

COUNCIL MEETING

A meeting of WAVERLEY COUNCIL will be held at Waverley Council Chambers, Cnr Paul Street and Bondi Road, Bondi Junction at:

7.00 PM, TUESDAY 15 AUGUST 2023

Emily Scott

General Manager

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Statement of Ethical Obligations

Councillors are reminded of their oath or affirmation of office made under section 233A of the Act and their obligations under Council's code of conduct to disclose and appropriately manage conflicts of interest.

Live Streaming of Meetings

This meeting is streamed live via the internet and an audio-visual recording of the meeting will be publicly available on Council's website.

By attending this meeting, you consent to your image and/or voice being live streamed and publicly available.

AGENDA

PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager will read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor will read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our Local Government Area.

1. Apologies/Leaves of Absence

CM/8.1/23.08

Crs Betts and Nemesh have requested a leave of absence from this meeting.

2.	Declarations of	Declarations of Pecuniary and Non-Pecuniary Interests			
3.	Obituaries	5			
4.	Addresses by M	lembers of the Public			
5.	Confirmation a	nd Adoption of Minutes			
	CM/5.1/23.08	Confirmation of Minutes - Council Meeting - 18 July 20236			
	CM/5.2/23.08	Adoption of Minutes - Waverley Traffic Committee Meeting - 27 July 202322			
6.	Mayoral Minute	es31			
7.	Reports				
	CM/7.1/23.08	Delivery Program 2022-26 - Six-Monthly Progress Report			
	CM/7.2/23.08	Budget Carry Over - 2022-23 to 2023-24123			
	CM/7.3/23.08	Investment Portfolio Report - July 2023128			
	CM/7.4/23.08	Audit, Risk and Improvement Committee - External Independent Member149			
	CM/7.5/23.08	Precinct Committees - Motions and Update152			
	CM/7.6/23.08	NSW Arts, Culture and Creative Industries Policy - Submission195			
	CM/7.7/23.08	Sydney Eastern City Planning Panel - Community Membership205			
8.	Notices of Moti	ons			

Darren Bark - Contributions and Achievements to Faith Communities210

	CM/8.2/23.08	Dog Litter Bag Dispensers	.212	
9.	Questions with	Notice		
	Nil.			
10.	Urgent Business		214	
11.	11. Closed Session			
	The following matters are proposed to be dealt with in closed session and have been distribu Councillors separately with the agenda:			
	CM/11.1/23.08	CONFIDENTIAL REPORT - Mardi Gras Bondi Beach Party 2024		
	CM/11.2/23.08	CONFIDENTIAL REPORT - Procurement Exemption - Cloud Hosting Services		
	CM/11.3/23.08	CONFIDENTIAL REPORT - Tender Evaluation - ICT Modernisation		
12.	Resuming in Op	en Session	217	
13.	Meeting Closure			

OBITUARIES CM/3/23.08

Subject: Obituaries

Author: Emily Scott, General Manager



The Mayor will ask Councillors for any obituaries.

Council will rise for a minute's silence for the souls of people generally who have died in our Local Government Area.

CONFIRMATION AND ADOPTION OF MINUTES CM/5.1/23.08

Subject: Confirmation of Minutes - Council Meeting - 18 July 2023

TRIM No: SF23/16

Manager: Richard Coelho, Executive Manager, Governance



RECOMMENDATION:

That the minutes of the Council meeting held on 18 July 2023 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

Introduction/Background

The minutes of Council meetings must be confirmed at a subsequent meeting of Council, in accordance with section 375 of the *Local Government Act 1993*.

Attachments

1. Council Meeting Minutes - 18 July 2023 .



MINUTES OF THE WAVERLEY COUNCIL MEETING HELD AT WAVERLEY COUNCIL CHAMBERS, CNR PAUL STREET AND BONDI ROAD, BONDI JUNCTION ON TUESDAY, 18 JULY 2023

Present:

Councillor Paula Masselos (Mayor) (Chair) Lawson Ward Councillor Elaine Keenan (Deputy Chair) Lawson Ward **Councillor Sally Betts Hunter Ward** Councillor Angela Burrill Lawson Ward Councillor Ludovico Fabiano Waverley Ward Councillor Leon Goltsman Bondi Ward Councillor Michelle Gray Bondi Ward **Councillor Tony Kay** Waverley Ward **Councillor Steven Lewis Hunter Ward** Councillor Tim Murray Waverley Ward Councillor Will Nemesh **Hunter Ward** Councillor Dominic Wy Kanak Bondi Ward

Staff in attendance:

Emily Scott General Manager

Sharon Cassidy Director, Assets and Operations
Tara Czinner Director, Corporate Services

Fletcher Rayner Director, Planning, Sustainability and Compliance
Ben Thompson Director, Community, Culture and Customer Experience

At the commencement of proceedings at 7.00 pm, those present were as listed above.

At 8.04 pm, during the consideration of item CM/7.8/23.07, Cr Murray left the meeting and did not return.

Crs Keenan, Murray, Nemesh and Wy Kanak attended the meeting by audio-visual link.

PRAYER AND ACKNOWLEDGEMENT OF INDIGENOUS HERITAGE

The General Manager read the following Opening Prayer:

God, we pray for wisdom to govern with justice and equity. That we may see clearly and speak the truth and that we work together in harmony and mutual respect. May our actions demonstrate courage and leadership so that in all our works thy will be done. Amen.

The Mayor read the following Acknowledgement of Indigenous Heritage:

Waverley Council respectfully acknowledges our Indigenous heritage and recognises the ongoing Aboriginal traditional custodianship of the land which forms our local government area.

1. Apologies/Leaves of Absence

There were no apologies.

2. Declarations of Pecuniary and Non-Pecuniary Interests

The Chair called for declarations of interest and the following was received:

2.1 Cr Burrill declared a pecuniary interest in item CM/7.5/23.07 – Community Services and Cultural Grants 2023-24 and informed the meeting that she is on the committee of Bondi Beach Playgroups.

3. Obituaries

There were no obituaries.

Council rose for a minute's silence for the souls of people generally who have died in our local government area.

4. Addresses by Members of the Public

4.1 M Brenner (on behalf of N Myer) – CM/8.2/23.07 – Birrell Street, Waverley - Bus Shelter.

ITEMS BY EXCEPTION

MOTION / UNANIMOUS DECISION

Mover: Cr Masselos Seconder: Cr Fabiano

That the recommendations for the following items be adopted as recommended in the business paper:

CM/5.1/23.07	Confirmation of Minutes – Council Meeting – 27 June 2023.
CM/7.1/23.07	IPART Rate Peg Methodology Review – SSROC Submission.
CM/7.2/23.07	Investment Portfolio Report – June 2023.
CM/7.3/23.07	Councillor Expenses and Facilities – Annual Report.
CM/7.6/23.07	Community Engagement Policy and Strategy – Adoption.
CM/7.7/23.07	Harry Seidler in Bondi – Exhibition Update.
CM/7.10/23.07	Tender Evaluation – Curlewis Street Streetscape Upgrade – Construction Services.
CM/11.1/23.07	CONFIDENTIAL REPORT – External Events Program – Review.

5. Confirmation and Adoption of Minutes

CM/5.1/23.07 Confirmation of Minutes - Council Meeting - 27 June 2023 (SF23/16)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That the minutes of the Council meeting held on 27 June 2023 be received and noted, and that such minutes be confirmed as a true record of the proceedings of that meeting.

CM/5.2/23.07 Adoption of Minutes - Waverley Traffic Committee Meeting - 22 June 2023 (SF23/19)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Kay

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 22 June 2023 be received and noted, and that the recommendations contained therein be adopted.

Save and except the following:

TC/V.02/23.06 – Bondi Pavilion, Queen Elizabeth Drive, Bondi Beach – Pick-Up/Drop-Off (PUDO) Bay.

And that this item be dealt with separately below.

CM/5.2.1/23.07

Adoption of Minutes - Waverley Traffic Committee Meeting - 22 June 2023 - TC/V.02/23.06 - Bondi Pavilion, Queen Elizabeth Drive, Bondi Beach - Pick-Up/Drop-Off (PUDO) Bay (A20/0336)

This item was saved and excepted by Cr Masselos.

MOTION / UNANIMOUS DECISION

Mover: Cr Masselos

Seconder: Cr Gray

That Council adopts the Council Officer's proposal.

Cr Wy Kanak was not present for the vote on this item.

6. Mayoral Minutes

CM/6.1/23.07 Women's Council to the Mayor (A23/0495)

MOTION Mover: Cr Masselos

That:

- 1. Council establishes a Council of Women to advise the Mayor on matters pertaining to women's issues in the Waverley local government area (LGA), including, but not limited to, such matters as family and domestic violence, girls' empowerment, women's local leadership, mentoring and support, gender equity, sex discrimination and sexual harassment.
- 2. The Women's Council, subject to further consultation with selected members, will:
 - (a) Provide advice and identify issues of relevance to women residing in the Waverley LGA.
 - (b) Comprise up to 20 female members, including women, young women and girls, to be invited by the Mayor in consultation with the General Manager.
 - (c) Meet twice yearly, with a meeting outcomes summary to be reported to Council.
- 3. Council notes that the Council of Women meeting will be funded through the Council-approved operational budget for the Mayor's Office.

Background

The 2021 Australian Bureau of Statistics census identifies women as being 51.1% of Waverley's population; i.e. a little over 35,300.

The Australian Human Rights Commission, in its fact sheet *Women's Rights*, says 'Women's rights are human rights. Due to some social structures, traditions, stereotypes and attitudes about women and their role in society, women do not always have the opportunity and ability to access and enforce their rights on the same basis as men.'

The Commission goes on to say that women have historically been excluded from large parts of public and political life in Australian society. It is breathtaking to acknowledge that women were not elected to the Commonwealth Parliament until 1943 and in Waverley I am only the sixth female Mayor since our founding 160 years ago, while there have been 70 male mayors.

And during the 1960s, women working in the public service and in many private companies were forced to resign from their jobs when they got married.

While women's rights have come a long way in the last 100 years, there are still many areas in which women and girls experience discrimination and unequal treatment. And that includes here in the Waverley LGA.

Violence against women is one of the most widespread human rights abuses in Australia and around the world as confirmed by the Australian Human Rights Commission. The stats are sobering. On average, one woman a week is murdered by her current of former partner, and one in three women has experienced physical violence since the age of 15. In Waverley, violence against women is an ongoing concern, and although rates are under the state average, during the 12 months between April 2021 and March 2022, domestic violence assaults in Waverley were higher than for either Randwick or Woollahra.

We are seeing an increase in older, unpartnered women, experiencing financial and housing insecurity, with a number living in their cars.

There is also a need to encourage and support women and girls to be empowered, encouraged and mentored into leadership positions, and to organise women to help support each other irrespective of circumstances, social standing or financial means.

Waverley has been well known for its forward stance and innovative approach on many issues. And it behoves us to support our Waverley women.

FORESHADOWED MOTION (LAPSED) Mover: Cr Goltsman

That Council defers this item to a Councillor briefing.

AMENDMENT 1 Mover: Cr Kay

Seconder: Cr Burrill

That clause 1 be amended to read as follows:

'Council investigates establishing a Council of Women to advise the Mayor on matters pertaining to women's issues in the Waverley local government area (LGA), including, but not limited to, such matters as family and domestic violence, girls' empowerment, women's local leadership, mentoring and support, gender equity, sex discrimination and sexual harassment.

THE AMENDMENT WAS PUT AND DECLARED LOST.

Division

For the Amendment: Crs Betts, Burrill, Goltsman and Kay.

Against the Amendment: Crs Fabiano, Gray, Keenan, Lewis, Masselos, Murray, Nemesh and Wy Kanak.

THE MOVER OF THE MOTION THEN ACCEPTED AN AMENDMENT TO CLAUSE 2(b) SUCH THAT IT NOW READS AS FOLLOWS:

'Comprise up to 20 female members, including women, young women and girls and one female Councillor from each political party, to be invited by the Mayor in consultation with the General Manager.

AMENDMENT 2 Mover: Cr Goltsman

Seconder: Cr Kay

That the following clause 4 be added to the motion:

'An annual evaluation and review process be established for the Council of Women. The process will measure the effectiveness, reach and impact of the Council's actions and initiatives within the Waverley LGA.'

THE AMENDMENT WAS PUT AND DECLARED LOST.

Division

For the Amendment: Crs Betts, Burrill, Goltsman, Kay and Wy Kanak.

Against the Amendment: Crs Fabiano, Gray, Keenan, Lewis, Masselos, Murray and Nemesh.

AMENDMENT 3 Mover: Cr Burrill

Seconder: Cr Kay

That clause 1 be amended to read as follows:

'Council establishes an apolitical Council of Women to advise the Mayor on matters pertaining to women's issues in the Waverley local government area (LGA), including, but not limited to, such matters as family and domestic violence, girls' empowerment, women's local leadership, mentoring and support, gender equity, sex discrimination and sexual harassment.'

THE AMENDMENT WAS PUT AND DECLARED CARRIED.

Division

For the Amendment: Crs Betts, Burrill, Fabiano, Goltsman, Kay, Nemesh and Wy Kanak.

Against the Amendment: Crs Gray, Keenan, Lewis, Masselos and Murray.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED.

DECISION

That:

- 1. Council establishes an apolitical Council of Women to advise the Mayor on matters pertaining to women's issues in the Waverley local government area (LGA), including, but not limited to, such matters as family and domestic violence, girls' empowerment, women's local leadership, mentoring and support, gender equity, sex discrimination and sexual harassment.
- 2. The Women's Council, subject to further consultation with selected members, will:
 - (a) Provide advice and identify issues of relevance to women residing in the Waverley LGA.
 - (b) Comprise up to 20 female members, including women, young women and girls and one female Councillor from each political party, to be invited by the Mayor in consultation with the General Manager.
 - (c) Meet twice yearly with a meeting outcomes summary to be reported to Council.
- 3. Council notes that the Council of Women meeting will be funded through the Council-approved operational budget for the Mayor's Office.

Division

For the Motion: Crs Betts, Fabiano, Gray, Keenan, Lewis, Masselos, Murray, Nemesh and Wy Kanak.

Against the Motion: Crs Burrill, Goltsman and Kay.

7. Reports

CM/7.1/23.07 IPART Rate Peg Methodology Review - SSROC Submission (A08/1245)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That Council notes SSROC's submission to IPART attached to the report on the rate peg methodology review draft report.

CM/7.2/23.07 Investment Portfolio Report - June 2023 (A03/2211)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That Council:

1. Notes the Investment Summary Report for June 2023 attached to the report.

2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

CM/7.3/23.07 Councillor Expenses and Facilities - Annual Report (SF23/170)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That Council notes the annual report on Councillor expenses and facilities for the period 1 July 2022 to 30 June 2023 attached to the report.

CM/7.4/23.07 Local Government NSW Annual Conference 2023 (A13/0314)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council, in respect of the Local Government NSW Annual Conference to be held on Sunday, 12 November, to Tuesday, 14 November 2023:

- 1. Nominates the Mayor, Deputy Mayor and Crs Gray, Fabiano and Murray to attend the Conference as voting delegates for motions and the LGNSW Board election.
- 2. Nominates Crs Lewis and Wy Kanak to attend the Conference as reserve voting delegates for motions and the LGNSW Board election.
- 3. Nominates Crs Kay and Goltsman to attend the Conference as observers.

- 4. Approves the attendance of the General Manager or nominee at the Conference.
- 5. Considers any motions for submission to the Conference at the September Council meeting.

CM/7.5/23.07 Community Services and Cultural Grants 2023-24 (A20/0375)

Cr Burrill declared a pecuniary interest in this item and informed the meeting that she is on the committee of Bondi Beach Playgroups. Cr Burrill was not present at, or in sight of, the meeting for the consideration and vote on this item.

MOTION / UNANIMOUS DECISION

Mover: Cr Masselos
Seconder: Cr Keenan

That Council:

- 1. Under the Community Services and Cultural Grants Program 2023–24:
 - (a) Grants a total of \$307,647 to the organisations set out in the attachment to the report, with conditions where specified.
 - (b) Calls for expressions of interest for project proposals that will improve access to information about housing options for those in the community who may benefit, including older people, people with disability, young people and families, and allocates up to \$30,000 in funding.
- 2. In response to their decision to wind up the service, acknowledges the work of the management committee and staff of the Beaches Outreach Program (BOP), which for 45 years has conducted night-time outreach to vulnerable young people, and writes to the chair expressing Council's thanks for their contribution to community safety in Waverley.

Cr Wy Kanak was not present for the vote on this item.

CM/7.6/23.07 Community Engagement Policy and Strategy - Adoption (A23/0196)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos
Seconder: Cr Fabiano

That Council adopts the Community Engagement Policy and Strategy attached to the report.

CM/7.7/23.07 Harry Seidler in Bondi - Exhibition Update (A23/0101)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That Council notes the progress on the Harry Seidler in Bondi exhibition, as set out in the report.

CM/7.8/23.07 North Bondi Kids Pool Artwork (A18/0752)

MOTION Mover: Cr Gray

Seconder: Cr Wy Kanak

That Council approves the Public Art Committee's recommendations that Council:

1. Does not award a commission for the North Bondi Kids Pool artwork.

- 2. Makes the pool wall a space for a temporary mural project to be commissioned every three to five years, alongside the commissioning of a new 'Bondi' mural above Wally Weekes Pool.
- 3. Adds the North Bondi Kids Pool wall to the Public Art Masterplan, ensuring that the site remains slated for permanent commission in future years.

THE MOVER OF THE MOTION ACCEPTED AN AMENDMENT TO CLAUSE 2.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED.

DECISION

That Council approves the Public Art Committee's recommendations that Council:

- 1. Does not award a commission for the North Bondi Kids Pool artwork.
- 2. Makes the pool wall a space for a temporary mural project to be commissioned every three to five years, alongside the commissioning of a new 'Bondi' mural above Wally Weekes Pool, with a shortlist of options being considered by the Arts, Culture and Creativity Advisory Committee.
- 3. Adds the North Bondi Kids Pool wall to the Public Art Masterplan, ensuring that the site remains slated for permanent commission in future years.

Division

For the Motion: Crs Fabiano, Gray, Keenan, Lewis, Masselos and Wy Kanak.

Against the Motion: Crs Betts, Burrill, Goltsman, Kay and Nemesh.

Cr Murray was not present for the vote on this item.

CM/7.9/23.07 Float to Survive - Outcomes (A23/0196)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Keenan

That Council:

- 1. Notes the outcomes of the 'Float to Survive' water safety campaign, as set out in the report.
- 2. Shares the results with the Federal Government for further national consideration.
- 3. Continues to promote the 'Float to Survive' message, in conjunction with the 'Swim Between the Flags' message, over the summer through Council's social media channels.

Cr Murray was not present for the vote on this item.

CM/7.10/23.07 Tender Evaluation - Curlewis Street Streetscape Upgrade - Construction Services (A23/0250)

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That Council:

- 1. Treats the tender evaluation attached to the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The tender evaluation contains commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
- 2. Declines to accept any of the tenders for construction services for the Curlewis Street Streetscape Upgrade, in accordance with section 178(1)(b) of the *Local Government (General) Regulation 2021*.
- 3. Declines to invite fresh tenders or applications as referred to in section 178(3)(b)–(d) of the *Local Government (General) Regulation 2021*, as Council has tested the market and received four conforming tenders.
- 4. In accordance with section 178(3)(e) of the *Local Government (General) Regulation 2021*, authorises the General Manager or delegate to enter into negotiations with the top two ranked tenderers with a view to entering into a contract for the construction services, as these tenderers scored highly and had quality submissions, with the issues of price inclusions and project staging to be clarified during negotiations.
- 5. Authorises the General Manager or delegate to complete negotiations and execute all necessary documentation to finalise the matter.
- 6. Notifies unsuccessful tenderers of the decision in accordance with section 179 of the *Local Government (General) Regulation 2021*.

Cr Murray was not present for the vote on this item.

CM/7.11/23.07 Tender Evaluation - Multi-Function Poles (A23/0159)

MOTION / UNANIMOUS DECISION

Mover: Cr Lewis
Seconder: Cr Keenan

That Council:

- 1. Treats the attachments to the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as they relate to a matter specified in section 10A(2)(d)(i) of the *Local Government Act 1993*. The attachments contain commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.
- 2. In accordance with section 178(1)(a) of the *Local Government (General) Regulation 2021*, accepts the preferred tenderer, Goldspar Australia Pty Ltd, for the supply of multi-function poles, as per the

schedule of rates attached to the report.

- 3. Authorises the General Manager or delegate to enter into contract on behalf of Council with the preferred tenderer for a three-year term with two three-year options.
- 4. Notifies unsuccessful tenderers of the decision in accordance with section 179 of the *Local Government (General) Regulation 2021*.

Cr Murray was not present for the vote on this item.

8. Notices of Motions

CM/8.1/23.07 Nuclear-Free Waverley (A02/0267)

MOTION Mover: Cr Fabiano

Seconder: Cr Keenan

That Council:

- 1. Notes that:
 - (a) Sunday, 6 August 2023, is the 78th anniversary of the first use of nuclear weapons in warfare.
 - (b) The Bulletin of the Atomic Scientists Doomsday Clock was moved forward and set at 90 seconds to midnight, the closest it has ever been to global catastrophe.
- 2. Marks the 78th anniversary by:
 - (a) Reaffirming its commitment that the Waverley local government area is a nuclear-free zone.
 - (b) Reaffirming its commitment to the International Campaign to Abolish Nuclear Weapons (ICAN) Cities Appeal, which supports the UN-adopted Treaty on the Prohibition of Nuclear Weapons.
 - (c) Calling on the Federal Government to sign and ratify the UN-adopted Treaty on the Prohibition of Nuclear Weapons without delay.
- 3. Calls on the Federal Government to withdraw from AUKUS.
- 4. Forwards this motion to the Prime Minister, the Hon Anthony Albanese MP; Deputy Prime Minister and Minister for Defence, the Hon Richard Marles MP; the Minister for Foreign Affairs, Senator the Hon Penny Wong; the Federal Member for Wentworth, Ms Allegra Spender MP; Waverley residents; and local media.

THE MOVER OF THE MOTION ACCEPTED AN AMENDMENT TO CLAUSE 1(a) SUCH THAT IT NOW READS AS FOLLOWS:

'Sunday, 6 August 2023, is the 78th anniversary of the first use of nuclear weapons in warfare against the cities and populations of Hiroshima and Nagasaki in Japan during the Second World War.'

THE MOTION WAS THEN PUT AND DECLARED LOST.

Cr Murray was not present for the vote on this item.

CM/8.2/23.07 Birrell Street, Waverley - Bus Shelter (A02/0225)

MOTION / UNANIMOUS DECISION Mover: Cr Fabiano

Seconder: Cr Keenan

That Council:

1. Notes the following benefits of installing a bus shelter at the bus stop in Birrell Street, Bondi, between Watson Street and Dickson Street:

- (a) A bus shelter would provide passenger comfort and safety, as well as a covered and protected waiting area for passengers, shielding them from inclement weather conditions such as rain, wind, or excessive sun exposure. This is particularly important for elderly individuals, people with disabilities and those travelling with small children.
- (b) Enhanced public transport experience: a bus shelter would create a more comfortable and pleasant waiting environment for commuters. It would encourage more individuals to utilise public transportation, leading to reduced congestion and carbon emissions in our area.
- (c) Community connectivity: Birrell Street is a crucial transportation route for numerous residents, workers, and students. Installing a bus shelter would promote better connectivity within the community and facilitate easier access to essential facilities, schools, hospitals and recreational areas.
- (d) Safety and visibility: a well-designed bus shelter improves visibility for both bus drivers and pedestrians. This, in turn, enhances road safety by reducing the chances of accidents or conflicts between vehicles and passengers waiting at bus stops.
- (e) Beautification and urban development: a thoughtfully designed and aesthetically pleasing bus shelter can contribute to the beautification of our street, enhancing the overall urban environment and adding to the attractiveness of the neighbourhood.
- 2. Investigates installing a bus shelter at this location as part of the upcoming bus shelter tender.

M Brenner (on behalf of N Myer) addressed the meeting.

Cr Wy Kanak was not present for the vote on this item.

9. Questions with Notice

There were no questions with notice.

10. Urgent Business

There was no urgent business.

11. Closed Session

CM/11/23.07 Closed Session

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That:

1. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

CM/11.2/23.07 CONFIDENTIAL REPORT - Safety By Design in Public Places - Bondi Beach and Park - Final Design

This matter is considered to be confidential in accordance with section 10A(2)(e) of the *Local Government Act*, and Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, prejudice the maintenance of law.

- 2. Pursuant to sections 10A(1), 10(2) and 10A(3) of the *Local Government Act*, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the *Local Government Act*.
- 3. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act*.

At 8.47 pm, Council moved into closed session.

CM/11.1/23.07 CONFIDENTIAL REPORT - External Events Program - Review (A23/0011)

Council dealt with this item in open session.

MOTION / UNANIMOUS DECISION Mover: Cr Masselos

Seconder: Cr Fabiano

That Council:

- 1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(c) of the *Local Government Act 1993*. The report contains information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
- 2. Notes the review of the external events program, as set out in the report.

CM/11.2/23.07 CONFIDENTIAL REPORT - Safety By Design in Public Places - Bondi Beach and Park - Final Design (A20/0052)

MOTION Mover: Cr Lewis
Seconder: Cr Wy Kanak

That Council:

1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(e) of the *Local Government Act 1993*. The report contains information that would, if disclosed, prejudice the maintenance of law.

- 2. Approves the final design attached to the report for the Safety by Design in Public Spaces Project at Bondi Beach and Park.
- 3. Approves construction of the project, with Stage 1a to be delivered in financial year 2023–24 and the remaining stages to be delivered subject to grant funding opportunities and procurement requirements.

THE MOVER OF THE MOTION ACCEPTED THE ADDITION OF NEW CLAUSES 4 AND 5.

THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.

UNANIMOUS DECISION

That Council:

- 1. Treats the report as confidential in accordance with section 11(3) of the *Local Government Act 1993*, as it relates to a matter specified in section 10A(2)(e) of the *Local Government Act 1993*. The report contains information that would, if disclosed, prejudice the maintenance of law.
- 2. Approves the final design attached to the report for the Safety by Design in Public Spaces Project at Bondi Beach and Park.
- 3. Approves construction of the project, with Stage 1a to be delivered in financial year 2023–24 and the remaining stages to be delivered subject to grant funding opportunities and procurement requirements.
- 4. Acknowledges that pedestrian safety and beautification at the iconic, nationally significant and high-volume visitor destination of Bondi Beach and Park are a top priority for this Council.

5. Officers:

- (a) Seek urgent funding from grants and internal sources to bring forward the future staged works.
- (b) Convene a Councillor briefing to discuss funding options and implications by February 2024.

12. **Resuming in Open Session**

CM/12/23.07 **Resuming in Open Session**

MOTION / UNANIMOUS DECISION Mover: Cr Masselos Seconder: Cr Fabiano

That Council resumes in open session.

At 9.02 pm, Council resumed in open session.

Resolutions from closed session made public

In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumed in open session the chair announced the resolutions made by Council while the meeting was closed to members of the public and the media.

13. **Meeting Closure**

THE MEETING CLOSED AT 9.04 PM.

SIGNED AND CONFIRMED MAYOR

.....

15 AUGUST 2023

CONFIRMATION AND ADOPTION OF MINUTES CM/5.2/23.08

Subject: Adoption of Minutes - Waverley Traffic Committee

Meeting - 27 July 2023

TRIM No: SF23/19

Manager: Richard Coelho, Executive Manager, Governance



RECOMMENDATION:

That Part 1 of the minutes of the Waverley Traffic Committee meeting held on 27 July 2023 be received and noted, and that the recommendations contained therein be adopted.

Introduction/Background

The Waverley Traffic Committee (WTC) is a committee of Council that operates under guidelines from Transport for NSW (TfNSW), an agency of the NSW Government. It is advisory-only and has no decision-making powers.

The purpose of the WTC is to make recommendations and provide advice to Council on the technical aspects of proposals to regulate traffic on local roads in Waverley. The recommendations of the WTC must be adopted by Council before they can be implemented.

Part 1 of the minutes of WTC meetings must be submitted to Council for adoption in accordance with clause 18 of the Waverley Traffic Committee Charter.

Council has the opportunity to 'save and except' any of the recommendations listed in Part 1 of the minutes for further consideration in accordance with clause 18.1 of the Charter.

Attachments

1. Waverley Traffic Committee Minutes - 27 July 2023 .

CM/5.2/23.08 Page 22

MINUTES OF THE WAVERLEY TRAFFIC COMMITTEE MEETING HELD VIA VIDEO CONFERENCE ON THURSDAY, 27 JULY 2023



Voting Members Present:

Cr P Masselos Waverley Council – Chair

Sgt A Leeson NSW Police – Eastern Suburbs Police Area Command – Traffic Services

Mr Van Le Transport for NSW – Network and Safety Officer
Mr D Gojak Representing Kellie Sloane, MP, Member for Vaucluse
Mr P Pearce Representing Marjorie O'Neill, MP, Member for Coogee

Also Present:

Ms L Cook Transport for NSW – Senior Transport Operations Planner
Mr B Gidies Transdev John Holland – Traffic and Events Manager

Ms K Lewis Transport for NSW – Manager, Communication and Stakeholder Engagement

Ms H Walker NSW Police – Eastern Suburbs Police Area Command – Traffic Services

Cr L Fabiano Waverley Council – Deputy Chair Cr T Kay Waverley Council – Deputy Chair

Mr S Samadian Waverley Council – Acting Executive Manager, Infrastructure Services

Mr C Hutcheson Waverley Council – Service Manager, Traffic and Transport

Mr K Magistrado Waverley Council – Traffic Engineer

At the commencement of proceedings at 10.00 am, those present were as listed above, with the exception of Mr D Gojak who arrived at 10.03 am.

Apologies

There were no apologies.

Declarations of Interest

The Chair called for declarations of interest and none were received.

Adoption of Previous Minutes by Council - 22 June 2023

The recommendations contained in Part 1 – Matters Proposing that Council Exercise its Delegated Functions – of the minutes of the Waverley Traffic Committee meeting held on 22 June 2023 were adopted by Council at its meeting on 18 July 2023 with the following change:

1. TC/V.02/23.06 – Bondi Pavilion, Queen Elizabeth Drive, Bondi Beach – Pick-Up/Drop-Off (PUDO) Bay.

Council did not adopt the recommendation of the Traffic Committee and made the following decision:

That Council adopts the Council Officer's proposal.

ITEMS BY EXCEPTION

The following items on the agenda were dealt with together and the Council Officer's Proposal for each item was unanimously supported by the Committee:

TC/C.01/23.07	Lawson Lane, Bondi Junction – 'No Parking' Zones – Review.
TC/C.02/23.07	Gray Street, Bondi Junction – Truck Zone Relocation.
TC/C.03/23.07	2 and 4 Walter Street, Bondi Junction – Mobility Parking Space.
TC/C.05/23.07	28 St James Road, Bondi Junction – Construction Zone.
TC/V.01/23.07	Military Road, Dover Heights – Pedestrian Crossing Facility.
TC/V.02/23.07	Mitchell Street, North Bondi – Mobility Parking Space.
TC/V.03/23.07	9 Gaerloch Avenue, Tamarama – Construction Zone.
TC/V.04/23.07	105 Wellington Street, North Bondi – Construction Zone.
TC/CV.01/23.07	City2Surf 2023 – Special Event with Temporary Road Closures.
TC/CV.02/23.07	Festival of the Winds – Bondi Beach and Park – Special Event.

PART 1 – MATTERS PROPOSING THAT COUNCIL EXERCISE ITS DELEGATED FUNCTIONS

NOTE: The matters listed under this part of the agenda propose that Council either does or does not exercise the traffic related functions delegated to it by TfNSW. The recommendations made by the Committee under this part of the agenda will be submitted to Council for adoption.

TC/C STATE ELECTORATE OF COOGEE

TC/C.01/23.07 Lawson Lane, Bondi Junction - 'No Parking' Zones - Review (A02/0637)

COUNCIL OFFICER'S PROPOSAL:

That Council changes the parking restriction at the back frontage of 39 Lawson Street, Bondi Junction, from 'No Parking, 6 am—10 am Thursday' to 'No Parking.'

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/C.02/23.07 Gray Street, Bondi Junction - Truck Zone Relocation (A14/0145)

COUNCIL OFFICER'S PROPOSAL:

That Council relocates the 9 metre 'Truck Zone, 6.30 am–4 pm Mon-Sat' and '1/2P Meter Registration, 4 pm–6 pm' restriction in Gray Street, Bondi Junction, 22.4 metres east of its existing location.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/C.03/23.07 2 and 4 Walter Street, Bondi Junction - Mobility Parking Space (A20/0534)

COUNCIL OFFICER'S PROPOSAL:

That Council installs a 5.4 metre mobility parking space in front of 2 and 4 Walter Street, Bondi Junction.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/C.04/23.07 2 Leichhardt Street, Bronte - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 9 metre 'No Parking, 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 4 Leichhardt Street, Bronte.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services to adjust the length and duration of, or remove, the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted subject to an amendment to clause 1 and the addition of

new clauses such that the recommendation now reads as follows:

That Council:

- 1. Installs a 9 metre 'No Parking, 10 am–2 pm Mon–Fri, 10 am–2 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 4 Leichhardt Street, Bronte.
- 2. Requires the applicant to submit a Construction Traffic Management Plan (CTMP) for the approval of Council's Executive Manager, Infrastructure Services, or delegate prior to the installation of the construction zone.
- 3. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 4. Delegates authority to the Executive Manager, Infrastructure Services to adjust the length and duration of, or remove, the construction zone as necessary.
- 5. Requests parking patrol officers to monitor the site for non-compliance with the NSW Road Rules.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/C.05/23.07 28 St James Road, Bondi Junction - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 10.7 metre 'No Parking, 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in Gowrie Street, Bondi Junction, adjacent to 36 St James Road.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/V STATE ELECTORATE OF VAUCLUSE

TC/V.01/23.07 Military Road, Dover Heights - Pedestrian Crossing Facility (SF22/4094)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs kerb buildouts, including kerb ramps, on both sides of Military Road, Dover Heights, south of Hunter Street, as shown in Figure 4 of the report.
- 2. Delegates authority to the Executive Manager, Infrastructure Services, to modify the designs should on-site circumstances warrant changes.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/V.02/23.07 35 Mitchell Street, North Bondi - Mobility Parking Space (A20/0534)

COUNCIL OFFICER'S PROPOSAL:

That Council installs a 5.4 metre mobility parking space in front of 35 Mitchell Street, North Bondi.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/V.03/23.07 9 Gaerloch Avenue, Tamarama - Construction Zone (A03/2514-04)

This item was listed on the agenda under the Electorate of Vaucluse in error. The item relates to the Electorate of Coogee.

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 10 metre 'No Parking 7 am–5 pm Mon–Fri, 8 am–3 pm Saturday Council Authorised Vehicles Excepted' construction zone outside 9 Gaerloch Avenue, Tamarama.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services to adjust the length and

duration of, or remove the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/V.04/23.07 105 Wellington Street, North Bondi - Construction Zone (A03/2514-04)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Installs a 16.7 metre 'No Parking, 7 am–5 pm Mon–Fri, 8 am–3 pm Sat, Council Authorised Vehicles Excepted' construction zone in front of 105 Wellington Street, North Bondi.
- 2. Requires the applicant to notify residents in the vicinity of the construction zone prior to it being installed.
- 3. Delegates authority to the Executive Manager, Infrastructure Services, to adjust the length and duration of, or remove, the construction zone as necessary.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/CV ELECTORATES OF COOGEE AND VAUCLUSE

TC/CV.01/23.07 City2Surf 2023 - Special Event with Temporary Road Closures (A23/0018)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Treats the attachments to the report as confidential as they contain information that would, if disclosed, prejudice the maintenance of law.
- 2. Approves the City2Surf 2023 event and associated road closures to take place on Sunday, 13 August 2023, in accordance with the Transport Management Plan attached to the report, subject to the organisers:
 - (a) Providing public liability insurance for the event.
 - (b) Obtaining NSW Police approval.

- (c) Providing event management and delivery plans for the approval of Council's Events team.
- (d) Notifying Transdev John Holland Buses, NSW Ambulance Service and NSW Fire and Rescue (Bondi, Woollahra, and Randwick Fire Stations).
- (e) Notifying local residents and businesses.
- (f) Using traffic controllers accredited by Transport for NSW.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

TC/CV.02/23.07 Festival of the Winds - Bondi Beach and Park - Special Event (A19/0394)

COUNCIL OFFICER'S PROPOSAL:

That Council:

- 1. Treats the attachment to the report as confidential as it contains information that would, if disclosed, prejudice the maintenance of law.
- 2. Approves the Traffic Control Plans for the Festival of the Winds 2023 attached to the report, subject to the event organisers:
 - (a) Obtaining NSW Police Force approval.
 - (b) Submitting a Traffic Management Plan to Transport for NSW in accordance with the NSW Guide to Traffic and Transport Management for Special Events.

WTC RECOMMENDATION (UNANIMOUS SUPPORT):

That the Council Officer's Proposal be adopted.

Voting members present for this item: Representative of the Member for Coogee, Representative of the Member for Vaucluse, NSW Police representative, TfNSW representative and Waverley Council representative (Chair).

PART 2 – TRAFFIC ENGINEERING ADVICE

NOTE: The matters listed under this part of the agenda seek the advice of the WTC only and do not propose that Council exercise its delegated functions at this point in time (though they may or may not require it in the future).

TC/TEAC	STATE ELECTORATE OF COOGEE
Nil.	
TC/TEAV	STATE ELECTORATE OF VAUCLUSE
Nil.	
TC/TEACV	ELECTORATES OF COOGEE AND VAUCLUSE
Nil.	
THE MEETIN	NG CLOSED AT 10.46 AM.
THE WILLIAM	TO CLOSED AT 10.40 AIVII.
	SIGNED AND CONFIRMED MAYOR
	15 AUGUST 2023

MAYORAL MINUTES CM/6/23.08

Subject: Mayoral Minutes

Author: Mayor of Waverley, Cr Paula Masselos



Mayoral minutes are permissible at Waverley Council meetings under the Waverley Code of Meeting Practice. Clauses 9.7–9.11 of the Code state:

Subject to clause 9.10, if the mayor is the chair at a meeting of the council, the mayor may, by minute signed by the mayor, put to the meeting without notice any matter or topic that is within the jurisdiction of the council, or of which the council has official knowledge.

A mayoral minute, when put to a meeting, takes precedence over all business on the council's agenda for the meeting. The chair (but only if the chair is the mayor) may move the adoption of a mayoral minute without the motion being seconded.

A recommendation made in a mayoral minute put by the mayor is, so far as it is adopted by the council, a resolution of the council.

A mayoral minute must not be used to put without notice matters that are routine and not urgent, or matters for which proper notice should be given because of their complexity. For the purpose of this clause, a matter will be urgent where it requires a decision by the council before the next scheduled ordinary meeting of the council.

Where a mayoral minute makes a recommendation which, if adopted, would require the expenditure of funds on works and/or services other than those already provided for in the council's current adopted operational plan, it must identify the source of funding for the expenditure that is the subject of the recommendation. If the mayoral minute does not identify a funding source, the council must defer consideration of the matter, pending a report from the general manager on the availability of funds for implementing the recommendation if adopted.

REPORT CM/7.1/23.08

Subject: Delivery Program 2022-26 - Six-Monthly Progress Report

TRIM No: A21/0035

Manager: Meredith Graham, Executive Manager, Organisational Strategy and Improvement

WAVERLEY

Director: Emily Scott, General Manager



That Council notes the progress report on the Delivery Program 2022–2026 attached to the report.

