draconian laws to override local opposition to nuclear reactors and to deal with terrorist risks.

Nuclear energy, at least 20 years away, is not a stop-gap measure to ameliorate the immediate threats of global warming. There are other, greenhouse-friendly, safer, cleaner and job-generating alternatives such as demand management, energy efficiency, renewables and low emission fossil fuel technologies awaiting implementation. These can all be deployed much more rapidly than nuclear power.

A revival of nuclear power internationally will create a more dangerous world with more countries having nuclear weapons and greater risks of nuclear terrorism.

Greenhouse is with us and there is a clear demand for safer, quicker and more long-term solutions. Support for energy-efficient, renewable technologies such as geothermal power and solar energy (ideally suited to this country's climate) would quickly see the emergence of a vibrant, sustainable energy industry with significant opportunities for employment and export revenue. Our natural assets in dispersed renewable energy sources far outweigh any centralised interests in nuclear power.

#### NOTICE OF MOTION CM/8.2/23.04

Subject:	Tuckeroo Trees in Myuna Road, Dover Heights	
TRIM No:	SF19/2986	WAVERLEY
Submitted by:	Councillor Lewis	

#### MOTION:

That Council:

- 1. Notes that:
  - (a) The Tuckeroo tree (Cupaniopsis anacardioides) is listed in Council's Street Tree Master Plan.
  - (b) The Tuckeroo tree is a commonly used tree species for street planting throughout Dover Heights due to its survival rate and adaptability to soil and weather conditions.
  - (c) Tuckeroos trees were planted along the odd numbered (south) side of Myuna Road, Dover Heights, in or about 2007.
  - (d) A Merit request review of all properties in Myuna Road has identified only two residents in the street and one resident living nearby who have requested pruning in respect of views dating from 2014, 2015 and 2019.
- 2. Undertakes an inspection of the Tuckeroo trees on the south side of Myuna Road.
- 3. Officers prepare a report to Council identifying which of the Tuckeroo trees in Myuna Road require maintenance pruning and selective crown reduction that will assist the reinstatement of pre-existing views.

#### Background

After community consultation, Council adopted a new Tree Management Policy and Guidelines in December 2022. During the consultation process, there was 682 interactions with the engagement campaign.

Two issues raised in the community consultation were the process for trimming trees to retain existing views and the choice of specific trees for certain areas.

After adoption of the new Tree Management Policy and Guidelines, one Precinct continued to agitate for a change to the Policy and Guidelines in respect of the process for trimming trees to retain existing views.

This motion addresses specific issues raised by some residents regarding the Tuckeroo trees planted on the south side of Myuna Road. It does not involve any amendment to either the Policy or the Guidelines.

#### General Manager's comment

The Tuckeroos on the eastern side of Myuna Road range between 3 m to 6 m and are semi-mature to mature and are in good condition. These trees were planted in 2007 or slightly before and pre-dated Council's first Tree Management Policy (TMP) 2012.

Since the introduction of the TMP, the policy stated 'View pruning will only be considered where it is requested to retain a previously established view and there is a history of the identified tree(s) being pruned to restore the pre-existing view.'

There have been three customer requests dating back to 2014 to present for trees blocking views. Each request was addressed through the policy guidelines on trees and views, and have been finalised.

Council's current TMP (2022) has introduced 'New plantings in the public domain will always consider the impact on views and an appropriate size species will be selected and placed as not to impede on preexisting views.' However, the policy guidelines for view pruning remain the same.

If a resident has proved to Council that their view has been impeded, there are specific pruning techniques that can be used to reduce a canopy while also maintaining that the tree remains in a healthy, safe, stable and aesthetic condition:

- Raising: removal of lower branches to allow for clear sightlines.
- Thinning: selective branch removal to increase light penetration and air movement through the crown.
- Reduction: pruning back leaders and branch terminals to secondary branches that are large enough to assume the terminal roles, whilst maintaining the form and structural integrity of the tree.

Taking the above into consideration, officers will complete an inspection and prepare a report for the June Council meeting.

#### Shane Smith Acting Director, Assets and Operations

#### NOTICE OF MOTION CM/8.3/23.04

Subject:	Reverse Vending Machine at Bondi Beach	
TRIM No:	A17/0647	WAVERLEY
Submitted by:	Councillor Fabiano	

#### MOTION:

That Council:

- 1. Notes that local Bondi Beach residents are interested in having a Return and Earn set up in the Bondi Beach area.
- 2. Notes that a Return and Earn Express was installed in Bondi Junction in February 2023.
- 3. Contacts Tomra to assist with the introduction of an additional container collection point in the Waverley local government area.

