

# **COUNCIL MEETING**

# ATTACHMENTS UNDER SEPARATE COVER

# 7.00 PM, TUESDAY 27 JUNE 2023

Waverley Council PO Box 9 Bondi Junction NSW 1355 DX 12006 Bondi Junction Tel. 9083 8000 E-mail: info@waverley.nsw.gov.au

#### ATTACHMENTS

CM/7	.1/23.06	Pricing Policy, Fees and Charges 2023-24, Budget and Long Term Financial Plan 6.1 - Adoption	
1	Submissi	ons	2
2	Pricing P	olicy, Fees and Charges 2023-24	6
3	Budget 2	023-24	76
4	Long Ter	m Financial Plan (LTFP 6.1) 2023-33	84

CM/7	7.2/23.06 Operational Plan 2023-24 including Budget and Statement of Revenue Policy - Adoption
1	Operational Plan 2023-24126

#### Attachment 1 - Submissions on the Pricing Policy, Budget and LTFP

#### Submissions Received for Pricing Policy 2023-24

	<u> </u>					
No.	Document	Page Number	ltem	As per Published Document	Proposed revision to	
Internal submissio	n					
1	Draft Pricing Policy, Schedule of Fees and Charges 2023/24	66	Clean-up Prevenetion and noise control notices	\$575	\$785	
2	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	32	Extra charges on overdue rates	6%	9%	
3	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	32	Rate Information confirmation Certificate (Section 603)	\$90	\$95	
4	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	32	Urgent Rate Information confirmation Certificate (Section 603)	\$172	\$165	

No.	Document	Page Number	ltem	As per Published Document	Proposed revision to	Reason	Budget Implication 2023/24
Internal submissio	n						
1	Draft Pricing Policy, Schedule of Fees and Charges 2023/24	66	Clean-up Prevenetion and noise control notices	\$575	\$785	Legislative update	N
2	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	32	Extra charges on overdue rates	6%	9%	Legislative update	Ν
3	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	32	Rate Information confirmation Certificate (Section 603)	\$90	\$95	Legislative update	N
4	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	32	Urgent Rate Information confirmation Certificate (Section 603)	\$172	\$165	Legislative update	Ν
Internal submissic	n related to Department of Draft Pricing Policy, Schedule of Fees	Planning an	d Environment new indexation	n revision			
5	and Charges 2022/23 Draft Pricing Policy, Schedule of Fees and Charges 2022/23	17	Assessment Fee Dwelling houses where the estimated cost of the development is \$100,000 or less	\$ 532.00	\$ 570.68	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	17	Development that does not involve the erection of a building, carrying out of work, the subdivision of land or the demolition of a building or work	\$ 333.00		Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	Development for one or more Advertising Structures		\$357.21 plus \$93.00 for each advertisement in excess of 1 or fees in	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	a) new road (other than strata subdivision)	\$777.00 plus 65 per additional lot	\$833.49 plus 65 per additional lot	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	b) no new road(other than strata subdivision)	\$386.00 plus 53.00 per additional lot	\$414.06 plus 53.00 per additional lot	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	c) strata title	\$386.00 plus 53.00 per additional lot	\$414.06 plus 65.00 per additional lot	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	In respect of the proposed lopping, and/or pruning of a tree which would otherwise covered by a Tree Preservation Order and which is within a Heritage Conservation Area or on the site of a Heritage Item	\$ 285.00	\$ 305.72	Legislative update	Ν
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	Table 1 - Assessment Fees (based on development cost)				
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	Up to \$5,000	\$ 129.00		Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	\$5,001 to \$50,000	by which estimated cost exceeds \$5,000	.,	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	\$50,001 to \$250,000	by which estimated cost exceeds \$50,000		Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	\$250,001 to \$500,000	estimated cost exceeds \$250,000	\$1,454.58 plus \$ 2.34 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$250,000	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	\$500,001 to \$1,000,000	estimated cost exceeds \$500,000	\$2,189.38 plus \$1.64 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$500,000	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	18	\$1,000,001 to \$10,000,000	estimated cost exceeds \$1 million	\$3,280.32 plus \$1.44 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$1 million	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	19	More than \$10,000,000	\$18,565 plus \$1.19 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$10 million	\$19,914.68 plus \$1.19 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$10 million	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	19	Integrated development and developments requiring concurrence Fees	\$164.00 plus \$374.00 fee payable to the approval body	\$175.92 plus \$401.19 fee payable to the approval body	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	19		\$ 1,076.00	\$ 1,154.23	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	Modification of consents and review of determinations				
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	Assessment Fee				

#### Attachment 1 - Submissions on the Pricing Policy, Budget and LTFP

#### Submissions Received for Pricing Policy 2023-24

No.	Document	Page Number	ltem	As per Published Document	Proposed revision to	Reason	Budget Implication 2023/24
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	Modifications under Sections 4.55(1)	\$ 83.00	\$ 89.03	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	Modification under Sections 4.55(1A)	\$754 or 50% of the original DA fee whichever is the lesser	\$808.82 or 50% of the original DA fee whichever is the lesser	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	If the fee for the original application was \$100 or more and the DA involves the erection of a dwelling house with a cost of construction of \$100,000 or less	\$ 222.00	\$ 238.14	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	(d) In the case of an application with respect to any other development application, the fees are based on the estimated cost as set out below:				
	Draft Pricing Policy, Schedule of Fees	20		¢ (4.00	\$ 68.65	Legislative update	N
	and Charges 2022/23 Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	Up to \$5,000 \$5,001 to \$250,000	\$         64.00         \$         68.65           \$99.00 plus 1.50 for each \$1,000, or part \$1,000, by which stimated estimated cost exceeds \$5,000         \$106.20 plus 1.50 for each \$1,000, or part \$1,000, by which estimated estimated cost exceeds \$5,000		Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	\$250,001 to \$500,000		\$627.53 plus 0.85 for each \$1,000, or part \$1,000, by which estimated	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	\$500,001 to \$1,000,000	\$833.00 plus 0.5 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$500,000	\$893.56 plus 0.5 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$500,000	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	\$1,000,001 to \$10,000,000	estimated cost exceeds \$1 million		Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	20	More than \$10,000,000	\$5,540.00 plus 0.27 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$10 million	\$5,942.76 plus 0.27 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$10 million	Legislative update	N
	Draft Pricing Policy, Schedule of Fees and Charges 2022/23	22	Registration of Certificates issued by private accredited certifiers	\$ 36.00	\$ 38.62	Legislative update	N
External submission	ons	-	-				_
No.	Document	Page Number	ltem	Proposed Amendment	Submission	Response	Budget Implication 23/24
1	Draft Pricing Policy, Schedule of Fees and Charges 2023/24	27	1st permit (single registration) where there are no off-street spaces* 1st permit (single registration) where there are no off-street spaces* Concession	None	I would support the imposition of fees on the first residential parking space for those who have no onsite parking available. The reality is those of us with onsite parking have a higher area of the landsize and pay rates for that garage or parking area. The fees for the first residential parking space need to reflect that cost that is foregone in the council's annual rates. If people buy a property without parking, they should be willing to forgo car ownership unless they are willing to pay a charge for it.	Residential Permit Scheme will be reviewed for Financial year 2024/25 Fees & Charges and this feedback will be considered as part of the review.	N

#### Attachment 1 - Submissions on the Pricing Policy, Budget and LTFP

#### Submissions Received for Pricing Policy 2023-24

No.	Document	Page Number	ltem	As per Published Document	Proposed revision to	
2	Draft Pricing Policy, Schedule of Fees and Charges 2023/24	13	Early Education Centres	None	As a parent with an infant in childcare, I know all too well that affordability is a major concern. Additionally, availability of spaces is limited and without advocating relentlessly for your child to get in to a childcare centre, efforts are futile, and many families resort to out of pocket expenses for nannies. I switched to Gardiner Early Education Centre because of the affordability. My son was originally at Goodstart Early Learning. When we were offered a spot at GEEC, we took it because it is \$52 less per day, which is quite significant - especially over the long term and across multiple children as our family begins to grow. The increase in fees now closes that gap, and with inflation, our family really feels those childcare charges. I also want to highlight that across the Waverley Council Childcare Centres, there are noticeable differences in infrastructure and amenity. GEEC is an older facility than Mill Hill and Waverley Early Education Centres. Not to mention both Mill Hill and Waverley are exceeding in the National Quality Standard Rating, while Gardiner is only just meeting NQS. So you now have parents paying for different qualities of service. If you raise the prices at GEEC, then you should also improve the quality of the infrastructure and have NQS ratings that are on par with the other centres that cost the same. It wouldn't be fair to charge parents the same price for different qualities of service. Ultimately, I don't believe the fees should go up across any of the centres. Family expenses are at an all time high, and what makes Waverley Council Childcare Centres so amazing is in large part affordability. It would be a shame to burden families with increased costs after some families based their decision to enrol on affordability.	Keeping services in the area and focusing on the role of Fee increases have been ke The proposed increase is be providers Council's fees are between increased cost bui to delivering high quality se The cost of early education lingering impacts of the CO widespread industry staff sl
					I think the increase for EEC proposed fees for 23/24 is too much. The cost of life has already go up everywhere else and having to pay almost 10\$ more per day feels is too much and would force us to look at other solutions for daycare. We love the center and understand that the employees need a raise but we also have the same budget and prices keep going up. I'm sure a lot of parents we'll have more difficulty paying every month unfortunately :{ The schedule change of price of July 2023 is too early and prevent anymore who couldn't pay the new amount to find an alternative in time Everyone is already struggling to meet ends.	have undergone significant

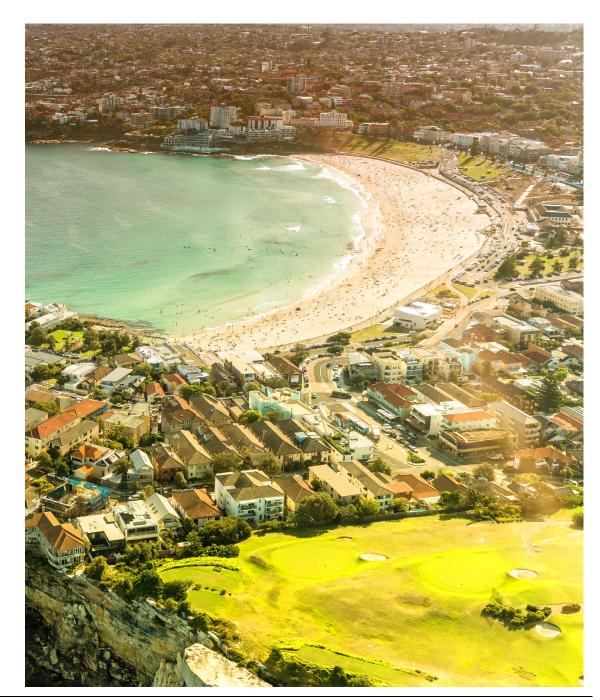
Reason	Budget Implication 2023/24
rea attractive and accessible for local families of gap provider will remain a priority for Council. kept low.	
below CPI and in comparison with other local are reasonable and fair, striking a balance burdens for families and Council's commitment y services in a changing environment.	
on services has risen sharply, exacerbated by the COVID-19 Pandemic. Inflationary pressures and if shortages, changing utilization patterns and t is favouring preschool education rather than osorbed.	Ν
nes for Council's EECs, all centres have been as as high quality.	
ng in areas 3, 4, 5, 6 (the remaining areas are s exceeding in 2, 3, 4 (the remaining Meeting). Exceeding in QA1 and Gardiner is Exceeding in nd safety. Gardiner EEC and the other centres ant upgrade works in recent years to improve door and indoor play areas.	
eases will assist with the cost of care, making ost families. The maximum amount of CCS is 10% for families earning up to \$80,000 with the 130,000.	

#### Submissions Received for Budget 2023-24

No.	ltem	Account Class	Proposed Amendments	Reason	Budget Implication 2023/24	Value	LTFP subsequent year Implication
Internal sub	omission						
1	Sydney Region Development Fund (SRDF) Levies	Operating Expenses	Amend Operating Expenses	CPI adjustment of 3.5% confirmed by the Dep of Planning & Environment	Yes	\$120,000	Yes
2	NSW State Emergency Services Levy	Operating Expenses	Amend Operating Expenses	Received 2023-24 actual notice of assessment	Yes	\$426,878	, Yes
3	Workers Compensation Premium	Operating Expenses	Amend Operating Expenses	StateCover 2023-24 estimated premium renewal	Yes	(\$332,260)	Yes
4	Employee Costs	Operating Expenses	Amend Operating Expenses	Amend Employee Costs to reflect the updated award increase	No		Yes
5	Interest on investment	Operating Income	Amend Operating Income	Increase in interest on investment based on the current economic climate	Yes	(\$863,786)	Yes
6	Mill Hill Boot Factory	Operating Income	Amend Operating Income	Delay in the construction completion to January 2024	Yes	\$32,500	,
7	Mill Hill Boot Factory	Operating Expenses	Amend Operating Expenses	Delay in the construction completion to January 2024	Yes	(\$16,250)	,
8	IT Equipment	Operating Expenses	Amend Operating Expenses	Additional switches purchases required	Yes	\$50,000	,
9	Capital Works projects	Capital Works Program	Amend Capital Expenses	Project Cliff Walk Remediation Q3 amendment brought forward from 2023/24	Yes	(\$800,000)	,
10	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Tamarama SLSC - Building Upgrade	Yes	\$505,796	,
11	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Public Art Commissions	Yes	\$45,000	,
12	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Charing Cross Streetscape Upgrade	No		Yes
13	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Boot Factory Restoration and Mill Hill Upgrade	Yes	\$3,309,815	,
14	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Tamarama Lifeguard Tower	Yes	\$15,000	J
15	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - SAMP5 Tunnel 1 Feasibility Study and design	Yes	\$65,000	j
16	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Curlewis St Streetscape Upgrade	No		Yes
17	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Syd Einfeld Drive Bike Parking	Yes	\$187,254	,
18	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - SAMP Promenade Sea Walls	Yes	\$80,000	l l
19	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Waverley Cemetery Renewal and enhancements	Yes	\$70,000	1
20	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Waverley Cemetery Buildings	Yes	\$50,000	i i
21	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - Notts Ave Boardwalk - Remediation Works	Yes	\$170,000	I
22	Capital Works projects	Capital Works Program	Amend Capital Expenses	Q3 project deferral - 40km/hr speed zone review - signage	Yes	\$262,085	J
23	Capital Works projects	Capital Works Program	Amend Capital Expenses	Short Term Office Accommodation	Yes	\$527,000	I
24	Capital Works projects	Capital Works Program	Amend Capital Expenses	Change in Capital Works Program of FY2023/24 - Bondi Surf Bathers Life Saving Club Conservation and Upgrade Project, to align with the anticipated delivery timeline	Yes	(\$750,000)	Yes
25	Capital Works projects	Capital Works Program	Amend Capital Expenses	Change in Capital Works Program of FY2023/24 - Bronte Surf Life Saving Club & Community Facilities Upgrade, to align with the anticipated delivery timeline	Yes	(\$500,000)	Yes
26	Capital Works projects	Capital Works Program	Amend Capital Expenses	Change in Capital Works Program of FY2023/24 - 2A Edmund St (Social housing) Redevelopment, to align with the anticipated delivery timeline	Yes	(\$750,000)	Yes
27	Capital Works projects	Capital Works Program	Amend Capital Expenses	Amend the FY2023/24 for Council Chambers Upgrade to align with delivery timelines	Yes	(\$2,486,950)	
28	Reserve LTFP	Reserve	Amend Reserve LTFP	Amend Reserve LTFP	No		Yes
29	Plant Replacement Program	Other Capital Expenses	Amend Capital Expenses	Plant Replacement Program	No	\$1,760,672	
30	Plant Replacement Program	Proceeds from Sale	Amend Capital Income	Plant Replacement Program	No	(\$272,875)	
31	Plant Replacement Program	Reserve	Amend Reserve	Plant Replacement Program	No	(\$1,487,797)	

# **Pricing Policy** Fees and Charges

# 2023-2024



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#### **Pricing methodologies**

Fees and charges will be classified according to the pricing methodologies ('policies') as outlined below. Full cost recovery will apply to all of Council's fees and charges, except in the circumstances outlined in the alternative pricing policies.

Pricing policy	Definition
Policy A	No price is charged for this product/service. All costs associated with providing this
	product/service are met from general income.
Policy B	The price charged for this product/service makes a partial contribution towards the total cost of providing the service, rather than the full cost recovery, recognising the community benefit it provides.
Policy C	The price charged for this product/service is based on full cost recovery
Policy D	The price charged for this product/service generates cost recovery and an appropriate
Policy E	The price charged for this product/service is set by reference to market prices.
Policy F	The price charged for this product/service is set by regulation or other legal agreement.
Policy G	The charge is a refundable deposit against possible damage to infrastructure, footpaths, kerb, gutters and roadways, buildings, parks and reserves caused by adjacent development or use of facilities.

#### **Terms and explanations**

**Partial contribution**: Council will recover less than the full cost. If the benefit of a service is a shared benefit for the community as well as individual users then partial contribution could be applied. This pricing could also be applied if full cost recovery results in widespread service avoidance. This approach is used to stimulate demand for a service.

Full cost recovery: Council will recover all direct and indirect costs of the service (including on-costs, overheads and depreciation of assets employed).

**Market prices**: the price of the service is determined by examining alternative prices of surrounding service providers (this also may or may not recover the full cost of the service). This pricing structure should apply in cases where the service is in competition with that provided by another council, agency or commercial provider and there is consequent pressure to set a price that will attract adequate usage of the service.

**Prices set by regulation or legal agreement**: the price of this service is determined by legislation and dependent on that price, Council may or may not recover its full costs, but has no discretion to do so.

**Refundable deposits**: in accordance with section 68 of the *Local Government Act 1993*, security damage deposits may be requested for the payment of making good any damage caused to Council property and/or completing any works required in connection with the approval.

#### Categories

Under section 610E of the *Local Government Act 1993*, Council may waive or reduce a fee in a particular case if Council is satisfied that the case falls within a category of hardship or any other category in respect of which Council has determined payment should be so waived or reduced.

Council has established the categories below. Not all categories apply to all fees. Please refer to each fee to see if a category applies, as well as the level of the discount offered.

Charity/community/not-for-profit: this category applies to groups that are either:

- 1. Registered as a charity or not-for-profit organisation.
- 2. 'Non-profit'; i.e. apply only a very small fee to help cover costs.

#### Critical support services: this category applies to groups that are either:

Groups that provide support to community members affected by dependency on drugs, alcohol, gambling.
 Other Groups that are part of a 12-step recovery program.

**Theatre/music/film hire**: this category applies to venue hirers who are able to demonstrate that they are undertaking the proposed activity primarily for the creation and dissemination of cultural material as the proposed hire purpose. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees.

Local primary schools: schools within the Waverley LGA

Non-local primary schools: schools from outside the Waverley LGA.

**Students**: students with current student card or other evidence of enrolment in a primary, second or tertiary educational institution.

Government authorities: local, state or federal government authority or agency.

#### **Additional categories**

The following additional categories have been established and may apply to any fees.

**Commercial:** where Council, or its contractor, operates a service and reduction of the fee is required to compete in the market.

**Community recognition and community fundraising**: excluding those fees or charges prescribed by legislation, fees or charges may be waived or reduced for initiatives that:

• Recognise and/or celebrate the achievements of an entity within the Waverley LGA (for example, street banners).

• Support the activities of not-for-profit community organisations that provide identifiable social benefits that respond to community needs (e.g. venue hire).

• Generate donations on behalf of, and/or for provision to, charitable fundraising authority holders where it is demonstrated that all revenue exceeding costs of the specified activity is donated (for example, facility hire for disaster recovery events).

#### Where a service is not provided or is disrupted

Where a service is not provided, Council may, at its discretion, refund or credit the fee. Where a service is disrupted, Council may, at its direction, refund or credit the fee in full or in part.

#### Goods and Services Tax (GST)

The impact of GST on fees and charges is shown in a separate column. If there is any change to the GST status of any of Council's goods and services throughout the year following Australian Taxation Office rulings or any

other legislative change, the new GST will be applied immediately to the relevant fees and charges.

#### Sustainability implications

Social implications: the policy allows Council to exercise its community service obligations and to ensure equitable access to and consistent pricing of Council's services.

Economic and financial implications: the policy optimises returns to Council on the use of its assets and resources. At the same time, it recognises the principles associated with users' ability to pay, competition and market conditions.

Environmental implications: there are no environmental implications associated with this policy.

Relevant legislative provisions

Local Government Act 1993 (NSW)

Division of Local Government, Competitive Neutrality Guidelines

A New Tax System (Goods and Services Tax) Act 1999 (Cth) and regulations

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# **Waverley Council**

# **1. ABANDONED VEHICLES**

Removal of Abandoned Vehicles	\$134.00	\$144.50	7.84%	Ν	per vehicle	В
Vehicle Impounding Administration Fee	\$526.00	\$566.00	7.60%	Ν	per vehicle	С
Vehicle Storage Fee	\$46.00	\$50.00	8.70%	Ν	per day	В

# 2. ACCESS TO INFORMATION/RECORDS

### **2.1. Access to Council Records**

Access application	\$30.00	\$30.00	0.00%	Ν	per application	F
Processing charge	\$30.00	\$30.00	0.00%	Ν	per hour	F
Processing charge for applicant's personal information (first 20 hours: no charge)	\$30.00	\$30.00	0.00%	Ν	per hour	F
Processing charge for applicant suffering financial hardship (pensioner, full time student or non- profit organisation)	\$15.00	\$15.00	0.00%	N	per hour	F
Processing charge where there is a special benefit to the public generally	\$15.00	\$15.00	0.00%	Ν	per hour	F
Application for internal review	\$40.00	\$40.00	0.00%	Ν	per application	F

#### 2.2. Subpoenas

Note: Conduct money is not payable for subpoenas to produce

Conduct money for subpoena to attend to give evidence	\$102.50	\$110.50	7.80%	Ν	per subpoena	В
Note: conduct money is not payable for	or subpoenas to	produce				

### **3. ANIMALS**

# **3.1. Companion Animals Act**

Registration fee for a dog desexed by relevant age	\$69.00	\$74.00	7.25%	Ν	per registration	F
Dog owned by an eligible pensioner and desexed	\$29.00	\$29.00	0.00%	N	per registration	F
Desexed dog sold by eligible pound/shelter	\$0.00	\$0.00	0.00%	Ν	per registration	F
Combined registration fee and additional fee for a dog not desexed by six months of age	\$234.00	\$252.00	7.69%	N	per registration	F
Dog with written notification from a vet that it should not be desexed	\$69.00	\$69.00	0.00%	Ν	per registration	F
Dog not desexed and kept by a recognised breeder for breeding purposes	\$69.00	\$74.00	7.25%	N	per registration	F
Working dog	\$0.00	\$0.00	0.00%	Ν	per registration	F
Dog in the service of the State, for example, a police dog	\$0.00	\$0.00	0.00%	N	per registration	F

Name Fee Fee Increase GST Unit	Drising				Year 23/24	Year 22/23	Name
	Pricing Policy	Unit	GST	Increase	Fee	Fee	
(incl. GST) (incl. GST) %				%	(incl. GST)	(incl. GST)	

### 3.1. Companion Animals Act [continued]

Animal under 6 months of age training to be an assistance animal, for example, a guide dog	\$0.00	\$0.00	0.00%	Ν	per registration	F
Desexed or non-desexed cat	\$59.00	\$63.00	6.78%	Ν	per registration	F
Desexed cat owned by an eligible pensioner	\$29.00	\$29.00	0.00%	Ν	per registration	F
Desexed cat sold by an eligible pound/shelter	\$0.00	\$0.00	0.00%	Ν	per registration	F
Cat with written notification from a vet that it should not be desexed	\$59.00	\$63.00	6.78%	Ν	per registration	F
Cat not desexed and kept by a recognised breeder for breeding purposes	\$59.00	\$63.00	6.78%	Ν	per registration	F

#### **Annual Permit**

Note: An additional \$19 late fee is applicable if a permit is not paid for by 28 days after the permit requirement took effect.

Cat not desexed by 4 months of age	\$85.00	\$91.00	7.06%	Ν	per year	F
Dog declared to be dangerous	\$206.00	\$221.00	7.28%	Ν	per year	F
Dog declared to be a restricted breed or restricted by birth	\$206.00	\$221.00	7.28%	Ν	per year	F

### **3.2. Animal Impounding Fees**

Fees and charges as per the Pound schedule fees

Fees and charges as per the	Cost Recovery	Ν	С
Pound schedule fees			

# 4. BUILDING RELATED CERTIFICATES

#### 4.1. Building Certificates fees

#### **Class 1 or Class 10 building**

Class 1 or Class 10 building Fee	\$250.00	\$269.00	7.60%	Ν	per application	F

#### Class 2 to 9 building as detailed: Floor area of building or part

Not exceeding 200 square metre	\$250.00	\$269.00	7.60%	N	per application	F
Exceeding 200 square metre but not exceeding 2,000 square metre – Base fee Plus	\$250.00	\$269.00	7.60%	Ν	per application	F
Additional fee per square metre over 200 square metre (50 cents per square metre)	\$0.50	\$0.50	0.00%	Ν	per square metre	F
Exceeding 2,000 square metre – Base fee	\$1,165.00	\$1,252.00	7.47%	Ν	per application	F
Plus: additional fee per square metre over 2,000 square metre (7.5 cents per square metre)	\$0.07	\$0.08	14.29%	Ν	per square metre	F
Part of building only external wall no floor area	\$250.00	\$269.00	7.60%	Ν	per application	F
Each additional inspection fee	\$90.00	\$97.00	7.78%	Ν	per inspection	F

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Class 2 to 9 building as c	letailed: Fl	oor area of buil	ding or pai	<b>'t</b> [co	ntinued]	
Additional Fee – for assessment of building or assessment of building certificates relating to unauthorised building work/development or certification	cou appli constructior certificat Fee based o cou appli constructior	on estimated cost of de ncil's standard fees for cation (including notifica a certificate or complyin e, including PCA fees (a Min. Fee excl. on estimated cost of de ncil's standard fees for cation (including notifica a certificate or complyin te, including PCA fees	a development ation fees) and g development as applicable) . GST: \$250.00 Last year fee velopment and a development ation fees) and g development	Ν		С
Fee for copy of the Building Certificate	\$14.00	\$15.00	7.14%	N	per copy	F

#### **4.2. Building Matters**

Building and Environmental Enforcement Fee – applied to every new DA for regulatory monitoring and investigation of building compliance for privately certified development

Compliance Cost Notices	\$750-\$1,000	N		C,F
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### 4.3. Principal Certifying Authority (PCA) Inspection fees

#### Inspection fee where Council is appointed as Principal Certifying Authority (PCA)

Fee based on estimated building cost

Up to \$50,000	\$920.00	\$989.00	7.50%	Y	per application	E
\$50,001 to \$100,000	\$1,176.00	\$1,265.00	7.57%	Y	per application	Е
\$100,001 to \$250,000	\$1,636.00	\$1,760.00	7.58%	Y	per application	Е
\$250,001 to \$500,000	\$2,096.00	\$2,255.00	7.59%	Y	per application	Е
\$500,001 to \$1,000,000	\$2,352.00	\$2,530.00	7.57%	Y	per application	Е
\$1,000,001 to \$2,000,000	\$3,885.00	\$4,180.00	7.59%	Y	per application	Е
\$2,000,001 to \$5,000,000			Price on Arrival	Y	per application	Е
Above \$5,000,001			Y	per application	Е	
Occupation certificate application fee	\$327.00	\$352.00	7.65%	Y	per application	E

# **5. CEMETERY SERVICES**

#### **5.1.** Ash Interment Services

Additional Fee for Interment Services (Monday to Friday) after 3:00 pm	\$0.00	\$60.00	-	Y	per interment	E
Internment Fee Vault Mausoleum (Monday to Friday)	\$0.00	\$500.00	-	Y	per interment	E
Interment Fee (burial) all locations (Monday-Friday)	\$1,100.00	\$1,185.00	7.73%	Y	per interment	E
Additional Fee for weekend / Public Holiday services	\$270.00	\$290.50	7.59%	Y	per interment	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
5.2. Ash Interment Righ	ts					
5.2.1. Memorial Gardens						
Single Garden Interments (inc	luding plintl	h and Interment)				
25 Year Renewable Interment Right	\$3,650.00	\$3,925.00	7.53%	Y	per interment right	E
Double Garden Interments (in	cluding plint	th and first Interm	ent)			
25 Year Renewable Interment Right	\$5,750.00	\$6,185.00	7.57%	Y	per interment right	E
Family Memorial Garden excluinterment for each interment s	•	inimum Four Spac	ces, includes	plint	n, plaque and first	:
25 Year Renewable Interment Right	\$5,750.00	\$6,185.00	7.57%	Y	per interment space	Е
<b>5.2.2. Niche Walls</b> Quinn Road Memorial Walk (C				ermen	t)	
25 Year Renewable Interment Right	\$7,000.00	\$7,525.00	7.50%	Y	per interment right	E
5.2.3. Circular Mound Mer Outer Wall (Allows for two inte		includes Plinth a	nd first inter	nent)		
25 Year Renewable Interment Right	\$11,000.00	\$11,825.00	7.50%	Y	per interment right	Е
5.2.4. Scatter Ash Garden	ı					
Ash Interment (no memorial)	\$425.00	\$457.00	7.53%	Y	per interment	Е
5.2.5. Duff Memorial Ash (Allows for two interments and includes		interment)				
25 Year Renewable Interment Right	\$13,100.00	\$14,085.00	7.52%	Y	per interment right	Е
5.2.6. Transfer of Ash Inte	erment Rig	hts				
Adding additional Rights Holder	\$0.00	\$300.00	-	Ν	per interment right	E
Transfer of Perpetual Ash Interment Right	\$0.00	\$1,000.00	-	N	per interment right	E
Transfer of Renewable Ash Interment Right	\$0.00	\$300.00	-	Ν	per interment right	E
5.3. Coffin / Casket Inte	rment Ser	vices				
Interment in an Interment Site (Monday to Friday)	\$3,800.00	\$4,090.00	7.63%	Y	per interment	E
Interment in a Vault Mausoleum (Monday to Friday)	\$500.00	\$538.00	7.60%	Y	per interment	E
Exploratory Investigation (Third interment or shallow burial inquiry)	\$75.00	\$81.00	8.00%	Ν	per investigation	E
Shallow burial supply of concrete cover (additional to interment fee)	\$490.00	\$527.00	7.55%	Y	per burial	E
Additional Fee Weekend / Public Holiday Services	\$540.00	\$581.00	7.59%	Y	per interment	E

Name	Year 22/23 Fee	Year 23/24 Fee	Increase	GST	Unit	Pricing
	Fee (incl. GST)	Fee (incl. GST)	increase %	-001	om.	Policy
			_			
5.3. Coffin / Casket Inte	rment Ser	VICES [continued	[]			
Additional Fee for services after 2:30 pm (Monday to Friday)	\$215.00	\$231.50	7.67%	Y	per interment	E
Exhumation Fee	\$13,000.00	\$13,000.00	0.00%	Y	per exhumation	Е
5.4. Coffin Burial Intern						_
Adding additional rights holder to transferred interment right	\$0.00	\$300.00	-	N	per interment right	E
25 year Renewable Interment Right	\$28,000.00	\$30,105.00	7.52%	Y	per interment site	E
25 year Renewable Interment Right (limited burial capacity)	\$20,500.00	\$22,040.00	7.51%	Y	per interment site	E
25 year Renewable Interment Right (impacted by pre-existing monumental work)	\$23,000.00	\$24,725.00	7.50%	Y	per interment site	E
Renewal of Unexercised current Interment Right (cannot exceed 99 years cumulatively)	\$5,600.00	\$6,020.00	7.50%	Y	per 5 years	E
Renewal of Unexercised expired Interment Right	\$27,500.00	\$29,565.00	7.51%	Y	per interment site	E
Only applicable within two years of da	ate of expiry					
Renewal of Exercised Interment Right (cannot exceed 99 years cumulatively)	\$2,800.00	\$3,010.00	7.50%	Y	per 5 years	E
Transfer of Renewable Interment Right	\$300.00	\$323.00	7.67%	Ν	per transfer	Е
Transfer of Perpetual Interment Right	\$2,700.00	\$2,905.00	7.59%	Ν	per transfer	E
5.5. Memorial Pieces						

Clean Memorial Brass Plaque	\$0.00	\$300.00	-	Y	per piece	Е
Sloper Stones	\$770.00	\$828.00	7.53%	Y	each	Е
Marble plinth	\$690.00	\$742.00	7.54%	Y	each	Е
Marble Plinth with vase	\$770.00	\$828.00	7.53%	Y	each	Е
Small Bronze Plaques – Max Size 135mm x 115 mm (Inscripted and installed)	\$790.00	\$850.00	7.59%	Y	per piece	E
Large Bronze Plaques – up to 380 mm x 210mm (Inscripted and installed)	\$1,300.00	\$1,400.00	7.69%	Y	per plaque	E
Ivy Leaf Memorial Wall Plaque (includes inscription and installation)	\$770.00	\$828.00	7.53%	Y	per piece	E
Replacement Leaf – Ivy Leaf Wall	\$155.00	\$167.00	7.74%	Y	per replacement	Е

# 5.6. Monumental Masonry Application Fees

Monumental Work – Construct / Repair / Replace	\$375.00	\$404.00	7.73%	Ν	per permit	E
Minor Monumental Work – Add inscription / repaint / rebuild / reinscribe	\$165.00	\$177.50	7.58%	N	per permit	E
Monumental Work Community Group			Nil	Ν	per permit	A

Name	Year 22/23 Fee	Year 23/24 Fee	Increase	GST	Unit	Pricing Policy
5.6. Monumental Masor	(incl. GST)	(incl. GST) ation Fees [co	% Intinued]			
War Grave application for maintenance	\$110.00	\$118.50	7.73%	Ν	per application	E
5.7. Interment Site Mair	ntenance					
Turfing of interment site	\$360.00	\$387.00	7.50%	Y	per interment site	С
Re-soiling and planting interment site	\$440.00	\$473.00	7.50%	Y	per interment site	С
Grave Care Stone Wash	\$280.00	\$302.00	7.86%	Y	per wash	С
One off Clean up	\$135.00	\$145.50	7.78%	Y	per interment site	С
Grave Infill – fill plus mulch cover	\$205.00	\$220.50	7.56%	Y	per interment site	С
1 year Basic Care Maintenance Plan	\$245.00	\$263.50	7.55%	Y	per interment site	В
1 year Basic Care Maintenance Plan (Pensioner)	\$120.00	\$129.00	7.50%	Y	per interment site	В
6. CHILDREN'S SERV	ICES					

# **6.1. Early Education Centres**

Note: Enrolment bond is based on daily fee

Children under 3 years of age (1 day per week)	\$290.00	\$306.00	5.52%	Ν	per bond	G
Children under 3 years of age (2 days per week)	\$580.00	\$612.00	5.52%	N	per bond	G
Children under 3 years of age (3 days per week)	\$870.00	\$918.00	5.52%	Ν	per bond	G
Children under 3 years of age (4 days per week)	\$1,160.00	\$1,224.00	5.52%	N	per bond	G
Children under 3 years of age (5 days per week)	\$1,450.00	\$1,530.00	5.52%	Ν	per bond	G
Children 3 years of age and over (1 day per week)	\$282.00	\$296.00	4.96%	Ν	per bond	G
Children 3 years of age and over (2 days per week)	\$564.00	\$592.00	4.96%	Ν	per bond	G
Children 3 years of age and over (3 days per week)	\$846.00	\$888.00	4.96%	Ν	per bond	G
Children 3 years of age and over (4 days per week)	\$1,128.00	\$1,184.00	4.96%	Ν	per bond	G
Children 3 years of age and over (5 days per week)	\$1,410.00	\$1,480.00	4.96%	N	per bond	G
Daily fee per child – in rooms for children under 3 years of age	\$145.00	\$153.00	5.52%	Ν	per day	G
Daily fee per child – in rooms for children 3 years of age and over	\$141.00	\$148.00	4.96%	N	per day	G
Waiting List Fee	\$30.00	\$30.00	0.00%	Y	per child	В
Enrolment Fee	\$141.00	\$148.00	4.96%	N	per family	В
Late Pick-up Fee – after closing time	\$3.25	\$3.50	7.69%	Ν	per minute	В

Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
\$120.00	\$130.00	8.33%	Ν	per enrolment	В
\$1.75	\$1.80	2.86%	Y	per hour/child	В
\$30.00	\$30.00	0.00%	Y	per child	В
\$20.00	\$21.50	7.50%	Ν	each	В
			N	per hour or part thereof	В
iving before or af	ter contracted hours				
\$265.00	\$275.00	3.77%	Y	per educator	В
	Fee (incl. GST) \$120.00 \$1.75 \$30.00 \$20.00 Charged family ba	Fee (incl. GST)Fee (incl. GST)\$120.00\$130.00\$1.75\$1.80\$30.00\$30.00\$20.00\$21.50Charged by FDC educator as per family based on individual paymentsiving before or after contracted hours	Fee (incl. GST)Increase (incl. GST)\$120.00\$130.00\$120.00\$130.00\$1.75\$1.80\$20.00\$30.00\$20.00\$21.50\$20.00 </td <td>Fee (incl. GST)Increase (incl. GST)GST\$120.00\$130.008.33%N\$1.75\$1.802.86%Y\$30.00\$30.000.00%Y\$20.00\$21.507.50%NCharged by FDC educator as per contract with family based on individual payment terms and conditionsNiving before or after contracted hoursIncreaseIncrease</td> <td>Fee (incl. GST)Fee (incl. GST)Increase %GSTUnit\$120.00\$130.008.33%Nper enrolment\$120.00\$130.008.33%Yper hour/child\$1.75\$1.802.86%Yper hour/child\$30.00\$30.000.00%Yper child\$20.00\$21.507.50%NeachCharged by FDC educator as per contract with family based on individual payment terms and conditionsNper hour or part thereofiving before or after contracted hoursImage: State of the state of the</td>	Fee (incl. GST)Increase (incl. GST)GST\$120.00\$130.008.33%N\$1.75\$1.802.86%Y\$30.00\$30.000.00%Y\$20.00\$21.507.50%NCharged by FDC educator as per contract with family based on individual payment terms and conditionsNiving before or after contracted hoursIncreaseIncrease	Fee (incl. GST)Fee (incl. GST)Increase %GSTUnit\$120.00\$130.008.33%Nper enrolment\$120.00\$130.008.33%Yper hour/child\$1.75\$1.802.86%Yper hour/child\$30.00\$30.000.00%Yper child\$20.00\$21.507.50%NeachCharged by FDC educator as per contract with family based on individual payment terms and conditionsNper hour or part thereofiving before or after contracted hoursImage: State of the

# 7. CIVIL WORKS AND ENGINEERING ASSESSMENTS

# 7.1. Engineering Assessment (Plan Assessment & Inspections) & Civil Works within Roadways

Note: Includes Public Domain Plan Assessment, Paving, footpaths, treepits, streetlighting, road, k&G, stormwater assessments, OSD assessments and Driveways

Application fee to install, construct or alter an onsite sewage management facility	\$0.00	\$500.00	-	N	per application	E
Cleaning of outdoor umbrellas	\$0.00	\$500.00	-	Ν	Per Umbrella	Е
Engineering Plan Assessment Fee (Alteration and addition to RFB)	\$0.00	\$2,775.00	-	Ν	per application	E
Installation of outdoor umbrellas	Determined by Assessment	у		N	Determined by Assessment	
Multi Function Pole Antenna Licencing Fee, Additional Antenna Fee	\$0.00	\$1,000.00	-	Y	Per Antenna/Annum	E
Multi Function Pole Antenna Licencing Fee, include 4G/5G Antenna etc	\$0.00	\$3,200.00	-	Y	Per Antenna/Annum	E
Nightworks supervision - Public domain works	\$0.00	\$250.00	-	Ν	per hour	E
Urgent (<48 hours notice) Inspection / Site visit	\$0.00	\$365.00	-	N	per site visit	E
Driveway Application Fee (Non- Refundable)	\$320.00	\$344.00	7.50%	Ν	per application	Е
Engineering Plan Assessment Fee (Single Dwelling)	\$1,270.00	\$1,370.00	7.87%	N	per application	E
Engineering Plan Assessment Fee (Dual Occupancy Only)	\$1,850.00	\$1,990.00	7.57%	Ν	per application	E
Engineering Plan Assessment Fee (Larger that Dual Occupancy) based on Linear metre of frontage to all public roadway frontages	\$305.00	\$328.00	7.54%	Ν	per metre	E
Construction/Hold Point Inspection Fee	\$165.00	\$177.50	7.58%	Ν	per site visit	E
Issue of Compliance Certificate (up to dual occupancy)	\$210.00	\$226.00	7.62%	Ν	per certificate	E
Issue of Compliance Certificate (Larger that Dual Occupancy)	\$420.00	\$452.00	7.62%	Ν	per certificate	Е

	Year 22/23	Year 23/24				Pricing
Name	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 7.1. Engineering Assessment (Plan Assessment & Inspections) & Civil Works within Roadways [continued]

Rock/ Sand Anchors – Under Council Property	\$900.00	\$968.00	7.56%	Ν	per anchor	D
Dewatering Connection Fee	\$780.00	\$839.00	7.56%	Ν	per connection	Е

#### 7.2. Traffic Management Assessment

Note: includes assessment of construction vehicle management plans to manage traffic including pedestrians in a range of contexts, including single property frontages, lane closures, crane permits, road closures, multiple frontages, Police, TfNSW review and Waverley Traffic Committee review

Filming Traffic Management Assessment fee	\$0.00	\$160.00	-	Ν	per application	E
Heavy vehicle Assessment& Monitoring fee - Vehicles longer than 10m	\$0.00	\$180.00	-	Ν	per application	E
Single residential or dual occupancy dwellings	\$215.00	\$231.50	7.67%	Ν	per application	E
Apartment buildings up to 20 dwellings	\$640.00	\$688.00	7.50%	Ν	per application	E
Apartment buildings with more than 20 dwellings	\$1,500.00	\$1,615.00	7.67%	Ν	per application	E
Commercial developments up to 2,500 m2 GFA	\$640.00	\$688.00	7.50%	Ν	per application	E
Commercial developments greater than 2,500 m2 GFA	\$1,500.00	\$1,615.00	7.67%	Ν	per application	E
Assessments requiring submission to Waverley Traffic Committee (other than construction zones and temporary road closures for construction activities)	\$165.00	\$177.50	7.58%	Ν	per hour	E

#### **Driveway line marking**

Drivenue Line Marking Olinee	¢105.00	¢104.00	11 500/	NI	nor request	-
Driveway Line Marking – 2 Lines	\$165.00	\$184.00	11.52%	N	per request	E

#### 7.3. Stormwater & Flooding Assessments including coastal risk

Flood Level Information Report	\$210.00	\$226.00	7.62%	Ν	per application	E
Stormwater Flow Information Report (DRAINS)	\$210.00	\$226.00	7.62%	Ν	per application	E
Stormwater Connection to Gully Pit (or like) – Private	\$640.00	\$688.00	7.50%	Ν	per application	D
Stormwater Connection to kerb (or like) – Private	\$230.00	\$247.50	7.61%	Ν	per application	D
Right to Drain Stormwater through Council Property	\$685.00	\$737.00	7.59%	Ν	per application	E
Construction/Hold Point Inspection Fee	\$165.00	\$177.50	7.58%	Ν	per application	E
Coastal Risk Assessment – Geotechnical & Inundation	\$615.00	\$662.00	7.64%	Ν	per application	E
Positive Covenant	\$530.00	\$570.00	7.55%	Ν	per item	Е
Security Bond (required if Council's stormwater pipe traverses the property)	\$20,560.00	\$22,105.00	7.51%	Ν	per item	E

	Year 22/23	Year 23/24				Pricing
Name	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

#### 7.3. Stormwater & Flooding Assessments including coastal risk [continued]

Temporary Occupation of Public Domain for Construction Activities (Areas adjacent to roads and in public reserves)	\$46.00	\$49.50	7.61%	Ν	per m2/week	E
8. CLOTHING BINS						
Clothing Bin – Charities/Associate NACRO member+A259	\$777.00	\$836.00	7.59%	Ν	per bin	В

# 9. COMMERCIAL WASTE AND RECYCLING COLLECTION

Please call Council on 9083 8000 for information or quotes

Commercial Waste and Recycling Fees and Charges are prepared in alignment with Clause 201(4) of the Local Government (General) Regulation 2005 which states: The statement of fees and the statement of the pricing methodology need not include information that could confer a commercial advantage on a competitor of the council.

# **10. COMMUNITY INFORMATION AND EDUCATION**

Adult classes/workshops Note: Fee varies based on the class	\$0.00-\$100.00	Y	per head	В
Active Seniors Program	\$7.00-\$200.00 Min. Fee excl. GST: \$7.00	Y	per session	В
	Last year fee \$3.00-\$30.00			
Note: Fee varies based on the class	or workshop			

#### **11. COMMUNITY GARDEN**

Plot Licence Fee	\$83.00	\$87.50	5.42%	Ν	per year	В
Community Garden Membership	\$37.00	\$40.00	8.11%	Y	per membership	В

# 12. CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE

i) Assessment fee up to \$5,000			0.6% of cost	Y	building cost	В
ii) Assessment fee \$5,001 - \$100,000		(i) + 0.5% for ne	ext \$95,000.00	Y	building cost	В
iii) Assessment fee \$100,001- \$250,000		(i)+ii) + 0.4% for nex	tt \$150,000.00	Y	building cost	В
iv) Assessment fee \$250,001 to \$1,000,000	(i) +(ii)+(iii)+ 0.2% for amount over \$750,000.00			Y	building cost	В
v) Assessment fee \$1,000,001 +	(i)+(ii)+(iii)+(iv	)+ 0.15% for amount ov	ver \$1,000,000	Y	building cost	В
Notification fee for Complying Development Certificate	\$281.00	\$303.00	7.83%	Y	per application	В
Occupation certificate application fee (interim or final)	\$337.00	\$363.00	7.72%	Y	per application	В

	Year 22/23	Year 23/24				Pricing
Name	Fee	Fee		GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# **13. CULTURAL ACTIVITIES**

# **13.1. School Holiday Activities**

Workshops and performances	\$0.00-\$300.00	Y	per head	В
Note: Fee varies based on the class of	r workshop			
Concession	\$0.00-\$250.00	Y	per head	В
Note: Fee varies based on the class of	r workshop			

### **13.2.** Concerts/ Festivals

Entry	\$0.00-\$300.00	Y	per head	В					
Note: Fee varies based on the class or workshop									
Workshop	\$0.00-\$300.00	Y	per head	В					
Note: Fee varies based on the class or workshop									

### 13.3. Project Workshops

Fee for workshops	\$0.00-\$500.00	Y	per head	В

### **13.4. Waverley Library**

#### Art Gallery Hiring Fee

Art Gallery – Foyer and Atrium	\$563.00	\$583.00	3.55%	Y	per exhibition	В
Art Gallery – Atrium	\$358.00	\$371.00	3.63%	Y	per exhibition	В
Art Gallery – Foyer	\$256.00	\$265.00	3.52%	Υ	per exhibition	В

# **14. DEVELOPMENT APPLICATIONS**

### 14.1. Development Applications

Note: A planning reform fee is also payable to the NSW Department of Planning for all applications (Council is a collecting agent for this fee)

#### A – Assessment Fee

Assessment Fees (based on development cost)

(i) Dwelling houses where the estimated cost of the development is \$100,000 or less

Dwelling houses where the estimated cost of the development is \$100,000 or less	\$532.00	\$570.68	7.27%	Ν	per application	F
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(ii) Development that does not involve the erection of a building, carrying out of work, the subdivision of land or the demolition of a building or work

Development that does not involve the erection of a building, carrying out of work, the subdivision of land or the demolition of a building or work	\$333.00	\$357.21	7.27%	N	per application	F
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Name	Year 22/23 Year 23/24 Fee Fee Increase (incl. GST) (incl. GST) 9		Unit	Pricing Policy
(iii) Development involving the building or work (unless other	e erection of a building or carrying out of rwise specified in these fees)	work o	r the demolition o	of a
Development involving the erection of a building or carrying out of work or the demolition of a building or work (unless otherwise specified in these fees)	Amount calculated in accordance with Table : below, based upon the estimated cost of the developmen Last year fe Amount calculated in accordance with Table : below, based upon the estimated cost of the	e t	per application	F
(iv) Development for one or m	ore Advertising Structures			
Development for one or more Advertising Structures	\$357.21 plus \$93.00 for each advertisement in excess of 1 or fees in Table 1 (whichever is greater Last year fe \$333.00 plus \$93.00 for each advertisement in excess of 1 or fees in Table 1 (whichever is greater	) 2	per application	F
(v) Assessment of Amended F	Plans			
Assessment of Amended Plans	50% of original DA fee	e N	per item	В
(vi) Staged Development Appl	ications			
a) Stage 1 Development Application	60% of DA Fee for the total value of the development		per application	F
b) Applications resulting from approved Stage 1 DA	40% of DA Fee for the total value of the development		per application	F
(vii) Development for the subo	livision of land involving			
a) new road (other than strata subdivision)	\$833.49 plus 65 per additional lo Last year fe \$777.00 plus 65 per additional lo		per application	F
b) no new road(other than strata subdivision)	\$414.06 plus 53.00 per additional lo Last year fer \$386.00 plus 53.00 per additional lo	•	per application	F
c) strata title	\$414.06 plus 65.00 per additional lo Last year fe \$386.00 plus 53.00 per additional lo		per application	F

# (viii) In respect of the proposed lopping, and/or pruning of a tree which would otherwise covered by a Tree Preservation Order and which is within a Heritage Conservation Area or on the site of a Heritage Item

Area or on the site of a Heritage Item
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#### Table 1 – Assessment Fees (based on development cost)

Up to \$5,000	\$129.00	\$138.38	7.27%	Ν	per application	F

Name	Year 22/23Year 23/24FeeGSTFeeFeeIncreaseGST(incl. GST)%	Pricing Policy
Table 1 – Assessment Fees (k	pased on development cost) [continued]	
\$5,001 to \$50,000	\$212.39 plus an additional 3.00 for each \$1,000 or part of \$1,000, by which estimated cost exceeds \$5,000           Last year fee           \$198.00 plus an additional 3.00 for each \$1,000 or part of \$1,000, by which estimated cost exceeds \$5,000	F
\$50,001 to \$250,000	\$441.95, plus an additional \$3.64 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$50,000       N       per application         Last year fee       \$412.00, plus an additional \$3.64 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$50,000       N	F
\$250,001 to \$500,000	\$1,454.58 plus \$ 2.34 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$250,000 Last year fee \$1,356.00 plus \$ 2.34 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$250,000	F
\$500,001 to \$1,000,000	\$2,189.38 plus \$1.64 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$500,000 Last year fee \$2,041.00 plus \$1.64 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$500,000	F
\$1,000,001 to \$10,000,000	\$3,280.32 plus \$1.44 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$1 million Last year fee \$3,058.00 plus \$1.44 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$1 million	F
More than \$10,000,000	\$19,914.68 plus \$1.19 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$10 millionNper applicationLast year fee \$18,565 plus \$1.19 for each \$1,000, or part \$1,000, by which estimated cost exceeds \$10 million	F

# **B** – Notification and Advertising Fees

Less than \$100,000	\$268.00	\$288.50	7.65%	Ν	per application	В
\$100,001 to \$250,000	\$376.00	\$405.00	7.71%	Ν	per application	В
\$250,001 to \$500,000	\$536.00	\$577.00	7.65%	Ν	per application	В
\$500,001 to \$1,000,000	\$803.00	\$864.00	7.60%	Ν	per application	В
More than \$1,000,000	\$1,182.00	\$1,275.00	7.87%	Ν	per application	В
Designated Development	\$2,595.00	\$2,595.00	0.00%	Ν	per application	F
Prohibited Development	\$1,292.00	\$1,292.00	0.00%	Ν	per application	F
Amended Plans for all applications where re-notification required	C	Driginal notification and	advertising fee	Ν	per item	В

Pricing

Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST		Policy
C – File retrieval charge						
Required for all Development applications (cost of retrieval of archival and/or electronic files required for assessment)	\$81.00	\$87.50	8.02%	Ν	per application	В
D – Information Managen	nent Fee					
Required for all Development Applications	\$55.00	\$59.50	8.18%	Ν	per application	В
E – Integrated Developm	ent and Co	ncurrence Fees	5			
Integrated development and developments requiring concurrence		s \$401.19 fee payable t s \$374.00 fee payable t	Last year fee	Ν	per referral	F
	1-1 p.a.		body			
F – Designated Developn	nent Fees					
Designated Development	\$1,076.00	\$1,154.23	7.27%	Ν	per application	F
G - Design Excellence P	anal Eaas					

Year 23/24

#### **G** – Design Excellence Panel Fees

DA Consultation with Panel (Payable each time application referred to the panel)	\$3,508.00	\$3,774.96	7.61%	N	per item	F
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#### **H** – Building Enforcement Fee

Building and Environmental Enforcement Fee	0.1% (0.001) x estimated cost of work. Min fee \$100.00. Maximum fee \$5,000.00	Ν	per application	В

Applied to every new DA for regulatory monitoring and investigation of building compliance for privately certified development

### **14.2.** Modification of consents and review of determinations

Year 22/23

#### A – Assessment Fee

#### (i) Modifications under Sections 4.55(1)

Modifications under Sections 4.55(1)	\$83.00	\$89.03	7.27%	Ν	per application	F
(ii) Modification under Section	ns <b>4.55(1A)</b>					
Modification under Sections 4.55(1A)		% of the original DA fe	Ν	per application	F	
	\$754 or 50% of	the original DA fee w	hichever is the lesser			

(iii) Modification under Sections 4.55(2), or Review of Determination under Section 8.2, 8.3, 8.4 and 8.5