1. Executive Summary

This report provides a summary of progress for activities from the Operational Plan 2022-23 for the period 1 January 2023 to 30 June 2023 and reflects progress for the deliverables identified in the Delivery Program. The detailed Six-Monthly Progress Report is attached to the report.

The Six-Monthly Progress Report sets out Council's progress in delivering the projects and programs within the Operational Plan. Progress is summarised in the table below.

Table 1. Summary of progress.

Themes	Completed	In Progress	In Progress – Impacted by Unforeseen conditions	Delayed	Delayed – Impacted by Unforeseen conditions
Overall	86%	13%	0%	1%	0%
People	95%	5%	0%	0%	0%
Place	89%	11%	0%	0%	0%
Performance	71%	24%	0%	5%	0%

Of the total 160 actions in the Operational Plan 2022–23, 86% (137) of the actions in the Operational Plan were completed, 13% (21) are in progress, and 1% (2) were delayed due to operational reasons.

2. Introduction/Background

Section 404(5) of the *Local Government Act 1993* requires that the General Manager ensure regular reports are provided to the Council on progress with respect to the principal activities detailed in its Delivery Program. Progress reports must be provided every six months.

Council's planning is based on our Community Strategic Plan, which sets out the community's vision for Waverley. In June 2022, Council adopted the Community Strategic Plan 2022–2032. In accordance with the legislation, sitting under the Community Strategic Plan is a four-year Delivery Program and a one-year Operational Plan (see diagram below).

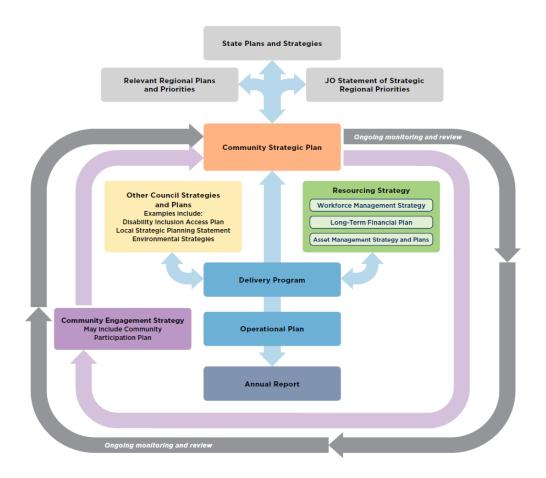


Figure 1. Integrated Planning and Reporting (IP&R) framework.

To meet legislative requirements, Council reports bi-annually against actions in its annual Operational Plan as a measure of progress towards achieving the Delivery Program, and ultimately the community's vision.

3. Relevant Council Resolutions

Nil.

4. Discussion

The Delivery Program is Council's commitment, during its term of office, on what it is going to deliver to the community to achieve the directions set out in the Community Strategic Plan. The one-year Operational Plan, which is a sub-plan of the Delivery Program, sets out the activities (services and projects) being undertaken by Council in the financial year. The approach to using the Operational Plan actions for reporting on the Delivery Program is in line with the Integrated Planning and Reporting Manual for Local Government in NSW.

This report is the first progress report on the Community Strategic Plan 2022–2032. The Community Strategic Plan reflects the Waverley community's long-term priorities and aspirations for the future. The Delivery Program sets out a plan to respond to and meet the community's long-term vision as stated in the 10-year Community Strategic Plan within each Council term.

The Six-Monthly Progress Report is made up of two parts. The first part gives a high-level summary of key milestones and achievements of the Council in implementing the Operational Plan 2022-23. The second part provides detailed reporting on progress in each activity/project in the Operational Plan 2022-23.

Of the 160 actions in this Operational Plan, only two activities were delayed. These activities were delayed due to dependency on another activity or redefined project scope.

Below is a progress summary of Council's overall performance as of 30 June 2023 in progressing towards the targets in the Operational Plan 2022–23.

Overall performance

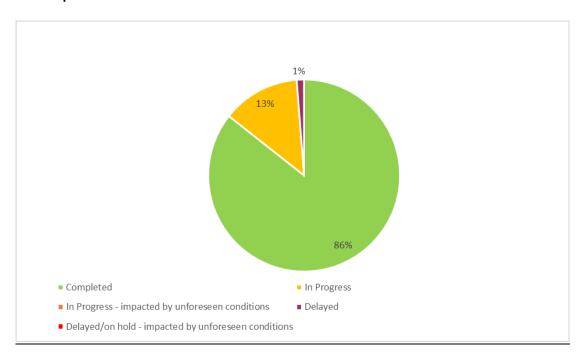


Figure 1. Overall performance progress.

Of the total 160 actions in the Operational Plan 2022–23, 86% (137) of the actions in the Operational Plan were completed, 13% (21) are in progress, 1% (2) were delayed due to operational reasons.

Theme 1 - People

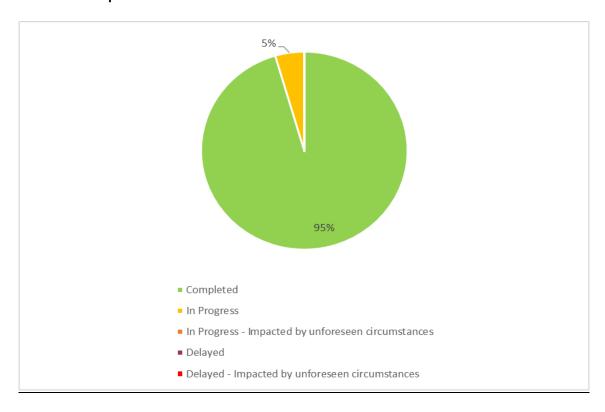


Figure 2. People theme progress.

Of the 44 actions in the People theme of the Operational Plan 2022–23, 95% (42) actions were completed, and 5% (2) are in progress.

Theme 2 – Place

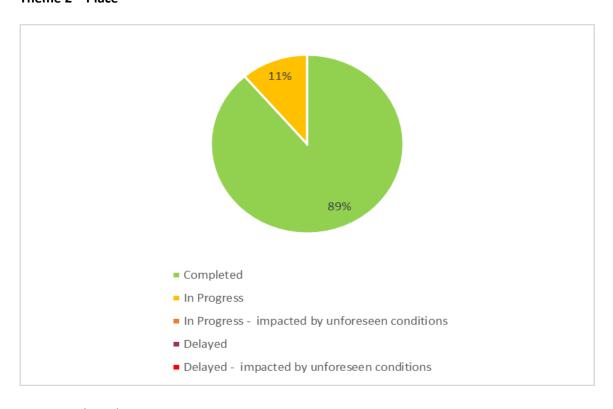


Figure 3. Place theme progress.

Of the 71 actions in the Place theme of the Operational Plan 2022–23, 89% (63) actions were completed, and 11% (8) are in progress.

Theme 3 - Performance

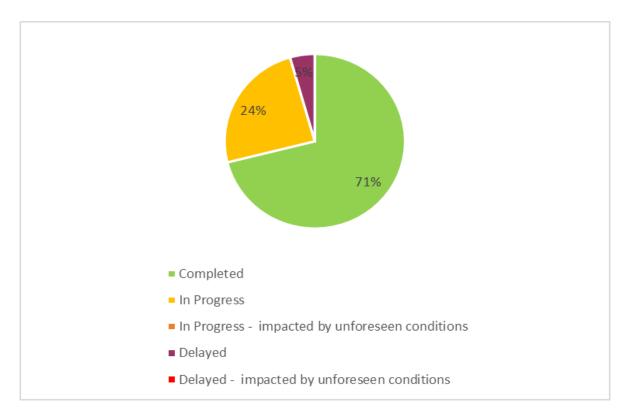


Figure 4. Performance theme progress.

Of the 45 actions in the Performance theme of the Operational Plan 2022–23, 71% (32) actions were completed, 24% (11) are in progress and 5% (2) were delayed.

5. Financial impact statement/Time frame/Consultation

The actions in the Operational Plan 2022–23 were included in the budget and work program when the Operational Plan was adopted by Council in June 2022. Funding to implement the Delivery Program over its term is based on the Long Term Financial Plan that supports the Delivery Program. The Progress Report on the Delivery Program is based on information provided by Directors and Executive Managers across Council. The Progress Report on the Delivery Program reflects progress as of 30 June 2023.

6. Conclusion

The Progress Report on the Delivery Program provides an overview of the program of work Council has delivered as well as detailed reporting against the deliverables set out in the Operational Plan 2022-23 for the period 1 January 2023 to 30 June 2023. The next Six-Monthly Progress Report will be presented to the Council in February 2024.

7. Attachments

1. Six Monthly Progress Report Jan - June 2023 <a>1.



Waverley 2023

Six Monthly Progress Report 1 Jan – 30 Jun 2023

waverley.nsw.gov.au



Acknowledgement and our reconciliation vision

We acknowledge the Bidjigal,
Birrabirragal and Gadigal people,
who traditionally occupied the
Sydney coast.

We also acknowledge Aboriginal and Torres Strait Islander Elders both past and present.

Our vision for reconciliation is for Waverley to be a vibrant, resilient, caring, and inclusive community where Aboriginal and Torres Strait Islander peoples:

- Practice and celebrate their culture and heritage proudly
- Are honoured for their survival and resilience, and supported to continue to overcome adversity
- Are respected and acknowledged as First Nations peoples with the right to determine their own futures.

Waverley Council will continue to value and protect our environment with respect to Aboriginal and Torres Strait Islander peoples' intrinsic relationship with the land and waters.

Introduction

Welcome to Council's Six-Monthly Progress Report. This report sets out progress on the delivery of the activities contained in the Council's Operational Plan 2022–23 and Delivery Program 2022–26.

This document is based on the Waverley Community Strategic Plan 2022–2032 and forms part of the Integrated Planning and Reporting Framework required under the *Local Government Act 1993*.

The report sets out many of the highlights of the last six months of the financial year and shows that Council made significant progress in implementing its Operational Plan objectives. Highlights include the completion of last section of the Bondi Junction Cycleway that links Oxford Street, Syd Enfield Drive and Bondi Road to Centennial Park. Usage numbers increased with 7,500 weekly trips being taken.

The Bondi Pavilion won the Judges Choice Award at the 2023 National Trust Heritage Awards.

Early this year, Council voted to support the 'Yes' case for the referendum through a community education strategy including workshops and community events. In May, our Voice to Parliament Community Forum was held at the Bondi Pavilion Theatre and online.

The Fraud and Corruption Control Project Working Group met regularly to oversee, implement, and review the 2022–23 Fraud and Corruption Control Plan. Seventy-five percent of actions were completed in June 2023.

The third annual Bondi Innovation Forum, Dare to Reimagine Your Business was held online on 26 May in partnership with Bondi Innovation and the Bondi and Districts Chamber of Commerce. Two hundred and forty people attended the Forum.

Further achievements and project milestones are reported in the pages that follow. Alongside the projects highlighted, Council has continued to deliver its range of services to the community – from waste and recycling services to roads, footpaths, and stormwater through to Library services and parks and facilities. These projects support in making Waverley a great place to live.



Part 1

Operational Plan achievements



Theme 1: People

Our People theme focuses on a cohesive and connected Waverley community Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what are faced. We will work in partnership with others to support quality of life and well-being, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

THEME 1: PEOPLE The Dawn Reflection



People:

Key Highlights

Yes Campaign and Voice to Parliament

The first Dawn Reflection was held on 26 January 2023 with 500 people in attendance. The Dawn Reflection is an opportunity for the community to join us as the sun rises for a morning of quiet reflection to commemorate our First Nations community with a Welcome from a Traditional Custodian and a smoking ceremony.

In February this year, Council voted to support the 'Yes' case for the referendum through a community education strategy, including workshops and community events. In May, our Voice to Parliament Community Forum was held at the Bondi Pavilion Theatre and online. The forum was an opportunity to learn about the upcoming Voice to Parliament Referendum, a crucial vote that will determine whether an Indigenous Advisory Body will be enshrined in the Australian Constitution, to provide a platform for First Nations people to have a say on issues that affect them.

Council's position on the Uluru Statement reflects our ongoing commitment to reconciliation as outlined in our Innovate Reconciliation Action Plan (RAP) adopted in 2019.

Council organised a free interactive walk together using the Uluru Statement from the Heart workshop. The workshop facilitates knowledge, understanding, and a sense of purpose for non-Indigenous Australia to walk together with First Nations people.

A Train the Trainer workshop aimed at participants who have completed the Walking Together workshop and would like to become a trainer or presenter of a one-hour introduction to both the Uluru Statement and Voice to Parliament was organised.

2023 Waverley Art Prize

In June 2023, Council announced the Waverley Art Prize winners to celebrate excellence across the local arts community and greater Australian contemporary Visual Arts sector. Presented in partnership with the Waverley Woollahra Art School, the Waverley Art Prize is the longest running artist-run initiative in Waverley.

Carolyn Craig won the 37th annual Waverley Art Prize for her compelling mixed media work *RE/Mediation*, *My mother's broom*. Craig won the \$15,000 Open Prize for her work exploring domestic labour and relationships.

THEME 1: PEOPLE

Highly Commended mentions went to Sarah Edmondson for *Certainly*, a beautifully crafted contemporary expression of fabric and textile traditions and Janis Clarke for *Seeing You*, a deceptively simple painting that evokes a sense of nostalgia but also gives a sense of mystery.

Almost 800 entries were received in this year's Prize which included the following major winners:



Carolyn Craig with her award-winning artwork

NAME AND ARTWORK	RESULT
Mayors Prize (\$2000)	
Damian Dillon, Bloodflowers	Winner
Carol Archer, Thicket	Highly Commended
Local Prize (\$1500)	
Onrie Radovic, Calibration 20	Winner

One Table, Many Cultures

The Global Table, Council's annual celebration of vibrant cultural diversity through food, music, and dance was held in Oxford Street Mall in May 2023.

A variety of cuisine and performances from musicians and dancers from around the globe, 35-metre-long communal table, Kids Zone with lots of free activities including Free Craft activities with the Girl Guides and

Face Painting and performances by Diramu, Suara Indonesian Dance Group, Syrenka – Polish Folkloric Ensemble, Chinese, Sri Lanka, Mexican with Victor Valdes, Polynesia, African Drum and Maori were event highlights.

2023 Local Hero and Best of the Best Awards

Council organised the 2023 Waverley Local Hero and Best of the Best Awards at North Bondi Surf Club in May 2023. The award celebrates and recognise the achievements and contributions of those in the community who volunteer their time and go above and beyond to ensure Waverley is a resilient, caring and cohesive community.

Turbans 4 Australia, founder and Australian of the year 2023 Local Hero Amar Singh was the guest speaker at the awards and shared his insights about banding together as a community to help people in need. This year's Local Hero Awards included the Best of the Best Award, bestowed every four years to outstanding community leaders whose names will be included in plaques along our Best of the Best walk along the Bondi and Bronte Beach promenades.



Waverley-Woollahra State Emergency Services. *Image: Shannon Elise*

THEME 1: PEOPLE

IAME AND CATEGORY	RESULT	
Strenthening Communities		
Sebastian Cassie	Winner	
Anthia Kollaras	Certificate of Commendation	
Community Volunteer		
William Harrigan	Winner	
Adam Nezval	Certificate of Commendation	
Working Together		
Research Team at Waverley Historical Society	Winner	
The P2F Wise	Certificate of Commendation	
Community Life		
Elisabeth Keys	Winner	
Ingrid Studholme	Certificate of Commendation	
Second Nature Champion		
Langlee Lane Community Gardening Group	Winner	
Louise Murray	Certificate of Commendation	
Young Local Hero		
Dallas Pumpa-Jones	Winner	
Wise Youth	Certificate of Commendation	
Best of the Best		
Peter Quartly	Winner	
Best of the Best		
Brenda Miley	Winner	
Outstanding Community Cont	ribution	
Waverley-Woollahra SES	Winner	

2023 Waverley Youth Art Prize winners announced

The Waverley Youth Art Prize provides a platform to celebrate and recognise the talents of emerging artists aged nine to 18 who live, study or spend time in Waverley. This year's event had 212 entries.



2023 Waverley Youth Art Prize

All artworks were exhibited at Waverley Library Gallery until 28 June, allowing visitors to appreciate the artistic skills and perspectives of these talented young individuals who responded to the Climate Utopia theme in thoughtful and creative ways.

The Climate Utopia theme was nominated by youth members of the Council's Power to the Future project to encourage young artists to think about hope, possible futures and the environment.

Power to the Future is a project for local students to translate ideas, new knowledge, skills, and energy to influence change and undertake tangible and effective climate actions through an intergenerational exchange approach to empower youth in partnership with seniors, council staff and community partners.

Below are the award winners and runner-ups.

THEME 1: PEOPLE

This year's winners are:

NAME AND CATEGORY	RESULT
Mayor's Prize	
Mila Bell	Winner
Patrick Kelly	Highly Commended
Kathryn Jordan	Highly Commended
Junior Prize	
Luna Leis	Winner
Emelie Mitchell-Taverner	Second Prize
Eve Toward	Third Prize
Romeo Barret	Highly Commended
Intermediate Prize	
Patrick Kelly	Winner
Toby	Second Prize
Brideah Cronin	Third Prize
Hesper Kelso Black	Highly Commended
Austin Zhang	Highly Commended
Senior Prize	
Arfi-Angus Fisher	Winner
Coco Batu-Sampson	Second Prize
Yana Dalglish	Third Prize
Siena Taylor	Highly Commended
Best New Media	
Sarah Toward	Winner
Best Three-Dimensional	
Dallas and Summer Pumpa- Jones	Winner
Best Interpretation of Theme	
Kathryn Jordan	Winner
Griffin Hincksman	Winner

Council's Small Grants Program

Swimming lessons for young Ukrainian refugees, tattoos for breast cancer survivors and a school centenary celebration were among the diverse projects to receive funding in the latest round of Council's Small Grants Program.

Council voted to support 23 grants to the value of \$73,556 to help deliver community and cultural, environmental and creative streets projects in the local area.

The Small Grants Program provides financial assistance across three key areas:

- Community and Cultural: Aims to support the delivery of identifiable social, cultural, and recreational benefits to Waverley's community that align with goals in the Waverley Community Strategic Plan 2022–2032 and Council's Arts and Culture Plan
- Environmental: Aims to support environmental improvement projects that align with goals in the Waverley Community Strategic Plan 2022–2032, and Council's Environmental Action Plan
- Creative Streets: Aims to support community contributions to public spaces that align with goals in the Waverley Community Strategic Plan 2022– 2032 using an urban interventions framework.

Anti-Racism Campaign

An artist talk was held with two artists. Two additional artists were selected for Year 2 of the Anti-Racism Art Competition, with one artist completing the mural. A Communication Supports Policy was developed to support people with communication barriers.

A framework for ethical storytelling and a new program to better include newly arrived young migrants is being developed. It has dedicated activities and the promotion of existing free activities available to the wider community.

THEME 1: PEOPLE

Community development and Advocacy Initiatives

A dementia awareness information session was held with 50 participants in July 2022. Council supported Justice Connect to develop and launch a Russian translation of the Power of Attorney Guide in November 2022 and NSW Health promotions on topics such as mobility, nutrition and falls prevention awareness. Planning is underway for a 'Dying to Know' workshop in August 2023. Community Home Support Program (CHSP) Sector Support delivery plans to support aged services and a new workplan for 2023 –24 were submitted to the Department of Health.

Inter-generational Programs

Intergenerational research project partnership with UNSW and La Trobe Global Health contracts was signed and initial on-site briefing meetings were held for program commencement in Council's Early Education Centres. Partnership with St Clare's and the Seniors Centre participants continue with positive feedback from all participants. Children's Services Intergenerational Music Program held in partnership with Classic Hits attracted 60 seniors and a group of eight preschoolers from Council's Early Education Centres.

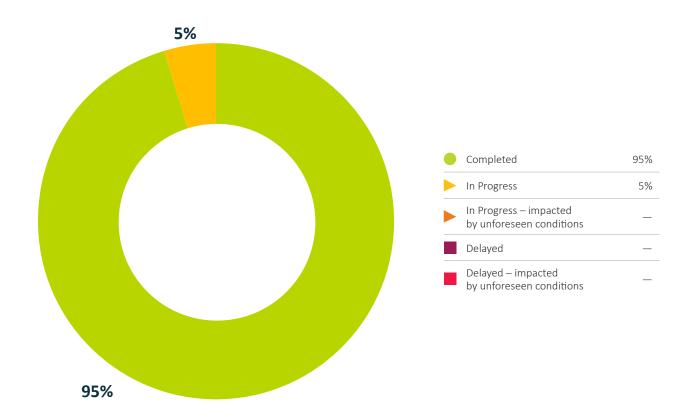
Homelessness Count

Council coordinated the Regional Street Count held in February 2023. The number of people experiencing homelessness on the streets of Waverley remains stable. Coordinated assistance was provided to rehouse older residents evicted from boarding houses.

● THEME 1: PEOPLE

People:

Progress Summary





Theme 2: Place

Our Place theme focuses on the natural and built environment

We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. With the highest population density in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

SIX MONTHLY REPORT JAN-JUN 2023

THEME 2: PLACE
 Bondi Pavilion



Place:

Key Highlights

Bondi Pavilion wins National Trust Heritage Award

Bondi Pavilion has been named the winner of the Judges Choice Award at the 2023 National Trust Heritage Awards.

Heritage features conserved at the Pavilion include the iconic arches, Spanish mission-style roof tiles, historic murals that have been uncovered and conserved and signage. The Pavilion currently operates with an improved gallery, theatre and pottery facilities, music studios, a community radio studio and a beach heritage space named the Bondi Story Room.

Throughout the restoration, there was a strong focus on sustainability with many features preserved and recycled, new solar panels to provide a large proportion of power needs, and natural ventilation to reduce air-conditioning requirements.

Bondi Junction Cycleway

The opening ceremony of Bondi Junction Cycleway to mark completion of the final section was held on 9 March. The last section of the cycleway links Oxford Street, Syd Enfield Drive and Bondi Road to Centennial Park.



Bondi Junction Cycleway

■ THEME 2: PLACE

The 210 metre-section of cycleway along Oxford Street, west of St James Road is now operational and usage numbers increased with 7,500 weekly trips being taken. Council officially opened the cycleway (Bondi Road to St James Road section) in June 2022.

The Bondi Junction Cycleway and Streetscape Upgrade is a priority project of the Council's Complete Streets plan to enhance the vibrancy of the Bondi Junction CBD, making it a more beautiful place to live, visit and do business.

As part of the Australian & NSW Governments' commitment to stimulating the NSW economy, funding was provided to Council to deliver this project.

Electrify Everything

In May 2023, Council celebrated the national campaign to encourage and support residents to electrify their homes and reap the benefits of clean energy.

Council is collaborating with councils across Australia to promote the clear benefits of electrification and improve awareness of the opportunities and local support available to homeowners and businesses to save money and slash greenhouse gas emissions.

In 2019, Waverley Council declared a target of net zero carbon emissions by 2030 for Council and in 2022, declared a net zero target of 2035 for the Waverley community. To help achieve the community net zero target, Council is supporting a transition from natural gas appliances and petrol vehicles to all-electric appliances and vehicles, which can be powered by renewable energy. This year, it also became one of the first councils to support electrification in development controls.

In May 2023, apartment blocks interested in investigating solar power for their units were encouraged to apply for a free 30-minute consultation with a solar-for-strata expert.

Living Connections Program

The Living Connections Program is expanded to all areas of the local government area and the program was delivered to 280 households with very positive feedback.

Living Connections is a free Council program to help our community make the most of outdoor space.

It is open to all residents in the Waverley Local Government Area (LGA) with a garden, courtyard or suitable balcony.







Living Connections Program

Fire Safety

Of the 68 fire safety inspection requests received in Q3 and Q4, 34 were assessed and finalised, 30 are in various stages of assessment and assessment has commenced for four requests.

Of the 12 fire safety related complaints received in Q3 and Q4, 10 were inspected and closed. The remaining two complaints are under further investigation.

Response to Building Works related Complaints

In Q3 and Q4, 346 complaints related to illegal building work and construction hours were received, 240 complaints were investigated and closed. Other categories of complaints relate to 189 complaints on the condition of existing buildings, 96 regarding dangerous work practices and 53 on illegal use. Thirty-six infringement notices on illegal building works were issued.

■ THEME 2: PLACE

Park and Playground Upgrades

Works at Belgrave Street Reserve and Onslow Street Reserve were completed.

Works at Belgrave Street Reserve included:

- Improving the turf and increasing the size of the lawn
- Providing nature play which incorporates natural materials
- Increasing the area of the park by moving the fence further towards the street edge and increasing planting in the street verge
- Providing imaginative play elements
- Improving the current play experience by installing new equipment
- New bin
- · Improving path entries
- Increasing planting
- Removing the concrete slab next to the park and replacing it with planting (this will not impact the functionality of the driveway).

Onslow Street Reserve upgrade included:

- A new play space with a multi-play unit, swings, rubber soft fall, custom tunnel and nature play elements
- A new steel garden fence along the park frontage
- · Additional park bench and bin enclosure
- New park signage
- New tree planting and garden beds
- New connecting path to the playground.

Works at Waverley Park playground and fitness station commenced and is scheduled for completion in 2023. Council is continuing to liaise with Sydney Water for play equipment installation.

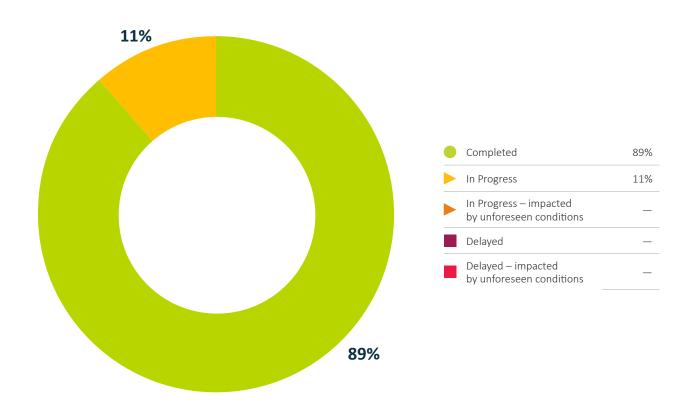
Scoping and procurement are underway for Hunter Park access paths. Council is progressing with other streetscape upgrades such as Curlewis Street, Charing Cross and North Bondi Terminus.



Onslow Street Reserve upgrade

■ THEME 2: PLACE

Place: Progress Summary



SIX MONTHLY REPORT JAN-JUN 2023



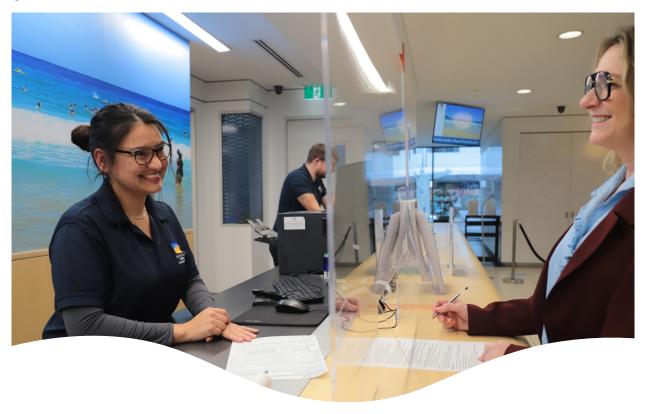
Theme 3: Performance

Our Performance theme focuses on Waverley being a well governed, transparent and financially sustainable organisation We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.

THEME 3: PERFORMANCE

Customer Service



Performance: Key Highlights

Fraud and Corruption Prevention

The Fraud and Corruption Control Project Working Group met regularly to oversee, implement, and review the 2022-23 Fraud and Corruption Control Plan. Seventy-five percent of actions were completed in June 2023. Quarterly plan progress reports are presented to the Audit, Risk and Improvement Committee. The Executive Leadership Team approved the Fraud and Corruption Control Plan 2023–24 in May 2023.

Independent Commission Against Corruption presentation and targeted staff training were organised. Mandatory Code of Conduct training was delivered to all staff. Legislative Compliance Framework is being implemented, which will ensure that staff are aware of changes to legislation. The delegations database is reviewed on an ongoing basis, and staff are advised on how delegations affect their day-to-day role.

Council Decision Making related Communications

Council decisions are promoted through Council's social media channels and the Precinct system. Council and Council Committee meetings are live-streamed to keep the community up to date on Council's decision making real time. In 2023, four Council meeting wrap-up videos were published to Council channels, increasing transparency of discussions and decisions made at the meeting.

SIX MONTHLY REPORT JAN-JUN 2023

THEME 3: PERFORMANCE

Community Engagement Strategy

The Community Engagement Policy and Strategy was prepared in consultation with the Waverley community and stakeholders and will be presented to Council in July 2023 for adoption.

The Community Engagement Strategy outlines how Council will involve the community in Council decision-making ensuring the community can have their say. The strategy also outlines strategic actions for the Council to investigate to improve processes further and instil a culture of best practice engagement.

Precinct Engagement

Precincts continued to be engaged on strategic issues such as Flood Planning in Waverley, the War Memorial Hospital DCP, Charing Cross Streetscape Upgrade, Curlewis Street Streetscape Upgrade, Tree Management Policy, Coastal Reserves Plan of Management, Draft Events Policy 2023, Draft Community Engagement Strategy 2023, Draft Innovation Roadmap 2025, and the Voice to Parliament. Feedback from the Precincts during the reporting period has continued to be very positive on the effectiveness of engaging through a variety of face to face and Zoom meetings. Precincts have also expressed an interest in hosting hybrid meetings, this option is now available for future engagement activities.

Health and Safety

A range of health and safety programs were delivered, including annual flu vaccination and skin cancer checks program, the relaunch of Uprise Health and Wellbeing Program, employee education on wellbeing through the weekly staff newsletter on topics such as nutrition, fitness and hobbies to improve mental health, and training sessions on WHS Risk Management and Responsibilities for Executive Managers and team leaders.



Workforce Plan 2022-2026

Workforce Plan Implementation

Projects such as LifeStyleInventory 360 Degree Program for Directors and Executive Managers, SafeSpace Councils Digital WHS Management System, Annual Training Plan, Child Safe eLearning module, and de-escalation training for high risk roles were completed. The position description project has commenced and consultation with the workforce is in progress. Recruitment Review and Framework are in development.

Sustainable Procurement

Council undertakes continuous improvement of its procurement practises in line with the NSW Audit Office recommendations. The procurement policy and procedures are in place. A contract management audit was completed in Q4 to identify opportunities to improve the current process. Contract management framework and policy preparation is in progress and is scheduled for completion in 2023–24

The procurement policy and guidelines have incorporated the fair, objective, transparent and sustainability elements.

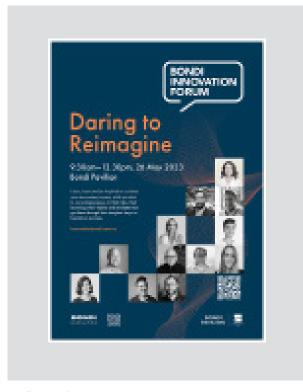
SIX MONTHLY REPORT JAN-JUN 2023

■ THEME 3: PERFORMANCE

Bondi Innovation Forum

The third annual Bondi Innovation Forum, Dare to Reimagine Your Business was held online on 26 May in partnership with Bondi Innovation and the Bondi and Districts Chamber of Commerce. Two hundred and forty people attended the Forum with Guest speakers Sophie Renton, McCrindle, Eric Phu, Citizen Wolf, Alex Goring, Trustey, and Ben Fitzpatrick, Web Profits. Panel discussions were held with eight panellists.

The Forum is organised as part of Council's commitment to nurture the growth of our local businesses. A 24-month roadmap is developed to ensure Council deliver the right type of support to our businesses.



Bondi Innovation Forum

Commercial Centre Occupancy

Council conducts an audit twice a year to measure occupancy trends and the industry mix at each commercial centre. The audits identify emerging strengths and issues in Waverley's commercial areas for better understanding and planning to meet the needs of business owners, residents, and visitors. The audit measures all areas in Waverley zoned for commercial purposes as defined under the Environmental Planning Instruments.

The designated study areas are:

- Bondi Junction
- Bondi Beach
- Bondi Road
- Charing Cross
- Macpherson Street (Bronte)
- Bronte Beach
- Rose Bay.

■ THEME 3: PERFORMANCE

Occupancy Audit Summary

The following information is a summary of information for all of Waverley as of February 2023.

Occupancy rates

COMMERCIAL CENTRE	OCCUPANCY % OCTOBER 2021	OCCUPANCY % APRIL 2022	OCCUPANCY % AUGUST 2022	OCCUPANCY % FEBRUARY 2023
Charing Cross	86.7	92.6	95.3	95.9 个
Macpherson St	90.7	93.5	94.0	96.0 ↑
Bondi Rd	93.9	93.6	92.3	90.3 ↓
Bronte Beach	100	100	100	100
Rose Bay	92.6	96.3	90.0	95.1 个
Bondi Junction	85.4	91.4	89.7	87.9 ↓
Bondi Beach	92.3	93.6	91.5	90.1 ↓
Waverley (average)	91.7	94.6%	93.3	93.6 ↑

CM/7.1/23.08- Attachment 1 Page 57

21

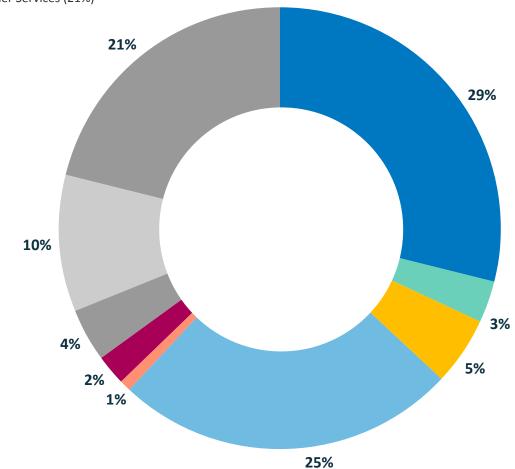
■ THEME 3: PERFORMANCE

Summary of Commercial Centres

Industry mix

Top 3 Industries

- 1. Accommodation and Food Services (29%)
- 2. Retail Trade (25%)
- 3. Other Services (21%)



Accommodation & Food Services	29%
Professional, Scientific & Technical	3%
Arts & Recreation Services	5%
Retail Trade	25%
Transport, Postal & Warehousing	0%

Financial & Insurance Services	1%
Rental Hiring & Real Estate Services	2%
Administrative & Support Services	4%
Healthcare & Social Assistance	10%
Other Services	21%

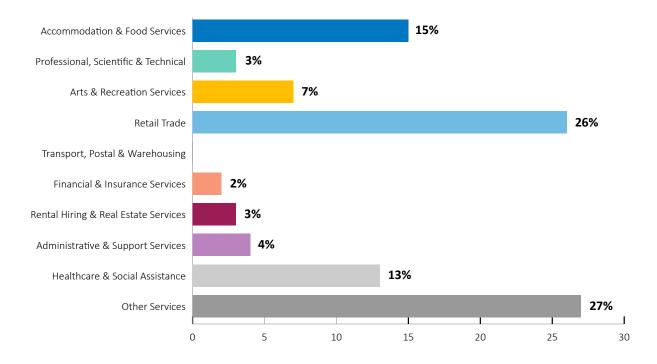
SIX MONTHLY REPORT JAN-JUN 2023

22

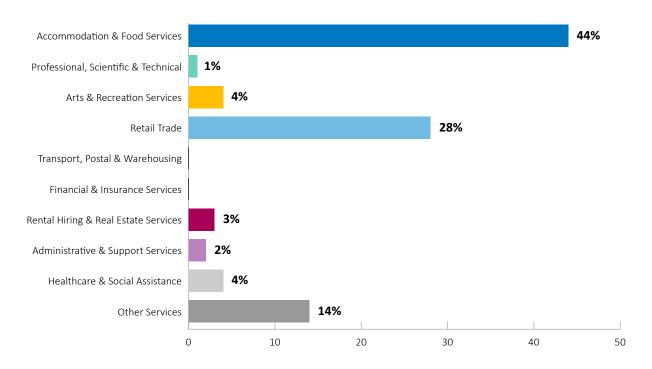
■ THEME 3: PERFORMANCE

Tenancy mix

Bondi Junction



Bondi Beach



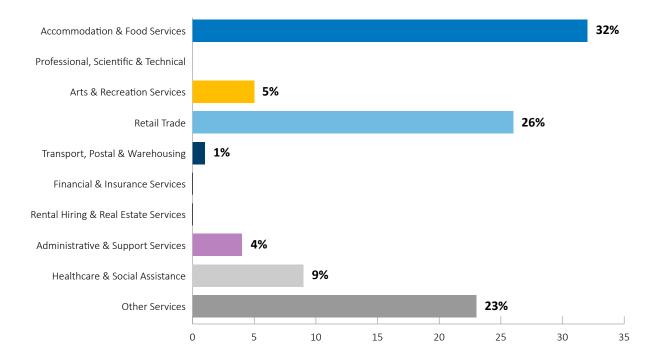
SIX MONTHLY REPORT JAN-JUN 2023

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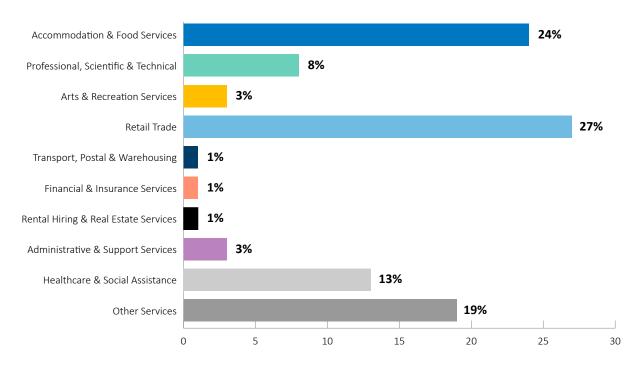
■ THEME 3: PERFORMANCE

Tenancy mix

Bondi Road



Charing Cross



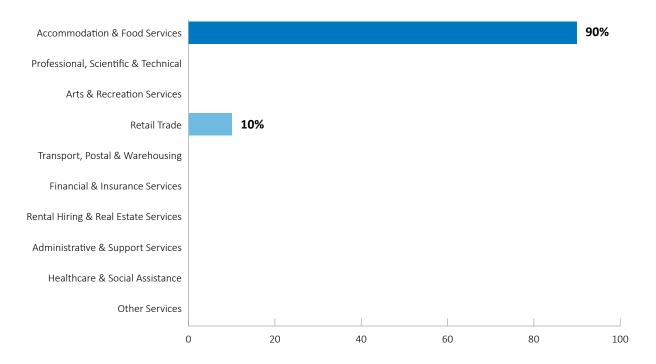
SIX MONTHLY REPORT JAN-JUN 2023

24

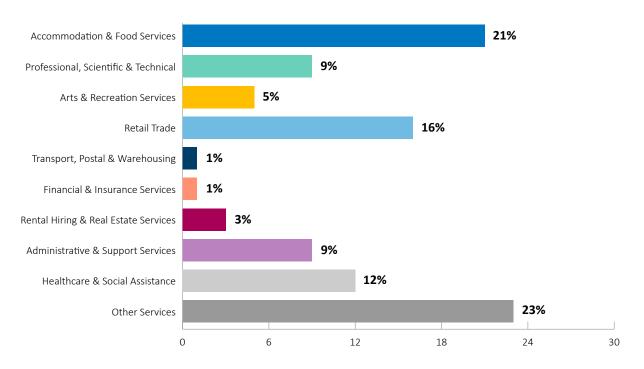
■ THEME 3: PERFORMANCE

Tenancy mix

Bronte Beach



Rose Bay



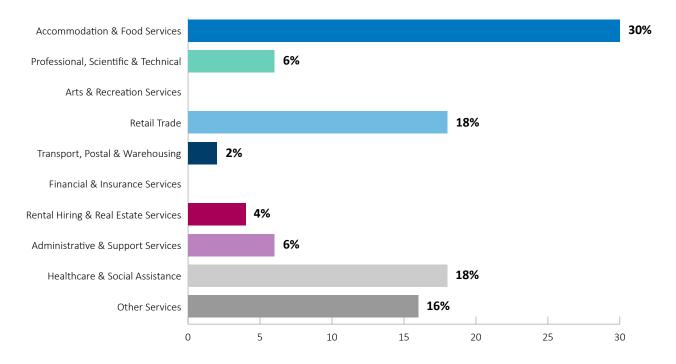
SIX MONTHLY REPORT JAN-JUN 2023

CM/7.1/23.08- Attachment 1 Page 61

■ THEME 3: PERFORMANCE

Tenancy mix

Macpherson Street

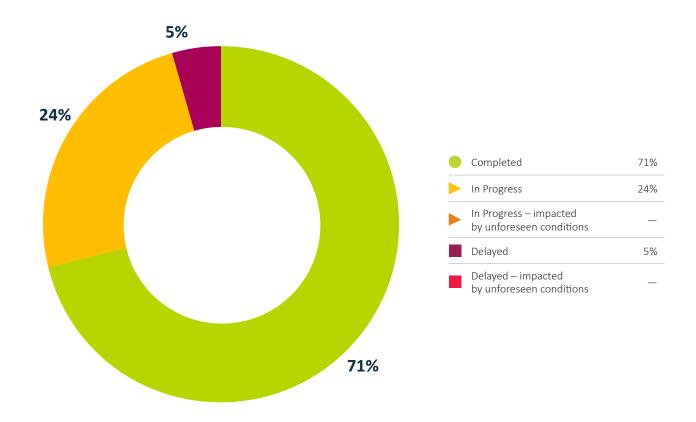


CM/7.1/23.08- Attachment 1 Page 62

■ THEME 3: PERFORMANCE

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Performance: Progress Summary

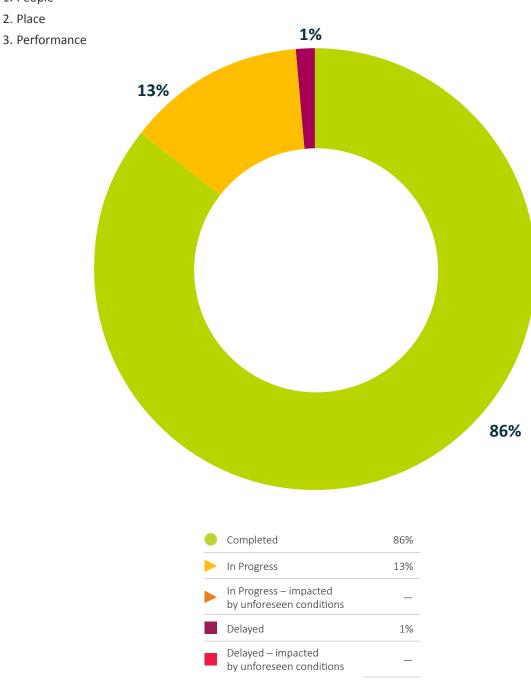


Overall Performance

Progress summary of all three themes:







SIX MONTHLY REPORT JAN-JUN 2023

Part 2

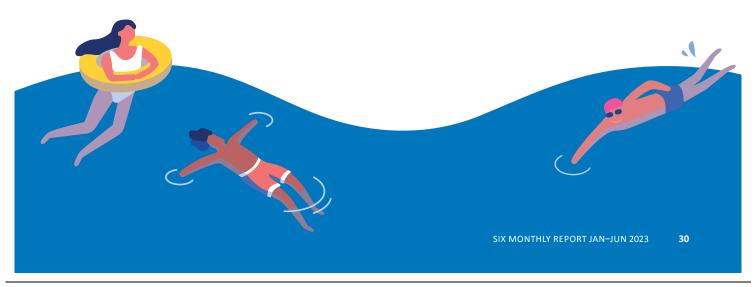
Detailed progress against Operational Plan

SIX MONTHLY REPORT JAN-JUN 2023

Progress status

The following defines each progress status related to our annual activities laid out in Part 2 of this document.