#### Background

Several local Bondi Beach residents have been enquiring for the setting up of a Return and Earn machine for the recycling of approved containers.

The trial of the previous reverse vending machine (RVM) at Bondi Beach collected more than 5 million containers for recycling.

At the Strategic Planning and Development Committee on 7 May 2019, Council resolved that it would be removed when the Bondi Pavilion upgrade commenced. This removal date was brought forward with the introduction of the COVID-19 testing centre at Park Drive North, Bondi Beach, in February 2020.

The May 2019 report outlined the significant impacts of the RVM at this location including anti-social behaviour, traffic safety, litter and noise.

Since the removal of the RVM at Bondi Beach, Council officers have been in regular contact with TOMRA, which runs the program on behalf of the NSW Government, to identify suitable locations for a collection point.

In February 2023, TOMRA installed a collection point in Ebley Street, Bondi Junction, within retail premises. It has collected over 40,000 of containers since it opened. This site has been promoted by Council through its communication channels.

The local Bondi Beach community is looking for an opportunity to increase their ability to recycle the approved containers closer to Bondi Beach area.

Hence, this motion seeks TOMRA's assistance to set up an RVM in the Bondi Beach area.

#### **General Manager's comment**

The previous location of the reverse vending machine (RVM) at Bondi Beach (Park Drive North, behind the Bondi Pavilion) generated the following operational concerns:

- Observations regarding pilfering of public recycling bins and residential kerbside bins to obtain containers for the RVM, resulting in litter around bins across Bondi Park.
- An increased number of homeless people ('rough sleepers') residing near Bondi Pavilion who collected bottles for the RVM.
- Anti-social behaviour as a result of the collection and storage of containers in and around Bondi Pavilion.

Some of the issues listed above were addressed with the contractor to ensure efficient servicing and cleaning. However, traffic, parking, noise and litter concerns remained a problem until the service was relocated.

Council officers are able to engage with TOMRA to explore the feasibility of opening an additional container collection point. Suitable locations should not just be limited to Bondi Beach and an operating model similar to the Ebley Street retail premises is preferred.

#### **Fletcher Rayner**

Director, Planning, Sustainability and Compliance

ERLEY

#### URGENT BUSINESS CM/10/23.04

Subject:	Urgent Business	
Author:	Emily Scott, General Manager	WAVERL

In accordance with clause 9.3 of the Waverley Code of Meeting Practice, business may be considered at a meeting of Council even though due notice of the business has not been given to councillors. However, this can happen only if:

- 1. The business to be considered is ruled by the chair to be of great urgency on the grounds that it requires a decision by Council before the next scheduled ordinary meeting of Council, and
- 2. A motion is passed to have the business considered at the meeting.

Such a motion can be moved without notice.

Only the mover of the motion can speak to the motion before it is put. A motion to have urgent business transacted at the meeting requires a seconder.

For business to be considered urgent, it must require a decision by Council before the next scheduled ordinary meeting of Council.

The mover of the motion must, when speaking to the motion, explain why he or she believes it requires a decision by Council before the next scheduled ordinary meeting of Council.

### CLOSED SESSION CM/11/23.04



There are no confidential reports for consideration.

#### Introduction/Background

In accordance with section 10A(2) of the Act, Council may close part of its meeting to deal with business of the following kind:

- (a) Personnel matters concerning particular individuals (other than councillors).
- (b) Personal hardship of any resident or ratepayer.
- (c) Information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
- (d) Commercial information of a confidential nature that would, if disclosed:
  - (i) Prejudice the commercial position of a person who supplied it: or
  - (ii) Confer a commercial advantage on a competitor of Council;
  - (iii) Reveal a trade secret.
- (e) Information that would, if disclosed, prejudice the maintenance of law.
- (f) Matters affecting the security of Council, Councillors, Council staff and Council property.
- (g) Advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the grounds of legal professional privilege.
- (h) Information concerning the nature and location of a place or an item of Aboriginal significance on community land.
- (i) Alleged contraventions of any Code of Conduct requirements applicable under section 440.

It is my opinion that the business listed in the recommendation is of a kind referred to in section 10A(2) of the *Local Government Act 1993* and, under the provisions of the Act and the *Local Government (General) Regulation 2021*, should be dealt with in a part of the meeting that is closed to members of the public and the media.

Pursuant to section 10A(4) of the Act and clauses 14.9–14.10 of the Waverley Code of Meeting Practice, members of the public may make representations to the meeting immediately after the motion to close part of the meeting is moved and seconded, as to whether that part of the meeting should be closed.