#### (a) If the original fee was less than \$100

If the original fee was less than	50% of fee of the original DA fee	N	per application	F
\$100	······································		1	
ψ100				

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# (b) If the fee for the original application was \$100 or more and the DA doesn't involve erection of a building or carrying out of a work or the demolition of a work or building

If the fee for the original application was \$100 or more and the DA doesn't involve erection of a building or carrying out of a work or the demolition of a work or building	50% of fee of the original DA fee	Ν	per application	F
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# (c) If the fee for the original application was \$100 or more and the DA involves the erection of a dwelling house with a cost of construction of \$100,000 or less

If the fee for the original application was \$100 or more and the DA involves the erection of a dwelling house with a cost of construction of \$100,000 or less	\$222.00	\$238.14	7.27%	Ν	per application	F
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# (d) In the case of an application with respect to any other development application, the fees are based on the estimated cost as set out below:

Up to \$5,000	\$64.00	\$68.65	7.27%	Ν	per application	F
\$5,001 to \$250,000	by w \$99.00 plus 1.50	1.50 for each \$1,000, hich estimated cost e 0 for each \$1,000, or hich estimated cost e	Last year fee part \$1,000, by	Ν	per application	F
\$250,001 to \$500,000	by whic \$585.00 plus 1	0.85 for each \$1,000, ch estimated cost exc 1.85 for each \$1,000, ch estimated cost exc	eeds \$250,000 Last year fee or part \$1,000,	Ν	per application	F
\$500,001 to \$1,000,000	whic \$833.00 plus 0.1	5 for each \$1,000, or ch estimated cost exc 5 for each \$1,000, or ch estimated cost exc	eeds \$500,000 Last year fee part \$1,000, by	N	per application	F
\$1,000,001 to \$10,000,000	by whic \$1,154.00 plus (	0.40 for each \$1,000, ch estimated cost exc 0.40 for each \$1,000, ch estimated cost exc	Last year fee or part \$1,000,	N	per application	F
More than \$10,000,000	by which \$5,540.00 plus (	0.27 for each \$1,000, n estimated cost exce 0.27 for each \$1,000, n estimated cost exce	eds \$10 million Last year fee or part \$1,000,	N	per application	F

(iv) Review of Applications under Section 8.3 that do not involve the erection of a building the carrying out of work or the demolition of work or a building

Review of Applications under Section 8.3 that do not involve the erection of a building the carrying out of work or the demolition of	50% of the fee for the modification application	Ν	per application	F
work or a building				

Pricing

Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
B – Notification and Adve	ertising Fe	es				
Notification Fee and Advertising fees for Review (Section 8.2, 8.3, 8.4,8.5) or Modification (Section 4.55)		evelopment application r sing fees up to a maxim		Ν	per application	B,F
C – File retrieval charge						
Required for all Review applications (Section 8.2, 8.3, 8.4, 8.5) and Modification applications (Section 4.55) (cost of retrieval of archival and/or electronic files required for assessment)	\$81.00	\$87.50	8.02%	Ν	per application	В
D – Information Managen	nent Fee					
Required for all Review Applications (Section 8.2, 8.3, 8.4, 8.5) and Modification Applications (Section 4.55)	\$55.00	\$59.50	8.18%	Ν	per application	В
E – Integrated Developm	ent and Co	ncurrence Fees	6			
Integrated Development and Concurrence Fees		er Development Applica opment and Concurren		Ν	per application	F
F – Design Excellence Pa	anel Fees					

Year 23/24

Year 22/23

DA Consultation with Panel (Payable each time application is	\$3,508.00	\$3,774.96	7.61%	Ν	per item	F	
referred to the panel)							

#### 14.3. Subdivisions

#### A – Subdivision Assessment Fee

#### (i) Land Subdivision Fee (Deposited - Plans)

Subdivision lodgement fee	\$712.00	\$766.00	7.58%	Ν	per application	E
Plus fee per lot	\$692.00	\$744.00	7.51%	Ν	per lot	Е

#### (ii) Strata Subdivision Fees

Strata Subdivision lodgement fee	\$712.00	\$766.00	7.58%	Ν	per application	E
Plus per Lot intended to be used for human occupation as residence office shop or the like (max \$15,000)	\$604.00	\$650.00	7.62%	Ν	per lot	E

#### (iii) Community Titles subdivision involving a new road

Community Titles subdivision involving a new road	\$712.00 plus \$812.00 per lot to be created	Ν	per application	E

#### (iv) Community Titles subdivision not involving a new road

Community Titles subdivision not involving a new road	\$822.00	\$884.00	7.54%	Ν	per lot	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
(v) Boundary adjustment whe	n no additioi	nal lot is created				
Boundary adjustment when no additional lot is created	\$455.00	\$490.00	7.69%	Ν	per application	E
(vi) Consolidation of lots per l Minimum fee \$842.00	ot					
Consolidation of lots per lot	\$472.00	\$508.00	7.63%	Ν	per lot	E
(vii) Registration of Certificate	es issued by	private accredited	l certifiers			
Registration of Certificates issued by private accredited certifiers	\$36.00	\$38.62	7.28%	Ν	per item	F
(viii) Stratum Subdivision fee						
Stratum Subdivision fee	\$1,252.00	\$1,350.00	7.83%	Ν	per Stratum	E

# B – Signing of documents for registration with LPI (including 88B, 88E instruments and termination of Strata Plans)

Signing of documents for registration with LPI (including 88B, 88E instruments and termination of Strata Plans)	\$527.00	\$567.00	7.59%	N	per item	E	
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#### **C** – Information Management Fee

	Information Management Fee	\$55.00	\$59.50	8.18%	Ν	per application	В
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## 14.4. Pre-lodgement Advice (Pre – DA Application)

#### A – Assessment Fee (based on development cost)

Up to \$500,000	\$527.00	\$567.00	7.59%	Y	per application	В
\$500,001 to \$1,000,000	\$1,042.00	\$1,125.00	7.97%	Y	per application	В
\$1,000,001 to \$2,000,000	\$1,316.00	\$1,415.00	7.52%	Y	per application	В
\$2,000,001 to \$5,000,000	\$1,974.00	\$2,125.00	7.65%	Y	per application	В
More than \$5,000,000	\$2,743.00	\$2,950.00	7.55%	Y	per application	В

#### **B** – Information Management Fee

Required for all Pre-Development	\$55.00	\$59.50	8.18%	Ν	per application	В
Applications						

#### **C – Design Excellence Panel Fees**

Pre – DA Consultation with Panel	\$3,508.00	\$3,775.00	7.61%	Ν	per item	В
DA Consultation with Panel (Payable each time application referred to the panel)	\$3,508.00	\$3,774.96	7.61%	N	per item	F

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
14.5. Miscellaneous As	sessment	Services				

Development Advisory Service – meeting with DA Area Manager or Executive Manager (approval of Executive Manager required)	\$418.00	\$450.00	7.66%	Y	per meeting for 1 hour	В
Meetings beyond 1 hour		\$30	00 per hour fee	Y		В
Charged in 15 minute increments						
Application for Heritage Exemption Certificate (heritage minor works clause 5.10(3) of the LEP	\$161.00	\$173.50	7.76%	Ν	per application	В
Assessment and determination of any application or written request in relation to an existing condition of development consent	\$322.00 Plus \$322.00/hour for each additional hour assessment time			N	per application including up to 1 hour assessment time	В
Legal Appeals – Any other required notification of amended plans or material (not covered by prescribed notification fee)	\$536.00	\$577.00	7.65%	N	per instance	В

# **15. ELECTRIC VEHICLES CHARGING**

ELECTRIC VEHICLES CHARGING	\$0.00	\$0.42	-	Y	per kWh	В
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### **16. IMPOUNDING FEE**

Item/article requires more than one person to move/lift item/article (including but not limited to bicycles)	\$83.00	\$89.00	7.23%	Ν	per item/article	С
Shopping Trolleys	\$53.00	\$57.00	7.55%	Ν	per item/article	С
Storage	\$24.00	\$26.00	8.33%	Ν	per item/article/per day	С
Item/article able to be moved/lifted by one person (including, but not limited to crates)	\$23.00	\$25.00	8.70%	Ν	per item/article	С

# **17. LIBRARY SERVICES**

Inter Library Loans (Public Libraries)	\$2.00	\$2.00	0.00%	Y	per item	С
Reservations Only	\$1.00	\$1.10	10.00%	Ν	per item	В
Inter Library Loans (Outside Public Library Network)		As charged by	other libraries	Y	per item	С
Replacement Borrower Cards	\$5.00	\$5.40	8.00%	Ν	per card	В
USB storage device	\$12.00	\$13.00	8.33%	Y	per USB	D
Headsets – Earbuds	\$10.00	\$10.80	8.00%	Y	per earbud	D
Library Activities			\$0.00-\$200.00	Y	per booking based on activity	В
Library Carry Bags			\$5.00-\$10.00 Last year fee \$1.00-\$10.00	Y	per bag	В

Name	Year 22/23	Year 23/24				Driging
	Fee	Fee	Increase	GST	Unit	Pricing Policy
	(incl. GST)	(incl. GST)	%			

# 17. LIBRARY SERVICES [continued]

Lost or damaged items – Replacement cost is the cost of the	Actual Cost plus \$14	Ν	per item	С
item plus administration fee	Last year fee Actual Cost plus \$13			

### 17.2. Overdue Items

First notice	\$3.00	\$3.25	8.33%	Ν	per notice	В
Second notice	\$6.00	\$6.50	8.33%	Ν	per notice	В

#### 17.3. Reference/ Local Studies

Note: Searching of original resources owned or controlled by Waverley Council (For example, rate books, minutes, cemetery books, maps). Includes photocopying of up to 10 pages then 20 cents per page

Extended research for community purposes – more than 2 hours	\$68.00	\$73.50	8.09%	Ν	per search session	В
Extended research for commercial purposes – per 2 hours or part thereof	\$105.00	\$113.00	7.62%	Ν	per search session	С

# **18. LIFEGUARD SERVICES**

Education Services provided by Council Lifeguard e.g. talk, presentation for a commercial organisation – Monday – Friday		uard plus travel expenses Last year fee uard plus travel expenses	Y	per request/event	С
Education Services provided by Council Lifeguard (e.g. talk, presentation) for a commercial organisation – Weekend/Public Holiday		uard plus travel expenses Last year fee uard plus travel expenses	Y	per request/event	С
Education Services provided by Council Lifeguard (e.g. talk, presentation) for a school or not for profit organisation		Free	Y	per request/event	A
Lifeguard Services provided by Council Lifeguard (e.g. first aid or water safety for an event or participation in filming) within the Waverley LGA – Monday – Friday		65 per hour per Lifeguard Last year fee 60 per hour per Lifeguard	Y	per request/event	С
Lifeguard Services provided by Council Lifeguard (e.g. first aid or water safety for an event or participation in filming) within the Waverley LGA – Weekend / Public Holiday		29 per hour per Lifeguard Last year fee 20 per hour per Lifeguard	Y	per request/event	С
Jet Ski hire (inc Lifeguard) (min 4 hrs) for water events	\$800.00	\$860.00 7.50%	Y	per 4 hr	С

# **19. MAINTENANCE AND REPAIR OF COUNCIL PROPERTY**

#### **19.1. Road Opening Permits & Contributions to Cost of Road Work**

Note: Council reserves the right to negotiate restoration quotes with government agencies and utility providers based on cost recovery where projects are deemed large. Fees listed under 19.1 will apply where Council deems the scope as minor/medium in nature.

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Sundry Items						
Road Opening Permit application Fee (Non-Refundable)	\$133.00	\$143.00	7.52%	Ν	per application	D
Site Inspection Fee	\$165.00	\$177.50	7.58%	Ν	per inspection	D
Supervision Fee for Utility and Developer Undertaken Restorations (Min 2 Hours)	\$165.00	\$177.50	7.58%	Ν	per hour	D
Traffic Control (Controller and Equipment)	\$110.00	\$118.50	7.73%	N	per controller/hr	D
Plant Opening Fees for Nightworks	\$3,280.00	\$3,530.00	7.62%	Ν	per night	D
Make Safe Temporary Restoration (Callout and Materials Fee)	\$645.00	\$720.00	11.63%	N	per callout	D
Line Marking (Road/Driveway and Cycleway, Minimum 2 metre)	\$410.00	\$458.00	11.71%	Ν	per m2	D
Street Furniture (bollard, seat, bin enclosure, lighting, bus stop, bike hoop, traffic signs, multifunction pole, Bubbler, structural tree pits, planting & rain gardens)		Determined I	by Assessment	N	each	D
Surcharges						

#### y

Night and Weekend Surcharge	40% of maintenance/repair cost	Ν	on total cost	E
Reduced Asset life Integrity – payable when a third party / applicant (including utilities) are approved to undertake restorations (applied on total restoration charge)	25% of maintenance/repair cost	Ν	on total cost	E

#### **Discounts**

30m2 to 50m2	20%	Ν	on total cost	E
50m2 to 100m2	25%	Ν	on total cost	Е
100m2 and above	30%	Ν	on total cost	Е

# Roads/Cycleway (minimum 1.5m2)

Asphaltic concrete on road base	\$450.00	\$502.00	11.56%	Ν	per m2	Е
Asphaltic concrete with concrete base	\$745.00	\$831.00	11.54%	Ν	per m2	E
Concrete (200mm)	\$615.00	\$686.00	11.54%	Ν	per m2	Е
Beams (Notts Avenue)		Determined I	by Assessment	Ν	each/per m2	Е
Structural Slabs (Notts Avenue) (NEW)		Determined I	by Assessment	Ν	per m2	E
Traffic Islands/Speed humps/ Thresholds	\$615.00	\$686.00	11.54%	Ν	per m2	E

# Footpaths/Cycleway (minimum 1.5m2)

Concrete/Asphalt	\$315.00	\$352.00	11.75%	Ν	per m2	D
Standard Paving on Gravel Base	\$515.00	\$575.00	11.65%	Ν	per m2	D
Block Paving on Concrete Base	\$890.00	\$993.00	11.57%	Ν	per m2	D
Minimum charge \$1,500						
Permeable Paving	\$485.00	\$541.00	11.55%	Ν	per m2	D

continued on next page ...

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Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Footpaths/Cycleway (mir	nimum 1.5r	n2) [continued]				
Granite Paving on Concrete Base	\$1,150.00	\$1,285.00	11.74%	Ν	per m2	D
Minimum charge \$1,800						
Concrete exposed aggregate	\$460.00	\$513.00	11.52%	Ν	per m2	D
Minimum charge \$3,510						
Concrete residential driveways (125mm)	\$410.00	\$458.00	11.71%	Ν	per m2	D
Concrete industrial driveways (150mm)	\$550.00	\$614.00	11.64%	Ν	per m2	D
Concrete industrial driveways (200mm)	\$775.00	\$865.00	11.61%	Ν	per m2	D
Kerb Ramp (Standard)	\$2,570.00	\$2,870.00	11.67%	Ν	per ramp	D
Grass area/general landscaping	\$125.00	\$139.50	11.60%	Ν	per m2	D
Tree Surround Resin Bound Stone	\$485.00	\$679.00	40.00%	Ν	per m2	D
Tactile Ground Surface indicators (Pavers & Buttons)	\$85.00	\$95.00	11.76%	Ν	per 300mm2	D
Cleaning & Sealing of Paving	\$50.00	\$56.00	12.00%	Ν	per m2	D
Telecommunications Pit Lids (Steel surround and infill lid) (Installed)	\$2,365.00	\$6,860.00	190.06%	Ν	each	С

#### Kerb & Gutter per metre (minimum 1m)

Concrete kerb and gutter	\$355.00	\$396.00	11.55%	Ν	per m	D
Stone Kerb and Concrete Gutter	\$1,315.00	\$1,470.00	11.79%	Ν	per m	D
Dish Crossing (Standard or Heavy Duty)	\$440.00	\$491.00	11.59%	Ν	per m	D
Stormwater Connection to Gully Pit (or like)	\$645.00	\$720.00	11.63%	Ν	per connection	D
Kerb outlet	\$230.00	\$256.50	11.52%	Ν	per hole	D
Drainage Pits		Determined b	y Assessment	Ν	each	D

#### **Circular Art Works & Tree Pits**

Market Replacement Cost: security deposit in the form of an unconditional Bank Guarantee	\$20,560.00	\$22,105.00	7.51%	N	per item	G

### **20. PARKING**

### **20.1. Beach Parking Permits**

Waverley Ratepayers or Residents – 6 month permit	\$95.00	\$102.50	7.89%	Ν	per permit	В
Waverley Ratepayers or Residents – 12 month permit	\$165.00	\$177.50	7.58%	Ν	per permit	В
Waverley Ratepayers or Residents – Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) – 6 month permit	\$70.00	\$75.50	7.86%	N	per permit	В
Waverley Ratepayers or Residents – Concession (Pensioner, Youth Allowance, Senior & Gold Veterans Card Holders) – 12 month permit	\$118.00	\$127.00	7.63%	Ν	per permit	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
20.1. Beach Parking Pe	rmits [con	tinued]				
Non Waverley Resident – 12 month permit	\$1,830.00	\$1,970.00	7.65%	Ν	per permit	E
Non Waverley Resident – 6 month permit	\$915.00	\$985.00	7.65%	Ν	per permit	E
Non Waverley Resident – 3 month permit	\$457.50	\$492.00	7.54%	Ν	per permit	E
Non Waverley Resident – SLSC Member (Bronte / Bondi / North Bondi members – active membership) – 12 month permit	\$221.00	\$238.00	7.69%	N	per permit	E
Beach Operational Parking Permit (eligibility criteria apply)	\$220.00	\$246.50	12.05%	Ν	per permit	E
Replacement of Lost/Stolen/ Damaged Permit	\$21.50	\$24.00	11.63%	Ν	per permit	С
Teachers Beach Parking Permit	\$450.00	\$484.00	7.56%	Ν	per permit	Е

#### **20.2. Car Share Permits**

Investigation of new car share allocated space	\$550.00	\$592.00	7.64%	Ν	per space	В
Annual Fee for Car Share space	\$455.00	\$490.00	7.69%	Ν	per permit	Е
Annual Fee for Car Share space – electric vehicle	\$145.00	\$156.00	7.59%	Ν	per permit	В

Note: This reduced fee for electric vehicles is intended to support the introduction of electric vehicles in Waverley and is under the condition that infrastructure for the electric vehicles (charging stations, etc.) is provided and funded by car share operators

Replacement for Car Share Permits (lost, stolen, damaged or	\$51.00	\$55.00	7.84%	Ν	per permit	С
update)						

#### **20.3. Residential Parking Permits**

\* at the residential address at which the vehicle is registered

\*\* legislative requirement to transfer registration to NSW address for long-term stays (over 3 months)

\*\*\* legislative requirement to notify RMS of change of address within 14 days

#### **Registration – valid for 6 months**

1st permit (single registration) where there are no off-street spaces*			Ν	per permit	A	
1st permit (single registration) where there are no off-street spaces* Concession	Free				per permit	A
1st permit (single registration) where there is one off-street space*	\$97.00	\$104.50	7.73%	Ν	per permit	В
1st permit (single registration) where there are two off-street spaces*	\$148.00	\$159.50	7.77%	Ν	per permit	В
2nd permit (single registration) where there are no off-street spaces*	\$97.00	\$104.50	7.73%	Ν	per permit	В
2nd permit (single registration) where there are no off-street spaces* (low emission vehicle)	\$36.00	\$39.00	8.33%	Ν	per permit	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy			
Registration – valid for 6 months [continued]									
25% discount for DVA card holders applies to the 2nd permit (single registration – valid for 6 months) where there are no off-street spaces	\$72.75	\$78.50	7.90%	N	per permit	В			
2nd permit (single registration) where there is one off-street space*	\$148.00	\$159.50	7.77%	Ν	per permit	В			
2nd permit (single registration) where there is one off-street space* (low emission vehicle)	\$97.00	\$104.50	7.73%	Ν	per permit	В			
3rd permit (single registration) where there are no off-street spaces*	\$148.00	\$159.50	7.77%	N	per permit	В			
3rd permit (single registration) where there are no off-street spaces* (low emission vehicle)	\$97.00	\$104.50	7.73%	N	per permit	В			
Replacement of Parking Permits – excluding 1st Residential and Motorcycle or Motor Scooter Resident Permit (lost, stolen, damaged or update)	\$21.50	\$24.00	11.63%	N	per permit	С			

#### **Registration – valid for 12 months**

1st permit (single registration) where there are no off-street spaces*			Free	Ν	per permit	A
1st permit (single registration) where there are no off-street spaces*			Free	Ν	per permit	A
1st permit (single registration) where there are no off-street spaces* (low emission vehicle)			Free	N	per permit	A
1st permit (single registration) where there is one off-street space*	\$158.50	\$170.50	7.57%	N	per permit	В
1st permit (single registration) where there is one off-street space (low emission vehicle)	\$51.00	\$55.00	7.84%	N	per permit	В
1st permit (single registration) where there are two off-street spaces*	\$237.25	\$255.50	7.69%	N	per permit	В
2nd permit (single registration) where there are no off-street spaces*	\$158.50	\$170.50	7.57%	N	per permit	В
2nd permit (single registration) where there are no off-street spaces* (low emission vehicle)	\$51.00	\$55.00	7.84%	N	per permit	В
2nd permit (single registration) where there is one off-street space*	\$237.25	\$255.50	7.69%	Ν	per permit	В
2nd permit (single registration) where there is one off-street space* (low emission vehicle)	\$158.50	\$170.50	7.57%	Ν	per permit	В
3rd permit (single registration) where there are no off-street spaces*	\$237.25	\$255.50	7.69%	Ν	per permit	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Registration – valid for 12	2 months	[continued]				
3rd permit (single registration) where there are no off-street spaces* (low emission vehicle)	\$158.50	\$170.50	7.57%	N	per permit	В
Other Parking Permits						
Motorcycle or Motor Scooter Resident Permit			Free	Ν	per permit	А
Replacement of 1st Residential and Motorcycle or Motor Scooter Resident Permit (lost, stolen, damaged or update)			Free	N	per permit	A

damaged or update)						
Electric Motorbike/Scooter Resident Permit (6 months/12 months)			Free	Ν	per permit	A
Dual Registration Resident Permit	\$158.50	\$170.50	7.57%	Ν	per permit	В
Interim Resident Permit to facilitate Interstate Registration Transfer (up to 3 months)**	\$165.00	\$177.50	7.58%	Ν	per permit	В
Interim Resident Permit to facilitate NSW Address Registration Transfer (up to 30 days)***	\$51.00	\$55.00	7.84%	Ν	per permit	В
Tradesperson's Permit (for RPS non-metered areas)	\$90.00	\$97.00	7.78%	Ν	per permit	В

# **Residents' Visitor Parking Permit**

Daily Visitors' Permit – In packs of 10 permits, maximum allowance 3 packs per residence depending on the Residential Parking Area in which the residence is located, per calendar year applies	\$25.50	\$27.50	7.84%	Ν	per pack	В
Short-term Visitors' Permit (single registration for up to 30 days)	\$51.00	\$55.00	7.84%	Ν	per permit	В
Annual Visitors' Permit (single registration per permit/ year)	\$190.00	\$204.50	7.63%	Ν	per permit	В
Annual Visitors' Permit (up to 3 registrations per permit/year with unlimited updates)	\$547.00	\$589.00	7.68%	Ν	per permit	В
Annual Permit for Registered Carers	\$50.00	\$50.00	0.00%	Ν	per permit	В

# 20.4. Parking Meters

Residential Streets	\$6.80	\$8.00	17.65%	Y	hourly fee	Е
Bondi Junction and Bondi Beach – inner core commercial	\$6.00	\$7.00	16.67%	Y	hourly fee	E
Bondi Junction and Bondi Beach – outer core commercial	\$6.40	\$7.00	9.38%	Y	hourly fee	E
Bondi Beach long term beach parking – Queen Elizabeth Drive and Park Drive North	\$9.50	\$10.00	5.26%	Y	hourly fee	E
Bondi Beach long term beach parking on beach perimeter – Ramsgate Avenue and North Campbell Parade	\$9.50	\$10.00	5.26%	Y	hourly fee	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
20.4. Parking Meters	continued]					
Bondi Beach – Park Drive South – Summer Rate – Sept to May	\$9.50	\$10.00	5.26%	Y	hourly fee	E
Bondi Beach – Park Drive South – Winter Rate – June to August	\$5.50	\$6.00	9.09%	Y	hourly fee	E
Bronte inner core commercial	\$5.50	\$6.00	9.09%	Y	hourly fee	E
Bronte long term beach parking – Bronte Cutting- Summer Rate (September to May)	\$7.00	\$8.00	14.29%	Y	hourly fee	E
Bronte long term beach parking – Bronte Cutting – Winter Rate (June to August)			No charge	Y	hourly fee	A
Bronte long term beach parking – Bronte Cutting – (all day rate)	\$35.00	\$38.00	8.57%	Y	per day	E
Campbell Parade Bus Zone/ Coaches	\$10.40	\$11.00	5.77%	Y	hourly fee	E
To occupy any metered car parking space (per day)	\$155.00	\$167.00	7.74%	Y	per space per day	D
To occupy any metered car parking space (per week)	\$395.00	\$425.00	7.59%	Y	per space per week	D
Relocation of parking metre (including restoration of footpath)	\$1,435.00	\$1,545.00	7.67%	Y	per parking meter	С
Relocation of metered parking space (includes signage, line marking, bay marking, reprogramming)	\$3,530.00	\$3,795.00	7.51%	N	per space	D
Loss of metered parking space associated with new commercial or multi-unit development	\$54,200.00	\$58,265.00	7.50%	Ν	per space	E

# 20.5. Car Parks

Refund / Reversal of transaction	\$2.00	\$3.00	50.00%	Y	per transaction	В
Credit card surcharge on parking (Car Parks)			0.8%	Y	per transaction	В

# Bondi Junction Eastgate Car Park

0-1 hour			Free	Y	per day	А
1-2 hours	\$2.60	\$2.80	7.69%	Y	per day	Е
2-3 hours	\$9.00	\$9.60	6.67%	Y	per day	Е
3-3.5 hours	\$15.00	\$15.60	4.00%	Y	per day	Е
3.5-4 hours	\$20.00	\$21.40	7.00%	Y	per day	Е
4-4.5 hours	\$25.50	\$27.20	6.67%	Y	per day	Е
4.5-5 hours	\$30.00	\$32.20	7.33%	Y	per day	Е
5+ hours	\$36.00	\$38.60	7.22%	Y	per day	Е
Overnight (plus parking fee)	\$32.00	\$34.20	6.88%	Y	per day	Е
Eastgate Car Park Monthly Parking Permit (unreserved)	\$325.00	\$335.00	3.08%	Y	per month	E
New & replacement cards fees	\$30.00	\$33.00	10.00%	Y	per day	Е
Opening outside of normal trading hours	\$365.00	\$393.00	7.67%	Y	per hour	E
All day parking (rooftop level only)	\$17.50	\$18.60	6.29%	Y	per day	E

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Bondi Junction Eastgate	Car Park	[continued]				
Late bird Parking (entry after 6pm close)	\$11.00	\$11.80	7.27%	Y	per day	E
Major Event Parking* (applies on advertised days only available in all of car park)	\$20.00	\$21.40	7.00%	Y	per day	E
Lost Ticket	\$36.00	\$38.60	7.22%	Y	per day	Е
Single exit tickets	\$15.00	\$15.90	6.00%	Y	per day	Е
Hollywood Avenue Car P	ark					
0-1 hour	\$3.00	\$3.20	6.67%	Y	per day	E
1-2 hours	\$8.00	\$8.40	5.00%	Y	per day	Е
2-3 hours	\$11.00	\$11.60	5.45%	Y	per day	Е
3-4 hours	\$15.00	\$16.00	6.67%	Y	per day	Е
4-5 hours	\$18.00	\$19.20	6 67%	V	per day	F

3-4 hours	\$15.00	\$16.00	6.67%	Y	per day	Е
4-5 hours	\$18.00	\$19.20	6.67%	Y	per day	Е
5+ hours	\$22.00	\$23.60	7.27%	Y	per day	Е
Overnight	\$30.00	\$32.00	6.67%	Y	per day	Е
Hollywood Avenue Car Park Monthly Parking Permit (unreserved)	\$290.00	\$305.00	5.17%	Y	per month	E
Staff parking	\$144.00	\$154.80	7.50%	Y	per month	E
New & replacement cards fees	\$30.00	\$33.00	10.00%	Y	per month	Е
Opening fee outside of trading hours	\$365.00	\$393.00	7.67%	Y	per month	E
Operational Parking Permit (eligibility criteria apply/staff parking)	\$145.00	\$154.80	6.76%	Y	per month	E
Super Early bird parking (available Monday – Friday, arrive between 7am and 9am exit after 4pm))	\$13.00	\$14.00	7.69%	Y	per day	E
Early bird parking (available Monday – Friday, arrive between 9am and 11am exit after 4pm)	\$15.00	\$16.00	6.67%	Y	per day	E
Weekend Shopper Rate (available on Saturdays and Sundays only, no time restrictions)	\$15.00	\$16.00	6.67%	Y	per day	E
Lost Ticket	\$22.00	\$23.60	7.27%	Y	per day	Е
Residents parking Scheme	\$0.00	\$155.00	-	Ν		E

# Waverley Library Carpark

0-2 hours			Free	Y	per day	А
2-3 hours	\$11.00	\$11.40	3.64%	Y	per day	Е
3-4 hours	\$14.00	\$15.00	7.14%	Y	per day	Е
4-5 hours	\$19.00	\$20.00	5.26%	Y	per day	Е
5+ hours	\$24.00	\$25.60	6.67%	Y	per day	Е
Overnight	\$30.00	\$32.00	6.67%	Y	per day	Е
Monthly rate unreserved parking	\$305.00	\$320.00	4.92%	Y	per day	Е
New & replacement cards fees	\$30.00	\$33.00	10.00%	Y	per day	Е
Opening fee outside of normal trading hours	\$365.00	\$393.00	7.67%	Y	per day	E

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	Year 22/23	Year 23/24				Pricing
Name	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# Waverley Library Carpark [continued]

Operational Parking Permit (eligibility criteria apply/staff parking)	\$145.00	\$154.80	6.76%	Y	per day	E
Early bird parking (arrive before 9:30am – leave after 3pm)	\$16.00	\$17.20	7.50%	Y	per day	E
Lost Ticket	\$24.00	\$25.60	6.67%	Y	per day	Е

# **21. PAYMENT TRANSACTIONS, RATES AND NOTICES**

Card Fee	0.8%	Y	per transaction	В
	bugh Council's cashier and Internet an administration fe American Express accepted). GST is included (or is not erlying supply.			

Late payment fee on overdue	\$6.00	\$6.50	8.33%	Y	per month	В
invoice						

# 21.1. Rating & Property Information

## **Certificate Fees**

Rate Information confirmation Certificate (Section 603 Local Government Act 1993)	\$90.00	\$95.00	5.56%	Ν	per certificate	F
Urgent (24 hour) rate information confirmation Certificate (Section 603 Local Government Act 1993)	\$160.00	\$165.00	3.13%	Ν	per certificate	В

# **Copy of Rate & Instalment Notices**

Copy of Rate & Instalment Notices Fee	\$13.00	\$14.00	7.69%	Ν	per notice	В
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## **Extra Charges**

Extra charges on overdue rates (Section 566 (3) of the Local Government Act 1993)			9.00% Last year fee 6.00%	N	per year	F
Dishonoured Cheque Fee	\$35.00	\$38.00	8.57%	Ν	per dishonour	В

# **Reconciliation of rate account (5 years only)**

First year	\$34.50	\$37.50	8.70%	Ν	per assessment	В
Subsequent years per year	\$34.50	\$37.50	8.70%	Ν	per assessment	В

# 22. PHOTOCOPYING, PRINTING AND PUBLICATIONS

# 22.1. Photocopying and Printing

Photocopy Black and White A4 size (per page)	\$0.25	\$0.25	0.00%	Y	per page	В
Photocopy Black and White A6 size (per page)	\$0.35	\$0.35	0.00%	Y	per page	В
Photocopy Black and White A3 size (per page)	\$0.45	\$0.50	11.11%	Y	per page	В

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
22.1. Photocopying and	l Printing	[continued]				
Photocopy Colour A4 size (per page)	\$1.10	\$1.10	0.00%	Y	per page	В
Photocopy Colour A3 size (per page)	\$1.60	\$2.20	37.50%	Y	per page	В
Printing Black and White – A4 size (per page)	\$0.20	\$0.25	25.00%	Y	per copy	В
Printing Black & White – A3 size (per page)	\$0.40	\$0.50	25.00%	Y	per copy	В
Printing Colour – A4 size (per page)	\$1.00	\$1.10	10.00%	Y	per copy	В
Printing Colour – A3 size (per page)	\$1.50	\$2.20	46.67%	Y	per copy	В
Document scanning	\$0.10	\$0.15	50.00%	Y	per page	В
3D printing set up fee	\$3.00	\$3.30	10.00%	Y	per job	В
3D printing	\$5.00	\$5.40	8.00%	Y	per hour or part thereof	В
Guest ticket	\$1.00	\$1.10	10.00%	Y	per ticket	В
Printing Colour – A2 size (per page)	\$28.00	\$28.00	0.00%	Y	per copy	В
Printing Colour – A1 size (per page)	\$38.00	\$38.00	0.00%	Y	per copy	В
Printing Colour – A0 size (per page)	\$48.00	\$48.00	0.00%	Y	per copy	В

# 22.2. Publications

Copy of Classification of Public Land	\$54.00	\$58.50	8.33%	Ν	per request	С
Copy of Planning Instrument	\$21.40	\$23.50	9.81%	Ν	per item	С
Full set DCP copy	\$107.00	\$115.50	7.94%	Ν	per item	С
LEP/DCP written instrument – repealed documents	\$22.00	\$24.00	9.09%	Ν	per item	С
S7.11/S7.12 plans	\$27.00	\$29.50	9.26%	Ν	per item	С
Copy of Section 7.11 Contributions Plan	\$33.00	\$35.50	7.58%	Ν	per copy	С
Other planning policies	\$2.50	\$2.70	8.00%	Ν	per page	В
Waverley Park and Pavilion Plan of Management	\$22.00	\$24.00	9.09%	N	each	В
Bronte Plan of Management	\$22.00	\$24.00	9.09%	Ν	each	В
Bondi Park, Beach and Pavilion Plan of Management	\$22.00	\$24.00	9.09%	Ν	each	В
Thomas Hogan Reserve Plan of Management	\$22.00	\$24.00	9.09%	Ν	each	В
Small Parks Plan of Management	\$22.00	\$24.00	9.09%	Ν	each	В

# 22.3. Digital Data, CAD – Survey Information, Flood Modelling

Survey Plan/Digital Data/CAD Preparation (Individuals & Businesses)	\$141.00	\$152.00	7.80%	Ν	per hour	D
Survey Plan/Digital Data/CAD Preparation (Community Groups & Government Departments)	\$70.00	\$75.50	7.86%	Ν	per hour	D

Name	Year 22/23	Year 23/24				Driging
	Fee	Fee	Increase	GST	Unit	Pricing Policy
	(incl. GST)	(incl. GST)	%			

# 22.3. Digital Data, CAD – Survey Information, Flood Modelling [continued]

DRAINS Model	\$2,400.00	\$2,580.00	7.50%	Ν	per application	E
TUFlow Model	\$5,285.00	\$5,685.00	7.57%	Ν	per application	E

# 23. PUBLIC PLACE CLEANING EQUIPMENT HIRE

Roadway Sweeper Hire with operator	\$125.00	\$134.50	7.60%	Y	per hour	D
Small Footpath Sweeper hire with operator	\$110.00	\$118.50	7.73%	Y	per hour	D
Labourer	\$70.00	\$75.50	7.86%	Y	per hour	D
15m3 waste compactor with driver	\$170.00	\$183.00	7.65%	Y	per hour	D
Mobile high pressure cleaning truck with operator	\$110.00	\$118.50	7.73%	Y	per hour	D

# 24. REGISTRATION OF PREMISES

# 24.1. Cooling water systems

Regulated system audit/ administration – cooling tower/ warm water systems	\$315.00	\$339.00	7.62%	N	per system	В
Cooling Towers – Notification Fee	\$115.00	\$115.00	0.00%	Ν	per notification	F
Issue improvement notice or prohibition order for Regulated System	\$560.00	\$560.00	0.00%	N	per notice	F

# Vapour Recovery and Underground Storage Tanks

Vapour Recovery Inspection for storage tanks on petrol service stations and control equipment for	\$278.00	\$299.00	7.55%	Ν	per inspection	С
petrol dispensers						

# 24.2. Food Premises – NSW Food Regulation Partnership

## **Annual Registration, Inspection & Administration Fees**

Food Business with up to 5 full time equivalent food handlers (includes home based food businesses)	\$368.00	\$396.00	7.61%	N	per inspection	E
Food Business with more than 5 but less than 50 full time equivalent food handlers	\$583.00	\$627.00	7.55%	N	per inspection	E
Food Business with more than 50 full time equivalent food handlers	\$808.00	\$869.00	7.55%	N	per inspection	E
School Canteen Inspection (run by $P \& C - not$ for profit)			Free	N	per inspection	A
Educational Premises Inspection (run for profit)	\$363.00	\$391.00	7.71%	N	per inspection	В
Temporary Food Stall Application Assessment	\$74.00	\$80.00	8.11%	N	per assessment	В
Temporary Food Stall Inspection	\$177.00	\$191.00	7.91%	Ν	per inspection	В
Food Business re-inspection Fee	\$312.00	\$336.00	7.69%	Ν	per inspection	В

С

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy		
Annual Registration, Inspection & Administration Fees [continued]								
Food Improvement Notices (Administration Fee to issue an Improvement Notice under the Food Act 2003)	\$330.00	\$330.00	0.00%	N	per notice	F		
Clearance certificate (including inspection)	\$356.00	\$383.00	7.58%	Ν	per certificate/ inspection	E		
Food business on-site training	\$126.00	\$135.00	7.14%	Y	per hour	Е		
Advisory Inspection (including but	\$128.00	\$138.00	7.81%	Ν	per hour	Е		

Cost recovery

Y

per sample

Food sampling / testing (as per laboratory schedule of fees)

inspection)

not limited to pre-occupation fit out

# 24.3. Registered Public Health Premises (Fees include associated administration)

Hair Salon/Beauty Salon/ Barber Shop inspection (no skin penetration procedures)	\$285.00	\$307.00	7.72%	Ν	per inspection	В
Skin penetration inspection (including Beauty Salons with skin penetration services)	\$291.00	\$313.00	7.56%	Ν	per inspection	В
Advisory Inspection (including but not limited to pre-occupation fit out inspection)	\$133.00	\$143.00	7.52%	Ν	per hour	E
Skin penetration notification fee	\$100.00	\$100.00	0.00%	Ν	per inspection	F
Sex Premises Inspection	\$307.00	\$331.00	7.82%	Ν	per inspection	В
Backpacker accommodation inspection	\$297.00	\$320.00	7.74%	Ν	per inspection	В
Bed and Breakfast establishments Inspection	\$297.00	\$320.00	7.74%	Ν	per inspection	В
Boarding houses Inspection	\$297.00	\$320.00	7.74%	Ν	per inspection	В
Re-inspection of registered health premises	\$133.00	\$143.00	7.52%	Ν	per inspection	В
Inspection of unregistered premises	\$368.00	\$396.00	7.61%	Ν	per inspection	В
Issue improvement notice or prohibition order – excluding Regulated Systems	\$270.00	\$270.00	0.00%	Ν	per notice	F

# 25. SALE/LEASE OF COUNCIL PROPERTY

# Applications for Purchase/ Lease of Miscellaneous Council Property/ Laneways/ Roads etc.

Initial application for consideration	\$1,035.00	\$1,115.00	7.73%	Y	per application	С
(non-refundable)						

# **26. SECURITY DEPOSITS**

# Security Deposits - Building Applications related to building cost

Less than \$9,999	\$1,250.00	\$1,395.00	11.60%	Ν	per application	G
\$10,000 to \$24,999	\$1,750.00	\$1,955.00	11.71%	Ν	per application	G

	Year 22/23	Year 23/24				Driging
Name	Fee	Fee	Increase	GST	Unit	Pricing Policy
	(incl. GST)	(incl. GST)	%			
<b>Security Deposits – Bu</b>	ilding App	lications relat	ed to build	ding	cost [continued]	
\$25,000 to \$49,999	\$2,350.00	\$2,625.00	11.70%	Ν	per application	G
\$50,000 to \$99,999	\$2,900.00	\$3,235.00	11.55%	N	per application	G
\$100,000 to \$149,999	\$3,800.00	\$4,240.00	11.58%	N	per application	G
\$150,000 to \$199,999	\$5,830.00	\$6,505.00	11.58%	Ν	per application	G
\$200,000 to \$299,999	\$7,050.00	\$7,865.00	11.56%	Ν	per application	G
\$300,000 to \$399,999	\$9,200.00	\$10,260.00	11.52%	Ν	per application	G
\$400,000 to \$499,999	\$11,550.00	\$12,880.00	11.52%	Ν	per application	G
\$500,000 to \$749,999	\$17,250.00	\$19,235.00	11.51%	Ν	per application	G
\$750,000 to \$999,999	\$23,550.00	\$26,260.00	11.51%	Ν	per application	G
Over \$1,000,000	Deter	mined based on 2% of t	he value of the development	Ν	per application	G

# 27. STORMWATER MANAGEMENT SERVICE CHARGE

Residential property	\$25.00	\$25.00	0.00%	Ν	per property	F
Residential strata property	\$12.50	\$12.50	0.00%	Ν	per property	F
Business property	\$25.00	\$25.00	0.00%	N	per 350 m2 (or part thereof)	F
Business strata property	\$25.00	\$25.00	0.00%	Ν	per 350 m2 (or part thereof) levied equally to strata unit entitlement with a minimum of \$5	F

# 28. SWIMMING POOL COMPLIANCE AND FIRE AND SAFETY INSPECTIONS

# 28.1. Swimming Pool Compliance

Swimming Pool inspection First inspection or first inspection since a certificate of compliance ceased to be valid	\$150.00	\$162.00	8.00%	Y	per inspection	F
Swimming Pool Inspection Any or all subsequent inspections after the first inspection	\$100.00	\$108.00	8.00%	Y	per inspection	F
Copies of Certificates/ Correspondence	\$45.00	\$49.00	8.89%	Y	per copy	В
Provision of registration information	\$10.00	\$11.00	10.00%	Y	per request	F
Request for Exemption (i.e. Section 22) – Note: If the fee is not prescribed in the regulations, a minimum application fee of \$250 applies for any certificate, report or request for an exemption	\$250.00	\$269.00	7.60%	Ν	per request	F

# 28.2. Registration of Certificates

Issued by accredited/private certifiers Includes	\$36.00	\$36.00	0.00%	Ν	per certificate	F,G
Construction certificates, complying d issued by private accredited certifiers		ificates, subdivision cer	tificates, occupa	tion cert	ificates and other certif	icates

	Year 22/23	Year 23/24				Drieiner
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy

# 28.3. Fire Safety & Essential Fire Safety Services

Minimum fee per building	\$179.00	\$193.00	7.82%	Ν	per building	С
Provision of copy of fire safety schedule/certificate/statement	\$46.00	\$50.00	8.70%	Ν	per item	С

# 28.4. Outstanding Notices/Orders

Issuing of Certificate	\$143.00	\$154.00	7.69%	Ν	per certificate	С
Urgency fee	\$123.00	\$133.00	8.13%	Ν	per certificate	С

# **28.5. Miscellaneous Fees and Services**

Application Fee for other types of application/services (other than the	\$275.00	\$296.00	7.64%	Ν	per application	С
specified types of applications)						

# **29. SUPPLY OF COMPOST BINS AND WORM FARMS**

Large Compost Bin	\$9.95	\$24.95	150.75%	Y	per bin	В
Compost Stirrer (previously called Compost Mate or Aerator)	\$3.95	\$9.00	127.85%	Y	per stirrer	В
Small Worm farm	\$0.00	\$29.00	-	Y	per farm	В
Large Worm farm	\$18.95	\$35.00	84.70%	Y	per farm	В
Worms (500)	\$8.95	\$22.00	145.81%	Y	per 500	В
Worms (1,000)	\$15.95	\$29.00	81.82%	Y	per 1000	В
Small Compost Bin	\$9.95	\$21.50	116.08%	Y	per bin	В
Premium compact worm farm	\$59.90	\$64.50	7.68%	Y	per bin	В
Premium Tumbling Compost Bin	\$199.00	\$214.00	7.54%	Y	per bin	В
Medium Tumbling Compost Bin	\$0.00	\$139.50	-	Υ	per bin	В
Large Tumbling Compost Bin	\$0.00	\$187.00	-	Y	per bin	В
Small in-ground compost bin	\$0.00	\$159.00	-	Y	per bin	В
Large in-ground compost bin	\$0.00	\$229.50	-	Y	per bin	В

# **30. TOWN PLANNING**

Note: Council may seek to recover a higher fee, with agreement of the proponent.

Note: Basic planning proposals: A basic planning proposal generally refers to a single allotment spot rezoning generated by a planning anomaly or inconsistency. Standard planning proposals refer to applications requiring a higher level of investigation, possibly involving several disciplines within Council or that may generate considerable community interest.

Complex planning proposals will require extensive investigation, generate considerable community interest and are likely to be the catalyst for consideration of planning controls on sites further afield than the subject site.

# **Development Control Plans (DCP)**

## Stage 1: Assessment of draft DCP controls for inclusion in Council DCP

As new

## Stage 2: Notification, review and finalisation

Development Control Plans – Stage 1	\$15,686.00	\$16,865.00	7.52%	Ν	per item	С
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	Year 22/23	Year 23/24				Pricing
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Policy
Stage 2: Notification, rev						
Development Control Plans – Stage 2	\$6,252.00	\$6,725.00	7.57%	Ν	per item	С
Planning Certificate – Section 10.7(2)	\$62.00	\$62.00	0.00%	Ν	per certificate	F
Planning Certificate – Section 10.7(2)&(5)	\$156.00	\$156.00	0.00%	Ν	per certificate	F
Fee for Certified copy of plan, map or plan held by a Council department	\$53.00	\$53.00	0.00%	Ν	per copy	F
Change or Issue of Street Address Application Fee	\$626.00	\$673.00	7.51%	Ν	per application	С
Microfilm Copy of Plans	\$10.75	\$11.60	7.91%	N	30 minutes	С
Property Research Fee	\$171.0	00 – includes retrieval up	o to 2 files plus	Ν	per item	С
Stamping of Additional Plans – Dwellings	\$64.15	\$69.00	7.56%	Ν	per item/article	С
Stamping of Additional Plans – All Other Plans	\$160.60	\$173.00	7.72%	Ν	per item/article	С
Social impact statement peer review for proponent-led planning proposals	5,000-10,00	00 (to be determined by	market rates)	N	per item	С

# **Rezoning: Local Environment Plans**

Pre-application	\$2,743.00	\$2,950.00	7.55%	Ν	per application	С

# (i) Basic Planning Proposal

Stage 1 – Pre gateway determination	\$19,200.00	\$20,640.00	7.50%	Ν	per item	С
Stage 2 – Post gateway determination	\$8,440.00	\$9,075.00	7.52%	Ν	per item	С
Local Planning Panel Fee	\$2,360.00	\$2,540.00	7.63%	Ν	per item	С
Total Fee	\$30,000.00	\$32,250.00	7.50%	Ν	per item	С

# (ii) Standard Planning Proposal

Stage 1 – Pre gateway determination	\$41,600.00	\$44,720.00	7.50%	Ν	per item	С
Stage 2 – Post gateway determination	\$21,040.00	\$22,620.00	7.51%	Ν	per item	С
Local Planning Panel Fee	\$2,360.00	\$2,540.00	7.63%	Ν	per item	С
Total Fee	\$65,000.00	\$69,875.00	7.50%	Ν	per item	С

# (iii) Complex Planning Proposal

Stage 1 – Pre gateway determination	\$64,000.00	\$68,800.00	7.50%	Ν	per item	С
Stage 2 – Post gateway determination	\$23,905.00	\$25,700.00	7.51%	Ν	per item	С
Local Planning Panel Fee	\$12,095.00	\$13,005.00	7.52%	Ν	per item	С
Total Fee	\$100,000.00	\$107,500.00	7.50%	Ν	per item	С
Social impact statement peer review for proponent-led planning proposals	5,000-10,00	00 (to be determined by	market rates)	Ν	Per item	С

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 31. TREES

# Application to prune/remove private trees (TPOs)

1st tree	\$85.00	\$91.50	7.65%	Ν	per tree	В
Additional tree	\$35.00	\$38.00	8.57%	Ν	per tree	В
Pensioner concession		75% discount against	respective fee	Ν	per application	В
Review of application	\$76.00	\$82.00	7.89%	Ν	per review	В
Offset Tree Planting Private Trees/ Tree Permits, including purchase, supply, planting and a 12-month maintenance program	\$378.15	\$407.00	7.63%	N	per tree	В
Pensioner concession	75	% discount for Offset	Ν	per application	В	

# 32. USE AND HIRE OF COUNCIL PROPERTY

#### Definition of categories

#### Standard rate

Applies to all hirers, including commercial operators, except:

- 1. Hirers who fall within a category below.
- 2. Children's parties or functions/events. Different rates apply to children's parties and functions/events for some venues. Hire for these types of events are available at specific venues between specified times. Rates are itemised for each venue below where applicable.

#### Charity/not-for-profit

This category applies to groups that are either registered as a charity or not-for-profit organisation. This category does not apply to children's parties or functions/events.

Charity/not-for-profit rates are set at levels to support these groups using Waverley Council venues.

This category applies to all indoor venue hire.

Critical support services receive a 50% discount on the charity/not-for-profit rate. This category applies to all indoor venue hire.

#### Arts and education

This category applies to hirers of the Bondi Pavilion Theatre that are arts organisations, independent producers/artists and education institutions undertaking activity primarily for the creation and dissemination of cultural material rather than commercial outcomes. Activities that are skewed predominantly towards commercial outcomes will attract the standard fees.

#### Production and Event Staff Charges

Minimum staffing charges apply in addition to the venue hire fee for Bondi Pavilion Theatre.

Public holiday penalty rates apply in addition to the Production and Event Staff Charges.

#### Explanatory notes

A three tiered banding structure is used to standardise the hire fees for rooms of a similar size that offer a similar level of amenity across all Council venues. The bands are community halls/large rooms, standard rooms and small meeting rooms. All bookings are subject to availability and terms and conditions of hire.

Hire fees are for indoor venues only, use of parks and reserves must be hired separately (see Use and Hire of Public Open Spaces). Hire fees for corporate, commercial and public events incur a 100% premium on private function/event rates.

Security bonds apply to all hires. Bonds are set between \$0-\$10,000 depending on the scale and the nature of the hire. Bonds are fully refundable provided the Terms and Conditions of Hire are met in full.