STATUS		DEFINITION	
	Completed	End to end delivery of the activity is completed	
>	In Progress	Implementation of the activity has commenced	
	In Progress – impacted by unforeseen conditions	Implementation commenced, but the activity was impacted by unforeseen conditions such as COVID-19 or other external factors such as floods, disasters, crisis, or legislative changes	
	Delayed	Activity is placed on hold or deferred to commence at a later stage due to operational reasons/decisions	
	Delayed/on hold – impacted by unforeseen conditions	Unforeseen conditions such as COVID-19 or other external factors such as floods, disasters, crisis, legislative changes or dependency on external decision makers has placed activity on hold	





Theme 1: People

Our People theme focuses on a cohesive and connected Waverley community Waverley aims to build a strong, socially connected and resilient community that can flourish no matter what are faced. We will work in partnership with others to support quality of life and wellbeing, creating opportunities for people to come together, be safe and belong.

We value our diversity, fostering meaningful connections to Aboriginal and Torres Strait Islander people and culture and strengthening our approaches to inclusion and accessibility.

We will strive to improve affordable housing and equitable access to affordable community facilities, programs and services, along with opportunities for social development.

We will continue to provide a wealth of cultural programs for our community and visitors, conscious that our local area holds a unique place in the public imagination – an iconic part of Australian culture. We continue to recognise the importance of culture and the arts to social cohesion, lifelong learning, and innovation.

SIX MONTHLY REPORT JAN-JUN 2023

THEME 1: PEOPLE

People: our objectives

What will we focus on?

1.1



Aboriginal and Torres Strait Islander culture

Respect, acknowledge and protect the continuous living culture of Aboriginal and Torres Strait Islander peoples

1.2



Diversity, inclusion and accessibility

Celebrate diversity, promote inclusion and accessibility for all members of the community

1.3



Caring, well connected and cohesive

Foster a caring, well connected and cohesive community

1.4



Opportunities and spaces for young people

Provide opportunities for young people to engage, connect and build capacity

1.5



Art, culture and creative expression and participation

Promote and encourage art, culture and creative expression and participation

1.6



Access to social services and facilities

Provide access to social services and facilities for all stages of life

1.7



Housing needs

Actively drive housing policy to meet the needs of the vulnerable, diverse and growing population 1.8



Safe community

Support a safe community with capacity and resilience to adapt to change

SIX MONTHLY REPORT JAN-JUN 2023

15 August 2023 Council

THEME 1: PEOPLE









People: strategies

How will we achieve our focus?



Respect, acknowledge and protect the continuous living culture of Aboriginal and Torres Strait Islander peoples

OUR STRATEGIES

1.1.1. Create more visibility of and opportunities to share and learn about **Aboriginal and Torres Strait Islander Cultures**









Implement the Waverley Reconciliation Action Plan

ANNUAL ACTIVITY

Promote awareness and recognition of cultural protocols and protection of Aboriginal and Torres Strait Islander Cultures among community and staff

PROGRESS COMMENTS STATUS



The first Dawn Reflection was held on 26 January with 500 people in attendance. Council supports the Yes campaign and developed a community education campaign including online information, community breakfast with guest speakers, expert panel discussion, and community education workshops

Partner with Gujaga Foundation to implement Dharawal Language Program and recommendations of the Aboriginal and Torres Strait Islander cultural audit



The Sharing Dharawal Language program was a finalist in the NSW Local Government Excellence Awards. The Reconciliation Action Plan Advisory Committee have made recommendations to prioritise and manage the outcomes of the Cultural Audit

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 69

THEME 1: PEOPLE



Celebrate diversity, promote inclusion and accessibility for all members of the community

OUR STRATEGIES

1.2.1. Provide more opportunities to increase the participation and visibility of people with disability in community









FOUR YEAR ACTIONS

Implement Council's 2022-2026 Disability Inclusion Action Plan (DIAP)

ANNUAL ACTIVITY

Determine and implement DIAP priority actions in consultation with Access and Inclusion Panel

STATUS PROGRESS COMMENTS

Panel meetings were held in March and May 2023. **Disability Inclusion Action** Plan 2022-26 progress reports were presented at panel meetings and members provided input into a number of initiatives. Meetings focused on Bronte Surf Life Saving Club /Park, Waverley and Coastal Reserves PoMs, Waverley inclusive play design and Council Grant for Inclusion. Disability Business Forum planning is in progress

Facilitate a walking and mobility working group meeting to progress and coordinate initiatives in DIAP and other strategies



Two Walking and Mobility working group meetings were held. Future actions will be addressed through the Transport Project Control Group. Investigation is in progress to explore mobility mapping integration to the Walking Study (Planning) and Walk to School initiative

Explore alternative service models to connect people with disability to mainstream services and activities

Prepare an options paper to connect people with disability to mainstream services



The Executive Leadership Team approved the Options Report in June 2023. Business Plan was updated and include actions to identify opportunities for mainstream participation

34

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

THEME 1: PEOPLE

1.2 continued...

OUR STRATEGIES

1.2.2. Promote the benefits of Waverley's cultural diversity in support of a strong and cohesive community







FOUR YEAR ACTIONS

Implement the Waverley Cultural Diversity Strategy 2021-2031

Maintain and build

capacity with local

partnerships and

services

ANNUAL ACTIVITY

Implement the antiracism campaign in partnership with others and deliver staff training.

STATUS

PROGRESS COMMENTS



An artist talk was held with two artists. Two additional artists were selected for Year 2 of the Anti Racism Art Competition, with one artist completing the mural. A Communication Supports Policy was developed to support people with communication barriers. A framework for ethical storytelling and a new program to better include newly arrived young migrants is being developed. It includes dedicated activities and the promotion of existing free activities available to the wider community

1.2.3. Strengthen partnerships and collaboration with the community, local services and across levels of government to optimise resources, share information and best practice









Research, analyse and prepare research reports on emerging trends in the community



Five community profiles were completed. Eastern Sydney Youth Services Network member feedback 2022 showed 100% satisfaction in knowing local services system and access to information and resources in provision of support to young people

Coordinate community development and advocacy activities with local networks



Dementia awareness information session was held with 50 participants in July 2022. Council supported Justice Connect to develop and launch a Russian translation of the Power of Attorney Guide in November 2022 and NSW Health promotions on topics such as mobility, nutrition and falls prevention awareness. Planning is underway for a Dying to Know workshop in August 2023. Community Home Support Program (CHSP) Sector Support delivery plans to support aged services and a new workplan for 2023-24 were submitted to the Department of Health

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

35

THEME 1: PEOPLE



Foster a caring, well connected and cohesive care

OUR STRATEGIES

1.3.1. Deliver programs that foster social connections, reduce isolation and improve community wellbeing









FOUR YEAR ACTIONS

Create innovative online and face to face opportunities to build connections through activities, grants and space activation

ANNUAL ACTIVITY

Enhance volunteering opportunities, facilitate community gardening activities and maximise grant opportunities

PROGRESS COMMENTS STATUS



The biennial Local Hero Awards were held in May 2023 in conjunction with the annual volunteer recognition event. The Waverley Community Garden continued with new members, regular working bees, education sessions and new projects. A thank you event for Volunteers was hosted at the Bondi Pavilion. The event was open to any volunteer organisation in the Waverley LGA and involved morning tea/ lunch, a teams game day and a tour of the Bondi Pavilion, in partnership with the Junction Neighbourhood Centre and Holdsworth



Neighbour Day activities in March 2023 involved supporting multiple open gardens across Waverley and providing an educational activity at the Waverley Community Garden. Council's first activity under the new volunteer initiative at Waverley Cemetery attracted 20 participants. More than 80 people attended two storytime sessions resulting in increased engagement with local playgroups, new playgroups volunteers and new families connecting with the Waverley Family Support Service

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 72

THEME 1: PEOPLE

1.3 continued...

OUR STRATEGIES

1.3.1. Deliver programs that foster social connections, reduce isolation and improve community wellbeing









FOUR YEAR ACTIONS

Create innovative online and face to face opportunities to build connections through activities, grants and space activation

ANNUAL ACTIVITY

Build on intergenerational programs and engage residents lacking family connections and support

STATUS PROGRESS COMMENTS



Intergenerational research project partnership with UNSW and La Trobe Global Health contracts was signed and initial on-site briefing meetings were held for program commencement in Council's Early Education Centres. Partnership with St Clare's and the Seniors Centre participants continues with positive feedback from all participants. Children's Services Intergenerational Music Program held in partnership with Classic Hits received positive feedback from families and participants, attracting 60 seniors and a group of eight preschoolers from Council's Early Education Centres

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 73

THEME 1: PEOPLE



1.4

Provide opportunities for young people to engage, connect and build capacity

OUR STRATEGIES

1.4.1. Provide and maintain accessible and high quality public spaces and facilities for young people



FOUR YEAR ACTIONS

Actively engage and integrate the voices of young people in planning and design

ANNUAL ACTIVITY

Pilot a project based youth engagement process and establish an internal working group to determine youth preference on engagement and spaces

STATUS PROGRESS COMMENTS



Council funded Bondi Beats program, providing young people with a no or low-cost and accessible after-school pro-social activity which ran over eight Fridays between March and May 2023. Planning commenced for schools' Student Representative Councils to hold a Young People's forum chaired by the Mayor. Youth engagement strengthened through the Youth Week activities and music mentoring program. Bondi Street and Bowl Skate Coaching, Live Mural Workshop, Bondi Beats Popup and Clothing Swap stall were part of the Youth Week program held in partnership with WAYS for the WAVES youth music festival in June 2023. Overall 65 young people accessed the activities including seven young volunteers who planned and implemented the clothing swap stall

STATUS: Completed In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 74

THEME 1: PEOPLE



1.5

Promote and encourage art, culture and creative expression and participation

OUR STRATEGIES

1.5.1. Provide a network of affordable, fit-for-purpose, accessible cultural and arts facilities that support cultural and creative participation, production and presentation



FOUR YEAR ACTIONS

Implement the Waverley Arts and Culture Plan 2021–2026

ANNUAL ACTIVITY

Organise Bondi Pavilion housewarming program and deliver Bondi Festival

STATUS

PROGRESS COMMENTS

In the last six months, two performance opportunities were made available for housewarming resident to present the work devised as part of the housewarming residency. Planning and delivery of Bondi Festival is in progress

Leverage Bondi Pavilion, Boot Factory and annual event program reinvigoration to establish new partnerships and sponsorships



Partnerships were established with:

- Studio A to deliver Rainbow Mermaid Fireworks exhibition in Bondi Pavilion Art Gallery, April 2023
- Sydney WorldPride partnership to deliver a range of programs during March 2023
- Arts on Tour, Critical Stages
 Touring and Nicholas Clark.
 Professional development
 workshops were presented
 for local creative community
 via partnership with
 Creativeplusbusiness and Council
 staff attended the Australian
 Performing Arts Market to
 establish partnerships with
 presenters and touring companies
 for future works

Deliver artists in residence programs



Waverley Artists Studio artists presented their group exhibition Two Sides of the Same Coin in Bondi Pavilion Art Gallery from 19 May to 25 June 2023. New Local Creative Collaborations program was launched seeking expressions of interest from local creatives to access creative development support via access to venue, subsidised venue usage and direct financial support

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

39

THEME 1: PEOPLE

1.5 continued...

OUR STRATEGIES

1.5.1. Provide
a network of
affordable, fit-forpurpose, accessible
cultural and arts
facilities that support
cultural and creative
participation,
production and
presentation

131

FOUR YEAR ACTIONS

Manage Bondi Pavilion to ensure community, cultural and commercial outcomes are met

ANNUAL ACTIVITY

Promote Bondi Pavilion to optimise utilisation

STATUS

PROGRESS COMMENTS

Bondi Pavilion's marketing and communication channels are promoting activities and services. Since reopening the demand has increased with more than 2,100 sessions scheduled across the venue from October 2022 to June 2023, including 25 regular community hirers each week. Activities include health and fitness classes, support groups, music and theatre performances, conferences, talks, private functions, corporate events and festivals

1.5.2. Deliver a range of diverse and inclusive art, cultural and civic programs, events and experience, including day and night and out-of-season



activities





Implement a rich and diverse program of cultural activities across a range of creative and performing arts forms Implement an annual program of existing, new and innovative arts and culture activities



Arts and culture programs delivered include weekend Courtyard Winter Music sessions at Bondi Pavilion, Sydney WorldPride programs, Local Creative Collaborations professional development series, local networking event and creative development expressions of interest launch, free WAVE bands and Sunshine Singers concert, free artist talk and Lisa Oduor-Noah and Miriam Lieberman at Bondi Pavilion: regular Classic Hits concerts, Bondi WAVE Youth Music program featuring seven bands and 25 participants, school holidays theatre programs, Waverley Youth Art Prize, Mermaid Fireworks exhibition in Bondi Pavilion Art Gallery with 20,748 people, Two Sides of the Same Coin Waverley Artist Studio group exhibition, multiple gallery artist talks and workshops, talks and ideas events with Vika & Linda Bull, Jessica Rowe, Suzanne Leal (Local author) and International Women's Day Talk

Explore and identify sponsorship opportunities for ongoing events



Bondi Festival sponsorships were finalised and commercial valuation of sponsorable assets is in progress

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

40

15 August 2023 Council

THEME 1: PEOPLE

1.5 continued...

OUR STRATEGIES

1.5.3. Develop strong partnerships to facilitate growth for our cultural and creative sector



FOUR YEAR ACTIONS

Grow community and event capacity to expand cultural and creative sector profile and impact

ANNUAL ACTIVITY

Establish partnerships with local businesses, organisations and individuals to deliver Bondi Pavilion community radio station and pottery studio

STATUS PROGRESS COMMENTS



Council continued to promote Sydney Clay Studio in School Holidays marketing collaterals.

Eastside Radio's Radiothon was supported with free tickets to Bondi Festival events.

Council worked in partnership with Eastside Radio on music for Bondi Festival event Skate Date

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1

Page 77

THEME 1: PEOPLE

1.5 continued...

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS 1.5.4. Deliver a Undertake periodic Conduct a review of The Library Strategy community dynamic library program reviews library programming consultation results indicated that service that and deliver a broad to maximise residents highly value the suite of enriches lives by range of programs participation with an programs offered at the Library and providing a means that facilitate lifelong emphasis on literacy there is an increase in demand for school programs, storytimes, toddler of social and learning and social cultural interaction and cultural inclusion and STEM activities, which will be included as recommendations in the 131 Library Strategic Plan 2023 Provide creative The Library organised two school library programs holiday programs with 39 sessions for online and face to 1,240 attendees. Emergent Literacy Programs engaged 6,225 attendees face to suit the needs of the community and five outreach sessions at local playgroups and parks attracted 419 attendees. World Bee Day was celebrated by Sydney's Bee Association discussing sustainable environments and preservation (50 attendees) and a May the 4th Star Wars themed afterschool event was held with craft, games and activities using the Library's STEM collections (40 attendees). Other events include weekend drop-in craft sessions, seniors events such as Macrame Making, Seniors Film Screening, Live streaming of official Seniors Week Concert (60 attendees), WorldPride events Drag Trivia (47 attendees), Drag Paint and Sip (20 attendees) and Drag Make-up Workshop (15 attendees). Regular art programs included Collage, Sketch Flash, and Art After Dark. The Tech Help program provided technological assistance and the Digital Know How series. New programs include the first lecture, The Morality of AI in the Cutting Edge Lecture series and the first Queer Cinema session. Other programs and events delivered include the Online Scams Seminar, HSC Help: Manage ChatGPT and other Online AI Tools, Green Thumbs, Online Multicultural Cooking, Bad Cinema Club, Mens Book Club, Queer Book Club and Waverley Reading Group Review staff skills Develop and Staff skills were assessed and a implement a staff to assess gaps to training plan was developed across a range of areas for implementation training plan to develop a training enhance customer plan from June 2023 service at the Library

CM/7.1/23.08- Attachment 1 Page 78

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

THEME 1: PEOPLE



1.6

Provide access to social services and facilities for all stages of life

OUR STRATEGIES

1.6.1. Connect with service providers and community groups to drive community wellbeing outcomes





FOUR YEAR ACTIONS

Partner with service providers and community groups to share data and resources, address emerging community needs, and adapt to local challenges

ANNUAL ACTIVITY

Deliver a targeted grants program that supports coordination and collaboration around local services and projects

STATUS PROGRESS COMMENTS



Council made changes to the 2023–24 community grants round. Some ongoing small grants recipients were included in the Community Services grants. This was made possible from savings achieved through Community partners implemented program changes.

The Transition to School webinar and Effective Parenting workshop were held successfully in May 2023. Schools and Services Breakfast Forum Transition to High School attracted 80 attendees representing nine service provider agencies, 30 primary schools, eight high schools, and three schools' area directors. In March 2023, 36 participants representing 20 organisations shared information and discussed Domestic Family Violence prevention strategy, collaboration strategy for youth homelessness services system and pathways to Southeast Sydney Local Health District adolescent mental health services. In May 2023, Council staff supported Shopfront youth legals centres to plan a talk on how to assist young people in the criminal justice system. Eastern Sydney Ageing and Disability Interagency met five times with approximately 140 people in attendance

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 79

15 August 2023 Council

THEME 1: PEOPLE

1.6 continued...

OUR STRATEGIES

1.6.2. Deliver highquality, affordable services that support community connection and promote independence, health and wellbeing





FOUR YEAR ACTIONS

Develop a Children and Family Services Strategy and continue to deliver high quality early education services

ANNUAL ACTIVITY

Undertake research to understand demand, supply, local capacity, community needs and trends

STATUS

PROGRESS COMMENTS



Customised target group profile was developed for families and children. Submissions were developed for two Early Childhood Inquiries (IPART & Productivity Commission) to inform the Strategy preparation. Council has been invited to participate in the Australian Competition and Consumer Commission and IPART inquiry. Findings from these and Local Government inquiries will inform follow up work, detailed service analysis and recommendations in response to industry changes

Deliver high quality, innovative and accessible early education and care services for children 0-5 and their families Manage demand for Famiy Day Care and Early Education Centre places, increase the number of children with additional needs and deliver a specialised family support program to parents/ carers



Promotional materials for new Kids Link were designed and printed to distribute to families via Children's Services enrolment package, library and playgroup. The Family Day Care received Meeting assessment and rating. There are 337 active families on Council's waitlist for children 0-3 years. Additional funding was secured under Start Strong program to resource and enhance education program and fee relief for families with children 3-4 years. Start Strong preschool and transition to school programs are being implemented. Waverley Early Education Centre hosted Transition to School event for families in partnership with local primary school. Early Education Centre and Family Day Care Reconciliation Action Plan was submitted to Nurragunnawali for annual review

Deliver high quality social and recreational programs that supports ageing in place in line with new legislation and funding requirements

Relocate and prepare the Waverley **Community Seniors** Centre



Relocation was delayed because of contractor suspending trading. New activity at Bondi Pavilion was implemented and well attended. Commonwealth Home Support Programme workforce survey was submitted

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

44

15 August 2023 Council

THEME 1: PEOPLE



Actively drive housing policy to meet the needs of the vulnerable, diverse and growing population

OUR STRATEGIES

1.7.1. Deliver affordable rental housing through targeted programs and work in partnership with agencies to address homelessness









FOUR YEAR ACTIONS

Deliver targeted support through social and affordable housing programs and work with internal and external partners to extend provision

ANNUAL ACTIVITY

Prepare options paper to determine future scope and reach of Council's social and affordable housing programs

STATUS

PROGRESS COMMENTS



Options for maximising existing program reach and opportunities for growth arising from the Social and Affordable Housing Review report were incorporated in policy proposals and housing planning

Continue partnership with Eastern Suburbs Homeless Assertive Outreach Collaborative to address street homelessness

Participate in Annual Street Count and coordinate support for homeless people with complex needs



Council coordinated the Regional Street Count held in February 2023. The number of people experiencing homelessness on the streets of Waverley remains stable. Coordinated assistance was provided to rehouse older residents evicted from boarding house

Explore new approaches including partnerships to increase provision of affordable housing

Update the Affordable Housing Program Policy and other related policies



Presentation of the proposed changes for feedback will be presented to the Executive Leadership Team and the Housing Advisory Committee in July 2023

1.7.2. Advocate for increased diversity of housing stock that is affordable and accessible







Implement planning controls that increase diversity of housing

Undertake review of Waverley **Development Control** Plan to facilitate diversity of housing



Council adopted the Waverley Development Control Plan (DCP) 2022 at its meeting in December 2022. Relevant recommendations from Waverley Housing Strategy were incorporated into the DCP

Advocate to the NSW Department and Planning to increase the mechanism for affordable housing on an ongoing basis



Submissions were made to the Department of Planning and Environment (DPE) regarding Waverley Affordable Housing Contribution Scheme Planning Proposal (AHCS PP). Awaiting Gateway determination from DPE to exhibit the PP

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

45

Page 81

CM/7.1/23.08- Attachment 1

THEME 1: PEOPLE

1.7 continued...

OUR STRATEGIES

1.7.3. Grow the provision of social and affordable housing









Implement Planning Agreement Policy 2014 to contribute to Waverley Affordable Housing Fund

ANNUAL ACTIVITY

Negotiate Voluntary Planning Agreements that increase our affordable housing fund when offered by developers

STATUS

PROGRESS COMMENTS



Voluntary Planning Agreements (VPA) Policy has been amended to increase the percentage of VPA funds to be expended towards affordable housing from 15% to a minimum of 25% and up to 100% in certain circumstances

Advocate with Department of Planning and Environment (DPE) to improve affordable housing

Advocate with DPE to implement the Affordable Housing Contribution Scheme



Submissions were made to the Department of Planning and Environment(DPE) regarding Waverley Affordable Housing Contribution Scheme Planning Proposal (AHCS PP). Awaiting Gateway determination from DPE to exhibit PP

1.7.4. Manage housing supply, choice and affordability with access to jobs, services and public transport









Ensure strategic plans manage and protect/ retain adequate housing supply/ density close to jobs, services and public transport

Develop and implement Inter War Building design guidelines to promote retention of existing density and housing affordability.



Guidelines were adopted by Council and implemented through Waverley Development Control Plan 2022

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 82

15 August 2023 Council

THEME 1: PEOPLE



Support a safe community with capacity and resilience to adapt to change

OUR STRATEGIES

1.8.1. Partner with key stakeholders to create awareness, prevent, and respond to anti-social behaviour issues







FOUR YEAR ACTIONS

Prepare and implement proactive health and safety strategies to improve community safety, health and address anti-social behaviour

ANNUAL ACTIVITY

Progress research and advocacy to ensure women experiencing domestic violence can access support

STATUS

PROGRESS COMMENTS



Protocols are finalised in collaboration with Eastern Suburbs Aged and Disability Interagency

Implement Child Safe Policy to empower children and young people in decision making



An eLearning module on child safe compliance and training for all Council staff was prepared

Partner with NSW Police to patrol and target anti-social behaviour and noise related issues within hot-spots



Of the total 56 noise related issues received in Q3 and Q4, 44 were in hotels and restaurants areas and 12 from residential areas. Of the total of 95 noise related issues received in the financial year, 69 were from hotels and restaurant areas in the financial year

Undertake daily patrols to improve safety at Bondi, Bronte and seasonally at Tamarama beaches



Rangers continued to patrol beaches to improve safety. There were 89 pollution related breaches in the LGA in the last six months for which infringement notices were issued

Prepare and implement proactive health and safety strategies to improve community safety, health and address anti-social behaviour

Undertake inspections to regulate food handling, sewerage, excessive noise and other issues



Routine food safety inspections were undertaken with a total of 565 food licence premises inspected in the financial year. In Q3, 196 inspections were undertaken and 180 in Q4. Noise and sewage complaints were dealt on an ongoing basis

Undertake daily patrols to ensure compliance within dog on-leash areas within hot-spots



Daily patrols were undertaken in dog on-leash areas with 214 infringements issued for noncompliance in Q3 nd Q4

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

47

● THEME 1: PEOPLE

1.8 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	STATUS	PROGRESS COMMENTS
1.8.2. Strengthen community and Council capacity to prevent, prepare and respond to shocks and stresses	Develop Resilience and Adaptation Strategy to strengthen community capacity to respond to future crisis and disaster situations	Identify priority actions under resilience framework for improvement		Climate change risk assessment were completed and risk registers were updated and priority actions defined. The Framework will continue to be implemented in 2023–24
		Deliver the Sustainable Communities Strategy to improve sustainability and embed second nature in community		Council continues to provide monthly newsletters to 12,000 subscribers on Second Nature engagement and educational activities
1.8.3. Partner with stakeholders to facilitate collaborative, effective and consistent approaches to coastal safety risk management	Improve and standardise beach safety approaches in consultation with NSW Local Government Coastal Safety Group	Deliver beach safety management services and education programs	•	Council in partnership with Randwick City Council launched a joint pilot project to introduce Float to Survive a beach/water safety educational program and research project. Plans are underway to produce collaborative Float to Survive campaign media release to advertise the key findings from the report
		Participate in regular meetings with external stakeholders on coastal safety management issues		Council continued to participate in Coastal Safety Group meetings in Q3 and Q4

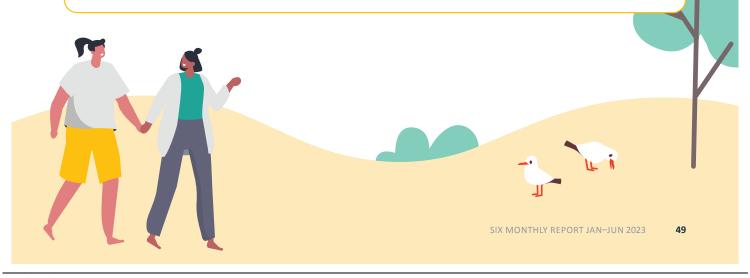
STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

● THEME 1: PEOPLE

Outcome measures

MEASURES	BASELINE	TARGET 2023	ACTUAL 2023
Positive community and stakeholder feedback for evaluated events	91% positive feedback for evaluated events (2020)	Minimum 80% positive community and stakeholder feedback	96% positive feedback for an evaluated program or event conducted in FY22-23
Number of partnerships to facilitate growth for our cultural and creative sector	12 event and program partnerships (2021)	Maintain number of event and program partnerships	13 event and program partnerships
Maintain the activities that promote community connection	25 (2021)	25	50
Participant satisfaction with capacity building workshops	80% (2020)	Maintain satisfaction at 80%	95%
Community services maintain quality accreditation	Meet accreditation and quality rating	Meet accreditation and quality rating	3 services Exceeding Rating, 2 services Meeting Rating
Number of beach safety talks	2 beach safety talks completed (2021)	6 beach safety talks	NA
Tenant and community satisfaction with social and affordable housing delivery	78% (2021)	Maintain	88%





Theme 2: Place

Our Place theme focuses on the natural and built environment

We facilitate architectural design excellence in building infrastructure, functional public spaces and walkable streets in Waverley. With the highest population density in Australia, community-led, place-based planning and design is critical. Council aspires to be a frontrunner and advocate for balanced development in Waverley.

Our community has strong environmental values, and healthy, active lifestyles, and we are committed to reflecting this in Council strategies. Improving all modes of transport makes Waverley more accessible, safe, connected and sustainable. We are committed to enabling people to get around more easily on foot, by bicycle and public transport to reduce traffic congestion and parking pressures.

To ensure we are meeting community expectations, we are focusing on improving roads, footpaths, parks and playgrounds, and being better prepared for climate changes and potential flooding. We aspire to be at the forefront of sustainability to create resilient communities, sustainable buildings, healthy coasts and bushland, conserve energy and water resources. We recognise that any waste sent to landfill has long-term environmental impacts. We aim to progress Waverley to be a zero waste community.

SIX MONTHLY REPORT JAN-JUN 2023

THEME 2: PLACE

Place: our objectivesWhat will we focus on?

2.1



Reduce greenhouse gas emissions (Waverley)

Facilitate, enable and support the community to rapidly reduce their greenhouse gas emissions 2.2



Reduce greenhouse gas emissions (Council)

Rapidly reduce Council's greenhouse gas emissions

2.3



Climate change and resilience

Prepare and adapt to the impacts of climate change

2.4



Biodiversity

Protect and increase our local bushland, parks, urban canopy cover and habitat areas 2.5



Water use and quality

Conserve water use and improve water quality

2.6



Control and manage development

Control and manage development to protect the intrinsic values of the community including aesthetics, size, heritage and population

2.7



Safe and accessible parks and open spaces

Ensure public spaces, parks, open spaces and facilities have equitable access, are safe day and night, and meet community needs for recreation 2.8



Sustainable transport

Ensure sustainable transport infrastructure is easily accessible and provides climate friendly transport alternatives

2.9



Traffic, transport and parking

Manage traffic, transport and parking in a balanced way

SIX MONTHLY REPORT JAN-JUN 2023

THEME 2: PLACE

2.10



Accessible and sustainable assets

Build, maintain and renew well-designed, accessible and sustainable assets and infrastructure, to improve the liveability of neighbourhoods 2.11



Sustainable waste and circular economy

Move towards a sustainable waste community and a circular economy

2.12



Clean and litter free spaces

Keep public spaces clean and litter-free

SIX MONTHLY REPORT JAN-JUN 2023

52

15 August 2023 Council

THEME 2: PLACE









Place: strategies

How will we achieve our focus?



Facilitate, enable and support the community to rapidly reduce their greenhouse gas emissions

OUR STRATEGIES

2.1.1. Increase uptake of renewable energy and improve energy efficiency of buildings and infrastructure









FOUR YEAR ACTIONS

Implement initiatives that increase uptake of green energy, and improve environmental performance

ANNUAL ACTIVITY

Deliver Building Futures and residential dwelling program

STATUS

PROGRESS COMMENTS

Buildings Strata Managers were engaged and a range of energy savings were implemented. The savings are currently being calculated and will be reported in 2023-24

Promote the uptake of renewable energy in the community



Council promoted the use of GreenPower and identified other opportunities for the community and business sector to purchase renewable electricity

Deliver Solar My Suburb and Solar My School program



In January 2023, St Catherines (new building) installed a 99kW solar system as part of Solar my School program

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

53

THEME 2: PLACE



Rapidly reduce Council's greenhouse gas emissions

OUR STRATEGIES

2.2.1. Increase Council's energy efficiency, uptake of renewable energy and reduce carbon









FOUR YEAR ACTIONS

Demonstrate leadership in green energy generation, consumption and energy saving programs

ANNUAL ACTIVITY

Purchase 100% renewable energy in the Council electricity contract and install solar on Council assets

STATUS

PROGRESS COMMENTS

Council purchased 100% renewable electricity. Solar was installed on Bondi Pavilion and is now operational

Transition to a non-fossil fuel gas in Council assets



Gas appliances were removed at Waverley Cemetery. Removal at Gardiner and Bronte Early Education Centres are in progress

Upgrade and improve street lighting performance



Council has entered into an agreement with AusGrid to upgrade all main road luminaires in Waverley over the next 1-3 years

Purchase electric vehicles for Council's vehicle fleet



Procurement of electric vehicles were completed for delivery in 2023-24

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 90

THEME 2: PLACE



Prepare and adapt to the impacts of climate change

OUR STRATEGIES

2.3.1. Deliver the **Climate Change** Adaptation and **Resilience Framework**









FOUR YEAR ACTIONS

Implement the Climate Change Risk Adaptation and Resilience Framework

ANNUAL ACTIVITY

Integrate Waverley Climate Change Scenario and Climate Change Risk assessment into Council's Asset Management Program

STATUS PROGRESS COMMENTS



Risk assessments were completed in five areas of the Adaptation Framework. The findings will inform the Urban Greening and Cooling Strategy

Progress to stage 3 of a Coastal Management Plan



Council was not successful with the grant application and will continue to progress the Coastal Management Plan in 2023-24

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 91

THEME 2: PLACE



2.4

Protect and increase our local bushland, parks, urban canopy cover and habitat areas

OUR STRATEGIES

2.4.1. Improve the condition of non-remnant native vegetation on public land in the LGA and reinstate indigenous vegetation characteristic of natural coastal landscapes in Councils' parks and reserves

FOUR YEAR ACTIONS

Deliver the Biodiversity Action Plan- Remnant Sites

ANNUAL ACTIVITY

Engage bush regeneration contractors to implement the Biodiversity Action Plan – Remnant sites

STATUS

PROGRESS COMMENTS

Bush regeneration contracts have been completed for the financial year across all sites







2.4.2. Protect the threatened species plan Acacia terminalis (subs Eastern suburbs) and Eastern Suburbs Banksia Scrub Endangered Ecological Community

Deliver Thomas Hogan, Bronte and Tamarama Ecological Restoration Action Plan Implement priority projects in Ecological Restoration Action Plans for Tamarama and Bronte



Bush regeneration contracts have been completed for the financial year across all sites







2.4.3. Improve biodiversity across the Waverley LGA









Improve native Delive habitat in habitat Connicorridors and adjacent to remnant

areas

Deliver the Living Connections program



The Living Connections Program is expanded to all areas of the local government area and the program was delivered to 280 households with very positive feedback

Review DCP controls to improve native habitat in habitat corridors and adjacent to remnant areas



Expanded biodiversity corridors map including light pollution controls were adopted as part of the Waverley Development Control Plan in December 2022

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 92

■ THEME 2: PLACE

2.4 continued...

OUR STRATEGIES	FOUR YEAR ACTIONS	ANNUAL ACTIVITY	STATUS	PROGRESS COMMENTS
2.4.4. Increase the quantity of trees and plants in public and private spaces, parks and streets to achieve Waverley's canopy targets	Prepare and implement Tree Canopy Strategy	Review and update tree register and implement annual tree planting program		104 trees were planted during the reporting period. The Publi Domain Tree Inventory Audit project report is finalised. Proactive tree maintenance activities will be planned in 2023–24
-ģ- <u>J</u> 6 17		Review planning instruments in line with Tree Canopy Strategy		The draft Urban Cooling and Greening Strategy has been prepared and will be presented to the Council at its meeting in July 2023.
				The Waverley Development Control Plan 2022 includes new clauses to improve native habitat in line with the Tree Canopy Strategy

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 93

THEME 2: PLACE



Conserve water use and improve water quality

OUR STRATEGIES

2.5.1. Increase water harvesting through stormwater harvesting schemes and rainwater capture









FOUR YEAR ACTIONS

Maintain and optimise recycled water use at Varna Park, North Bondi, Bondi Park and Pavilion projects

ANNUAL ACTIVITY

Deliver WaterFix project (Strata, Commercial and Small Business) in partnership with Sydney Water

STATUS

PROGRESS COMMENTS

Waterfix strata was delivered in partnership with Sydney Water

Organise site sediment control training and inspections



Get the Site Right inspections were completed in building sites and relevant compliance actions were undertaken

2.5.2. Improve water efficiency of new and existing buildings









Engage the community to promote water savings devices and practices

Deliver residential water efficiency program



This project was delivered as part of the Building Futures Program

2.5.3. Reduce or minimise the pollutants entering into waterways









Maintain and increase the number of raingardens, gross pollutant traps and stormwater quality improvement devices to reduce pollutants at beaches

Construct new stormwater quality improvement devices in the Glenayr Avenue project



Water sensitive urban design infrastructure was completed as part of the Glenayr Avenue Streetscape project

Maintain water sensitive urban design infrastructure in Bondi Junction



Water sensitive urban design assets were maintained

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 94

THEME 2: PLACE



2.6

Control and manage development to protect the intrinsic values of the community including aesthetics, size, heritage and population

OUR STRATEGIES

2.6.1. Respond to community concerns on overdevelopment through robust community engagement, data collection and education on planning issues



FOUR YEAR ACTIONS

Increase community engagement through methods like codesign and data collection in preparing planning controls, plans and strategies

ANNUAL ACTIVITY

Review and update the Community Participation Plan to integrate codesign into future engagements

STATUS PROGRESS COMMENTS

The Community Participation Plan was integrated into the Community Engagement Strategy 2023. The document was placed on public exhibition until 14 June 2023. The community feedback received will inform the finalisation of the Plan

Coordinate community engagement, education, data collection and community views to respond to issues related to overdevelopment



A Community Planning Advocate position has been established and a comprehensive community awareness program is being planned. Additionally the scope for a community survey is also being developed.

The Community Engagement Policy and Strategy was prepared in consultation with the Waverley community and stakeholders and adopted by Council

2.6.2. Ensure new development provides high standard of design quality and does not adversely impact the amenity of neighbours or the wider community







Ensure new development meets the aims and objectives of the Local Enviornmental Plan (LEP) and Development Control Plan (DCP) Assess all applications against relevant provisions of the LEP and DCP and other relevant legislation



Assessment reports demonstrate that all applications are assessed against relevant provisions of LEP and DCP and applicable legislation

Provide timely determinations of applications for development Implement assessment procedures that deliver high quality outcomes and efficient determination



Procedures such as Fast Track assessments and weekly Senior Officer roundtable reviews ensures high quality and consistant decision making and timely assessments

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

59

THEME 2: PLACE

2.6 continued...

OUR STRATEGIES

2.6.3. Ensure
development is
undertaken in
accordance with
required approvals
and new and existing
buildings provide a high
standard of fire safety
and amenity

FOUR YEAR ACTIONS

Ensure development meets the requirements of the development consent and relevant legislation where Council is appointed as the certifier

ANNUAL ACTIVITY

Assess applications for a construction certificate against the development consent and legislation and ensure compliance during required inspections

STATUS

PROGRESS COMMENTS

Of the 23 building certificates lodged, nine were determined. Six certificates are under assessment





Provide efficient and professional pool certification

Undertake swimming pool inspections in compliance with Swimming Pool Act and Regulation



70 swimming pool inspections were completed in Q3 and Q4

Ensure new buildings meet current fire safety standards and existing buildings are upgraded Undertake fire safety assessment of new developments where Council is the certifier

Of the 68 fire safety inspection requests received in Q3 and Q4, 34 were assessed and finalised, 30 are in various stages of assessment and assessment has commenced for four requests

Undertake fire safety inspections where potential fire safety issues are identified



Of the 12 fire safety related complaints received in Q3 and Q4, 10 were inspected and closed. The remaining two complaints are under further investigation

Undertake initiatives to address issues relating to illegal use or building works in a timely manner

Investigate complaints and take appropriate enforcement action relating to illegal use/ building works in a timely manner



In Q3 and Q4, 346 complaints related to illegal building work and construction hours were received, 240 complaints were investigated and closed. Other categories of complaints relate to 189 complaints on the condition of existing buildings, 96 regarding dangerous work practices and 53 on illegal use. Thirty-six infringement notices on illegal building works were issued

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

60

THEME 2: PLACE

2.6 continued...

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS 2.6.4. Protect Clause 6.12 in Waverley Local Explore ways Prioritise controls and prioritise to incentivise that facilitate Environmental Plan 2012 maintains employment floor commercial non-residential floorspace in Bondi commercial space in Bondi floorspace in Bondi floorspace outcomes Junction **Junction Strategic** Junction in Bondi Junction Centre, and other centres where Implement minimum Preparation of Employment Planning relevant non-residential Floor Proposal is in progress and is scheduled Space Ratio across all for completion late 2023 A) III of Waverley's centres 2.6.5. Create Develop precinct scale Undertake The Bondi Junction Cycleway works a thriving, upgrade programs assessment and are complete. Works are progressing flourishing, scope Oxford in alignment with with Oxford Street Mall upgrade accessible Our Liveable Places Street Masterplan planning with current year milestones and liveable Centres Strategy preparation completed. Planning is a multi-year destination with process and will run to 24 months. 2020-2036 great public In Bondi, the Glenayr Avenue spaces and streetscape upgrade and Curlewis buildings, public Street design were completed art, and walkable streets that engage and excite Improve the quality Undertake street Healthy Streets assessment is utilised everyone of streetscapes health check for in current streetscape projects and will through Health Street also be integrated into the Walking streetscape upgrades Strategy currently being developed. Assessment indicator integration to relevant Project Managers completed Healthy capital works projects Streets Design training.. Ensure street Deliver annual During Sydney WorldPride, Pride flag at program of festive Chambers, and pride and transgender infrastructure is comprehensively decorations bespoke flags at Bondi Beach sea wall murals equipped to to urban area were painted support decorative and program-led Deliver annual Turnover of Sea Wall permits, and activation program of public art an additional 40 new permits were allocated for new murals in May and June 2023. Bondi Pavilion Whale Dreaming Public Art concept designs were assessed and two artists paired through a mentorship relationship will be managed by the Gujaga Foundation, with project support from TZG Architects. Bondi Mermaids Public Art Expressions of Interest closed and is under review

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 97

THEME 2: PLACE

2.6 continued...

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS 2.6.6. Celebrate the Implement Heritage Review Development Updated heritage provisions related to Inter-War residential heritage and character and Social Impact Applications in line of our centres and Assessment with Heritage and flat building development Social Assessment heritage sites, and recommendations and social impact assessment protect and enhance guidelines guidelines were integrated and their character implemented through Waverley Development Control Plan 2022 Revise the Aboriginal Initiate Aboriginal Preparation of a detailed Heritage study and Heritage Study proposal is in progress. Once scoping including completed, the Executive prepare Management plans for all registered management of Leadership Team will review scope, cost, timeframe and sites registered sites process to define next steps Review heritage and Implement the Project briefs for Heritage character controls in Heritage Policy into Inventory Sheets were strategic plans the LEP completed and work is in progress and scheduled for completion in August 2023. Heritage Planning Proposal will be lodged for Department of Planning and Environment determination once the Inventory Sheets are finalised Deliver key actions Develop Quinn Road Concept designs were updated identified in the memorialisation and internal review is in Cemetery Services progress. Geotech investigation Strategic Business is underway

Plan

Implement
innovative heritage
navigation options
and improve public

Ten new significant grave signs were installed. QR codes to short videos for graves were developed

2.6.7. Promote opportunities for residents to increase the sense of wellbeing in high density environments



131

Provide a range of Arts, Culture and Events programs to promote local participation, engagement and exchange Explore program opportunities across Waverley precincts to activate spaces and promote local connections

amenity at Waverley

Cemetery

Global Table was delivered in May 2023 to activate Bondi Junction Mall.

Make Music Day pop up musicians performed at the Mall.

Four Family Film Nights was delivered, one in each ward from April to May 2023

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

62

THEME 2: PLACE



2.7

Ensure public spaces, parks, open spaces and facilities have equitable access, are safe day and night, and meet community needs for recreation are well maintained

OUR STRATEGIES

2.7.1. Provide safe, accessible and diverse spaces and facilities for different users





FOUR YEAR ACTIONS

Provide safe, accessible spaces and facilitate physical activity for active and healthy lifestyles

ANNUAL ACTIVITY

Implement a range of recreation programs including activities for active and healthy lifestyle

STATUS

S PROGRESS COMMENTS

Participation across the period increased through the delivery of 22 school holiday programs with 372 attendees. 158 weekly Active Seniors classes were organised at the Margaret Whitlam Recreation Centre with

2,331 attendees

Maximise the use and access to public open recreation spaces and sports fields

Promote Council's sportsfields and facilities and investigate opportunities to achieve optimal use



Usage of sports facilities remained consistent throughout the period with daily swapovers of multi-purpose courts accommodating a range of basketball, tennis and netball groups. Archery was introduced into the school holiday program and there has been an increase in demand for Pickleball bookings on the outdoor courts

Deliver accessible community facilities and venues that cater for the diverse needs of the community Promote Council's community venues and facilities and investigate opportunities to increase utilisation



Expression of Interests were sought for community venue hire through print and online channels to drive additional applications and utilisation across all facilities. Website content on indoor community venue, sports field and courts and halls was updated for accessibility

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 99

THEME 2: PLACE

2.7 continued...

OUR STRATEGIES

2.7.2. Increase the capacity of existing active recreation spaces through embellishment and upgrade works



2.7.3. Leverage opportunities to provide new and extended spaces in key locations



FOUR YEAR ACTIONS

Implement the Open Space and Recreation Strategy action plan and the Inclusive play space study

ANNUAL ACTIVITY

Upgrade Waverley Park Playground and Fitness Station and two additional local pocket parks

STATUS PROGRESS COMMENTS



Works at Belgrave Street reserve and Onslow Street Reserve are complete. Works at Waverley Park playground and fitness station commenced and is scheduled for completion in 2023. Council is continuing to liaise with Sydney Water for play equipment installation

Provide public access to Hunter Park and activate Harley Place and Alfresco Dining in Hall Street.



Scoping and procurement are underway for Hunter Park access paths. Hall Street streetscape upgrade scoping scheduled to begin in 2024. Council at its meeting in September 2022 resolved to not proceed with Alfresco Dining in Hall Street as part of the Streets as Shared Spaces Program and instead explore opportunities as part of a streetscape upgrade with planning to commence in 2023. Council is progressing other streetscape upgrades such as Curlewis Street, Charing Cross and North Bondi Terminus

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 100

15 August 2023 Council

THEME 2: PLACE



Ensure sustainable transport infrastructure is easily accessible and provides climate friendly transport alternatives

OUR STRATEGIES

2.8.1. Deliver an innovative and integrated mass transport solution, as well as separated bike paths for the centre, with improved transport efficiency









FOUR YEAR ACTIONS

Prepare and implement a new Bike Plan and a new Walking Plan

Implement cycling infrastructure, bike paths and pedestrian safety projects

Develop an integrated

that addresses traffic,

parking and considers

neighbourhood and

Facilitate alternatives

place outcomes

to private car

vehicles

transport such as

improved access to

bus and car share

transport solution

ANNUAL ACTIVITY

Undertake research, audits and engage the community to prepare the Bike Plan and Walking Plan

Continue to deliver Bondi Junction Cycleway and associated footpath upgrades

Deliver Glenavr Avenue Streetscape Upgrade and Tamarama Marine Drive pedestrian crossing

Engage stakeholders and analyse traffic, parking and other road data and analyses

Revise Car Share

STATUS PROGRESS COMMENTS

Priority actions such as research and preparation of the Engagement Plan were completed. Walking Strategy development has commenced

> Bondi Junction Cycleway is complete. Minor works at Adelaide and Oxford Street corner are nearing completion. Works outside the bus depot continue in defects period

Glenayr Avenue Streetscape Upgrade is complete. Minor works such as street pole replacement is continuing. Tamarama Marine Drive pedestrian crossing is complete

The Bondi Local Traffic Study is progressing with community consultation completed and analysis continuing into 2023-24

2.8.2. Encourage more shared vehicles (cars, bicycles, scooters) and electric vehicle charging











Policy and advocate with Transport for NSW/other service providers for improved access to bus stops

Regular dialogue with Transport for NSW, shared mobility operators and bike operators regarding parking and access are in place. Ongoing Car share spaces investigation is in progress, particularly as a requirement of DA conditions on private land

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

Page 101

65

CM/7.1/23.08- Attachment 1

THEME 2: PLACE



Manage traffic, transport and parking in a balanced way parking in a balanced way

OUR STRATEGIES

2.9.1. Leverage technologies and regulations to provide better transport and parking outcomes



Effective management of Council car parks to optimise revenue and customer experience

ANNUAL ACTIVITY

Review and monitor ongoing performance of new smart technologies at Council car parks

STATUS PROGRESS COMMENTS

Smart system was installed and is operational. Regular monitoring of system efficiency is in place





Research and implement costeffective technology, policy and process improvements and prepare Smart Parking Management Strategy

Partner with NSW Government to provide real time parking availability via smart technology

A trial in partnership with TfNSW is underway to apply sensors to on street disabled parking spaces that reports to a webpage. This will identify which disabled spaces are available (vacant) to facilitate easier access for disabled permit holders. The ParknPay app shows availability of paid parking spaces and payment options in

the LGA

Ensure residential and commercial parking areas are patrolled

Develop safe and

convenient access

Patrol residential and commercial parking areas



Daily and weekly patrols were undertaken in parking areas. Of the 2,183 parking related complaints received in the last six months, 2,143 complaints were investigated and closed

2.9.2. Improve access to schools and local destinations by making it easier to walk, ride and catch public transport









Undertake research, audits and engage the community to prepare the Bike Plan and Walking Plan



Walking to School project is underway and the first round of community consultation is planned









STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

66

THEME 2: PLACE



2.10

Build, maintain and renew well-designed, accessible and sustainable assets and infrastructure, to improve the liveability of neighbourhoods

OUR STRATEGIES

2.10.1. Ensure Council's infrastructure assets are operated, maintained, renewed and upgraded to meet the levels of service set by the community

FOUR YEAR ACTIONS

Implement the Strategic Asset Management Plan 6

ANNUAL ACTIVITY

Deliver annual actions in the SAMP Program

STATUS

PROGRESS COMMENTS



The SAMP program was delivered in line with the annual allocation









2.10.2. Implement continuous improvement to achieve advanced maturity in asset management practices









Implement the Asset Management Improvement Plan as noted in SAMP 6 Deliver proactive maintenance activities to ensure all Council's civil infrastructure assets meet standards



Proactive maintenance activities were undertaken as per schedule. Works included drain pit cleaning and inspections, sanding and oiling public place furniture, regular audits of compliance decals, weekly cleaning and clearing of outdoor shower pits at our beaches, replacement of faded and damaged street signs and line marking including installing driveway lines, monthly footpath trip hazard inspections, onsite inspections of outstanding service requests, removal and reinstallation of furniture and streets signs.

Maintenance plan for Waverley Cemetery was prepared and endorsed

Deliver annual SAMP building renewal program as part of the Capital Works Program



The 2022–23 building renewal program was completed

Undertake an asset management maturity assessment

Review asset data integrity



Data integrity review was completed to inform the fair valuation. Works included asset inspections and financial analysis

2.10.3. Manage Council property portfolio in a financially sustainable way, to optimise value through maximising investment yield, and deliver quality community outcomes

Implement priority actions identified in the Property Strategy 2020–2024

Implement commercial and social property portfolio management review recommendations



Commercial Property Review was completed. Planning is underway on actions identified

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STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

67

Page 103

CM/7.1/23.08- Attachment 1

15 August 2023 Council

THEME 2: PLACE



Move towards a sustainable waste community and a circular economy

OUR STRATEGIES

2.11.1. Deliver best practices in waste and organics collection services and maximise diversion from landfill









FOUR YEAR ACTIONS

Develop and Strategy in accordance Materials

ANNUAL ACTIVITY

Design and deliver an optimal waste and recycling collection service for the Waverley Community, including a best-practice service for collecting organics in Waverley

Partner with Southern Sydney Regional Organisation of Councils (SSROC) to develop

and carry out regional tender for general waste and organics processing

Implement in-vehicle monitoring of waste management system

Roll out Recycling and contamination Improvement to mixed use development

Revolution Program

Provide recycling drop off locations or events for problem waste

items

events were organised at the Alexandria Integrated Facility. Problem waste stations are located at the Library and **Customer Service Centre**

been delivered in partnership with the City of Sydney and Woollahra Councils

implement the Waverley Waste with the NSW Waste and Sustainable

Implement a waste

system for in-vehicle

optimisation, improved customer service capabilities and realtime data capture

monitoring, route

management

Continue to

Provide waste

collection points and

recovery programs for

problem waste items

implement Recycling

and Contamination Improvement Program

STATUS **PROGRESS COMMENTS**

Optimal waste system for Waverley residents has been designed and approved by Council. Preparation of a two year implementation plan is scheduled for 2023-24. Work is underway to prepare the Waste Strategy and Action Plan

Council is participating in two SSROC coordinated projects to explore regional market and procurement opportunities for recycling and FOGO processing. Expression of Interest was sought for this project and market analysis

Council is investigating waste management system options to implement the system in 2023-24

Eight apartments participated

in the program and recycling

contamination projects were

86 compost bins and worm

farms were delivered to residents in Waverley LGA in

delivered

for recycling was completed

Deliver the Compost

Q3 and Q4 Successful Recycle It Saturday

Scheduled drop off events have

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

68

THEME 2: PLACE



Keep public spaces clean and litter-free

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS PROGRESS COMMENTS 2.12.1. Reduce litter Deliver litter and Implement Waste in Policy and Guidelines were Public Place Policy and Illegal dumping illegal dumping adopted and implementation is across Waverley education and and guidelines currently in progress. through education enforcement program and enforcement Organise illegal In partnership with the RID squad, Council delivered dumping education -Ö- KI and ensure education and compliance activities continued in response compliance to illegal dumping. Undertake beach Beach litter audits were litter audits completed 2.12.2. Reliable and Deliver optimal Undertake public Council prepared a Litter efficient public place public place waste place bin location Bin Infrastructure Strategy infrastructure and review which informs Council's bin services replacement. -Ö- 63 KI Public place bin audits were undertaken in response to the changing streetscape Service and maintain Bin repairs and replacements public place bins were completed as required

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 105

■ THEME 2: PLACE

Outcome measures

MEASURES	BASELINE	TARGET 2023	ACTUAL 2023
Asset Maintenance Ratio	104.59% (2021)	100%	NA
Infrastructure Backlog Ratio	1.09% (2021)	Less than 2%	NA
Buildings and Infrastructure Renewal Ratio	268.81% (2021)	Greater than or equal to 100%	NA
Legislative compliance achieved on all matters investigated by Council	100%	100%	91%
Percentage of applications that meet LEP and DCP are determined within 40 working days after notification	79% (2021)	80%	80%
Affordable housing investments through VPA negotiations	25%	= or > than 25%	> 25% of VPA funds endorsed by Council in the last 12 months has been dedicated to affordable housing
Metres of separated cycleway	730 metres (2021)	1000 metres	1300 metres
Council greenhouse gas emissions	4,702 (t CO2-e)	4,000 (t- CO2-e)	1,715 (t- CO2-e) estimate as at 1 June 2023
Community greenhouse gas emissions	517,983 (t CO2-e) (2019-20)	502,000 (t CO2-e)	523,742 (t CO2-e) (2020-21)
Solar installations in Waverley LGA	7,561 KW of installed capacity	8,000 KW of installed capacity	9,534KW (as at June 2022)
Condition of remnant vegetation in the LGA	9% in good condition	9% in good condition	NA
Increase in the amount of remnant vegetation in good condition	5.9 hectares	Greater than 5.9 hectares	NA
Cleaning program completed according to schedule and service standards	100%	100%	100%
Waste collection program completed according to schedule and standards	100%	100%	100%



SIX MONTHLY REPORT JAN-JUN 2023

70



Theme 3: Performance

Our Performance theme focuses on Waverley being a well governed, transparent and financially sustainable organisation We will continue to make Waverley an ethical Council that delivers efficient services to the community, on a basis of strong financial sustainability and accountability. Councillors represent and make decisions on behalf of all residents and ratepayers of Waverley, informed by thorough community engagement, strategic focus, and based on data and analysis. We will continue to improve the services we offer our community by building our internal systems, processes, capacity and capability.

We are committed to creating a prosperous and sustainable local economy, particularly as the State Government has identified Bondi Junction as a commercial centre linked to the Sydney global economy. We want to protect and enhance our neighbourhood villages while encouraging and supporting the creative and visitor economy.

■ THEME 3: PERFORMANCE

Performance: our objectives

What will we focus on?

3.1



Community engagement opportunities

Create opportunities for the community to engage with council decision making, and ensure input is listened to and acted on where appropriate

3.2



Excellent Customer Experience

Deliver the Waverley community excellent customer service, with services delivered efficiently, and with innovation 3.3



Financial Sustainability and Resource Management

Ensure Waverley Council is financially sustainable, and manages resources, assets and contracts effectively

3.4



Governance, Capacity and Capability

Govern Waverley Council well, and build culture, capability, capacity, systems and processes to deliver services to the community 3.5



Resilient Economy

The local economy is resilient and thriving, providing a diverse offering of services and opportunities for employment (including economic contribution of visitors) 3.6



Smart and Innovative

Waverley is a smart, safe and connected city of the future that fosters innovation

SIX MONTHLY REPORT JAN-JUN 2023

15 August 2023 Council

THEME 3: PERFORMANCE









Performance: strategies

How will we achieve our focus?



Create opportunities for the community to engage with council decision making, and ensure input is listened to and acted on where appropriate

OUR STRATEGIES

3.1.1. Ensure those who are impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage



FOUR YEAR ACTIONS

Implement Community **Engagement Policy** and Strategy 2021

ANNUAL ACTIVITY

Partner with community groups, and other agencies to engage hard to reach groups on decisions impacting the community

STATUS **PROGRESS COMMENTS**

the LGA

Programs organised to create awareness of social challenges and promoting inclusion and diversity include the Interfaith Roundtable, the Net Zero Alliance, Youth Week, Council's Reconciliation Action Plan, Multicultural Advisory Committee, Inclusion and Access Committee, Arts and Culture Advisory Committee, the women's roundtable, and Early Education Centre marketing and communication. These forums have generated opportunity for Council to engage with hard to reach groups in

Develop a community engagement campaign that responds to community needs on Council processes, decision making and critical issues



Council publishes a consultation report to close the loop with the community following their feedback. These reports are published on Have Your Say (HYS), shared via email to precincts, advertised on social media platforms and published on our engagement newsletter, eNews.

In 2023, four Council meeting wrap-up videos were published to Waverley Council channels, increasing transparency of discussions and decisions made at the meeting.

Council re-instated the Waverley News newsletter which is distributed to all households across the LGA and published on Council website

Organise staff training to enable staff across the organisation implement more effective engagement tools and practices



IAP2 training has been organised for relevant staff. Position based training requirements will be reviewed to enhance engagement capacity within the organisation

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

73

CM/7.1/23.08- Attachment 1 Page 109

THEME 3: PERFORMANCE

3.1 continued...

OUR STRATEGIES

3.1.1. Ensure those who are impacted by, or have an interest in, a decision or initiative of Council have an opportunity to engage



FOUR YEAR ACTIONS

Implement Community Engagement Policy and Strategy 2021

ANNUAL ACTIVITY

Engage Precinct committees on strategic issues

STATUS PROGRESS COMMENTS



Precincts continued to be engaged on strategic issues such as Flood Planning in Waverley, the War Memorial Hospital DCP, Charing Cross Streetscape Upgrade, Curlewis Street Streetscape Upgrade, Tree Management Policy, Coastal Reserves Plan of Management, Draft Events Policy 2023, Draft Community Engagement Strategy 2023, Draft Innovation Roadmap 2025 and the Voice to Parliament. Feedback from the Precincts during the reporting period has continued to be very positive on the effectiveness of engaging through a variety of face to face and Zoom meetings. Precincts have also expressed an interest in hosting hybrid meetings, this option is made available for future engagement activities

Develop a proposal that outlines a process to enable **Combined Precincts** group to host public forums



The Combined Precincts group discussions are still in progress to determine the preferred topic and option for progressing this project.

Options will be considered further at upcoming Combined **Precinct Meetings**

3.1.2. Ensure our engagement practices are accessible and inclusive



Implement Community **Engagement Policy** and Strategy 2021

Explore a range of engagement methodologies and channels that suit diverse needs of our community



A range of methodologies were identified and integrated into the Community Engagement Strategy 2023. Council's Community Engagement Strategy is based on social justice principles and includes a stakeholder section and engagement matrix. A ward based Have your Say pop-up through the year is also included in the Strategy

Invest in emerging platforms to improve access and inclusion



The Hive was onboarded as Waverley's Have Your Say platform

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

74

CM/7.1/23.08- Attachment 1 Page 110

■ THEME 3: PERFORMANCE

3.1 continued...

OUR STRATEGIES

3.1.3. Continual development of an organisational culture focused on best practice community engagement



FOUR YEAR ACTIONS

Improve data sources and analytics via Waverley customer/ audience evaluation processes

ANNUAL ACTIVITY

Establish communication dashboards to capture audience reach and impact to support evidence-based decision making

STATUS PROGRESS COMMENTS



Communication dashboards were prepared and presented to the Executive Leadership Team and Council

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

75

CM/7.1/23.08- Attachment 1 Page 111

THEME 3: PERFORMANCE



Deliver the Waverley community excellent customer service, with services delivered efficiently, and with innovation

OUR STRATEGIES

3.2.1. Implement **Customer Experience** Strategy to enhance customer experience across all business areas





FOUR YEAR ACTIONS

Provide consistent level of customer experience tailored to suit the location, service and/or interaction

ANNUAL ACTIVITY

Develop and implement valuesbased customer experience training program tailored to level of customer interaction and responsibility within the organisation

STATUS

Customer Service/Experience training is currently in development. Training will be facilitated through an online interactive module offering reallife scenarios applicable to all

roles across Council

PROGRESS COMMENTS

Trial hybrid customer experience model as part of Bondi Pavilion restoration



Bondi Pavilion Welcome Centre is fully staffed and offering Council services over seven days

Review all current service level agreements for service requests to ensure they meet operational requirements and provide clear guidance to customers



The service review of all customer facing services forms part of the broader Customer Experience Transformational project and strategic effort to uplift the customer experience. This activity will be delivered in 2023-24

Implement Complaints Management Framework and monitor compliance with procedures

Streamline complaints management process and use data and analytics to inform service improvements



Council endorsed the Complaint Handling Policy at its meeting in September 2022. New Complaint Handling Procedures were made available to staff to provide guidance on capturing and resolving complaints. Quarterly complaints and issues management report is presented to the Executive Leadership Team

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 112

76

15 August 2023 Council

THEME 3: PERFORMANCE



Ensure Council is financially sustainable, and manages resources, assets and contracts effectively

OUR STRATEGIES

3.3.1. Prepare, implement and monitor a suite of Integrated **Planning and Reporting** documents that respond to community needs and organisational capacity









FOUR YEAR ACTIONS

Develop and maintain a suite of integrated corporate plans that meet legislative requirements including resourcing strategies and other plans

ANNUAL ACTIVITY

Undertake Council's Integrated Planning and Reporting (IPR) activities that align with legislative requirements and provide community engagement opportunities

STATUS

PROGRESS COMMENTS

The Six Monthly Progress Report for the period July-December 2022 was prepared and presented to the Council in February 2023. The draft Operational Plan 2023–24 was placed on public exhibition for a period of 28 days. Community feedback received were considered to adopt the Plan in June 2023

Implement Long Term Financial Plan [LTFP 6 (2022-2033)] and monitor budget on a regular basis

Undertake annual review of LFTP, quarterly budget review and monthly budget performance reports



Council adopted its annual budget and Long Term Financial Plan at its meeting in June 2023. The Executive Leadership Team reviewed budget performance reviews on a monthly and quarterly basis. Quarterly budgets were also presented to the Council

Implement the Workforce Plan 2022-2026

Implement priority actions in the Workforce Plan such as diverse workforce, tenure, wellbeing and age profile



Projects such as LifeStyleInventory 360 Degree Program for Directors and Executive Managers, SafeSpace Councils Digital WHS Management System, Annual Training Plan, Child Safe eLearning module, and de-escalation training for high risk roles were completed. The position description project has commenced and consultation with the workforce is in progress. Recruitment Review and Framework are in development

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

77

CM/7.1/23.08- Attachment 1 Page 113

15 August 2023 Council

THEME 3: PERFORMANCE

3.3 continued...

OUR STRATEGIES

3.3.2. Deliver long-term financial, environmental and economic programs that improve financial and environment sustainability







FOUR YEAR ACTIONS

Embed financial and environment sustainability across the organisation

ANNUAL ACTIVITY

Undertake a strategic review on user fees and charges focused on fees, cost of service, and subsidies

STATUS PROGRESS COMMENTS



The 2023-24 Pricing Policy, Fees and Charges planning and setting approach was reviewed and endorsed by the Executive Leadership Team in November 2022 and review process is currently underway across the organisation

Assess cost and benefit and affordability criteria in all business and operational decisions



High level cost benefit and affordability assessment for Council services were completed as part of the budget and fee setting process. Council has developed a service review program and will be commencing the program in 2023-24. Each service review will look in detail at a range of metrics and data to assess and review service effectiveness, including cost of service

Deliver Second Nature in Council's policies, culture and values



The Executive Leadership Team adopted the Sustainability Leadership Program as part of the Second Nature initiative

Implement the Contract Management Policy and Guidelines to optimise value for money and deliver quality services to the community

Implement NSW Audit Office recommendations to improve procurement practices



Council undertakes continuous improvement of its procurement practises in line with the NSW Audit Office recommendations. The procurement policy and procedures are in place. A contract management audit was completed in Q4 to identify opportunities to improve the current process. Contract management framework and policy preparation is in progress and is scheduled for completion in 2023-24

Embed sustainable procurement into our activities consistent with Council's sustainability commitments

Integrate best practice procurement methodologies to ensure fair, objective and transparent procurement of goods and services



The procurement policy and guidelines have incorporated the fair, objective, transparent and sustainability elements

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

78

CM/7.1/23.08- Attachment 1 Page 114

■ THEME 3: PERFORMANCE

3.3 continued...

OUR STRATEGIES

3.3.3. Deliver and review services to increase value for money



FOUR YEAR ACTIONS

Develop and implement a Service Review Framework to deliver efficient, effective and customer focused services

ANNUAL ACTIVITY

Develop a Service Review Framework and approach in line with Australian Business Excellence Framework

Undertake priority service reviews

STATUS PROGRESS COMMENTS



The Service Review Framework was prepared and presented to the Council in Q2. Further work informed the preparation of Service Review approach presented to the Executive Leadership Team in June 2023

The Service Review Program is prepared and will be presented at the July Audit Risk and Improvement Committee meeting. Priority service reviews

will commence in 2023-24

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions
Delayed Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 115

79

THEME 3: PERFORMANCE



Govern Waverley Council well, and build culture, capability, capacity, systems and processes to deliver services to the community

OUR STRATEGIES

3.4.1. Promote an organisational environment that encourages professionalism, sustainability, integrity and ethical conduct



FOUR YEAR ACTIONS

Prepare and implement the Governance Framework

ANNUAL ACTIVITY

Review and update relevant governance policies, including Code of Conduct and Councillor Expenses and Facilities Policy

STATUS

PROGRESS COMMENTS

Revised Code of Conduct was rolled out to all staff including a mandatory Code of Conduct training. The Legislative Compliance Policy is being implemented to promote a compliance culture. Council streamlined the Councillor Expenses and Facilities Policy administration

Review and update relevant GIPA processes, including open access/ proactive release programs



and planning related information is made available online via the DA tracker. Processes are in place to enable access to development application/planning information not on DA tracker

Review Council Committee Charters



The Traffic Committee Charter review working group met and reviewed the delegation of traffic related functions to staff to fastrack decision making. Electronic approvals of advisory committees minutes are in place to speed up reporting. Details of Council and Council Committee meetings are updated on Council website to clarify roles and operation of these meetings.

Promote good financial governance, internal control and risk mitigation practices

Review and update financial policies, systems, procedures and business processes to improve financial compliance and risk mitigation

Reserves Strategy, Trade Debtors procedures, Investment Policy, and Procurement Policy and Procedures were reviewed and updated as part of the periodical review process

Implement an enterprise risk management framework

Conduct a business continuity exercise based on a major disruption of operations at one of Council's sites to identify and make refinements to business continuity plans

A full assessment of the Enterprise Risk Framework and Business Continuity Exercise was completed and the position of Chief Risk Officer was recruited. The scope of business continuity exercise has been redefined and is scheduled for implementation in 2023–24. Targeted ICT based awareness training, phishing exercises and penetration tests were organised to reduce technology based risks

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions Delayed Delayed/on hold - impacted by unforeseen conditions

80

CM/7.1/23.08- Attachment 1 Page 116

■ THEME 3: PERFORMANCE

3.4 continued...

OUR STRATEGIES

3.4.2. Uphold a commitment to accountable and transparent decision making



LII

FOUR YEAR ACTIONS

Prepare and implement the Governance Framework

ANNUAL ACTIVITY

Implement Fraud and Corruption Prevention Program

STATUS

PROGRESS COMMENTS

The Fraud and Corruption Control Project Working Group met regularly to oversee, implement and review the 2022–23 Fraud and Corruption Control Plan. 75% of actions were completed in June 2023. Quarterly plan progress reports are presented to the Audit, Risk and Improvement Committee. The Fraud and Corruption Control Plan 2023—24 was approved by Executive Leadership Team in May 2023

Promote and inform community on key decisions affecting community through different communication channels



Council decisions are promoted through Council's social media channels and the Precinct system. Council and Council Committee meetings are live streamed to keep the community up to date on Council's decision making real time. In 2023, four Council meeting wrapup videos were published to Council channels, increasing transparency of discussions and decisions made at the meeting

Provide Councillors, senior management and all staff with the necessary training, tools and understanding to meet their responsibilities



Independent Commission Against Corruption presentation and targeted staff training were organised. Mandatory Code of Conduct training were delivered to all staff. Legislative Compliance Framework is being implemented, which will ensure that staff are aware of changes to legislation. The delegations database is reviewed on ongoing basis, and staff are given advice on how delegations affect their day-to-day role.

Advice on legisation, codes, policies and procedures are provided to ensure that Councillors and staff comply with their responsibilities

Meet legislative requirements for financial reporting

Prepare all financial reports required by legislation or requested by government departments and agencies



All financial reports required by legislation were completed by June 2023. In the last six months, budget reviews, budget and Long Term Financial Plan, and pricing policy, fees and charges related reports were completed and presented to the Council

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions

Delayed Delayed/on hold - impacted by unforeseen conditions

81

CM/7.1/23.08- Attachment 1 Page 117

THEME 3: PERFORMANCE

3.4 continued...

3.4.3. Promote a safe and healthy workplace that rewards a culture of high performance

OUR STRATEGIES

FOUR YEAR ACTIONS

Develop and implement a Total Rewards Framework

ANNUAL ACTIVITY

Prepare Performance Management Framework

STATUS PR

PROGRESS COMMENTS



Develop Leadership Development Program for senior leaders and front-line leaders



LifeStyleInventory 360 Degree Program for Directors and Executive Managers were completed. Individual Director debriefing with the General Manager and coaches were finalised

Implement health and safety programs and activities



A range of health and safety programs were delivered including annual flu vaccination and skin cancer checks program, relaunch of Uprise Health and Wellbeing Program, employee education on wellbeing through the weekly staff newsletter on topics such as nutrition, fitness and hobbies to improve mental health, and training sessions on WHS Risk Management and Responsibilities for Executive Managers and team leaders

3.4.4. Continue to build capacity and capability of our people and Council to deliver services to our Community Implement the Capability Framework

Establish employee development plan and improvement strategies to address skill gaps and build capability

Work commenced on the position description review project and the Capability Framework review will be considered as part of the Performance Management/Skills and Performance Assessment Review project

LI

3.4.5. Provide fit for purpose technology and tools to enable service delivery that is community and customer centric

Deliver the ICT Modernisation Program Undertake demand assessment and commence procurement process

Suppliers for Technology and Delivery Partners were shortlisted for the ICT modernisation program and evaluations are in progress

-_____

727

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

82

CM/7.1/23.08- Attachment 1 Page 118

THEME 3: PERFORMANCE



3.5

The local economy is resilient and thriving, providing a diverse offering of services and opportunities for employment (including economic contribution of visitors)

OUR STRATEGIES FOUR YEAR ACTIONS ANNUAL ACTIVITY STATUS **PROGRESS COMMENTS** 3.5.1. Improve Prepare and Develop digital Council adopted the Innovation Waverley's post implement an infrastructure, Roadmap in April 2023. Priority COVID-19 economic innovation roadmap capacity building actions for implementation in resilience through partnerships 2023-24 were identified innovation and leadership and governance programs to support businesses Deliver businesses Deliver a grants A Grants Platform was identified 3.5.2. Position platform and Waverley as a future services and and delivered in Q2. A workshop business destination activation activities workshop for the is planned for businesses in Q1 and promote local business community. across Waverley 2023-24 businesses Deliver recognition Organise ongoing Council organised the Business for excellence in local business awards to Awards in December 2022. A business programs total of 14 sponsors participated recognise businesses totalling \$20,000 sponsorship or in kind support. More than 100 submissions were received for 11 award categories. 185 people attended the event 3.5.3. Support and Implement the Develop new Visitation Panel meetings were enhance the visitor Waverley Sustainable products and held. Council staff represented economy Visitation Strategy services for visitors Waverley on Bondi to Manly Walk Panel and organised 2019-2024.

STATUS: ○ Completed ➤ In progress ➤ In progress - impacted by unforseen conditions

□ Delayed □ Delayed/on hold - impacted by unforeseen conditions

CM/7.1/23.08- Attachment 1 Page 119

83

Wayfinding signage for the Bondi to Manly Walk

15 August 2023 Council

THEME 3: PERFORMANCE



Waverley is a smart, safe and connected city of the future that fosters innovation

OUR STRATEGIES

3.6.1. Improve and increase the quality and quantity of data shared in the local business community

131

Research, analyse and promote a range of data and trends that monitor

the local economy

FOUR YEAR ACTIONS

Release relevant business data sources to inform decision making

ANNUAL ACTIVITY

STATUS PROGRESS COMMENTS

The Commercial Centre Occupancy Audit was completed in February 2023. Economic Development Snapshot was completed and circulated to the Waverley business community in June 2023

3.6.2. Facilitate and grow innovative spaces for business incubation and knowledge transfer

Position business incubator as an innovative hub for local community

Partner and pilot a program with a civic focus



A Draft Expression of Interest for a Thinker in Residence at the Boot Factory has been prepared



3.6.3. Enhance communication and engagement channels to improve service delivery





Maximise the use of existing engagement tools such as Have Your Say

Integrate evaluation framework for various programs with Have Your Say



Have Your Say training has been facilitated for more staff to understand the fundamentals and also offer an advanced session to users. This will provide officers a better understanding of the existing tool and increase efficiency

3.6.4. Deliver and facilitate access to emerging technologies and library collections in fit for purpose digital and physical spaces





Implement Local Studies Digitisation Strategy

Launch online platform for digitised local studies assets



Usage of sports facilities remained consistent throughout the period with daily swapovers of multi-purpose courts accommodating a range of basketball, tennis and netball groups. Archery was introduced into the school holiday program and there has been an increase in demand for Pickleball bookings on the outdoor courts

Prepare and implement the Waverley Library Strategy

Undertake feasibility study for refurbishment of flexible library spaces to ensure future fit for purpose

Develop a plan infrastructure for

Preparation of the draft Waverley Library Strategy 2023 is in progress. The Strategy has considered and incorporate community feedback received

and the feasibility study and plan for current and emerging digital infrastructure for public use

for current and emerging digital public use

STATUS: Ocompleted In progress In progress - impacted by unforseen conditions ■ Delayed ■ Delayed/on hold - impacted by unforeseen conditions

84

CM/7.1/23.08- Attachment 1

Page 120

THEME 3: PERFORMANCE

Outcome measures

MEASURES	BASELINE	TARGET 2023	ACTUAL 2023
Customer complaints management	80% complaints closed within SLA	86% complaints closed within SLA	71% complaints closed within SLA
Number of community engagement channels to reach diverse segments of community	5 (2022)	7	9
Precinct satisfaction against 2021 baseline	73% (June 2021)	+/-2% variance against baseline (based on sample variation)	50% of the survey responses were very satisfied/satisfied and 30% were somewhat satisfied resulting in 80% in a satisfied category
Enterprise risks outside of risk appetite against 2021-22 baseline	49 out of 138 identified risks (2020-21)	Below baseline	56 out of 142 identified risks (2022- 2023) continual chang as maturity grows
Delivery of Community Strategic Plan and Delivery Program outcomes	65% completed, 17% in progress, 12% in progress impacted by COVID-19, 5% delayed due to operational reasons and 1% delayed due to COVID-19	70%	86% completed, 13% in progress, and 1% delayed due to operational reasons
Maintenance or improvement in			NA
financial benchmarks	-3.43%(2021)	0%	
Operating Performance Ratio Own Source Operating Revenue Ratio	80.61 (2021)	>60%	
Unrestricted current ratio	5.51x (2021)	1.50x	
Debt Service Ratio	18.18x	2.00x	
Rates and Annual Charges Outstanding Ratio	5%	4.24	
Cash Expense Cover Ratio	12.40 months	> 3 months	
Compliance with NSW Audit Office procurement recommendations	65% (2021)	90%	NA
Number of active registered businesses	42,257	Maintain	39,884
Commercial Centre Occupancy Audit	Combined Occupancy rate of 91.7%	Maintain or improve on baseline	Combined Occupancy rate of 93.6%



SIX MONTHLY REPORT JAN-JUN 2023

85

CM/7.1/23.08- Attachment 1 Page 121



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CUSTOMER SERVICE CENTRE 55 Spring St, Bondi Junction, NSW 2022

CM/7.1/23.08- Attachment 1 Page 122

REPORT CM/7.2/23.08

Subject: Budget Carry Over - 2022-23 to 2023-24

TRIM No: A03/0346

Manager: Teena Su, Executive Manager, Finance

Director: Tara Czinner, Director, Corporate Services

WAVERLEY

RECOMMENDATION:

That Council carries over \$4,802,397 from the 2022-23 financial year budget to 2023–24, as set out in Attachment 1 of the report.