## 32.1. Kimberley Reserve Community Centre Hall

Standard rate	\$44.00	\$46.50	5.68%	Y	per hour	E
Charity/Not for profit groups	\$22.00	\$23.50	6.82%	Y	per hour	В
Children's parties 4hr minimum booking, 8am-12pm or 1pm-5pm Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking	E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking	Е

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 32.2. Wairoa Avenue Community Centre Hall

Standard rate	\$44.00	\$46.50	5.68%	Y	per hour	Е
Charity/Not for profit groups	\$22.00	\$23.50	6.82%	Y	per hour	В
Children's parties 4hr minimum booking, 8am-12pm or 1pm-5pm Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking	E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking	Е

# 32.3. Thomas Hogan Reserve Community Hall

Charity Not for profit groups 50% discount on private function rates

Commercial functions/events additional 50% premium on private function rates

Peak 5pm-close weekdays and all day weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

# **Charity/Not for profit groups**

Peak 5pm-close weekdays and all day weekends	\$27.50	\$29.00	5.45%	Y	per hour	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	В
Children's parties 4 hr minimum bookings Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking	E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking	E

## Private functions (minimum 4 hr bookings)

Function rate available from 5pm to midnight Friday to Sunday (Special conditions apply)

Half day (4 hours)	\$363.00	\$391.00	7.71%	Υ	per half day	E
Full day (8 hours)	\$726.00	\$781.00	7.58%	Υ	per day	E
Additional hours	\$104.50	\$112.50	7.66%	Υ	per hour	Е

## 32.4. Hugh Bamford Reserve Community Hall

Charity Not for profit groups 50% discount on private function rates

Commercial functions/events additional 50% premium on private function rates

Peak 5pm-close weekdays and all day weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

## **Charity/Not for profit groups**

Peak 5pm-close weekdays and all day weekends	\$27.50	\$29.00	5.45%	Y	per hour	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	В
Children's parties 4 hr minimum bookings Saturdays and Sundays	\$220.00	\$236.50	7.50%	Y	per booking	E
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking	Е

# Private functions (minimum 4 hr bookings)

Function rate available from 5pm to midnight Friday to Sunday (Special conditions apply)

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

## Private functions (minimum 4 hr bookings) [continued]

Half day (4hours)	\$363.00	\$391.00	7.71%	Y	per half day	E
Full day (8 hours)	\$726.00	\$781.00	7.58%	Y	per day	Е
Additional hours	\$104.50	\$112.50	7.66%	Y	per hour	E

# 32.5. Mill Hill Community Centre

Community Hall (only available during peak times as specified below)

Charity/Not for profit groups 50% discount on private function rates Commercial functions / events additional 50% premium on private function rates

## **Standard rate**

Peak 5pm-close weekdays and all	\$55.00	\$59.50	8.18%	Y	per hour	Е
day on weekends						

# **Charity/Not for profit groups**

Peak 5pm close weekdays and all	\$27.50	\$30.00	9.09%	Y	per hour	В
day on weekends						

# Private functions (minimum 4 hr bookings)

Function rate available from 5pm to midnight Fridays and 4pm to midnight Saturday and Sundays

Half day (4 hours)	\$363.00	\$391.00	7.71%	Y	per half day	Е
Full day (8 hours)	\$726.00	\$781.00	7.58%	Y	per day	Е
Additional hours	\$104.50	\$104.50	0.00%	Y	per hour	Е

## **Community Hall Kitchen**

	Per use	\$61.50	\$66.50	8.13%	Y	per use	В
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### Room 1

Standard rate	\$44.00	\$42.00	-4.55%	Y	per hour	Е
Charity Not for profit groups	\$22.00	\$21.00	-4.55%	Y	per hour	В

## 32.6. Boot Factory

## **Ground Floor – Exhibition Space**

Standard rate	\$60.00	\$65.00	8.33%	Y	per hour	Е
Charity Not for Profit groups	\$30.00	\$32.50	8.33%	Y	per hour	В

Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$300.00	\$323.00	7.67%	Y	per half day	D
Full day (8 hours)	\$400.00	\$430.00	7.50%	Y	per day	D
Additional hours	\$60.00	\$65.00	8.33%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

## Level 1 – Meeting Rooms

Standard rate	\$39.00	\$42.00	7.69%	Y	per hour	E

	rear 22/23	fear 23/24				Duising
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Level 1 – Meeting Rooms	[continued]					
Charity/Not for Profit groups	\$19.50	\$21.00	7.69%	Y	per hour	В
Half day (4 hours)	\$150.00	\$161.50	7.67%	Y	per half day	Е
Charity/Not for Profit groups	\$75.00	\$81.00	8.00%	Y	per half day	В
Full day (8 hours)	\$250.00	\$269.00	7.60%	Y	per day	Е
Charity/Not for Profit groups	\$125.00	\$134.50	7.60%	Y	per day	В

## Level 1 – Combined Meeting Rooms

Half day (4 hours)	\$350.00	\$377.00	7.71%	Y	per half day	E
Charity/Not for Profit groups	\$175.00	\$188.50	7.71%	Y	per half day	В
Full day (8 hours)	\$600.00	\$645.00	7.50%	Y	per day	Е
Charity/Not for Profit groups	\$300.00	\$323.00	7.67%	Y	per day	В

## Level 2 – Cloud Room

Standard rate	\$80.00	\$86.00	7.50%	Υ	per hour	E
Charity/Not for Profit groups	\$40.00	\$43.00	7.50%	Y	per hour	В

Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$500.00	\$538.00	7.60%	Y	per half day	D
Full day (8 hours)	\$900.00	\$968.00	7.56%	Y	per day	D
Additional hours	\$80.00	\$86.00	7.50%	Y	per hour	D

# Mill Hill Community Centre Terrace access when hired in conjunction with Cloud Room for private function/event

Charity/Community/Not for Profit groups 50% discount on private function/event rates

## Large scale events incorporating Boot Factory's indoor and outdoor spaces

Standard rate	\$3,000.00	\$3,225.00	7.50%	Y	per day	E
Charity/Not for Profit groups	\$1,500.00	\$1,615.00	7.67%	Y	per day	В
Corporate/Commercial rate	\$5,000.00	\$5,375.00	7.50%	Y	per day	D
Security bond for large scale events	\$2,000.00	\$2,150.00	7.50%	Ν	per event	G

## **Public programs**

Note: Fee varies based on the course, workshop, talk or event

Courses, workshops, talks and events	\$0.00-\$1,000.00	Y	per head	E
Concession	\$0.00-\$500.00	Y	per head	В

## **Boot Factory Production and Event Staff Fees and Charges**

Technical Supervisor (min 3 hours)	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)	С
Lighting/AV Technician (min 3 hours)	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Production Coordination (min 3 hours)	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С

	Year 22/23	Year 23/24				Pricing
Name	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			
<b>Boot Factory Production</b>	and Event	Staff Fees and	Charges	[continu	ued]	
Staging Staff (min 3 hours)	\$40.00	\$43.00	7.50%	Y	per hour (min 3 hours)	С
Front of House Supervisor (min 3 hours)	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)	С
Box Office Supervisor (min 3 hours)	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Front of House Attendant / Box Office Attendant (min 3 hours)	\$50.00	\$54.00	8.00%	Y	per hour (min 3 hours)	С
Bar Supervisor (min 4 hours)	\$80.00	\$86.00	7.50%	Y	per hour (min 4 hours)	С
Bar Attendant (min 4 hours)	\$50.00	\$54.00	8.00%	Y	per hour (min 4 hours)	С
Security Guard (min 5 hours)			Cost recovery	Y	per hour	С
Merchandise commission	10%				percentage of sales price	С
Cross-hired technical requirements and services	Actual cost + 30%			Y	variable	С
Ticket fees per ticket			\$0.00-\$10.00	Y	per ticket	С

# 32.7. Bondi Pavilion

## **Seagull Room**

#### Standard Rate

Peak 5pm-close weekdays, all day on weekends and public holidays	\$70.00	\$75.50	7.86%	Y	per hour	E
Off peak 7am-5pm weekdays	\$50.00	\$54.00	8.00%	Y	per hour	Е
Full day 7am-5pm weekdays	\$380.00	\$409.00	7.63%	Y	per day	Е

#### Charity/Not for profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$35.00	\$38.00	8.57%	Y	per hour	В
Off peak 7am-5pm weekdays	\$25.00	\$27.00	8.00%	Y	per hour	В
Full day 7am-5pm weekdays	\$190.00	\$204.50	7.63%	Y	per day	В

# Seagull Room – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$600.00	\$645.00	7.50%	Y	per half day	D
Full day (8 hours)	\$1,100.00	\$1,185.00	7.73%	Y	per day	D
Additional hours	\$100.00	\$107.50	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# Ocean Room (includes Nandiri Balcony North)

#### **Standard Rate**

Peak 5pm-close weekdays, all day on weekends and public holidays	\$50.00	\$54.00	8.00%	Y	per hour	E
Off peak 7am-5pm weekdays	\$40.00	\$43.00	7.50%	Y	per hour	Е
Full day 7am-5pm weekdays	\$300.00	\$323.00	7.67%	Y	per day	Е

#### Charity/Not for Profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$25.00	\$27.00	8.00%	Y	per hour	В
Off peak 7am-5pm weekdays	\$20.00	\$21.50	7.50%	Y	per hour	В
Full day 7am-5pm weekdays	\$150.00	\$161.50	7.67%	Y	per day	В

## Ocean Room (includes Nandiri Balcony North) – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

#### Private functions/events (minimum 4 hour booking)

Charity/Community/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$400.00	\$430.00	7.50%	Y	per half day	D
Full day (8 hours)	\$700.00	\$753.00	7.57%	Y	per day	D
Additional hours	\$100.00	\$107.50	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

# Ocean Room and Nandiri Balcony (includes Northern Foyer, Nandiri Balcony North) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$800.00	-	Y	per half day	
Full day (8 hours)	\$0.00	\$1,200.00	-	Y	Full day (8 hours)	D
Additional hours	\$0.00	\$150.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

## Ocean Room, Nandiri Balcony and Bar Foyer (includes half Nandiri Balcony and half Bar Foyer) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$1,000.00	-	Y	per half day	D
Full day (8 hours)	\$0.00	\$1,500.00	-	Υ	per day	D
Additional hours	\$0.00	\$175.00	-	Υ	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

## Combined First Floor Bar and Nandiri Balcony (includes Ocean Room, Bar Foyer, Nandiri Balcony) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$1,500.00	-	Y	per half day	
Full day (8 hours)	\$0.00	\$2,250.00	_	Y	per day	D
Additional hours	\$0.00	\$250.00	_	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# Nandiri Balcony (one third of Nandiri Balcony) – Function/event rate | Private functions/events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$600.00	-	Y	per half day	D
Full day (8 hours)	\$0.00	\$900.00	-	Y	per day	D
Additional hours	\$0.00	\$125.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	D

# Nandiri Balcony (half of Nandiri Balcony) – Function/event rate | Private functions/ events (minimum 4 hour booking)

Half day (4 hours)	\$0.00	\$800.00	-	Y	per half day	D
Full day (8 hours)	\$0.00	\$1,200.00	-	Y	per day	D
Additional hours	\$0.00	\$150.00	-	Y	per hour	D
Cleaning fee (compulsory)	\$0.00	\$71.50	-	Y	per booking	С

# Beach View Rooms (Seagull Room, Ocean Room, Northern Foyer, Nandiri Balcony North & servery) – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity/Community/Not for Profit groups 50% discount on private function/event rates

# Combined First Floor (Seagull Room, Ocean Room, Bar Foyer, Nandiri Balcony, Theatre) – Function/event rate

#### Private functions/events (minimum 5 hour booking)

Charity Not for Profit groups 50% discount on private function/event rates

Half day (5 hours)	\$3,000.00	\$3,225.00	7.50%	Y	per half day	D
Full day (10 hours)	\$5,000.00	\$5,375.00	7.50%	Y	per day	D
Additional hours	\$300.00	\$323.00	7.67%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

## **High Tide Room**

#### Standard Rate

Peak 5pm-close weekdays, all day on weekends and public holidays	\$70.00	\$75.50	7.86%	Y	per hour	E
Off peak 7am-5pm weekdays	\$50.00	\$54.00	8.00%	Y	per hour	Е
Full day 7am-5pm weekdays	\$380.00	\$409.00	7.63%	Y	per day	E

#### Charity/Not for Profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$35.00	\$38.00	8.57%	Y	per hour	В
Off peak 7am-5pm weekdays	\$25.00	\$27.00	8.00%	Y	per hour	В
Full day 7am-5pm weekdays	\$190.00	\$204.50	7.63%	Y	per day	В

## **High Tide Room – Function/event rate**

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

#### Private functions/events (minimum 4 hour booking)

Charity/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$600.00	\$645.00	7.50%	Y	per half day	D
Full day (8 hours)	\$1,100.00	\$1,185.00	7.73%	Y	per day	D
Additional hours	\$180.00	\$193.50	7.50%	Y	per hour	D
Access to 100 square metres of Guya Courtyard (Southern) adjacent to High Tide Room in conjunction with private function/ event	\$500.00	\$538.00	7.60%	Y	per booking	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С
Children's parties 9am-12.30pm or 12.30-4pm	\$300.00	\$323.00	7.67%	Y	per booking	D

## **Yalagang Room**

#### **Standard Rate**

Peak 5pm-close weekdays, all day on weekends and public holidays	\$50.00	\$54.00	8.00%	Y	per hour	E
Off peak 7am-5pm weekdays	\$40.00	\$43.00	7.50%	Y	per hour	Е
Full day 7am-5pm weekdays	\$300.00	\$323.00	7.67%	Y	per day	Е
Weekly	\$1,000.00	\$1,075.00	7.50%	Y	per week	E

#### Charity/Not for Profit groups/Rehearsals

Peak 5pm-close weekdays, all day on weekends and public holidays	\$25.00	\$27.00	8.00%	Y	per hour	В
Off peak 7am-5pm weekdays	\$20.00	\$21.50	7.50%	Y	per hour	В
Full day 7am-5pm weekdays	\$150.00	\$161.50	7.67%	Y	per day	В
Weekly	\$500.00	\$538.00	7.60%	Y	per week	В

## Yalagang Room – Function/event rate

Functions and events available 4pm-midnight, Thursday, Friday, Saturday and Sunday only (other weekdays and times on application)

Private functions/events (minimum 4 hour booking)

Charity/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$400.00	\$430.00	7.50%	Y	per half day	D
Full day (8 hours)	\$700.00	\$753.00	7.57%	Y	per day	D
Additional hours	\$120.00	\$129.00	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С
Children's parties 9am-12.30pm or 12.30-4pm	\$250.00	\$269.00	7.60%	Y	per booking	D

## **Art Gallery**

Standard rate	\$700.00	\$753.00	7.57%	Y	per week	E
Charity/Not for Profit exhibition	\$350.00	\$377.00	7.71%	Y	per week	В
Commission on sales			0-10%	Y	per sale	E

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

## Art Gallery – Function/event rate

#### Private functions/events (minimum 4 hour booking)

Charity/Not for Profit groups 50% discount on private function/event rates

Half day (4 hours)	\$400.00	\$430.00	7.50%	Y	per half day	D
Full day (8 hours)	\$700.00	\$753.00	7.57%	Y	per day	D
Additional hours	\$120.00	\$129.00	7.50%	Y	per hour	D
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking	С

# Music Studio 1 or Studio 2

Standard Rate

Hourly	\$50.00	\$54.00	8.00%	Y	per hour	Е
Half day (4 hours)	\$160.00	\$172.00	7.50%	Y	per half day	Е
Full day (8 hours)	\$300.00	\$323.00	7.67%	Y	per day	Е

#### Charity/Not for profit groups/Rehearsals

Hourly	\$25.00	\$27.00	8.00%	Y	per hour	В
Half day (4 hours)	\$80.00	\$86.00	7.50%	Y	per half day	В
Full day (8 hours)	\$150.00	\$161.50	7.67%	Y	per day	В

## **Recording Projects – Two Music Studios plus Recording Control Room**

Note: only Sound Engineers registered with Council are permitted to use the recording facilities

#### **Standard Rate**

Hourly	\$70.00	\$75.50	7.86%	Y	per hour	E
Half day (4 hours)	\$250.00	\$269.00	7.60%	Y	per half day	E
Full day (8 hours)	\$450.00	\$484.00	7.56%	Y	per day	Е

#### Charity/Not for profit groups

Hourly	\$35.00	\$38.00	8.57%	Y	per hour	В
Half day (4 hours)	\$125.00	\$134.50	7.60%	Y	per half day	В
Full day (8 hours)	\$225.00	\$242.00	7.56%	Υ	per day	В
Sound Engineer	\$70.00	\$75.50	7.86%	Y	per hour (min 3 hours)	С

## **Music Studio Equipment Hire**

Drum kit	\$25.00	\$27.00	8.00%	Y	per session	E
Guitar amplifier	\$25.00	\$27.00	8.00%	Y	per session	Е
Bass amplifier	\$25.00	\$27.00	8.00%	Y	per session	Е
Digital piano, keyboard & amplifier	\$25.00	\$27.00	8.00%	Y	per session	Е

## **Bondi Pavilion Theatre**

Rehearsals no technology/technician, no public audience (minimum 3 hours)

#### **Standard Rate**

Hourly (minimum 3 hours)	\$300.00	\$300.00	0.00%	Y	per hour	Е

	Year 22/23	Year 23/24				Pricing
Name	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

#### Standard Rate [continued]

Half day (6 hours)	\$1,300.00	\$1,300.00	0.00%	Y	per half day	E
Full day (12 hours or more)	\$2,000.00	\$2,000.00	0.00%	Y	per day	Е
Additional hours	\$260.00	\$260.00	0.00%	Y	per hour	Е
Weekly	\$6,000.00	\$6,000.00	0.00%	Y	per week	E

#### Charity/Not for profit groups/Arts and Education/Rehearsals

Hourly (minimum 3 hours)	\$150.00	\$150.00	0.00%	Y	per hour	Е
Half day (6 hours)	\$650.00	\$650.00	0.00%	Y	per half day	Е

Half day bookings include meetings, talks, film screenings with minimal technical set up. All bookings requiring more than basic technical services will be charged at full day rate

Full day (12 hours or more)	\$1,000.00	\$1,000.00	0.00%	Y	per day	E
Additional hours	\$130.00	\$130.00	0.00%	Y	per hour	Е
Weekly	\$3,000.00	\$3,000.00	0.00%	Y	per week	Е
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking, performance or event	С
Rehearsals no technology/ technician, no public audience (minimum 3 hours)	\$50.00	\$50.00	0.00%	Y	per hour	В

## **Artist Studio**

Note: access to the Artist Studio is managed through the Arts and Culture team

Standard rate	\$170.00	\$183.00	7.65%	Y	per week	E
Charity/Not for Profit groups	\$85.00	\$91.50	7.65%	Y	per week	В

# **Bondi Pavilion Production and Event Staff Charges and Fees**

Technical Supervisor	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)	С
Lighting/AV Technician	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Production Coordination	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Staging Staff	\$40.00	\$43.00	7.50%	Y	per hour (min 3 hours)	С
Front of House Supervisor	\$80.00	\$86.00	7.50%	Y	per hour (min 3 hours)	С
Box Office Supervisor	\$60.00	\$65.00	8.33%	Y	per hour (min 3 hours)	С
Front of House Attendant / Box Office Attendant	\$50.00	\$54.00	8.00%	Y	per hour (min 3 hours)	С
Bar Supervisor	\$80.00	\$86.00	7.50%	Y	per hour (min 4 hours)	С
Bar Attendant	\$50.00	\$54.00	8.00%	Y	per hour (min 4 hours)	С
Security Guard (min 5 hours)			Cost recovery	Y	per hour	С
Merchandise commission			10%	Y	percentage of sales price	С
Cross-hired technical requirements and services		Act	ual cost + 30%	Y	variable	С

Name	Year 22/23	Year 23/24				Driging
	Fee	Fee	Increase	GST	Unit	Pricing Policy
	(incl. GST)	(incl. GST)	%			

# Bondi Pavilion Production and Event Staff Charges and Fees [continued]

## **Bondi Pavilion Courtyards and Gatehouse Circle**

Note: pricing for commercial activations, ticketed and large public events is assessed and determined in accordance with Waverley Council's Events Policy

Standard rate (minimum area 100 square metres)	\$10.00	\$10.00	0.00%	Y	per square metre per day	D
Charity/Not for Profit groups (minimum area 100 square metres)	\$5.00	\$5.00	0.00%	Y	per square metre per day	В
Cleaning fee (compulsory)	\$66.50	\$71.50	7.52%	Y	per booking, performance or event	С

# Large scale events incorporating Bondi Pavilion's indoor and outdoor spaces

Standard rate	\$15,000.00	\$16,125.00	7.50%	Y	per day	Е
Charity/Not for Profit groups	\$7,500.00	\$8,065.00	7.53%	Y	per day	В
Corporate/Commercial rate	\$25,000.00	\$26,875.00	7.50%	Y	per day	D
Security bond for large scale events	\$10,000.00	\$10,000.00	0.00%	Ν	per event	G

## **Administration Fees and Charges**

Consumables			Cost + 30%	Y	per item	D
Disposal fee			Y	per service	D	
Marketing costs recovered			Cost + 30%	Y	per service	D
Targeted EDM	\$0.00	\$400.00	-	Y	per publication	D
Inclusion in monthly EDM	\$0.00	\$250.00	-	Y	per item	D
Ticket/website amendment fee per change/amendment	\$0.00	\$40.00	-	Y	fee per change/ amendment	D
Hirer show reschedule/cancellation/ direct email correspondence	\$0.00	\$50.00	-	Y	per instance	D
Charge when booking cancelled less than 1 month prior to start of event		100%	venue hire fee	Y	per cancellation	D
Charge when booking cancelled more than 1 month prior to start of event		50%	venue hire fee	Y	per cancellation	D

# 32.8. Waverley Library – Ron Lander Centre

## **Ground Floor Children's Activity Room**

Standard rate	\$44.00	\$46.50	5.68%	Y	per hour	Е
Charity/Not for Profit groups	\$22.00	\$23.50	6.82%	Y	per hour	В

## Theatrette

#### **Standard Rate**

Peak 5pm-9pm weekdays and during weekend opening hours	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 9am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E

	1eai 22/25	Teal 23/24				Pricing
Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Policy
	(IIICI: 031)		20			
Charity/Not for profit groups						
Peak 5pm-9pm weekdays and during weekend opening hours	\$27.50	\$29.00	5.45%	Y	per hour	В
Off peak 9am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	В
Theatrette Kitchenette	\$33.00	\$35.00	6.06%	Y	per use	В
Level 1 – Meeting Room	1					
Standard rate	\$0.00	\$41.00	_	Y	per hour	Е
Charity/Not for Profit groups	\$0.00	\$20.50	-	Y	per hour	В
Level 1 – Meeting Room	2					
Standard rate	\$0.00	\$41.00	-	Y	per hour	E
Charity/Not for Profit groups	\$0.00	\$20.50	-	Y	per hour	В
32.9. School of Arts Community Hall						
Standard Rate						
Peak 5pm close weekdays and all day on weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	E
Charity/Not for profit groups						
Peak 5pm close weekdays and all day on weekends	\$27.50	\$29.00	5.45%	Y	per hour	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	В
Private functions (minimum 4	hour bookii	ng)				
Charity/Not for profit groups 50% disco Commercial functions/events additiona			6			
Half day(4 hours)	\$363.00	\$391.00	7.71%	Y	per half day	Е
Full day(8 hours)	\$726.00	\$781.00	7.58%	Y	per day	E

Year 23/24

Year 22/23

Room A

Additional hours

Standard rate	\$39.00	\$41.00	5.13%	Y	per hour	E
Charity Not for Profit groups	\$19.50	\$20.50	5.13%	Y	per hour	В

\$112.50

7.66%

Y

per hour

# 32.10. Margaret Whitlam Recreation Centre

\$104.50

# Indoor Sports Court

# Standard Rate

Peak 5pm close weekdays and all day on weekends	\$83.00	\$89.50	7.83%	Y	per hour	E
Off peak 7am-5pm weekdays	\$72.50	\$78.00	7.59%	Y	per hour	E

Е

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

#### Sports clubs, community sports organisations and schools

Peak 5pm close weekdays and all day on weekends	\$68.50	\$74.00	8.03%	Y	per hour	В
Off peak 7am-5pm weekdays	\$55.00	\$59.50	8.18%	Y	per hour	В
Hire of sports balls, equipment etc.	\$5.00-\$30.00				per session	В
Security bond (refundable)		\$0.00-\$1,000.00 Last year fee \$0.00-\$500.00				G
Half-Court casual hire – maximum 6 participants	\$6.50	\$7.00	7.69%	Y	per person per hour	В

## **Community Room**

#### **Standard Rate**

Peak 5pm close weekdays and all day on weekends	\$55.00	\$58.00	5.45%	Y	per hour	E
Off peak 7am-5pm weekdays	\$44.00	\$46.50	5.68%	Y	per hour	Е

#### Charity/Not for profit groups

Peak 5pm close weekdays and all day on weekends	\$27.50	\$29.00	5.45%	Y	per hour	В
Off peak 7am-5pm weekdays	\$22.00	\$23.50	6.82%	Y	per hour	В

Private functions (minimum 4 hour booking)

Charity Not for profit groups 50% discount on private function rate Commercial functions/events additional 50% premium on private function rates

Half day (4 hours)	\$399.00	\$429.00	7.52%	Y	per half day	E
Full day (8 hours)	\$797.50	\$858.00	7.59%	Y	per day	Е
Additional hours	\$104.50	\$112.50	7.66%	Υ	per hour	Е
Hire of AV Equipment		\$5	.00-\$300.00	Y	per use	В

## **Community Room Kitchen**

Standard rate	\$80.00	\$86.00	7.50%	Y	per use	В
Charity/Not for Profit groups	\$40.00	\$42.00	5.00%	Y	per use	В

## **Club Room (North or South)**

Note: Referees and First Aid rooms are available free of charge with the hire of Waverley Oval

		5	,			
Standard rate	\$39.00	\$41.00	5.13%	Y	per hour	E
Charity/Not for Profit groups	\$19.50	\$20.50	5.13%	Y	per hour	В
Licenced Sports Club Day Rate	\$62.50	\$66.00	5.60%	Y	per day	В
Home Changing Room						
Home Changing Room Fee	\$33.50	\$35.50	5.97%	Y	per hour	В
Visitor Changing Room						
Visitor Changing Room Fee	\$33.50	\$35.50	5.97%	Y	per hour	В

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

## Grandstand (when used as a venue for events, filming purposes)

Grandstand (when used as a venue for events, filming purposes)	\$171.50	\$180.08	5.00%	Y	per booking	F
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## **Kiosk**

Note: Referees and First Aid rooms are available free of charge with the hire of Waverley Oval

Kiosk	\$66.00	\$69.50	5.30%	Y	per booking	В

# Hire of Additional Equipment and Facilities

Note: Not all equipment items are available at all venues, please contact the Venue Hire Team to enquire about availability

Storage cupboards (limited availability)	\$10.00-\$100.00	Y	per week	E
AV equipment (specifications vary between venues)	\$10.00-\$500.00	Y	per use	E

# Additional services for hire or use of above listed Council properties (as required)

Security guard (outside normal hours)	Charged at cost	Y	per hour	С
Cleaning fee	Charged at cost	Y	per hour	С

## Active Seniors Program (Margaret Whitlam Recreation Centre)

Standard Single Admission	\$10.00	\$11.00	10.00%	Y	per class	С
Pensioner Single Admission	\$7.00	\$8.00	14.29%	Y	per class	С
Standard Multipass (8 Classes)	\$80.00	\$82.00	2.50%	Y	per pass	С
Pensioner Multipass (8 Classes)	\$56.00	\$58.00	3.57%	Y	per pass	С
Standard Multipass (20 Classes)	\$170.00	\$198.00	16.47%	Y	per pass	С
Pensioner Multipass (20 Classes)	\$80.00	\$144.00	80.00%	Y	per pass	С

# School Holiday Program

Standard Admission	\$0.00-\$60.00	Y	per session	С

## 32.11. Waverley Park Amenity Building

Standard rate	\$39.00	\$41.00	5.13%	Y	per hour	E
Charity/Not for Profit groups	\$19.50	\$20.50	5.13%	Y	per hour	В
Children's parties from 8am-12pm or 1pm-5pm	\$220.00	\$236.50	7.50%	Y	per booking	В
Cleaning fee (compulsory)	\$66.50	\$70.00	5.26%	Y	per booking	С

# 33. USE AND HIRE OF PUBLIC OPEN SPACES (PARKS, BEACHES, FOOTPATHS AND PEDESTRIAN MALLS)

# 33.1. Application Administration Fee (non-refundable)

Standard fee (applies to all outdoor venue hire excluding filming and sporting fields)	\$205.00	\$220.50	7.56%	Y	per application	E
Fundraising Permit	\$205.00	\$220.50	7.56%	Y	per application	E

	Year 22/23	Year 23/24				Pricing		
Name	Fee	Fee	Increase	GST	Unit	Policy		
	(incl. GST)	(incl. GST)	%					
22.1 Application Administration Fac (non-refundable) is a m								
33.1. Application Administration Fee (non-refundable) [continued]								
Short Notice Fee (less than 48 hours)	\$270.00	\$290.50	7.59%	Y	per application	E		
Amendments to approval	\$78.00	\$84.00	7.69%	Y	per application	E		
33.2. General Fees								

Cancellation fee (less than 4 weeks' notice)		:	25% of hire fee	Y	per application	В
Use of Council utilities e.g. water & electricity		Cost recovery			Cost recovery	С
Use of Council resources (waste recovery, site preparation, cleaning)		Cost recovery			Cost recovery	С
Traffic management requirements	Cost recovery				Cost recovery	С
Sports field line markings (one off)	\$300.00-\$600.00			Y	per event	В
Event management & compliance staff (after hours and weekends, 4 hr min)	\$116.00	\$125.00	7.76%	Y	per hr	В

# 33.3. Commercial Fitness Training Use of Public Open Spaces

# Bondi Park, Bronte Park, Hunter Park, Marks Park, Tamarama Park, Waverley Park

Organised or commercial fitness groups and personal trainers

1-2 participants (no fixed location, no equipment)	\$199.50	\$224.50	12.53%	Y	per year	E
3-6 participants (fixed location, equipment)	\$699.00	\$752.00	7.58%	Y	per year	E
7-12 participants (fixed location, equipment)	\$1,919.00	\$2,065.00	7.61%	Y	per year	E
13-18 participants (fixed location, equipment)	\$3,238.50	\$3,485.00	7.61%	Y	per year	E

## Barracluff Park, Diamond Bay Reserve, Dudley Page Reserve, Hugh Bamford Reserve, Rodney Reserve, Upper Dickson Reserve, Varna Park

Organised or commercial fitness groups and personal trainers

1-2 participants (no fixed location, no equipment)	\$199.50	\$214.50	7.52%	Y	per year	E
3-6 participants (fixed location, equipment)	\$360.00	\$387.00	7.50%	Y	per year	E
7-12 participants (fixed location, equipment)	\$1,043.00	\$1,125.00	7.86%	Y	per year	E
13-18 participants (fixed location, equipment)	\$2,112.00	\$2,275.00	7.72%	Y	per year	E

# **33.4.** Filming and Commercial Photography in public open spaces

# Filming in Public Open Spaces

Note: number of crew is inclusive of crew, technicians, caterers, contractors, talent

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy			
Administration fee (non-refundable)									
Low impact (11-25 crew, minimal equipment, no vehicles)	\$150.00	\$150.00	0.00%	Ν	per application	F			
Medium impact (26-50 crew, max 10 trucks, equipment, unit base)	\$300.00	\$300.00	0.00%	Ν	per application	F			
High impact (More than 50 crew, more than 10 trucks, significant construction, extensive equipment, large unit base)*	\$500.00	\$500.00	0.00%	N	per application	F			
Drone Assessment Fee (outside designated take off zones)	\$100.00	\$107.50	7.50%	Ν	per assessment	С			
Site inspection (per hour)	\$60.00	\$65.00	8.33%	Ν	per hour	С			
Site supervision (per hour, minimum 4 hour call out out)	\$116.00	\$125.00	7.76%	Y	per hour	В			

# **Traffic Control Assessment**

Low impact (Partial Road Closure – stop/slow traffic control on local or council managed road – Police consultation required)	\$103.00	\$100.00	-2.91%	Ν	per assessment	F
Medium impact (Partial Road Closure – stop/slow traffic control on a multi-lane or state road – Police and RTA consultation required)	\$309.00	\$300.00	-2.91%	N	per assessment	F
High impact – Road closure fees and charges are subject to fees outlined in 36.8.Temporary Road Closure Application (non- refundable). Other fees such as Police and RTA consultation may also apply.		Standard road clo	osure fee apply	Ν	per assessment	F

# Commercial Photography in Public Open Spaces (Standard Application fee plus Location Fee applies)

The following groups pay application fee only:

1. Charity/Community/Not for Profit group

2. Students

3. Government authorities

Note: Number of crew is inclusive of crew, technicians, caterers, contractors, talent.

## Location Fee (Bondi, Bronte, Tamarama beaches and parks)

1-3 people			No fee	Ν		А
Low impact (4-10 people)	\$241.00	\$259.50	7.68%	Ν	per hour	D
Medium impact (11-25 people)	\$309.00	\$333.00	7.77%	Ν	per hour	D
High impact and/ or exclusive use (25+people)	\$440.00	\$473.00	7.50%	Ν	per hour	D

## Location Fee (all other public space)

1-3 people			No fee	Ν		А
Low impact (4-10 people)	\$185.00	\$199.00	7.57%	Ν	per hour	D
Medium impact (11-25 people)	\$241.00	\$259.50	7.68%	Ν	per hour	D

Name         Fee         Fee         Increase         GST         Unit         Pricing Policy           (incl. GST)         (incl. GST)         %	Name	Year 22/23	Year 23/24				Driging
(incl. GST) (incl. GST) %		Fee	Fee	Increase	GST	Unit	Pricing Policy
		(incl. GST)	(incl. GST)	%			

## Location Fee (all other public space) [continued]

High impact and/ or exclusive use	\$309.00	\$333.00	7.77%	Ν	per hour	D
(25+people)						

# 34. HIRE OF PUBLIC OPEN SPACE FOR EVENT USE

Explanatory Notes:

Refer to Council's Events Policy and Event Management & Delivery Requirements

Impact assessed as per Council's Events Policy. High Impact 2 cost ranges will be determined by assessment.

Activations/Promotions at Council Events to be negotiated with reference to alignment with low, medium and high impact event fees. Further premium based on the market able value of the event may be applied.

Methodology Stall hire at Council Run Events

To be determined by site footprint. 3x3 site = Middle banding 6x6 site = Top of banding Bigger sites will be determined by a pro rata method.

Public use: an event held for commercial or personal gain

Private use: an event that is not accessible to the general public, does not involve ticket sales and is not held for the purposes of commercial or financial gain.

Community Events eligible for fee waiver for 'Low Impact' events and 50% fee reduction for Medium/High Impact events.

Not for Profit Events eligible for 50% fee waiver for all events

Off Peak Season: May- August

Shoulder Season: February – April, September – November Peak Season: December – January

# 34.1. Application and Administration Fee (non-refundable)

Standard fee	\$205.00	\$220.50	7.56%	Y	per application	В			
Surf Club Application Fee	\$105.00	\$113.00	7.62%	Y	per application	В			
For Low impact fundraising activities as defined by and in accordance with Councils Event Policy and Guidelines. Activities to take place in the immediate vicinity OF the Surf Club buildings									
Fundraising Permit	\$205.00	\$220.50	7.56%	Y	per application	В			
Charity and fundraiser organisation fee for Low impact fundraising activity as defined by and in accordance with Council's 'Charity Permit Application' requirements									
Short Notice Fee (less than 48 hours)	\$270.00	\$290.50	7.59%	Y	per application	В			
Amendments to approval	\$78.00	\$84.00	7.69%	Y	per application	В			
Stall hire at Council Run Events (determined by the scale of event)			Y	per stall	E				
City to Surf Beach Marquee hire	\$13,002.00	\$18,000.00	38.44%	Y	per 5x10m marquee	E			
Event site supervisor to provide Council supervision for events (minimum 4 hour call)	\$116.00	\$125.00	7.76%	Y	per hour	С			

# 34.2. Event Operations Parking fees

Charity/Community/Not for profit groups - 50% discount on Event Operations Parking Fees

Off-Street Parking standard park charges apply

Note: Parking permit applications for Event Operations require at least 2 business days' notice

Queen Elizabeth Drive & Park Drive	\$95.00	\$103.00	8.42%	Y	per space per day	С
On-Street – Metered car parking space (per day)	\$155.00	\$167.00	7.74%	Y	per space per day	С
On-Street – Metered car parking space (per week)	\$395.00	\$425.00	7.59%	Y	per space per day	С

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 34.2. Event Operations Parking fees [continued]

On-Street – Residential Parking Scheme Area	\$22.00	\$24.00	9.09%	Y	per space per day	С
Late application fee*	\$52.00	\$56.00	7.69%	Y	per permit	D

# 34.3. Bondi Beach (Sand Area) (no product sampling or flyering)

## **Public Use**

Peak Season not available (Dec-Jan)

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$2,880.00	\$3,100.00	7.64%	Y	per half day	D
Low impact (more than 4 hours, max 48 hours)	\$8,105.00	\$8,715.00	7.53%	Y	per event	D
Medium impact 1-3 days	\$28,000.00	\$30,105.00	7.52%	Y	per event	D
Medium impact 4-10 days	\$35,600.00	\$38,270.00	7.50%	Y	per event	D
Medium impact 11-20 days	\$43,500.00	\$46,765.00	7.51%	Y	per event	D
Medium impact 21-30 days	\$51,400.00	\$55,255.00	7.50%	Y	per event	D
Medium impact 31-52 days	\$59,500.00	\$63,965.00	7.50%	Y	per event	D
High impact	To be determined by Council based on scale and nature of event				per event	D

## Off Peak Season (May-Aug)

Low impact (max 4 hours)	\$2,780.00	\$2,990.00	7.55%	Y	per hour	D
Low impact (more than 4 hours, max 48 hours)	\$4,100.00	\$4,410.00	7.56%	Y	per event	D
Medium impact 1-3 days	\$11,250.00	\$12,095.00	7.51%	Υ	per event	D
Medium impact 4-10 days	\$15,500.00	\$16,665.00	7.52%	Y	per event	D
Medium impact 11-20 days	\$19,500.00	\$20,965.00	7.51%	Y	per event	D
Medium impact 21-30 days	\$24,550.00	\$26,395.00	7.52%	Y	per event	D
Medium impact 31-52 days	\$27,650.00	\$29,725.00	7.50%	Y	per event	D
Medium impact	\$0.00	\$0.00	0.00%	Y		D
High impact	To be dete	rmined by Council base r	Y	per event	D	

## **Private Use**

## Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (Max 4 hours)	\$310.00	\$334.00	7.74%	Y	per hour	D
Medium impact – not available			Not available	Y	per hour	D
High impact – not available			Not available	Υ	per hour	D
Off Peak Season (May-Aug)						
Low impact (Max 4 hours)	\$130.00	\$140.00	7 69%	Y	ner hour	D

L	ow impact (Max 4 hours)	\$130.00	\$140.00	7.69%	Y	per hour	D
Ν	/ledium impact – not available			Not available	Y	per hour	D
F	ligh impact – not available			Not available	Y	per hour	D

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 34.4. Bondi Park, Bondi Pavilion Forecourt

## **Public Use**

#### Peak Season (Dec-Jan)

Low impact (max 4 hours)	\$4,000.00	\$4,300.00	7.50%	Y	per half day	D
	\$4,000.00	\$4,300.00	7.50%	-	per nali uay	U
Low impact – more than 4 hours	\$0.00	\$0.00	0.00%	Y		D
Low impact 1-3 days	\$10,000.00	\$10,750.00	7.50%	Y	per event	D
Low impact 4-10 days	\$15,000.00	\$21,500.00	43.33%	Y	per event	D
Low impact 11-20 days	\$17,500.00	\$28,000.00	60.00%	Y	per event	D
Low impact 21-30 days	\$25,000.00	\$35,000.00	40.00%	Y	per event	D
Low impact 31-52 days	\$30,000.00	\$42,750.00	42.50%	Y	per event	D
Medium impact	\$0.00	\$0.00	0.00%	Y		D
Medium impact 1-3 days	\$25,000.00	\$26,875.00	7.50%	Y	per event	D
Medium impact 4-10 days	\$35,000.00	\$37,625.00	7.50%	Y	per event	D
Medium impact 11-20 days	\$45,000.00	\$48,375.00	7.50%	Y	per event	D
Medium impact 21-30 days	\$65,000.00	\$69,875.00	7.50%	Y	per event	D
Medium impact 31-52 days	\$80,000.00	\$86,000.00	7.50%	Y	per event	D
High impact	To be determined by Council based on scale and nature of event				per event	D

## Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$3,000.00	\$3,225.00	7.50%	Y	per half day	В
Low impact (more than 4 hours)	\$0.00	\$0.00	0.00%	Y		D
Low impact 1-3 days	\$7,500.00	\$8,065.00	7.53%	Y	per event	D
Low impact 4-10 days	\$12,000.00	\$16,130.00	34.42%	Y	per event	D
Low impact 11-20 days	\$15,000.00	\$20,250.00	35.00%	Υ	per event	D
Low impact 21-30 days	\$17,500.00	\$23,625.00	35.00%	Y	per event	D
Low impact 31-52 days	\$20,000.00	\$27,000.00	35.00%	Y	per event	D
Medium impact event hourly rate (max 4 hours)	\$1,000.00	\$1,075.00	7.50%	Y	per hour	D
Medium impact	\$0.00	\$0.00	0.00%	Y		D
Medium impact 1-3 days	\$15,000.00	\$16,125.00	7.50%	Y	per event	D
Medium impact 4-10 days	\$20,000.00	\$21,500.00	7.50%	Y	per event	D
Medium impact 11-20 days	\$30,000.00	\$32,250.00	7.50%	Y	per event	D
Medium impact 21-30 days	\$40,000.00	\$43,000.00	7.50%	Y	per event	D
Medium impact 31-52 days	\$60,000.00	\$64,500.00	7.50%	Y	per event	D
High impact	\$0.00	\$0.00	0.00%	Y	per event	D

## Off Peak Season (May-Aug)

Low impact (max 4 hours)	\$2,500.00	\$2,690.00	7.60%	Y	per half day	D
Low impact (more than 4 hours)	\$0.00	\$0.00	0.00%	Y		D
Low impact 1-3 days	\$5,000.00	\$5,375.00	7.50%	Y	per event	D
Low impact 4-10 days	\$7,500.00	\$10,150.00	35.33%	Y	per event	D
Low impact 11-20 days	\$10,000.00	\$13,500.00	35.00%	Y	per event	D
Low impact 21-30 days	\$12,500.00	\$16,880.00	35.04%	Y	per event	D
Low impact 31-52 days	\$15,000.00	\$20,250.00	35.00%	Y	per event	D
Medium impact	\$0.00	\$0.00	0.00%	Y		D

continued on next page ...

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	Year 22/23	Year 23/24				Pricing	
Name			Increase	GST	Unit	Policy	
	(incl. GST)	(incl. GST)	%				
Off Peak Season (May-Aug)	[continued]						
Medium impact 1-3 days	\$12,500.00	\$13,440.00	7.52%	Y	per event	D	
Medium impact 4-10 days	\$20,000.00	\$21,500.00	7.50%	Y	per event	D	
Medium impact 11-20 days	\$30,000.00	\$32,250.00	7.50%	Y	per event	D	
Medium impact 21-30 days	\$35,000.00	\$37,625.00	7.50%	Y	per event	D	
Medium impact 31-52 days	\$45,000.00	\$48,375.00	7.50%	Y	per event	D	
High impact	\$0.00	\$0.00	0.00%	Y	per event	D	

## **Private Use**

#### Peak Season (Dec-Jan)

Low impact (max 4 hours)	\$365.00	\$393.00	7.67%	Y	per hour	В
Medium – not available	Not available				per hour	В
High impact – not available			Not available	Y	per event	В

## Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$340.00	\$366.00	7.65%	Y	per hour	В
Medium – not available			Not available	Y	per hour	В
High impact – not available			Not available	Y	per event	В

#### Off Peak Season (May-Aug)

Low impact (max 4 hours)	\$265.00	\$285.00	7.55%	Y	per hour	В
Medium impact – not available	Not available				per hour	В
High impact – not available			Not available	Y	per event	В

# 34.5. Bronte Beach, Tamarama Beach (Sand Area)

Event fees do not include bump in/bump out

Public Use – Not available

#### **Private Use**

#### Peak Season (Dec-Jan)

Low impact – not available	Not available	Y	В
Medium impact – not available	Not available	Y	В
High impact – not available	Not available	Y	В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact (max 4 hours)	\$560.00	\$602.00	7.50%	Y	per hour	В
Medium impact – not available	Not available				n/a	В
High impact – not available	n/a			Y		В

#### Off Peak Season (May-Aug)

Low impact (max 4 hours)	\$250.00	\$269.00	7.60%	Y	per hour	В
Medium impact – not available	Not available				n/a	В
High impact – not available			n/a	Y		В

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 34.6. Bronte Park, Tamarama Park

## **Public Use**

Low impact	\$440.00	\$473.00	7.50%	Y	per hour	В
Medium impact	\$535.00	\$576.00	7.66%	Y	per hour	В
High impact – not available	n/a					В

# **Private Use**

#### Peak Season (Dec-Jan)

Low impact (max 4 hours)	\$440.00	\$473.00	7.50%	Y	per hour	В
Medium – not available	Not available				n/a	В
High impact – not available			n/a	Y		В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact	\$440.00	\$473.00	7.50%	Y	per hour	В
Medium impact	\$535.00	\$576.00	7.66%	Y	per hour	В
High impact – not available			n/a	Y		В

#### Off Peak Season (May-Aug)

Low impact	\$260.00	\$279.50	7.50%	Y	per hour	В
Medium impact	\$370.00	\$398.00	7.57%	Y	per hour	В
High impact – not available	n/a					В

# 34.7. Dudley Page Reserve, Marks Park

Event fees do not include bump in/bump out

# Public Use

## Peak Season (Dec-Jan)

Low impact	\$550.00	\$592.00	7.64%	Y	per hour	В	
Medium impact	\$940.00	\$1,015.00	7.98%	Y	per hour	В	
High impact		To be determin	ned by Council	Y	per event	В	
Shoulder Season (Feb-Apr, Sept-Nov)							
Low impact	\$405.00	\$436.00	7.65%	Y	per hour	В	
Medium impact	\$675.00	\$726.00	7.56%	Y	per hour	В	
High impact		To be determin	ned by Council	Y	per event	В	
Off Peak Season (May-Aug)							
Low impact	\$280.00	\$302.00	7.86%	Y	per hour	В	
Medium impact	\$465.00	\$500.00	7.53%	Y	per hour	В	
High impact		To be determin	ned by Council	Y	per event	В	

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

## **Private Use**

Peak Season (Dec-Jan)

Low impact	\$390.00	\$420.00	7.69%	Y	per hour	В
Medium impact	\$610.00	\$656.00	7.54%	Y	per hour	В
High impact	To be determined by Council				per event	В

#### Shoulder Season (Feb-Apr, Sept-Nov)

Low impact	\$250.00	\$269.00	7.60%	Y	per hour	В
Medium impact	\$420.00	\$452.00	7.62%	Y	per hour	В
High impact	To be determined by Council				per event	В

#### Off Peak Season (May-Aug)

Low impact	\$200.00	\$215.00	7.50%	Y	per hour	В
Medium impact	\$275.00	\$296.00	7.64%	Y	per hour	В
High impact	To be determined by Council				per event	В

# 34.8. Calga Reserve, Gaerloch Reserve, Diamond Bay, Hugh Bamford Reserve, Hunter Park, Waverley Memorial Park, Caffyn Park

Public Use not available

#### **Public Use**

Not available

## **Private Use**

Peak Season (Dec-Jan)

Low impact	\$240.00	\$258.00	7.50%	Y	per hour	В
Medium impact	\$370.00	\$398.00	7.57%	Y	per hour	В
High impact – not available	n/a					В

#### Off Peak Season (May-Aug)

Low impact	\$140.00	\$150.50	7.50%	Y	per hour	В
Medium impact	\$190.00	\$204.50	7.63%	Y	per hour	В
High impact – not available	n/a					В

# 34.9. Barracluff park, Clementson Park, Kimberley Reserve, Thomas Hogan Reserve, Varna Park, Upper Dickson Reserve, Rodney Reserve

Public Use not available

## Public Use

Not available

## **Private Use**

Low impact	\$110.00	\$118.50	7.73%	Y	per hour	В
Medium impact	\$200.00	\$215.00	7.50%	Y	per hour	В
High impact – not available			n/a	Y		В

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# 35. USE AND HIRE OF PLAYING FIELDS AND OUTDOOR SPORTS COURTS

Definition of categories

Standard rate

Standard rate applies to all hirers, including commercial operators and Children's parties or functions, except hirers who fall within a category below.

Charity/not-for-profit

This category applies to groups that are either registered as a sporting group or not-for-profit organisation.

Charity/not-for-profit rates are set at levels to support these groups using Waverley Council venues. Rates are itemised for each venue below where applicable.

# **35.1. Playing Fields**

## **Waverley Oval**

#### **General Use**

Weekday (7 hours or more)	\$777.00	\$836.00	7.59%	Y	per hour	Е
Weekend (7 hours or more)	\$904.50	\$973.00	7.57%	Y	per hour	Е
Weekday	\$108.50	\$117.00	7.83%	Y	per hour	Е
Weekend	\$133.00	\$143.00	7.52%	Y	per hour	Е
Outer oval fee. Includes synthetic cricket nets (summer months only)	\$54.00	\$58.50	8.33%	Y	per hour	E

#### School athletics carnivals

Local primary schools	\$114.50	\$123.50	7.86%	Y	per hour	В
Non local primary schools	\$202.50	\$218.00	7.65%	Y	per hour	E

## Waverley Park No 2 Synthetic

#### Sport

#### **Standard Rate**

Peak 5:00pm close weekdays and all day on weekends	\$220.00	\$236.50	7.50%	Y	per hour	E
Off peak 7:00am-5:00pm weekdays	\$199.50	\$214.50	7.52%	Y	per hour	Е
Peak Half pitch 5:00pm – close weekdays and all day on weekends	\$124.50	\$134.00	7.63%	Y	per hour	E
Off peak Half pitch 7:00am-5:00pm weekdays	\$114.50	\$123.50	7.86%	Y	per hour	E

#### **Charity/Not for Profit**

Peak 5:00pm – close weekdays and all day on weekends	\$110.00	\$118.50	7.73%	Y	per hour	B,E
Off peak 7:00am-5:00pm weekdays	\$99.50	\$107.00	7.54%	Y	per hour	B,E
Peak Half pitch 5:00pm – close weekdays and all day on weekends	\$62.50	\$67.50	8.00%	Y	per hour	B,E
Off peak Half pitch 7:00am-5:00pm weekdays	\$57.50	\$62.00	7.83%	Y	per hour	B,E
Local Primary School Rate						
Half pitch School hours 9am-3pm	\$28.50	\$31.00	8.77%	Y	per hour	B,E
Full pitch School hours 9am-3pm	\$55.00	\$59.50	8.18%	Y	per hour	B,E

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NameFeeFeeIncreaseGSTUnitPricing(incl. GST)(incl. GST)%%	Name	Year 22/23	Year 23/24				Driging
		Fee	Fee	Increase	GST	Unit	
		(incl. GST)	(incl. GST)	%			1 oney

#### Non-Local Primary School Rate

Half pitch School hours 9am-3pm	\$40.00	\$43.00	7.50%	Υ	per hour	B,E
Full pitch School hours 9am-3pm	\$68.00	\$73.50	8.09%	Y	per hour	B,E

# Waverley Park No 3, Hugh Bamford Reserve (Sports field), Barracluff Park (Sports field), Dudley Page Reserve(Sports Field)

Sport

Standard rate	\$53.00	\$56.00	5.66%	Y	per hour	E
Charity/Not for Profit	\$43.00	\$45.50	5.81%	Y	per hour	В
Local School Rate Mon-Fri 9am to 3pm (bookings must be made)	\$21.50	\$23.00	6.98%	Y	per hour	В

# **Rodney Reserve (Sports Field)**

Standard rate	\$64.00	\$67.50	5.47%	Y	per hour	Е
Standard rate full day (7 hours or more)	\$425.50	\$447.00	5.05%	Y	per booking	E
Charity/Not for Profit	\$43.00	\$45.50	5.81%	Y	per hour	В
Charity/Not for Profit full day (7 hours or more)	\$276.00	\$290.00	5.07%	Y	per booking	В
Local Primary and High School Rate Mon-Fri between 9am and 3pm (booking must be made)			Nil	Y	per hour	A

# **35.2. Outdoor Sports Courts**

## **Netball Courts**

#### **Waverley Park**

#### Standard Rate

Peak 5:00pm close weekdays and all day on weekends	\$30.50	\$32.50	6.56%	Y	per hour	E
Off peak 7:00am-5:00pm weekdays	\$25.50	\$27.00	5.88%	Y	per hour	E

## Charity/Not for profit groups

Peak 5:00pm close weekdays and all day on weekends	\$16.00	\$17.00	6.25%	Y	per hour	В
Off peak 7:00am-5:00pm weekdays	\$14.00	\$15.00	7.14%	Y	per hour	В

## **Multi-Purpose Courts**

## Waverley Park

#### Standard Rate

Peak 5:00pm close weekdays and all day on weekends	\$41.00	\$42.50	3.66%	Y	per hour	E
Off peak 7:00am-5.00pm weekdays	\$36.00	\$37.50	4.17%	Y	per hour	Е

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Charity/Not for profit groups						
Dools E:00pm aloop weekdowe and	¢10 E0	¢20 E0	E 1004	V	por bour	Р

Peak 5:00pm close weekdays and all day on weekends	\$19.50	\$20.50	5.13%	Y	per hour	В
Off peak 7:00am-5.00pm weekdays	\$17.00	\$18.00	5.88%	Y	per hour	В

# 36. USE OF ROADS, FOOTPATHS AND PEDESTRIAN MALLS

# **36.1. Bondi Town Centre, Roscoe Street Mall, Campbell Parade**

## **Public Use**

Off peak Season: May-August	\$500.00	\$538.00	7.60%	Y	per hour or part thereof	E
Shoulder Season: February-April, September-November	\$590.00	\$635.00	7.63%	Y	per hour or part thereof	E
Peak Season : December-January	\$660.00	\$710.00	7.58%	Y	per hour or part thereof	E

# **Charity/Not for profit groups**

Off peak Season: May-August	\$245.00	\$263.50	7.55%	Y	per hour or part thereof	E
Shoulder Season: February-April, September-November	\$300.00	\$323.00	7.67%	Y	per hour or part thereof	E
Peak Season : December-January	\$335.00	\$361.00	7.76%	Y	per hour or part thereof	E

# 36.2. Charing Cross, Oxford Street Mall, Waverley Street Mall

Product sampling, promotions and static displays	\$660.00	\$710.00	7.58%	Y	per hour or part thereof	E
Charity/Community/Not for Profit groups	\$335.00	\$361.00	7.76%	Y	per hour or part thereof	E
Distribution of leaflets/ promotional material (minimum of 2 hours)	\$200.00	\$215.00	7.50%	Y	per hour or part thereof	E

# **36.3. Banner Installation**

Note: Includes installation of banners on Multi Function Poles, banner poles, street light poles and other Council assets.