1. Executive Summary

The purpose of this report is to seek Council's approval to transfer \$4.80m in funds associated with specific operational and capital projects from the 2022-23 financial year to the current 2023-24 financial year. These funds will permit 30 Council approved multi-year projects and programs to continue to be implemented, as per Delivery Program commitments.

These requests are a result of multi-year projects and programs not being as advanced as originally estimated.

2. Introduction/Background

Following a review of the status of the 2022-23 projects and activities, it is proposed that approved funds associated with a number of operational and capital projects from the 2022-23 financial year be carried over to the 2023-24 financial year to permit completion, as per Delivery Program commitments. Refer to Attachment 1.

3. Relevant Council Resolutions

Nil.

4. Discussion

Carry-over proposal to 2023-24 (Attachment 1)

In accordance with the carry-over process, 30 operational and capital projects were identified as requiring unspent funds to be carried over to the new financial year 2023-24 to permit their completion. These requests have been reviewed and agreed by the Executive Leadership Team (ELT). Carry-overs total \$4.80m, as summarised in the following table.

Table 1. Summary of carry-overs.

Carry Overs from 2022/23 to 2023/24 \$			Funding Sources Summary				
			2022/23	Internal	External	Income to be	
	Proposed Carry	No. of	General	Restricted	Restricted	received in	
Requestor	Over Value	Carryovers	Fund	Reserves	Reserves	2023/24	Total
Total Operational Carry Over	24,332	2	0	0	0	24,332	24,332
Total Capitalk Works Carry Over	4,778,065	28	439,932	662,898	1,490,459	2,184,777	4,778,065
Total Carry Over to 2023/24	4,802,397	30	439,933	662,898	1,490,459	2,209,108	4,802,397

Refer to Attachment 1 for details.

Operational capital expense carry-overs (\$24k)

Proposed carry-overs include:

- Power to the Future grant of \$4k.
- Pathway/NSW Planning Portal integration of \$20k.

Capital works program carry-overs (\$4.78m)

Twenty-eight capital work program projects, totalling \$4.78m, require funds to be carried over to FY 2023-24; see Table 2.

The 2022-23 financial year was challenging due to supply chain disruptions, a tight labour market and high inflation. As a consequence, a number of projects could not be completed by the end of the financial year as originally proposed.

Table 2. Capital works program carry-overs.

Capital Works Program	No. of projects	Value \$
Multi-year projects	3	1,464,173
Delayed projects to be completed in 2023-24	25	3,313,892
Total Carry Over	28	4,778,065

The following figure shows that carry-over requirements have gradually reduced in both operational and capital works programs in the past few years.



Figure 1. Carry-overs for past four years.

5. Financial impact statement/Time frame/Consultation

The carry-over items will increase the existing 2023-24 expenditure budget by \$4.80m. All of these carry-over items including its funding sources were included in the previous financial year 2022-23 and will have no impact on the current year's budget bottom line.

6. Conclusion

To permit the completion of a range of Council's projects, funds associated with 30 items are requested to be carried over from 2022-23 financial year to the 2023-24 financial year.

7. Attachments

1. Carry overs from 2022-23 to 2023-24 <u>U</u>.

Attachment 1 - Carryover to 2023/24

Council Meeting - 15 August 2023

Carr	Carry Overs from 2022/23 to 2023/24		Expense		Funding Sour	ces Summary	
No.	Cost Centre/P roject	Cost Centre Description	Proposed Carry Over Value	Income to be received in 2023/24	External Restricted Reserves	Internal Restricted Reserves	2022/23 General Fund
	•	Power to the Future	4,116	(4,116)	0	0	
		Pathway DPIE Integration	20,215.53	(20,215.53)	0	0	
		Carry Over	24,332	(24,332)	0	0	0
		Thomas Hogan Environmental Restoration Action Plan regenerat	1,181	0	0	(1,181)	0
		Bronte Pump House Upgrade and Pump Replacement	73,914	0	(62,753)	(11,161)	0
		Cliff Walk Remediation	956,291	0	(631,816)	(70,202)	(254,273)
6	C0718	Coastal Path Improvements - Notts Ave	12,000	0	(3,207)	(8,793)	0
7	C0811	Safety by design in public places	421,519	0	(394,410)	(27,109)	0
8		Bronte House - Bronte House	87,574	0	(5,431)	(82,143)	0
9	C0854	Onslow Park and Playground	4,970	0	(4,970)	0	0
10	C0875	59 Newland St, Bondi Junction	5,218	0	0	0	(5,218)
11	C0883	SAMP5 - Other: Fences, Stairs, Edging, walls / Retaining wal	75,340	0	0	(75,340)	0
12	C0886	Waverley Park Playground and Fitness Station Upgrade	504,103	(504,103)	0	0	0
13	C0889	2020/21 - RC - Glenayr Avenue - Blair St to Hall St	83,143	(83,143)	0	0	0
14	C0962	Grace Child Care	7,500	0	0	(7,500)	0
15	C0972	South Head Cemetery Retaining wall reconstruction	21,050	0	0	(21,050)	0
16	C0980	Rowe Street Development	97,016	(97,016)	0	0	0
17	C0993	2021/22 -SWC - Bourke Street	3,779	0	0	(3,779)	0
18	C1016	2021/22 - KGC - Trafalgar Street - Adjacent Cemetery	36,069	0	0	(36,069)	0
19	C1029	York Road Slip Lane	1,168,695	(902,288)	(119,117)	(147,290)	0
20	C1032	Williams Park Walking Track	263,115	(263,115)	0	0	0
21	C1034	Short Term Office Accommodation	14,238	0	0	(14,238)	0
		2022/23 - RC- Heavy Patching program	142,367	0	(142,367)	0	0
23		2022/23 - RC- Crack Sealing	27,800	0	0	0	(27)0007
		2022/23 - RC- Yenda Avenue - Arnold St to Dead End	76,703	0	(21,500)	(21,500)	(33,703)
25	C1058	2022/23 - KGC - Tamarama Marine Drive, adjacent to Pacific D	30,000	0	0	(30,000)	0

CM/7.2/23.08- Attachment 1 Page 126

Attachment 1 - Carryover to 2023/24

Council Meeting - 15 August 2023

No.	Cost Centre/P roject	Cost Centre Description	Proposed Carry Over Value	Income to be received in 2023/24	External Restricted Reserves	Internal Restricted Reserves	2022/23 General Fund
_	C1062	2022/23 - FC - Nelson Street between Oxford Street to Drive	124,052	0	0	(45,000)	
27	C1063	2021/22 - FC - Hollywood Ave at Pine Lane	159,611	0	(70,470)	(49,255)	
28	C1072	North Bondi Promenade - Remediation Works	34,418	0	(34,418)	0	0
29	C1081	2023 Regional and Local Road Rehabilitation	335,112	(335,112)	0	0	0
30	E0005	2022 April Storm Damage	11,288	0	0	(11,288)	0
Total C	Total Capital Works Carry Over		4,778,065	(2,184,777)	(1,490,459)	(662,898)	(439,932)
Total C	arry Over	to 2023/24	4,802,397	(2,209,108)	(1,490,459)	(662,898)	(439,932)

CM/7.2/23.08- Attachment 1 Page 127

REPORT CM/7.3/23.08

Subject: Investment Portfolio Report - July 2023

TRIM No: A03/2211

Manager: Teena Su, Executive Manager, Finance

Director: Tara Czinner, Director, Corporate Services



RECOMMENDATION:

That Council:

- 1. Notes the Investment Summary Report for July 2023 attached to the report.
- 2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the *Local Government Act 1993* and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

1. Executive Summary

For the month of July 2023, Council's investment portfolio generated \$315,266 in interest.

The interest income for year to date achieved 11.42% (\$315,266) of the current approved budget forecast of \$2,761,652. Council is on track to achieve interest income budgeted for the financial year 2023-24.

2. Introduction/Background

Section 212 of the *Local Government (General) Regulation 2021* requires that Council be provided with a written report setting out details of all money that the Council has invested under section 625 of the *Local Government Act 1993* (the Act) and certifying that these investments have been made in accordance with the Act, regulations, Ministerial Investment Orders and Council's Investment Policy.

The interest on investment budget for the 2023-24 financial year was adopted by Council at this meeting on 27 June 2023 and was set at \$2,761,652.

The table below illustrates the monthly interest income received by Council and performance against the budget.

Table 1. Monthly interest income received by Council.

Month	Actual Monthly (\$)	Actual YTD (\$)	Tracking YTD Current Approved Budget %
July	315,266	315,266	11.42%

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Council	CM/7.2/23.07	That Council:
18 July 2023		
		Notes the Investment Summary Report for June 2023 attached to the report.
		2. Notes that the Executive Manager, Finance, as the responsible accounting officer, advises that all investments have been made in accordance with the requirements of section 625 of the Local Government Act 1993 and directions from the Minister for Local Government, including Ministerial Investment Orders, and Council's Investment Policy.

4. Discussion

As at 31 July 2023, Council's cash investment portfolio for the financial year, generated interest earnings of \$315,266 representing 11.42% of the current approved budget of \$2,761,652.

Council's investment portfolio posted a marked-to-market return of 6.31% pa for the month against the bank bill index benchmark return of 4.48% pa. Without marked-to-market influences, Council's investment portfolio yielded 4.38% pa for the month. This is based on the actual interest rates being received on existing investments and excludes the underlying changes to the market value of the securities/deposits.

Over the last 12 months, Council's investment portfolio had a 4.01% return, versus the bank bill index benchmark of 3.15%.

During July, Council had \$5m between two six-month Suncorp Bank term deposits mature, which had an average yield of 4.47%pa. Council took advantage of the higher rates in the market investing \$2m in a Suncorp nine-month term deposit with a rate of 5.47% pa.

As at 31 July 2023, Council's investment portfolio has a current market value of \$126,084,193, which represents a gain of \$1,192,792 on the \$124,891,401 face value of the portfolio. The table below provides a summary by investment (asset) type.

Table 2. Portfolio value – Summary by investment (asset) type.

Asset group	Face value	Current value
Cash	\$11,779,757	\$11,779,757
Floating Rate Note	\$24,800,000	\$24,688,494
Managed Funds	\$14,311,644	\$14,311,644
Term Deposit	\$74,000,000	\$75,304,298
Total	\$124,891,401	\$126,084,193

Table 3. Portfolio value – Summary by investment (reserve) type.

Reserves	Value
External Restriction Reserves	38,602,575
Internal Restriction Reserves	78,525,811
Unrestricted fund	7,763,015
Total	\$ 124,891,401

Analysis

Attached to this report is a summary of the investment portfolio for the month of July. These reports are prepared by Council's independent financial advisor, Prudential Investment Services Corp. The table below compares Council's portfolio return to the bank bill index benchmark.

Table 4. Portfolio return.

Month	Portfolio return %	Ausbond BB index %	Variance %
Aug-22	1.71	1.84	-0.13
Sep-22	-0.72	1.79	-2.51
Oct-22	5.84	2.89	2.95
Nov-22	6.09	3.07	3.02
Dec-22	-0.06	2.98	-3.04
Jan-23	7.42	3.18	4.24
Feb-23	2.68	3.18	-0.50
Mar-23	4.66	3.39	1.27
Apr-23	5.21	3.77	1.44
May-23	3.18	3.53	-0.35
June-23	6.12	3.72	2.40
July-23	6.31	4.48	1.83
Average % return over the last 12 months	4.01	3.15	0.86

Council has a well-diversified portfolio invested predominantly among a range of term deposits and senior ranked floating rate notes from highly rated Australian bank issuers. Council also has exposure to growth classes, including listed property and international and domestic shares, via NSW TCorpIM's Long Term Growth Fund. It is expected that Council's portfolio will achieve above benchmark returns over the medium/long term with prudent investment selection and holding the securities for the recommended time horizons of their asset classes.

As at the end of July 2023, 72% of Council's portfolio was invested in non-fossil-fuel-lending authorised deposit-taking institutions (ADIs) and socially responsible investments, while fossil-fuel-lending ADIs (including the daily operation fund) accounted for 17% of the portfolio. The remaining 11% is invested with TCorp.

Over the period of 62 months, from June 2018 to July 2023, Council has reduced its investment in fossil-fuel-lending ADIs from 59% to 17%, as shown in Figure 1 below.

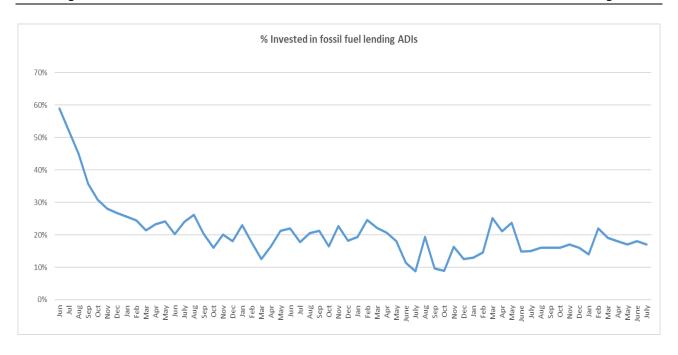


Figure 1. Investments in fossil-fuel-lending ADIs.

The following table compares rates on offer during July 2023 between the non-fossil/green investments and the fossil fuel ADIs. During July, Council invested in non-fossil/green ADIs only.

Table 5. Non-fossil fuel vs fossil fuel ADI deposit rates.

Date	Amount	Term (months)	Non- Fossil/Green Deposit Rates	Fossil Fuel ADI Deposit Rates
18-Jul-23	2,000,000	9	5.47%	5.45%

When excluding the working capital funds held in the Commonwealth Bank account (a fossil-fuel-lending bank) to meet day-to-day operating requirements, 79.39% of Council's investment portfolio was invested in non-fossil-fuel-lending ADIs and socially responsible investments, while fossil-fuel-lending ADIs accounted for 7.96% of the portfolio. The remaining 12.65% is invested with TCorp as displayed in Figure 2 below.

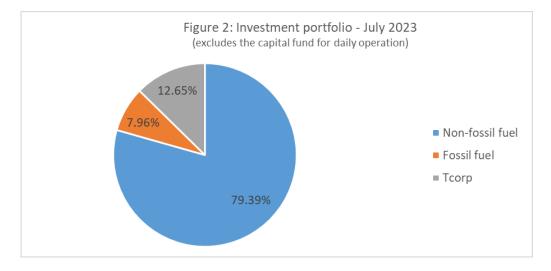


Figure 2. Investment portfolio.

5. Financial impact statement/Time frame/Consultation

This report has been prepared in consultation with Council's independent financial advisor, Prudential Investment Services Corp.

6. Conclusion

Council's investment portfolio has achieved interest earning of \$315,266 for the 2023-24 financial year, representing 11.42% of the approved budget of \$2,761,652.

7. Attachments

1. Investment Summary Report - July 23 <a>1.



Investment Summary Report July 2023

Waverley Council - Investment Summary Report



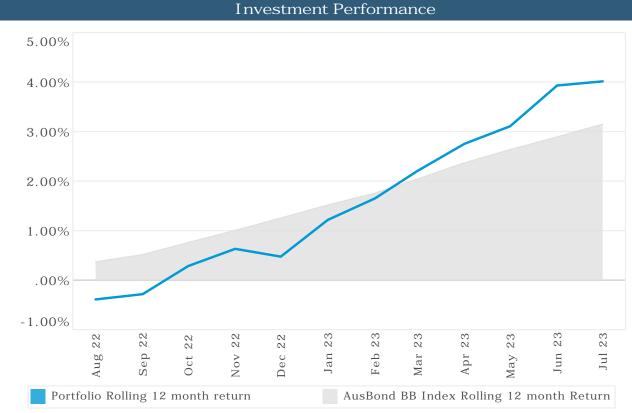
Page 1 of 16.

Waverley Council Executive Summary - July 2023



Investment Holdings

	Face	Current
	Value (\$)	Value (\$)
Cash	11,779,757	11,779,757
Floating Rate Note	24,800,000	24,688,494
Managed Funds	14,311,644	14,311,644
Term Deposit	74,000,000	75,304,298
	124,891,401	126,084,193



Investment Policy Compliance Total Credit Exposure Individual Institutional Exposures NSW TCI SUN NGMG 20% 40% 80% 100% 10% 30% 0% 20% % of portfolio % of portfolio

g Portfolio Exposure

	Face	Policy
	Value (\$)	Max
Between 0 and 1 years	96,591,401	77% 100% a
Between 1 and 10 year:	28,300,000	23% 70% a
	124,891,401	

Term to Maturities

Specific Sub Limits			
Between 3 and 10 year.	8,750,000	7%	<i>50</i> % a
Between 5 and 10 year.	0	0%	<i>25</i> % a

Waverley Council - Investment Summary Report



Investment Policy Limit

Page 2 of 16.

Waverley Council Investment Holdings Report - July 2023



Cash Accounts						
Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Current Value (\$)	Deal No.	Reference
1,000.00	0.0000%	Commonwealth Bank of Australia	AA-	1,000.00	120800	Eastgate CP
8,250.81	0.0000%	Commonwealth Bank of Australia	AA-	8,250.81	120801	Hollywood Av CP
15,727.17	0.0000%	Commonwealth Bank of Australia	AA-	15,727.17	120795	Trust Funds
22,986.00	0.0000%	Commonwealth Bank of Australia	AA-	22,986.00	120796	Cemetery Funds
52,359.06	0.0000%	Commonwealth Bank of Australia	AA-	52,359.06	370151	Library Gift
198,219.47	0.0000%	Commonwealth Bank of Australia	AA-	198,219.47	120799	Library CP
566,525.72	0.0000%	Commonwealth Bank of Australia	AA-	566,525.72	120797	Depositor Funds
2,067,101.87	0.0000%	Commonwealth Bank of Australia	AA-	2,067,101.87	120794	General Funds
8,847,586.96	4.1000%	Commonwealth Bank of Australia	AA-	8,847,586.96	120789	24hr Call
11,779,757.06	3.0794%			11,779,757.06		

Managed Funds							
Face Value (\$)	Monthly Return (%)	Institution	Credit Rating	Funds Name	Current Value (\$)	Deal No.	Reference
2,268,916.40	0.4735%	NSW T-Corp (Cash)	TCc	Short Term Income Fund	2,268,916.40	411310	Builder Deposits
12,042,727.90	1.7630%	NSW T-Corp (LT)	TCl	Long Term Growth Fund	12,042,727.90	538089	
14,311,644.30	1.5586%				14,311,644.30		

Term Depo	osits								
Maturity Date	Face Current Value (\$) Rate (%)	Institution	Credit Rating	Purchase Purchase Price (\$) Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
8-Aug-23	3,000,000.00 3.9300%	Suncorp Bank	A+	3,000,000.00 10-Aug-22	3,114,992.88	543165	114,992.88	At Maturity	
15-Aug-23	3,000,000.00 3.9000%	Commonwealth Bank of Australia	AA-	3,000,000.00 15-Aug-22	3,112,512.33	543178	112,512.33	At Maturity	ESGTD
22-Aug-23	3,000,000.00 3.9400%	Suncorp Bank	A+	3,000,000.00 18-Aug-22	3,112,694.79	543194	112,694.79	At Maturity	
23-Aug-23	3,000,000.00 3.9700%	Commonwealth Bank of Australia	AA-	3,000,000.00 23-Aug-22	3,111,921.37	543208	111,921.37	At Maturity	Green
24-Aug-23	3,000,000.00 4.0400%	Commonwealth Bank of Australia	AA-	3,000,000.00 26-Aug-22	3,112,898.63	543240	112,898.63	At Maturity	Green
5-Sep-23	3,000,000.00 3.9600%	Suncorp Bank	A+	3,000,000.00 22-Aug-22	3,111,964.93	543202	111,964.93	Annually	
19-Sep-23	3,000,000.00 4.0500%	Suncorp Bank	A+	3,000,000.00 2-Sep-22	3,019,972.60	543280	19,972.60	Quarterly	

Waverley Council - Investment Summary Report



Page 3 of 16.

Waverley Council Investment Holdings Report - July 2023



Maturity Date	Face Value (\$)	Current Rate (%)	Institution	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Interest Date	Reference
26-Sep-23	2,000,000.00	4.1900%	Westpac Group	AA-	2,000,000.00	21-Mar-23	2,030,535.34	543947	30,535.34	At Maturity	Green
3-Oct-23	3,000,000.00	4.6200%	Westpac Group	AA-	3,000,000.00	30-Sep-22	3,012,151.23	543451	12,151.23	Quarterly	
31-Oct-23	3,000,000.00	4.6200%	Suncorp Bank	A+	3,000,000.00	28-Apr-23	3,036,073.97	544049	36,073.97	At Maturity	
7-Nov-23	3,000,000.00	4.4200%	Westpac Group	AA-	3,000,000.00	9-Nov-22	3,096,271.23	543532	96,271.23	At Maturity	Green
14-Nov-23	2,000,000.00	4.4300%	Suncorp Bank	A+	2,000,000.00	15-Nov-22	2,062,869.59	543558	62,869.59	At Maturity	
19-Dec-23	5,000,000.00	5.1400%	Westpac Group	AA-	5,000,000.00	21-Jun-23	5,028,868.49	544217	28,868.49	At Maturity	Green
23-Jan-24	3,000,000.00	5.4500%	Bendigo and Adelaide Bank	BBB+	3,000,000.00	22-Jun-23	3,017,917.81	544218	17,917.81	At Maturity	
20-Feb-24	2,000,000.00	1.5800%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,007,272.33	542328	7,272.33	Quarterly	Green
5-Mar-24	4,000,000.00	1.8300%	Westpac Group	AA-	4,000,000.00	9-Mar-22	4,010,629.04	542424	10,629.04	Quarterly	Green
12-Mar-24	3,000,000.00	4.8500%	Westpac Group	AA-	3,000,000.00	3-Mar-23	3,060,193.15	543890	60,193.15	At Maturity	Green
13-Mar-24	3,000,000.00	4.8000%	Auswide Bank	Baa2	3,000,000.00	14-Mar-23	3,055,232.88	543961	55,232.88	At Maturity	
19-Mar-24	3,000,000.00	4.7200%	Suncorp Bank	A+	3,000,000.00	13-Mar-23	3,054,700.27	543932	54,700.27	At Maturity	
9-Apr-24	2,000,000.00	5.4700%	Suncorp Bank	A+	2,000,000.00	18-Jul-23	2,004,196.16	544322	4,196.16	At Maturity	
16-Apr-24	3,000,000.00	4.9500%	Suncorp Bank	A+	3,000,000.00	23-May-23	3,028,479.45	544113	28,479.45	At Maturity	
23-Apr-24	3,000,000.00	5.1700%	Great Southern Bank	BBB	3,000,000.00	25-May-23	3,028,895.34	544129	28,895.34	At Maturity	
1-May-24	3,000,000.00	4.4600%	Westpac Group	AA-	3,000,000.00	28-Apr-23	3,034,824.66	544048	34,824.66	At Maturity	Green
4-Sep-24	4,000,000.00	4.4000%	Westpac Group	AA-	4,000,000.00	2-Sep-22	4,028,931.51	543279	28,931.51	Quarterly	
4-Mar-25	2,000,000.00	2.0200%	Westpac Group	AA-	2,000,000.00	9-Feb-22	2,009,297.53	542329	9,297.53	Quarterly	Green
	74,000,000.00	4.2372%			74,000,000.00		75,304,297.51		1,304,297.51		

Floating Ra	ate Notes								
Maturity Date	Face Current Value (\$) Rate (%)	Security Name	Credit Rating	Purchase Purchase Price (\$) Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
30-Jul-24	2,500,000.00 5.0369%	SUN Snr FRN (Jul24) BBSW+0.78%	A+	2,500,000.00 30-Jul-19	2,504,519.99	538331	344.99	30-Oct-23	
24-Oct-24	1,000,000.00 5.4775%	GSB Snr FRN (Oct24) BBSW+1.12%	BBB	1,000,000.00 24-Oct-19	1,003,070.55	538604	1,200.55	24-Oct-23	
2-Dec-25	2,250,000.00 4.5417%	BEN Snr FRN (Dec25) BBSW+0.52%	BBB+	2,250,000.00 2-Dec-20	2,243,398.07	540603	16,798.07	4-Sep-23	
24-Feb-26	1,300,000.00 4.3730%	SUN Snr FRN (Feb26) BBSW+0.45%	A+	1,300,000.00 24-Feb-21	1,298,760.80	540958	10,746.80	24-Aug-23	
4-Mar-26	4,000,000.00 4.7026%	NPBS Snr FRN (Mar26) BBSW+0.63%	BBB	4,000,000.00 4-Mar-21	3,955,655.15	540983	29,375.15	4-Sep-23	

Waverley Council - Investment Summary Report



Page 4 of 16.

Waverley Council Investment Holdings Report - July 2023



Maturity Date	Face Value (\$) l	Current Rate (%)	Security Name	Credit Rating	Purchase Price (\$)	Purchase Date	Current Value (\$)	Deal No.	Accrued Interest (\$)	Next Coupon Date	Reference
15-May-26	1,000,000.00	5.1459%	BEN Snr FRN (May26) BBSW+1.25%	BBB+	1,000,000.00	8-May-23	1,014,766.72	544084	10,996.72	15-Aug-23	
18-Jun-26	4,000,000.00	4.9653%	BEN Snr FRN (Jun26) BBSW+0.65%	BBB+	4,000,000.00	11-Jun-21	3,971,798.13	541523	23,398.13	18-Sep-23	
15-Sep-26	3,750,000.00	4.7160%	SUN Snr FRN (Sep26) BBSW+0.48%	A+	3,750,000.00	9-Sep-21	3,724,697.47	541877	22,772.47	15-Sep-23	
23-Dec-26	5,000,000.00	4.7313% CBA	Green Snr FRN (Dec26) BBSW+0.41%	AA-	5,000,000.00	21-Sep-21	4,971,826.81	541916	25,276.81	25-Sep-23	
	24,800,000.00	4.8037%			24,800,000.00		24,688,493.69		140,909.69		



Waverley Council Accrued Interest Report - July 2023



								CERROL.
Investment	Deal No. Comments	Face Value (\$)	Settlement Date	Maturity Date	Interest Received (\$)	Days	Interest Yio Accrued (\$)	eld (% pa)
Floating Rate Note								
SUN Snr FRN (Jul24) BBSW+0.78%	538331	2,500,000.00	30-Jul-19	30-Jul-24	28,702.84	31	9,505.47	4.48%
GSB Snr FRN (Oct24) BBSW+1.12%	538604	1,000,000.00	24-Oct-19	24-Oct-24	11,975.10	31	4,227.22	4.98%
BEN Snr FRN (Dec25) BBSW+0.52%	540603	2,250,000.00	2-Dec-20	2-Dec-25	0.00	31	8,679.00	4.54%
SUN Snr FRN (Feb26) BBSW+0.45%	540958	1,300,000.00	24-Feb-21	24-Feb-26	0.00	31	4,828.27	4.37%
NPBS Snr FRN (Mar26) BBSW+0.63%	540983	4,000,000.00	4-Mar-21	4-Mar-26	0.00	31	15,975.96	4.70%
BEN Snr FRN (May26) BBSW+1.25%	544084	1,000,000.00	15-May-23	15-May-26	0.00	31	4,370.49	5.15%
BEN Snr FRN (Jun26) BBSW+0.65%	541523	4,000,000.00	18-Jun-21	18-Jun-26	0.00	31	16,868.42	4.97%
SUN Snr FRN (Sep26) BBSW+0.48%	541877	3,750,000.00	15-Sep-21	15-Sep-26	0.00	31	15,020.14	4.72%
CBA Green Snr FRN (Dec26) BBSW+0.41%	541916	5,000,000.00	23-Sep-21	23-Dec-26	0.00	31	20,091.82	4.73%
					40,677.94		99,566.79	4.73%
Managed Funds								
NSW T-Corp Defensive Cash Funds	411310			1-Jul-24	0.00	0	10,693.83	5.72%
					0.00		10,693.83	5.72%
<u>Term Deposits</u>								
Suncorp Bank	543686	3,000,000.00	10-Jan-23	11-Jul-23	66,866.30	10	3,673.97	4.47%
Suncorp Bank	543687	2,000,000.00	10-Jan-23	18-Jul-23	46,292.05	17	4,163.83	4.47%
Commonwealth Bank of Australia	543178	3,000,000.00	15-Aug-22	15-Aug-23	0.00	31	9,936.99	3.90%
Commonwealth Bank of Australia	543208	3,000,000.00	23-Aug-22	23-Aug-23	0.00	31	10,115.34	3.97%
Commonwealth Bank of Australia	543240	3,000,000.00	26-Aug-22	24-Aug-23	0.00	31	10,293.70	4.04%
Suncorp Bank	543165	3,000,000.00	10-Aug-22	8-Aug-23	0.00	31	10,013.43	3.93%
Suncorp Bank	543194	3,000,000.00	18-Aug-22	22-Aug-23	0.00	31	10,038.90	3.94%
Suncorp Bank	543202	3,000,000.00	22-Aug-22	5-Sep-23	0.00	31	10,089.86	3.96%
Suncorp Bank	543280	3,000,000.00	2-Sep-22	19-Sep-23	0.00	31	10,319.18	4.05%
Westpac Group	543947	2,000,000.00	21-Mar-23	26-Sep-23	0.00	31	7,117.26	4.19%
Suncorp Bank	544049	3,000,000.00	28-Apr-23	31-Oct-23	0.00	31	11,771.50	4.62%
Westpac Group	543451	3,000,000.00	30-Sep-22	3-Oct-23	0.00	31	11,771.50	4.62%

Waverley Council - Investment Summary Report



Page 6 of 16.

Waverley Council Accrued Interest Report - July 2023

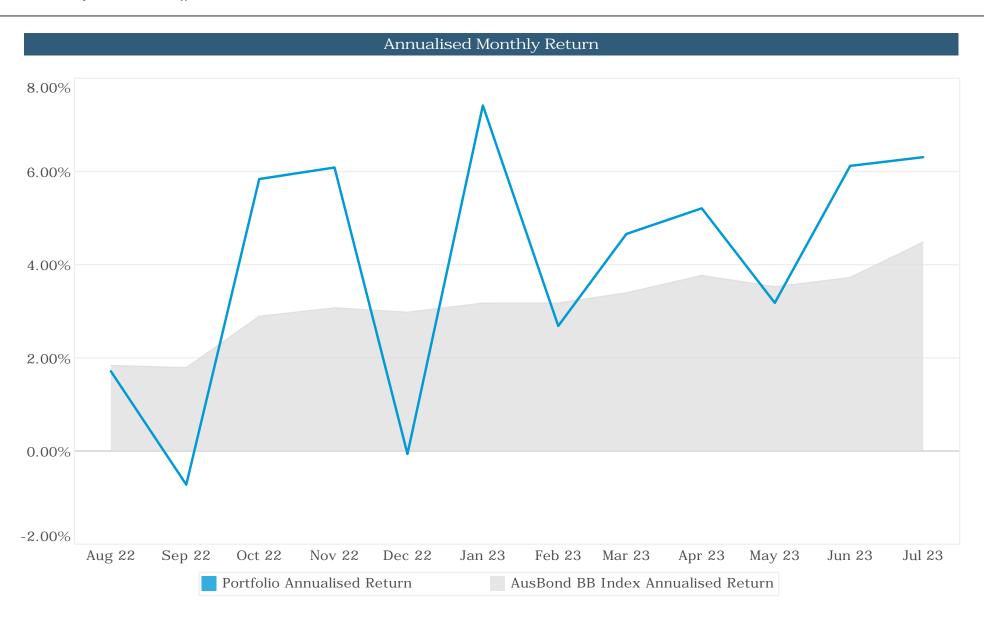


Investment	Deal No. Comments	Face	Settlement	Maturity	Interest	Days	Interest Yi	
Thyesement	Bear No. Comments	Value (\$)	Date	Date	Received (\$)	Days	Accrued (\$)	(% pa)
Suncorp Bank	543558	2,000,000.00	15-Nov-22	14-Nov-23	0.00	31	7,524.93	4.43%
Westpac Group	543532	3,000,000.00	9-Nov-22	7-Nov-23	0.00	31	11,261.91	4.42%
Westpac Group	544217	5,000,000.00	21-Jun-23	19-Dec-23	0.00	31	21,827.39	5.14%
Bendigo and Adelaide Bank	544218	3,000,000.00	22-Jun-23	23-Jan-24	0.00	31	13,886.30	5.45%
Westpac Group	542328	2,000,000.00	9-Feb-22	20-Feb-24	0.00	31	2,683.84	1.58%
Auswide Bank	543961	3,000,000.00	14-Mar-23	13-Mar-24	0.00	31	12,230.14	4.80%
Suncorp Bank	543932	3,000,000.00	13-Mar-23	19-Mar-24	0.00	31	12,026.30	4.72%
Westpac Group	542424	4,000,000.00	9-Mar-22	5-Mar-24	0.00	31	6,216.99	1.83%
Westpac Group	543890	3,000,000.00	3-Mar-23	12-Mar-24	0.00	31	12,357.53	4.85%
Great Southern Bank	544129	3,000,000.00	25-May-23	23-Apr-24	0.00	31	13,172.87	5.17%
Suncorp Bank	544113	3,000,000.00	23-May-23	16-Apr-24	0.00	31	12,612.33	4.95%
Suncorp Bank	544322	2,000,000.00	18-Jul-23	9-Apr-24	0.00	14	4,196.16	5.47%
Westpac Group	544048	3,000,000.00	28-Apr-23	1-May-24	0.00	31	11,363.84	4.46%
Westpac Group	543279	4,000,000.00	2-Sep-22	4-Sep-24	0.00	31	14,947.95	4.40%
Westpac Group	542329	2,000,000.00	9-Feb-22	4-Mar-25	0.00	31	3,431.23	2.02%
					113,158.35		269,045.17	4.23%
<u>Grand Totals</u>					<u>153,836.29</u>		379,305.79	4.38%



Waverley Council Investment Performance Report - July 2023





Historical Performance Summary (% pa)										
	Portfolio	Annualised BB Index	Outperformance							
Jul 2023	6.31%	4.48%	1.83%							
Last 3 months	5.18%	3.91%	1.27%							
Last 6 months	4.71%	3.69%	1.02%							
Financial Year to Date	6.31%	4.48%	1.83%							
Last 12 months	4.01%	3.15%	0.86%							



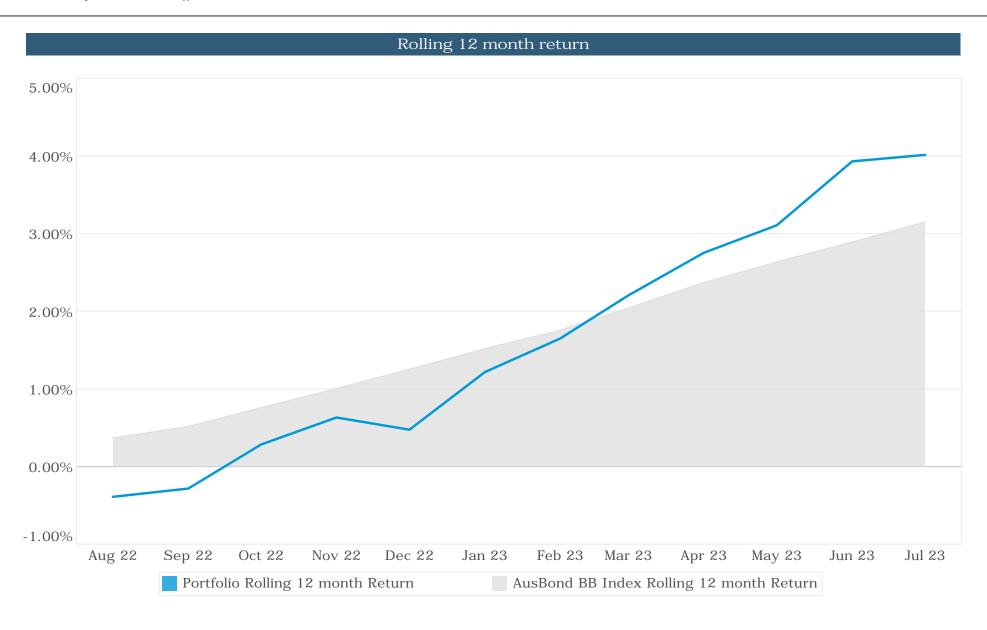
Waverley Council - Investment Summary Report

Page 8 of 16.

CM/7.3/23.08- Attachment 1 Page 140

Waverley Council Investment Performance Report - July 2023





Historical Performance Summary (% actual)										
	Portfolio	Annualised BB Index	Outperformance							
Jul 2023	0.52%	0.37%	0.15%							
Last 3 months	1.28%	0.97%	0.31%							
Last 6 months	2.31%	1.81%	0.50%							
Financial Year to Date	0.52%	0.37%	0.15%							
Last 12 months	4.01%	3.15%	0.86%							



Waverley Council Environmental Commitments Report - July 2023

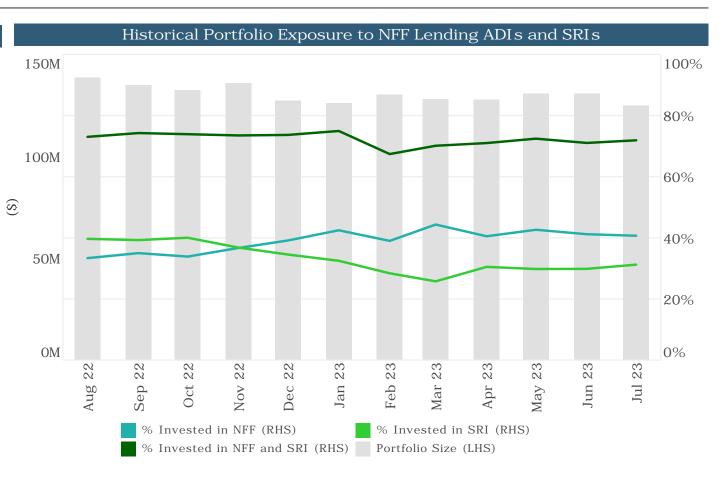


Current Breakdown				
ADI Lending Status *	Current Month (\$)	Previous Mor	nth (\$)	
Fossil Fuel Lending ADIs				
Commonwealth Bank of Australia	11,779,757	14,745,281		
Westpac Group	9,000,000	9,000,000		
	20,779,757 17%	23,745,281	18%	
Non Fossil Fuel Lending ADIs				
Auswide Bank	3,000,000	3,000,000		
Bendigo and Adelaide Bank	10,250,000	10,250,000		
Great Southern Bank	4,000,000	4,000,000		
Newcastle Greater Mutual Group	4,000,000	4,000,000		
Suncorp Bank	29,550,000	32,550,000		
	50,800,000 41%	53,800,000	41%	
Other				
NSW T-Corp (Cash)	2,268,916	2,258,223		
NSW T-Corp (LT)	12,042,728	11,834,094		
	14,311,644 11%	14,092,316	11%	
Socially Responsible Investment				
CBA (Green)	14,000,000	14,000,000		
Westpac Group (Green TD)	25,000,000	25,000,000		
	39,000,000 31%	39,000,000	30%	
	124,891,401	130,637,598		

^{*} source: Marketforces

Percentages may not add up to 100% due to rounding

Waverley Council - Investment Summary Report



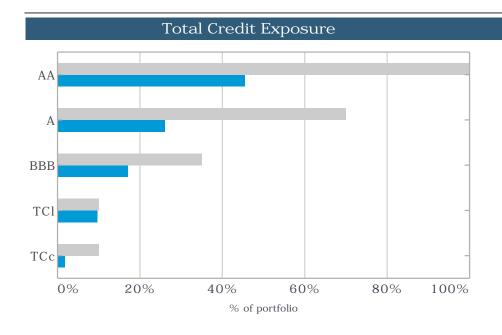


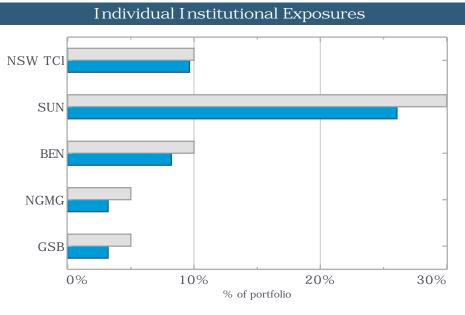


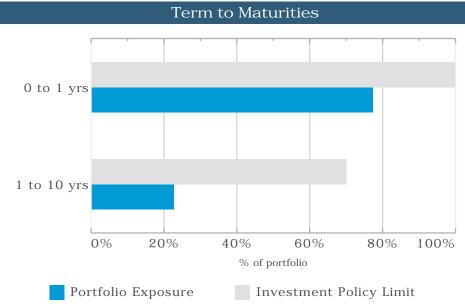
Page 10 of 16.

Waverley Council Investment Policy Compliance Report - July 2023









Credit Rating Group	Face		Policy	
credit Rating Group	Value (\$)		Max	
AA	56,779,757	45%	100%	а
A	32,550,000	26%	70%	а
BBB	21,250,000	17%	35%	а
TCl	12,042,728	10%	10%	а
TCc	2,268,916	2%	10%	а
	124,891,401			

Institution	% of	Invest	ment
Institution	portfolio	Policy	Limit
NSW T-Corp (TCl)	10%	10%	а
Suncorp Bank (A+)	26%	30%	а
Bendigo and Adelaide Bank (BBB+)	8%	10%	а
Great Southern Bank (BBB)	3%	5%	а
Newcastle Greater Mutual Group (BBB)	3%	5%	а
Westpac Group (AA-)	25%	50%	а
Auswide Bank (Baa2)	2%	5%	а
Commonwealth Bank of Australia (AA-)	21%	50%	а
NSW T-Corp ((TCc)	2%	10%	а

	Face	Policy	
	Value (\$)	Max	
Between 0 and 1 years	96,591,401	77% 100% a	
Between 1 and 10 years	28,300,000	23% 70% a	
	124,891,401		

Specific Sub Limits				
BBB+	10,250,000	8%	35%	a
BBB	11,000,000	9%	15%	а

Specific Sub Limits				
Between 3 and 10 years	8,750,000	7%	50%	a
Between 5 and 10 years	0	0%	25%	a

a = compliant r = non-compliant

Waverley Council - Investment Summary Report

PRUDENTIAL INVESTMENT SERVICES CORP

Page 11 of 16.

15 August 2023 Council

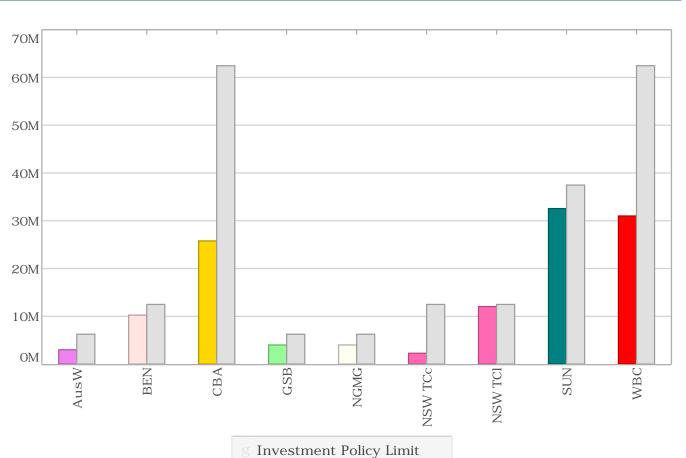
Waverley Council Individual Institutional Exposures Report - July 2023

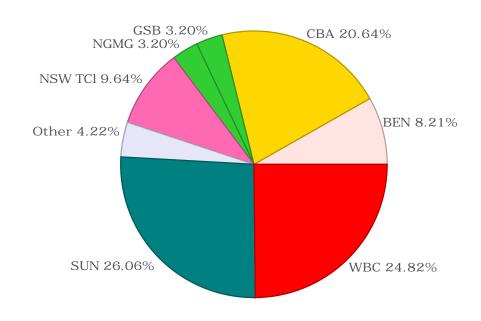


Individual Insitutional Exposures

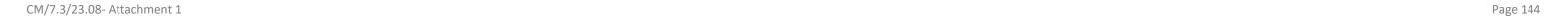
Individual Insitutional Exposure Charts

	Current Expo	sures	Policy Lim	iit	Capacity
Auswide Bank (Baa2)	3,000,000	2%	6,244,570	5%	3,244,570
Bendigo and Adelaide Bank (BBB+)	10,250,000	8%	12,489,140	10%	2,239,140
Commonwealth Bank of Australia (AA-)	25,779,757	21%	62,445,701	50%	36,665,944
Great Southern Bank (BBB)	4,000,000	3%	6,244,570	5%	2,244,570
Newcastle Greater Mutual Group (BBB)	4,000,000	3%	6,244,570	5%	2,244,570
NSW T-Corp ((TCc)	2,268,916	2%	12,489,140	10%	10,220,224
NSW T-Corp (TCl)	12,042,728	10%	12,489,140	10%	446,412
Suncorp Bank (A+)	32,550,000	26%	37,467,420	30%	4,917,420
Westpac Group (AA-)	31,000,000	25%	62,445,701	50%	31,445,701
	124,891,401				





Waverley Council - Investment Summary Report Page 12 of 16. PRUDENTIAL INVESTMENT SERVICES CORP





Waverley Council Cashflows Report - July 2023



Actual Cashflo	ws for July 2023				
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
11-Jul-23	543686	Suncorp Bank	Term Deposit	Maturity: Face Value	3,000,000.00
11-Jui-23	343000	Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	66,866.30
				<u>Deal Total</u>	3,066,866.30
				Day Total	3,066,866.30
18-Jul-23	543687	Suncorp Bank	Term Deposit	Maturity: Face Value	2,000,000.00
18-Jui-23	343067	Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	46,292.05
				<u>Deal Total</u>	2,046,292.05
18-Jul-23	544322	Suncorp Bank	Term Deposit	Settlement: Face Value	-2,000,000.00
				<u>Deal Total</u>	-2,000,000.00
				Day Total	46,292.05
24-Jul-23	538604	GSB Snr FRN (Oct24) BBSW+1.12%	Floating Rate Note	Coupon Date	11,975.10
				<u>Deal Total</u>	11,975.10
				Day Total	11,975.10
31-Jul-23	538331	SUN Snr FRN (Jul24) BBSW+0.78%	Floating Rate Note	Coupon Date	28,702.84
				<u>Deal Total</u>	28,702.84
				Day Total	28,702.84
				Total for Month	3,153,836.30

Forecast Cashf	lows for August 202	23			
Date	Deal No.	Cashflow Counterparty	Asset Type	Cashflow Description	Amount
8-Aug-23	543165	Suncorp Bank	Term Deposit	Maturity: Face Value	3,000,000.00
o-Aug-23	343103	Suncorp Bank	Term Deposit	Maturity: Interest Received/Paid	117,253.97
				<u>Deal Total</u>	3,117,253.97
				Day Total	3,117,253.97
9-Aug-23	542328	Westpac Group	Term Deposit	During: Interest Received/Paid Dates	7,964.93
				<u>Deal Total</u>	7,964.93

Waverley Council - Investment Summary Report



Page 13 of 16.

Waverley Council Cashflows Report - July 2023



Amount	Cashflow Description	Asset Type	Cashflow Counterparty	Deal No.	Date
10,183.01	During: Interest Received/Paid Dates	Term Deposit	Westpac Group	542329	9-Aug-23
10,183.01	<u>Deal Total</u>				
18,147.95	Day Total				
3,000,000.00	Maturity: Face Value	Term Deposit	Commonwealth Bank of Australia	F 40170	15 A
117,000.00	Maturity: Interest Received/Paid	Term Deposit	Commonwealth Bank of Australia	543178	15-Aug-23
3,117,000.00	<u>Deal Total</u>				
12,970.49	Coupon Date	Floating Rate Note	BEN Snr FRN (May26) BBSW+1.25%	544084	15-Aug-23
12,970.49	<u>Deal Total</u>				
3,129,970.49	Day Total				
3,000,000.00	Maturity: Face Value	Term Deposit	Suncorp Bank	3 543194	00.4 . 00
119,495.34	Maturity: Interest Received/Paid	Term Deposit	Suncorp Bank	543194	22-Aug-23
3,119,495.34	<u>Deal Total</u>				
118,800.00	During: Interest Received/Paid Dates	Term Deposit	Suncorp Bank	543202	22-Aug-23
118,800.00	<u>Deal Total</u>				
3,238,295.34	Day Total				
3,000,000.00	Maturity: Face Value	Term Deposit	Commonwealth Bank of Australia	T 40000	00.4
119,100.00	Maturity: Interest Received/Paid	Term Deposit	Commonwealth Bank of Australia	543208	23-Aug-23
3,119,100.00	<u>Deal Total</u>				
3,119,100.00	Day Total				
14,329.06	Coupon Date	Floating Rate Note	SUN Snr FRN (Feb26) BBSW+0.45%	540958	24-Aug-23
14,329.06	<u>Deal Total</u>				
3,000,000.00	Maturity: Face Value	Term Deposit	Commonwealth Bank of Australia	F.400.40	04.4
120,535.89	Maturity: Interest Received/Paid	Term Deposit	Commonwealth Bank of Australia	543240	24-Aug-23
3,120,535.89	<u>Deal Total</u>				
3,134,864.95	Day Total				
15,757,632.70	<u>Total for Month</u>				

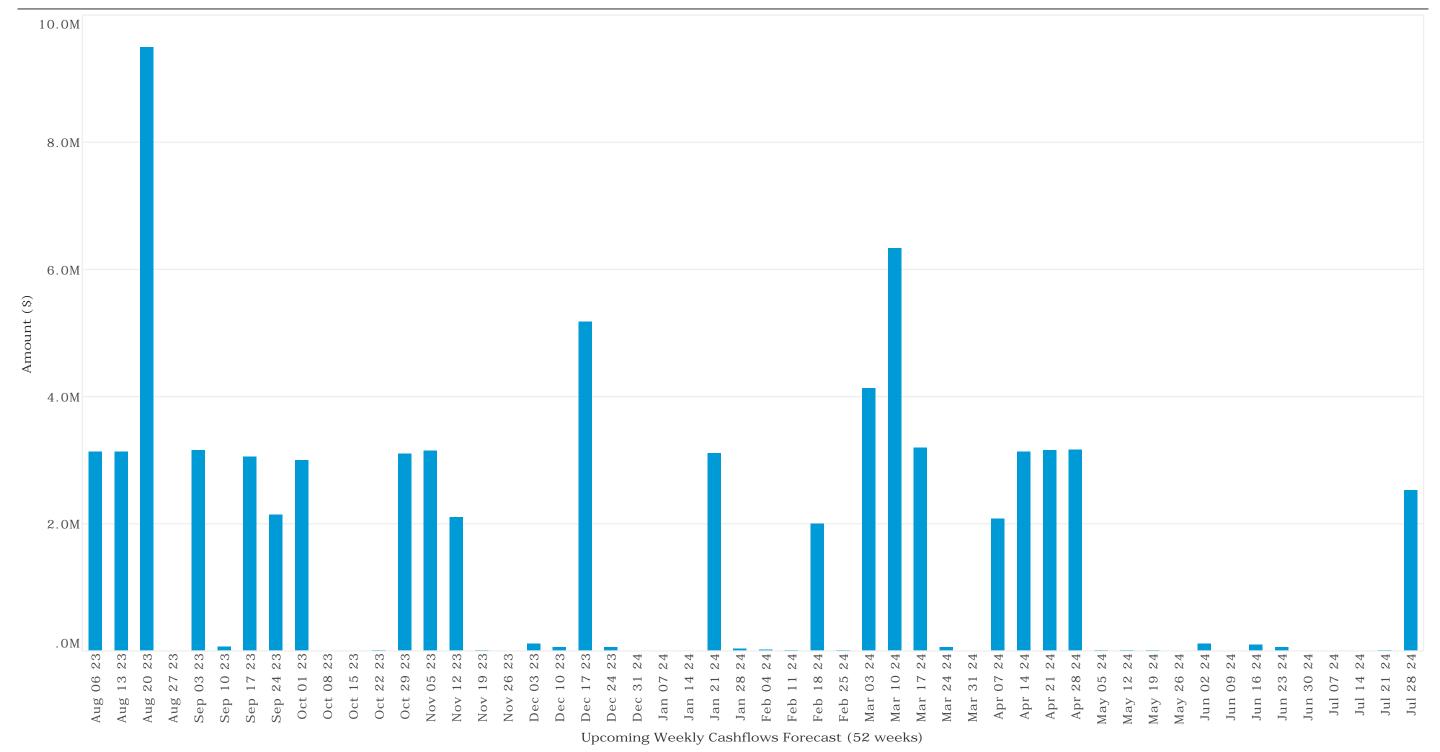
Waverley Council - Investment Summary Report



Page 14 of 16.

Waverley Council Cashflows Report - July 2023



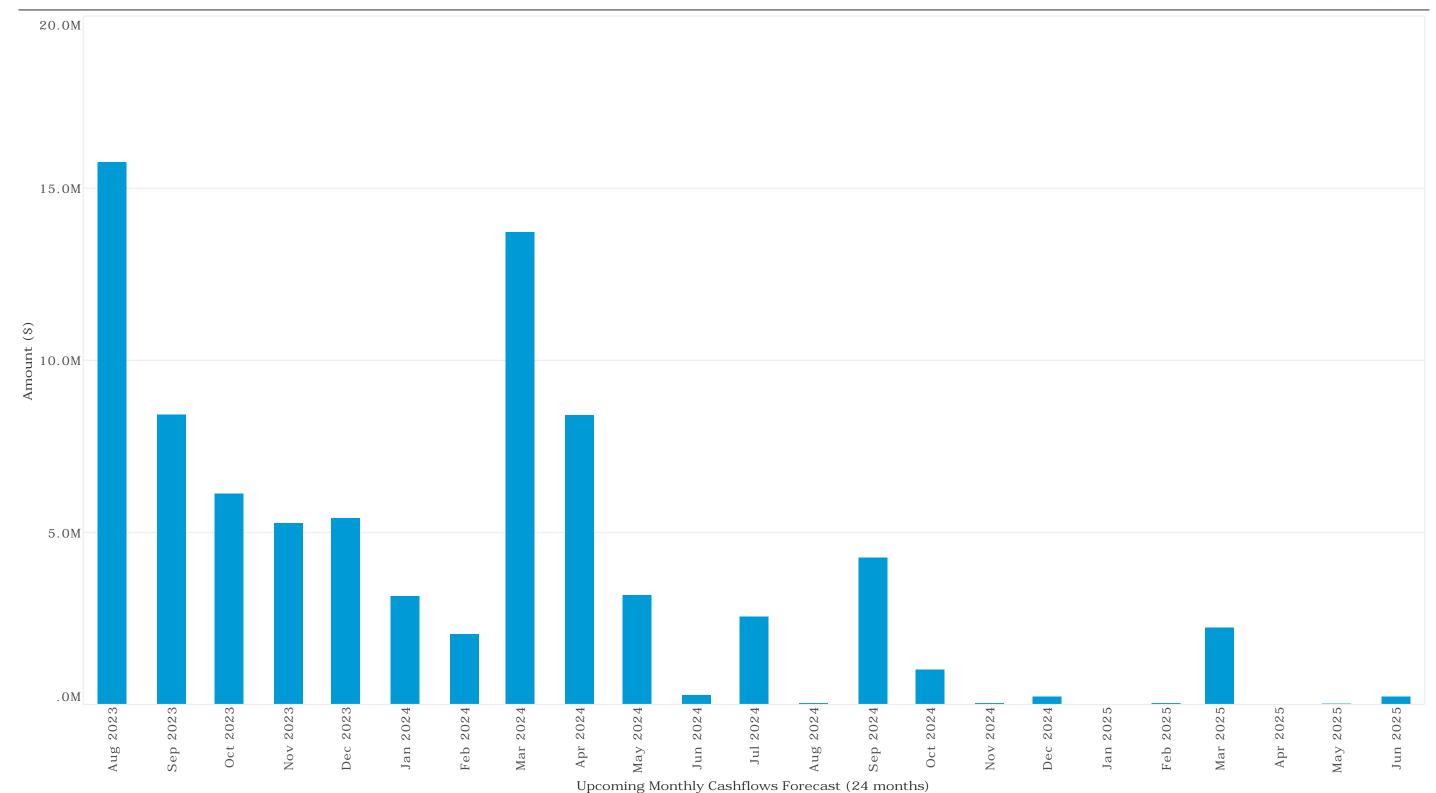




Page 15 of 16.

Waverley Council Cashflows Report - July 2023





Waverley Council - Investment Summary Report



Page 16 of 16.

REPORT CM/7.4/23.08

Subject: Audit, Risk and Improvement Committee - External

Independent Member

TRIM No: SF23/1414

Manager: Emily Scott, General Manager

Director: Emily Scott, General Manager



RECOMMENDATION:

That Council appoints Sheridan Dudley as an external independent member of the Audit, Risk and Improvement Committee until 31 December 2024.

1. Executive Summary

This report recommends that Council appoints Sheridan Dudley as the new external independent member of Council's Audit, Risk and Improvement Committee (ARIC) to fill the vacancy created by the resignation of Kath Roach in November 2022.

Council called for expressions of interest for a new external independent member early in 2023. An Appointment Panel was established to assess applications and to make a recommendation to Council. The Appointment Panel unanimously recommends that Sheridan Dudley be appointed as the new external independent member of the ARIC.

The term of Sheridan Dudley's appointment will be for the period to 31 December 2024 to coincide with the term of the two current independent members.

2. Introduction/Background

The charter of the ARIC provides for the appointment of three suitably qualified external independent committee members, with one of those members to be appointed as the Committee Chair. The charter sets out Council's desired mix of skills and experience among the independent membership of the ARIC. These comprise the ability to provide assurance and knowledge across one or more of the following areas:

- Enterprise risk management.
- Internal audit.
- Assurance services.
- Financial management.
- Performance improvement.
- Legal compliance and legal risk.
- Management control.
- Asset management.
- Information management risk.
- Corruption and fraud prevention.
- Insurance.
- Treasury risk.

Work health and safety.

The charter also establishes an Appointment Panel consisting of the Mayor, the General Manager, the Executive Manager, Governance, and two external representatives from our legal or conduct review panels to assess applications for the external independent membership of the committee and recommend membership to Council. The two independent panel members were Andrew Marsden from OCM and Michael Winram from Maddocks. The Panel was chaired by the General Manager.

3. Relevant Council Resolutions

Meeting and date	Minute No.	Decision
Council	CM/7.15/19.09	That Council:
17 September 2019		 Appoints Elizabeth Gavey, Kath Roach and John Gordon as the external independent members of the Waverley Audit, Risk and Improvement Committee until 31 December 2024, with their appointments beyond 31 December 2020 being subject to Council being satisfied with their performance at a performance review to be conducted in or prior to December 2020. Appoints Elizabeth Gavey as Chair of the Committee during the period of her appointment.
Council	CM/7.4/19.02	That Council:
19 February 2019		 Establishes an Audit, Risk and Improvement Committee to succeed Council's current Audit Committee, to be operational by the end of May 2019. Authorises the General Manager to undertake all
		2. Authorises the General Manager to undertake all necessary actions to establish the Committee and to select an independent Chair and Members to recommend to Council for appointment.
		3. Adopts the Audit, Risk and Improvement Committee Charter for the Committee attached to this report, subject to the following amendment:
		(a) In section 5, under the heading 'Non-voting Members', insert the following sentence:
		'Councillors who are not Committee members may attend meetings of the Committee as observers.'
		4. Sets the remuneration for the external independent committee members at \$1,500 (Chair) and \$1,300 (Member) per meeting, which includes preparation and travel time.

4. Discussion

Council conducted an expression of interest process for the external independent member in April 2023. Thirty-five applications were received. Applicants were of a very high standard and had a range of skills and experience across the local government, state government and private sectors.

After a shortlisting process, the Appointment Panel convened on 22 June 2023 and 19 July 2023 and interviewed four candidates. The Panel unanimously recommends that Council appoints Sheridan Dudley to the ARIC.

Sheridan Dudley has a proven record as a chief executive officer and a leader for more than 30 years in state and local government and in the not-for-profit sector in the following areas: education, health, community services, rural and remote services, local government, public sector reform, planning, urban design, aged care, disability services, early childhood education, employment and training, and Indigenous affairs.

She is an experienced non-executive Director, with more than 20 years of board level experience in the public and not-for-profit sectors and has been a company secretary for more than 18 years, including for large national and international not-for-profit organisations.

The Appointment Panel is confident that Sheridan Dudley has the range of skills and experience to complement those of the current external independent members, particularly her strong strategic focus. Combined, the members have the level of expertise that the Council is seeking in the membership of the ARIC.

Additional information about the recommended independent member and the other shortlisted applicants has been distributed to Councillors separately to the agenda.

5. Financial impact statement/Time frame/Consultation

The cost of the expression of interest process, establishing the Appointment Panel and remunerating the independent members is funded from the operations budget of the General Manager's Unit.

After her induction, Sheridan Dudley is expected to attend her first meeting on 3 October 2023.

6. Conclusion

This report recommends that Council appoints Sheridan Dudley as an independent external member of the ARIC until 31 December 2024.

7. Attachments

Nil .

REPORT CM/7.5/23.08

Subject: Precinct Committees - Motions and Update

TRIM No: A04/0038

Manager: Emily Scott, General Manager

Director: Emily Scott, General Manager



RECOMMENDATION:

That Council:

- 1. Notes the status of Precinct motions from June 2022 to June 2023 attached to the report.
- 2. Notes the update on Precinct activities as set out in the report, including:
 - (a) The continued operation of Precinct meetings in face-to-face and online formats, and the soon to commence trial of hybrid meetings.
 - (b) The continued engagement of the Precincts and the Combined Precincts group in consultations on Council's strategic projects, programs and plans in face-to-face and online formats.
 - (c) That Precincts have resumed holding their Annual General Meetings at face-to-face meetings.
 - (d) That the Combined Precincts Meeting continues to operate in its four sub-committee structure.

1. Executive Summary

The purpose of this report is to provide Council with:

- A consolidated list of motions resolved by Council's Precinct Committees and the Combined Precincts group for the period June 2022 to June 2023.
- An update on Precinct activities, including:
 - The trialling of hybrid meetings and the resumption of Annual General Meetings.
 - o The four sub-committees of the Combined Precincts meeting.

2. Introduction/Background

The attachment to this report sets out the Precinct motions received from June 2022 to June 2023 and includes the Council officers' responses, as provided in the Council Response Reports that are presented to Precinct meetings. During this period, Precinct meetings were a combination of online and face-to-face, where a total of 95 motions were submitted to Council. In addition to Motions, Council receives many action requests via the Precincts; that is, service requests and requests for information. These requests are not included in the attached report.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Finance, Operations	FC/5.2/22.07	That Council:
and Community Services Committee 5 July 2022		Receives and notes the list of Precinct motions from June 2021–May 2022 attached to the report.
		2. Notes:
		(a) The continued operation of Precinct meetings during the COVID-19 restrictions via online platforms and the transition back to face-to-face meetings commencing April 2022.
		(b) The continued engagement of the Precincts and the Combined Precincts group in consultations on Council's strategic projects, programs, and proposed plans, via online platforms.
		(c) The March 2022 decision of the Combined Precincts group to resume face-to-face meetings and for all Precincts to hold annual general meetings at their first in-person meeting.
		(d) The March 2022 decision of the Combined Precincts meeting to establish four subcommittees.
Council	CM/7.4/21.05	That Council:
25 May 2021		Receives and notes the list of Precinct motions from August 2020–April 2021 attached to the report.
		 Notes the continued operation of expanded, public Precinct meetings during the COVID-19 restrictions via online platforms.
		3. Notes the continued engagement of the Precincts and the Combined Precincts' group in consultations on Council's strategic projects, programs and proposed plans, via online platforms.
		4. Notes the decision of the Combined Precincts' group to continue to meet online and to extend the term of current Precinct Executive Committees until such time face-to-face Precinct meetings are resumed and Annual General Meetings can be held.
Council	CM/7.6/20.08	That Council:
18 August 2020		Receives and notes the list of Precinct motions from February–July 2020 attached to this report.

		Notes the continued operation of Precinct Executive Committee meetings during the COVID-19 pandemic via online platforms.
		3. Notes the decision of the Combined Precincts to postpone the hosting of community forums by the Combined Precincts group until 2021 due to the COVID-19 pandemic.
Council	CM/7.13/20.02	That Council:
18 February 2020		
		Receives and notes the list of motions received from Precincts for the period July 2019 to December 2019 attached to this report.
		2. Endorses the development of a proposal that outlines a process for the hosting of public forums by the Combined Precincts' group.
Council 9 February 2019	CM/7.6/19.02	That Council receives and notes the list of motions received from Precincts for the period February 2019 to June 2019 attached to this report.

4. Discussion

Precinct meeting motions

Motions are formal requests for Council to consider taking action. Sometimes these Motions are resource-intensive and/or are not already accounted for in Council's Operational Plan or budget, and therefore require a resolution of Council.

During June 2022 to June 2023, 95 Precinct motions were raised, 85 are complete and 10 are still in progress. Details of every motion, including Council officer responses, are set out in the attachment to this report.

Precinct Committees update

Hybrid meetings

In response to a request from the Combined Precincts group, Council has investigated and purchased tools to enable the hosting of hybrid meetings. The Community Liaison Coordinator will be working with individual Precincts to trial hybrid meetings over the next six months.

Resumption of Annual General Meetings

Over the last twelve months, Precincts have resumed face-to-face meetings, which has enabled them to hold their Annual General Meetings. Eight Annual General Meetings have been held to date where we have welcomed several new members to the Precincts and to the Precinct Executive Committees.

Precinct training

On Thursday, 29 June 2023, an in-house training session was held with new and existing Precinct Executive members. The training provided an overview of the Precinct System, the Precinct Handbook, Council's role, Precinct Executives' role and how to run a meeting.

Ten people were in attendance, and the training session was well received.

Additional Precinct engagement activities

Over the past year, Precincts have continued to provide strategic input into many of Council's projects, some of which include:

- Flood Planning in Waverley
- War Memorial Hospital DCP
- Charing Cross Streetscape Upgrade
- Curlewis Street Streetscape Upgrade
- Tree Management Policy
- Coastal Reserves Plan of Management
- Draft Events Policy 2023
- Draft Community Engagement Strategy 2023
- Draft Innovation Roadmap 2025
- Voice to Parliament

Precincts are a key source of information for all Council engagement activities and are regularly alerted to open consultations. The combination of online and face to face Precinct meetings has enabled Precincts to continue to have input on strategic issues, projects and programs. Council has also provided numerous online and face to face, out of session meetings to facilitate feedback from Precincts on high priority matters including the War Memorial Hospital's Site-Specific Development Control Plan and Flood Planning in Waverley.

Meet the Candidates Panels

In the lead up to the State Government elections held in March 2023, Bronte Beach Precinct and Diamond Bay/Vaucluse Precinct held Meet the Candidates Panels for the seats of Vaucluse and Coogee. All Precinct members were invited to attend. These were held successfully face-to-face and provided an opportunity for residents to participate in the democratic processes.

Precinct Engagement Forum

The Combined Precinct group discussions are in progress to determine the preferred option for progressing this project. Options will be considered further in 2023.

Update on Combined Precincts Meeting sub-committee structure

At the March 2022 Combined Precinct Meeting, it was resolved that the Combined Precinct Meeting establish four sub-committees which include:

- Planning matters and overdevelopment.
- Major projects.
- Community engagement (including achieving wider representation at Precincts).
- Operational matters

Over the last 12 months, the committees have continued to operate and have worked to streamline the work of the Combined Precincts Meeting. The continuation of the subcommittees will be reviewed in consultation with the Combined Precincts group in the coming months, given the pilot nature of the subcommittees.

5. Financial impact statement/Time frame/Consultation

Council supports the Precinct system via the allocation of a dedicated Community Liaison Co-ordinator position. No additional funds are required to support this report.

6. Conclusion

The Precincts marked their 35th anniversary in December 2022 at their end of year meeting. Precincts are primarily a means of strengthening community participation in local government and providing input into Council's decision-making processes. Precincts provide a mechanism for engaging and consulting with the community and over the past twelve months they have continued to represent and advocate the views of their community by hosting public Precinct meetings online and face to face. Precincts also continue to actively participate in strategic project consultations held by Council using online, face to face and soon to be trialled hybrid meeting options. This report provides Council with an update on Precinct operations over the last 12 months and tables all Motions passed during the period.

7. Attachments

1. Precinct Motions Table - June 2022 to June 2023 - Final 🗓 .

Precinct	Ward	Meeting Date	Motion	Council Response	Directorate	Status
BONDI HEIGHTS	Waverley Ward	06/06/2022	Regarding [202204R5], The Bondi Heights Precinct considers Council's position as stated in the report as a reduction of service to the community and as such this is not satisfactory. QUESTION TO COUNCIL [202206Q1] CONTACTING RANGERS AND PARKING PATROL OFFICERS — "WHAT CAN THE COMMUNITY DO, AFTER HOURS AND ON WEEKENDS, IN THE CASE OF AN EMERGENCY WHERE THE ASSISTANCE OF A COUNCIL RANGER OR PARKING PATROL OFFICER IS URGENTLY REQUIRED?"	This matter is being discussed with the General Manager and the Director of Planning, Sustainability and Compliance. A business case is currently under development to address after-hours access to a Ranger or Parking Patrol Officer.	PLANNING, SUSTAINABILITY & COMPLIANCE	IN PROGRESS
BONDI HEIGHTS	Waverley Ward	06/06/2022	Regarding [202204Q2], The Bondi Heights Precinct considers public access to the physical file of a DA as an essential component of the notification process and as such the Bondi Heights Precinct considers Council's position as stated in the report as a reduction of service to the community and that this is not satisfactory. MOTION [202206M3] PUBLIC ACCESS TO THE PHYSICAL FILE OF A DA — "THAT, THE BONDI HEIGHTS PRECINCT REQUESTS COUNCIL REESTABLISH THE PRACTICE WHEREBY MEMBERS OF THE PUBLIC HAVE ACCESS TO THE PHYSICAL FILE OF A DA, AS OPPOSED TO ONLY DIGITAL ACCESS. THE PHYSICAL FILE SHOULD BE AVAILABLE FOR PUBLIC ACCESS AT THE CUSTOMER SERVICE CENTRE, AS WAS THE PRACTICE BEFORE COVID-19 RESTRICTIONS WERE ENACTED."	Council's Executive Manager, Development Assessment advises that as the NSW State Government have now mandated that applications must be submitted electronically via the DPE Planning Portal, Waverley Council (and all other NSW councils) do not have hard copy plans. All DA documents are available on the DA Tracker on the website and people can print them if needed.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

BONDI HEIGHTS	Waverley Ward 06/06/2022	Cr Kay reported on, TfNSW proposal for a left in left out traffic movement at the intersection of Wellington St and Bondi Rd. MOTION [202206M4] TfNSW PROPOSAL FOR LEFT IN LEFT OUT AT THE WELLINGTON STREET INTERSECTION WITH BONDI ROAD — "THAT, THE BONDI HEIGHTS PRECINCT OBJECTS TO THE PROPOSAL BY TRANSPORT FOR NSW FOR LEFT IN LEFT OUT AT THE WELLINGTON STREET INTERSECTION WITH BONDI ROAD."	Waverley Council resolved at their Council Meeting on 21 June 2022: UNANIMOUS DECISION That Council: 1. Strongly rejects in-principle the Transport for NSW (TfNSW) proposal to ban right turn traffic movements at the Wellington Street and Bondi Road intersection, Bondi. 2. Invites TfNSW to brief Councillors on the proposal, its impacts to the local road system and intersections, where, when and how community engagement will be conducted, and the intended Minutes of Council Meeting 21 June 2022 This is page 16 of the Minutes of the Ordinary Council Meeting held on 21 June 2022 timetable for implementation. 3. Calls on TfNSW to reassess alternative options to improve the pedestrian and vehicular safety at the intersection without undue impacts on the local road network, such as integrated traffic lights covering the intersections of Watson Street, Wellington Street and Bondi Road. 4. Requests the Mayor, as a matter of urgency, to write to the NSW Minister for Metropolitan Roads, the Hon Natalie Ward MLC; the State Member for Coogee, Dr Marjorie O'Neill MP; and the State Member for Vaucluse, the Hon Gabrielle Upton MP, asking for their support in opposing the 'right turn ban' proposal and for TfNSW to explore an integrated traffic lights solution as an alternative. 5. Authorises the General Manager to seek urgent legal advice as to potential mechanisms to stay the works pending a Traffic Management Plan on potential impacts in surrounding local		COMPLETE
BONDI Wave HEIGHTS Ward	Waverley 06/06/2022 Ward	MOTION [202206M5] POLITICAL ELECTION POSTERS YET TO BE REMOVED — "THAT, THE BONDI HEIGHTS PRECINCT REQUESTS COUNCIL TO REMIND ALL CANDIDATES IN THE RECENT FEDERALS ELECTION FOR THE WENTWORTH	Therefore, the proposal will not proceed. Council has noted this motion and reminds Precinct members that any instances of election material in the Waverley LGA remaining from last year's Federal election can be reported through Snap Send Solve.	ASSETS & OPERATIONS	COMPLETE
BONDI HEIGHTS	Waverley 06/06/2022 Ward	ELECTORATE, THAT ANY POLITICAL ELECTION MATERIAL STILL SITUATED IN THE PUBLIC SPACE SHOULD BE REMOVED." MOTION [202206M6] BHP ZOOM EVENT FOR 1ST AUGUST 2022 — "THAT, THE FACE-TO-FACE (IN PERSON) MEETING OF THE BONDI HEIGHTS PRECINCT SCHEDULED FOR 7 PM ON 1ST AUGUST 2022, BE CANCELLED AND THAT A BONDI HEIGHTS ZOOM EVENT BE SCHEDULED FOR THE SAME TIME."	This is a precinct operational matter and has been noted.	N/A	COMPLETE

BONDI HEIGHTS	Waverley Ward	03/04/2023	MOTION [202304M2] REMOVAL OF PARKLETS – THAT, THE BONDI HEIGHTS PRECINCT CONSIDERS THE PARKLETS IN OCEAN STREET AND WATSON STREET WITH BONDI ROAD TO BE INAPPROPRIATE AND SHOULD BE REMOVED AS SOON AS POSSIBLE."	Background on the Bondi Bounce Project: The 5 parklets are located off Bondi Road and Campbell Parade in Waverley Street, Ocean Street, Watson Street, Boonara Avenue and Wairoa Avenue.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLET
			SOUN AS POSSIBLE.	The parklets each have their own distinct colour scheme and help break up the 3.6 kilometre walk from the Bondi Junction interchange and the beach.		
				The Streets as Shared Spaces program aims to provide more and improved public space that improves walkability and connection to quality open, green and public spaces in urban areas, while increasing footfall for local businesses.		
				There are benefits for visitors and members of the community who are elderly, or living with a disability, or who have young children who may need a rest along this route."		
				Council officers carefully selected the locations based on the impact to surrounding businesses and whether the road environment was suitable for installation. Adjacent businesses were consulted to ensure their operations wouldn't be impacted.		
				This was approved by Council on Tuesday 13 December 2022. CM/7.11/22.12 Parklet Program Extension (A14/0584) MOTION / UNANIMOUS DECISION		
				Mover: Cr Lewis Seconder: Cr Goltsman		
				That Council:		
				1. Expands the Parklet Program, as set out in the report, including the purchase of five new parklets to be placed along the journey from Bondi Junction to Bondi Beach, to be reviewed in 2024.		
				2. Notes the successful variation of the Streets as Shared Spaces grant to support the purchase of five new parklets.		
				3. Notes the addendum to the Urban Intervention Framework attached to the report (Attachment 1) outlining the approval process for parklets under sections 138 and 125 of the		
				Roads Act 1993.		
				Minutes can be viewed here> http://waverley.infocouncil.biz/Open/2022/12/CM_20221213_MIN_663.PDF		
				Waverley Council received funding from the NSW Government's Streets as Shared Spaces		
				Program to deliver this project.		
				Have your say at https://haveyoursay.waverley.nsw.gov.au/bondi-bounce Feedback closes 30 April 2023.		
				Additionally, Council consulted with local businesses and both agreed that was the best position for the parklet. The loading zone extents further down the street and there's enough space for the regular loading and unloading.		
				The business owners also told Council that people usually park there illegally and the parklet aids with that. Regarding pedestrian/traffic safety, the parklet is no larger or taller than a truck or van that could park on the same spot and would have a bigger impact on driver's sighting and flow of traffic.		
				Generally, with parklets and more pedestrians using an area, drivers tend to drive slower, so they aid in calming the traffic.		