Application fee (non-refundable)	\$135.00	\$145.50	7.78%	Ν	per application	В
Approved commercial use	\$105.00	\$113.00	7.62%	Ν	per week/banner	Е
Approved Charity/Community/Not for Profit groups	\$79.00	\$85.00	7.59%	Ν	per week/banner	E
Per banner installation and removal	\$105.00	\$105.00	0.00%	Ν	market rate	Е

# **36.4. Footpath Seating**

Application fee	\$400.00	\$430.00	7.50%	Ν	per application	В
Notification and Advertising Fee	\$268.00	\$288.50	7.65%	Ν	per application	В
Provision of footpath markers	\$200.00	\$215.00	7.50%	Ν	per application	В
Bond Fee for footpath seating permit (refundable)		Equivalent to 3 mon	Ν	per licence	G	
Location A: Oxford Street Mall, Bondi Junction*	\$735.00	\$791.00	7.62%	Ν	per m2 annually	D

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
36.4. Footpath Seating	[continued]					
Location B: Waverley Street Mall, Bondi Junction*	\$625.00	\$672.00	7.52%	Ν	per m2 annually	D
Location C: Campbell Parade (between Lamrock Avenue & Beach Road including Roscoe Street Mall (DCP)*	\$950.00	\$1,025.00	7.89%	N	per m2 annually	D
Location D: Bronte Road, Bronte Beach *	\$700.00	\$753.00	7.57%	Ν	per m2 annually	D
Location E: Hall Street and Campbell Parade (outside areas) *	\$625.00	\$672.00	7.52%	Ν	per m2 annually	D
Location F: Other areas *	\$505.00	\$543.00	7.52%	N	per m2 annually	D

# **36.5. Footway Use Permits**

## **Goods display**

Application fee	\$307.00	\$331.00	7.82%	Ν	per application	D
Permit fee per year	\$481.00	\$518.00	7.69%	Ν	per m2	D

# 36.6. Sign display

Application fee	\$307.00	\$331.00	7.82%	Ν	per application	D
Permit fee per year	\$481.00	\$518.00	7.69%	Ν	per permit	D

# 36.7. Roadway Use Permits – Skip Bin/Container/Storage unit placement

Metered parking space (maximum fee \$305.00 per week for a maximum period of two weeks)	\$153.00	\$165.00	7.84%	Ν	per day	D
Residential parking space (after the first week)	\$82.00	\$89.00	8.54%	Ν	per week	D
Residential parking space	\$160.00	\$172.00	7.50%	Ν	1st week	D
Restricted Residential parking space (up to 7 days or part thereof for maximum period of 4 weeks)	\$160.00	\$172.00	7.50%	Ν	per week	D
Urgency Fee – Assessment to be undertaken within 5 working days	\$72.00	\$78.00	8.33%	Ν	per assessment	D

# 36.8. Temporary Road Closure Application (non- refundable)

Oxford St Mall access permit	\$0.00	\$220.00	-	Ν	per vehicle	С
Road Closure – Community Event, Street Play, Street Party (one off/ Per annum)	\$105.00	\$113.00	7.62%	Ν	per application	В
Commercial events	\$670.00	\$721.00	7.61%	Ν	per application	С

# **36.9. Temporary Road Closure for Construction an other activities – Public Space Occupation**

Note: includes parking lane, road lane, cycleway & footpath occupation/closure by mobile crane/concrete boom pump/line pump/scissor lift/cherry picker or other equipment. The rates are charged per lane per day.

Application fee – Full road closure (non refundable)	\$780.00	\$839.00	7.56%	Ν	per day	D	
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continued on next page ...

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Name

Pricing

Name	Fee (incl. GST)	Fee (incl. GST)	Increase %	GST	Unit	Policy
36.9. Temporary Road ( Space Occupation [con		Construction	an other	activ	vities – Public	
Application fee – Partial road closure (non refundable)	\$390.00	\$420.00	7.69%	Ν	per day	D
Traffic management / cor	ntrol plan as	ssessment fee				
Non-Complex (dealt with via telephone/email)	\$160.00	\$172.00	7.50%	Ν	per application	E
Moderately Complex (site inspection and/or meetings required with applicant)	\$475.00	\$511.00	7.58%	N	per application	E
Very Complex (report required to go to Waverley Traffic Committee)	\$1,475.00	\$1,590.00	7.80%	Ν	per application	E
Occupation fee						
Parallel parking	\$16.00	\$17.20	7.50%	Ν	per metre per day	E
Angle parking	\$31.00	\$33.50	8.06%	Ν	per metre per day	E
Footpath / cycleway / verge / open space closure	\$16.00	\$17.20	7.50%	Ν	per space per day	E
Occupation of metered parking spaces (in addition to the occupation fee)	\$145.00	\$156.00	7.59%	N	per application	E
Late fee	\$320.00	\$344.00	7.50%	Ν	per hour	E
For applications lodged less than 5 w able to be processed in time for the p	5 7 1	to the start of activity. N	lote, this fee onl	y applie	s to late applications th	at are
Supervision Fee per supervisor	\$165.00	\$177.50	7.58%	Ν	per hour	E

Year 23/24

Fee

GST

Unit

# 36.11. Construction Zone Fee – Public Space Occupation

Year 22/23

Fee

Note: includes parking lane, road lane, cycleway & footpath occupation. The rates are charged per lane per day

Note: A fee applies per week per metre or part thereof, and such fee to be paid 3 monthly, in advance. The hours of restriction to be indicated by Council, but generally 7.00am to 5.00pm, Monday to Friday & 8.00am till 4.00pm Saturday. Licenses to be granted by Council on authorisation and under such conditions as may be imposed by the Traffic Committee. Further, one week's notice to be given on the completion of the work to enable authorisation of the removal of the signs to be undertaken.

Application fee (non-refundable)	\$530.00	\$570.00	7.55%	Ν	per application	D
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#### Fee (Areas zoned low, medium, or high density residential)

Parallel parking	\$72.00	\$77.50	7.64%	Ν	per metre per week	E
Angle parking	\$145.00	\$156.00	7.59%	Ν	per metre per week	Е

## Fee (Areas zoned neighbourhood centre, commercial core, or mixed use)

Fee	\$100.00	\$107.50	7.50%	Ν	per metre per week	E
Parallel parking	\$195.00	\$210.00	7.69%	Ν	per metre per week	E
Angle parking	\$400.00	\$430.00	7.50%	Ν	per space per week	Е

## 36.12. Footpath Use Fees

## **Footpath Hoarding Fees**

Fees must be paid 3 months in advance

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
Footpath Hoarding Fees	[continued]					
Application fee (non-refundable)	\$383.00	\$412.00	7.57%	Ν	per application	D
Fee (Standard A Class less than 1 metre from boundary)	\$46.00	\$50.00	8.70%	Ν	per lineal metre per week	D
Fee (Standard A or B Class greater than 1 metre from boundary)	\$46.00	\$50.00	8.70%	Ν	per m2/week	D

# **37. WASTE SERVICES**

Residential Properties – Domestic waste and recycling collection for single dwelling and multi-unit properties (Domestic Waste Charge)	\$594.40	\$616.00	3.63%	Ν	per year	С
Residential Properties – Domestic waste and recycling collection for single dwelling (240L red bin) (Domestic Waste Charge)	\$750.00	\$778.00	3.73%	N	per year	С
Collection of additional domestic garbage and recycling bins for single dwelling and multi- unit properties (Additional Domestic Waste Charge)	\$594.40	\$616.00	3.63%	Ν	per year	С
Collection of additional domestic garbage and recycling bins for single dwelling (240L red bin) (Additional Domestic Waste Charge)	\$750.00	\$778.00	3.73%	Ν	per year	С
Additional collection of 80/140/240 litre mobile garbage bin (Red/ Green/Yellow/Blue Lid)	\$34.00	\$37.00	8.82%	Ν	per bin	С
Supply and delivery of 80/140/240 litre mobile garbage bin (Red/ Green/Yellow/Blue Lid)	\$80.00	\$86.00	7.50%	Ν	per bin	С
Supply and delivery 660 litre mobile garbage bin	\$410.00	\$441.00	7.56%	Ν	per bin	С
Clean-up, prevention and noise control notices	\$535.00	\$575.00	7.48%	Ν	per notice	F

# **38. WAVERLEY COMMUNITY LIVING PROGRAM**

Note: NDIS price guide has changed descriptions of services significantly. The WCLP section has been updated in a separate section below as new entries don't match 2020 line items.

# **38.1. Individual Core Supports**

Establishment Fee – New participant	\$554.70	\$621.70	12.08%	Ν	one off	F
Assistance with Daily Living weekday	\$55.47	\$62.17	12.08%	Ν	per hour	F
Assistance with Social and Community Participation weekday	\$55.47	\$62.17	12.08%	Ν	per hour	F
Assistance with Social and Community Participation – Saturday	\$77.81	\$87.51	12.47%	Ν	per hour	F
Assistance with Social and Community Participation – Sunday	\$100.16	\$112.85	12.67%	Ν	per hour	F

continued on next page ...

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
38.1. Individual Core Su	upports [c	ontinued]				
Individualised Living Options - Exploration and Design	\$0.00	\$100.14	-	Ν	per hour	F
38.2. Group Core Servi	ces					
Group Activities In The Community - 1:3 - Saturday	\$0.00	\$36.17	-	Ν	per hour	F
Group Activities In The Community - 1:3 - Sunday	\$0.00	\$46.64	-	Ν	per hour	F
Group Activities In The Community - 1:3 - Weekday	\$0.00	\$25.70	-	Ν	per hour	F
Group Activities In The Community - 1:3 - Weekday after 8pm	\$0.00	\$28.31	-	Ν	per hour	F
Group Activities In The Community - 1:4 - Saturday	\$0.00	\$29.75	-	Ν	per hour	F
Group Activities In The Community - 1:4 - Sunday	\$0.00	\$38.37	-	Ν	per hour	F
Group Activities In The Community - 1:4 - Weekday	\$0.00	\$21.14	-	Ν	per hour	F
Group Activities In The Community - 1:4 - Weekday after 8pm	\$0.00	\$23.29	-	Ν	per hour	F
Group Activities In The Community - 1:5 - Saturday	\$0.00	\$25.90	-	Ν	per hour	F
Group Activities In The Community - 1:5 - Sunday	\$0.00	\$33.40	-	Ν	per hour	F
Group Activities In The Community - 1:5 - Weekday	\$0.00	\$18.40	-	Ν	per hour	F
Group Activities In The Community - 1:5 - Weekday after 8pm	\$0.00	\$20.28	-	Ν	per hour	F
Group Activities in a centre 1:2 ratio weekday	\$33.21	\$37.10	11.71%	Ν	per hour	F
Group Activities in a centre 1:3 ratio weekday	\$25.08	\$25.70	2.47%	Ν	per hour	F
Group Activities In A Centre - 1:3 - Weekday after 8pm	\$0.00	\$30.59	-	Ν	per hour	F
Group Activities in a centre 1:4 ratio weekday	\$21.10	\$21.14	0.19%	Ν	per hour	F
Group Activities in a centre 1:5 ratio weekday	\$18.57	\$20.68	11.36%	Ν	per hour	F
Group Activities In A Centre - 1:5 - Saturday	\$0.00	\$28.18	-	Ν	per hour	F
Group Activities In A Centre - 1:5 - Weekday after 8pm	\$0.00	\$22.56	-	Ν	per hour	F
Group Activities in a centre 1:3 ratio – Saturday	\$34.31	\$36.17	5.42%	Ν	per hour	F
Provider travel – labour cost MMM1-3			\$16.60-\$64.93	Ν	30mins	F
Provider travel – non labour cost	\$1.00	\$1.00	0.00%	Ν	per km	F
Activity Based Transport – priced on support category	\$1.00	\$1.00	0.00%	Ν	per km	F
Community Social And Recreational Activities			Quote	Ν	each	F

Name	Year 22/23	Year 23/24				Pricing
	Fee	Fee	Increase	GST	Unit	Policy
	(incl. GST)	(incl. GST)	%			

# **38.3. Individual Capacity Building Supports**

Accommodation And Tenancy Obligations	\$63.21	\$70.87	12.12%	Ν	per hour	F
Skills Development	\$63.21	\$70.87	12.12%	Ν	per hour	F
Improved Daily Living Skills	\$55.47	\$62.17	12.08%	Ν	per hour	F

# 38.4. Group Capacity Building Services

N/A

# 38.5. Weekend Getaway - Short Term Accommodation

STA And Assistance (Inc. Respite) - 1:3 Saturday	\$0.00	\$950.44	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:3 Sunday	\$0.00	\$1,169.88	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:3 Weekday	\$0.00	\$771.24	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:4 Saturday	\$0.00	\$761.02	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:4 Sunday	\$0.00	\$925.60	-	Ν	per day	F
STA And Assistance (Inc. Respite) - 1:4 Weekday	\$0.00	\$626.62	-	Ν	per day	F

# **38.6. WCLP Non NDIS Supports and Services**

Additional Supports and Services as per request	\$60.00-\$100.00				per hour	F
			Last year fee .5.00-\$80.00			
Cooking class	\$12.00	\$20.00	66.67%	Y	per service	F

# 38.7. Cancellations

A cancellation is a short notice 100° cancellation if the participant does not show up or has given less than 7 working days notice. WCLP charges 100% cancellation fees for the service if short notice or no show.	% cancellation fees for the service as the fee	Ν		
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# **39. SENIORS CENTRE**

Fitness Full Pension single	\$0.00	\$8.00	-	Y	Per class	В
Fitness Full Pension multi pass (10 class)	\$0.00	\$80.00	-	Y	Per 10 passes	В
Fitness Standard single	\$0.00	\$10.00	-	Υ	Per class	В
Fitness Standard multi pass (10 class)	\$0.00	\$100.00	-	Y	Per 10 class	В
Social and educational classes and events			\$0-65	Y	Per activity based on type	В
Transport standard	\$0.00	\$10.00	-	Y	Per one way trip	В

continued on next page ...

Name	Year 22/23 Fee (incl. GST)	Year 23/24 Fee (incl. GST)	Increase %	GST	Unit	Pricing Policy
<b>39. SENIORS CENTRE</b>	[continue	d]				
*Note: Fee varies depending on the class, workshop or event and associated costs				Y		В
40. ENVIRONMENTAL	SUSTAIN		GAGEMEI	νт		

Note: Fee varies depending on the class, workshop or presentation and associated costs.

Environmental presentations and education services provided by Council for a commercial organisation or for a paid event	\$0.00-\$120.00 per hour per staff member plus travel expenses	Y	per request/event	С
Environmental presentations and education services provided by Council for a not for profit organisation	\$0.00-\$120.00 per hour per staff member plus travel expenses	Y	per request/event	В
Environmental workshops and engagement activities	\$0.00-\$100.00	Y	per head	В

Council	Revised Draft Budget 2023/24	Original Draft	\$ change on Draft	% change on Draft Budget
Budget Statement - \$'000	June 2023	April 2023/24	S change on Drait Budget 2023/24	2023/24
Operating Revenue				
Grants Subsidies & Contributions - Operational	5,705	5,705	(0)	(0.0%)
Investment Income	2,762	1,898	864	45.5%
Other Revenues	22,451	22,474	(23)	(0.1%)
Rates & Annual Charges	71,355	71,355	(0)	(0.0%)
User Charges	48,552	48,562	(10)	(0.0%)
Total Operating Revenue	150,825	149,994	831	0.6%
Operating Expense				
Borrowing Expenses	(40)	(40)	0	-
Employee Costs	(76,273)	(76,606)	333	(0.4%)
Materials & Contracts	(29,186)	(29,152)	(34)	0.1%
Operating Expenses	(24,703)	(23,573)	(1,130)	4.8%
Rates & Annual Charges	(1,123)	(1,123)	0	(0.0%)
Total Operating Expense	(131,325)	(130,494)	(831)	0.6%
Operating Surplus (incl. Deprecation)	(0)	0	(0)	-
Operating Surplus (ex. Deprecation)	19,500	19,500	(0)	(0.0%)
Capital Income				
Grants Subsidies & Contributions - Capital	11,147	12,397	(1,250)	(10.1%)
Net gains from the disposal of assets	1,154	881	273	31.0%
Capital Income Total	12,301	13,278	(977)	(7.4%)
Capital Expense				
Capital Purchases	(4,912)	(3,151)	(1,761)	55.9%
Capital Works Program	(37,640)	(37,640)	0	-
Capital Expense Total	(42,552)	(40,791)	(1,761)	4.3%
Net Capital Income/(Expense)	(30,251)	(27,513)	(2,738)	10.0%
Loan Repayment	(472)	(472)	0	-
Total Net Revenue/(Expense)	(11,223)	(8,485)	(2,738)	32.3%
Reserve transfer (to)/from	11,223	8,485	2,738	32.3%
Net Budget Surplus/(Deficit)	-	-	-	-

Assets & Operations Budget Statement - \$'000	Revised Draft Budget 2023/24 June 2023	Original Draft Budget 2023/24 April 2023	\$ change on Draft Budget 2023/24	% change on Draft Budget 2023/24
•	Julie 2025	April 2023	Duuget 2023/24	2023/24
<b>Operating Revenue</b> Grants Subsidies & Contributions - Operational	2,156	2,156	(0)	(0.0%)
Investment Income	546	2,130	( )	, ,
Other Revenues	4,923	4,968		
Rates & Annual Charges	19,970	4,908	( )	(0.9%)
User Charges	16,940	16,940		0.0%
Total Operating Revenue	44,536	44,234		
Operating Expense		.,		
Employee Costs	(27,946)	(27,946)	0	(0.0%)
Internal Charges	(9,851)	(9,868)	17	(0.2%)
Materials & Contracts	(7,890)	(7,989)	99	(1.2%)
Operating Expenses	(13,323)	(13,157)	(166)	1.3%
Rates & Annual Charges	(673)	(724)	51	(7.0%)
Total Operating Expense	(59,683)	(59,684)	1	(0.0%)
Operating Surplus (ex. Deprecation)	(15,147)	(15,450)	303	(2.0%)
Capital Income				
Grants Subsidies & Contributions - Capital	6,452	7,702	(1,250)	(16.2%)
Net gains from the disposal of assets	1,154	881	273	31.0%
Capital Income Total	7,607	8,583	(976)	(11.4%)
Capital Expense		0		
Capital Purchases	(4,671)	(2,910)	(1,761)	60.5%
Capital Works Program	(37,640)	(37,640)	0	-
Capital Expense Total	(42,311)	(40,550)	(1,761)	4.3%
Net Capital Income/(Expense)	(34,704)	(31,967)	(2,737)	8.6%
Total Net Revenue/(Expense)	(49,851)	(47,417)	(2,434)	5.1%
Reserve transfer (to)/from	19,151	15,309	3,842	25.1%
Net Budget Surplus/(Deficit)	(30,700)	(32,108)	1,408	(4.4%)

Note: Directorate result excludes depreciation

Community, Culture and				
Customer Experience Budget	Revised Draft	Original Draft	<u>.</u>	% change on
Statement - \$'000	Budget 2023/24 June 2023	Budget 2023/24 April 2023	\$ change on Draft Budget 2023/24	Draft Budget 2023/24
Operating Revenue				
Grants Subsidies & Contributions - Operational	1,008	1,008	0	0.0%
Other Revenues	3,383	3,361	22	0.7%
User Charges	13,035	13,045	(10)	(0.1%)
Total Operating Revenue	17,426	17,414	12	0.1%
Operating Expense				
Employee Costs	(19,641)	(19,641)	0	(0.0%)
Internal Charges	(2,771)	(2,754)	(17)	0.6%
Materials & Contracts	(4,817)	(4,735)	(82)	1.7%
Operating Expenses	(2,664)	(2,643)	(21)	0.8%
Rates & Annual Charges	(111)	(60)	(51)	84.4%
Total Operating Expense	(30,003)	(29,833)	(170)	0.6%
Operating Surplus (ex. Deprecation)	(12,578)	(12,419)	(159)	1.3%
Capital Income				
Net gains from the disposal of assets	0	0	0	-
Capital Income Total	0	0	0	-
Capital Expense				
Capital Purchases	(241)	(241)	(0)	-
Capital Expense Total	(241)	(241)	(0)	-
Net Capital Income/(Expense)	(241)	(241)	(0)	-
Total Net Revenue/(Expense)	(12,819)	(12,660)	(159)	1.3%
Reserve transfer (to)/from	(317)	(317)	(0)	_
Net Budget Surplus/(Deficit)	(13,136)	(12,977)	(159)	1.2%

Note: Directorate result excludes depreciation

Corporate Services Budget Statement - \$'000	Revised Draft Budget 2023/24 June 2023	Original Draft Budget 2023/24 April 2023	\$ change on Draft Budget 2023/24	% change on Draft Budget 2023/24
Operating Revenue				
Grants Subsidies & Contributions - Operational	1,824	1,824	0	0.0%
Investment Income	1,822	1,580	242	15.3%
Other Revenues	293	293	0	-
Rates & Annual Charges	51,385	51,385	(0)	(0.0%)
User Charges	582	582	0	-
Total Operating Revenue	55,906	55,664	242	0.4%
Operating Expense				
Borrowing Expenses	(40)	(40)	(0)	-
Employee Costs	(10,432)	(10,765)	333	(3.1%)
Internal Charges	13,532	13,532	0	0.0%
Materials & Contracts	(10,418)	(10,368)	(50)	0.5%
Operating Expenses	(1,014)	(1,014)	0	(0.0%)
Rates & Annual Charges	(339)	(339)	0	(0.0%)
Total Operating Expense	(8,712)	(8,994)	282	(3.1%)
Operating Surplus (ex. Deprecation)	47,194	46,670	524	1.1%
Net Capital Income/(Expense)	0	0	0	-
Loan Repayment	(472)	(472)	(0)	-
Total Net Revenue/(Expense)	46,722	46,198	524	1.1%
Reserve transfer (to)/from	(2,220)	(1,391)	(829)	59.6%
Net Budget Surplus/(Deficit)	44,502	44,807	(305)	(0.7%)

Note: Directorate result excludes depreciation

General Manager Unit Budget Statement - \$'000	Revised Draft Budget 2023/24 June 2023	Original Draft Budget 2023/24 April 2023	\$ change on Draft Budget 2023/24	% change on Draft Budget 2023/24
Operating Revenue				
User Charges	13	13	0	-
Total Operating Revenue	13	13	0	-
Operating Expense				
Employee Costs	(2,510)	(2,510)	0	(0.0%)
Internal Charges	3,648	3,648	(0)	(0.0%)
Materials & Contracts	(626)	(626)	0	(0.0%)
Operating Expenses	(2,647)	(2,064)	(583)	28.2%
Total Operating Expense	(2,135)	(1,552)	(583)	37.6%
Operating Surplus (ex. Deprecation)	(2,122)	(1,539)	(583)	37.9%
Total Net Revenue/(Expense)	(2,122)	(1,539)	(583)	37.9%
Reserve transfer (to)/from	(16)	(16)	0	-
Net Budget Surplus/(Deficit)	(2,137)	(1,555)	(582)	37.4%

Note: Directorate result excludes depreciation

Planning, Sustainability and				
Compliance	Revised Draft Budget 2023/24	Original Draft Budget 2023/24	\$ change on Draft	% change on Draft Budget
Budget Statement - \$'000	June 2023	April 2023	Budget 2023/24	2023/24
Operating Revenue				
Grants Subsidies & Contributions - Operational	717	717	0	-
Investment Income	393	118	275	232.9%
Other Revenues	13,852	13,852	0	0.0%
User Charges	17,983	17,983	(0)	(0.0%)
Total Operating Revenue	32,945	32,670	275	0.8%
Operating Expense				
Employee Costs	(15,745)	(15,745)	0	(0.0%)
Internal Charges	(4,558)	(4,558)	0	(0.0%)
Materials & Contracts	(5,434)	(5,434)	0	(0.0%)
Operating Expenses	(5,056)	(4,696)	(360)	7.7%
Total Operating Expense	(30,792)	(30,433)	(359)	1.2%
Operating Surplus (ex. Deprecation)	2,152	2,237	(85)	(3.8%)
Capital Income				
Grants Subsidies & Contributions - Capital	4,694	4,694	0	0.0%
Capital Income Total	4,694	4,694	0	-
Net Capital Income/(Expense)	4,694	4,694	0	-
Total Net Revenue/(Expense)	6,847	6,931	(84)	<mark>(1.2%</mark> )
Reserve transfer (to)/from	(5,374)	(5,100)	(274)	5.4%
Net Budget Surplus/(Deficit)	1,472	1,831	(359)	(19.6%)

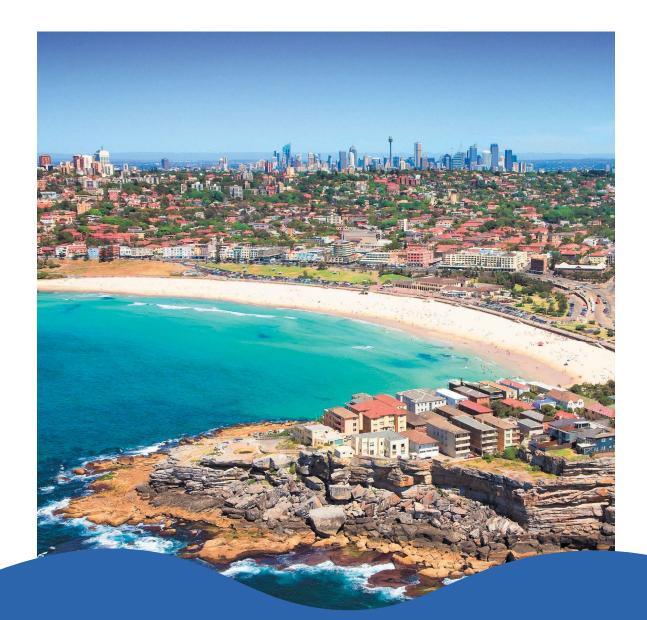
Note: Directorate result excludes depreciation

Attachment 3: Draft 2023-24 Capital Works Program and funding sources

LTFP 6.1 No	Project	Revised Draft Budget 2023/24 June 2023	Original Draft Budget 2023/24 April 2023	Difference	Revised Draft Budget Submission Grants/Contributions Total	Original Draft Budget Grants/Contributions Total	Difference	Revised Draft Budget Submission Council General Revenue	Original Draft Budget Council General Revenue	Difference	External Restricted Reserve	Internal Restricted Reserve
	Building Infrastructure	10,635,661	10,700,000	(64,339)	767,600	2,017,600	(1,250,000)	1,586,446	1,586,446	0	1,144,814	7,136,801
1	SAMP5 Building Renewal Program	2,000,000	2,000,000	0	17,600	17,600	0	1,017,700	1,017,700	0	317,100	647,600
2	SAMP Building Replacement Program	5,595,611	3,700,000	1,895,611	750,000	2,000,000	(1,250,000)	0	o	0	827,714	4,017,897
3	Council Accommodation and Services	3,040,050	5,000,000	(1,959,950)	0	0	0	568,746	568,746	0	0	2,471,304
	Living Infrastructure	1,082,000	1,082,000	0	0	0	0	745,745	745,745	0	265,000	71,255
5	SAMP5 Living Infrastructure _ Landscaping	500,000	500,000	0	0	0	0	453,745	453,745	0	0	46,255
	SAMP5 Tree Planting Program	200,000	200,000	0	0	0	0	60,000	60,000	0	140,000	0
	SAMP5 Living Infrastructure Turf Replacement Program	300,000	300,000	0	0	0	0	160,000	160,000	0	125,000	15,000
8	Greening Steep Slopes	50,000	50,000	0	0		0	40,000	40,000	0	0	10,000
9	Remnant vegetation buffer	32,000	32,000	0	0	0	0	32,000	32,000	0	0	0
	Public Domain Infrastructure	8,922,500	9,352,500	(430,000)	3,083,100	3,083,100	0	2,435,000	2,435,000	0	1,186,039	2,218,361
12	SAMP5 - Bus Shelters, Seats and Benches, bike furniture, bins, bollards and wheelstops	307,500	307,500	0	0	0	0	200,000	200,000	0	57,500	50,000
13	SAMP Structures incl. walls, boardwalks, fences, etc	6,200,000	7,000,000	(800,000)	2,883,100	2,883,100	0	1,695,000	1,695,000	0	823,539	798,361
14	SAMP5 Lighting & Electrical Infrastructure Renewal	195,000	195,000	0	0	0	0	195,000	195,000	0	0	o
15	SAMP5 Water Equipment Renewal	50,000	50,000	0	0	0	0	50,000	50,000	0	0	0
	SAMP Promenades & Sea Walls	80,000		80,000	0	0	0	0	0	0	o	80,000
17	SAMP Park Electrical and Lighting	500,000	500,000	0	0	0	0	80,000	80,000	0	305,000	115,000
18	Waverley Cemetery Renewal and enhancements	970,000	850,000	120,000	0	0	0	0	0	0	0	970,000
19	Waverley signage strategy Implementation	100,000	100,000	0	0	0	0	100,000	100,000	0	0	o
21	Rockfall/cliff Remediation	150,000	150,000	0	0	0	0	115,000	115,000	0	0	35,000
22	NSW Severe Weather Floods 2022	370,000	200,000	170,000	200,000	200,000	0	0	0	0	0	170,000
	Recreational & Public Spaces Infrastructure	2,770,500	2,725,500	45,000	446,745	446,745	0	134,010	134,010	0	1,565,500	624,245
23	SAMP5 Park & Playground Planning & Design	225,500	225,500	0	0	0	0	0	0	0	225,500	0
24	SAMP Park & Playground - Renewal and Upgrades	2,100,000	2,100,000	0	446,745	446,745	0	91,510	91,510	0	1,050,000	511,745

Attachment 3: Draft 2023-24 Capital Works Program and funding sources

LTFP 6.1 No	Project	Revised Draft Budget 2023/24 June 2023	Original Draft Budget 2023/24 April 2023	Difference	Revised Draft Budget Submission Grants/Contributions Total	Original Draft Budget Grants/Contributions Total	Difference	Revised Draft Budget Submission Council General Revenue	Original Draft Budget Council General Revenue	Difference	External Restricted Reserve	Internal Restricted Reserve
26	Public Art Commissions - every two years	145,000	100,000	45,000	0	0	c	42,500	42,500	0	0	102,500
27	Bondi Park Plan of Management	200,000	200,000	0	0	0	c	0	o	0	200,000	0
28	Bronte, Tamarama, Williams and Waverley Park Plan of Management	100,000	100,000	0	0	0	c	0 0	0	0	90,000	10,000
	Road Infrastructure	13,699,339	13,250,000	449,339	2,776,086	2,776,086	0	4,206,090	5,656,090	(1,450,000)	5,049,339	1,667,824
29	SAMP Roads	2,000,000	2,000,000	0	776,086	776,086	c	128,914	128,914	0	800,000	295,000
30	SAMP Stormwater Drainage	300,000	300,000	0	0	0	C	0 0	0	0	300,000	0
31	SAMP Footpath	1,500,000	1,500,000	0	0	0		930,000	930,000	0	350,000	220,000
32	SAMP Kerb and Gutter	900,000	900,000	0	0	0	c	00	0	0	0	900,000
34	SAMP Traffic Control Devices	100,000	100,000	0	0	0	c	70,000	70,000	0	0	30,000
35	SAMP Street Signage	100,000	100,000	0	0	0	c	100,000	100,000	0	0	0
36	SAMP Mall Renewal Program	850,000	850,000	0	0	0	c	800,000	800,000	0	0	50,000
	Bike Plan Implementation	187,254	1-	187,254	0	0		0 0	0	. 0	187,254	0
39	Campbell Parade Streetscape Upgrade	200,000	200,000	0	0	0		0 0	200,000	(200,000)	200,000	0
41	Our Liveable Centres - Streetscape Upgrades	6,800,000	6,800,000	0	2,000,000	2,000,000	c	2,000,000	3,250,000	(1,250,000)	2,700,000	100,000
42	Safety by Design in Public Places	500,000	500,000	0	0	0	c	177,176	177,176	0	250,000	72,824
	40km/hr speed zone review - signage	262,085		262,085	0			0 0	0	0	262,085	0
	Sustainability Infrastructure	530,000	530,000	0	155,000	155,000	0	375,000	375,000	0	0	0
44	SAMP5 Renewal of Solar Energy Infrastructure	5,000	5,000	0	0	0	C	5,000	5,000	0	0	0
	Water Saving & Quality Improvement Program											
45	(South Bondi WSUD)	175,000	175,000	0	0	0	C	175,000	175,000	0	0	0
46	Facilities Sustainable Energy Upgrades	40,000	40,000	0	0	0	c	40,000	40,000	0	0	0
47	Installation of EV Charging Stations	310,000	310,000	0	155,000	1		1 155,000	50 · · · · · · · · · · · · · · · · · · ·	0	0	0
	Grand Total	37,640,000	37,640,000	0	7,228,531	8,478,531	(1,250,000)	9,482,291	10,932,291	(1,450,000)	9,210,692	11,718,486



# Long Term Financial Plan 6.1

2023-2033



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# 1. EXECUTIVE SUMMARY

Waverley Council's Long Term Financial Plan (LTFP 6.1) contains a set of long range financial projections based on an informed set of assumptions. It is designed to reflect the financial impacts of providing the current service levels and our programs of capital works. The LTFP 6.1 covers a 11 year time period from 2023/24 to 2033/34. This iteration of the Plan focuses on delivering community needs and Council's strategic priorities (including asset renewals and ICT modernisation strategic program).

The LTFP 6.1 indicates that Council will generate sufficient funds and has adequate reserves available to implement its programs. LTFP 6.1 enables all asset backlogs identified in the adopted Strategic Asset Management Plan (SAMP 6) to be addressed and assets class conditions to be maintained to a standard meeting community expectation. Service delivery, organisational capability and financial stability will also be maintained.

# 2. INTRODUCTION

The Long Term Financial Plan (LTFP) is a core element of Council's strategic planning process. The LTFP addresses the financial resourcing capacity requirements to deliver our Community Strategic Plan 2022-2032. The LTFP enables the community's aspirations and demand for services to be tested against the financial opportunities and limitations likely to be encountered within the next 10 years, it includes financial modelling and the planning assumptions that have been identified as affecting the financial capacity of the Council. The LTFP enables the community and the Council to set priorities to meet future needs.

The projections contained in the LTFP are subject to change due to a variety of external factors as well as major decisions made by Council. It is necessary to regularly review and monitor a variety of factors, and revising the projections contained in the LTFP where necessary. The LTFP is revised annually as part of Council's annual budget process in keeping with the legislative requirements under the Integrated Planning and Reporting (IP&R) framework.

Council is committed to:

- maintaining the current service delivery levels
- building organisational capability
- meeting its obligations to our staff
- prudently managing Council's and the community's resources and assets
- reprioritising resources allocations to where they are most needed
- providing financial assistance to our local community and businesses when needed
- maintaining our long term financial sustainability while at the same time building our fiscal resilience to enable Council to respond to unexpected crises.

# 3. OBJECTIVES

## **Legislated Principles**

Section 8B of the Local Government Act 1993 states that the following principles of sound financial management apply to councils:

- a) Council spending should be responsible and sustainable, aligning general revenue and expenses.
- b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.
- c) Councils should have effective financial and asset management, including sound policies and processes for the following:
  - i. Performance management and reporting,
  - ii. Asset maintenance and enhancement,
  - iii. Funding decisions,
  - iv. Risk management practices.
- d) Councils should have regard to achieving intergenerational equity, including ensuring the following:
  - i. Policy decisions are made after considering their financial effects on future generations,
  - ii. The current generation funds the cost of its services.

The LTFP is developed to give effect to the Community Strategic Plan, deliver Council's program and aspirations over time, and provide strong stewardship for community assets and resources. It contains a set of long-range financial projections based on an informed set of assumptions.

In addition to the legislated principles of sound financial management, Waverley Council has 5 financial objectives that it applies to its financial planning, control and management.

- 1. **Ensure financial sustainability** to generate its own operating revenue and having sufficient assets to serve its liabilities with the aim of achieving all of the "fit for the future" financial sustainability benchmarks.
- 2. **Delivering a balanced budget** ensure that each financial year's expenses are funded by identified funding sources.
- 3. **Fund existing service levels** ensure existing service levels that council currently provide continue to be fully funded when preparing budgets and making financial decisions.
- 4. **Funding Infrastructure renewals** the funding allocated to annual capital works programs to ensure all infrastructure assets meets the determined satisfactory condition level.
- 5. **Financial responsible** ensure costs are well-considered and money is responsibly spent. We have carefully budgeted for a range of new initiatives to ensure Waverley remains affordable and sustainable well into the future.

# 4. STRUCTURE

The LTFP presents financial forecasts that draw from Council's Strategic Asset Management Plan 6 (SAMP 6), Environmental Action Plan 5 (EAP 5), and other strategic documents.

# 5. CURRENT FINANCIAL POSITION OF COUNCIL

Waverley Council operates at present from a good financial position. The 2021/22 audited Annual Financial Statements reported that all but two (OPR and Asset Maintenance) of Waverley Council's key ratios are performing better than the Industry Benchmark.

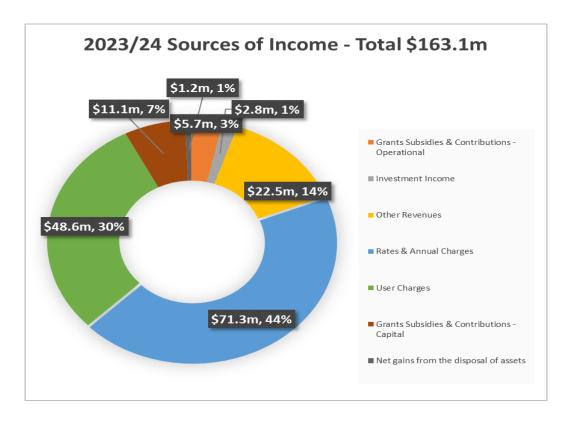
Indicator	Quantitative Measure	Industry Benchmark	Waverley 2021/22	Waverley 2020/21	Waverley 2019/20
Operating Performance Ratio	Measures a Council's ability to contain operating expenditure within operating revenue	> 0	-2.58%	-3.43%	-8.58%
Own Source Operating Revenue Ratio	Measures the level of a Council's fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions	> 60%	78.25%	80.61%	79.17%
Unrestricted Current Ratio	The Unrestricted Current Ratio is specific to local government and is designed to represent a Council's ability to meet debt payments as they fall due	> 1.5x	5.42x	5.51x	7.22x
Debt Service Cover Ratio	This ratio measures the availability of operating cash to service debt including interest, principal and lease payments	> 2x	20.30x	18.18x	11.18x
Rates and Annual Charges outstanding Percentage	This ratio assesses the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts	< 5%	4.75%	4.24%	5.06%
Cash Expense Cover Ratio	This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow	> 3 mths	8.89 mths	12.40 mths	13.38 mths
Building & Infrastructure Asset Renewals Ratio	This ratio compares the proportion spent on infrastructure asset renewals and the asset's deterioration measured by its accounting depreciation. Asset renewal represents the replacement or refurbishment of existing assets to an equivalent capacity or performance as opposed to the acquisition of new assets or the refurbishment of old assets that increase capacity or performance.	>=100%	290.14%	268.81%	155.45%

Table 1: Local Government Key Performance Measures								
Indicator	Quantitative Measure	Industry Benchmark	Waverley 2021/22	Waverley 2020/21	Waverley 2019/20			
Infrastructure Backlog Ratio	This ratio shows what proportion the backlog is against total value of a Council's infrastructure	< 2%	1.61%	1.09%	0.99%			
Asset Maintenance Ratio	This ratio compares actual vs required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.	> 100%	97.34%	104.59%	108.19%			

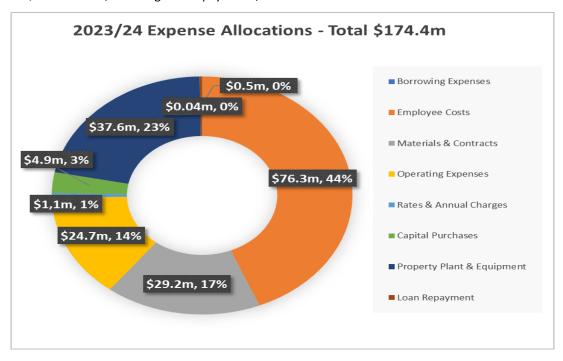
The revised draft budget 2023/24 forecasts Council's operating income will be \$150.8 million, an increase of \$7.7m (5.4%) compared to the current approved budget 2022/23. The total income is projected to be \$163.1 million, an increase of \$1.3million (0.8%) compared to the current approved budget 2022/23.

Income - \$'000	Revised Draft Budget 2023/24 June 23	Current Approved Budget 2022/23	\$ change on Current Approved Budget 2022/23	% change on Current Approved Budget 2022/23
Operating Income				
Grants Subsidies & Contributions - Operational	5,705	7,332	(1,627)	(22.2%)
Investment Income	2,762	3,320	(559)	(16.8%)
Other Revenues	22,451	18,380	4,071	22.2%
Rates & Annual Charges	71,355	68,641	2,714	4.0%
User Charges	48,552	45,484	3,068	6.7%
Total Operating Revenue	150,825	143,158	7,667	5.4%
Capital Income				
Grants Subsidies & Contributions - Capital	11,147	18,347	(7,200)	(39.2%)
Net gains from the disposal of assets	1,154	334	821	246.1%
Total Capital Income	12,301	18,681	(6,380)	(34.2%)
Total Income	163,126	161,839	1,287	0.8%

The following chart shows the major categories of revenue for Council in 2023/24:



Rates and Annual Charges have remained at 44% of the total revenues and is the largest category of Council revenue. The 2023/24 budget has incorporated the IPART's 3.7% rate peg increase determination.



The 2023/24 budget estimates that Council's total expenditure, excluding depreciation expense will be \$174.4 million, including loan repayments, as illustrated in the chart below.

5

	Revised Draft	Current	\$ change on	% change on Current
	Budget 2023/24	Approved	Current Approved	Approved
Expense - \$'000	June 23	••	••	Budget 2022/23
Operating Expense				
Borrowing Expenses	(40)	(53)	13	(24.2%)
Employee Costs	(76,273)	(70,006)	(6,267)	9.0%
Materials & Contracts	(29,186)	(27,006)	(2,179)	8.1%
Operating Expenses	(24,703)	(22,183)	(2,520)	11.4%
Rates & Annual Charges	(1,123)	(1,115)	(8)	0.7%
Total Operating Expense	(131,325)	(120,363)	(10,962)	9.1%
Capital Expense		0		
Capital Purchases	(4,912)	(2,538)	(2,373)	93.5%
Capital Works Program	(37,640)	(43,453)	5,813	(13.4%)
Total Capital Expense	(42,552)	(45,991)	3,439	(7.5%)
Loan Repayment	(472)	(460)	(13)	2.8%
Total Expense	(174,350)	(166,814)	(7,535)	4.5%

The table below reports the expense forecast for revised draft budget 2023/24 compared to the current approved budget 2022/23:

Council projects an operating surplus before depreciation of \$19.5 million. This operating surplus will be used to fund the loan repayment and partly fund the capital works program.

How 2023/24 Expenses are Funded

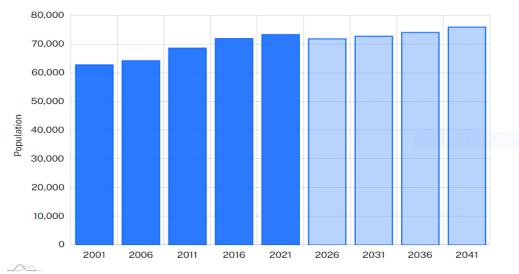
The 2023/24 expense program is funded from various sources, the following chart shows the funding sources for the 2023/24 expense program.

## 6. LTFP ASSUMPTIONS

In developing this LTFP, projections on future financial forecasts have been based on a number of assumptions. These assumptions are explained below.

#### 5.1 Population

The Waverley Community Strategic Plan forecasts Waverley's population to grow from 73,401 in 2021 to 76,034 in 2041, as shown in the following graph.



# Historic and projected population change

Source: DPIE, 'LGA Population Projections', 2023

# 5.2 Economic Growth

Economic growth within the local government area is expected to remain effectively static over the life of the LTFP, with limited scope for the introduction of new industries or services. Table 2 below illustrates the gross product measures for the last 13 years period between 2009 and 2021.

Table 2: Waverley Council area - Gross Regional Product measures									
		% change from			Local industry to				
Year ending	Headline	previous	Local industry	Local residents	residents				
June	GRP \$m	year	GRP \$m	GRP \$m	ratio				
2021	5,063	1.6	4,906	8,120	0.6				
2020	4,985	-2	4,866	7,883	0.62				
2019	5,086	3.3	5,005	7,806	0.64				
2018	4,923	3.3	4,860	7,627	0.64				
2017	4,766	-2.7	4,656	7,277	0.64				
2016	4,897	2.2	4,745	7,295	0.65				
2015	4,792	5	4,585	7,038	0.65				
2014	4,564	6.8	4,336	6,693	0.65				
2013	4,274	1.1	4,102	6,380	0.64				
2012	4,228	-0.3	4,143	6,525	0.63				

Table 2: Waverley Council area - Gross Regional Product measures								
		% change from			Local industry to			
Year ending	Headline	previous	Local industry	Local residents	residents			
June	GRP \$m	year	GRP \$m	GRP \$m	ratio			
2011	4,241	2.5	4,188	6,484	0.65			
2010	4,137	2.5	3,964	6,135	0.65			
2009	4,035	-1.8	3,891	6,020	0.65			

Source: National Institute of Economic and Industry Research (NIEIR)2021. Compiled and presented in economy.id by.id (informed decisions). Data are based on a 2018/19 price base for all years. NIEIR-ID data are inflation adjusted each year to allow direct comparison, and annual data releases adjust previous years' figures to a new base year.

#### 5.3 Levels of service to the community

The LTFP is based on Council maintaining existing services to the community at the existing service levels as well as incorporating works arising from the Strategic Asset Management Plan 6, Environmental Action Plan 5, and other strategic plans.

## 5.4 Capital works program

Council's extensive capital works program aims to deliver much needed renewal of infrastructure assets including roads, community buildings, open space, parks & reserves and transport infrastructure. The total proposed value of works in Council's 2023/24 capital works program is \$37.64 million.

The LTFP capital works program 2023/24 to 2033/34 outlines all infrastructure renewal works arising from Council's Strategic Asset Management Plan (SAMP 6) and capital enhancements from Environmental Action Plan (EAP 5) and other strategic plans (see Appendix 1 for further detail).

The program includes a number of major capital projects, for example:

- o Structural Renewal of Bondi, Bronte and Tamarama Promenade & Sea Walls
- Council Chamber upgrade
- o Bondi Surf Bathers Life Saving Club Conservation and Upgrade
- o Bronte and Bondi surf club upgrades
- Campbell Parade Streetscape upgrade
- SAMP Stormwater Drainage
- SAMP Park & Playground Renewal and Upgrades
- Bike Plan Implementation
- o Eastern Avenue and Diamond Bay Boardwalk
- Charing Cross Streetscape Upgrade

The financial projection of future capital works will depend on the nature, timing and funding of specific projects. The majority of infrastructure projects are costed in accordance with current design estimates. Any significant cost revisions in subsequent years will be reflected in the LTFP.

# 5.5 Debt Policy

Council's level of debt is low, with total external outstanding loans of \$1.58 million as at 30 June 2023. An increase in debt will therefore be considered from time to time if it will allow Council to spread the burden of costs more equitably across current and future generations in alignment with benefits and/or reduce the growth in renewal costs that may arise from delay in investment in assets. Assuming Council has capacity to service more debt, the use of debt financing is more likely to increase during the life of this plan:

- $\circ$  for investments which can generate sufficient financial returns to repay the debt, or
- where cash flow issues are holding up necessary works and can be reliably resolved by loans which can be repaid in future years, or
- where it will allow Council to spread the burden of cost more equitably across generations in alignment with benefits, or
- $\circ$   $\;$  where it represents a cost-effective method of financing in particular circumstances.

Debt is only to be considered by Council as a means of financing capital investments, not operational costs, and where there is a reliable source of income (funding source) for repayment.

## 5.6 Reserve Funding

Council holds limited externally restricted cash reserves, covering Domestic Waste, Housing Contribution, Stormwater Management Services Charge, Section 7.12 Fixed Developer Contributions and Section 7.4 Planning Agreement Contributions. These funds are only to be used for the purpose for which they were raised.

Internally restricted reserves include money held for such items as employee leave entitlements, bonds and deposits, vehicle replacement, infrastructure assets. These funds are to be used for the purpose for which they are held.

# 5.7 Revenue

# 5.7.1 Rates

Rate is a major source of Council's income, representing approximately 44% of the total revenue in the draft 2023/24 budget. This income projection is based on the Independent Pricing and Regulatory Tribunal (IPART) rate peg of 3.7% for 2023/24.

The rate pegging assumption for the subsequent years are at 0.3% above the projected CPI for the life of the LTFP.

The approved annual rate pegging limit since 2005/06 is shown in the table 3 below, along with the actual rate increase adopted by Council. This table shows that over this period the average annual rate pegging limit has been 2.87%, this was lower than the average annual CPI of 2.99%. Council's average increase of 4.63% is the result of a special rate variation approved for 2011/12 to 2013/14 financial years.

Table 3: Allowable increase in Rates and CPI					
Year	Rate Pegging limit %	Waverley Council's increase %	CPI (weighted average all capital cities) %		
2005/06	3.50%	3.50%	4.00%		

Table 3: Allowable increase in Rates and CPI						
Year	Rate Pegging limit %	Waverley Council's increase %	CPI (weighted average all capital cities) %			
2006/07	3.60%	3.60%	2.10%			
2007/08	3.40%	3.40%	4.40%			
2008/09	3.20%	3.20%	1.40%			
2009/10	3.50%	3.50%	3.10%			
2010/11	2.60%	2.60%	3.50%			
2011/12	2.80%	14.50%	1.20%			
2012/13	3.60%	13.50%	2.40%			
2013/14	3.40%	12.50%	3.00%			
2014/15	2.30%	2.30%	1.50%			
2015/16	2.40%	2.40%	1.00%			
2016/17	1.80%	1.80%	1.90%			
2017/18	1.50%	1.50%	2.10%			
2018/19	2.30%	2.30%	1.90%			
2019/20	2.70%	2.70%	2.00%			
2020/21	2.60%	2.60%	1.80%			
2021/22	2.00%	2.00%	4.16%			
2022/23	0.70%	1.75%	7.80%			
2023/24	3.70%	3.70%	4.50%			
Total cumulative increase	51.60%	83.35%	51.30%			
Average annual increase						
(19 years - 2004/05 to 2023/24)	2.87%	4.63%	2.99%			

#### 5.7.2 Domestic Waste charges

The Domestic Waste Management charge is based on the full cost recovery for the provision of the waste and recyclable collection service. The LTFP has provided for a sufficient reserve which will be used to fund any waste bins, garbage truck and fleet equipment replacements.

#### 5.7.3 Stormwater Management Service Charges

The Stormwater Management Service Charge (SMSC) is intended as a mechanism for NSW councils to raise income to invest in improving the stormwater systems in urban areas, under the Local Government Amendment (Stormwater) Act 2005 No70, since 2006. Waverley Council is levying this Charge for the first time since 2019/20 financial year in accordance with section 496A of the Local Government Act 1993 (the Act). The Charge is capped in the legislation and there has been no change to it since its inception.

The revenue raised from SMSC will be allocated to projects/activities in relation to capacity and water quality as well as works that arise from the Catchment Flood Study.

#### 5.7.4 User Charges and Fees

Council provides a wide range of facilities and services for which it receives revenue from user fees and charges. Council sets its fees and charges in accordance with the provisions of the Local

Government Act 1993 using the seven guiding principles defined in the "Pricing Policy" and is updated annually.

Some of the fees are classified as statutory fees which are fixed by regulations, legislation or a State/Federal Authority. Where Council has the legislative authority to vary fees and charges the CPI has generally been applied, where considered appropriate.

Often, the fee received does not fully offset the costs associated with the service or facility as they are aimed at providing a broad community benefit and if higher fees were charged many residents may be unable to enjoy the use of the facility and service. Revenue growth in these areas is limited due to Council seeking to provide services accessible to the wider community. Historically the revenue received from the majority of this group of fees and charges have increased in line with CPI. Accordingly, the LTFP model includes a projected increase for this income group in line with the projected CPI growth.

During the course of the LTFP, Council will undertake a cost of service review and a funding review. The reviews will examine the actual cost of services and how funding mechanisms align with economic principles such as who benefits, the public/private benefit split, the exacerbator/polluter pays principle, whether there are positive or negative externalities to be addressed and what funding mechanisms are available. These reviews are likely to inform the Pricing of Services and the setting of fees and charges in the future.

#### 5.7.5 Interest and investment revenue

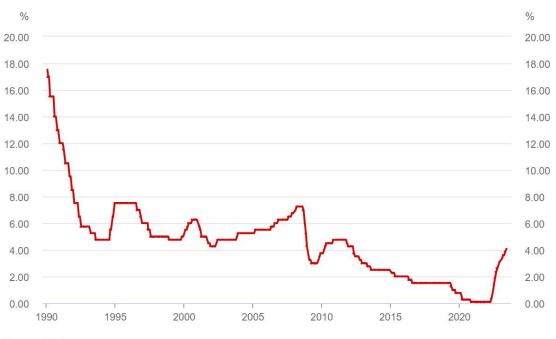
All cash investments made by councils in NSW are subject to Section 625 of the Local Government Act and associated regulations and circulars. All such investments must also be in accordance with the Council's Investment Policy.

Waverley's Investment Policy limits the proportion of investments Council can make in various types of facilities by limiting:

- the overall credit exposure of the portfolio, and
- $\circ$   $\;$  the credit rating of individual financial institutions, and
- $\circ \quad$  the term to maturity of the overall portfolio.

Council's Investment Policy is reviewed on an annual basis and was last revised in June 2022. Monthly reports, prepared by independent financial advisors, on the performance of investments and compliance with the Policy are provided to Council's monthly meeting. Waverley Council's investments yielded positive returns overall in 2022/23 and exceeded the benchmark return on an annual basis.

The level of interest revenue earned will vary with regard to total funds held in Council's investment portfolio. Interest revenue is also subject to external factors such as monetary policy decision and economic and investment market conditions. Over the longer term, economic conditions can vary considerably, which in turn affect interest rate. The graph below depicts movements in the official Australian cash rate.



Graph of the Cash Rate Target

Source: RBA

RBA has lifted its cash rate target to 4.10% at its Jun 2023 meeting. The benchmark official interest rate from RBA has been rising since May 2022 from 0.10% to 4.10% as of now.

In preparing longer term future interest revenue projections, Council received advice from its external investment advisers that the LTFP Projects future interest earning is between 0.5 - 0.6 point higher than the projected 90 days bank bill rate.

#### 5.7.6 Other revenues

Other revenue increases have been projected to increase in line with projected CPI growth.

#### 5.7.7 Grants and contributions

Council receives grants from the State and Federal Governments. These are either for discretionary or non-discretionary purposes. The majority of grants provided to Council are for specific purposes, such as infrastructure maintenance & upgrade, provision of community services and environmental programs. Grants and contributions in general are not subject to indexation. A number of proposed projects in the Capital Works Program over the next ten years will require additional grant income for the projects to progress. The Plan forecasts allowance for capital grants income in future years. Refers to Appendix 1 for more detail.

# 5.7.8 Section 7.12 (94A) developer contributions

Section 7.12 of the Environmental Planning and Assessment Act 1979 enables councils to levy contributions for public amenities and services required as a consequence of development. Developer contributions are essential to providing key facilities and services for local residents. The s7.12 contributions are held as an externally restricted asset and they are allocated to fund the capital works program projects.

The level and timing of contributions fluctuate according to a variety of factors including economic growth and the level of development activity. In the LTFP, it is assumed that economic growth and development activities are relatively static throughout the life of the 11 years, recognising that there will be market fluctuations from time-to-time.

#### 5.7.9 Section 7.4 Planning Agreements developer contributions

Section 7.4 of the Environmental Planning and Assessment Act 1979 enables councils to seek contributions for public amenities and services required as a consequence of development. Planning Agreements can take a number of formats, including dedication of land free of cost, payment of a monetary contribution, or provision of any other material public benefit, or any combination of them, to be used for or applied towards a public purpose. The Waverley Planning Agreement Policy 2014 outlines a value sharing approach in which Council seeks a share of value uplift generated from new development which exceeds current floor space ratio controls.

Planning Agreements are a form of developer contributions, which are essential to providing key facilities and services for local residents.

The Planning Agreement contributions are held as an externally restricted asset and they are allocated to fund the capital works program projects.

The level and timing of Planning Agreement contributions for the LTFP 6 document fluctuate according to a variety of factors including economic growth and the level of development activity. There is a delay between when a contribution is agreed and when it is paid, given that contributions are not required to be paid until the occupation certificate is issued. Furthermore, given that Planning Agreements are voluntary in nature, this adds another level of uncertainty for the stability of this income stream. In the LTFP, it is assumed that economic growth and development activities are relatively static throughout the life of the 11 years, recognising that there will be market related fluctuations from time-to-time.

#### 5.8 Expenditure

#### 5.8.1 Employee costs

Employee costs include the payment of salary and wages, all leave types, superannuation, and training and workers compensation expenses. Overall employee costs comprise around 51.6% of Council's operating expenditure (included depreciation expense). The LTFP projection includes the new Award increase of 4.5% for 2023/24, 3.5% for 2024/25, and 3% for 2025/26, thereafter it is assumed the award rate will be in line with CPI growth.

For Council employees in the accumulation scheme, Council is required to make compulsory employer superannuation contributions in accordance with the compulsory employer superannuation contribution limits. As a result of legislative changes, this contribution will progressively increase from its current level of 10.5% to 12% in 2025/26. The current rate of 10.5% will be increased by 0.5% until it reaches 12%.

For workers compensation, the budget of FY23/24 provision is forecasted based on StateCover's premium estimation. The subsequent year projects a gradual reduction in workers compensation by 30% over the next five years. Thereafter it will increase in line with the forecast salary increase.

# 5.8.2 Materials and contracts

Expenditure on materials and contracts has generally been indexed in line with CPI growth in the LTFP forecasts.

# 5.8.3 Loan Borrowing Costs

Whilst inflation is rising, interest rates are forecasted to also increase in line with the rising inflation. The LTFP includes an average rate of 4.2% for loans with a 10 year term. This is considered conservative as it is slightly above forecast borrowing rates for 2023/24. This conservative position is considered appropriate.

Council has not determined any new borrowing in the LTFP at this time but has signalled that it may utilise borrowing as a funding source within the LTFP period as set out in section 5.5, Debt Policy.

# 5.8.4 Depreciation

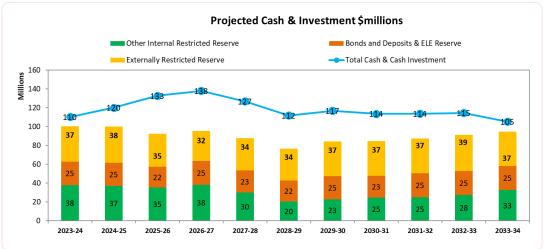
The LTFP projects annual depreciation expenditure be varied on the basis of the estimated capital expenditure levels in future years.

# 5.8.5 Other operating expenses

Generally, the LTFP projects the majority of items categorised as other operating expenses to increase in line with CPI. It should be noted that some expenses are cyclical in nature (for example, conduct of a council election every four years in general) or tied to grant funding which is not increased by CPI.

# 7. PROJECTED BUDGET RESULTS

The LTFP 6.1 forecasts a balanced budget for every individual year throughout this planning period to 2033/34. It forecasts a cash & cash investments balance to be \$105m and a reserve balance of \$95m at the end of this planning period 30 June 2034, as illustrated in the following graph:



The LTFP is obviously not just about whether the budget will balance on a year by year basis. It is also about ensuring Council's financial sustainability remain over the longer term. The table below details Council's performance against the "Fit for the Future" financial indicators and the Local

Government Industry benchmarks. All financial indicators are performing well against said benchmarks except the fit-for-future operating performance ratio, Council projects to meet the ratio in 2023/24, however will not be able to meet this ratio in the following two years after FY23/24 while implementing the ICT Modernisation Program and significant Capital Works Program investments.

Table 5 – Local government industry indicators												
Year	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	benchmark
Unrestricted Current Ratio	3.6	2.9	2.2	2.2	2.1	2.1	2.1	2.2	2.3	2.5	3.2	>1.5x
Debt Service Cover Ratio	38	36.7	37.5	198.2								>2x
Cash Expense Cover Ratio	7.2	7.2	8.4	8.4	7.2	6	7.2	6	6	6	6	>3 months
Own Source Operating Revenue ratio	89.6%	85.7%	89.7%	89.5%	90.2%	90.8%	90.3%	90.4%	89.0%	90.4%	90.9%	> 60%
Operating Performance ratio	0.0%	-0.6%	-0.6%	2.7%	3.6%	3.2%	4.5%	4.3%	3.9%	3.9%	3.1%	>0%

Council has a robust process to ensure all infrastructure assets are maintained to the community satisfactory condition level, see the Strategic Asset Management Plan (SAMP 6) on Council's website, for further detail. Council will maintain a backlog ratio below the benchmark of two percent as set out by the Office of Local Government.

This iteration of the LTFP, the capital works program we propose to invest in over this planning period totalling to \$424m with a projected \$101m grants income to funding the capital works program, as summarised in the table below. Refer to Appendix 1 for further detail.

LTFP 6.1 Capital Works Program	11 years	11 years (2023-24 to 2033-34)						
Programme Description - \$'000	Expense	Grants/ Contributions Income	% of grant funding					
Building Infrastructure	124,621	16,168	12.97%					
Living Infrastructure	15,109	643	4.25%					
Parking Infrastructure	5,007		0.00%					
Public Domain Infrastructure	68,818	29,599	43.01%					
Recreational & Public Spaces Infrastructure	35,311	9,072	25.69%					
Road Infrastructure	167,638	39,031	23.28%					
Sustainability Infrastructure	8,328	6,575	78.95%					
Total	424,832	101,087	23.79%					

#### **Financial Results**

The LTFP forecasts that Council will successfully manage the financial sustainability challenges while sustaining Council's current level of operations and capital program up to 2033/34. Internal restricted reserves are forecasted to be responsibly utilised to fund Council's program spending and balance the budget in a manner consistent with the purpose for which they were raised.

The annual review of the LTFP allows Council to vary its approach to sustainable financial management as it progresses through the planning period.

Like all councils, Waverley accesses funds through variety of sources including:

- Rates and other levies/charges
- Fees and Charges

- Loans
- Grants
- Council also has the ability to apply reserves.

Council also continuously reviews its operations with the aim to achieve cost efficiency improvements.

# 8. PRODUCTIVITY AND EFFICIENCIES

In preparing the 2023/24 budget, Council has committed to undertake a thorough review of Council services in order to improve the productivity and efficiency of our operation, as well as containing costs and exploring additional revenue streams to deliver existing and improved service levels. Council Staff are currently working through several initiatives that will assist in managing financial sustainability. These include:

- Council wide service reviews
- Employee Leave Management strategies
- ICT strategy and resulting process and productivity efficiencies
- A WH&S improvement program to reduce the workplace injuries.

It is estimated that these programs will provide a \$61.8m financial benefit across the period of this LTFP. These productivity efficiencies will offset rising costs over the life of the LTFP.

## 9. OPPORTUNITIES AND THREATS

In projecting Council's future financial position, a number of anticipated future challenges that may have an adverse impact on Council have been considered. These are summarised below.

- Rate pegging: NSW councils are subjected to rate pegging. Rate pegging is the maximum percentage limit by which NSW councils may increase the total income they receive from rates. The rate pegging percentage is set each year by IPART. A general observation that rate pegging has constrained the capacity of NSW councils to raise total revenue so that they can keep pace with cost increase and service expansions to meet community expectations. Decisions on rate pegging and rate variations above the peg can therefore pose a significant threat to the modelled financial outcomes. In Waverley's experience is that rates revenue generates approximately 31% of the total revenue.
- Non-rates revenue: The Council is heavily dependent on variable non-rates sources of revenue, these represents over 69% of the total revenue. Many of these income items are volatile to economic conditions, e.g. the building construction market, property rental market.
- **Parking Income:** Income from parking fees and fines account for approximately 14% of Waverley's total income. Market conditions and Council's policies on public parking will have significant implications for Waverley's long term financial outlook.
- **Cost shifting from Federal and State Governments:** Cost shifting is a challenge confronting Local Government. Cost shifting occurs when there is a transfer of services from a Federal or

State Government to Local Government without the provision of adequate funding required to provide the service. The LTFP assumes the current cost will increase annually by CPI, but no growth in cost shifting in the life of the LTFP.

- Developer contributions: In 2005 the Environmental Planning and Assessment Act was amended to introduce, among other things, a system for the negotiation of planning agreements between developers and planning authorities. The increased use of planning agreements, as well as changes in the application of section 7.12 (formerly S94A) contributions, have positively impacted on the Council's long term financial outlook. This income stream accounts for approximately 3% of Council's total revenue. The contributions can be significantly affected by construction market conditions. And the draft infrastructure contributions reform undertaken by the State may adversely impact this revenue stream. Its impact has not been quantified in this iteration of the LTFP.
- Direct labour costs: All councils in NSW, except the City of Sydney, are covered by the Local Government State Award which is centrally negotiated and largely beyond Council's control. Direct employee costs (namely salaries/wages, superannuation, leave and overtime) represent over 56.5% Council's operating expenditure (when depreciation is excluded). Salary/wage rates struck under the Award negotiations can have a significant impact on financial outcomes, especially when the Award increase is above rate pegging. This has the potential to significantly affect the reliability of the funding model.
- Workers' compensation costs: Variations in workforce safety performance pose a significant risk to the budget. In 2023/24 budget year, the workers compensation premium is estimated to be \$2.6 million. Council is undertaking a program of improvements in WH&S in an effort to improve workplace safety. This improvement will result in premium reductions in the medium term. The LTFP assumes that our workers compensation premiums will be gradually reduced in the next five years by 30%. However, threats to this may arise, due to Council's ageing workforce and our high exposure to manual handling areas e.g. in childcare, resource recovery and open spaces, etc.

# **10. SENSITIVITY ANALYSIS**

#### **Risks around projected income receipts**

The projections for income receipts use the economic parameters that underpin the LTFP, which are prepared according to the RBA and major banks medium-term economic projection methodology. As with any medium-term projections, there is uncertainty around the assumptions underpinning the parameter projections.

The Council revenue is particularly sensitive to variations in the rate pegging which determined by IPART, legislation and policy changes. Other income items are volatile to market condition, for example, building development related income from Truck Zone permit, Hoarding Fee, S7.4 Planning Agreements (PA), S7.12 Fixed Developer Contributions and Development Application (DA) fee. Change in the construction market condition would have a significant and compounding effect on council's ability to deliver its program spending over time.

Risks around the projected income from car park and meters parking assumes there is no further policy change from council or State that would adversely impact the projections.

Risks around the projected grant income to fund the LTFP Capital Works Program spending may not eventuate. It will negatively impact on council's financial ability to respond to the diverse and changing needs of different communities, unless council can enhance its revenue base through a Special Rates Variation (SRV) increase.

#### Risks around projected expenditure

Council spending projections comprise of two (2) individual projections of operational and capital expenditure. The operational spending projections assume the continuation of the current service level. The operational expense projections are consistent with the 2023/24 budget forward estimates and are used as the base for projecting expense over the medium and long term and cost indexation arrangements. The exception to this is:

- ICT program implementation operation efficiencies,
- Cease of temporary positions, and
- A 30% improvement in workers compensation premium, to be achieved in the LTFP.

The Capital Expenditure Projections are to support the implementation of Council's Strategic Asset Management plan, Environmental Action Plan, ICT Strategy, Plant Equipment Strategy and other strategic plans to ensuring council's assets are kept in good condition to fulfil its mission.

Risks around the assumption of service level remains unchanged in the projections. Historical and projected expenditure growth over the recent years to respond to the diverse and changing needs of different communities and deliver improved services in order to meet those needs may continue beyond financial year 2023/24.

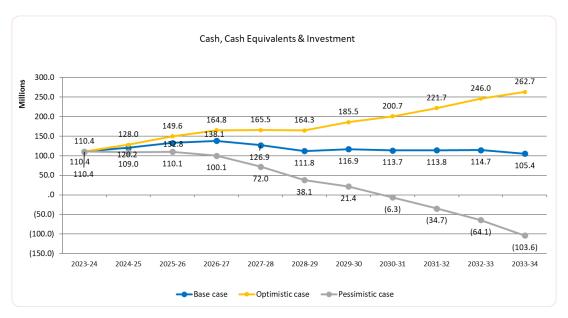
Risks around with the declining operating surplus may impact on council's ability to provide the planned infrastructure spending as identified in various key strategic documents.

The following table identify the key items that may have a material impact to LTFP 6.1 forecasts

	LTFP 6.1 Sensitivity Analysis	Optimistic \$'M	Pessimistic \$'M
1	Rate peg is higher/lower than current projection by 1%;	34.5	(32.5)
2	S7.4 Planning Agreements income increase/decrease by 20% due to growth in building development	3.2	(3.2)
3	S7.12 Fixed Developer Contributions (s94A) increase/decrease by 20% due to growth more than projected	1.1	(1.0)
4	Staff Award rate is lower/higher than CPI by 1.5%;	68.0	(74.2)
5	Consistent staff turnover rate, hence, the step progress increase is not required.	4.4	
6	Grant income is lower than the current projected level by 40%		(37.5)
7	Temporary positions continue after the current term expiry.		(12.9)
8	Bondi Pavilion operating model breakeven after depreciation	15.2	
9	Parking revenue increase/decrease by 10%	31.9	(31.9)
10	ICT modernisation project's financial benefits are not able to materialise		(16.5)
	Total Estimated Impact	158.2	(209.7)

The following graph demonstrates the impact of the sensitivities if we apply these sensitivities to the Councils LTFP 6.1. Obviously, the pessimistic case for Council would not be financially sustainable and would require major changes to our expenditure and therefore operations and capital plans to rectify the situation.

This emphasises the need for council to be financial vigilant and continually monitoring the performance of council.



A base model, optimistic and pessimistic model have been considered in the sensitivity analysis, see Appendix 3, 4 and 5.

# **11. MONITORING FINANCIAL PERFORMANCE**

It is important that Council regularly assesses its financial performance and position against the projections contained in the LTFP. The planned model has been developed so that its implementation will meet a set of financial indicators:

- Balanced Budget
- Operating Performance Ratio
- Own Source Operating Revenue Ratio
- Unrestricted Current Ratio
- Debt Service Cover Ratio
- Cash Expense Cover Ratio
- Infrastructure Backlog Ratio

The annual budgets are set to maintain service delivery, organisational capability and financial stability. Budget control and monitoring is paramount for Council achieving the outcomes of this plan. Budgets are monitored internally on an on-going basis. Monthly financial reports are reported to the Executive Leadership Team (ELT) and Quarterly Budget Reviews are reported to Council and illustrate the progress against the adopted budgets.

#### **12. CONCLUSION**

Council has a strong record in responsible financial management and a clear plan for continuing this track record to achieve the productivity and efficiency targets set in this LTFP through a thorough review of Council's services.

The Council will continue to operate within the principle of a balanced budget and strive to provide excellent services to its community. The Council will evaluate its performance as it works through the LTFP planning period, as has a range of options to allow it to manage financial sustainability.

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Appendix 1	LTFP 6.1 Capital Works Program and funding sources
Appendix 2	LTFP 6.1 Assumptions
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Appendix 5	Pessimistic Scenario budget statements

#### LIST OF APPENDICES

## LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

	Summary LTFP 6.1 Capital Works Program													
		Grant funding	Proposed	Proposed	Proposed	Proposed	•	-	Proposed	Proposed	Proposed	Proposed	Proposed	
	Asset Class	Amount	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	
	Building Infrastructure	16,167,800	10,635,661			7,774,318		18,355,018	6,383,955	6,218,422	5,804,532	5,575,510	5,718,153	124,620
	Living Infrastructure Parking Infrastructure	642,654	1,082,000		1,692,128 160,487	1,210,436 0	1,588,686 748,322	1,242,352 2,455,324	1,186,731 269,075	2,343,333	838,848 1,373,440	1,134,233	1,134,233	15,109
	Public Domain Infrastructure	29,599,100	8,922,500	-	4,595,293	4,329,951	3,731,511	3,282,214	6,029,600	7,583,862	9,732,135	8,717,901	7,845,127	68,818
	Recreational & Public Spaces Infrastructure	9,071,828	2,770,500		2,103,450	4,787,386	5,358,936	4,255,919	2,374,827	4,371,454	2,912,564	2,178,017	3,164,012	
	Road Infrastructure	39,030,987	13,699,339			11,088,307	15,342,523	17,105,636	15,237,959	18,769,812	17,561,531	17,613,459	15,425,955	
	Sustainability Infrastructure	6,575,000	530,000	484,000	664,000	825,000	475,000	675,000	1,325,000	800,000	800,000	700,000	1,050,000	8,328
	Total	101,087,369	37,640,000	48,053,031	35,001,511	30,015,398	44,576,463	47,371,463	32,807,147	40,086,883	39,023,051	35,919,120	34,337,481	424,831
	LTFP 6.1 Capital Works Program for period 2023/24 to 2033/34													
LTFP 6.1 No	Project Description	Grant funding Amount	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Proposed 2031/32	Proposed 2032/33	Proposed 2033/34	Total Propose Costs
	Building Infrastructure	16,167,800	10,635,661	27,100,200	13,723,465	7,774,318	17,331,486	18,355,018	6,383,955	6,218,422	5,804,532	5,575,510	5,718,153	124,620,7
1	SAMP Building Renewal Program	992,800	2,000,000	2,483,250	2,793,465	2,774,318	3,731,486	3,555,018	4,083,955	3,918,422	3,804,532	4,075,510	4,218,153	37,438
2	SAMP Building Replacement Program	15,175,000	5,595,611	11,130,000	5,780,000	5,000,000	8,600,000	9,800,000	2,300,000	2,300,000	0	0	0	50,505
	2A Edmund St (Social housing) Redevelopment		х	x										x
	SAMP5 Tunnel 1 Feasibility Study and design		x						x	x				x
	Bondi Surf Bathers Life Saving Club Conservation and Upgrade Project	x	x	x		x	x	x						x
	Bronte Surf Life Saving Club & Community Facilities Upgrade	x	x	x	x									x
	Bondi Diggers/Waverley Sub-Depot		x	x			x	x						x
	Bondi Pavilion Amphitheatre			x										x
	Bronte Community Centre and Amenities								x	x				x
	Bronte Pump House Upgrade and Pump Replacement		х	x										x
	Tamarama SLSC – Building Upgrade		x											x
	Boot Factory Restoration and Mill Hill Upgrade		x											x
	Tamarama Lifeguard Tower		x											x
3	Council Accommodation and Services		3,040,050	13,486,950	5,150,000	0	0	0	0	0	0	0	0	21,677,0
	Council Chambers Upgrade		x	x	x									x
	Short Term Office Accommodation		х											x
4	New Facilities		0	0	0	0	5,000,000	5,000,000	0	0	2,000,000	1,500,000	1,500,000	15,000,0
	65 Ebley Street, Bondi Junction						x	x						x
	Skate Park Amenities						~	~~~				x	x	x
	Waverley Cemetery Residence										x			x
	Living Infrastructure	642,654	1,082,000	1,656,132	1,692,128	1,210,436	1,588,686	1,242,352	1,186,731	2,343,333	838,848	1,134,233	1,134,233	15,109,1
5	SAMP Living Infrastructure - Landscaping		500,000	981,415	1,054,913	501,562	919,212	497,592	483,366	1,560,869	99,875	312,156	312,156	7,223,11
6	SAMP Tree Planting	642,654	200,000	212,175	217,479	222,916	228,489	234,202	240,057	246,058	252,209	258,515	258,515	2,570,6
7	SAMP Living Infrastructure Turf		300,000	318,263	326,219	334,375	342,734	351,302	360,085	369,087	378,314	387,772	387,772	3,855,9
8	Greening Steep Slopes		50,000	63,653	10,874	66,875	11,424	70,260	12,003	73,817	12,610	77,554	77,554	526,62
9	Remnant vegetation buffer		32,000	80,627	82,642	84,708	86,826	88,997	91,221	93,502	95,840	98,236	98,236	932,83
	Parking Infrastructure	0	0	0	160,487	0	748,322	2,455,324	269,075	0	1,373,440	0	0	5,006,64
10	Parking Payment Infrastructure						748,322	49,680			1,346,284			2,144,28

#### Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

Total	
oposed	
<b>Costs</b> 20,720	
.09,112	
06,648	
18,191 11,292	
37,584	
28,000	
31,548	
al	
osed	% of grant funding
sts	
0,720	13.0%
38,109	2.7%
05,611	30.0%
7,000	0.0%
0,000	0.0%
9,112	4.3%
,116	0.0%
,615	25.0%
,922	0.0%
626	0.0%
834	0.0%
,648	0.0%
,285	0.0%

#### LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

LTFP 6.1 No	Project Description	Grant funding Amount	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Proposed 2031/32	Proposed 2032/33	Proposed 2033/34	Total Propose Costs
11	On Street Parking Infrastructure				160,487			2,405,644	269,075		27,157			2,862,36
	Public Domain Infrastructure	29,599,100	8,922,500	4,048,097	4,595,293	4,329,951	3,731,511	3,282,214	6,029,600	7,583,862	9,732,135	8,717,901	7,845,127	68,818,19
12	SAMP Street Furniture incl. bus shelters, seats, bins, etc.		307,500	330,947	342,530	354,519	366,927	379,769	393,061	406,818	421,057	435,794	451,047	4,189,96
13	SAMP Structures incl. walls, boardwalks, fences, etc	3,383,100	6,200,000	367,500	380,363	393,675	407,454	421,715	436,475	2,432,250	1,397,250	483,927	500,865	13,421,47
	SAMP5 Park Drive South & QED Retaining Wall Upgrade	x	x	x										x
	Eastern Avenue and Diamond Bay Boardwalk	x	x											x
	CSIRO Astronomical and Viewing Platform Project			x										x
14	SAMP Lighting & Electrical Infrastructure		195,000	210,000	217,350	224,957	232,831	240,980	249,414	258,144	267,179	276,530	286,208	2,658,59
15	SAMP Water Equipment Renewal		50,000	157,500	186,300	238,050	238,050	621,000	621,000	207,000	207,000	207,000	214,245	2,947,14
16	SAMP Promenades & Sea Walls	25,666,000	80,000	0	2,210,000	2,210,000	1,727,500	1,210,000	3,622,500	3,622,500	6,140,000	6,140,000	5,200,000	32,162,50
17	SAMP Park Electrical and Lighting		500,000	1,000,000	1,000,000	0	0	0	0	0	517,500	517,500	535,613	4,070,61
	Waverley Park Landscape Lighting Upgrades			x	x						x	x	x	x
	SAMP5 Bondi Park Lighting renewal and upgrades		x	x	x									x
18	Cemetery Renewal and Enhancements		970,000	1,475,000	0	650,000	500,000	150,000	200,000	150,000	275,000	150,000	150,000	4,670,00
	Waverley Cemetery Renewal and enhancements		x											x
	Cemetery Residence and Maintenance building Options.		x											x
	SAMP5 Renewal Heritage Significant Element & Contemplation Shelters		x											x
19	Waverley Signage Strategy	350,000	100,000	103,500	103,500	103,500	103,500	103,500	103,500	103,500	103,500	103,500	103,500	1,135,000
20	Coastal Fencing Upgrades			248,400	0	0	0	0	248,400	248,400	248,400	248,400	248,400	1,490,40
21	Rockfall/cliff Remediation		150,000	155,250	155,250	155,250	155,250	155,250	155,250	155,250	155,250	155,250	155,250	1,702,50
22	NSW Severe Weather Floods 2022	200,000	370,000	0	0	0	0	0	0	0	0	0	0	370,000
	Notts Ave Boardwalk - Remediation Works	x	x											x
	Recreational & Public Spaces Infrastructure	9,071,828	2,770,500	1,034,227	2,103,450	4,787,386	5,358,936	4,255,919	2,374,827	4,371,454	2,912,564	2,178,017	3,164,012	35,311,29
23	SAMP Park & Playground - Planning & Design		225,500	239,227	247,600	256,266	265,236	274,519	284,127	294,071	304,364	315,017	326,042	3,031,97
24	SAMP Park & Playground - Renewal and Upgrades	4,071,828	2,100,000	415,000	434,700	1,641,700	1,538,200	662,400	538,200	1,366,200	1,055,700	1,242,000	1,285,470	12,279,57
	Neighbourhood/ Pocket Playground Upgrades		x	x	x			x	x	x	x	x	x	x
	Waverley Park Playground and Fitness Station Upgrade		x	x										x
	Bondi Beach Playground				x	x	x							x
	Hunter Ward TBC									x	x			x
	Bronte Beach Park											x	x	x
25	SAMP Recreational Asset Renewal	3,000,000	0	0	696,150	1,668,420	3,555,500	1,345,500	0	537,683	0	0	0	7,803,25
	Waverley Field 3				x									x
	Waverley Field 2					x								x
	Waverley Field 1						x							x
	Barracluff Sportsfield							x						x
	Bronte Pool							x						x

Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

Total	0/ . <b>f</b>
oposed	% of grant funding
Costs	
362,363	0.0%
818,191	43.0%
189,968	0.0%
421,473	25.2%
х	
x	
x	
558,593	0.0%
947,145	0.0%
162,500	79.8%
070,613	0.0%
x	
x	
570,000	0.0%
x	
x	
x	
135,000	30.8%
490,400	0.0%
702,500	0.0%
70,000	54.1%
x	
311,292	25.7%
031,970	0.0%
279,570	33.2%
x	
x	
x	
x	
x	
303,253	38.4%
x	
x	
x	
x	
x	

#### LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

												1		
LTFP 6.1 No	Project Description	Grant funding Amount	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Proposed 2031/32	Proposed 2032/33	Proposed 2033/34	Total Proposed Costs
	Rodney Reserve									x				x
26	Public Art Commissions/ Renewal		145,000	105,000		103,500		103,500		103,500		103,500		664,000
	Bondi Park Plan of Management	2,000,000	200000	275,000	200,000	600,000	0	1,352,500	1,552,500	1,552,500	1,552,500	105,500	1,552,500	8,837,500
27	Bronte, Tamarama, Williams and Waverley Park Plan of	2,000,000	100000	0	525,000	517,500	0	517,500	1,332,300	517,500	1,332,300	517,500	1,332,300	2,695,00
20	Management Road Infrastructure	39,030,987	13,699,339	13,730,375	12,062,688	11,088,307	15,342,523	17,105,636	15,237,959	18,769,812	17,561,531	17,613,459	15,425,955	167,637,58
29	SAMP Roads	10,205,987	2,000,000	2,367,750	2,450,621	2,536,393	2,625,167	2,717,048	2,812,144	2,910,569	3,012,439	3,117,875	3,227,000	29,777,00
30	SAMP Stormwater Drainage	10,200,507	300,000	1,076,250	1,113,919	1,152,906	1,193,258	1,235,022	1,278,247	1,322,986	1,369,291	1,417,216	1,466,818	12,925,91
31	SAMP Footpath	1,000,000	1,500,000	1,829,625	1,893,662	1,959,940	2,028,538	2,099,537	2,173,021	2,249,076	2,327,794	2,409,267	2,493,591	22,964,05
	SAMP Kerb and Gutter	1,000,000	900,000	1,076,250	1,113,919	1,152,906	1,193,258	1,235,022	1,278,247	1,322,986	1,369,291	1,417,216	1,466,818	13,525,91
33	SAMP Pedestrian Bridges		500,000	150,000	150,000	1,132,500	1,193,238	1,233,022	1,270,247	250,000	250,000	1,417,210	1,400,818	800,000
34	SAMP Traffic Control Devices	700,000	100,000	322,875	334,176	345,872	357,977	370,506	383,474	396,896	410,787	425,165	440,045	3,887,774
	SAMP Street Signage	100,000	100,000	107,625	111,392	115,291	119,326	123,502	127,825	132,299	136,929	141,722	146,682	1,362,591
36	SAMP Mall Renewal Program		850,000	0	0	0	2,000,000	2,000,000	0	1,000,000	0	2,000,000	0	7,850,000
	Oxford Street Mall		x	0	Ū	0	x	x	0	1,000,000	0	2,000,000	0	x
	Waverley Mall		~				~	~		x				x
	Rosco Street Mall									^		x		x
37	Road Safety and Traffic Calming	500,000			200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,800,000
38	Bike Plan Implementation	10,125,000	187,254		1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	1,125,000	10,312,25
39	Campbell Parade Streetscape Upgrade	3,000,000	200,000	0	0	0	2,000,000	2,000,000	0	2,000,000	2,000,000	2,000,000	2,000,000	12,200,00
	North Bondi Bus Terminus	3,000,000	x	0	0	0	2,000,000	2,000,000	0	2,000,000	2,000,000	2,000,000	2,000,000	12,200,00 X
	South end Campbell Pde							^		x				
	Main Section Campbell Pde									^	x	×	×	×
	Bondi Junction Complete Streets	4,000,000			0	0	0	1,500,000	2,000,000	0	4,000,000	2,000,000	x 0	x 9,500,000
40	Our Liveable Centres - Streetscape Upgrades		C 800 000	C 200 000				2,000,000			4,000,000	0		
41	Curlewis St	6,000,000	6,800,000	6,200,000	3,070,000	2,000,000	2,000,000	2,000,000	2,000,000	4,000,000	0	0	1,500,000	29,570,00
	Charing Cross Streetscape Upgrade		x	X										×
	Hall Street		x	X	X									x
	Bondi Road					x	x							X
	Macpherson - St Thomas							x	X	x				X
	Rose Bay North (Oveanview to Dudley)									X				×
42	Safety by Design in Public Places	2,500,000	F 00 000	F00.000	F 00 000	500.000	F 00 000	F00.000	F 00 000	500.000			X	X
72	SAMP 6 Priority Work	3,500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	1 200 000	1 200 000	1 200 000	4,000,000
43	40km/hr speed zone review - signage		262.005						1,360,000	1,360,000	1,360,000	1,360,000	1,360,000	6,800,000
	Curlewis St Streetscape Upgrade		262,085	100.000										262,085
	Sustainability Infrastructure	6 575 000	530.000	100,000	664.000	835.000	475 000	675.000	1 225 000	800.000	800.000	700.000	1 050 000	100,000
	Sustainability infrastructure SAMP Renewal of Solar Energy Infrastructure	6,575,000	530,000	484,000	664,000	825,000	475,000	675,000	1,325,000	800,000	800,000	700,000	1,050,000	8,328,000
44	Water Saving & Quality Improvement Program		5,000	100.000	100.000	250.000			500,000	100,000	100,000		250.000	705,000
45	Facilities Sustainable Energy Upgrades	600,000	175,000	189,000	189,000	350,000	407.0	407.075	407.0				350,000	1,253,000
46	Installation of EV Charging Stations	500,000	40,000	75,000	125,000	125,000	125,000	125,000	125,000					740,000
47		5,475,000	310,000	220,000	350,000	350,000	350,000	550,000	700,000	700,000	700,000	700,000	700,000	5,630,000
_	Grand Total	101,087,369	37,640,000	48,053,031	35,001,511	30,015,398	44,576,463	47,371,463	32,807,147	40,086,883	39,023,051	35,919,120	34,337,481	424,831,54

Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

al osed sts	% of grant funding
000	0.0%
,500	22.6%
,000	0.0%
7,584	23.3%
7,006	34.3%
5,912	0.0%
4,050	4.4%
5,912	0.0%
000	0.0%
,774	18.0%
,591	0.0%
,000	0.0%
,000	27.8%
2,254	98.2%
0,000	24.6%
,000	42.1%
0,000	20.3%
,000,	87.5%
,000,	0.0%
085	0.0%
000	0.0%
,000	79.0%
000	0.0%
,000	47.9%
000	67.6%
,000	97.2%
1,548	23.8%

#### LTFP 6.1 Capital Works Program and funding sources for period from 2023/24 to 2033/34

LTFP 6.1 No	Project Description	Grant funding Amount	Proposed 2023/24	Proposed 2024/25	Proposed 2025/26	Proposed 2026/27	Proposed 2027/28	Proposed 2028/29	Proposed 2029/30	Proposed 2030/31	Proposed 2031/32	Proposed 2032/33	Proposed 2033/34	Total Propose Costs
	Capital Works Program Funding Sources:		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	TOTAL
	Grants/Contributions		7,228,531	12,473,236	8,653,500	9,487,202	8,072,279	7,073,256	8,637,212	8,882,064	12,384,640	9,580,661	8,614,787	101,087
	New loans		0	0	0	0	0	0	0	0	0	0	0	
	Planning Agreement funds		5,071,065	2,352,250	2,332,499	2,989,820	1,011,224	2,083,361	852,384	2,271,838	1,213,446	814,517	1,308,578	22,300
	S7.12 Contribution funds		3,160,100	3,863,555	3,588,110	2,881,546	2,377,762	4,358,917	3,352,271	3,869,743	3,824,247	3,898,205	4,765,613	39,940
	Unexpended Grant reserve		449,339	670,129	756,117	254,798	78,688	69,639	14,048	14,048	14,048	14,048	14,048	2,348
	Affordable Housing Contribution reserve		230,188	690,563	0	0	0	0	0	0	0	0	0	920
	Stormwater Management Reserve		300,000	724,047	874,047	725,300	1,093,706	741,013	566,948	566,948	582,222	850,329	880,093	7,904
	Investment Strategy Reserve		4,756,593	6,034,259	2,364,876	0	0	0	0	0	0	934,494	53,954	14,144
	Sales of surplus land reserve		100,000	200,000	0	0	8,000,000	8,714,767	0	0	0	0	0	17,014
	Car Parking reserve		271,400	452,466	452,466	452,466	1,200,788	502,146	452,466	452,466	1,798,750	452,466	452,466	6,940
	Meter parking reserve		0	0	160,487	0	0	2,405,644	269,075	0	27,157	0	0	2,862
	Affordable Housing reserve		608,881	1,534,644	208,000	108,000	108,000	108,000	108,000	108,000	108,000	108,000	108,000	3,215
	Social Housing reserve		189,831	89,758	56,965	56,965	56,965	56,965	56,965	56,965	56,965	18,274	25,355	721
	Computer Reserve		0	0	0	0	0	0	0	0	0	0	0	
	Unexpended loan reserve		0	0	0	0	0	0	0	0	0	0	0	
	SAMP Parks Reserve		65,000	0	0	0	0	0	0	0	0	0	0	65
	SAMP Footpath Reserve		0	0	0	0	493,874	0	0	0	0	0	0	493
	SAMP Drainage Reserve		0	1,453	0	0	0	0	0	0	0	0	0	1
	SAMP Malls Reserve		0	0	0	0	0	0	0	0	0	0	0	
	SAMP Coastal & Retaining Reserve		0	0	0	0	0	0	0	0	0	0	0	
	SAMP Cemetery Reserve		970,000	60,839	59,525	59,525	59,525	59,525	59,525	59,525	1,798,916	59,525	59,525	3,305
	SAMP Other Reserve		0	0	0	0	0	0	0	0	0	0	0	
	Cemetery Reserve		97,300	1,475,000	0	650,000	500,000	150,000	200,000	150,000	535,609	150,000	150,000	4,057
	Carry Over Reserve		3,563,402	0	0	0	0	0	0	0	0	0	0	3,563
	Centralised reserve		664,824	3,525,527	735,269	512,386	14,928	14,501	46,826	4,994	15,608	181,918	494,779	6,211
	Looking Good Reserve		0	0	0	0	0	0	0	0	0	0	0	
	Infrastructure Building Reserve		0	0	0	0	0	0	0	0	0	0	0	
	Domestic Waste Reserve		0	0	0	0	0	0	0	0	0	0	0	
	Infrastructure Road Reserve		0	0	0	0	0	0	0	0	0	0	0	
	Neighbourhood Amenity Reserve		431,255	383,132	381,851	364,668	615,463	545,849	555,093	728,006	0	0	0	4,005
	Council General Revenue		9,482,291	13,522,174	14,377,798	11,472,722	20,893,262	20,487,880	17,636,333	22,922,285	16,663,443	18,856,682	17,410,283	183,725
	Total		37,640,000	48,053,031	35,001,511	30,015,398	44,576,463	47,371,463	32,807,147	40,086,883	39,023,051	35,919,120	34,337,481	424,831

Appendix 1: LTFP 6.1 Capital Works Program and Funding Sources

al osed its	% of grant funding
AL	
87,369	
0	
00,983	
40,068	
48,950	
20,751	
04,655	
44,176	
14,767	
40,345	
62,363	
15,525	
21,973	
0	
0	
65,000	
93,874	
1,453	
0	
0	
05,955	
0	
57,909	
63,402	
11,559	
0	
0	
0	
0	
05,317	
25,153	
31,548	

Appendix 2 - LTFP 6.1 General Assumptions

## **General Assumptions**

Long term financial plan (LTFP 6.1)	Forecasts									
Financial year	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033/34
CPI - Prudential (February 2023)	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Revenue:								-		
Council Rate - IPART Fact Sheet "Council Notifications received by IPART for 2023/24	3.30%	3.05%	3.05%	2.80%	2.80%	3.05%	3.05%	2.80%	2.80%	2.80%
Council Rate - New Assessments number	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in number of Rate paying properties	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Rate Increase	3.30%	3.05%	3.05%	2.80%	2.80%	3.05%	3.05%	2.80%	2.80%	2.80%
Pensioner rebates & Rate abandonment	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Domestic Waste Charge	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Domestic Waste Charge \$	\$634.50	\$651.90	\$669.80	\$686.50	\$703.70	\$723.10	\$743.00	\$761.60	\$780.60	\$800.10
Domestic Waste Charge annual increase \$	19	17	18	17	17	19	20	19	19	20
Stormwater management service levy - legislative	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Car Park Revenue - increase by CPI every 3 years		2.75%			2.50%			2.50%		
Parking Meter Revenue - increase by CPI increase	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Residential parking permit - increase by CPI plus 5% p.a in 2024/25	8.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Parking Fine income - increase by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Plus Increase due to Growth	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Parking Fine Income	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Commercial Properties rental income - increase by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Plus market review every five years				1.00%					1.00%	0.00%
Total Commercial Properties rental income	3.00%	2.75%	2.75%	3.50%	2.50%	2.75%	2.75%	2.50%	3.50%	2.50%
Investment Revenue - estimated returns based on asset allocation 10 February 2023	4.91%	4.44%	4.50%	4.55%	4.66%	4.91%	4.91%	4.66%	4.66%	4.66%
User Charges - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Operating Grant & Contribution - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Other Operational Revenue - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Cemetery income - increased based on Cemetery CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Capital Revenue:										
S7.12 Fixed Developer Contributions income increase in line with CPI (construction cost increase)	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Planning Agreement income (as per schedule below)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Capital Grant & Contribution - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Sale	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Expenditure:										
Employee Costs										
Direct Employment Costs:										
Award % increases	3.50%	3.00%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Annual step increase in salary system as per Staff Establishment	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%	0.10%
Service Margin - staff become eligible each year	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%	0.04%
Position Regrading/Market Adjustments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Additional staffing numbers	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Increase in provision for ELE	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Direct Employee Costs % increase	3.64%	3.14%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Total Direct Employee Costs % increase	3.64%	3.14%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Superannuation Costs										
Total Direct Employee Costs % increase	3.64%	3.14%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Additional Employer Superannuation Contribution	4.76%	4.57%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Total Superannuation Guarantee Contribution	8.40%	7.71%	2.89%	2.64%	2.64%	2.89%	2.89%	2.64%	2.64%	2.64%
Workers Compensation Premium - Same as Employee Award %	-6.25%	-6.25%	-6.25%	-6.25%	-5.00%	2.75%	2.75%	2.50%	2.50%	2.50%
Other Employment Costs - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Materials - increased by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%

#### Long Term Financial Plan (LTFP 6) 2023-24 to 2033-34

#### Appendix 2 - LTFP 6.1 General Assumptions

Long term financial plan (LTFP 6.1)	Forecasts									
Financial year	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033/34
Contracts - increased by CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Borrowing Costs - based on TCorp's advice "Forecast Borrowing Interest Rate " 7 February 2023	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%
Other Operating Expense - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Internal Charges - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Capital Expenditure:										
Office Furniture & Equipment - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Library Resources - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%
Operating Plant & Equipment - Based on Fleet Replacement Schedule (see below)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Infrastructure Improvements - increased based on CPI	3.00%	2.75%	2.75%	2.50%	2.50%	2.75%	2.75%	2.50%	2.50%	2.50%

#### **Other assumptions**

Other Income S7.4 Planning Agreements	6,815,038	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Election cost every four years (cost increase by 8%)	494,609				534,178				576,912	-

#### Fleet replacement program

To achieve net zero emissions by 2030, Council fleets are to transition to electric vehicles.

#### Expense Cease

Temporary / Contractor positions cease as per their expiry date where applicable 2023/24 identified unfunded positions will continue to be unfunded in the subsequently years

#### LTFP 6.1 - Sensitivity Analysis

#### • Optimistic Assumptions

- 1. Rate peg is higher than current projection by 1%;
- 2. S7.4 Planning Agreements income increase by 20% due to growth in building development
- 3. S7.12 Fixed Developer Contributions (s94A) increase by 20% due to growth more than projected
- 4. Staff Award rate is lower than CPI by 1.5%;
- 5. Consistent staff turnover rate, hence, the step progress increase is not required.
- 6. Bondi Pavilion operating model breakeven after depreciation
- 7. Parking revenue increase by 10%

#### Pessimistic Assumptions

- 1. Rate Peg is lower than current projection by 1%;
- 2. S7.4 Planning Agreements income reduce by 20%
- 3. S7.12 Fixed Developer Contributions (s94A) reduce by 20% due to growth less than projected
- 4. Staff Award rate is higher than CPI by 1.5%
- 5. Grant income is lower than the current projected level by 40%
- 6. Temporary positions continue after the current term expiry.
- 7. Parking revenue reduce by 10%

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-3 WAVERLEY COUNCIL -					5.1 Base Case Forecas	15					
	2022.24	2024.25	2025.26	2026.27	2027.20	2022.20	2020.20	2020.24	2024 22	2022.22	2022.24
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	70,232,013	72,490,181	74,640,008	76,853,764	78,941,343	81,085,797	83,491,269	85,968,290	88,304,186	90,703,737	93,168,684
Investment Income	2,761,652	2,980,828	2,557,258	2,486,661	2,208,862	2,263,273	2,485,766	2,605,101	2,470,475	2,510,211	2,587,76
User Charges	48,552,163	50,129,975	51,403,267	52,829,296	54,447,184	55,801,629	57,176,454	58,526,437	60,098,186	61,470,561	62,906,292
Other Revenues	22,451,388	23,148,103	24,185,760	25,191,097	24,170,075	24,824,329	27,159,192	27,904,062	28,602,364	29,317,422	29,509,142
Grants Subsidies & Contributions	5,704,988	5,723,222	5,678,970	5,746,899	5,810,352	5,875,393	5,948,721	6,024,068	6,094,445	6,166,584	6,240,53
Total Operating Income	149,702,204	154,472,309	158,465,263	163,107,717	165,577,816	169,850,421	176,261,402	181,027,958	185,569,656	190,168,515	194,412,41
Operating Expenditure											
Employee Costs	(76,273,427)	(78,978,236)	(80,842,801)	(80,944,565)	(82,888,978)	(84,921,241)	(87,371,765)	(89,893,100)	(92,258,878)	(94,686,987)	(99,197,679
Materials & Contracts	(29,185,564)	(31,511,500)	(33,011,163)	(32,076,446)	(30,101,946)	(31,251,522)	(32,252,290)	(33,498,271)	(35,385,470)	(35,768,329)	(36,399,693
Borrowing Costs	(40,152)	(26,991)	(13,459)	(1,536)	0	0	0		-	-	-
Other Operating Expenses	(24,703,061)	(25,168,303)	(25,352,333)	(25,318,521)	(25,586,826)	(26,753,093)	(26,925,857)	(27,661,621)	(28,085,011)	(29,304,216)	(29,354,891
Depreciation & Amortisation	(19,500,000)	(19,733,978)	(20,120,328)	(20,439,902)	(20,971,144)	(21,534,908)	(21,805,603)	(22,223,495)	(22,675,162)	(23,054,516)	(23,397,102
Total Operating Expenditure	(149,702,204)	(155,419,008)	(159,340,084)	(158,780,970)	(159,548,894)	(164,460,764)	(168,355,515)	(173,276,487)	(178,404,521)	(182,814,048)	(188,349,365
Operating Result Before Capital Income -											
Surplus/(Deficit)	0	(946,699)	(874,821)	4,326,747	6,028,922	5,389,657	7,905,887	7,751,471	7,165,135	7,354,467	6,063,047
Capital Income											
Grants Subsidies & Contributions	11,146,936	21,602,188	12,052,389	12,973,403	11,640,037	10,724,610	12,382,821	12,724,520	16,317,560	13,606,306	12,735,475
Sale of Assets		14,662,215	890,750	1,573,580	630,747	425,796	326,443	670,260		1,526,081	1,266,937
Total Capital Income	1,154,302 <b>12,301,238</b>	36,264,403	12,943,139	14,546,983	12,270,784	11,150,406	12,709,264	13,394,780	1,331,410 <b>17,648,970</b>	15,132,387	1,200,937 14,002,412
Operating Result - Surplus/(Deficit)	12,301,238	35,317,704	12,068,318	18,873,730	18,299,706	16,540,063	20,615,151	21,146,251	24,814,105	22,486,854	20,065,459
Capital Expenditure	(	(	(	(	(	(	(0.1.0.000)	()	(	()	/
Other Capital Purchases	(4,911,924)	(7,118,907)	(4,095,968)	(6,443,647)	(2,305,527)	(1,667,867)	(2,142,522)	(2,973,325)	(5,663,770)	(5,603,778)	(5,726,311
Capital Works Program	(37,640,000)	(48,053,031)	(35,001,511)	(30,015,398)	(44,576,463)	(47,371,463)	(32,807,147)	(40,086,883)	(39,023,051)	(35,919,120)	(34,337,481
Total Capital Expenditure	(42,551,924)	(55,171,938)	(39,097,479)	(36,459,045)	(46,881,990)	(49,039,330)	(34,949,669)	(43,060,208)	(44,686,821)	(41,522,898)	(40,063,792
Cash Flow to Fund - In/(Out)	(30,250,686)	(19,854,234)	(27,029,161)	(17,585,315)	(28,582,284)	(32,499,267)	(14,334,518)	(21,913,957)	(19,872,716)	(19,036,044)	(19,998,333
Financed By:											
Borrowings											
External Loan	-	-	-	-	-	-	-	-	-	-	-
Less: Loan Repayments on External Loan	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Borrowing	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Reserve Movements											
Transfers to Reserves	(16,117,785)	(31,776,326)	(12,396,277)	(14,582,066)	(12,591,228)	(13,041,391)	(14,401,687)	(13,693,908)	(16,137,121)	(17,198,678)	(17,160,190
Transfer from Reserves	27,340,931	32,382,203	19,804,262	11,850,885	20,202,368	24,005,750	6,930,602	13,384,370	13,334,675	13,180,206	13,761,422
Net Reserve Movements	11,223,146	605,877	7,407,985	(2,731,181)	7,611,140	10,964,359	(7,471,085)	(309,538)	(2,802,446)	(4,018,472)	(3,398,769
Depresention & Amortization Fundamental	10 500 000	10 733 070	20 120 220	20,420,000	20.074.444	31 534 000	21.005.000	22 222 405	22.675.462	22.054.546	
Depreciation & Amortisation Expenses (Contra)	19,500,000	19,733,978	20,120,328	20,439,902	20,971,144	21,534,908	21,805,603	22,223,495	22,675,162	23,054,516	23,397,102
Net Budget Result - Surplus/(Deficit)	0	0	(0)	0	0	0	0	0	0	0	(
Cumulative Budget Result - Surplus/(Deficit)	0	0	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	-34			Appendix 3: LTFP 6	.1 Base Case Forecas	sts				1	
WAVERLEY COUNCIL - PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	21,073,740	31,255,673	51,241,496	53,765,600	50,230,927	46,075,739	43,650,018	40,118,699	37,376,177	34,228,881	21,611,40
Investments	82,096,570	81,035,988	76,501,575	76,782,115	66,800,606	55,933,138	60,810,899	61,219,932	63,569,070	66,118,212	71,292,80
Receivables	14,804,371	15,247,633	15,057,835	15,224,995	15,277,394	15,412,403	15,664,535	15,829,234	16,062,815	16,152,659	16,281,70
Other	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,00
Total Current Assets	118,574,681	128,139,294	143,400,907	146,372,711	132,908,927	118,021,280	120,725,452	117,767,865	117,608,062	117,099,752	109,785,93
NON-CURRENT ASSETS											
Investments	7,220,968	7,915,550	5,056,659	7,523,876	9,912,555	9,830,804	12,439,632	12,356,016	12,825,588	14,313,281	12,500,71
Receivables	2,028,047	2,062,247	2,075,874	2,089,292	2,102,444	2,115,306	2,129,157	2,144,041	2,158,629	2,172,896	2,187,51
Infrastructure, Property, Plant & Equipment	1,180,560,254	1,215,998,214	1,234,975,365	1,250,994,507	1,276,905,353	1,304,409,776	1,317,553,842	1,338,390,555	1,360,402,214	1,378,870,596	1,395,537,28
Investment Property	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,00
Total Non-Current Assets	1,305,865,972	1,341,986,714	1,357,758,601	1,376,378,379	1,404,811,056	1,432,366,589	1,447,773,335	1,468,661,315	1,491,277,134	1,511,367,476	1,526,236,22
Total Assets	1,424,440,653	1,470,126,008	1,501,159,508	1,522,751,090	1,537,719,983	1,550,387,870	1,568,498,787	1,586,429,180	1,608,885,196	1,628,467,228	1,636,022,14
CURRENT LIABILITIES											
Payables	31,966,087	42,784,234	62,551,483	65,265,618	61,756,107	57,703,684	55,491,648	52,086,027	49,542,477	46,450,469	33,814,17
Income Received in Advance	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,00
Lease Liabilities	137,453	355,234	667,668	545,234	423,165	293,281	155,223	279,863	618,391	490,168	356,21
Borrowings	459,298	459,298	123,406	0	423,105	255,281	155,225	275,805	018,551	450,108	550,21
Provisions	15,976,954	16,058,079	16,115,165	16,122,288	16,180,986	16,241,232	16,309,035	16,378,798	16,444,259	16,511,445	16,637,19
Total Current Liabilities	49,149,791	60,266,845	80,067,722	82,543,140	78,970,258	74,848,197	72,565,906	69,354,688	67,215,127	64,062,082	51,417,58
NON-CURRENT LIABILITIES											
Borrowings	648,882	163,261	-	_	_	-	_	_	-	_	_
Provisions	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000
Total Non-Current Liabilities	2,666,133	1,916,731	1,081,036	1,323,470	1,565,539	1,815,423	1,593,481	1,588,841	1,370,313	1,618,536	1,752,48
Total Liabilities	51,815,924	62,183,576	81,148,757	83,866,609	80,535,796	76,663,620	74,159,387	70,943,529	68,585,440	65,680,618	53,170,07
NET ASSETS	1,372,624,728	1,407,942,432	1,420,010,750	1,438,884,480	1,457,184,186	1,473,724,249	1,494,339,400	1,515,485,651	1,540,299,757	1,562,786,610	1,582,852,07
EQUITY											
Retained Earning	734,753,490	747,054,728	782,372,432	794,440,750	813,314,480	831,614,186	848,154,249	868,769,400	889,915,651	914,729,757	937,216,61
Revaluation Reserves	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,00
Retained Earning	1,360,323,490	1,372,624,728	1,407,942,432	1,420,010,750	1,438,884,480	1,457,184,186	1,473,724,249	1,494,339,400	1,515,485,651	1,540,299,757	1,562,786,61
Net Operating Result - Surplus/(Deficit)	12,301,238	35,317,704	12,068,318	18,873,730	18,299,706	16,540,063	20,615,151	21,146,251	24,814,105	22,486,854	20,065,45
TOTAL EQUITY	1,372,624,728	1,407,942,432	1,420,010,750	1,438,884,480	1,457,184,186	1,473,724,249	1,494,339,400	1,515,485,651	1,540,299,757	1,562,786,610	1,582,852,07
Total Cash, Cash Equivalents & Investment Secu			25.224.024	24 700 400	24.477.04-		26 704 004		27.000.050		26 765 66
- External Restrictions	37,486,230	38,180,812	35,321,921	31,789,138	34,177,817	34,096,066	36,704,894	36,621,278	37,090,850	38,578,543	36,765,98
- Internal Restrictions	62,833,031	61,772,450	57,238,037	63,518,577	53,537,067	42,669,599	47,547,360	47,956,393	50,305,531	52,854,673	58,029,26 10,609,68
- Unrestricted Total	10,072,016 <b>110,391,277</b>	20,253,949 <b>120,207,211</b>	40,239,773 <b>132,799,731</b>	42,763,876 <b>138,071,591</b>	39,229,203 <b>126,944,087</b>	35,074,015 <b>111,839,681</b>	32,648,294 <b>116,900,549</b>	29,116,975 <b>113,694,647</b>	26,374,453 <b>113,770,835</b>	23,227,157 <b>114,660,374</b>	10,609,68 105,404,93
	110,391,277	120,207,211	132,133,131	130,071,391	120,344,007	111,039,001	110,300,043	113,034,047	113,110,033	114,000,374	100,404,90