BONDI BEACH	Bondi Ward	07/11/2022	Bondi Beach Precinct requests that funding for the skate park toilets be included in the 2023/2024 budget. Bondi Beach Precinct reminds Council and Councillors that these toilets were supposed to be completed before the opening of the refurbished Bondi Pavilion to compensate for its reduced number of toilets. It is also noted that the temporary toilets behind the Bondi Surf Bathers Club are deteriorating.	The Director of Assets & Operations has included it in the draft Capital Works Plan / updated LTFP for 23/24 for Council consideration.	ASSETS & OPERATIONS	COMPLETE
BONDI BEACH	Bondi Ward	06/02/2023	To install high impact educational and awareness information permanently onsite in the pavilion, showing devastating effects of plastic pollution to ocean and marine life. Proposed Renee Sofi Seconded Terry Jenkings Unanimous Ideas: Wall display or a large glass cylinder showing the amount of trash that has been picked up on Bondi Beach in 1 day/week. To be sent to General Manager and responsible Director	CLC has sent this request to the Director of Planning, Sustainability and Compliance and the General Manager. Council staff are currently investigating options.	PLANNING, SUSTAINABILITY & COMPLIANCE	IN PROGRESS
BONDI BEACH	Bondi Ward	06/02/2023	MOTION 2: Extra signage be placed at the beach including at Flat Rock and Ben Buckler in multiple languages about the dangers. Proposed Margaret Merten Seconded Adrian Findlay Unanimous To be sent to General Manager and responsible Director	The Director of Assets & Operations has reviewed the signage at existing locations and Beach and Coastal Hazard / Warning signage was updated for all Beaches and was completed in late 2019. Every entry point to the beach at Bondi has a sign. This includes emergency contact information, an entry point number identification, coastal hazard warnings, safe swimming messaging and rules and regulations covering the beach area. The beach / coastal signage is a very specific design based on the National Aquatic Recreation Signage Manual developed by the Australian Water Safety Council and Royal Life Saving in collaboration with all states and territories across Australia. This was in response to multiple drownings across Australia in particular it was in response to the Coroner's findings into a Victorian incident. The intention is to provide a universally identifiable sign across Australia. Signage includes internationally recognisable warning symbols in accordance with Australian Standards and the National Aquatic Recreation Signage Manual. The signs are intended to enable emergency responders to locate the correct beach entry point as each sign has an entry number. These signs also include beach rules and regulations to enable rangers to enforce the rules and issue infringements. There's no requirement for these to provide these in multiple languages, hence the use of internationally recognised symbols. We have identified that additional signage is warranted at Sam Fiszman Park where visitors can climb through the fence. This will be actioned.		COMPLETE

BONDI	Bondi	20/03/2023	MOTION 2: Bondi Beach Precinct again requests Council and Councillors to	1.	PLANNING,	COMPLET
BEACH	Ward		consider the following facts:	i) It is most appropriate to determine the radius of properties		
			(a) that most of Bondi Beach's buildings have been constructed on foundations	that are required to have Dilapidation Reports completed on	PLANNING, SUSTAINABILITY & COMPLIANCE	
			of shallow sandstone blocks resting on sand hills, and	a case by case basis, subject to the scale of development		
			(b) that most of the DA's being approved by the WLPP include one, two or even	proposed and specific terrain conditions		
			more level of underground parking, and	ii) In 2022, Clause 6.2 of the WLEP 2012 was updated to include		
			(c) that the current controls on excavation for these new developments have	requirements for earthworks to consider the structural		
			been insufficient to prevent these existing properties from visible structural	integrity of adjoining properties.		
			damage.	Section B13 of the Waverley DCP 2022 was adopted in		
				December last year, updated to include excavation volume		
			In view of the above, Bondi Beach Precinct requests	controls.Objectives		
			1. Council and Councillors to take action to establish more powerful controls	(a) To set maximum acceptable volumes of excavation which achieve the		
			specific to this sandy basin that will ensure excavations for new developments	following objectives.		
			do not cause damage to our valuable properties.	(b) To minimise the impact of excavation on the natural environment,		
			Specifically, Bondi Beach Precinct requests	neighbouring properties, and streetscape.		
			(I) that dilapidation reports be required to extend to all properties with	(c) To ensure the physical environment is preserved and enhanced		
			boundaries that are at least 50 meters from the boundaries of those excavation	through minimal site disturbance and the geotechnical stability of landfill		
			sites, and	and excavations. (d) To minimise cut and fill on sloping sites.		
			(II) that regulations for all excavations are enforced more stringently than is	(e) To encourage good quality internal environments including natural		
			currently the case.	light and ventilation.		
			, ,	(f) To prevent use of subterranean spaces as habitable rooms.		
			2. that a geotechnical report for the whole of the Bondi Basin be prepared by	(g) To prevent development exceeding the maximum car parking controls.		
			Council, along the lines of the Waverley LGA Flood Study	(h) To ensure excavation does not adversely impact land stabilisation,		
				ground water flows and vegetation.		
				(i) To minimise structural risks to adjoining structures. Controls		
			TO BE SENT TO ALL COUNCILLORS, THE GENERAL MANAGER AND THE	(a) The total volume of excavation permitted is to be no greater than the		
			DIRECTOR OF PLANNING	volume shown in Figures 26 and 27.		
				(b) The maximum volume of excavation permitted for basement storage		
				is 8 cubic metres per dwelling.		
				(c) The maximum volume of excavation permitted for a plant room is the		
				minimum required to meet Australian Standards, accommodate typical		
				dimensions of equipment required and the associated circulation space to		
				access the equipment for maintenance. DA plans should show the		
				approximate location and size of equipment within the plant room.		
				(d) Excavation should not add to the visual bulk and scale of the building.		
				(e) Excavation should not result in the loss of naturally occurring		
				sandstone. (f) Avoid cutting into the natural stone wall of a street.		
				(g) Avoid and minimise excavation where possible.		
				(h) Minimise the inclination of any resulting sloping landscaping.		
				(i) Existing natural features including trees and sandstone walls should be		
				retained and incorporated as landscape features on the site in order to		
				maintain the natural character of the landscape.		
				' ·		
				(j) Step retaining walls in response to the natural landform to avoid		
				creating monolithic structures, particularly where visible from the		
				neighbouring dwellings and the public domain. k) For sites with significant slopes a split-level		
				building design is to be		
				used to minimise excavation and backfilling.		
				(I) Fill is not to be used to raise the ground level.		
				(m) Excavation for garaging within sandstone walls facing the street must		
				be minimised to preserve as much of the original wall as possible.		
		1		(n) Development should accommodate stormwater detention tanks and		

		storage systems within the excavated area. (o) Excavation is not permitted within 900mm of side boundaries and shall only occur within the building footprint, except where access to a basement car park is required. (p) Basement car parking is to be located fully below natural ground level. Where this cannot be achieved due to topographic constraints, a maximum protrusion above ground of 1.2m is permissible (refer to Figure 25). (q) Where excavation is proposed for development which is subject to Part C2 of this DCP, it is not to occur within a 1.5m setback from side boundaries and shall only occur within the building footprint except where access to a basement car park is required. Excavation will need to be setback greater where required to comply with Part C2, 2.3.2 Side and Rear Setbacks control (d). (r) All below-ground structures that are located below the groundwater table are to be fully tanked. These types of structures must not collect and dispose of subsoil/seepage to kerb and gutter 2. A geotechnical report for the Bondi Basin can be a costly exercise that could outdate quicky as land changes all the time. This has also been sent to Councillors, the General Manager and Director of Assets & Operations and the Director of Planning, Sustainability and Compliance.		
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BRONTE	Waverley 28/11/2022	Motion 1	Motion sent to Traffic and Transport Manager who will take this into consideration when	ASSETS &	COMPLETE
	Ward	This Precinct requests that for all future Sculpture by the Sea events traffic control personnel allocated to the Ashley St., Cross St., Darling St., Mirimar Ave., Thompson St., Turner St, and Walaroi Crescent enclave "One Way" system are all fully trained and are rostered on duty between 0700 and 1700 hours every day for the full duration of the event.	planning the 2023 Sculpture by the Sea event.	OPERATIONS	
		Rationale. The fundamental issue is safety and compliance with safety measures adopted by Waverley Council. There were numerous incidents of non-compliance with the temporary "one way" traffic flow system throughout the duration of the event. The offenders were vehicles associated with construction work at the No 13 Thompson St. demolition site (DA-178/2021). The initial instances on Monday, October 24 was reported by email to Councillor Tony Kay who referred the matter to Council officers. Whatever action was taken by Council, it was not effective as a resident photographed a large truck travelling south on Mirimar Ave a few days later. Another resident photographed a similar transgression this time featuring a "stand off" between a vehicle and an ambulance. This resident received advise from a Council officer (see below). This is reply NOT entirely consistent with feedback obtained by Councillor Kay.			
BRONTE	Waverley 28/11/2022 Ward	Motion 2: Bronte Precinct requests that Council make an assessment of the Bike Lane on Oxford Street between Denison St and Newland St, and furthermore that the results be available and used for the Birrell St proposal.	Birrell St Consultation report was released in May 2023. Re Oxford Street bike lane - usage numbers peaked at 7000+ weekly trips following the opening of the final section in December 2022.	ASSETS & OPERATIONS	COMPLETE
BRONTE	Waverley 28/11/2022 Ward	Motion 3: This Precinct requests that the Council's Tree Management Officer be formally commended for his decision to decline the Application (TPO-287/2022) from Pacific Plus Constructions for the destruction of a large mature Angophora costata tree located adjacent to the northern boundary of the No13 Thompson St. construction site.	Motion forwarded to Council's Tree Management Team.	ASSETS & OPERATIONS	COMPLETE
		There was no scientific validation provided by Pacific Plus Constructions for the destruction of this mature indigenous native tree. Angophora costata are one of the few large native tree species that can tolerate the salt laden air that predominate in coastal areas throughout the Greater Sydney Basin. Such large mature flora are an essential element in the retention of local indigenous fauna.			

BRONTE	Waverley Ward	13/02/2023	Motion 1: Bronte Precinct would like to ask Waverley Council why Tamarama Surf Club was allowed to undertake their own consultation process for their kiosk proposal Further info is that Allan at the existing kiosk on Tamarama Beach is uneasy about the proposal of a second kiosk. Reduced rent for the existing kiosk is not a supported proposal. This was not approved by counsellors. A feasibility study was however approved to look at the possibility of two kiosks.	At the Finance, Operations and Community Services Committee meeting on 6 September 2022, Council approved Tamarama Surf Club to undertake an independent Community Consultation on the kiosk proposal, with oversight from Council. All residents will have the opportunity to provide feedback. You can view the meeting minutes at http://waverley.infocouncil.biz/	ASSETS & OPERATIONS	COMPLETE
BRONTE	Waverley Ward	13/02/2023	Motion 2: That Bronte Precinct requests a Resident Parking Survey of the residents in the streets bounded by the general area of Belgrave St, Alfred St, Hewlett St, Dickson St, Read, and the top of Murray St.	Council asks the Precinct to send through an Email or Petition to info@waverley.nsw.gov.au that will be sent to Council's traffic department for review. Petitions with a significant portion of residents agreeing to the RPS is advised.	ASSETS & OPERATIONS	COMPLETE
BRONTE	Waverley Ward	13/02/2023	Motion 3: Bronte Precinct asks council whether construction on Tamarama Marine Drive has gone over budget, and if so, who has paid the difference?	Work on Tamarama Marine drive was delayed for a number of reasons including Christmas / Summer holidays, custom bus shelters still being made etc. Council always factors in delays, and budgets for this. As such, Council has not gone over the forecasted budget. Please note, this project is jointly funded by Transport for NSW and Waverley Council.	ASSETS & OPERATIONS	COMPLETE
BRONTE BEACH	Lawson Ward	19/10/2022	MOTION Background St Catherine's school is aiming to increase its enrolments by 200 students this year and next with local residents expressing concern over excessive traffic generated and inadequate parking available for its existing students and staff already without bringing more students into the school. There was also concern that the school has not followed the traffic management requirements as it is, with the riding to school by bike having been terminated along with the proposed carpooling. Neither have been followed hence they have ceased operation. MOTION 1 BBP requests that WC opposes any move by St. Catherine's to increase the number of pupils due to amenity impacts.	Motion was forwarded to the Director Planning Sustainability and Compliance who advised the following: As you are aware, St Catherine's is the subject of a State Significant Development consent (SSD 633) for the Staged redevelopment of the school over 15 years to support 1200 students. Compliance with the requirements of the consent are a matter for the Department of Planning and Environment. Council has no jurisdiction to action the motions put. Council has forwarded the request to the DPE to comment on the Operational Transport Management Plan (OTMP) as prescribed in the SSD consent.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
BRONTE BEACH	Lawson Ward	19/10/2022	MOTION 2 Bronte Beach Precinct requests that Waverley Council undertakes a Traffic Management compliance audit of St Catherine's School's traffic management.	As above.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

BRONTE	Lawson	19/10/2022	MOTION 3	Motion was forwarded as feedback to the consultation on both the draft WDCP and the Tree	ASSETS &	COMPLETE
BEACH	Ward		Background: BBP has been concerned about the number of recent tree pruning	Management Policy.	OPERATIONS	
			and removals in this area believing greater control by Council could help to reduce tree removals and excessive pruning. This is in line with other Council	At the 6 December Strategic Planning Meeting, the Tree Policy was adopted, with some		
			policies.	amendments. http://waverley.infocouncil.biz/Open/2022/12/PD_20221206_MIN_67.PDF		
			BBP supports changes to the WC Tree Management Plan in the DCP recognising	DECISION That Council:		
			a tree requiring inspection for pruning or removal being reduced from 5 metres	1. Adopts the Tree Management Policy attached to the report (Attachment 1), subject to the		
			to 3metres.	following amendments:		
				(a) Page 47 of the agenda, clause 5.5.1, Pruning and Maintenance – Add the following		
				paragraph at the end of the clause: 'Council will consider tree pruning to retain a previously		
				established view and there is a history of the identified tree(s) being pruned to restore pre-		
				existing views.' (
				b) Page 48 of the agenda – Add a new clause 5.6.4, Dead Trees, to read as follows: 'Generally,		
				where a tree has died, it will be removed and replaced with a tree of similar or suitable		
				species.'		
				(c) Page 48 of the agenda, clause 5.7.2, Offset Planting – Amend to read as follows: 'When		
				permission is granted to remove a tree or trees on private land and there is insufficient		
				planting space on site to accommodate a mature tree(s) of similar dimensions, the applicant		
				will be asked to contribute to offset tree planting on public land in accordance with the Pricing		
				Policy, Fees and Charges. Refer to the Tree Management Guidelines, Section 5 "Trees on		
				Private Land", sub-section "Offset tree planting" for further details.'		
				2. Adopts the Tree Management Guidelines attached to the report (Attachment 2), subject to the following amendments: Minutes of Strategic Planning and Development Committee		
				Meeting 6 December 2022 This is page 10 of the Minutes of the Strategic Planning and		
				Development Committee Meeting held on 6 December 2022		
				(a) Page 67 of the agenda, Exempt Vegetation – In the last paragraph, delete 'DCP' and add		
				'Guideline'.		
				(b) Page 67 of the agenda, Exempt Vegetation – In the second dot point of the last paragraph,		
				delete '5m' and add 'five (5) metres'.		
				(c) Page 67 of the agenda, Exempt Vegetation – In the last paragraph, amend the first dot point		
				to read as follows: 'Pruning of a hedge (refer to Definitions) by no more than 20 per cent of its		
				height and width in any 12-month period.'		
				(d) Page 69 of the agenda, Offset Tree Planting – In the paragraph at the top of page, amend		
				the second sentence to read as follows: 'Generally, for every tree removed, the replacement of		
				three (3) off-site trees will be required with pot size dependent on the canopy spread of the		
				tree(s) to be removed as assessed by Council.'		
				(e) Page 69 of the agenda, Offset Tree Planting – In the paragraph at the top of the page,		
				delete the last two sentences and add: 'The applicant will be charged an offset planting fee		
				that includes the purchase, supply, planting and a 12-month maintenance program for the		
				tree(s) as per Council's Pricing Policy, Fees and Charges.' 3. Publicly exhibits the following changes to the Pricing Policy, Fees and Charges for 28 days		
				with officers preparing a report to Council following the exhibition period:		
				(b) Section 31, Trees – Add a new entry to read as follows: 'Pensioner concession of 75%		
				discount for Offset Tree Planting'		
				b) Section 31, Trees – Amend the 'Offset Tree Planting' entry to read as follows: 'Offset Tree		
				Planting Private Trees/Tree Permits, including purchase, supply, planting and a 12-month		
				maintenance program.'		

	Lawson Ward	22/02/2023	Motion 1: Concern was expressed about the relocated pedestrian crossing in MacPherson St. outside St. Catherine's School as its causing irritation to residents due to the noise resulting from vehicles hitting the hump. Bus drivers have also been complaining about it.	Council's Manager of Traffic & Transport advised that the crossing was installed by the builder working for the school, and they regrettably did not take the slope in the road into account. Unfortunately, Council cannot instruct them to redo the crossing as the plans had been signed off on.	ASSETS & OPERATIONS	COMPLETE
			BB Precinct requests that Waverley Council rectify the crossing platform outside St. Catherine's School Macpherson St. on the western side where there is a steep angle which is causing considerable vehicle noise and driver concern.			
BRONTE BEACH	Lawson Ward	22/02/2023	Motion 2: Concern was expressed over pedestrian safety at the roundabout on the corner of MacPherson and Leichhardt St. Waverley BBP requests that WC construct a pedestrian 'hide' or refuge at the northern side of the roundabout at Macpherson and Leichhardt St. Waverley to assist pedestrian safety when crossing.	Concept options completed for the north side of Leichardt St. South side options are being incorporated into the traffic study in response to a petition received. Note the traffic study is also considering options for the intersection of Leichardt St and Varna St (in consultation with Randwick Council).	ASSETS & OPERATIONS	IN PROGRESS
BRONTE BEACH	Lawson	22/02/2023	Motion 3: WC requires a new tree to be planted in lieu of a tree removed from a private property. BB Precinct requests that WC follow up after a tree removal on private property to ensure the residents have replaced the removed tree with a replacement tree. Proposed by Greg Vaughan seconder Susan Hely Passed by a majority of residents with 2 dissenters.	As per the recently endorsed Tree Management Policy - Section 5: "Offset tree planting When permission is granted to remove trees on private land, it is a condition of removal that a tree or trees of equivalent or larger canopy size when mature with a minimum pot size of 45 litres is planted in the ground, on the property. Audit checks of replacement plantings will be carried out by Council. However, if there is insufficient planting space on site to accommodate a mature tree of similar dimensions, the applicant will be asked to contribute to offset planting on public land. Generally, for every tree removed, the replacement of a minimum of three (3) off-site trees will be required with pot size dependent on the canopy spread of the tree(s) to be removed as assessed by Council. The applicant will be charged an offset planting fee that includes the purchase, supply, planting and a 12-month maintenance program for the tree(s) as per Council's Pricing Policy, Fees and Charges." The Tree Permit application form that the applicant submits requires them to tick a box that they understand that any tree(s) removed must be replaced with an equal amount of replacement trees of equivalent or larger canopy size when mature, and planted anywhere in the ground on the property, within one (1) month of the tree(s)' removal. The approved removal notification then requires the applicant to the following: "The one (1) replacement tree must be planted anywhere on the property within one (1) month of carrying out the approved tree works. - Evidence of the replacement tree is to be emailed in the form of: - Photographs - evidence of the replacement tree and where it has been planted in reference to site location Provision of an invoice stating species / pot size of replacement tree Please email evidence of replacement tree to treemgt@waverley.nsw.gov.au - The one (1) replacement tree must be maintained in a healthy condition and will be protected by Council's Local Environment Plan – Clause 5-9 Preservation of Trees, upon re	ASSETS & OPERATIONS	COMPLETE

				metres. - Should the one (1) replacement tree be found to be faulty, damaged, dying or dead, it must be replaced with the same species at no cost to Council."		
BRONTE BEACH	Lawson Ward	15/03/2023	Background: There was considerable concern expressed about Da 534/2022 at 449 Bronte Rd. because of its excessive Floor Space Ratio and the application to remove four trees two of which are sited on the neighbours' property for which they have not been consulted. Motion: That the Bronte Beach Precinct request that Council reject development application DA-534/2022 regarding 449 Bronte Rd, Bronte, which is currently under assessment.	Sent to DA team on 21 March 2023. This motion is treated as a submission to the DA, and will be registered accordingly. As a submission writer, you (Virginia Milson) will be kept informed of process including determination of application. These issues raised will also be considered as part of the assessment report.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

BONDI	Bondi	02/11/2022	Motion 1	RE: Complying Development Certificate (CDCs) & Overdevelopment	PLANNING,	IN
	Ward		Bondi Precinct welcomes the Council's decision to discontinue the Destination		SUSTAINABILITY	PROGRESS
			Hall Street proposal and thanks the Precinct Councillors (CIr Michelle) Gray and (CIr Dominic) Wy Kanak for attending the last meeting and taking note of its	Council resolution from meeting held 15 December 2022 re CDCs	& COMPLIANCE	
			[the meeting's] opposition to the proposal.	Notices of Motions		
				CM/8.1/22.11 53 Francis Street, Bondi Beach - Complying Development and Private		
			Complying Development Certificate (CDCs) & Overdevelopment	Certification		
				(CD-85/2022)		
			The meeting then discussed difficulties residents had experienced with CDCs	MOTION / UNANIMOUS DECISION Mover: Cr Wy Kanak		
			and what happened when there were clear and serious breaches to CDCs.	Seconder: Cr Murray		
				That Council		
			The discussion highlighted one non-complying CDC in the Bondi Precinct, and	1. Notes that community members emailed Council in June 2022 complaining about a		
			the problems neighbours had experienced dealing with the development and	complying development certificate (CDC) issued by a privately appointed registered certifier for		
			obtaining any clarity over who could assist when breaches occurred.	53 Francis Street, Bondi Beach.		
				2. Notes the issues raised by Mr Lee Wright in representations to the Bondi Precinct and		
			One resident said the process for getting in touch with Council officers was	Councillors about the CDC and private certifier process at 53 Francis Street.		
			frustrating even when there had been clear breaches to a CDC.	3. Notes the Precinct motions in relation to the stop work order at 53 Francis Street.		
			Another resident told the meeting he was still unaware what was happening	4. Places the information provided by Mr Wright, the community and the Precinct in dealing with 53 Francis Street on file for future reference.		
			next door to his home despite months of inquiry.	5. Notes the recent Local Government NSW (LGNSW) 2022 conference resolution posed by		
			hext door to his nome despite months of inquiry.	Council's motion to LGNSW on the topic of complying development and private certification.		
			Clr Masselos said she would take up the matter.	6. Updates its website to provide information on the complying development certificate		
			Cit Wasselos sala site would take up the matter.	process, including links to the NSW Fair Trading website on how to make complaints about		
				registered certifiers.		
				L Wright addressed the meeting.		
				As of July 2023, Council Officers have updated Council's website with additional information		
				about Building Information Certificates. A Building Information Certificate is currently under		
				assessment by the Compliance team for this property.		
				Council Officers are continuing to work on implementing the above. More information to		
				come.		
BONDI	Bondi	02/11/2022	Motion 2	Precinct Convenor Di Robinson has contacted new Director Fletcher Rayner on 7 February	PLANNING,	COMPLETE
	Ward		Bondi Precinct resolves to write to the new director, Planning, Sustainability	2022.	SUSTAINABILITY	
			and Compliance, outlining residents' concerns over Complying Development		& COMPLIANCE	
			Certificates (CDCs), how they operate and what role Council officers can play if			
			they are breached to protect residents from unlawful and non-complying			
			developments.			
			BP seeks a meeting with the director and Ward Councillors to discuss how to be			
			more effective in dealing with breaches.			
BONDI	Bondi	02/11/2022	Motion 3	Precinct Convenor Lynne Cossar has written to the Executive Manager of Infrastructure	ASSETS &	IN
	Ward		Bondi Precinct resolves to write to the executive manager of Infrastructure,	Nikolaos Zervos who responded on Monday 7 February.	OPERATIONS	PROGRESS
			seeking an update on the Local Area Traffic Study and the methodology that will			
			be used in its compilation.	Executive Manager has advised there will likely be another update in late 2023.		
			Bondi Precinct restates its interest in being involved in the process from the	Consultant in the process of been engaged to undertake the Local Area Traffic Study. A more		
			beginning.	detailed update on timing for upcoming stages can be provided in the next update. The		
			~~p	consultant should commence in September 2023 with the project running for approximately 6		
				months.		L_

BONDI	Bondi	02/11/2022	Motion 4	Motion was forwarded to the Executive Manager of Open Spaces and Recreation as well as the	ASSETS &	COMPLETE
	Ward		Bondi Precinct strongly supports the retention of tree canopy in Bondi and urges Council to support residents who host large trees on their properties	Director of Assets and Operations.	OPERATIONS	
			which benefit the entire community. This includes by waiving the tree permit	At the 6 December Strategic Planning Meeting, the Tree Policy was adopted, with some		
			application for pruning trees, providing access to Council arborists for advice	amendments.		
			and assistance in green waste removal.	http://waverley.infocouncil.biz/Open/2022/12/PD_20221206_MIN_677.PDF		
				DECISION		
		That Council:				
				1. Adopts the Tree Management Policy attached to the report (Attachment 1), subject to the		
				following amendments:		
			(a) Page 47 of the agenda, clause 5.5.1, Pruning and Maintenance – Add the following			
			paragraph			
			at the end of the clause:			
				'Council will consider tree pruning to retain a previously established view and there is a history		
				of the identified tree(s) being pruned to restore pre-existing views.'		
				(b) Page 48 of the agenda – Add a new clause 5.6.4, Dead Trees, to read as follows: 'Generally, where a tree has died, it will be removed and replaced with a tree of similar or		
				suitable species.'		
				(c) Page 48 of the agenda, clause 5.7.2, Offset Planting – Amend to read as follows:		
				'When permission is granted to remove a tree or trees on private land and there is insufficient		
				planting space on site to accommodate a mature tree(s) of similar dimensions, the applicant		
				will be asked to contribute to offset tree planting on public land in accordance with the Pricing		
				Policy, Fees and Charges. Refer to the Tree Management Guidelines, Section 5 "Trees on Private Land", sub-section "Offset tree planting" for further details.'		
				2. Adopts the Tree Management Guidelines attached to the report (Attachment 2), subject to		
				the		
				following amendments:		
				Minutes of Strategic Planning and Development Committee Meeting 6 December 2022 This is page 10 of the Minutes of the Strategic Planning and Development Committee Meeting		
				held on 6 December 2022		
				(a) Page 67 of the agenda, Exempt Vegetation – In the last paragraph, delete 'DCP' and add		
				'Guideline'.		
				(b) Page 67 of the agenda, Exempt Vegetation – In the second dot point of the last paragraph, delete '5m' and add 'five (5) metres'.		
				(c) Page 67 of the agenda, Exempt Vegetation – In the last paragraph, amend the first dot point		
				read as follows:		
				'Pruning of a hedge (refer to Definitions) by no more than 20 per cent of its height and width in		
				any 12-month period.'		
				(d) Page 69 of the agenda, Offset Tree Planting – In the paragraph at the top of page, amend		
				the		
				second sentence to read as follows: 'Generally, for every tree removed, the replacement of three (3) off-site trees will be required		
				with pot size dependent on the canopy spread of the tree(s) to be removed as assessed by		
			Council.'			
				(e) Page 69 of the agenda, Offset Tree Planting – In the paragraph at the top of the page,		
				delete		
				the last two sentences and add:		
				'The applicant will be charged an offset planting fee that includes the purchase, supply,		

				planting and a 12-month maintenance program for the tree(s) as per Council's Pricing Policy, Fees and Charges.' 3. Publicly exhibits the following changes to the Pricing Policy, Fees and Charges for 28 days with officers preparing a report to Council following the exhibition period: (b) Section 31, Trees – Add a new entry to read as follows: 'Pensioner concession of 75% discount for Offset Tree Planting'. (b) Section 31, Trees – Amend the 'Offset Tree Planting' entry to read as follows: 'Offset Tree Planting Private Trees/Tree Permits, including purchase, supply, planting and a 12-month maintenance program'. Residents were invited to have their say on changes to Tree Related Prices at https://haveyoursay.waverley.nsw.gov.au/pricing-policy-2023. This closed Tuesday 21 February.		
BONDI	Bondi Ward	02/11/2022	Motion 5 BP registers its opposition to Council's decision to authorise Diner en Blanc on Bondi Beach and Bondi Precinct opposes private functions on the public land of Bondi Beach.	Motion was forwarded to Manager, Events. Manager has noted that Diner en Blanc is not an annual event. The one-time event was approved by Council.	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE
BONDI	Bondi Ward	15/02/2023	MOTION 1 – Traffic Management Plan for Bondi Basin Bondi Precinct requests the action plan and overriding principles governing the development of the traffic management plan for the Bondi Basin. Bondi Precinct believes important traffic principles have been established by Waverley Council and should be included in the traffic management plan. These are: 1. No street closures as this just shifts traffic onto surrounding streets; 2. No street changes without majority residential support; 3. Residents first and residents to be protected in all traffic planning considerations.	CLC forwarded feedback to Service Manager, Traffic and Transport. Service Manager advised that Council has just completed a survey on "Have Your Say" of an area including part of the Bondi Precinct as part of the Bondi Local Traffic Study. The survey asked residents to identify their traffic concerns. The area covered was nominated by Councillors. It is shown in the map below. Council is in the process of getting a study developed by independent consultants using the feedback from the survey, traffic data, and other submissions that have been put to Council. The precincts suggestions have been added to the feedback.	ASSETS & OPERATIONS	COMPLETE

BONDI	Bondi Ward	15/02/2023	MOTION 2 – Bondi Pavilion Management Bondi Precinct strongly objects to the front of the Pavilion being used as a branding exercise for Loubi's On the Beach, a French company selling shoes. The Pavilion is a historic NSW landmark, restored at vast expense by the ratepayers of Waverley. The current commercial adornment cheapens the façade and obscures the magnificence of this building. Bondi Precinct requests that Waverley Council provides examples of contracts being offered to cafes, restaurants and other commercial leases at the Pavilion. Bondi Precinct also requests that Waverley Council release the governance guidelines, Plan of Management for the Pavilion, including who oversees managing the building maintenance, leasing and space and how the community is involved and represented in this process.	The following resources were shared with the Precinct following the meeting: Community Strategic Plan Operational Plan 2023 (Please note, a new Operations Plan will be released shortly) Bondi Park, Beach and Pavilion Plan of Management Advisory Committees Webpage Events Policy What's on at Bondi Pavilion Subscribe to our eNews Bondi Pavilion Facebook Page Bondi Pavilion Instagram Page The Director of Community, Culture and Customer Experience is happy to keep the communication going between the Precinct and hear feedback on what Council can do better. Please note, the requested Contracts are confidential and cannot be shared.	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE
BONDI	Bondi Ward	15/02/2023	MOTION 3 - DA 271/2022: Bondi Precinct objects to DA 271/2022 on the grounds it is a gross overdevelopment of the site, exceeds height limits and overall bulk, does not comply with the Waverley DCP 2012 and LEP, provides insufficient setbacks, loss of residents' amenity, and is commercial creep into residential areas.	Feedback was submitted to Council's DA team and will be treated as a submission to the DA.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
BONDI	Bondi Ward	15/02/2023	MOTION 4 - Zoning Changes Bondi Precinct requests a briefing from appropriate council directors on zoning changes and the current status of the Our Liveable Centres Strategy, its impact, and how it informs the LEP, the WDCP and any developments in Bondi.	This meeting was held on Monday 6 March at Waverley Council Chambers. The following were in attendance - Director of Planning Sustainability and Compliance, Manager of Executive Services and Manager of Strategic Planning and Principal Strategic Planner along with members of Bondi Precinct. Councillors were also invited to attend but did not come.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
BONDI	Bondi Ward	15/02/2023	MOTION 5 - Request pamphlet regarding CDC process and Community Planning Advocate Bondi Precinct requests that Waverley Council produce a pamphlet as soon as possible outlining the process of CDC's, including: 1. The council officer and go-to point for residents with concerns, 2. The role and obligations of council 3. The rights of residents and how they can protect themselves 4. Clear lines of escalation for CDC concerns and enquiries 5. Plan for internal training for council staff on CDC's	Council's Planning and Compliance team will be conducting a review of Council's website in the coming weeks. Council feels that an online source of information is more accessible to a wider audience. Please note, once the Community Planning Advocate position is filled, helping the community and Precincts understand Planning, including DAs and CDC's, will be a core element of the position. As part of this, several communications will be developed. This includes: - Updating Waverley Council's Website with clear detail on the issues raised by the Precinct, FAQs, advice on how to write a submission etc - Online webinars	PLANNING, SUSTAINABILITY & COMPLIANCE	IN PROGRESS

BONDI	Bondi Ward	15/02/2023	MOTION 6 - Rubbish dumping issue Bondi Precinct calls on Waverley Council to develop a plan and enforcement strategy to address the dumping of rubbish on our beaches, roads and	Reducing illegal dumping is a priority theme in the Waverley Council Community Strategic Plan (CSP), which includes a target of 25% reduction in incidents from 2017/18. Waverley Council current employs a range of strategies to prevent and respond to incidents of illegal dumping in	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
			pathways.	the council area. Waverley Council is:		
				A member of Sydney RID Squad		
				- Since 2017, Council has been a member council in the Sydney RID Squad, a regional team of		
				highly experienced investigators who follow up on reports of illegal dumping to identify, and if		
				appropriate, prosecute those responsible, while also educating our community about how to		
				dispose of their unwanted items legally and sustainably. The Squad is authorised to investigate		
				illegal dumping in the region under the Protection of the Environment Operations (POEO) Act 1997 and Regulations.		
				- During 2021 the Sydney RID Squad recorded an 1085% increase in offenders taking		
				responsibility for clean-up of their waste.		
				Operating surveillance campaigns - Council enforcement officers and the Sydney RID Squad routinely undertake surveillance		
				campaigns at hotspot locations around the LGA to deter dumping, obtain evidence and hold		
				offenders responsible.		
				- Council increased the number of surveillance cameras available for use to deter illegal		
				dumping in 2021.		
				Developing Council's internal capacity to prevent and respond to illegal dumping		
				- Council employs a Waste Enforcement Officer who regularly patrols the local area, investigating illegally dumped material and issuing Clean-up Notices and/or fines to illegal		
				dumpers.		
				- A Waste Compliance and Contamination officer position was created in Nov 2021 to work		
				with residents and building managers to address waste presentation issues e.g. Overflowing		
				bins, excess waste, over loaded bins, excess clean up material.		
				- A Waste in Public Places Policy was developed to assist council to communicate correct waste		
				presentation.		
				- Waverley council applies for NSW EPA grant funding when available and has received grants in 2019 and 2021 to fund initiatives to reduce illegal dumping. The 2019 grant project resulted		
				in an average 48% decrease in dumping incidents along five streets in Waverley Council and		
				the 2021 grant project achieved a reduction of 21% on average at 7 of the 11 hotspot streets.		
				In 2021, grant funding enabled Council to provide advanced investigative (Certificate IV in		
				Government Investigations) training for ten enforcement staff.		
				- Council has applied for a grant in 2023 under the NSW EPA Illegal Dumping Prevention		
				Program. Providing and promoting alternatives to illegal dumping		
				- Council provides households with up to three free bulky goods clean-ups per year, including		
				one scheduled and two 'your call' clean-up collections. The service is provided to help		
				residents responsibly dispose of unusable or unrepairable bulky items. 'Your call' collection		
				availability is subject to demand, however residents can most often arrange a collection for		
				their next bin day.		
				- Between 2020 and 2022, with funding from the NSW EPA's illegal Dumping Clean up and		
				Prevention Program, council undertook a number of communications campaigns for		
				alternative disposal and recycling options for problem and bulky waste, including quarterly problem waste drop off events, Garage Sale Trail and the Bower's Collection Service.		
				Campaigns have made use of truck banner art, high circulation print media, social media,		
				council owned communications channels and events.		
				Empowering residents and building managers to prevent and respond to illegal dumping		

				- Since 2019, Waverley Council has been actively engaging with building stakeholders, such as managers, strata committees and concerned residents to optimise bin room areas, disseminate signage and educational materials and offer tools to encourage responsible waste presentation and deter dumping. Illegal dumping education materials have been incorporated into Waverley's Recycling Improvement Program, which has reached more than 130 buildings. - Waverley Council has prepared two Waste and Recycling by-law templates that are available at no cost to strata communities located in Waverley Council as a tool to reduce dumping on common property. The resources Waste Disposal By-Law and the Move In / Move Out By law and a Guide to Strata By-Laws for Waste Management were supported by seminars and webinars with strata lawyer Amanda Farmer, who developed the by-laws. - Residents can report illegal dumping easily and anonymously using ridonline.epa.nsw.gov.au (RID Online), Snap Send Solve or by calling our Customer Service Centre on 9083 8000. Reporting the incident can help us find the offender and hold them accountable.		
BONDI	Bondi Ward	15/02/2023	MOTION 7 – Community Planning Advocate Position Bondi Precinct expresses its disappointment at the lack of progress on the appointment of a Community Planning Advocacy Co-ordinator to assist residents navigate the planning process.	Community Planning Advocate Position was advertised in mid-March 2023. Council received 3 applications, but only 2 were suitable. We may need to reopen the ad to get a bigger pool of candidates. While this position is being filled, please get in touch with the Community Liaison Coordinator who can work with the Planning team to assist you.	GENERAL MANAGERS UNIT	COMPLETE
BONDI	Bondi Ward	15/02/2023	MOTION 8 – Drain at south end of Bondi beach Bondi Precinct calls on Waverley Council to consider alternatives for better managing the drain at the south end of the national heritage listed Bondi Beach.	The shower drain cannot easily be rediverted into a stormwater line or sewer system. Suitable options to redivert the water discharge require a complex solution that would need to be delivered as part of a larger promenade renewal. The promenade renewal is listed in Councils 10 year Long Term Financial Plan. The problem with running the pipe under the sand is the gradual compaction of the sand inside the pipe resulting in a potential backup of waste water and spill out of the shower drain on the promenade. It is noted that any new showers installed are done so with appropriate complaint drainage however it is still common across beaches in NSW to have older showers with non compliant drainage.	ASSETS & OPERATIONS	COMPLETE

BONDI	Bondi Ward	19/05/2023	Bondi Precinct thanks Council for the shared resources and has valued the collaborative work done between the Council and community to date. Going forward we believe that Council needs a separate structure to oversee the management and direction of the Bondi Pavilion	Council previously considered a motion for what is being requested, which was not successful. Council is confident there is adequate support and structure for the management of the Bondi Pavilion including our first ever appointment of an Artistic Director, as well as an experienced venue team. Council itself if the ultimate responsible body as elected Councillors, however the Arts and Culture Advisory Committee also acts as an advisory body for the Pavilion.	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE
BONDI	Bondi Ward	19/05/2023	Bondi Precinct requests a report on the progress and the maintenance and upgrade of the southern end of Bondi Park	The Director of Assets & Operations, Sharon Cassidy, has met with the Executive Manager Infrastructure Services and Manager Parks Planning & Recreation to review the masterplan included in the Plan of Management as well as the recommendations in the Conservation Management Plan. We agreed to progress the concept design commenced prior to the Bondi Pavilion construction in the coming 6-9 months. This will allow time for an appropriate timetable including funding strategy to be developed in advance of setting the 2024/25 budget and update to the Long-Term Financial Plan. In the short term we are undertaking works to the surrounds of the Norfolk Island pines to replace the coir logs.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 1 - DHP summits to the Coastal Reserves POM that Eastern, Weonga and Raleigh Reserve should have the same 2205 stainless steel for the new coastal fence that has already been mandated by council motion for Rodney Reserve. The steel used in Clarke reserve and Hugh Bamford is a total failure with tea staining and corrosion everywhere and council should learn from its mistakes rather than make the same mistake over and over again	Council will include all motions / feedback into the Coastal Reserve POM consultation report which is currently being finalised. Please note there will be two more rounds of feedback for this project: • We will collect further feedback on key ideas that were raised in the first phase of the consultation. • Round 2 consultation will include a presentation to the various Precincts. Date to be confirmed following approval from Council to commence Round 2 consultation. • Once the POM has been drafted it will be placed on public exhibition. Moving forward it would be great to receive Precinct submissions during the consultation period.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 2 - DHP summits to the Coastal Reserves POM that All dead trees along the fence line of the reserves on the cliff side of the fence should be removed	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 3 - DHP summits to the Coastal Reserves POM that all wrongly planted Acacia in Weonga, Rodney and Raleigh reserves on the cliff side of the fence should be removed to restore the ocean views	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 4 - DHP summits to the Coastal Reserves POM request that NO new trees or shrubs should be planted in the Dover Heights Coastal Reserves which will block ocean views in the future	As above.	ASSETS & OPERATIONS	COMPLETE

DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 5 - DHP summits to the Coastal Reserves POM requests that the dead zone next to 169 Dover Road in Raleigh Reserve should be rectified with a long term solution	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 6 - DHP summits to the Coastal Reserves POM requests that all other dead zones in Raleigh Reserve should be re turfed and holes filled	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 7 – DHP summits to the Coastal Reserves POM requests that Buddleja shrubs in Weonga Reserve should be removed as per both council motions and as per the 2014 BAP and replaced with native grasses	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 8 - DHP summits to the Coastal Reserves POM requests that Drainage issues in Rodney Reserve which caused the land slip should be rectified as this was caused by the contractor that installed the new playing field	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 9 - DHP summits to the Coastal Reserves POM requests that Drainage issues in Raleigh Reserve at the southern end should be rectified so rains do not create permanent bogs	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 10 - DHP summits to the Coastal Reserves POM requests that the alignment of the new coastal fence in Rodney reserves should go back to the original alignment of the wire fences to prevent encroachment into the reserve by new fences.	As above.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 11 - DHP requests that the VPA money allocated to the Radio Telescope Viewing Platform long ago be prioritized and that a time frame and schedule be provided so that the project can move forward	Council's Director of Assets and Operations has advised that the voluntary planning agreement (VPA) covering DA-452/2018/B (657 Old South Head Road, Vaucluse) has been approved by Council but is still awaiting execution and payment by the applicant, who may or may not choose to proceed with the VPA. Council cannot allocate VPA contributions to a capital works project, in accordance with the executed public purpose, until such funds are received. VPA's by their nature are voluntary and the Developer may choose to not proceed meaning Council will not receive any funding and therefore cannot set a timeframe to prioritise any work. Regardless of receipt of VPA funding, as per previous advice provided, we cannot progress a project of this nature on Crown Land until it is supported by a Plan of Management adopted by the Minister following broader consultation with the community. Further information can be found at CM/9.1/22.12 // https://waverley.infocouncil.biz/Open/2022/12/CM_20221213_MIN_663.PDF	ASSETS & OPERATIONS	COMPLETE

DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 12 - DHP requests that remedial works to reinforce the footings be done immediately to allow the boardwalk to be reopened between Lancaster St and Bulga Road	Council is currently in the phase of appointing a Contractor to carry out the boardwalk works at Diamond Bay and Eastern Reserve.	ASSETS & OPERATIONS	COMPLETE
				As there is a significant amount of work and cost required to stabilise and rebuild that section of the boardwalk, a new design, which includes a bridge to span across the area, has been shared with the public as part of the DA process over the last month.		
				Once Council appoints the Contractor (hopefully by late February 2023), dates of construction will be shared with the public.		
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 13 - Noting the high use of the reserve by families especially during the weekends which require most people to park on the eastern side of Military Road and the risks that this raises, DHP requests that a pedestrian crossing be installed between Military Road and Dudley Page Reserve at the most used local so parents and children can cross safely.	A report on this issue was considered at the July 2023 Traffic committee, once the minutes are adopted at the August 2023 Council meeting the works can be scheduled.	ASSETS & OPERATIONS	IN PROGRESS
DOVER HEIGHTS	Hunter Ward	28/11/2022	Motion 14 - DHP request that council initiate a FOGO initiative, so food scraps do not go into general waste	Council endorsed this in December 2022 and will be trialling a Food Organics, Garden Organics (FOGO) collection service in 2024.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
				Council Officers are currently working through a number of key factors, including procurement and contractual matters, which need to be finalised prior to the commencement of a trial to ensure the collected materials can be processed. Procurement of bins, workforce planning and the development of community education programs on how to use the service also needs to be developed.		
				In the meantime, please continue to dispose of your food organic waste in the kerbside red-lidded bin which is currently processed through a Mechanical and Biological Treatment (MBT) facility, significantly reducing residual waste going to landfill. Alternatively, to learn more about how to reduce or compost your food waste or receive 80% off the price of composting products, visit our website.		
				Motion as follows: FC/5.2/22.12 Domestic Waste Service and Food Waste Recovery Solution (SF21/3036) MOTION Mover: Cr Masselos Seconder: Cr Keenan That Council: 1. Implements a demostic food expenies and garden expenies (FOCO) consider commencing with		
				 Implements a domestic food organics and garden organics (FOGO) service, commencing with a trial in the 2024–25 financial year. Reaffirms the three-bin domestic waste service, including a commingled domestic recycling service and a domestic FOGO service. 		
				3. Seeks grant funding from the NSW Environment Protection Authority to support the delivery of the new domestic FOGO service. THE MOVER OF THE MOTION ACCEPTED THE ADDITION OF A NEW CLAUSE 4. THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.		
				UNANIMOUS DECISION That Council:		

	1. Implements a domestic food organics and garden organics (FOGO) service, commencing with a trial in the 2024–25 financial year. 2. Reaffirms the three-bin domestic waste service, including a commingled domestic recycling service and a domestic FOGO service. 3. Seeks grant funding from the NSW Environment Protection Authority to support the delivery of the new domestic FOGO service. 4. Officers investigate a greater subsidy for compost bins (especially tumbler bins) and worm farms.	