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34	1			Appendix 3: LTFP 6	.1 Base Case Forecas	ts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	50,338,326	52,018,460	53,632,076	55,246,444	56,789,765	58,374,551	60,153,015	61,986,401	63,718,993	65,499,691	67,331,070
Domestic Waste Charge	19,789,593	20,401,885	20,979,190	21,553,366	22,095,852	22,651,185	23,278,860	23,924,047	24,525,927	25,142,657	25,775,098
User Charges & Fees	48,450,666	50,081,272	51,388,731	52,794,603	54,404,297	55,763,336	57,142,627	58,495,507	60,058,302	61,435,321	62,869,81
Investments Income	2,808,218	2,962,563	2,592,556	2,492,544	2,232,012	2,258,739	2,467,225	2,595,156	2,481,694	2,506,900	2,581,30
Grants & Contributions	17,060,657	27,056,672	17,980,905	18,695,905	17,481,367	16,620,009	18,288,260	18,739,067	22,319,995	19,838,798	18,995,86
Other Operating Receipts	22,144,174	23,076,183	24,120,365	25,117,679	24,149,009	24,759,340	27,048,253	27,832,718	28,534,137	29,247,343	29,451,07
	160,591,635	175,597,036	170,693,822	175,900,541	177,152,302	180,427,160	188,378,239	193,572,896	201,639,048	203,670,710	207,004,21
Payments											
Employee Benefits & On-Costs	73,792,539	76,881,168	78,934,121	79,237,245	81,271,894	83,411,576	85,813,822	88,291,335	90,622,211	93,008,377	97,419,259
Materials & Contracts	31,680,859	33,154,895	34,631,101	33,965,066	32,027,478	32,520,412	33,561,748	34,806,853	36,622,476	37,306,356	37,935,674
Borrowing Costs	53,490	40,704	27,558	13,959	1,600	-	-	-	-	-	-
Other Operating Expenses	24,266,033	25,087,591	25,320,407	25,324,387	25,540,279	26,550,764	26,895,885	27,533,978	28,011,560	29,092,704	29,346,100
	129,792,921	135,164,358	138,913,187	138,540,657	138,841,251	142,482,752	146,271,456	150,632,166	155,256,247	159,407,436	164,701,032
Net Cash provided by (or used in) Operating											
Activities	30,798,714	40,432,678	31,780,635	37,359,884	38,311,051	37,944,408	42,106,783	42,940,730	46,382,801	44,263,274	42,303,18
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	1,154,302	14,662,215	890,750	1,573,580	630,747	425,796	326,443	670,260	1,331,410	1,526,081	1,266,93
Proceeds from sale of Investment Securities	10,987,966	1,060,581	7,393,304	3,532,783	9,981,510	10,949,219	0	83,616	0	0	1,812,562
	12,142,268	15,722,796	8,284,054	5,106,363	10,612,257	11,375,015	326,443	753,876	1,331,410	1,526,081	3,079,499
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	42,655,100	44,793,338	19,579,713	33,538,198	50,069,302	53,474,610	37,372,359	46,816,892	47,638,023	44,899,816	52,825,565
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-	694,582	-	6,280,540	2,388,679	-	7,486,589	409,033	2,818,710	4,036,835	5,174,593
	42,655,100	45,487,920	19,579,713	39,818,738	52,457,981	53,474,610	44,858,948	47,225,925	50,456,733	48,936,651	58,000,159
Net Cash provided by (or used in) Investing Activities	(30,512,832)	(29,765,123)	(11,295,659)	(34,712,375)	(41,845,724)	(42,099,595)	(44,532,505)	(46,472,049)	(49,125,323)	(47,410,570)	(54,920,660
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
Payments	-	-	-	-	-	-	-	-	-	-	-
Repayments of Borrowings & Advances	472,460	485,621	400 152	123,406							
Lease Liabilities (Principal repayments)	472,460	485,621	499,153	123,406	-	- 0	-	- 0	- 0	-	-
	472,460	485,621	499,153	123,406	0	0	0	0	0	0	
Net Cash provided by (or used in) Financing	472,400	405,021	455,155	125,400	0	0	0	0	0	0	
Activities	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Increase (Decrease) in cash held	(186,578)	10,181,933	19,985,823	2,524,103	(3,534,673)	(4,155,188)	(2,425,721)	(3,531,319)	(2,742,522)	(3,147,296)	(12,617,474
Cash Assets & Investments at the beginning of the reporting period	21,260,318	21,073,740	31,255,673	51,241,496	53,765,600	50,230,927	46,075,739	43,650,018	40,118,699	37,376,177	34,228,88
							· · ·				
Cash at the end of the reporting period	21,073,740	31,255,673	51,241,496	53,765,600	<b>50,230,927</b> e 3 of 4	46,075,739	43,650,018	40,118,699	37,376,177	34,228,881	21,611,407

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	-34			Appendix 3: LTFP 6.	1 Base Case Foreca	sts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
											(
Plus Other Current Investments	82,096,570	81,035,988	76,501,575	76,782,115	66,800,606	55,933,138	60,810,899	61,219,932	63,569,070	66,118,212	71,292,80
Plus Other Non-Current Investments	7,220,968	7,915,550	5,056,659	7,523,876	9,912,555	9,830,804	12,439,632	12,356,016	12,825,588	14,313,281	12,500,719
Total Cash & Investment Securities	110,391,277	120,207,211	132,799,731	138,071,591	126,944,087	111,839,681	116,900,549	113,694,647	113,770,835	114,660,374	105,404,93 <sup>-</sup>
Statement of Changes in Equity											
Equity - Opening Balance	1,360,328,490	1,372,624,728	1,407,942,432	1,420,010,750	1,438,884,480	1,457,184,186	1,473,724,249	1,494,339,400	1,515,485,651	1,540,299,757	1,562,786,610
Net Operating Result for the Year	12,301,238	35,317,704	12,068,318	18,873,730	18,299,706	16,540,063	20,615,151	21,146,251	24,814,105	22,486,854	20,065,459
Equity - Closing Balance	1,372,629,728	1,407,942,432	1,420,010,750	1,438,884,480	1,457,184,186	1,473,724,249	1,494,339,400	1,515,485,651	1,540,299,757	1,562,786,610	1,582,852,070
RESERVE BALANCE											
External Restriction											
S7.4 Planning Agreements	5,499,315	8,246,756	6,652,351	4,400,297	4,126,533	2,780,319	2,664,728	1,129,320	651,965	573,191	(0
S7.12 Fixed Developer Contributions	1,933,675	1,160,120	746,985	1,127,726	2,093,808	1,162,331	1,331,755	1,080,554	965,313	868,839	(0
Affordable Housing Contributions	8,376,687	9,421,116	9,679,825	9,940,473	10,203,461	10,468,847	10,736,313	11,005,899	11,278,058	11,552,849	11,830,334
Specific Unexpended Grants/Subsidies	2,095,425	1,480,887	780,361	581,154	558,057	544,009	585,552	627,095	668,638	710,181	696,133
Domestic Waste Reserve	18,133,198	16,599,125	16,499,618	14,922,476	16,878,633	18,955,379	21,142,700	22,458,695	23,130,496	24,652,073	24,205,954
Stormwater Management Service Reserve	1,447,930	1,272,808	962,781	817,012	317,325	185,181	243,846	319,715	396,380	221,410	33,560
Total External Restricted Reserve	37,486,230	38,180,812	35,321,921	31,789,138	34,177,817	34,096,066	36,704,894	36,621,278	37,090,850	38,578,543	36,765,983
Internal Restriction											
Employees Leave Entitlements	5,504,757	5,517,940	5,532,621	5,549,197	5,567,506	5,582,646	5,598,150	5,614,029	5,630,293	5,648,656	5,667,510
Plant Replacement Reserve	5,176,682	3,697,057	3,748,164	3,921,708	4,014,733	4,671,430	4,968,691	5,765,833	5,290,562	4,290,567	5,050,276
IT Information Reserve	2,344,900	459,900	459,900	444,900	399,900	399,900	399,900	399,900	384,900	339,900	339,900
Centralised Reserve	4,459,710	934,183	198,914	460,835	445,907	431,406	1,279,721	1,274,727	2,121,755	3,130,220	2,912,508
Strategic Asset Management Plan (SAMP)	.,							_)_; .); _;		0,200,220	_,;;;;;;;
Infrastucture	4,319,972	4,257,680	4,198,155	5,520,795	4,967,396	4,907,871	4,848,346	4,788,821	5,004,578	7,402,688	10,378,097
Election Reserve	495,000	124,043	268,271	401,815	535,359	124,042	279,808	424,036	568,264	124,042	292,270
Sale Surplus Land	3,474,767	16,714,767	16,714,767	16,714,767	8,714,767	0	0	0	0	0	0
Bonds and Deposits	19,364,579	19,364,579	16,228,677	19,591,274	17,867,742	16,629,719	19,224,332	17,635,269	19,591,274	19,591,274	19,591,274
Parking Meters	2,450,428	2,737,117	2,869,053	3,167,325	3,471,562	1,376,240	1,423,693	1,746,552	2,048,711	2,384,613	2,727,233
Car Park Parking Reserve	2,839,996	2,927,530	3,015,064	3,102,598	2,441,810	2,479,664	2,567,198	2,654,732	1,395,982	1,533,516	1,671,050
Affordable Housing	1,209,173	39,578	189,607	467,584	755,940	1,074,198	1,423,859	1,785,610	2,137,916	2,501,691	2,877,071
Social Housing	475,989	533,676	628,157	726,773	829,256	935,678	1,046,628	1,162,172	1,281,992	1,444,919	1,605,297
Carry Overs	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737
Cemeteries Reserve	2,209,523	1,234,057	1,613,786	1,485,363	1,577,009	2,054,474	2,439,796	2,785,480	2,830,072	3,277,849	3,685,997
Property Investment Strategy	8,002,709	2,608,629	833,038	988,448	988,448	988,448	988,448	988,448	988,448	53,954	
Neighbourhood Amenity Fund	115,109	231,977	350,126	485,458	369,995	324,146	269,053	41,047	41,047	41,047	41,047
Emergency Reserve		-	-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000
Total Internal Restriction	62,833,031	61,772,450	57,238,037	63,518,577	53,537,067	42,669,599	47,547,360	47,956,393	50,305,531	52,854,673	58,029,26
Total Restricted Reserve Balance	100,319,261	99,953,262	92,559,958	95,307,715	87,714,884	76,765,666	84,252,254	84,577,672	87,396,382	91,433,217	94,795,24

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34 WAVERLEY COUNCIL -					otimistic Scenario For						
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	70,232,013	72,998,697	75,694,417	78,492,196	81,199,864	84,003,591	87,116,739	90,348,076	93,476,417	96,716,054	100,071,02
Investment Income	2,761,652	2,980,828	2,557,258	2,486,661	2,208,862	2,263,273	2,485,766	2,605,101	2,470,475	2,510,211	2,587,76
User Charges	48,552,163	51,585,075	52,898,382	54,357,008	56,005,344	57,398,743	58,808,756	60,194,895	61,808,356	63,215,348	64,686,56
Other Revenues	22,451,388	24,540,251	25,616,192	26,660,866	25,676,588	26,368,505	28,745,833	29,534,336	30,273,394	31,030,228	31,264,76
Grants Subsidies & Contributions	5,704,988	5,723,222	5,678,970	5,746,899	5,810,352	5,875,393	5,948,721	6,024,068	6,094,445	6,166,584	6,240,53
Total Operating Income	149,702,204	157,828,073	162,445,219	167,743,630	170,901,010	175,909,505	183,105,815	188,706,476	194,123,087	199,638,425	204,850,65
Operating Expenditure											
Employee Costs	(76,273,427)	(77,830,295)	(78,491,276)	(77,332,446)	(77,973,429)	(78,655,235)	(79,662,964)	(80,683,505)	(81,511,636)	(82,348,041)	(85,211,394
Materials & Contracts	(29,185,564)	(29,065,751)	(30,529,732)	(30,734,357)	(28,771,106)	(29,932,600)	(30,944,361)	(32,202,124)	(34,103,937)	(34,502,193)	(35,149,761
Borrowing Costs	(40,152)	(26,991)	(13,459)	(1,536)	0	0	0	-	-	-	-
Other Operating Expenses	(24,703,061)	(25,168,303)	(25,352,333)	(25,318,521)	(25,586,826)	(26,753,093)	(26,925,856)	(27,661,619)	(28,085,007)	(29,304,214)	(29,354,890
Depreciation & Amortisation	(19,500,000)	(19,733,978)	(20,120,328)	(20,439,902)	(20,971,144)	(21,534,908)	(21,805,603)	(22,223,495)	(22,675,162)	(23,054,516)	(23,397,102
Total Operating Expenditure	(149,702,204)	(151,825,318)	(154,507,128)	(153,826,762)	(153,302,505)	(156,875,836)	(159,338,784)	(162,770,743)	(166,375,742)	(169,208,964)	(173,113,147
Operating Result Before Capital Income -											
Surplus/(Deficit)	0	6,002,755	7,938,091	13,916,868	17,598,505	19,033,669	23,767,031	25,935,733	27,747,345	30,429,461	31,737,50
Capital Income											
Grants Subsidies & Contributions	11,146,936	22,983,196	12,287,978	13,227,629	11,912,201	11,015,658	12,695,724	13,060,518	16,675,730	13,987,766	13,141,38
Sale of Assets	1,154,302	14,662,215	890,750	1,573,580	630,747	425,796	326,443	670,260	1,331,410	1,526,081	1,266,93
Total Capital Income	12,301,238	37,645,411	13,178,728	14,801,209	12,542,948	11,441,454	13,022,167	13,730,778	18,007,140	15,513,847	14,408,32
Operating Result - Surplus/(Deficit)	12,301,238	43,648,166	21,116,819	28,718,077	30,141,453	30,475,123	36,789,198	39,666,511	45,754,485	45,943,308	46,145,83
Capital Expenditure											
Other Capital Purchases	(4,911,924)	(7,118,907)	(4,095,968)	(6,443,647)	(2,305,527)	(1,667,867)	(2,142,522)	(2,973,325)	(5,663,770)	(5,603,778)	(5,726,311
Capital Works Program	(37,640,000)	(48,053,031)	(35,001,511)	(30,015,398)	(44,576,463)	(47,371,463)	(32,807,147)	(40,086,883)	(39,023,051)	(35,919,120)	(34,337,481
Total Capital Expenditure	(42,551,924)	(55,171,938)	(39,097,479)	(36,459,045)	(46,881,990)	(49,039,330)	(34,949,669)	(43,060,208)	(44,686,821)	(41,522,898)	(40,063,792
Cash Flow to Fund - In/(Out)	(30,250,686)	(11,523,772)	(17,980,660)	(7,740,968)	(16,740,537)	(18,564,207)	1,839,529	(3,393,697)	1,067,664	4,420,410	6,082,03
Financed By:											
Borrowings											
External Loan	-	_	-	_	-	-	_	_	_	-	_
Less: Loan Repayments on External Loan	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	_
Net Borrowing	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Reserve Movements											
Transfers to Reserves	(16,117,785)	(33,139,334)	(12,596,277)	(14,782,066)	(12,791,228)	(13,241,391)	(14,601,687)	(13,893,908)	(16,337,121)	(17,398,678)	(17,360,190
Transfer from Reserves	27,340,931	32,380,902	19,801,593	11,846,791	20,196,801	23,998,657	6,921,910	13,374,015	13,322,617	13,166,385	13,745,77
Net Reserve Movements	11,223,146	(758,432)	7,205,316	(2,935,275)	7,405,573	10,757,266	(7,679,777)	(519,893)	(3,014,504)	(4,232,293)	(3,614,415
Depreciation & Amortisation Expenses (Contra)	19,500,000	19,733,978	20,120,328	20,439,902	20,971,144	21,534,908	21,805,603	22,223,495	22,675,162	23,054,516	23,397,10
Net Budget Result - Surplus/(Deficit)	0	6,966,153	8,845,832	9,640,253	11,636,180	13,727,967	15,965,355	18,309,905	20,728,322	23,242,633	25,864,72
Cumulative Budget Result - Surplus/(Deficit)	0	6,966,153	15,811,985	25,452,238	37,088,418	50,816,385	66,781,740	85,091,645	105,819,967	129,062,600	154,927,32

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	34		Арре	endix 4: LTFP 6.1 Op	otimistic Scenario Fo	orecasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	21,073,740	37,648,266	66,457,922	78,771,184	86,823,701	96,344,885	109,825,435	124,542,497	142,464,732	162,493,965	175,672,38
Investments	82,096,570	81,035,988	76,501,575	76,782,115	66,800,606	55,933,138	60,810,899	61,219,932	63,569,070	66,118,212	71,292,80
Receivables	14,804,371	15,367,812	15,163,332	15,347,283	15,417,567	15,571,981	15,844,307	16,030,129	16,286,268	16,399,809	16,553,84
Other	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,00
Total Current Assets	118,574,681	134,652,066	158,722,830	171,500,583	169,641,874	168,450,003	187,080,641	202,392,558	222,920,070	245,611,986	264,119,02
NON-CURRENT ASSETS											
Investments	7,220,968	9,279,859	6,623,637	9,294,948	11,889,194	12,014,536	14,832,056	14,958,795	15,640,425	17,341,939	15,745,02
Receivables	2,028,047	2,062,247	2,075,874	2,089,292	2,102,444	2,115,306	2,129,157	2,144,041	2,158,629	2,172,896	2,187,51
Infrastructure, Property, Plant & Equipment	1,180,560,254	1,215,998,214	1,234,975,365	1,250,994,507	1,276,905,353	1,304,409,776	1,317,553,842	1,338,390,555	1,360,402,214	1,378,870,596	1,395,537,28
Investment Property	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,00
Total Non-Current Assets	1,305,865,972	1,343,351,023	1,359,325,579	1,378,149,451	1,406,787,695	1,434,550,321	1,450,165,759	1,471,264,094	1,494,091,971	1,514,396,134	1,529,480,53
Total Assets	1,424,440,653	1,478,003,089	1,518,048,410	1,549,650,034	1,576,429,568	1,603,000,325	1,637,246,400	1,673,656,652	1,717,012,042	1,760,008,120	1,793,599,557
CURRENT LIABILITIES											
Payables	31,966,087	42,363,774	62,128,860	65,044,838	61,541,595	57,495,702	55,285,332	51,881,495	49,340,148	46,250,460	33,616,60
Income Received in Advance	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000
Lease Liabilities	137,453	355,234	667,668	545,234	423,165	293,281	155,223	279,863	618,391	490,168	356,21
Borrowings	459,298	459,298	123,406	0	0	0	0	0	0	0	(
Provisions	15,976,954	16,025,157	16,047,726	16,018,702	16,040,027	16,061,552	16,088,799	16,116,378	16,138,629	16,161,088	16,240,552
Total Current Liabilities	49,149,791	59,813,464	79,577,660	82,218,774	78,614,786	74,460,535	72,139,354	68,887,736	66,707,168	63,511,715	50,823,37
NON-CURRENT LIABILITIES											
Borrowings	648,882	163,261	-	-	-	-	-	-	-	-	-
Provisions	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000
Total Non-Current Liabilities	2,666,133	1,916,731	1,081,036	1,323,470	1,565,539	1,815,423	1,593,481	1,588,841	1,370,313	1,618,536	1,752,48
Total Liabilities	51,815,924	61,730,195	80,658,696	83,542,244	80,180,325	76,275,958	73,732,835	70,476,577	68,077,481	65,130,251	52,575,859
NET ASSETS	1,372,624,728	1,416,272,894	1,437,389,713	1,466,107,790	1,496,249,243	1,526,724,366	1,563,513,564	1,603,180,075	1,648,934,561	1,694,877,868	1,741,023,699
	1,372,024,720	1,410,272,034	1,437,303,713	1,400,107,730	1,430,243,243	1,320,724,300	1,000,010,004	1,003,100,073	1,040,334,301	1,034,077,000	1,741,023,03
EQUITY											
Retained Earning	734,753,490	747,054,728	790,702,894	811,819,713	840,537,790	870,679,243	901,154,366	937,943,564	977,610,075	1,023,364,561	1,069,307,86
Revaluation Reserves	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,00
Retained Earning	1,360,323,490	1,372,624,728	1,416,272,894	1,437,389,713	1,466,107,790	1,496,249,243	1,526,724,366	1,563,513,564	1,603,180,075	1,648,934,561	1,694,877,86
Net Operating Result - Surplus/(Deficit)	12,301,238	43,648,166	21,116,819	28,718,077	30,141,453	30,475,123	36,789,198	39,666,511	45,754,485	45,943,308	46,145,83
TOTAL EQUITY	1,372,624,728	1,416,272,894	1,437,389,713	1,466,107,790	1,496,249,243	1,526,724,366	1,563,513,564	1,603,180,075	1,648,934,561	1,694,877,868	1,741,023,69
Total Cash, Cash Equivalents & Investment Secu	1		26.000.000		20.151.150		20.007.010	20 224 255	20.005.005	44 507 005	40.040.00
- External Restrictions	37,486,230	39,545,121	36,888,899	33,560,210	36,154,456	36,279,798	39,097,318	39,224,057	39,905,687	41,607,201	40,010,28
- Internal Restrictions - Unrestricted	62,833,031 10,072,016	61,772,450 26,646,542	57,238,037 55,456,199	63,518,577 67,769,460	53,537,067 75,821,977	42,669,599 85,343,161	47,547,360 98,823,711	47,956,393 113,540,774	50,305,531 131,463,008	52,854,673 151,492,241	58,029,26 164,670,65
Total	110,391,277	127,964,113	149,583,135	164,848,247	165,513,500	164,292,558	185,468,390	200,721,224	221,674,227	245,954,116	262,710,20
	110,391,277	127,504,113	143,000,100	104,040,247	103,513,500	104,292,008	103,400,390	200,721,224	221,014,221	243,334,110	202,710

WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES											
Receipts											
Rates	50,338,326	52,514,074	54,672,999	56,870,291	59,032,679	61,275,601	63,760,747	66,347,463	68,871,318	71,490,862	74,211,03
Domestic Waste Charge	19,789,593	20,401,885	20,979,190	21,553,366	22,095,852	22,651,185	23,278,860	23,924,047	24,525,927	25,142,657	25,775,09
User Charges & Fees	48,450,666	51,499,454	52,883,348	54,321,528	55,961,626	57,359,349	58,774,065	60,163,141	61,767,413	63,179,217	64,649,18
Investments Income	2,808,218	2,962,563	2,592,556	2,492,544	2,232,012	2,258,739	2,467,225	2,595,156	2,481,694	2,506,900	2,581,30
Grants & Contributions	17,060,657	28,402,641	18,245,636	18,949,670	17,753,071	16,910,561	18,600,618	19,074,502	22,677,607	20,219,669	19,401,15
Other Operating Receipts	22,144,174	24,433,011	25,550,321	26,586,491	25,654,536	26,302,451	28,633,847	29,461,979	30,204,132	30,959,079	31,205,60
	160,591,635	180,213,629	174,924,049	180,773,890	182,729,775	186,757,887	195,515,361	201,566,289	210,528,090	213,498,383	217,823,38
Payments											
Employee Benefits & On-Costs	73,792,539	75,744,023	76,571,774	75,591,809	76,299,372	77,064,224	78,026,897	79,006,744	79,802,911	80,600,917	83,368,16
Materials & Contracts	31,680,859	31,151,731	32,197,173	32,490,599	30,784,716	31,315,026	32,370,833	33,626,102	35,454,007	36,151,141	36,794,39
Borrowing Costs	53,490	40,704	27,558	13,959	1,600	-	-	-	-	-	-
Other Operating Expenses	24,266,033	25,087,591	25,320,407	25,324,387	25,540,279	26,550,764	26,895,884	27,533,976	28,011,556	29,092,701	29,346,09
	129,792,921	132,024,049	134,116,912	133,420,753	132,625,968	134,930,015	137,293,614	140,166,823	143,268,474	145,844,760	149,508,66
Net Cash provided by (or used in) Operating Activities	30,798,714	48,189,579	40,807,137	47,353,137	50,103,807	51,827,872	58,221,747	61,399,467	67,259,616	67,653,623	68,314,72
CASH FLOW FROM INVESTING ACTIVITIES											
Receipts											
Proceeds from sale of Infrastructure, Property,	1 154 202	14 662 245	000 750	1 572 500	C20 747	425 700	226 442	670.200	1 221 410	1 536 001	1 266 02
Plant and Equipment Proceeds from sale of Investment Securities	1,154,302 10,987,966	14,662,215 1,060,581	890,750 7,190,635	1,573,580 3,328,689	630,747 9,981,510	425,796 10,867,468	326,443	670,260	1,331,410	1,526,081	1,266,93 1,596,91
Proceeds from sale of investment securities	12,142,268	15,722,796	8,081,385	4,902,269	10,612,257	11,293,264	326,443	670,260	1,331,410	1,526,081	2,863,85
Payments	12,142,200	13,722,750	8,081,383	4,502,205	10,012,237	11,293,204	520,445	070,200	1,551,410	1,520,081	2,803,83
Purchase of Infrastructure, Property, Plant &											
equipment	42,655,100	44,793,338	19,579,713	33,538,198	50,069,302	53,474,610	37,372,359	46,816,892	47,638,023	44,899,816	52,825,56
Purchase Investment Properties	-	-	-	-	-	-	-		-	-	
Purchase of Investment Securities	-	2,058,891	-	6,280,540	2,594,246	125,342	7,695,281	535,772	3,030,768	4,250,656	5,174,593
	42,655,100	46,852,229	19,579,713	39,818,738	52,663,548	53,599,952	45,067,640	47,352,664	50,668,791	49,150,472	58,000,15
Net Cash provided by (or used in) Investing	,,							,,			
Activities	(30,512,832)	(31,129,432)	(11,498,328)	(34,916,469)	(42,051,291)	(42,306,688)	(44,741,197)	(46,682,404)	(49,337,381)	(47,624,391)	(55,136,30
CASH FLOW FROM FINANCING ACTIVITIES											
Receipts											
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
Payments											
Repayments of Borrowings & Advances	472,460	485,621	499,153	123,406	-	-	-	-	-	-	-
Lease Liabilities (Principal repayments)	0	0	0	0	0	0	0	0	0	0	
	472,460	485,621	499,153	123,406	0	0	0	0	0	0	
Net Cash provided by (or used in) Financing											
Activities	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Increase (Decrease) in cash held	(186,578)	16,574,526	28,809,657	12,313,262	8,052,517	9,521,184	13,480,551	14,717,062	17,922,235	20,029,233	13,178,41
Cash Assets & Investments at the beginning of the reporting period	21,260,318	21,073,740	37,648,266	66,457,922	78,771,184	86,823,701	96,344,885	109,825,435	124,542,497	142,464,732	162,493,96
Cash at the end of the reporting period	21,073,740	37,648,266	66,457,922	78,771,184	86,823,701	96,344,885	109,825,435	124,542,497	142,464,732	162,493,965	175,672,38
such at the one of the reporting period	21,013,140	57,040,200	00,407,922	10,111,104	00,023,701	30,344,003	103,023,433	124,042,497	142,404,/32	102,433,303	175,072,30

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	34		Арре	endix 4: LTFP 6.1 Op	otimistic Scenario Fo	recasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
	02.000.570	04.005.000	70 504 575	76 702 445		55 000 100	<u> </u>	<u> </u>	<u> </u>		)
Plus Other Current Investments	82,096,570	81,035,988	76,501,575	76,782,115	66,800,606	55,933,138	60,810,899	61,219,932	63,569,070	66,118,212	71,292,805
Plus Other Non-Current Investments	7,220,968	9,279,859	6,623,637	9,294,948	11,889,194	12,014,536	14,832,056	14,958,795	15,640,425	17,341,939	15,745,023
Total Cash & Investment Securities	110,391,277	127,964,113	149,583,135	164,848,247	165,513,500	164,292,558	185,468,390	200,721,224	221,674,227	245,954,116	262,710,208
Statement of Changes in Equity											
Equity - Opening Balance	1,360,328,490	1,372,624,728	1,416,272,894	1,437,389,713	1,466,107,790	1,496,249,243	1,526,724,366	1,563,513,564	1,603,180,075	1,648,934,561	1,694,877,868
Net Operating Result for the Year	12,301,238	43,648,166	21,116,819	28,718,077	30,141,453	30,475,123	36,789,198	39,666,511	45,754,485	45,943,308	46,145,830
Equity - Closing Balance	1,372,629,728	1,416,272,894	1,437,389,713	1,466,107,790	1,496,249,243	1,526,724,366	1,563,513,564	1,603,180,075	1,648,934,561	1,694,877,868	1,741,023,699
RESERVE BALANCE											
External Restriction											
S7.4 Planning Agreements	5,499,315	9,269,012	7,824,607	5,722,553	5,598,789	4,402,575	4,436,984	3,051,576	2,724,221	2,795,447	2,372,256
S7.12 Fixed Developer Contributions	1,933,675	1,160,120	746,985	1,127,726	2,093,808	1,162,331	1,331,755	1,080,554	965,313	868,839	(0)
Affordable Housing Contributions	8,376,687	9,761,868	10,070,577	10,381,225	10,694,213	11,009,599	11,327,065	11,646,651	11,968,810	12,293,601	12,621,086
Specific Unexpended Grants/Subsidies	2,095,425	1,480,887	780,361	581,154	558,057	544,009	585,552	627,095	668,638	710,181	696,133
Domestic Waste Reserve	18,133,198	16,600,426	16,503,588	14,930,540	16,892,264	18,976,103	21,172,116	22,498,466	23,182,325	24,717,723	24,287,250
Stormwater Management Service Reserve	1,447,930	1,272,808	962,781	817,012	317,325	185,181	243,846	319,715	396,380	221,410	33,560
Total External Restricted Reserve	37,486,230	39,545,121	36,888,899	33,560,210	36,154,456	36,279,798	39,097,318	39,224,057	39,905,687	41,607,201	40,010,285
Internal Restriction											
Employees Leave Entitlements	5,504,757	5,517,940	5,532,621	5,549,197	5,567,506	5,582,646	5,598,150	5,614,029	5,630,293	5,648,656	5,667,510
Plant Replacement Reserve	5,176,682	3,697,057	3,748,164	3,921,708	4,014,733	4,671,430	4,968,691	5,765,833	5,290,562	4,290,567	5,050,276
IT Information Reserve	2,344,900	459,900	459,900	444,900	399,900	399,900	399,900	399,900	384,900	339,900	339,900
Centralised Reserve	4,459,710	934,183	198,914	460,835	445,907	431,406	1,279,721	1,274,727	2,121,755	3,130,220	2,912,508
Strategic Asset Management Plan (SAMP)	.,			,		,				-,,	_,,
Infrastucture	4,319,972	4,257,680	4,198,155	5,520,795	4,967,396	4,907,871	4,848,346	4,788,821	5,004,578	7,402,688	10,378,097
Election Reserve	495,000	124,043	268,271	401,815	535,359	124,042	279,808	424,036	568,264	124,042	292,270
Sale Surplus Land	3,474,767	16,714,767	16,714,767	16,714,767	8,714,767	0	0	0	0	0	0
Bonds and Deposits	19,364,579	19,364,579	16,228,677	19,591,274	17,867,742	16,629,719	19,224,332	17,635,269	19,591,274	19,591,274	19,591,274
Parking Meters	2,450,428	2,737,117	2,869,053	3,167,325	3,471,562	1,376,240	1,423,693	1,746,552	2,048,711	2,384,613	2,727,233
Car Park Parking Reserve	2,839,996	2,927,530	3,015,064	3,102,598	2,441,810	2,479,664	2,567,198	2,654,732	1,395,982	1,533,516	1,671,050
Affordable Housing	1,209,173	39,578	189,607	467,584	755,940	1,074,198	1,423,859	1,785,610	2,137,916	2,501,691	2,877,071
Social Housing	475,989	533,676	628,157	726,773	829,256	935,678	1,046,628	1,162,172	1,281,992	1,444,919	1,605,297
Carry Overs	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737
Cemeteries Reserve	2,209,523	1,234,057	1,613,786	1,485,363	1,577,009	2,054,474	2,439,796	2,785,480	2,830,072	3,277,849	3,685,997
Property Investment Strategy	8,002,709	2,608,629	833,038	988,448	988,448	988,448	988,448	988,448	988,448	53,954	0
Neighbourhood Amenity Fund	115,109	231,977	350,126	485,458	369,995	324,146	269,053	41,047	41,047	41,047	41,047
Emergency Reserve	-	-	-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000
Total Internal Restriction	62,833,031	61,772,450	57,238,037	63,518,577	53,537,067	42,669,599	47,547,360	47,956,393	50,305,531	52,854,673	58,029,26
Total Restricted Reserve Balance	100,319,261	101,317,571	94,126,936	97,078,787	89,691,523	78,949,398	86,644,678	87,180,451	90,211,219	94,461,875	98,039,552

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34 WAVERLEY COUNCIL -				endix 5: LTFP 6.1 Pes							
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
INCOME STATEMENT											
Operating Income											
Rates & Annual Charges	70,232,013	71,981,665	73,595,771	75,246,802	76,747,625	78,279,146	80,037,577	81,836,313	83,471,821	85,140,848	86,844,102
Investment Income	2,761,652	2,980,828	2,557,258	2,486,661	2,208,862	2,263,273	2,485,766	2,605,101	2,470,475	2,510,211	2,587,763
User Charges	48,552,163	48,674,875	49,908,152	51,301,584	52,889,024	54,204,515	55,544,152	56,857,979	58,388,016	59,725,774	61,126,022
Other Revenues	22,451,388	21,755,955	22,644,058	23,266,028	22,196,879	22,801,803	25,082,243	25,771,222	26,416,204	27,076,608	27,753,516
Grants Subsidies & Contributions	5,704,988	5,723,222	5,678,970	5,746,899	5,810,352	5,875,393	5,948,721	6,024,068	6,094,445	6,166,584	6,240,531
Total Operating Income	149,702,204	151,116,545	154,384,209	158,047,974	159,852,742	163,424,130	169,098,459	173,094,683	176,840,961	180,620,025	184,551,934
Operating Expenditure											
Employee Costs	(76,273,427)	(80,717,152)	(84,565,351)	(87,281,189)	(90,651,199)	(94,198,819)	(98,306,085)	(102,593,022)	(106,811,996)	(111,205,053)	(115,778,569)
Materials & Contracts	(29,185,564)	(31,511,500)	(33,012,663)	(32,079,559)	(30,106,780)	(31,258,189)	(32,260,927)	(33,509,013)	(35,398,432)	(35,783,649)	(36,417,519)
Borrowing Costs	(40,152)	(26,991)	(13,459)	(1,536)	0	0	0	-	-	-	-
Other Operating Expenses	(24,703,061)	(25,168,303)	(25,352,333)	(25,318,521)	(25,586,826)	(26,753,093)	(26,925,853)	(27,661,615)	(28,085,007)	(29,304,213)	(29,354,887)
Depreciation & Amortisation	(19,500,000)	(19,733,978)	(20,120,328)	(20,439,902)	(20,971,144)	(21,534,908)	(21,805,603)	(22,223,495)	(22,675,162)	(23,054,516)	(23,397,102)
Total Operating Expenditure	(149,702,204)	(157,157,924)	(163,064,134)	(165,120,707)	(167,315,949)	(173,745,009)	(179,298,468)	(185,987,145)	(192,970,597)	(199,347,431)	(204,948,077)
Operating Result Before Capital Income -											
Surplus/(Deficit)	0	(6,041,379)	(8,679,925)	(7,072,733)	(7,463,207)	(10,320,879)	(10,200,009)	(12,892,462)	(16,129,636)	(18,727,406)	(20,396,143)
Capital Income											
Grants Subsidies & Contributions	11,146,936	15,231,886	8,355,598	8,924,890	8,140,109	7,606,153	8,617,968	8,839,937	11,011,219	9,399,962	8,892,990
Sale of Assets	1,154,302	14,662,215	890,750	1,573,580	630,747	425,796	326,443	670,260	1,331,410	1,526,081	1,266,937
Total Capital Income	12,301,238	29,894,101	9,246,348	10,498,470	8,770,856	8,031,949	8,944,411	9,510,197	12,342,629	10,926,043	10,159,927
Operating Result - Surplus/(Deficit)	12,301,238	23,852,722	566,423	3,425,737	1,307,649	(2,288,930)	(1,255,598)	(3,382,265)	(3,787,007)	(7,801,363)	(10,236,216)
Capital Expenditure											
Other Capital Purchases	(4,911,924)	(7,118,907)	(4,095,968)	(6,443,647)	(2,305,527)	(1,667,867)	(2,142,522)	(2,973,325)	(5,663,770)	(5,603,778)	(5,726,311)
Capital Works Program	(37,640,000)	(48,053,031)	(35,001,511)	(30,015,398)	(44,576,463)	(47,371,463)	(32,807,147)	(40,086,883)	(39,023,051)	(35,919,120)	(34,337,481)
Total Capital Expenditure	(42,551,924)	(55,171,938)	(39,097,479)	(36,459,045)	(46,881,990)	(49,039,330)	(34,949,669)	(43,060,208)	(44,686,821)	(41,522,898)	(40,063,792)
Cash Flow to Fund - In/(Out)	(30,250,686)	(31,319,216)	(38,531,056)	(33,033,308)	(45,574,341)	(51,328,260)	(36,205,267)	(46,442,473)	(48,473,828)	(49,324,261)	(50,300,008)
Financed By:											
Borrowings											
External Loan	-	-	-	-	-	-		-	-	-	-
Less: Loan Repayments on External Loan	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Borrowing	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Reserve Movements											
Transfers to Reserves	(16,117,785)	(30,413,318)	(12,196,277)	(14,382,066)	(12,391,228)	(12,841,391)	(14,201,687)	(13,493,908)	(15,937,121)	(16,998,678)	(16,960,190)
Transfer from Reserves	27,340,931	32,383,423	19,806,802	11,854,840	20,207,828	24,012,813	6,939,388	13,394,996	13,347,236	13,194,822	13,778,218
Net Reserve Movements	11,223,146	1,970,105	7,610,525	(2,527,226)	7,816,600	11,171,422	(7,262,299)	(98,912)	(2,589,885)	(3,803,856)	(3,181,972)
Depreciation & Amortisation Expenses (Contra)	19,500,000	19,733,978	20,120,328	20,439,902	20,971,144	21,534,908	21,805,603	22,223,495	22,675,162	23,054,516	23,397,102
Net Budget Result - Surplus/(Deficit)	0	(10,100,754)	(11,299,355)	(15,244,038)	(16,786,597)	(18,621,930)	(21,661,963)	(24,317,890)	(28,388,551)	(30,073,601)	(30,084,878)
Cumulative Budget Result - Surplus/(Deficit)	0	(10,100,754)	(21,400,109)	(36,644,147)	(53,430,744)	(72,052,674)	(93,714,637)	(118,032,527)	(146,421,078)	(176,494,679)	(206,579,557)

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033	-34	1	Арре	endix 5: LTFP 6.1 Pe	ssimistic Scenario Fc	precasts			1	1	
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
BALANCE SHEET											
CURRENT ASSETS											
Cash & Cash Equivalents	21,073,740	21,447,318	30,134,187	17,517,411	(2,764,141)	(25,493,817)	(49,500,396)	(77,278,282)	(108,301,569)	(141,474,046)	(184,175,837
Investments	82,096,570	81,035,988	76,501,575	76,782,115	66,800,606	55,933,138	60,810,899	61,219,932	63,569,070	66,118,212	71,292,80
Receivables	14,804,371	15,000,867	14,863,188	14,997,225	15,046,293	15,172,545	15,390,060	15,533,004	15,710,895	15,807,579	15,937,82
Other	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,000	600,00
Total Current Assets	118,574,681	118,084,174	122,098,950	109,896,751	79,682,758	46,211,866	27,300,563	74,654	(28,421,604)	(58,948,255)	(96,345,204
NON-CURRENT ASSETS											
Investments	7,220,968	6,551,322	3,489,891	5,753,153	7,936,372	7,647,558	10,047,600	9,753,358	10,010,369	11,283,446	9,254,08
Receivables	2,028,047	2,062,247	2,075,874	2,089,292	2,102,444	2,115,306	2,129,157	2,144,041	2,158,629	2,172,896	2,187,51
Infrastructure, Property, Plant & Equipment	1,180,560,254	1,215,998,214	1,234,975,365	1,250,994,507	1,276,905,353	1,304,409,776	1,317,553,842	1,338,390,555	1,360,402,214	1,378,870,596	1,395,537,28
Investment Property	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,000	115,090,00
Total Non-Current Assets	1,305,865,972	1,340,622,486	1,356,191,833	1,374,607,656	1,402,834,873	1,430,183,343	1,445,381,303	1,466,058,657	1,488,461,915	1,508,337,641	1,522,989,59
Total Assets	1,424,440,653	1,458,706,660	1,478,290,783	1,484,504,407	1,482,517,630	1,476,395,210	1,472,681,866	1,466,133,311	1,460,040,311	1,449,389,387	1,426,644,392
CURRENT LIABILITIES											
Payables	31,966,087	42,780,304	62,543,572	65,253,457	61,739,443	57,682,243	55,469,990	52,064,168	49,520,489	46,428,370	33,791,98
Income Received in Advance	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,00
Lease Liabilities	137,453	355,234	667,668	545,234	423,165	293,281	155,223	279,863	618,391	490,168	356,21
Borrowings	459,298	459,298	123,406	0	0	0	0	0	0	0	
Provisions	15,976,954	16,107,643	16,221,228	16,302,636	16,402,224	16,505,933	16,620,441	16,739,973	16,857,659	16,980,216	17,107,82
Total Current Liabilities	49,149,791	60,312,478	80,165,874	82,711,327	79,174,833	75,091,457	72,855,654	69,694,004	67,606,539	64,508,754	51,866,02
NON-CURRENT LIABILITIES											
Borrowings	648,882	163,261	-	-	-	-	-	-	-	-	-
Provisions	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000	1,129,000
Total Non-Current Liabilities	2,666,133	1,916,731	1,081,036	1,323,470	1,565,539	1,815,423	1,593,481	1,588,841	1,370,313	1,618,536	1,752,48
Total Liabilities	51,815,924	62,229,209	81,246,910	84,034,797	80,740,371	76,906,880	74,449,134	71,282,844	68,976,852	66,127,290	53,618,512
NET ASSETS	1,372,624,728	1,396,477,450	1,397,043,873	1,400,469,610	1,401,777,259	1,399,488,329	1,398,232,731	1,394,850,466	1,391,063,460	1,383,262,096	1,373,025,88
		.,,	.,,,				-,,,	-,,,	.,,		.,,,.
EQUITY											
Retained Earning	734,753,490	747,054,728	770,907,450	771,473,873	774,899,610	776,207,259	773,918,329	772,662,731	769,280,466	765,493,460	757,692,09
Revaluation Reserves	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,000	625,570,00
Retained Earning	1,360,323,490	1,372,624,728	1,396,477,450	1,397,043,873	1,400,469,610	1,401,777,259	1,399,488,329	1,398,232,731	1,394,850,466	1,391,063,460	1,383,262,09
Net Operating Result - Surplus/(Deficit)	12,301,238	23,852,722	566,423	3,425,737	1,307,649	(2,288,930)	(1,255,598)	(3,382,265)	(3,787,007)	(7,801,363)	(10,236,216
TOTAL EQUITY	1,372,624,728	1,396,477,450	1,397,043,873	1,400,469,610	1,401,777,259	1,399,488,329	1,398,232,731	1,394,850,466	1,391,063,460	1,383,262,096	1,373,025,88
Total Cash, Cash Equivalents & Investment Secu	1		22 755 452	20.040.445	22.201.021	24.042.022	24.242.052	24.040.022	24.275.624		22 540 63
- External Restrictions	37,486,230	36,816,584	33,755,153	30,018,415	32,201,634	31,912,820	34,312,862	34,018,620	34,275,631	35,548,708	33,519,34
- Internal Restrictions - Unrestricted	62,833,031 10,072,016	61,772,450 10,445,594	57,238,037 19,132,463	63,518,577 6,515,687	53,537,067 (13,765,865)	42,669,599 (36,495,541)	47,547,360 (60,502,120)	47,956,393 (88,280,006)	50,305,531 (119,303,293)	52,854,673 (152,475,770)	58,029,26 (195,177,561
Total	110,391,277	109,034,628	110,125,653	100,052,679	71,972,837	38,086,878	21,358,103	(6,304,993)	(34,722,130)	(132,473,770)	(103,628,945
					,0. 2,007	56,000,010	,000,100		(31,122,100)	(- ,,,,000)	(

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-34			Арре	endix 5: LTFP 6.1 Pes	simistic Scenario For	ecasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
CASH FLOW STATEMENT											
CASH FLOW FROM OPERATION ACTIVITES Receipts											
Rates	50,338,326	51,522,846	52,601,070	53,653,535	54,610,818	55,583,475	56,715,539	57,871,250	58,904,223	59,955,194	61,025,643
Domestic Waste Charge	19,789,593	20,401,885	20,979,190	21,553,366	22,095,852	22,651,185	23,278,860	23,924,047	24,525,927	25,142,657	25,775,098
User Charges & Fees	48,450,666	48,663,091	49,894,115	51,267,678	52,846,968	54,167,323	55,511,189	56,827,872	58,349,191	59,691,426	61,090,450
Investments Income	2,808,218	2,962,563	2,592,556	2,492,544	2,232,012	2,258,739	2,467,225	2,595,156	2,481,694	2,506,900	2,581,300
Grants & Contributions	17,060,657	20,847,994	14,215,004	14,656,118	13,967,877	13,492,239	14,539,604	14,857,293	17,049,336	15,604,929	15,144,275
Other Operating Receipts	22,144,174	21,719,356	22,581,925	23,202,168	22,177,104	22,738,208	24,972,645	25,701,173	26,349,331	27,007,930	27,683,285
	160,591,635	166,117,735	162,863,859	166,825,409	167,930,631	170,891,168	177,485,061	181,776,792	187,659,702	189,909,035	193,300,052
Payments											
Employee Benefits & On-Costs	73,792,539	78,593,175	82,647,273	85,572,794	89,094,109	92,775,949	96,834,911	101,078,227	105,262,808	109,613,769	114,144,010
Materials & Contracts	31,680,859	33,136,171	34,589,480	33,899,219	31,935,930	32,401,599	33,437,128	34,681,057	36,495,863	37,179,089	37,807,874
Borrowing Costs	53,490	40,704	27,558	13,959	1,600	-	-	-	-	-	-
Other Operating Expenses	24,266,033	25,087,591	25,320,407	25,324,387	25,540,279	26,550,764	26,895,882	27,533,972	28,011,555	29,092,700	29,346,096
	129,792,921	136,857,641	142,584,719	144,810,359	146,571,919	151,728,312	157,167,921	163,293,256	169,770,226	175,885,559	181,297,980
Net Cash provided by (or used in) Operating											
Activities	30,798,714	29,260,095	20,279,141	22,015,050	21,358,712	19,162,856	20,317,140	18,483,536	17,889,475	14,023,477	12,002,072
CASH FLOW FROM INVESTING ACTIVITIES											
<u>Receipts</u>											
Proceeds from sale of Infrastructure, Property,											
Plant and Equipment	1,154,302	14,662,215	890,750	1,573,580	630,747	425,796	326,443	670,260	1,331,410	1,526,081	1,266,937
Proceeds from sale of Investment Securities	10,987,966	1,730,227	7,595,844	3,736,738	9,981,510	11,156,282	0	294,242	0	0	2,029,359
	12,142,268	16,392,442	8,486,594	5,310,318	10,612,257	11,582,078	326,443	964,502	1,331,410	1,526,081	3,296,296
Payments											
Purchase of Infrastructure, Property, Plant &											
equipment	42,655,100	44,793,338	19,579,713	33,538,198	50,069,302	53,474,610	37,372,359	46,816,892	47,638,023	44,899,816	52,825,565
Purchase Investment Properties	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Securities	-	-	-	6,280,540	2,183,219	-	7,277,803	409,033	2,606,149	3,822,219	5,174,593
	42,655,100	44,793,338	19,579,713	39,818,738	52,252,521	53,474,610	44,650,162	47,225,925	50,244,172	48,722,035	58,000,159
Net Cash provided by (or used in) Investing Activities	(30,512,832)	(28,400,895)	(11,093,119)	(34,508,420)	(41,640,264)	(41,892,532)	(44,323,719)	(46,261,423)	(48,912,762)	(47,195,954)	(54,703,863)
CASH FLOW FROM FINANCING ACTIVITIES Receipts											
Proceeds from Borrowings and Advances	-	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-	-
Payments											
Repayments of Borrowings & Advances	472,460	485,621	499,153	123,406	-	-	-	-	-	-	-
Lease Liabilities (Principal repayments)	0	0	0	0	0	0	0	0	0	0	(
	472,460	485,621	499,153	123,406	0	0	0	0	0	0	(
Net Cash provided by (or used in) Financing											
Activities	(472,460)	(485,621)	(499,153)	(123,406)	-	-	-	-	-	-	-
Net Increase (Decrease) in cash held	(186,578)	373,578	8,686,869	(12,616,776)	(20,281,552)	(22,729,676)	(24,006,578)	(27,777,887)	(31,023,286)	(33,172,477)	(42,701,791)
Cash Assets & Investments at the beginning	24 260 240	21 072 740	24 447 249	20 424 407	17 547 444	() 764 4 44)	(25 402 947)	(40 500 200)	(77 070 000)	(108 201 500)	(1 4 4 47 4 0 4 0
of the reporting period	21,260,318	21,073,740	21,447,318	30,134,187	17,517,411	(2,764,141)	(25,493,817)	(49,500,396)	(77,278,282)	(108,301,569)	(141,474,046

Long Term Financial Plan (LTFP 6.1) 2023-24 to 2033-	34		Арре	ndix 5: LTFP 6.1 Pes	simistic Scenario Fo	recasts					
WAVERLEY COUNCIL -											
PROPOSED BUDGET	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
Dive Others Concert Investors ante	02.000 570	01 025 000		76 702 445	CC 800 COC	FF 022 420	CO 810 000	61 210 022	62 560 070	CC 110 212	(
Plus Other Current Investments	82,096,570	81,035,988	76,501,575	76,782,115	66,800,606	55,933,138	60,810,899	61,219,932	63,569,070	66,118,212	71,292,805
Plus Other Non-Current Investments	7,220,968	6,551,322	3,489,891	5,753,153	7,936,372	7,647,558	10,047,600	9,753,358	10,010,369	11,283,446	9,254,087
Total Cash & Investment Securities	110,391,277	109,034,628	110,125,653	100,052,679	71,972,837	38,086,878	21,358,103	(6,304,993)	(34,722,130)	(64,072,388)	(103,628,945)
Statement of Changes in Equity											
Equity - Opening Balance	1,360,328,490	1,372,624,728	1,396,477,450	1,397,043,873	1,400,469,610	1,401,777,259	1,399,488,329	1,398,232,731	1,394,850,466	1,391,063,460	1,383,262,096
Net Operating Result for the Year	12,301,238	23,852,722	566,423	3,425,737	1,307,649	(2,288,930)	(1,255,598)	(3,382,265)	(3,787,007)	(7,801,363)	(10,236,216)
Equity - Closing Balance	1,372,629,728	1,396,477,450	1,397,043,873	1,400,469,610	1,401,777,259	1,399,488,329	1,398,232,731	1,394,850,466	1,391,063,460	1,383,262,096	1,373,025,881
RESERVE BALANCE											
External Restriction											
S7.4 Planning Agreements	5,499,315	7,224,500	5,480,095	3,078,041	2,654,277	1,158,063	892,472	(792,936)	(1,420,291)	(1,649,065)	(2,372,256)
S7.12 Fixed Developer Contributions	1,933,675	1,160,120	746,985	1,127,726	2,093,808	1,162,331	1,331,755	1,080,554	965,313	868,839	(0)
Affordable Housing Contributions	8,376,687	9,080,364	9,289,073	9,499,721	9,712,709	9,928,095	10,145,561	10,365,147	10,587,306	10,812,097	11,039,582
Specific Unexpended Grants/Subsidies	2,095,425	1,480,887	780,361	581,154	558,057	544,009	585,552	627,095	668,638	710,181	696,133
Domestic Waste Reserve	18,133,198	16,597,905	16,495,858	14,914,761	16,865,458	18,935,141	21,113,676	22,419,045	23,078,285	24,585,246	24,122,330
Stormwater Management Service Reserve	1,447,930	1,272,808	962,781	817,012	317,325	185,181	243,846	319,715	396,380	221,410	33,560
Total External Restricted Reserve	37,486,230	36,816,584	33,755,153	30,018,415	32,201,634	31,912,820	34,312,862	34,018,620	34,275,631	35,548,708	33,519,349
Internal Restriction											
Employees Leave Entitlements	5,504,757	5,517,940	5,532,621	5,549,197	5,567,506	5,582,646	5,598,150	5,614,029	5,630,293	5,648,656	5,667,510
Plant Replacement Reserve	5,176,682	3,697,057	3,748,164	3,921,708	4,014,733	4,671,430	4,968,691	5,765,833	5,290,562	4,290,567	5,050,276
IT Information Reserve	2,344,900	459,900	459,900	444,900	399,900	399,900	399,900	399,900	384,900	339,900	339,900
Centralised Reserve	4,459,710	934,183	198,914	460,835	445,907	431,406	1,279,721	1,274,727	2,121,755	3,130,220	2,912,508
Strategic Asset Management Plan (SAMP)	.,	,		,	,	,					
Infrastucture	4,319,972	4,257,680	4,198,155	5,520,795	4,967,396	4,907,871	4,848,346	4,788,821	5,004,578	7,402,688	10,378,097
Election Reserve	495,000	124,043	268,271	401,815	535,359	124,042	279,808	424,036	568,264	124,042	292,270
Sale Surplus Land	3,474,767	16,714,767	16,714,767	16,714,767	8,714,767	0	0	0	0	0	0
Bonds and Deposits	19,364,579	19,364,579	16,228,677	19,591,274	17,867,742	16,629,719	19,224,332	17,635,269	19,591,274	19,591,274	19,591,274
Parking Meters	2,450,428	2,737,117	2,869,053	3,167,325	3,471,562	1,376,240	1,423,693	1,746,552	2,048,711	2,384,613	2,727,233
Car Park Parking Reserve	2,839,996	2,927,530	3,015,064	3,102,598	2,441,810	2,479,664	2,567,198	2,654,732	1,395,982	1,533,516	1,671,050
Affordable Housing	1,209,173	39,578	189,607	467,584	755,940	1,074,198	1,423,859	1,785,610	2,137,916	2,501,691	2,877,071
Social Housing	475,989	533,676	628,157	726,773	829,256	935,678	1,046,628	1,162,172	1,281,992	1,444,919	1,605,297
Carry Overs	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737	389,737
Cemeteries Reserve	2,209,523	1,234,057	1,613,786	1,485,363	1,577,009	2,054,474	2,439,796	2,785,480	2,830,072	3,277,849	3,685,997
Property Investment Strategy	8,002,709	2,608,629	833,038	988,448	988,448	988,448	988,448	988,448	988,448	53,954	0
Neighbourhood Amenity Fund	115,109	231,977	350,126	485,458	369,995	324,146	269,053	41,047	41,047	41,047	41,047
Emergency Reserve		-		100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000
Total Internal Restriction	62,833,031	61,772,450	57,238,037	63,518,577	53,537,067	42,669,599	47,547,360	47,956,393	50,305,531	52,854,673	58,029,26
Total Restricted Reserve Balance	100,319,261	98,589,034	90,993,190	93,536,992	85,738,701	74,582,420	81,860,222	81,975,014	84,581,163	88,403,382	91,548,610

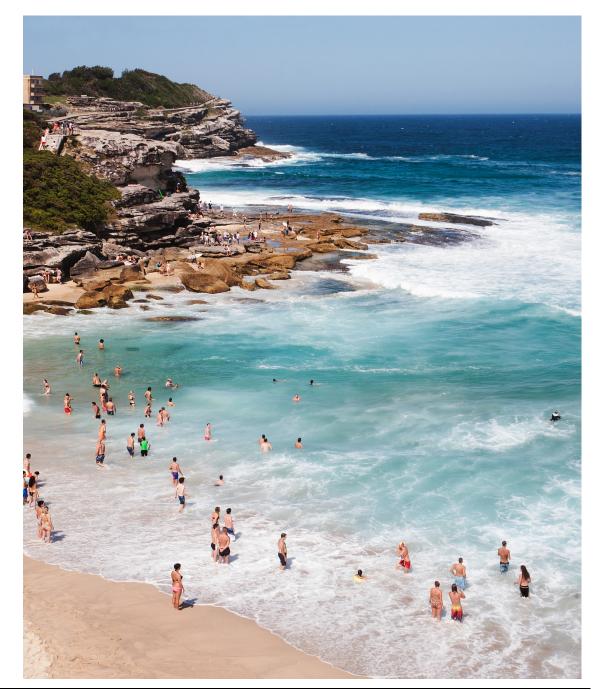


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CUSTOMER SERVICE CENTRE 55 Spring St, Bondi Junction, NSW 2022

# **Operational Plan**

## 2023-2024



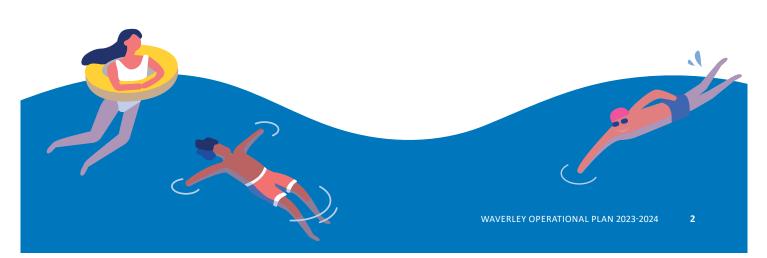
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# Acknowledgement and our reconciliation vision

We acknowledge the Bidjigal, Birrabirragal and Gadigal people, who traditionally occupied the Sydney coast. We also acknowledge Aboriginal and Torres Strait Islander Elders both past and present.

Our vision for reconciliation is for Waverley to be a vibrant, resilient, caring, and inclusive community where Aboriginal and Torres Strait Islander peoples:

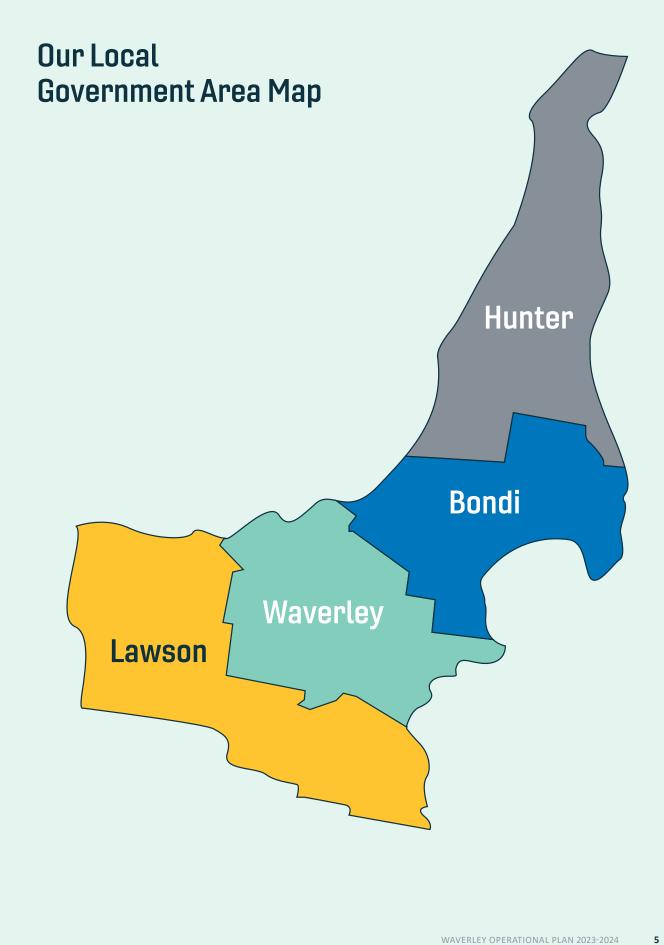
- Practice and celebrate their culture and heritage proudly
- Are honoured for their survival and resilience, and supported to continue to overcome adversity
- Are respected and acknowledged as First Nations peoples with the right to determine their own futures.

Waverley Council will continue to value and protect our environment with respect to Aboriginal and Torres Strait Islander peoples' intrinsic relationship with the land and waters.

## Our Community Vision

Waverley is a vibrant and resilient community. We take care of each other, our natural environment and local places. Our community is empowered to collaborate for a sustainable and connected Waverley for future generations.

ERATIONAL PLAN 2023





# Waverley

## OUR LOCAL GOVERNMENT AREA<sup>1</sup>

## **9.2**km<sup>2</sup>

#### **SUBURBS**

Bondi Beach North Bondi Bondi Bronte Junction Dover Heigh

North Bondi Queens Park Bronte Rose Bay Dover Heights Tamarama

Vaucluse Waverley

#### ATTRACTIONS

Bondi Bronte House Bronte and Waverley Tamarama Cemetery Beaches The Coastal Bondi Pavilion Walk Bondi Junction Margaret Whitlam Recreation

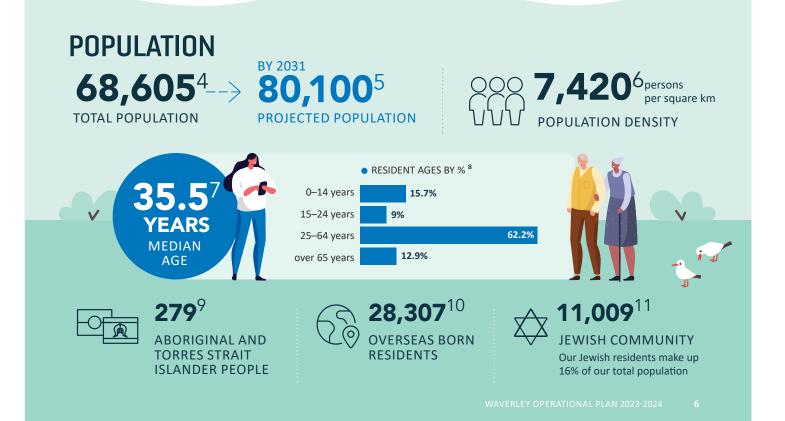
Bronte Gully and Dudley Page Reserve

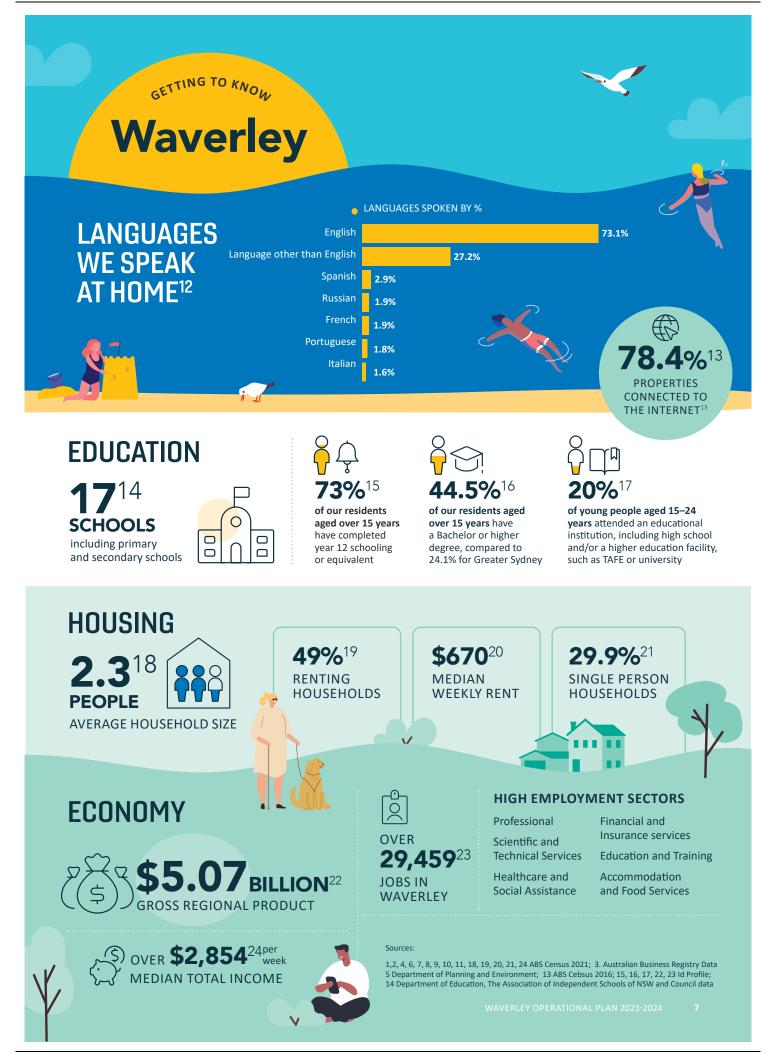












## A Message from our Mayor

The 2023–24 Operational Plan and Budget is my fourth for Waverley Council and outlines the community's aspirations for the future of Waverley and how we plan to achieve this vision.

It outlines the high-level actions that the Council will deliver in partnership with multiple stakeholders in three thematic areas of the Community Strategic Plan – People, Place and Performance.

Council takes the approach of striving for properly costed and planned longer term goals, while focusing carefully on improvement of our current amenity and delivering a lasting legacy for our local government area. Budgeting for these actions will ensure these important activities are part of the way we do business.

I am pleased with the wise investment we continue to make in our community during this period of economic recovery following COVID-19 restrictions and confident in our ongoing compassionate and responsible financial stewardship of Waverley Council.

We continue to manage a record capital works program, and recently celebrated the completion of our two largest Major Projects to date: the Bondi Junction Cycleway and streetscape upgrade and the restoration of Bondi Pavilion—the beating heart of community, arts and culture in Waverley.

We strive to keep pace with the knowledge economy and are transforming the Boot Factory building at Bondi Junction into a civic innovation hub with shared facilities and flexible community spaces.

Over the life of this Operational Plan and Budget, other significant projects will continue to roll out that improve residential and public amenity including our Waverley Park play space and fitness station upgrade, our Bondi Bounce parklet trial and sustainability infrastructure such as electric vehicle charging stations.

We continue to raise awareness of the Uluru Statement From the Heart and build support for the Voice to Parliament referendum. The statement calls for two substantive changes: a Voice to Parliament enshrined in the Constitution and a Makarrata Commission to supervise agreement making and truth-telling about our First Nations history. We believe the statement is a path forward for justice and self-determination for First Nations Peoples in this country.

We are working with schools and families to establish Safe Routes for Walking to School. Active travel such as walking and cycling is now the least common way for children in Australia to travel to school and we're hoping to change that. A message from our Mayor continued...

Waverley Council was one of the first organisations in Australia to declare a target of net zero carbon emissions by 2030 and a target of 2035 for our community, and we're making great strides in this space through our electric vehicle charging station network and other sustainability measures.

Our environmental goals are informed by our commitments to the community, the Climate and Biodiversity Emergency, circular economy principles and a long-standing commitment to embed environmental sustainability in Council's policies.

We are celebrating our community's achievements through our Waverley Local Hero Awards, Small Grants program and other initiatives.

This Operational Plan and Budget also demonstrates the many ways we are making Waverley an even better place to live, work and visit. Through caring and connecting, through many arts and cultural programs, for young and old, Waverley Council ensures this is a cohesive, inclusive and resilient community where people of all cultural backgrounds can belong and participate in Waverley's social, cultural, economic and civic life. As part of our Cultural Diversity Strategy, Waverley Council is taking a stronger stance against racism with the United to End Racism campaign.

Details in this Plan will be the operational guide for all at Council to follow. I am delighted to present this most recent Plan and applaud the transparency and commitment that is evident within it.

Paula Masselos, Mayor of Waverley



## A Message from our General Manager

The 2023–24 Operational Plan and Budget represent our work program and the resources allocated to deliver that program throughout the financial year.

The 2023–24 Operational The many services and projects Waverley Council delivers are guided by several strategies and plans including our Community Strategic Plan, asset management plans, legislative requirements, a rigorous prioritisation process, and importantly through listening to our community.

In the past financial year, we have celebrated several key milestones including the completion of the Bondi Junction Cycleway, our largest sustainable transport project to date, and the restoration of Bondi Pavilion, our largest capital works project ever.

We are progressing building works at three local surf clubs, undertaking much-needed upgrades to our parks and play spaces, and making our streetscapes safer for pedestrians and motorists.

Most of Council's 148 million operating budget goes towards delivering high quality services to our local community including waste and recycling, cleaning and maintaining our parks, beaches and footpaths, and strategic urban planning, development assessment and economic development.

We will also continue to deliver programs and services for the community through Bondi Pavilion, Waverley Library, the Seniors Centre and our Early Childhood Centres. This year, I look forward to the completion of the Boot Factory building in Bondi Junction which will be another great community venue.

Waverley Council continues to build the skills, talents and capability of our workforce, many of whom live in the area and care deeply about our home by the sea.

Customer experience is at the heart of everything we do and feedback we receive from the community helps inform our projects and plans. Through continually improving our people and our systems, and by focusing on culture, Waverley Council aims to deliver the very best service for our community, local businesses and for our millions of visitors.

Council is well-positioned to lead the community during this period of economic recovery and Waverley's future looks bright.

Emily Scott, General Manager, Waverley Council



WAVERLEY OPERATIONAL PLAN 2023-2024 10

## **Our Mayor and Councillors**

Waverley Council is made up of four wards - Bondi, Lawson, Waverley and Hunter each electing three councillors.

Twelve Councillors were elected by residents and ratepayers for a three year term on 4 December 2021.

The position of Mayor is elected by Councillors for a two year period, and Deputy Mayor for a 12-month period. Councillor Paula Masselos is the current Mayor and Councillor Elaine Keenan is the Deputy Mayor.

The responsibilities of Councillors are defined in the Local Government Act 1993 and include:

- Playing a key role in the creation and review of the Council's resources for the benefit of the area
- Reviewing performance, delivery of service, management plans and revenue policies of the Council
- Representing the interests of residents and ratepayers
- Providing leadership and guidance to the community
- Facilitating communication between the community and the Council.

## **Council meetings and decision making**

Ordinary Council meetings are held once a month, on the third Tuesday of the month. Residents are welcome to attend these meetings. Extraordinary Council Meetings are called at short notice from time to time to address particular issues. The two Standing Committees are Operations and Community Services Committee and Strategic Planning and Development Committee.

Council convenes and/or supports several advisory and consultative committees including Community Safety Advisory Committee, Environmental Sustainability Advisory Committee, Multicultural Advisory Committee, Waverley Access Committee, Audit, Risk and Improvement Committee, Waverley Business Forum, Waverley Cycling Advisory Committee, Waverley Housing Advisory Committee, Waverley Public Art Committee, Waverley Surf Life Saving Club Committee and Waverley Traffic Committee. Council and Committee meetings are minuted, with the minutes made available on Council's website shortly after each meeting. OUR MAYOR AND COUNCILLORS

## Bondi Ward



Dominic Wy Kanak The Greens

## **Hunter Ward**



Sally Betts Liberal Party of Australia

## Lawson Ward



Leon Goltsman Liberal Party of Australia



Michelle Gray Australian Labor Party



Steven Lewis Australian Labor Party



Will Nemesh Liberal Party of Australia



Angela Burrill Liberal Party of Australia

## Waverley Ward



Ludovico Fabiano The Greens



Elaine Keenan Deputy Mayor, The Greens



Paula Masselos Mayor, Australian Labor Party



Tim Murray Australian Labor Party



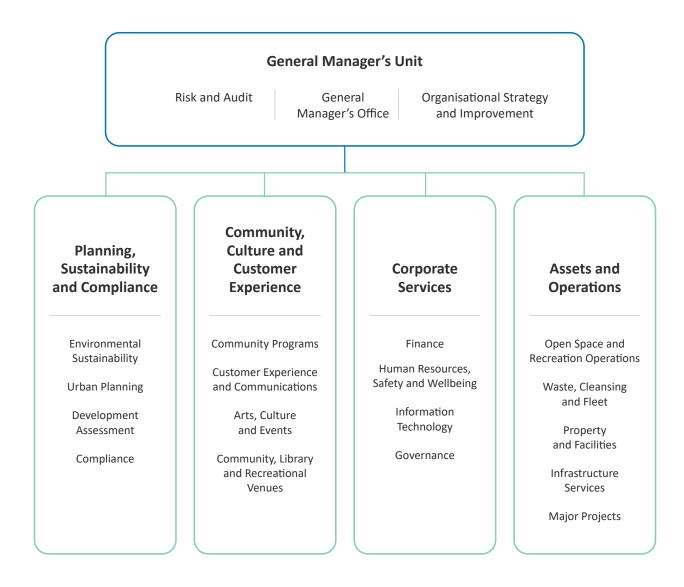
**Tony Kay** Liberal Party of Australia



Care

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## Organisational structure

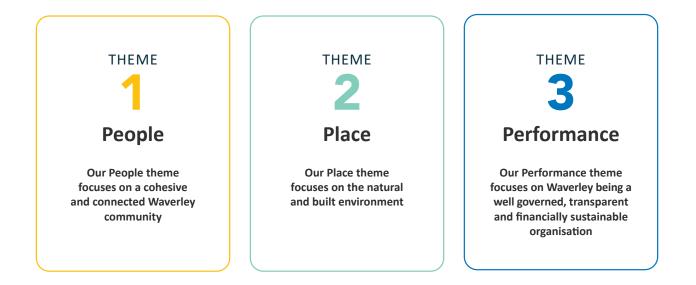






## Waverley 2032

Following each Council election, it is our responsibility to review our Community Strategic Plan (CSP). In 2021, Council started community engagement to inform the preparation of the new Waverley CSP which will be adopted by Council in June 2022. This plan sets out the Waverley community's vision for the next 10 years. The priorities our community identified guided Council in developing objectives, strategies and measures for the CSP under three themes:



## Theme 1: People

Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what issues are faced. We will work in partnership with others to support quality of life and wellbeing, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

## Theme 2: Place

We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. Being one of the most densely populated areas in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

## **Theme 3: Performance**

We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.



## The four pillars of our plan

Our four pillars of innovation, resilience, sustainability and partnerships underscore our three themes driving our objectives and strategies.



### Innovation

We want to be a Council that enables knowledge sharing and innovation to create a digitally connected community while ensuring accessibility for all. Our community embraces new ideas and we want this reflected in Council services. Importantly, we acknowledge place-making principles that guide the evolution of digital modernisation and knowledge in our local area. This also extends to repurposing of heritage buildings as locations for 21st century innovation and practice. We will position Waverley as a knowledge-driven, innovative and digitally connected community.



### Resilience

Waverley collaborates with other metropolitan councils, the NSW Government, business and community through the Resilient Sydney program, hosted by the City of Sydney. The program strengthens our capacity to survive, adapt and thrive in the face of increasing uncertainty and disruptions. Council's Resilience Framework will coordinate and monitor progress across departments to realise our resilience goals of improved and equitable access and opportunity, reduced climate risks, improved social cohesion, emergency preparedness and resilient assets and operations.



## Sustainability

Waverley will continue to lead positive environmental change, reflecting community aspirations to meet the needs of the present, and future generations, sustainably. Council will enable and empower our local community, and employees, to live and work sustainably, responding to social, economic, environmental and governance changes locally, as we tackle the climate and biodiversity emergency we face globally. Council will work to achieve net zero emissions and support the transition to a sustainable energy transport future. We will sustainably manage waste and materials, deliver clean beaches and waterways, enhance and protect our biodiversity and undertake sustainable procurement, events and major projects.



## Partnerships

Council has a role in implementing a range of projects, programs and services to deliver the outcomes expressed in the Waverley Community Strategic Plan. To achieve the best outcomes for the community, we need to work with a range of partners across the community, business, government and civil society.

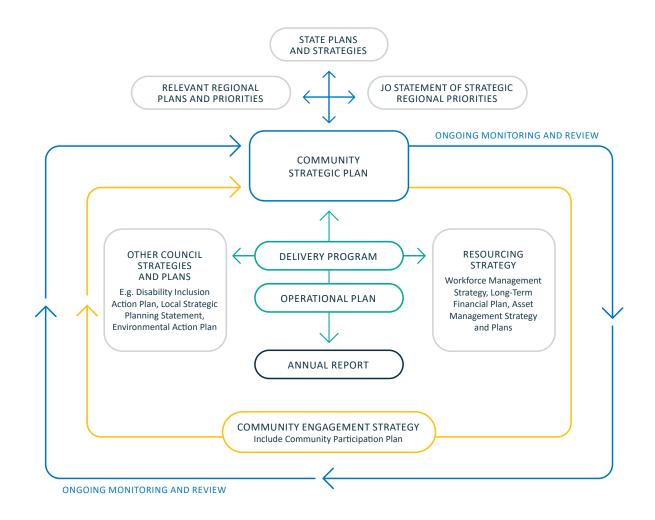
We will work with our partners through formal and informal partnerships. Together we will achieve our Waverley 2032 (Community Strategic Plan 2022– 2032).

## Integrated planning and reporting framework

## **Community Strategic Plan**

Waverley 2032 (2022–2032) is Waverley's fifth Community Strategic Plan.

Waverley Together (2006–2018), the first strategic plan, was adopted in 2006 as a blueprint to guide Council and the community over a 12- year period. The second iteration, Waverley Together 2 (2010–2022), was adopted in 2010 after extensive community consultation. The third iteration, Waverley Together 3 (2013–2028), was a revision and expansion of Waverley Together 2 and was adopted in 2013. The fourth iteration Waverley Community Strategic Plan 2018–2029 was adopted in 2018. Under the *Local Government Act 1993*, all councils in New South Wales are required to prepare a Community Strategic Plan. The Community Strategic Plan must identify the community's main priorities and aspirations for the future. The Community Strategic Plan should be prepared and delivered in partnership with Council, state agencies, community groups and individuals. It should address a broad range of issues that are relevant to the whole community. It is the responsibility of Council to report to the community on the progress toward achieving the priorities and desired outcomes in the Community Strategic Plan regardless of Council's influence over them. The preparation of the Community Strategic Plan is based on the Integrated Planning and Reporting framework.



Council has been a leader in this area since the legislation was introduced in 2009, having produced award-winning asset and financial management plans, and was one of the first councils to produce the full suite of documents required under the Integrated Planning and Reporting legislation. The framework allows NSW councils to draw various plans together, understand how they interact and get the maximum leverage from their efforts by planning holistically and sustainably for the future. The framework ensures long-term planning with a commitment to the community having a say in what happens in the area. The framework requires Council to take a long-term approach to decision making that considers the guadruple bottom line, social, economic, environmental and civic leadership, and the social justice principles of equity, access, participation and rights. The framework recognises that local councils have both a 'custodial and facilitating' role in initiating, preparing and maintaining the community strategic plan on behalf of the community, and that they must work in partnership with other levels of government and the community to maximise capacity to make community aspirations a reality.

### Resourcing and delivering the plan

The Community Strategic Plan is the highest-level plan that identifies the community's main priorities and aspirations for the future, and the broad strategies for achieving these. While Council has a custodial role in initiating, preparing and maintaining the plan on behalf of the residents of Waverley, it is not wholly responsible for its implementation. Other partners such as State and Federal Governments and community groups have a role in delivering the longterm community outcomes of this plan. Waverley Community Strategic Plan 2022–2032 has a long-term outlook and covers 10 years. It is reviewed every four years in line with the election cycle and addresses social, environmental, economic and civic leadership matters in an integrated manner.

Waverley 2026, the Delivery Program (2022–2026) is where the community's goals in the Community Strategic Plan are systematically translated into actions that the Council will deliver. The Delivery Program is the elected Council's statement of commitment to the

community. Priorities and activities are set to the goals and strategies in the Community Strategic Plan, and appropriate methods to measure the success of the Delivery Program are identified. Waverley 2024, the Operational Plan (2023–2024) sits under the Delivery Program. It lists all the actions that the Council will undertake and the annual operating budget to be applied during the year to achieve its strategic goals. To carry out the activities in the Delivery Program, the Resourcing Strategy sets out how time, money, assets and people will be allocated. Council has prepared three resourcing strategies to support the delivery of the Community Strategic Plan. It consists of the Long-Term Financial Plan 6 (2022–2033), Strategic Asset Management Plan 6 (2022–2032) and Workforce Management Plan (2022-2026).

### **Other plans**

Council has a range of plans, such as the Environment Action Plan, Reconciliation Action Plan, Disability Inclusion Action Plan, Cultural Diversity Strategy, Art and Cultural Plan and Waverley's People Movement and Places, Local Strategic Planning Statement amongst many others which also inform and support the delivery of the Waverley Community Strategic Plan.

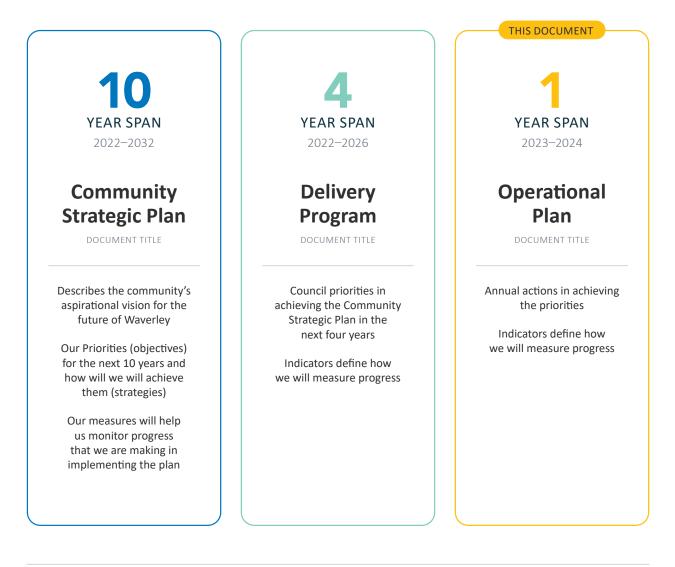
### Monitoring the plan

The measures and targets in this plan form the basis of monitoring progress towards the achievement of the plan.

All the partners in the community including residents, private sector, community organisations, visitors and other levels of government have a vital role in contributing to the plan's success. Council will be engaging the community on the indicators and targets on an ongoing basis to measure progress against these indicators. Council will monitor and report on progress against the indicators and targets every six months by reporting progress against the Operational Plan and at the beginning of Council term through the State of our City Report.

# How to read this plan

This document is part of the Integrated Planning and Reporting suite of documents.



### **Quadruple Bottom Line**

It is a requirement that each Community Strategic Plan adequately consider social, environmental, economic and civic leadership considerations.

This approach is generally referred to as 'the quadruple bottom line'. The three themes in the Community Strategic Plan address the quadruple bottom line in the following way:

·	
CSP THEME	QBL LINK
People	Social, Economic, Environmental
Place	People, Economic, Environment
Performance	People, Economic, Environment, Civic Leadership

### Social justice principles

In developing the Waverley Community Strategic Plan 2022–2032, the Delivery Program (2022–2026) and the Operational Plan (2023–2024), Council has applied the interrelated social justice principles which are:





# **Theme 1: People**

Our People theme focuses on a cohesive and connected Waverley community Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what issues are faced. We will work in partnership with others to support quality of life and wellbeing, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

### People: our context

Diversity of background, income and education is central to Waverley community wellbeing. Waverley Council strives to build a socially connected, just and resilient community that can flourish in the face of challenges. By placing people's wellbeing at the heart of planning and decision making, we can work towards a community that provides a good quality of life so that all people, including our most vulnerable, can thrive.

The population of Waverley is 68,605 including 279 Aboriginal and Torres Strait Islander people. There are 7,420 people per square kilometre, making Waverley one of the most densely populated LGA in Australia, with an average of 2.3 people per dwelling.

The median total income earned per week is \$2,854.

Waverley is also a well-educated community. In 2016, 73% of our residents aged over 15 years had completed year 12 schooling or equivalent; 44.5% of our residents aged over 15 had a Bachelor or higher degree compared to 24.1% for Greater Sydney and 20% of young people aged 15–24 years attended an educational institution including high school and/or a higher education facility, such as TAFE or university.

The COVID-19 pandemic has had a significant impact on the lives of Waverley community members, with some likely to experience continued social disadvantage. While COVID-19 has brought out the best in the Waverley community, research shows it also exacerbated a range of social issues, including housing stress, domestic violence, discrimination, social isolation, and will continue to place pressure on local parks, facilities and communities as people continue to spend more time in their local neighbourhoods.

Some community cohorts have been particularly vulnerable to the impacts of the pandemic, including older people, temporary migrants and international students, children and young people, as well as those with preexisting health conditions or disability.

Council recognises the central role that arts and culture play in shaping and defining our community. Waverley's cultural landscape is underpinned by the rich heritage of its traditional owners, the Bidjigal, Birrabirrigal and Gadigal people, and the diverse stories of our unique people and places.

Data Sources: ABS Census 2021 and 2016, Economy Id



Beyond intrinsic value, arts and culture have a range of social, economic and health benefits for individuals and communities. In Waverley we recognise the importance of planning for and investing in the arts, culture and creativity to bring our community together, activate public space and drive local economies and cultural tourism.

Housing prices in Waverley and the Eastern Suburbs have grown significantly in the last decade. This has impacted on housing affordability, particularly for the workforce needed to support communities to function. The median rent in the LGA is \$670 with a 49% renting population. In 2020, there were 18 homeless people in the LGA.

Council cannot address housing affordability on its own, but it can help. Council operates some affordable housing and social housing (for older adults) rentals to assist in the housing market. Council also collects contributions from Voluntary Planning Agreements that help deal with the impacts of more intensive developments on the community. Currently, 25% of contributions go toward affordable housing, however the Council is considering whether this amount should be increased.



### **People: our objectives** What will we focus on?





## **People: strategies** How will we achieve our focus?

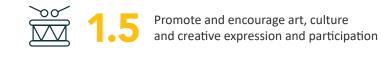


Respect, acknowledge and protect the continuous living culture of Aboriginal and Torres Strait Islander peoples

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
1.1.1. Create more visibility of and opportunities to share and learn about Aboriginal and Torres Strait Islander Cultures -☆- ♪ ↔ エゔエ	Implement the Waverley Reconciliation Action Plan	Review our Reconciliation Action Plan (RAP) in collaboration with Reconciliation Australia, Council's RAP Advisory Committee and working group, and other relevant stakeholders	Community Programs
		Implement community education campaign for the Voice to Parliament	Community Programs

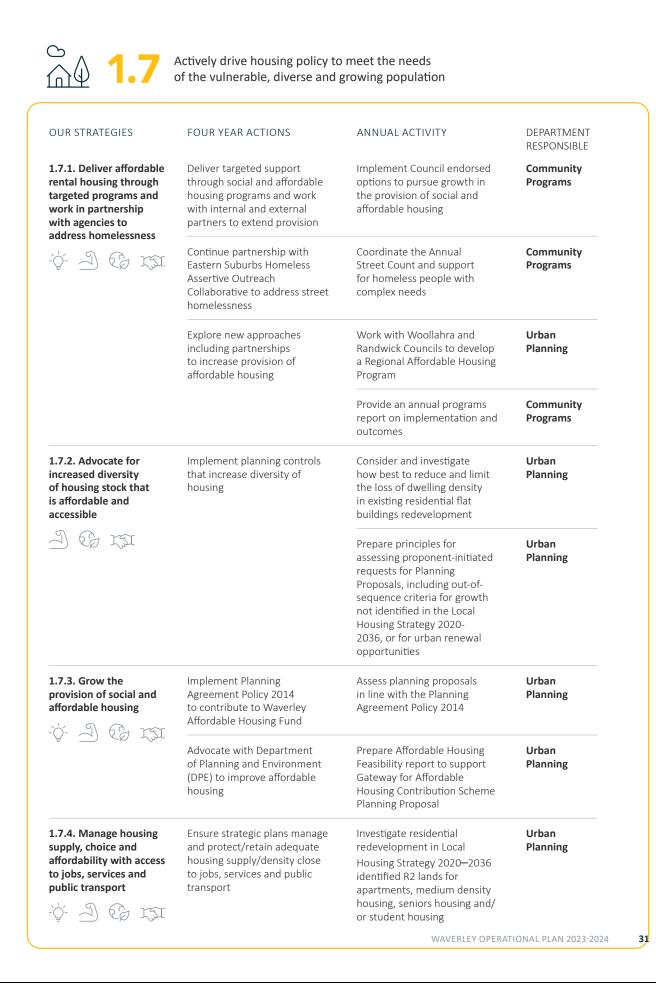






OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT
1.5.1. Provide a network of affordable, fit-for- purpose, accessible cultural and arts facilities	Implement the Waverley Arts and Culture Plan 2021–2026	Undertake small grants review and propose improvements for supporting arts and culture projects	RESPONSIBLE Arts, Culture and Events
that support cultural and creative participation, production and presentation		Leverage Bondi Pavilion, Boot Factory and annual event program reinvigoration to establish new partnerships and sponsorships	Arts, Culture and Events
- 0		Leverage artists in residence program to develop opporunities for interactive programming with the artists and the community	Arts, Culture and Events
	Manage Bondi Pavilion to ensure community, cultural and commercial outcomes are met	Continue to promote Bondi Pavilion to increase awareness and utilisation through targeted promotional activity and leveraging new and existing partnerships	Community, Library and Recreational Venues
1.5.2. Deliver a range of diverse and inclusive art, cultural and civic programs, events and	Implement a rich and diverse program of cultural activities across a range of creative and performing arts forms	Implement an annual program of existing, new and innovative arts and culture activities	Arts, Culture and Events
experiences, including day and night and out-of- season activities - ģ- J KA		Explore and identify sponsorship opportunities for ongoing events	Arts, Culture and Events
1.5.3. Develop strong partnerships to facilitate growth for our cultural and creative sector	Grow community and event capacity to expand cultural and creative sector profile and impact	Establish partnerships with local businesses, organisations and individuals to enhance programs including for Bondi Festival and Boot Factory	Arts, Culture and Events
1.5.4. Deliver a dynamic library service that enriches lives by providing a means of social and cultural	Undertake periodic program reviews and deliver a broad range of programs that facilitate lifelong learning and social and cultural inclusion	Deliver improved creative library programs to suit the needs of the community	Community, Library and Recreational Venues
interaction -`ģ´- K5I	Develop and implement a staff training plan to enhance customer service at the Library	Implement staff training plan to ensure a consistently high standard of customer service is delivered for all community members	Community, Library and Recreational Venues





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OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
1.8.1. Partner with key stakeholders to create awareness, prevent, and respond to anti-social behaviour issues	Prepare and implement proactive health and safety strategies to improve community safety, health and address anti-social behaviour	Continue to work in partnership with local services to facilitate, support and advocate for proactive health and safety strategies	Community Programs
7 6 131		Review organisational approaches to community safety activities	General Manager's Office
		Implement elearning child safe strategy	Community Programs
		Partner with NSW Police and increase late night joint trading operations to patrol and target anti-social behaviour and noise related issues	Compliance
		Undertake daily and weekend patrols to improve safety at Bondi, Bronte and seasonally at Tamarama beaches	Compliance
		Undertake inspections to regulate food handling, sewerage, excessive noise and other issues	Compliance
		Partner with liquor licensing authority to promote compliance with noise control guidelines	Compliance
		Undertake daily patrols to ensure compliance within dog on-leash areas	Compliance
1.8.2. Strengthen community and Council capacity to prevent, prepare and respond to shocks and stresses	Develop Resilience and Adaptation Strategy to strengthen community capacity to respond to future crisis and disaster situations	Progress and implement resilience measures to strengthen Waverley's capacity to adapt and thrive through uncertainties	Environmental Sustainability
ğ. J & 121		Deliver the Second Nature program to embed sustainability in the community	Environmental Sustainability

### 1.8 continued...

1.8.3. Partner with stakeholders to facilitate collaborative, effective and consistent approaches to coastal safety risk management



### FOUR YEAR ACTIONS

Improve and standardise beach safety approaches in consultation with NSW Local Government Coastal Safety Group

#### ANNUAL ACTIVITY

Deliver beach safety management services and education programs

Participate in regular meetings with external stakeholders on coastal safety management issues

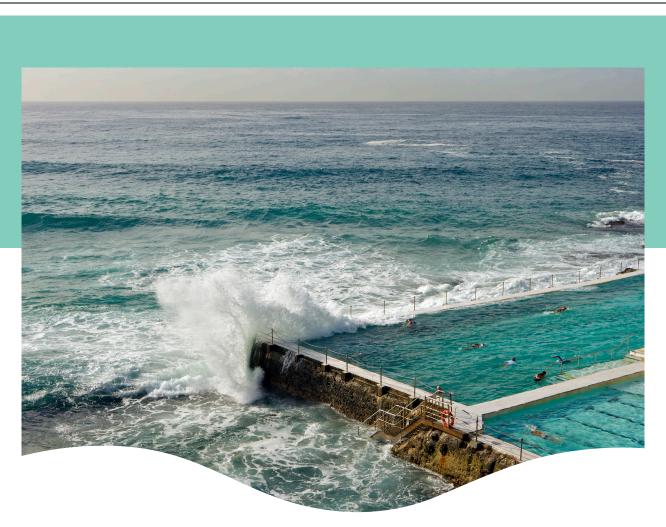
#### DEPARTMENT RESPONSIBLE

#### Open Space and Recreation Operations

Open Space and Recreation Operations

# **Performance measures**

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Positive community and stakeholder feedback for evaluated events	91% positive feedback for evaluated events (2020)	85% positive community and stakeholder feedback	Arts, Culture and Events
Number of partnerships to facilitate growth for our cultural and creative sector	12 event and program partnerships (2021)	15	Arts, Culture and Events
Number of cultural grants supported by Council	4 (2021-22)	8	Arts, Culture and Events
Number of creative personnel supported by Council	30 (2021-22)	60	Arts, Culture and Events
Creative organisations supported in creative spaces	10 (2021-22)	15	Arts, Culture and Events
Number of engagements with local creatives/local content	7 (2021-22)	10	Arts, Culture and Events
Bondi Pavilion utilisation rates (all hirers)	33% (calculated on activity October 2022- June 2023)	7% increase in bookings	Community, Library and Recreational Venues
Number of activities that promote community connection organised	25 (2021)	25	Community Programs
Participant satisfaction rating with capacity building workshops	80% (2020)	Maintain satisfaction at 80%	Community Programs
Community services quality accreditation rating	Met accreditation and quality rating (2021- 22)	Meet accreditation and quality rating	Community Programs
Tenant and community satisfaction with social and affordable housing delivery	78% (2021)	Maintain	Community Programs
Maintain or grow number of affordable and diverse housing	24 (2022)	24	Community Programs
Participant satisfaction rating with effective parenting programs	80% (2022)	Maintain satisfaction at 80%	Community Programs
Number of places for 0-2 year old children maintained in Council operated early education and care services	47 (2023)	Maintain or Increase	Community Programs
Number of beach safety talks	2 beach safety talks completed (2021)	6 beach safety talks	Open Space and Recreation Operations
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# Theme 2: Place

Our Place theme focuses on the natural and built environment We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. With the highest population density in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

## Place: our context

Because of its historic role as an employment and commercial centre, Bondi Junction is recognised as a strategic regional centre within the Greater Sydney planning framework. This status is important in terms of future planning for infrastructure and services at the state level.

Council is focused on improving urban amenity and minimising impacts of over-development. The LGA has experienced high levels of relative density, combined with narrow road corridors and a constrained amount of open space. These factors lead to an antidevelopment sentiment for some residents.

Waverley is a highly developed area, one of the most densely populated local government area in Australia. However, relative to some international cities, it is not highly developed. Under NSW planning law, it is not possible to halt all future intense development. The state government has goals for urban intensification and accommodating development, and future growth is allocated to Waverley. Waverley's own planning tools attempt to accommodate this growth in areas and ways that are most appropriate to the Waverley urban fabric and the interests of residents.

The key is how we deal with the impacts of development. While it is difficult to obtain more space for infrastructure expansion and amenity enhancement, Council can invest in improving amenity and infrastructure on existing land and at existing facilities. Council has a range of plans and projects for this purpose, from new and improved playgrounds and parks, to better organised and new community facilities. Waverley's narrow roads were designed and laid out before motor vehicles become a principal means of transport. Not only does Waverley have work and school travel congestion at peak hours during the week, but visitor destinations such as Bondi Beach have congestion on weekends and public holidays. While residents call for more parking, the more car parking that is available, the more car travel will be encouraged and congestion will ensue.

Transport measures considered for Waverley include greater infrastructure investment to support public transport, peak car park pricing at destination areas to deter demand, and mobility-as-a-service initiatives that support shared transport solutions.

Sydney's environment and climate is changing over time, with hotter, drier conditions. This impacts on our environment as well as on the conditions people experience in through temperature, water availability and other factors.

Council has a zero carbon emissions by 2030 target, and supports and encourages the community to do so too. However, we also need to focus on adaptation alongside mitigation - how we deal with the inevitable impacts of climate change.

Council is working to find alternative water sources such as stormwater recycling, for maintenance of parks and reserves, as well as examining the type of plants grown. It is encouraging the uptake of solar power and other energy conservation measures within its own operations and across the community. Council is also looking at what adaptation measures might be needed to address future sea-level rise, or other environmental impacts.

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### **Place: our objectives** What will we focus on?





well-designed, accessible and sustainable assets and infrastructure, to improve the liveability of neighbourhoods



2.11

# Sustainable waste and circular economy

Move towards a sustainable waste community and a circular economy

2.12	ſ. Ň
	Clean and litter free spaces
	Keep public spaces clean and litter-free



## **Place: strategies** How will we achieve our focus?



Facilitate, enable and support the community to rapidly reduce their greenhouse gas emissions

2.1.1. Increase uptake of renewable energy	Implement initiatives that increase uptake of green energy, and improve	Deliver Building Futures and residential dwelling program	Environmental Sustainability
and improve energy efficiency of buildings and infrastructure	energy, and improve environmental performance	Promote the uptake of renewable energy in the community	Environmental Sustainability
Ţ		Implement the Waverley Development Control Plan 2022 to improve the environmental performance of new buildings	Environmental Sustainability
$\overline{(0,1)} \bigcirc 2 2$	Rapidly reduce Council's		
	Rapidly reduce Council's greenhouse gas emissions FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
OUR STRATEGIES 2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce		ANNUAL ACTIVITY Purchase 100% renewable energy in the Council electricity contract and install solar on Council assets	
OUR STRATEGIES 2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce carbon	FOUR YEAR ACTIONS Demonstrate leadership in green energy generation, consumption and energy	Purchase 100% renewable energy in the Council electricity contract and install	RESPONSIBLE Environmental

### THEME 2: PLACE Prepare and adapt to the impacts of climate change OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY DEPARTMENT RESPONSIBLE 2.3.1. Deliver the Implement the Climate Environmental Engage and educate staff and Change Risk Adaptation and **Climate Change** community on local climate Sustainability risks and responses Adaptation and Resilience Framework **Resilience Framework** ·ý- ] & 151 Progress the Coastal Environmental Management Program Sustainability

	urban canopy cover and ha		
OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
2.4.1. Improve the condition of non-remnant native vegetation on public land in the LGA and reinstate indigenous vegetation characteristic of natural coastal andscapes in Councils' parks and reserves	Deliver the Biodiversity Action Plan - Remnant Sites	Engage bush regeneration contractors to implement the Biodiversity Action Plan – Remnant sites	Environmental Sustainability
4.2. Protect the reatened species plan cacia terminalis (subs astern suburbs) and astern Suburbs Banksia rub Endangered cological Community	Deliver Thomas Hogan, Bronte and Tamarama Ecological Restoration Action Plan	Undertake restoration at Loombah Cliffs and York Road to protect and improve threatened plant species and communities	Environmental Sustainability
1.3. Improve odiversity across the averley LGA	Improve native habitat in habitat corridors and adjacent to remnant areas	Deliver the Living Connections program to the whole LGA	Environmental Sustainability
- <u>-</u> ] & 151	aujacent to reninant areas	Continue to implement the restoration of Bronte Gully, Tamarama Gully and Thomas Hogan Reserve	Environmental Sustainability
4.4. Increase the uantity of trees and ants in public and rivate spaces, parks nd streets to achieve Vaverley's canopy	Prepare and implement Tree Canopy Strategy	Implement the new Tree Policy and Waverley Development Control Plan 2022	Environmental Sustainability/ Open Spaces and Recreation Operations
ingets ⇒́] € 1,51		Implement annual tree planting program in public spaces and streetscapes	Open Space and Recreation Operations





Control and manage development to protect the intrinsic values of the community including aesthetics, size, heritage and population

			RESPONSIBLE
2.6.1. Respond to community concerns on overdevelopment	Increase community engagement through methods like codesign and	Establish the Community Planning Advocate role	General Manager's Office
through robust community engagement, data collection and education on planning issues	methods like codesign and data collection in preparing planning controls, plans and strategies	Undertake a baseline survey of the community experience of overdevelopment.	General Manager's Office
-ğ- 1.31		Undertake community education on strategic planning process relevant to the Waverley LGA	General Manager's Office
		Consult on and implement new Community Enagagement Policy and Strategy to increase community engagement, awareness and participation in the planning process	Customer Experience and Communications, Urban Planning, General Manager's Office
2.6.2. Ensure new development provides high standard of design quality and does not adversely impact the amenity of neighbours	Ensure new development meets the aims and objectives of the Local Enviornmental Plan (LEP) and Development Control Plan (DCP)	Assess all applications against relevant provisions of the LEP and DCP and other relevant legislation	Development Assessment
or the wider community -℃- €\$ 1,51	Provide timely determinations of applications for development	Implement assessment procedures that deliver high quality outcomes and efficient determination	Development Assessment

### 2.6 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
2.6.3. Ensure development is undertaken in accordance with required approvals and new and existing buildings provide a high	Ensure development meets the requirements of the development consent and relevant legislation where Council is appointed as the certifier	Assess construction certificate applications in compliance with legislative and development condition requirements	Compliance
standard of fire safety and amenity	Provide efficient and professional pool certification	Undertake swimming pool inspections in compliance with <i>Swimming Pool Act 1992</i> and <i>Regulation 2018</i>	Compliance
	Ensure new buildings meet current fire safety standards and existing buildings are upgraded	Undertake fire safety assessment of new developments where Council is the certifier	Compliance
		Undertake fire safety inspections where potential fire safety issues are identified	Compliance
	Undertake initiatives to address issues relating to illegal use or building works in	Implement proactive patrols at building sites	Compliance
	a timely manner	Undertake compliance actions for illegal building works as identified	Compliance
2.6.4. Protect and prioritise employment floor space in Bondi Junction Strategic Centre, and other centres where relevant	Explore ways to incentivise commercial floorspace in Bondi Junction	Investigate the implementation of minimum non-residential Floor Space Ratio across all of Waverley's centres	Urban Planning

### 2.6 continued...

2.6.5. Create a thriving, flourishing, accessible and liveable destination with great public spaces	Develop precinct scale upgrade programs in alignment with	Undertako etrostesense desi	
	Our Liveable Places Centres Strategy 2020–2036	Undertake streetscape design of North Bondi Terminus (Village Centre) and Hall Street	Infrastructure Services
and buildings, public art, and walkable streets that engage and excite everyone		Deliver Curlewis Street and Charing Cross precinct upgrades	Infrastructure Services
Ğ. G 121	Improve the quality of streetscapes through Health Street Assessment indicator integration to relevant capital works projects	Trial the use of Heathy Streets tool to assess and communicate benefits of proposed and completed streetscape projects.	Urban Planning
	Ensure street infrastructure is comprehensively equipped to support decorative and program-led activation	Coordinate inter- organisational efforts to maximise enhanced place management and activation outcomes	Arts, Culture and Events
		Deliver annual program of public art including Bondi Pavilion Indigenous Public Art Work, North Bondi Kids Pool Public Art Work	Arts, Culture and Events
2.6.6. Celebrate the heritage and character of our centres and heritage sites, and protect and enhance their character $-\dot{\Box}$ -	Implement Heritage and Social Impact Assessment recommendations	Review Development Applications in line with Heritage Assessment guidelines	Urban Planning
	Revise the Aboriginal Heritage study and prepare Management plans for all registered sites	Seek grant funding to undertake an Aboriginal Heritage Study	Urban Planning
	Review heritage and character controls in strategic plans	Prepare inventory sheets of all items to be listed in the Heritage Planning Proposal	Urban Planning
	Deliver key actions identified in the Cemetery Services Strategic Business Plan	Commence Quinn Road Memorialisation Wall Project providing additional ash internments	Property and Facilities
2.6.7. Promote opportunities for residents to increase the sense of wellbeing n high density environments	Provide a range of Arts, Culture and Events programs to promote local participation, engagement and exchange	Explore program opportunities across Waverley precincts to activate spaces and promote local connections	Arts, Culture and Events
ģ- 1,31			



Ensure public spaces, parks, open spaces and facilities have equitable access, are safe day and night, and meet community needs for recreation are well maintained

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
2.7.1. Provide safe, accessible and diverse spaces and facilities for different users -☆- ∓51	Provide safe, accessible spaces and facilitate physical activity for active and healthy lifestyles	Implement community feedback to improve existing recreation programs including activities that promote active and healthy lifestyles	Community Services/ Community, Library and Recreational Venues
	Maximise the use and access to public open recreation spaces and sports fields	Continue to promote community venues, sport fields and recreation facilities to increase	Community, Library and Recreational Venues
	Deliver accessible community facilities and venues that cater for the diverse needs of the community	utilisation and analyse usage / availability to prepare options for partnerships to increase usage and community participation	
2.7.2. Increase the capacity of existing active recreation spaces through embellishment and upgrade works	Implement the Open Space and Recreation Strategy action plan and the Inclusive play space study	Complete the upgrade and expansion of Waverley Park Playground and Fitness Station and upgrade Gilgandra Reserve playground	Infrastructure Services/Major Projects
2.7.3. Leverage opportunities to provide new and extended spaces in key locations	The above action responds to strategies 2.7.2 and 2.7.3		



UR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	
9.1. Leverage cchnologies and gulations to provide etter transport and arking outcomes	Effective management of Council car parks to optimise revenue and customer experience	Investigate alternative revenue streams within Council car parks from local businesses and other customer segments	Property and Facilities
	Research and implement cost- effective technology, policy and process improvements and prepare Smart Parking Management Strategy	Identify smart parking technology to improve real time parking data	Compliance
	Ensure residential and commercial parking areas are patrolled	Patrol residential and commercial parking areas	Compliance
9.2. Improve access o schools and local estinations by making easier to walk, de and catch public ansport	Develop safe and convenient access by foot, bike or public transport to important destinations	Develop Safe Walking Routes to School project, expanding beyond the core schools and securing funding for identified infrastructure projects	Urban Planning
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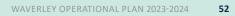


#### Er 2.11 Move towards a sustainable waste community and a circular economy OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY DEPARTMENT RESPONSIBLE 2.11.1. Deliver best Develop and implement the Waste, Cleansing Implement the new Waverley practices in waste and Waverley Waste Strategy in Waste Strategy to support the and Fleet/ organics collection accordance with the NSW uptake of a circular economy Environmental Waste and Sustainable services and maximise Sustainability diversion from landfill Materials Ö- A G ISI Environmental Plan for the introduction of a Sustainability trial FOGO service in 2024-25, including engagement with the community and Council's waste processors Implement a waste Waste, Cleansing and Fleet/ management system for in-vehicle monitoring, route Environmental optimisation, improved Sustainability customer service capabilities and real-time data capture Waste, Cleansing Continue to implement Continue to implement Recycling and Contamination recycling and contamination and Fleet/ Improvement Program improvement program to Environmental residents and businesses Sustainability Deliver the Compost Environmental **Revolution Program** Sustainability Provide waste collection Continue to partner with City Waste, Cleansing points and recovery programs of Sydney and Woollahra and Fleet/ Environmental Councils to deliver recycling for problem waste items drop off events for problem Sustainability waste items

#### Keep public spaces clean and litter-free OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY Implement Illegal dumping 2.12.1. Reduce litter Deliver litter and illegal Environmental and Illegal dumping dumping education and program Sustainability across Waverley enforcement program DEPARTMENT RESPONSIBLE through education and enforcement Undertake beach litter audits Environmental -`Q́- LJI Sustainability DEPARTMENT RESPONSIBLE Implement waste presentation Waste, Cleansing compliance program to and Fleet DEPARTMENT RESPONSIBLE reduce litter from over flowing bins and incorrectly presented waste 2.12.2. Reliable and Deliver optimal public place Review public place bin Environmental efficient public place waste infrastructure and locations in line with changes Sustainability/ waste services to the Waverley street scape Waste, Cleansing and Fleet -Ö- 63 151

# Performance measures

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Asset Maintenance Ratio	97.34% (2022)	100%	Infrastructure Services, Major Projects, Open Space and Recreation Operations
Infrastructure Backlog Ratio	1.61% (2022)	Less than 2%	Infrastructure Services, Major Projects
Buildings and Infrastructure Renewal Ratio	290.14% (2022)	Greater than or equal to 100%	Infrastructure Services, Major Projects
Road renewed/treated program (m2)	TBC	15,000m2	Major Projects/Infrastructure Services
Footpath renewed (m2)	ТВС	5,000m2	Major Projects/Infrastructure Services
Utilisation rates of community venues	39% (calculated on peak hours hired against max hours available 2022)	5% increase in bookings	Community, Library and Recreation Venues
Overall customer experience rating of community venues	4.0 stars out of 5 (regular hirers survey results 2022)	4.95 stars	Community, Library and Recreation Venues
Compliance with trading hours of businesses in target areas	64 breaches (2017- 22 analysis)	Reduce by 10%	Compliance
Daily and weekend patroling in three beaches	2 daily beach patrols (2022)	3 daily beach patrols	Compliance
Percentage of food premises inspections conducted as scheduled	90% ((2017-22 analysis)	100%	Compliance
Percentage of complaints acknowledged within 14 days	76% (2017-22 analysis)	100%	Compliance
Percentage of noise related complaints complete within 14 days	66% (2017-22 analysis)	80%	Compliance
Percentage of asbestos and sewage complaints completed within 14 days	52% (2017-22 analysis)	75%	Compliance
Frequency of daily patrols in dog-on-leash areas	3 (2017-22 analysis)	5	Compliance
Number of reports of dogs off lead	66 (2017-22 analysis)	63	Compliance
Percentage of dog attacks reported within timeframes	80% (2017-22 analysis)	100%	Compliance
Percentage of pool safety inspection program completed	25% (2017-22 analysis)	90%	Compliance



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### Performance measures continued...

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Percentage of residential and commercial areas monitored twice weekly	75% (2017-22 analysis)	85%	Compliance
Percentage of fire safety assessments submitted on time	82% (2017-22 analysis)	90%	Compliance
Percentage of applications that meet LEP and DCP are determined within 40 working days after notification	79% (2021)	80%	Development Assessment
Number of Voluntary Planning Agreements executed	6 (2022)	Maintain	Urban Planning
Number of Voluntary Planning Agreements offers	15 VPAs (2022)	Maintain	Urban Planning
Metres of cycleway	1,300m (2022)	Increase by 1,530m	Major Projects
Council greenhouse gas emissions	4,702 (t CO2-е) (2021-22)	4,000 (t- CO2-e)	Environmental Sustainability
Community greenhouse gas emissions	517,983 (t C02-e) (2019-20)	502,000 (t CO2-е)	Environmental Sustainability
Solar installations in Waverley LGA	7,561 KW of installed capacity (2021-22)	8,000 KW of installed capacity	Environmental Sustainability
Increase in the amount of remnant vegetation in good condition	5.9 hectares (2019)	Greater than 5.9 hectares	Environmental Sustainability
Percentage of Council's electricity demand in NSW met by renewable sources	100%	100%	Environmental Sustainability
Potable water use from Council operations	60,859 kl/yr (2020)	62,000 kl/yr	Environmental Sustainability
Beach quality rating	Good rating for all three beaches (2022)	Good rating for all three beaches	Environmental Sustainability
Cleaning program completed according to schedule and service standards	100% (2021-22)	100%	Waste, Cleansing and Fleet
Waste collection program completed according to schedule and standards	100% (2021-22)	100%	Waste, Cleansing and Fleet
Reduction in total residential waste collected (tonnes)	13,843 tonnes (2022)	Reduce	Waste, Cleansing and Fleet
Reduction in total residential waste collected per capita (kg/capita)	201.77kg/capita (2022)	Reduce	Waste, Cleansing and Fleet
Revenue generated from Council's car parks	\$2,847,163 (2021-22)	\$3,866,342	Property and Facilities
Number of trees planted (streetscape trees)	234 trees (2021-22)	400 trees	Open Space and Recreational Programs

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# **Theme 3: Performance**

Our Performance theme focuses on Waverley being a well governed, transparent and financially sustainable organisation We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.

### Performance: our context

Community expectations of value for money Council services is rising. Our residents desire high standards in infrastructure and urban amenity. Technology and material advancements along with ease of travel and online access, mean local neighbourhoods, public spaces and facilities, and ways of interacting with Council, are readily compared to the latest innovations and designs worldwide.

Council makes substantial investment in upgrading services and infrastructure, however, Council is also constrained in its revenue raising capacity by rate pegging and legislative controls over some fees and charges. COVID-19 has continued to impact Council revenue.

Council has sufficient cash reserves to fund the ongoing operations of Council, after two years of large deficits arising from loss of income during COVID-19 years. Council investment in infrastructure assets and renewal of assets exceed performance benchmarks. The recovery from loss of income has identified the vulnerability with Council budget and we will seek to improve financial sustainability through total cost review and service delivery model to ensure any future economic shocks will not cause large deficits in our operating performance ratio. Council is committed to innovation in customer service by implementing a customer experience strategy, a community engagement policy and strategy, and an ICT modernisation strategy that will create a step change in the way people can engage with Council and receive services, as well as deliver operational efficiencies. These programs are anticipated to provide significant returns on investment, and create smooth, responsive access to Council for residents and visitors.

Community engagement and community voice will be central to decision-making. The International Association for Public Participation principles are embedded in our Engagement Policy and Strategy, and consultation will be central to the implementation of programs and projects. Our communication channels will continually be enhanced and contain measurement and feedback loops.

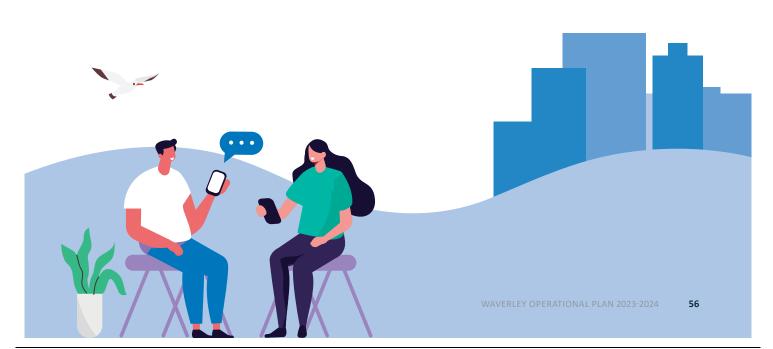


Council will continue to engage the community on service level preferences and the costs of those preferences. It will examine its own operations for opportunities to provide services more cost effectively. Where community expectations are likely to exceed current revenue sources, Council may look at ways to enhance revenue to meet demand.

In 2021, Waverley's Gross Regional Product was estimated at \$5.07 billion. Council is tailoring its service delivery and regulatory functions to be as business supportive as possible and is working with the local Chamber of Commerce to implement initiatives to support business growth.

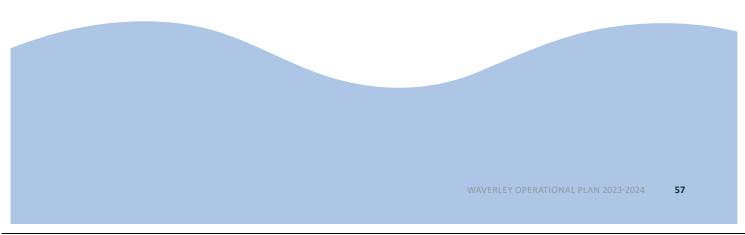
Council encourages the retention and development of commercial floorspace and with Waverley being home to high numbers of creative and innovative enterprises, the Council is building a Knowledge and Innovation Hub to encourage local employment and business opportunities.

Data Source: Id Profile 2022



### **Performance: our objectives** What will we focus on?





### **Performance: strategies** How will we achieve our focus?



Create opportunities for the community to engage with council decision making, and ensure input is listened to and acted on where appropriate

3.1.1. Ensure those who are impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage       Implement Community Engagement Policy and Strategy 2021       Partner with community groups, and other agencies to engage hard to reach groups on decisions impacting the community       Customer Experience a Communicat         ···       ···       ···       ···       ···       Customer         ···       ···       ···       ···       ···       Customer         3.1.2. Ensure our engagement practices are accessible and inclusive       ···       ···       Customer         ···       ···       ···       ···       Customer         ···       ···       ···       ···       Customer         3.1.2. Ensure our engagement practices are accessible and inclusive       Utilise new telephony system capability to undetake customer research       Customer         ···       ···       ···       ···       Assess accessibility of engagement opportunities for under-represented groups       Customer         3.1.3. Continual development of an organisational culture       Improve data sources and analytics via Waverley customer/       Establish communication dashboards to capture audience reach and impact to support       Customer	3.1.1. Ensure those who are impacted by, or have		ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
are impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage       Engagement Policy and Strategy 2021       and other agencies to engage hard to reach groups on decisions impacting the community       Experience a Communicat         Impacting the community       Organise customer service training for relevant Council staff       Customer Experience a Communicat         Impacting the community       Engage Precinct committees on strategic issues       General Manager's O         Impacting the communicat       Utilise new telephony system capability to undetake customer research       Customer Experience a Communicat         Improve data sources development of an organisational culture       Improve data sources and analytics via Waverley customer/       Establish communication dashboards to capture audience reach and impact to support       Customer Experience a Communicat	are impacted by, or have	Implement Community		
$-\dot{\heartsuit}$ $-\dot{\heartsuit}$ $-\dot{\heartsuit}$ Customer service training for relevant Council staffCustomer Experience a Communicat3.1.2. Ensure our engagement practices are accessible and inclusiveUtilise new telephony system capability to undetake customer researchCustomer Experience a Communicat3.1.2. Ensure our engagement practices are accessible and inclusiveUtilise new telephony system capability to undetake customer researchCustomer Experience a Communicat3.1.3. Continual development of an organisational cultureImprove data sources and analytics via Waverley customer/Establish communication dashboards to capture audience reach and impact to supportCustomer Experience a Communicat	or initiative of Council	Engagement Policy and	and other agencies to engage hard to reach groups on decisions	Customer Experience and Communications
3.1.2. Ensure our engagement practices are accessible and inclusive       Utilise new telephony system capability to undetake customer research       Customer Experience a Communicat         ↓·       ↓·       ↓·       ↓·         ▲·			0	Customer Experience and Communications
engagement practices are accessible and inclusive       capability to undetake customer research       Experience a Communicat         - $\dot{\bigcirc}^-$ Improve data sources and analytics via organisational culture       Improve data sources and analytics via Waverley customer/       Establish communication dashboards to capture audience reach and impact to support       Customer Experience a Communicat				General Manager's Office
Assess accessibility of Customer engagement opportunities for under-represented groups Communication development of an and analytics via dashboards to capture audience Experience a organisational culture Waverley customer/ reach and impact to support Communicat	engagement practices are accessible and		capability to undetake customer	Customer Experience and Communications
development of an organisational cultureand analytics via waverley customer/dashboards to capture audience reach and impact to supportExperience a Communicat	Č- LI		engagement opportunities for	Customer Experience and Communications
focused on best practice       audience evaluation       evidence-based decision making         community engagement       processes	development of an organisational culture focused on best practice	and analytics via Waverley customer/ audience evaluation	dashboards to capture audience	Customer Experience and Communications
-ģ- 131	·ģ- 1,51			



<b>≟∖ 3.3</b>	and manages resources, assets	and contracts effectively	
OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
3.3.1. Prepare, implement and monitor a suite of Integrated Planning and Reporting documents that respond to community needs and organisational capacity	Develop and maintain a suite of integrated corporate plans that meet legislative requirements including resourcing strategies and other plans	Undertake Council's Integrated Planning and Reporting (IPR) activities that align with legislative requirements and provide community engagement opportunities	Organisational Strategy and Improvement
-ý- A & 151	Implement Long Term Financial Plan [LTFP 6 (2022- 2033)] and monitor budget on a regular basis	Undertake annual review of LTFP, quarterly budget review and monthly budget performance reports	Finance
	Implement the Workforce Plan 2022–2026	Continue to implement priority actions in the Workforce Plan such as diverse workforce, tenure, wellbeing and age profile	Human Resources Safety and Wellbeing
3.3.2. Deliver long-term financial, environmental and economic programs that improve financial and environment sustainability	Embed financial and environment sustainability across the organisation	Build organisational financial capability through financial frameworks, structured financial reviews, trainings, and cost benefit analyses	Finance
-ğ- & 131		Embed Sustainability into Council's policies, processes and values	Environmental Sustainability
	Implement the Contract Management Policy and Guidelines to optimise value for money and deliver quality services to the community	Implement NSW Audit Office recommendations to improve procurement practices, including roll-out of the contract management framework and policy	Finance
	Embed sustainable procurement into our activities consistent with Council's sustainability commitments	Embed the circular economy principles in our sourcing activities consistent with Council's sustainability commitments	Finance
3.3.3. Deliver and review services to increase value for money	Develop and implement a Service Review Framework to deliver efficient, effective and customer focused services	Undertake priority service reviews in line with the approved service review program	Organisational Strategy and Improvement



#### 3.4 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	DEPARTMENT RESPONSIBLE
3.4.3. Promote a safe and healthy workplace that rewards a culture of high performance	Develop and implement a Total Rewards Framework	Source and implement Performance Management system	Human Resources, Safety and Wellbeing
-ğ- 131		Continue to build on the Leadership Development Program for senior leaders and introduce Future Leaders program for front line leaders	Human Resources, Safety and Wellbeing
		Review and revise health & safety wellbeing programs and activities to ensure fit for purpose	Human Resources, Safety and Wellbeing
3.4.4. Continue to build capacity and capability of our people and Council to deliver services to our Community	Implement the Capability Framework	Review and revise position descriptions and integrate Capability Framework	Human Resources, Safety and Wellbeing
3.4.5. Provide fit for purpose technology and tools to enable service delivery that	Deliver the ICT Modernisation Program	Implement priority systems identified under the ICT Modernisation Program	Information Technology
is community and customer centric -ⓒ- 또도		Review Council's information security and undertake gap analysis in line with Mandatory25	Information Technology
		Deliver business and spatial intelligence projects for better planning and decision making	Information Technology

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	RESPONSIBLE DEPARTMENT
3.5.1. Improve Waverley's post COVID-19 economic resilience through nnovation	Prepare and implement an innovation roadmap	Deliver priority actions from Innovation Roadmap themes such as Innovation forum and business workshops	Urban Planning
3.5.2. Position Waverley as a future business destination and promote local businesses	Deliver to businesses across Wverley services and activation activities	The above activity responds to four year actions against 3.5.1 and 3.5.2	Urban Planning
ğ- J & 131	Deliver recognition for excellence in local business programs	Continue delivering business awards to recognise excellence	Urban Planning
3.5.3. Support and enhance the visitor economy 'ਊ'- ① ᠿ ੮ੑਗ਼	Implement the Waverley Sustainable Visitation Strategy 2019–2024.	Create and promote virtual place based offerings and information for visitors	Urban Planning



### Performance measures

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Customer complaints management	80% complaints closed within SLA (2022)	86% complaints closed within SLA	Customer Experience and Communications
Number of community engagement channels to reach diverse segments of community	5 (2022)	7	Customer Experience and Communications
Contact Centre- Average call handling time	3 mins 49 sec (2022 Annual average result)	<3 min 30 sec (80%)	Customer Experience and Communications
Front Counter- Average wait time	5 min 15 sec (2022 Annual average result)	<5 mins (80%)	Customer Experience and Communications
Front Counter- Average service time	7 mins 43 sec (2022 Annual average result)	<7 mins 30 sec (80%)	Customer Experience and Communications
Contact Centre- First Call Resolution	Transfer rate (<15%)	Transfer rate (<10%)	Customer Experience and Communications
Library membership	27% of population (June 2022)	35% of population	Community, Library and Recreation Venues
Library visitation	177,551 visits (2022)	250,000 visits	Community, Library and Recreation Venues
Library circulation	245,075 loans (2022)	300,000 loans	Community, Library and Recreation Venues
Precinct satisfaction against 2021 baseline	73% (2021)	+/-5% variance against baseline (based on sample variation)	General Manager's Office
Number of service reviews undertaken	0 (2022)	2	Organisational Strategy and improvement
Enterprise risks outside of risk appetite against 2022-23 baseline	57 out of 142 risks (2022-23)	Below baseline	Internal Audit and Risk
Number of front line leaders participating in Future Leaders Program	20 Front Line leaders(2022)	23	Human Resources, Safety and Well-Being
Number of staff safety and well- being initiatives	15 (2022)	Maintain or Increase	Human Resources, Safety and Well-Being
No of approved FTE positions	717.17 (2023)	Maintain	Human Resources, Safety and Well-Being
Vacancy Rate (FTE)	14.90% (2023)	Reduce	Human Resources, Safety and Well-Being
Compliance with NSW Audit Office procurement recommendations	65% (2021)	90%	Finance

#### Performance measures continued...

MEASURES	BASELINE	TARGET 2024	RESPONSIBILITY
Maintenance or improvement in financial benchmarks			Finance
Operating Performance Ratio	-2.58% (2022)	0%	
Own Source Operating Revenue Ratio	78.25 (2022)	>60%	
Unrestricted current ratio	5.42x (2022)	1.50x	
Debt Service Ratio	20.30x (2022)	2.00x	
Rates and Annual Charges Outstanding Ratio	4.75% (2022)	4.24	
Cash Expense Cover Ratio	8.89 months (2022)	> 3 months	
Percentage return on financial investment	- 0.55% (2022)	> AusBond Bank Bill Index	Finance
Number of Code of Conduct complaints received about Councillors	2 (2022)	2	Governance
Complaints upheld regarding fraud or corruption by Council staff	0 (2022)	0	Governance
Number of public interest disclosures received	1 (2022)	0	Governance
Number of formal GIPA applications received versus number of times access to information granted (in full or in part)	91% in full/in part (2022)	90%	Governance
Number of informal GIPA applications received versus number of times access to information granted (in full or in part)	98% in full/in part (2022)	90%	Governance
Commercial Centre Occupancy Audit	Combined Occupancy rate of 91.7%	Maintain or improve on baseline	Urban Planning
No of business events or attendance	2 events, more than 250 in attendance(2022)	Maintain a minimum of 2 events and more than 250 local businesses	Urban Planning
Click rate of opened business communications	More than 10 communications with average of 40.5% openings (2022)	Maintain an average of 38% opening across all communications	Urban Planning
Spending in LGA	12 month spend \$194 to 246 million (2022)	12 month spend to maintain above \$200million	Urban Planning
Number of registered businesses	39,408 businesses (2023)	Support for more than 35,000+ businesses	Urban Planning
Occupancy rate at retail spaces	Occupancy across the LGA was an average of 93.15% (2023)	Maintain an average occupancy across LGA commercial centres above 90%	Urban Planning

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### **Community Grants Program**

Waverley Council provides a Community Grants Program to ensure the delivery of a range of services to the local community

Funding will be provided to enable the delivery of services that meet outcomes described in Waverley Council's plans and support identified needs groups in Waverley such as:

- Children, women and families
- Young people and their families
- Tenants and people who are homeless
- People with disability and older people
- Neighbourhood Centres and outreach services.

Funding also supports community based cultural organisations delivering participatory cultural activities.



#### **Service Review Program**

At Waverley, we have our customers at the heart of everything we do and believe that service reviews are a vital process to ensure the services we offer our community meet current and future community needs.

Council commissioned a Community Satisfaction Survey in 2021 to understand what matters most to our community. Value for money for the services and facilities offered by Council was identified as a key driver of community satisfaction in the LGA.

To ensure Council is being effective in the services we are offering our community, Council is developing a Service Review Framework and Program as part of our Business Excellence Framework and continuous improvement initiatives. Service Reviews will build our organisational capacity and capability to improve the services we offer our community.

In 2023-24 we will undertake two priority service reviews. Details of these service reviews will be included in the Annual Report 2023–24.

### **Staff Training Plan**

Year 2023/24

In compliance with the Local Government (State) Award, Council prepared the Staff Training Plan. The Plan is structured around the following training categories:

Legislative	The training is required by law for the person to do their job.
Regulatory	The training has been identified by Council as essential to manage risk or other lawful obligation.
Best Practice	The training is not mandatory but is desirable for skill development and/or staff engagement and aligns to Council's strategic goals/priorities.

All legislative and regulatory trainings are included in this training plan.

Best Practice training has been prioritised into focus categories:

- Leadership
- Customer Experience
- Developing a safety first culture
- Staff Professional Development

LEADERSHIP	Q1	Q2	Q3	Q4
<b>Strategic Goal or Priority:</b> Build a high-performance culture. Develop and deliver a Development Program for senior, middle and <sup>a</sup>	frontline mana	gers.		
Executive Leadership & Coaching Programs Executive Leadership Team and Executive Manager level	<i></i>	$\checkmark$	$\checkmark$	$\checkmark$
<ul> <li>Future Leaders Program</li> <li>Operational team leaders and supervisors program</li> <li>This program contains four nationally recognised modules.</li> <li>Communicate effectively as a workplace leader</li> <li>Demonstrate leadership in the workplace</li> <li>Lead team effectiveness</li> <li>Coordinate business operational plans</li> </ul>	~		~	~
Manager Leadership Program Managers reporting to Executive Managers		$\checkmark$	$\swarrow$	$\checkmark$
<b>Emerging Leaders Program</b> Aspiring managers program for high performing frontline leaders, coordinators and professionals				~
CUSTOMER EXPERIENCE	Q1	Q2	Q3	Q4
<b>Strategic Goal or Priority:</b> Inspire community and customer trust and confidence. Annual increase of customer satisfaction with Council.				
Customer Experience Program	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$

SAFETY FIRST CULTURE	Q1	Q2	Q3	Q4
Includes legislative training such as first-aid, Cardiopulmonary res Rigid (HR) licence, White Card, Responsible Service of Alcohol (RS				
Covers regulatory training such as chemUse, de-escalation, dange	erous dogs, etc			
Role specific essential training (refer 'Essential Training Matrix')	$\swarrow$	$\checkmark$	$\checkmark$	<ul> <li>Image: A start of the start of</li></ul>
Regulatory to meet WHS obligations and links to strategic priority Reduction in lost time injuries and numbers of workplace safety inci		'	'	
<b>Manual Handling</b> Preventative program such as Move4Life to reduce manual handling and physical injuries in the outdoor workforce	Ø	~		
Legislative requirement under Child-Safety Standards Standard 7: Staff are equipped with the knowledge, skills and aware and training	eness to keep cl	hildren safe thi	rough continu	al education
<b>Child Safety</b> Awareness training to embed mandatory Child-Safety standards and policy, applicable for all staff	$\checkmark$	$\checkmark$	~	
Regulatory under Council's Fraud and Corruption Control Plan.				
<b>Code of Conduct</b> Annual program for all permanent, fixed term and regular casuals	$\swarrow$			~
Respect@Work legislation Places a positive duty on employers to take reasonable and proport harassment and victimisation.	ionate measure	es to eliminate	sex discrimina	ation, sexual
Sexual Harassment Prevention Training			$\checkmark$	$\checkmark$
Bullying and Harassment Prevention Training				$\checkmark$
Identified by Council as mandatory to complete in order to pass p	robation	1		
New Starter Program Mandatory eLearning for all new starters • WHS • Record Keeping • Cyber Security • Conflict Resolution • Code of Conduct • Reportable Conduct (Children Services) • Child Safety • Customer Experience • Key Policies	~	~	~	V
Recommended for implementation stemming from PID Investigat That Council considers only permitting employees that have been tr the Recruitment Guidelines to be on a selection panel.		ioural interviev	wing and the a	application of
		0		

SAFETY FIRST CULTURE (CONTINUED)	Q1	Q2	Q3	Q4
Strategic Goal and Priority:				
Invest in the development of attitudes and beliefs that support a 'Sa	afety-First' Cult	ure.		
Reduction in Lost Time Injuries and numbers of Workplace Safety in	cidents.			
Lifeguard Resilience Training Program				
Lifeguards are 'First Responders' who may experience increased		$\checkmark$		$\checkmark$
risk of psychological injury at work.				
Adopted by Waverley in 2021 as an audit response with aim to re	port to NSW A	udit Office		
Cyber Security Awareness				
Targeted roles (indoor, computer based staff) for extended			$\checkmark$	
eLearning. Short cyber awareness video incorporated into new starter program for all staff.				
PROFESSIONAL DEVELOPMENT	Q1	Q2	Q3	Q4
Strategic Goal or Priority				
Continue to provide professional development opportunities for sta	ff and reintrod	uce staff devel	opment plans.	
Support upskilling and development of staff capabilities through			- R	- R
program of professional development.		×		×
SUSTAINABILITY	Q1	Q2	Q3	Q4
Strategic Goal or Priority				
Adopt a radical shift in the way we positively influence climate chan	ge and sustaina	ability in our co	ommunity.	
Net zero Council greenhouse gas emissions by 2030.				
Circular Economy Training (timeframe to be confirmed)		$\checkmark$		
CULTURE AND VALUES	Q1	Q2	Q3	Q4
	~-	42	40	<u> </u>
Strategic Goal or Priority Achieve Corporate Vision and live our Values				
Develop Staff awareness and understanding of Values and Behaviours through education and training.	$\swarrow$	$\checkmark$	$\checkmark$	$\checkmark$
Strategic Goal or Priority				
Focus and deliver programs that build and enrich staff skills and per	spectives and f	oster a diverse	and inclusive	workplace.
	0	~//	$\sim$	$\sim$
Corporate Induction				
Corporate Induction Disability Awareness Training		~		

## Budget estimates Budget Forecast for the Financial Year 2023–24

BUDGET	2023-24
Operating income	
Rates & Annual Charges	70,232,013
Investment Income	2,761,652
User Charges	48,552,163
Other Revenues	22,451,388
Grants Subsidies & Contributions	5,704,988
Total Operating Income	149,702,204
Operating Expenditure	
Employee Costs	(76,273,426)
Materials & Contracts	(29,185,564)
Borrowing Costs	(40,152)
Other Operating Expenses	(24,703,062)
Depreciation & Amortisation	(19,500,000)
Total Operating Expenditure	(149,702,204)
Operating Result Before Capital Income - Surplus/(Deficit)	(0)
Capital Income	
Grants Subsidies & Contributions	11,146,936
Sale of Assets	1,154,302
Total Capital Income	12,301,238
Operating Result - Surplus/(Deficit)	12,301,237
CASH AVAILABLE TO FUND CAPITAL	
Capital Expenditure	
Other Capital Purchases	(4,911,924)
Capital Works Program	(37,640,000)
Total Capital Expenditure	(42,551,924)
Cash Flow to Fund - In/(Out)	(30,250,687)
FINANCED BY:	
Borrowings	
External Loan	-
Less: Loan Repayments on External Loan	(472,460)
Net Borrowing	(472,460)
Reserve Movements	
Transfers to Reserves	(16,117,784)
Transfer from Reserves	27,340,931
Net Reserve Movements	11,223,147
Depreciation & Amortisation Expenses (Contra)	19,500,000

WAVERLEY OPERATIONAL PLAN 2023-2024 72

### **Detailed Budget**

SERVICES DELIVERY BUDGET	2023-24
Asset Management Services	(17,569,407)
Income	22,944,661
User Charges	7,341,662
Other Revenues	6,420,166
Grants Subsidies and Contributions- Operational	1,576,086
Grants Subsidies & Contributions- Capital	6,452,445
Net gains from the disposal of assets	1,154,302
Expense	(24,511,188)
Rates and Annual Charges	(395,452)
Employee Costs	(8,498,114)
Materials and Contracts	(5,410,943)
Operating Expenses	(2,752,603)
Internal Charges	(2,783,452)
Capital Purchases	(4,670,624
Reserve	21,637,120
Transfers to Reserves	(3,079,988)
Transfer from Reserves	24,717,108
Balance Sheet	(37,640,000)
Property Plant and Equipment	(37,640,000)
Beach Services, Maintenance & Safety	(6,935,567)
Income	610,425
User Charges	353,775
Other Revenues	256,650
Expense	(7,291,759)
Rates & Annual Charges	(12,000)
Employee Costs	(4,937,801)
Materials & Contracts	(393,006)
Operating Expenses	(329,486)
Internal Charges	(1,619,466)
Reserve	(254,233)
Transfers to Reserves	(254,233)

Cemetery Services	(0)
	(0)
Income	2,172,000
Investment Income	30,000
User Charges	2,142,000
Expense	(1,511,996)
Employee Costs	(794,773)
Materials and Contracts	(255,300)
Operating Expenses	(106,985)
Internal Charges	(354,938)
Reserve	(660,004)
Transfers to Reserves	(640,267)
Transfer from Reserves	(19,737)
Child Care	(1,611,039)
Income	9,422,867
User Charges	9,092,535
Other Revenues	105,734
Grants Subsidies & Contributions- Operational	224,598
Expense	(11,023,704)
Rates and Annual Charges	(67,485)
Employee Costs	(7,111,237)
Materials and Contracts	(879,000)
Operating Expenses	(851,004)
Internal Charges	(2,114,978)
Reserve	(10,202)
Transfers to Reserves	(10,202)
Community Services	(1,895,423)
Income	651,461
User Charges	100,000
Other Revenues	27,589
Grants Subsidies & Contributions- Operational	523,872
Expense	(2,498,774)
Rates & Annual Charges	(57,116)
Employee Costs	(1,339,200)
Materials & Contracts	(372,695)
Operating Expenses	(423,632
Internal Charges	(306,630
Reserve	(48,642)
Transfers to Reserves	(48,642)

Corporate Support Services	49,573,079
Income	56,620,413
Rates & Annual Charges	51,384,558
Investment Income	1,822,419
User Charges	1,296,247
Other Revenues	293,170
Grants Subsidies & Contributions- Operational	1,824,019
Expense	(7,682,131)
Rates & Annual Charges	(338,953)
Employee Costs	(9,190,497)
Materials & Contracts	(10,580,913)
Operating Expenses	(1,808,058)
Borrowing Expenses	(40,152)
Internal Charges	14,276,443
Reserve	634,797
Loans Capital	(472,460)
Transfers to Reserves	(1,365,122)
Transfer from Reserves	2,472,379
Cultural Services	(5,290,705)
Income	422,000
User Charges	416,000
Other Revenues	6,000
Expense	(5,712,705)
Employee Costs	(2,930,380)
Materials and Contracts	(1,611,610)
Operating Expenses	(180,050)
Internal Charges	(990,665)
Customer Services and Communications	1,190,542
Income	1,809,250
User Charges	1,809,250
Expense	(618,708)
Employee Costs	(1,642,453)
Materials and Contracts	(164,000)
Operating Expenses	(4,300)
Internal Charges	1,192,045

SERVICES DELIVERY BUDGET	2023-24
Development, Building and Health Services	(6,134,686)
Income	13,497,399
Investment Income	392,808
User Charges	6,749,100
Other Revenues	1,661,000
Grants Subsidies & Contributions- Capital	4,694,491
Expense	(14,504,548)
Employee Costs	(7,793,907)
Materials & Contracts	(1,497,400)
Operating Expenses	(2,926,035)
Internal Charges	(2,287,206)
Reserve	(5,127,537)
Transfers to Reserves	(5,127,537)
Emergency Management Services	(494,893)
Expense	(494,893)
Rates & Annual Charges	(28,383)
Materials & Contracts	(26,750)
Operating Expenses	(428,558)
Internal Charges	(11,202)
Environmental Services	(2,711,218)
Income	783,000
User Charges	66,000
Grants Subsidies & Contributions- Operational	717,000
Expense	(3,501,698)
Employee Costs	(2,006,911)
Materials & Contracts	(1,135,992)
Operating Expenses	(305,767)
Internal Charges	(53,029)
Reserve	7,480
Transfers to Reserves	(12,520)
Transfer from Reserves	20,000

Covernance, Integrated Blanning and Community Engagement	(2 445 757)
Governance, Integrated Planning and Community Engagement	(3,445,757)
Income	13,400
User Charges	13,400
Expense	(3,273,031)
Employee Costs	(4,713,144)
Materials & Contracts	(863,350)
Operating Expenses	(2,363,883)
Internal Charges	4,667,263
Reserve	(186,126)
Transfers to Reserves	(186,126)
Library Services	(5,725,977)
Income	242,491
User Charges	23,500
Other Revenues	28,400
Grants Subsidies & Contributions- Operational	190,591
Expense	(5,896,854)
Employee Costs	(3,302,539)
Materials & Contracts	(502,000)
Operating Expenses	(187,631)
Internal Charges	(1,663,384)
Capital Purchases	(241,300)
Reserve	(71,614)
Transfers to Reserves	(71,614)
Parking Services	13,456,951
Income	26,866,342
User Charges	14,297,500
Other Revenues	12,208,605
Grants Subsidies & Contributions- Operational	360,237
Expense	(12,239,545)
Rates & Annual Charges	(9,692)
Employee Costs	(4,593,682)
Materials & Contracts	(3,175,609)
Operating Expenses	(2,360,645)
Internal Charges	(2,099,917)
Reserve	(1,169,846)
Transfers to Reserves	(1,169,846)

SERVICES DELIVERY BUDGET	2023-24
Parks Services & Maintenance	(4,595,054)
Income	1,058,987
121 User Charges	1,012,450
131 Other Revenues	39,701
140 Grants Subsidies & Contributions- Operational	6,836
Expense	(5,499,913)
400 Employee Costs	(3,403,643)
410 Materials & Contracts	(589,650)
420 Operating Expenses	(318,597)
440 Internal Charges	(1,188,023)
Reserve	(154,128)
620 Transfers to Reserves	(154,128)
Place Management	(275,802)
Income	243,000
User Charges	130,000
Other Revenues	44,000
Grants Subsidies & Contributions- Operational	69,000
Expense	(518,802)
Employee Costs	(43,500)
Materials & Contracts	(431,150)
Operating Expenses	(31,100)
Internal Charges	(13,052)
Recreation Services	29,613
Income	21,324
User Charges	21,324
Expense	13,898
Employee Costs	(243,554)
Materials & Contracts	(58,800)
Operating Expenses	(28,318)
Internal Charges	344,570
Reserve	(5,609)
Transfers to Reserves	(5,609)

Desculators Comvised	(1.074.044)
Regulatory Services	(1,971,941)
Income	358,700
User Charges	167,420
Other Revenues	191,280
Expense	(2,376,448)
Employee Costs	(1,867,789)
Materials & Contracts	(133,100)
Operating Expenses	(63,608)
Internal Charges	(311,951)
Reserve	45,807
Transfers to Reserves	(35,492)
Transfer from Reserves	81,299
Social & Affordable Housing	36,193
Income	1,050,593
Other Revenues	1,050,593
Expense	(801,175)
Rates & Annual Charges	(64,975)
Employee Costs	(123,948)
Materials & Contracts	(322,496)
Operating Expenses	(202,356)
Internal Charges	(87,400)
Reserve	(213,225)
Transfers to Reserves	(213,225)
Traffic & Transport Services	(5,308)
Income	133,000
Grants Subsidies & Contributions- Operational	133,000
Expense	(138,308)
Materials & Contracts	(133,000)
Internal Charges	(5,308)

SERVICES DELIVERY BUDGET	2023-24
Urban Open Space Maintenance & Accessibility	(6,966,168)
Income	47,500
User Charges	20,000
Other Revenues	27,500
Expense	(6,604,416)
Employee Costs	(4,794,621)
Materials & Contracts	(375,800)
Operating Expenses	(760,119)
Internal Charges	(673,877)
Reserve	(409,252)
Transfers to Reserves	(409,252)
Waste Services	1,343,101
Income	24,157,598
Rates & Annual Charges	19,970,424
Investment Income	516,425
User Charges	3,500,000
Other Revenues	91,000
Grants Subsidies & Contributions- Operational	79,749
Expense	(19,550,398)
Rates & Annual Charges	(148,912)
Employee Costs	(6,941,733)
Materials & Contracts	(273,500)
Operating Expenses	(8,270,410)
Internal Charges	(3,915,843)
Reserve	(3,264,099)
Transfers to Reserves	(3,333,981)
Transfer from Reserves	69,882



### Statement of Revenue Policy

Statement with respect to rate levy (Section 404 (2) Local Government Act, 1993)

#### 1. Ordinary rates

#### 1.1. Objective

The levying of rates and charges by Council will be in a manner that is transparent, fair and equitable to all ratepayers so as to provide a sustainable source of revenue that endows all members of the community with high quality services, infrastructure and facilities.

#### 1.2. Rate pegging

The NSW Government introduced rate pegging in 1977, making several amendments to the methodology resulting in the system in use since 1987. Rate pegging limits the amount that Council can increase its rate revenue from one year to the next by a specified percentage.

In 2010, the State Government board, the Independent Pricing and Regulatory Tribunal of New South Wales (IPART) was delegated responsibility for determining the allowable annual increase in general rates income. IPART is the independent regulator that determines the maximum prices that can be charged for not only local government rates but also certain retail energy, water, and transport services in New South Wales.

The components of the rate peg for 2023–24 are:

- The change in the Local Government Cost Index (LGCI) to June 2022 of 3.5%
- A productivity factor set to 0.0% because the Australia Bureau of Statistics indices we use for the LGCI incorporate improvements in labour and capital productivity.
- An adjustment of 0.2% for the increase in superannuation guarantee payments from 9.5% in 2020-21 to 10.0% in 2021–22

For the Waverley LGA, IPART has set the 2023–24 rate peg at 3.7%.

#### STATEMENT OF REVENUE POLICY

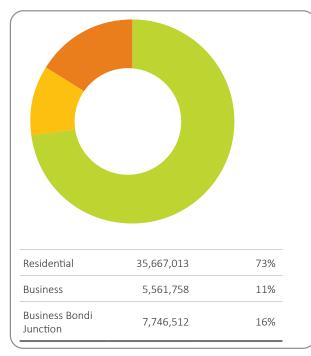
#### 1.3. General principles

Rates are an important source of Council's operating revenue, contributing approximately 34% of the total operating income in 2022–23. Rates are used to provide essential infrastructure and services such as roads, footpaths, parks, sporting fields, playgrounds, stormwater drainage, swimming pools, community centres, cycle ways, public amenities and Waverley Library.

The distribution of the rate levy will be made in accordance with the principles of the financial capacity of the ratepayer and to ensure equitable level of services are provided to all ratepayers and residents.

However, the total rate revenue between the categories is at the discretion of Council.

The following graph details the proportion each category and sub category contributes to the total rates revenue received for the financial year 2022–23.



#### **Rating income structure**

#### 1.3.1. Ordinary rates

As per Section 497 of the *Local Government Act 1993* Council has determined that its rates will be calculated on the basis of an ad valorem rate. Higher differential rating will apply to land used for business purposes reflecting the increased service levels required for this type of land use. The land determined to be subject to a residential category will be subject to a minimum rate in accordance with Section 548 (3) of the Act in accordance with the equity principle that a fair contribution is received from all ratepayers for the services and infrastructure supplied by Council. A centre of activity sub category will apply to business land within the Bondi Junction defined area. The determination has been made that the increased structural costs required in maintaining and improving a central business district requires a higher contribution from those community members.

Rate sub categories will not be applied to land deemed to be categorised residential.

#### 1.4. Land valuation

The rates for 2023–24 are calculated in accordance with the land value determined by the Valuer General's Office with a base date of 1 July 2022.

Supplementary valuations supplied after 1 July will only be used to calculate rate levies where a plan of subdivision or strata plan has been registered after this date in accordance with the amended land value supplied by the Valuer General of NSW.

The ordinary rates and charges will only be calculated on a pro-rata basis where the rateability status changes in accordance with section 555 of the *Local Government Act, 1993.* 

#### 1.5. Mixed development apportionment factor

Those properties that are subject to a Mixed Development Apportionment Factor (MDAF) as supplied by the Valuer General's Office are rated Residential and Business on the basis of the apportionment percentage. The onus of application and proof is with the ratepayer.

#### 1.6. Aggregation of land

Aggregation of ordinary rate levy in accordance with Section 548A will apply only in the following circumstances.

For all lots categorised as Residential or Business for rating purposes, separately titled car spaces and separately titled utility lots that are in the same ownership as the residential or business lot and are within the same building or strata plan.

All aggregations will only apply from the commencement of the quarter following the lodgement of the application with Council.

#### 2. Rating structure

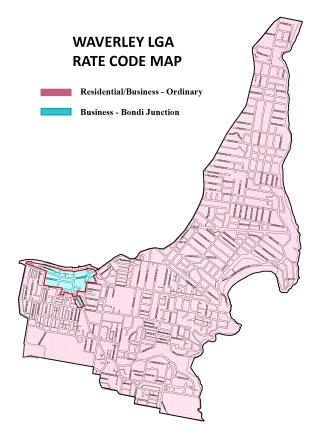
2023–24 RATII	NG STRUCTURE @ 3.7	% - IPART rate peg			
Residential	Ordinary	29,850	0.076000	711.35	37,065,442
Business	Ordinary	963	0.385566		5,777,550
Business	Bondi Junction	881	0.784942		8,008,679
Total	Bondi Junction	001	0.784942		50,851,6

#### 2.1. Policy – residential category

1. The Residential category will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the residential criteria of Section 516 of the *Local Government Act 1993*.

#### 2.2. Policy – business category

- 1. The Business category, sub category Ordinary will apply uniformly to all rateable assessments within the Waverley Local Government area that satisfy the business criteria of Section 518 of the *Local Government Act 1993* with the exception of rateable assessments deemed to be within the sub category, Bondi Junction.
- 2. The Business category, sub category Bondi Junction will apply to rateable assessments that satisfy the business criteria of Sections 518 and 529 (2) (d) of the *Local Government Act 1993* that satisfy the criteria of being within the centre of activity of Bondi Junction.



#### STATEMENT OF REVENUE POLICY

#### 3. Interest charges

In accordance with Section 566(3) of the *Local Government Act 1993,* the Minister for Local Government has determined the maximum rate of interest payable on overdue rates and charges for the 2023–24 financial year at nine per cent. Council will apply the maximum rate of interest in 2023–24 on all unpaid rates and annual charges.

Legal recovery action may be commenced in accordance with Council's Rates, Charges and Hardship Assistance policy for unpaid rates.

#### 4. Section 611 charges – gas mains

Under Section 611 a local government authority may make an annual charge on the person for the time being in possession, occupation or enjoyment of a rail, pipe, wire, pole, cable, tunnel or structure laid, erected, suspended, constructed or placed on, under or over a public place.

For the purpose of gas supplies, a charge is equal to 0.75% of average sales for five years plus a main apportionment calculated according to the percentage of mains within the Waverley Local Government area.

This is assessed in accordance with the judgement by Justice Pike (AGL v. Glebe Municipal Council) and the charge to be calculated using the independent audited figures prepared for the Local Government Association of New South Wales (LGANSW) and the apportionment determined by the LGANSW.

#### Domestic Waste Management Charge – 2023–24

The annual Domestic Waste Management Charge is a fee to manage and collect residential waste. This is authorised under Section 496 of the *Local Government Act 1993*. This charge is mandatory and will apply uniformly to each separate residential occupancy of rateable land for which the service is available. For all other residential premises with self-contained units (non-shared bathroom and/ or kitchen), one charge will apply per unit.

The domestic waste management charge for 2023–24 is \$616. This is an increase of \$21.60 (3.63%) from 2022–23.

The charges will be billed on the annual rates and charges notice in accordance with Section 562 (3) of the *Local Government Act, 1993*.

The Domestic Waste Management Charge covers the cost for collection, processing and disposal of all domestic waste and recycling, bulky household waste, problem waste, non booked collection removal, provision of waste avoidance, reuse and recycling initiatives and education programs that support a circular economy and reduce waste to landfill.

The Domestic Waste Charge also includes costs incurred from the NSW Government Waste Levy. Under conditions of the NSW Waste Levy, Council is required to pay a contribution for each tonne of waste received at the facility. The Waste Levy is administered by the NSW State Government with the objective to reduce the amount of waste being landfilled and promote recycling and resource recovery.

#### Additional domestic waste management charge

The Additional Domestic Waste Management Charge is a fee for any additional waste bin/s and associated servicing of those bins at a rateable property currently paying a Domestic Waste Management Charge. The Additional Domestic Waste Management Charge for 2023–24 is \$616.

#### **Bin allocation**

For Single Unit Dwellings (individual house), the bin allocation includes one bin of 140L for each of the following: general waste, container recycling, paper recycling and garden organics (optional). Residential apartment buildings containing three or more dwellings (whether attached or detached) on one lot of land, including boarding houses and service apartments, receive bin allocation based on their waste generation rate according to the residential waste calculator available of the Waverley website. Allocations for these property types do not directly relate to the number Domestic Waste Charges of a rateable property. The standard bin size for residential apartment buildings is 240L for each of the following: general waste, container recycling, paper recycling and garden organics (optional). Bulk 660L and 1100L bin sizes may be considered for Council approval for larger buildings.

#### STATEMENT OF REVENUE POLICY

### Upsized domestic waste management charge

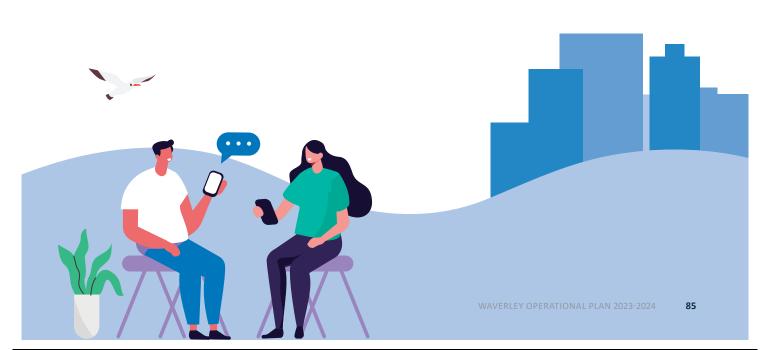
For Single Unit Dwellings (individual house) residents have the option to upsize their 140L general waste bin to a 240L general waste bin. The upsized Domestic Waste Management Charge for 2023–24 is \$778.

### Disputed domestic waste management charge

The annual rate notice that is issued by Council each year in July includes details of the Domestic Waste Management Charge attributed to each property, including any Additional Domestic Waste Charges.

Where the ratepayer believes they are being incorrectly charged and advises Council prior to the due date for payment of the first instalment, Council will verify the charge for the property and contact the ratepayer with the outcome. If the ratepayer was incorrectly charged, the charge will be amended on the next rates notice.

**Please note**: Recycling and waste bins are specifically allocated to each property and are not transferable between properties at any time.





# Stormwater management service charge

The Stormwater levy is intended as a mechanism for Councils to raise income to invest in improving the stormwater systems in urban areas. It is in addition to what is raised through general rates and other charges. Council undertakes ongoing planning for, and assessment, construction and maintenance of stormwater assets, as well as stormwater education, to:

- Reduce the impact of localised flooding
- Reduce pollution reaching our waterways
- Use stormwater as a resource e.g. through collection, treatment and irrigation of playing fields
- Reduce erosion of waterways
- Upgrade the drainage system as pipes fail or become undersized for the amount of water they need to carry
- Ensure that residents and businesses are doing their bit to help manage stormwater.

Since 2006, Council has been able to levy a stormwater management charge (the levy) under the Local Government Amendment (Stormwater) Act 2005 No 70. However, Council levied this charge for the first time from 2019–20. The levy is capped in the legislation at \$25 per property for residential properties and \$12.50 for lots in a strata scheme. Commercial properties will be charged at \$25 per 350m<sup>2</sup> of impervious surface area per property. A minimum charge of \$5 will be applied to strata commercial property when the levy calculation is less than \$5. The revenue raised from the stormwater levy will allow Council to cover costs to implement projects in relation to capacity and water quality as well as works arise from the Catchment Flood Study. The expected annual revenue from the Stormwater Management Service Charge for 2023-24 is \$532,937.

### **Capital works**

PROJECT	2023-24 BUDGET
Building Infrastructure	
SAMP Building Renewal Program	2,000,000
SAMP Building Replacement Program	5,595,611
2A Edmund Street (Social housing) Redevelopment	
SAMP Tunnel 1 Feasibility Study and design	
Bondi Surf Bathers Life Saving Club Conservation and Upgrade Project	
Bronte Surf Life Saving Club & Community Facilities Upgrade	
Bondi Diggers/Waverley Sub-Depot	
Tamarama SLSC – Building Upgrade	
Bronte Pump House Upgrade and Pump Replacement	
Boot Factory Restoration and Mill Hill Upgrade	
Tamarama Lifeguard Tower	
Council Accommodation and Services	3,040,050
Total	10,635,661
Living Infrastructure	
SAMP Living Infrastructure- Landscaping	500,000
SAMP Tree Planting Program	200,000
SAMP Living Infrastructure Turf Replacement Program	300,000
Greening Steep Slopes	50,000
Remnant vegetation buffer	32,000
Total	1,082,000
Public Domain Infrastructure	
SAMP Street Furniture incl. bus shelters, seats, bins, etc.	307,500
SAMP Structures incl. walls, boardwalks, fences, etc	6,200,000
SAMP Lighting and Electrical Infrastructure	195,000
SAMP Water Equipment Renewal	50,000
SAMP Promenades and Sea Walls	80,000
SAMP Park Electrical and Lighting	500,000
SAMP Bondi Park Lighting Renewal and Upgrades	
Cemetery Renewal and Enhancements	970,000
Waverley Signage Strategy	100,000
Rockfall/cliff Remediation	150,000
NSW Severe Weather Floods 2022	370,000
Notts Avenue Boardwalk- Remediation Works	
Total	8,922,500

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#### CAPITAL WORKS

PROJECT	2023-24 BUDGET
Recreational and Public Spaces Infrastructure	
SAMP Park and Playground- Planning & Design	225,500
SAMP Park and Playground- Renewal and Upgrades	2,100,000
Public Art Commissions/ Renewal	145,000
Bondi Park Plan of Management	200,000
Bronte, Tamarama, Williams and Waverley Park Plan of Management	100,000
Total	2,770,500
Road Infrastructure	
SAMP Roads	2,000,000
SAMP Stormwater Drainage	300,000
SAMP Footpath	1,500,000
SAMP Kerb and Gutter	900,000
SAMP Traffic Control Devices	100,000
SAMP Street Signage	100,000
SAMP Mall Renewal Program	850,000
Oxford Street Mall	
Bike Plan Implementation	187,254
Campbell Parade Streetscape Upgrade	200,000
Our Liveable Centres- Streetscape Upgrades	6,800,000
Curlewis Street	
Charing Cross Streetscape Upgrade	
Safety by Design in Public Places	500,000
Total	13,699,339
Sustainability Infrastructure	
SAMP Renewal of Solar Energy Infrastructure	5,000
Water Saving and Quality Improvement Program	175,000
Facilities Sustainable Energy Upgrades	40,000
Installation of EV Charging Stations	310,000
Total	530,000
CAPITAL WORKS GRAND TOTAL	37,640,000

CAPITAL WORKS

#### **Capital Works Program Funding Sources**

Total	37,640,000
Council General Revenue	9,482,291
Centralised Reserve	664,824
Carry Over Reserve	3,563,402
Cemetery Reserve	97,300
SAMP Cemetery Reserve	970,000
SAMP Parks Reserve	65,000
Social Housing Reserve	189,831
Affordable Housing Reserve	608,881
Car Parking Reserve	271,400
Sales of surplus land Reserve	100,000
Investment Strategy Reserve	4,756,593
Stormwater Management Reserve	300,000
Affordable Housing Contribution Reserve	230,188
Unexpended Grant reserve	449,339
S7.12 Contribution Funds	3,160,100
Planning Agreement Funds	5,071,635
Grants/Contributions	7,228,531
ROJECT	2023-24 BUDGET



#### **Get in Touch**

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