DOVER	Hunter	20/02/2023	MOTION 1 - DHP requests that council officers consult with the DHP executive	Council's Director of Assets & Operations advised the following:	ASSETS &	COMPLETE
HEIGHTS	Ward		about design details of the Cliff Walks projects so that materials used will not degrade in the salty environment. DHP implores council officers to do these best to minimize tea staining and corrosion when choosing the composition of any stainless steel used in the project	Thank you for your continued engagement on the Clifftop Walkway project and suggested changes for balustrade material.	OPERATIONS	
			any staniess steer used in the project	As you are already aware the Development Application for the project, which included material reviews, has been completed and approved. Council have now awarded the contract and materials are being purchased to commence the Diamond Bay section of the boardwalk first.		
				Council has had to make a modification to the Eastern Reserve portion of the works to replace boardwalk with a suspension bridge due to a land slip that occurred below the end of George St. Council has submitted a Section 455 application to modify this part of the works which covers the design change from boardwalk to bridge and expects approval to be given in the next few weeks.		
				Council have consulted on the material selection and finishes with the Australian Stainless Steel Development Association to avoid the tea-staining that has occurred at Hugh Bamford Reserve which has only a 320 grit finish. Based on this consultation, the stainless steel specification has been specified to be marine grade 316 Stainless steel with a 600 grit polished finish to all members which will then be electropolished. This is very similar to the sample photograph you have provided. At this point we therefore are not considering any other balustrade material changes to the design.		
				Majority of decking material to be used on the board walks will be sustainably sourced kiln dried Australian hardwood with smaller areas of fibre reinforced plastic decking (FRP) at lookouts. The clifftop boardwalk balustrade design is consistent with the coastal walk design and coastal fence design providing a consistent look and feel across Waverley.		
				The infill timber post panel on the coastal fence is sustainably sourced kiln dried Australian hardwood which will naturally turn a silver grey over time and become visually a recessive element and provides a softer visual appearance as preferred by the community. It is not a structural element and deliberately not in contact with the ground to ensure a longer lifespan. We do not plan to reconsider this consulted and approved design and are in the process of upgrading and replacing coastal fences with the adopted design but with the higher specification of stainless steel finish to prevent tea-staining.		
				We appreciate that this does not meet your expectations for the project as you have recently to me and previously communicated. However the decisions have been finalised and the priority for Council is to get the boardwalk built and reopened for the public to enjoyment as soon as possible based on the approved and tendered design.		

DOVER HEIGHTS	Hunter Ward	20/02/2023	MOTION 2 - DHP requests that the New Tree Policy clause 5.5.1 Pruning and Maintenance be amended as follows:	Council acknowledges the Dover Heights Precinct request.	ASSETS & OPERATIONS	COMPLETE
			'Council will consider tree pruning to retain a previously established view if it can be clearly established that the pre existing view existed before the council tree(s) were planted and that the view was blocked or impeded by the growth of the council planted tree(s)	The Policy reference is in 5.5.1 Pruning and Maintenance - Council will manage tree health and reduce associated risks, through best practice tree pruning programs. Regular maintenance and tree audits will ensure high quality delivery standards are met. Council will prune trees in the public domain to address safety concerns, promote tree health and structure, as well to provide minimal clearances for roads, pathways and properties. Tree pruning will not be permitted for the shedding of leaves, fruit, flowers, reduce animal noise or droppings, or to facilitate views. Council will consider tree pruning to retain a previously established view if there is a history of the identified tree(s) being pruned to restore pre-existing views. And 5.4.5 Tree Planting and Selection "New plantings in the public domain will consider the impact on views and appropriate size species will be selected and placed as not to impede pre-existing views."		
DOVER HEIGHTS	Hunter Ward	20/02/2023	MOTION 3 - Yet again, DHP requests that council retain the original fence alignment in Rodney Reserve and stop encroaching into the reserve with the proposed new coastal fence	Council has included this motion into the Coastal Reserve POM consultation report which is currently being finalised. Please note there will be two more rounds of feedback for this project: • We will collect further feedback on key ideas that were raised in the first phase of the consultation. • Round 2 consultation will include a presentation to the various Precincts. Date to be confirmed following approval from Council to commence Round 2 consultation. • Once the POM has been drafted it will be placed on public exhibition.	ASSETS & OPERATIONS	COMPLETE

DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTION 1 - DHP Requests that Council not be involved in the federal issue of "THE VOICE" and not use residents money to support or discuss this issue that	As per Mayoral Motion from 18 October, this decision was unanimous. Mayoral Minutes	COMMUNITY, CULTURE &	COMPLETE
			has nothing to do with council or the LGA.	CM/6.1/22.10 Uluru Statement from the Heart and a Voice to Parliament (A14/0173) MOTION Mover: Cr Masselos	CUSTOMER EXPERIENCE	
				The Council:		
				1. Supports the Uluru Statement from the Heart as per Action 4 under the 'Respect' pillar of		
				Council's Innovate Reconciliation Action Plan 2019–2021.		
				2. Notes that:		
				(a) The Federal government will be conducting a referendum on the Uluru Statement from the		
				Heart in the near future. (b) There is a need to build community awareness of the Uluru		
				Statement from the Heart and the upcoming referendum on the Aboriginal and Torres Strait Islander Voice to Parliament.		
				3. Requests officers to:		
				(a) Develop a community education strategy to provide the facts and to build community		
				awareness about the Uluru Statement from the Heart and the Voice to Parliament.		
				(b) Consult with the RAP Advisory Committee, the La Perouse Local Aboriginal Land Council and		
				the Gujaga Foundation in the design of the information and community education strategy.		
				(c) Seek collaboration with other relevant and interested community and civil society		
				organisations that have already been undertaking similar education programs.		
				(d) Consult with Inner West Council on its civic education program on the Uluru Statement.		
				4. Officers prepare a report to the December 2022 Council meeting with recommendations		
				from the actions taken in clause 3 of this resolution. The Uluru Statement from the Heart is a		
				call by some Aboriginal and Torres Strait Islander people for real and practical change in		
				Australia through the establishment of a constitutionally enshrined Voice to Parliament. And		
				the establishment of a Makarrata Commission, to undertake processes of treaty-making and		
				truth-telling. A Voice to Parliament, enshrined in the Constitution, would enable Aboriginal and Torres Strait Islander people to give advice to the Federal Parliament about laws and		
				policies that impact them through a simplified policy-making process and structural change.		
				Action 4 of the Respect Pillar of Waverley's Innovate RAP, states 'Explore Council support of		
				Indigenous constitutional recognition and Council endorsement of the Uluru Statement from		
				the Heart 2017.' We also know that the Albanese government has clearly stated that it will be		
				conducting a referendum on the Uluru Statement of the Heart, looking to enshrine a Voice to		
				Parliament, in the near future. Given Council's statement of commitment to reconciliation and		
				our work to honour this commitment, it is important to ensure accurate content is shared		
				through the education strategy.		
				There is suggested information being shared in the consequent that is inconvented and a suggested in the consequence.		
				There is currently information being shared in the community that is inaccurate and confusing and Council has a role in providing clear and factually correct information about the Uluru		
				statement, the Voice and the referendum in the near future. It is also important that Council		
				is well prepared for when the referendum is called, and it is for this reason I commend this		
				mayoral minute.		
				THE MOVER OF THE MOTION ACCEPTED AMENDMENTS TO CLAUSES 3(a) AND 3(b) AND THE		
				ADDITION OF NEW CLAUSES 3(e) AND 3(f). THE MOTION AS AMENDED WAS THEN PUT AND		
				DECLARED CARRIED UNANIMOUSLY.		
				UNANIMOUS DECISION That Council:		
				1. Supports the Uluru Statement from the Heart as per Action 4 under the Respect pillar of		
				Council's Innovate Reconciliation Action Plan 2019–2021.		
				2. Notes that: (a) The Federal government will be conducting a referendum on the Uluru Statement from the Heart in the near future. (b) There is a need to build community		
				awareness of the Uluru Statement from the Heart and the upcoming referendum on the		

Aboriginal and Torres Strait Islander Voice to Parliament. 3. Requests officers to:
(a) Develop a community education strategy to provide the facts and to build community awareness about the Uluru Statement from the Heart and the Voice to Parliament and the call
for a Makarrata Commission.
(b) Consult with the RAP Advisory Committee, the La Perouse Local Aboriginal Land Council and
the Gujaga Foundation and representatives of the traditional owners of the Sydney area with
connection to Waverley in the design of the information and community education strategy.
(c) Seek collaboration with other relevant and interested community and civil society
organisations that have already been undertaking similar education programs.
(d) Consult with Inner West Council on its civic education program on the Uluru Statement.
(e) Display the Uluru Statement in the atrium of the Bondi Pavilion.
(f) Investigate potential sources of funding for a local Waverley campaign. 4. Officers prepare a
report to the December 2022 Council meeting with recommendations from the actions taken
in clause 3 of this resolution. Crs Burrill and Kay were not present for the vote on this
item.Also, in February 2023, the following was decided: CM/7.8/23.02 Uluru Statement from
the Heart and Voice to Parliament - Community Education Strategy (A22/0555)
MOTION
That Council:
1. Approves the community education strategy, as set out in the report, to raise awareness of
the Uluru Statement from the Heart and the Voice to Parliament in the lead up to the
referendum.
2. Strongly supports the 'Yes' case for the referendum through our community education
strategy. Minutes of Council Meeting 21 February 2023 This is page 11 of the minutes of the
Ordinary Council Meeting held on 21 February 2023
3. Endorses the tag line 'Waverley says Yes' for use in our community education strategy.
4. Notes the Action on the Referendum initiative, with Waverley holding a BBQ in support on
25 February 2023 in the Northern Courtyard of Bondi Pavilion from 9.30–11.30 am.
DECISION
That Council:
1. Approves the community education strategy, as set out in the report and agreed by Council
on 18 October 2022, to raise awareness of the Uluru Statement from the Heart and the Voice
to Parliament in the lead up to the referendum.
2. Strongly supports the 'Yes' case for the referendum through our community education
strategy.
3. Endorses the tag line 'Waverley says Yes' for use in our community education strategy.
Minutes of Council Meeting 21 February 2023 This is page 12 of the minutes of the Ordinary
Council Meeting held on 21 February 2023 4. Notes the Action on the Referendum initiative,
with Waverley holding a BBQ in support on 25 February 2023 in the Northern Courtyard of
Bondi Pavilion from 9.30–11.30 am.
DUTIUI PAVIIIUTI TIUTTI 3.50—11.50 atti.
Please also note:
• The launch event was held on 25 February in the Bondi Pavilion courtyard. Around 110
community members attended, with Eddie Synot, Allegra Spender, Senator Tim Ayres and Clr
Paula Masselos speaking. Resources were distributed and many attendees signed up to find
out more information.
• On Wed 10 May, the Voice to Parliament Community Forum was held at the Bondi Pavilion
Theatre. Around 150 people attended in person, and 75 joined online. Panel members
included Craig Foster, Ruby Langton-Batty, Michael Ingrey and Clr Paula Masselos. From 83
included chaig i oster, haby tangton-batty, whichael ingrey and the radia wiasselos. From os

DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTION 4 - DHP requests that council repair the cracked and damaged traffic calming speed bump between Archies Cafe and 159 Military Road at Blake Street and Military Road	Request lodged ID # 2321604. Significant reconstruction of this crossing planned for this financial year.	ASSETS & OPERATIONS	IN PROGRESS
DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTION 3 - DHP requests that council do a trial of 2205 Stainless steel in the section of the coastal fence at Kimberley and Ray Streets as part of phase one of the Cliff Walks Project	Council and the independent review panel have approved this project and material selections to proceed in accordance with the approved DA. Council is now constructing the boardwalk and materials have been ordered. Council will not be making any other changes to the approved design or material selection at this stage.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTION 2 - DHP implores council officers to use fibre reinforced plastic decking (FRP) for the board walk and stairs and not just the lookouts between Lancaster & Bulga in the Cliff Walks Project. The existing wood stairs and boardwalk have degraded and deteriorated completely. Please do NOT make the same mistake yet again by using the wood in this high impact marine environment. Please use virtually maintenance free FRP for all stairs and walkways. This is the Australian Standard everywhere else.	Council and the independent review panel have approved this project and material selections to proceed in accordance with the approved DA. Council is now constructing the boardwalk and materials have been ordered. Council will not be making any other changes to the approved design or material selection at this stage.	ASSETS & OPERATIONS	COMPLETE
				attendees who engaged in the online polling, support for the voice was rated at 4.6 out of 5 at the end of the session. • On 15 May Allegra Spender held a forum at Bronte Surf Club with Rachel Perkins speaking. I didn't attend, however 2 people that I have spoken to indicated that there were between 200 and 250 people in attendance. Based on the engagement with events and activities we have been involved in, there is a strong interest in finding out more and supporting the Voice to Parliament.		

DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTION 5 - DHP requests that council replace all missing and damaged pavers at the Blake and Military Road Commercial corner	Request lodged ID # 2321593.	ASSETS & OPERATIONS	IN PROGRESS
DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTIONS 6 - DHP requests that council look into widening and improving the condition of Military Road.	Military Road was examined in2018/19. Road widening was approved at pinch points between Wentworth Street and 54 Military Road and south of Blair Street. The BB line on the bend in Military Road at Kimberley Street was adjusted and centre lane dividers installed. There are currently no other proposals for widening of Military Road.	ASSETS & OPERATIONS	COMPLETE
DOVER HEIGHTS	Hunter Ward	08/05/2023	MOTION 7 - DHP requests that Chaleyer Street be widened so traffic can flow in both directions	Council have completed the passing bay installation the community was willing to accept as at the last time we engaged with them. Road widening has been examined in the past and found to not be feasible, particularly given the high cost.	ASSETS & OPERATIONS	COMPLETE
NORTH BONDI	Bondi Ward	26/10/2022	1 Flyer distribution Most meeting participants received the flyer. Eva at 107 Ramsgate Avenue, didn't receive the flyer.	Precinct to follow up general communications strategies at future meetings. CLC has raised this matter with the Agenda distributor.	GENERAL MANAGERS UNIT	COMPLETE
SOUTH BONDI / TAMARAMA	Waverley Ward	23/11/2022	Motion 1: Regarding the recent No Parking signage East Mason Lane off Jackaman Street residents are not happy. Residents would like to decision to be reviewed and revoked with community consultation of affected residents.	Council's Manager of Traffic and Transport has advised that No Parking restrictions were installed in Mason Lane following representations from a resident unable to access parking off Mason Lane. As Mason Lane is only 4 metres wide, it cannot accommodate parked cars.	ASSETS & OPERATIONS	COMPLETE
SOUTH BONDI / TAMARAMA	Waverley Ward	23/11/2022	Motion 2: Could Council investigate and respond to the issue of alternative options that restrict and remove boat trailers and other trailers that are currently taking up limited parking spaces in our neighbourhood roads. For example, Council hiring a parking lot specifically for trailers and boats in order to remove their existence in residential neighbourhoods with limited parking.	Council's Manager of Traffic and Transport has advised that boat trailers and trailers in general are an ongoing issue in high density neighbourhoods. Under current laws, boats can be parked on residential streets. Council can impound a boat trailer if it has been abandoned by giving the owner 28 days notice to remove the trailer. Owners who receive this order have typically moved their boat down the street or even returned it to the same spot an hour later. Please note, some people park their cars or caravans on local streets for extended periods of time without using them. This is the same situation as for trailers. It is not within Council's remit to purchase or hire land for boat owners to store their boats. Private facilities which offer this service already exist.	ASSETS & OPERATIONS	COMPLETE

NORTH BONDI	Bondi Ward	26/10/2022	Flood Mapping of Municipality	Flood Study findings consolidated into DCP as at July 2023.	ASSETS & OPERATIONS	COMPLETE
				Council has started to collate, review and address the feedback we have received from the Flood Study so we can respond to those who asked specific questions and create a detailed report on the questions raised. To ensure all enquiries are properly addressed we have: 1. Engaged an independent flood consultant to review all of the submissions and provide guidance on the concerns. 2. Sought advice on insurance implications for both Council and residents. This process will take approximately 2-3 months to complete with a proposed report to Council in 2023. Please note that if you have any specific concerns relating to your situation, you can email Nik Zervos, Executive Manager, Infrastructure Services Nikolaos.Zervos@waverley.nsw.gov.au who will register your issues and follow up with you directly.		
NORTH BONDI	Bondi Ward	26/10/2022	Broken pipe in sea wall beside ramp 4 - Precinct Chairman to take up with Council. PQ contacted Council's Community Liaison Coordinator on 7 February 2022 with this matter. I attach photo of open drain looking from ramp 4 south. I previously referred this matter about the drain being broken & this is how it was resolved. Originally it went below the sand level, to a degree that no water was visible. The drain collects water from the shower, situated on the promenade behind it. My query is, is it legal to allow water that comes from a shower can be directed on to the beach, where it pools & kids have been to play in it. If it is legal, I'm of the view it is not ethical & reflects poorly on Council. Can you please ascertain, what the legal position is. And if it is whether Council will apply its social conscience & close it. I look forward to hearing from you. CLC has raised matter with Executive Manager of Infrastructure, and the Executive Manager of Major Projects. This is being investigated as a priority.	The shower drain cannot easily be rediverted into a stormwater line or sewer system. Suitable options to redivert the water discharge require a complex solution that would need to be delivered as part of a larger promenade renewal. The promenade renewal is listed in Councils 10 year Long Term Financial Plan. The problem with running the pipe under the sand is the gradual compaction of the sand inside the pipe resulting in a potential backup of waste water and spill out of the shower drain on the promenade. It is noted that any new showers installed are done so with appropriate complaint drainage however it is still common across beaches in NSW to have older showers with non compliant drainage.	ASSETS & OPERATIONS	COMPLETE

NORTH BONDI	Bondi Ward	26/10/2022	Update on Uluru Statement from the Heart and Voice to Parliament	As part of Waverley Council's ongoing commitment to reconciliation, Council unanimously adopted a Mayoral Minute to formally support the Uluru Statement from the Heart under the 'Respect' pillar of Waverley's INNOVATE Reconciliation Plan. As a part of that commitment, Council is aiming to provide the community with the opportunity to learn more about the statement and what enshrining an Indigenous Voice to Parliament in the Australian Constitution would mean for Aboriginal and Torres Strait Islander people. If you're looking to broaden your knowledge and feel more informed about the Uluru Statement From the Heart and a Voice to Parliament, please register your interest to receive more information about events and activities taking place in 2023 or visit Waverley's Council resource page on our website- Uluru Statement From the Heart Find out more at https://haveyoursay.waverley.nsw.gov.au/uluru-statement-heartcommunity-training- workshop	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE
NORTH BONDI	Bondi Ward	26/10/2022	Parking across driveways 138-148 Hastings Parade.	MERIT 2305394 regarding parking across the driveway of 138 Hasting Pde was raised via Snap Send Solve on 3 February. Officers attended and issued 1 infringement and gave feedback to the complainant.	ASSETS & OPERATIONS	COMPLETE
NORTH BONDI	Bondi Ward	26/10/2022	Bondi Lifeguard Tower A question was raised as to what was happening with the Tower, as it seems to be lingering on.	Council's Executive Manager of Major Projects has confirmed the project is set to be complete in March 2023.	ASSETS & OPERATIONS	COMPLETE
NORTH BONDI	Bondi Ward	26/10/2022	SOUTH BONDI LOOKOUT BELOW STEPS TO MARKS FIELD (seating). Council have acknowledged request. No developments. (checked last Wednesday)	The seat was installed in April 2023.	ASSETS & OPERATIONS	COMPLETE

NORTH BONDI	Bondi Ward	22/02/2023	Councillor Michelle Gray discussed the motion that she submitted. Bondi Pavilion – Public Square, raised and unanimously supported in the Council Meeting, on Tuesday February 21. Summary: "That Council notes "the potential role of the refurbished Pavilion as a venue for community to gather to watch, celebrate and soak up the atmosphere of exciting sporting (and other) events". Council will explore the feasibility/costings, crowd control, alcohol, promotional/stakeholder logistics and opportunities, the benefit to local businesses to benefit and will report back in June. Resolved: The Meeting support this initiative. (passed unanimously) Peter McCue suggested that Council explore the NSW Officers of Sport to ascertain what funding opportunities are available to support this initiative	At the Council Meeting on 21 February, Council committed to engaging with our Precinct Committees to gather their thoughts and ideas on the potential to use the inner courtyard and the two external, natural amphitheatres of Bondi Pavilion to host screenings of popular sporting, cultural (and other) events. As part of this study, Council will be investigating the following: 1. The steps required to get the Pavilion ready to host screenings; 2. crowds, traffic and noise management required for screenings; 3. the possibility of partnering with relevant organisations to deliver screenings; and 4. the estimated costings in relation to the above. Feedback will summarised and included in a report back to Council by mid-2023.	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE
SOUTH BONDI / TAMARAMA	Waverley	22/02/2022	Motion 1: South Bondi/Tamarama Precinct supports the concern of Boonara Avenue residents regarding the recently installed parklet on the road. The Precinct requests that Council immediately relocates the parklet to the wide grass verge.	The parklet has been moved. Background on the Bondi Bounce Project: The 5 parklets are located off Bondi Road and Campbell Parade in Waverley Street, Ocean Street, Watson Street, Boonara Avenue and Wairoa Avenue. The parklets each have their own distinct colour scheme and help break up the 3.6 kilometre walk from the Bondi Junction interchange and the beach. The Streets as Shared Spaces program aims to provide more and improved public space that improves walkability and connection to quality open, green and public spaces in urban areas, while increasing footfall for local businesses. There are benefits for visitors and members of the community who are elderly, or living with a disability, or who have young children who may need a rest along this route." Council officers carefully selected the locations based on the impact to surrounding businesses and whether the road environment was suitable for installation. Adjacent businesses were consulted to ensure their operations wouldn't be impacted. This was approved by Council on Tuesday 13 December 2022. CM/7.11/22.12 Parklet Program Extension (A14/0584) MOTION / UNANIMOUS DECISION Mover: Cr Lewis Seconder: Cr Goltsman That Council: 1. Expands the Parklet Program, as set out in the report, including the purchase of five new parklets to be placed along the journey from Bondi Junction to Bondi Beach, to be reviewed in 2024. 2. Notes the successful variation of the Streets as Shared Spaces grant to support the purchase of five new parklets. 3. Notes the addendum to the Urban Intervention Framework attached to the report (Attachment 1) outlining the approval process for parklets under sections 138 and 125 of the	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

				Roads Act 1993. Minutes can be viewed here> http://waverley.infocouncil.biz/Open/2022/12/CM_20221213_MIN_663.PDF Waverley Council received funding from the NSW Government's Streets as Shared Spaces Program to deliver this project. Have your say at https://haveyoursay.waverley.nsw.gov.au/bondi-bounce Feedback closes 30 April 2023.		
SOUTH BONDI / TAMARAMA	Waverley Ward	22/02/2023	Motion 2: South Bondi/Tamarama Precinct rejects the Watson Street Parklet at the eastern side of Watson Street for the following reasons: the safety of pedestrians and traffic, especially with trucks turning into Watson Street, loss of loading zone parking space and general congestion of an already crowded area.	Additionally, the businesses that mainly use the loading zone were consulted and Council and businesses agreed that as the best position for the parklet. The loading zone extents further down the street and there's enough space for the regular loading and unloading. The business owners also told Council that people usually park there illegally and the parklet aids with that. Regarding pedestrian/traffic safety, the parklet is no larger or taller than a truck or van that could park on the same spot and would have a bigger impact on driver's sighting and flow of traffic. Generally, with parklets and more pedestrians using an area, drivers tend to drive slower, so they aid in calming the traffic.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

SOUTH BONDI / TAMARAMA	Waverley 22/02, Ward	Motion 3: Residents raised the issue of the development of the Tamarama Surf Club. I stairs were still blocked off. Concern was expressed about the proposal for kiosk and the impact this will have on residents.		ASSETS & OPERATIONS	COMPLETE
		The South Bondi/Tamarama Precinct authorizes Peter Chapman to respond the upcoming survey and object on behalf of the Precinct.	to		
SOUTH BONDI / TAMARAMA	Waverley 24/05, Ward	Precinct members request Council to prune the existing bushes and trees at the top of Marks Park near the playground at the stairs near Fletcher Street to a height around 3 meters to restore the view from the public domain in the first instance and to consider for the future to plant more appropriate plants for the environment.	Request lodged under ID #is 2322955. Council's Tree Officer has investigated the request for tree pruning for views at this location an advise that while many residential suburbs of Waverley enjoy beautiful views of the ocean, Sydney Harbour and the City, obscuring these views by trees on public or private land can be an issue of some controvery in Waverley. Trees can often improve and frame views and are usually an aesthetic element in the view itself. Council will not prune a tree to create a view and may take into consideration possible works it it is proven there to be a history of the identified trees being pruned to restore the preexisiting view in the past. Trees perform many functions. Culturally, they contribute to the character of an area and add a sense of place. They instil a sense of community pride in residents and can even calm and inspire. Environmentally, they provide natural air conditioning, shade, habitat for native wildlife, soil restoration and shelter against noise and wind. Aesthetically, they add natural beauty, and provide a necessary softening of the built environment. Waverley Council recognises the importance of trees and their role as a key contributor to a high quality urban environment. We are committed to maintaining the trees we have; improving their maintenance and protecting and increasing the level of canopy cover. The topping or removal of upper canopies of most species of trees is not considered to be sound aborcultural practice and often exposes the tree to other issues in the future. At this stage, topping of the well established trees towards the east fringes of Marks Park is not supported. Council will continue it's policy that no individual exclusively owns a view, but rather that the amenity provided by the trees out weighs the amenity of views as such pruning of the top of this tree is not being considered - in accordance with our Tree Management Policy.		COMPLETE
SOUTH BONDI / TAMARAMA	Waverley 24/05, Ward	We, the Bondi Tamarama Precinct support the rezoning of the lot known as 5 Tamarama St which is presently known as R3 to be rezoned to R2. We wish to keep the look and feel of Tamarama St to be kept within its existing unique neighbourhood of single dwelling homes.	Request submitted to the DA team by Michelle Brenner.	PLANNING, SUSTAINABILITY & COMPLIANCE	
CHARING CROSS	Lawson 08/06, Ward	MOTION: That Council investigates the drainage issues in High Street, and t easement adjacent 21 Prospect Street, as a matter of priority, due to recurr water pooling and resent flooding.		ASSETS & OPERATIONS	IN PROGRESS

CHARING	Lawson	08/06/2022	MOTION: That Council provide a overview* of the drainage system to better	Flood Study findings consolidated into DCP as at July 2023.	ASSETS &	COMPLETE
CROSS	Ward		understand water flows, within the precinct boundaries, and in particular water movement and run off from Carrington road down towards Bronte. * Intent of motion is to :- • Better inform the precinct about the agencies responsible for monitoring and maintaining the drainage systems; and • Identify the location of old and existing waterways (eg old streams, creeks etc possibly from existing maps and sources of info) • This information is important to inform decision making about the impact of developments, planning proposals and DA	Council has started to collate, review and address the feedback we have received from the Flood Study so we can respond to those who asked specific questions and create a detailed report on the questions raised. To ensure all enquiries are properly addressed we have: 1. Engaged an independent flood consultant to review all of the submissions and provide guidance on the concerns. 2. Sought advice on insurance implications for both Council and residents. This process will take approximately 2-3 months to complete with a proposed report to Council in 2023. Please note that if you have any specific concerns relating to your situation, you can email Nik Zervos, Executive Manager, Infrastructure Services Nikolaos. Zervos@waverley.nsw.gov.au who will register your issues and follow up with you directly.	OPERATIONS	
CHARING CROSS	Lawson Ward	08/06/2022	The black paint (or tar), that was painted over the Left and Right hand turn markings on the road in Victoria Street at the Cr of Carrington and Bronte Road (ie the arrows marked on the road) is "rubbing off" exposing the arrows and this is causing confusion and road rage. MOTION That Council request that the arrows be concealed again to reduce confusion.	MERIT 2175892 - Council found linemarkings are not required.	ASSETS & OPERATIONS	COMPLETE
CHARING CROSS	Lawson Ward	08/06/2022	Reinstall the garbage bin outside the news agency- no one knows why it was removed	This has been actioned.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
CHARING CROSS	Lawson Ward	08/06/2022	Smooth out the bumps in the road in Bronte Road in the section from the Legion club down to St Vincent's de Paul	MERIT 2175896 - The officer assigned to this task has completed the request with the following comments: Thank you for your report. Our asphalt team attended and and filled pot holes with hot mix on 15/8/22	ASSETS & OPERATIONS	COMPLETE
CHARING CROSS	Lawson Ward	12/10/2022	St Catherine's Community Consultative Committee Rep (DC)	Sunil Kushor, Executive Manager of Compliance will be Council's rep on the St. Catherine's Consultative Committee, as well as Nik Zervos, EM of Infrastructure.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

CHARING CROSS	Lawson Ward	12/10/2022	Gipps Street 22 Gipps Street Tree is stretching across driveway and impacting the property with bird poo and rubbish. Owner has contacted Council 4 times Action: JM to contact Council and ask that Council consider trimming the tree	JI raised this request on behalf of JM. ID # is 2304275 - Councils tree officer has inspected the Brush Box street tree located at this address and advise at this stage the trees canopy is maintained well back from property structures and traffic along footpath and road way is not impeded. Council plant trees in footpath areas to enhance the streetscape and the environment. All trees shed leaves, twigs and on occasion, branches as part of their natural growth cycle, whether they are in streets, parks or private residences. This is also exacerbated by weather conditions. The shedding of leaves, fruit, flowers or sap along with animal droppings is not considered sufficient reason for excessive pruning or removal of a street tree and can be addressed through public place cleaning. Pruning of this tree is not being considered at this time in accordance with our Tree Management Policy on preserving health, structure and canopy cover to the area. Council are dedicated to maintaining street trees throughout this area in providing essential canopy cover, habitat and street vistas.	ASSETS & OPERATIONS	COMPLETE
CHARING CROSS	Lawson Ward	12/10/2022	Residential Parking in the Local Area Action: Action: Precinct through Convenor to seek clarification on proposed Zone 25 residential parking restrictions. There is confusion about the applicable area	Council approved the introduction of resident parking late last year for Langlee Avenue, Seaview Street, and the northern section of Henrietta Street between Birrell Street and Victoria Street, Waverley. Letters were sent to residents in mid Feb 2023.	ASSETS & OPERATIONS	COMPLETE
CHARING CROSS	Lawson Ward	12/10/2022	High Street High Street is a No Through Road. People entering the street who do not realise it is a dead end. No through road signage needs to be placed on Street sign to stop drivers entering the street and then discover it is a no through road Action: Council to be contacted to consider installing new signage on the Street Sign.	High Street' and 'No Through Road' signs were installed in this location on 18 November 2022.	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE

CHARING CROSS	Lawson Ward	12/10/2022	Waste Survey SB received email received about survey sorting rubbish Food and Organic Waste in Green Bins? - What is happening with this and when will it commence? Action: Ask Council to advise when Organic waste will be allowed to be included in green bins	Council endorsed this in December 2022 and will be trialling a Food Organics, Garden Organics (FOGO) collection service in 2024. Council Officers are currently working through a number of key factors, including procurement and contractual matters, which need to be finalised prior to the commencement of a trial to ensure the collected materials can be processed. Procurement of bins, workforce planning and the development of community education programs on how to use the service also needs to be developed. In the meantime, please continue to dispose of your food organic waste in the kerbside, red-lidded bin which is currently processed through a Mechanical and Biological Treatment (MBT) facility, significantly reducing residual waste going to landfill. Alternatively, to learn more about how to reduce or compost your food waste or receive 80% off the price of composting	PLANNING, SUSTAINABILITY & COMPLIANCE	COMPLETE
				Council Motion as follows: FC/5.2/22.12 Domestic Waste Service and Food Waste Recovery Solution (SF21/3036) MOTION Mover: Cr Masselos Seconder: Cr Keenan That Council: 1. Implements a domestic food organics and garden organics (FOGO) service, commencing with a trial in the 2024–25 financial year. 2. Reaffirms the three-bin domestic waste service, including a commingled domestic recycling service and a domestic FOGO service. 3. Seeks grant funding from the NSW Environment Protection Authority to support the delivery of the new domestic FOGO service. THE MOVER OF THE MOTION ACCEPTED THE ADDITION OF A NEW CLAUSE 4. THE MOTION AS AMENDED WAS THEN PUT AND DECLARED CARRIED UNANIMOUSLY.		
BONDI	Bondi Ward	Wednesday, 19 April 2023	Bondi Precinct thanks Council for the shared resources and has valued the collaborative work done between the Council and community to date. Going forward we believe that Council needs a separate structure to oversee the management and direction of the Bondi Pavilion	Council previously considered a motion for what is being requested, which was not successful. Council is confident there is adequate support and structure for the management of the Bondi Pavilion including our first ever appointment of an Artistic Director, as well as an experienced venue team. Council itself if the ultimate responsible body as elected Councillors, however the Arts and Culture Advisory Committee also acts as an advisory body for the Pavilion.	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE

BONDI	Bondi Ward	Wednesday, 19 April 2023	Bondi Precinct requests a report on the progress and the maintenance and upgrade of the southern end of Bondi Park	The Director of Assets & Operations, Sharon Cassidy, has met with the Executive Manager Infrastructure Services and Manager Parks Planning & Recreation to review the Master Plan included in the Plan of Management as well as the recommendations in the Conservation Management Plan. Council agreed to progress the concept design commenced prior to the Bondi Pavilion construction in the coming 6-9 months. This will allow time for an appropriate timetable including funding strategy to be developed in advance of setting the 2024/25 budget and update to the Long-Term Financial Plan.	ASSETS & OPERATIONS	COMPLETE
NORTH BONDI	Bondi Ward	26/04/2023	Curlewis Street Streetscape Upgrade Resolved the meeting endorse Council's proposal for the Curlewis Street upgrade.	Feedback shared with Major Project and Engagement Team.	ASSETS & OPERATIONS	COMPLETE
NORTH BONDI	Bondi Ward	26/04/2023	Jumoke Debayo & Display (item 20) The Secretary advised the matter should be referred to the Arts and Culture Committee. Resolved the Chairman do so.	Chair has followed up and raised matter with the Arts & Culture Advisory Committee via Tanya Goldberg. Awaiting a response. https://www.waverley.nsw.gov.au/council/advisory_committees/arts_and_culture_committee	COMMUNITY, CULTURE & CUSTOMER EXPERIENCE	COMPLETE
BONDI BEACH	Bondi Ward	5/06/2023	That Bondi Beach Precinct, having identified numerous unaddressed problems in the South Bondi Beach Park, urges Council to raise the priority of various major projects and maintenance works in this area. Proposed: Paul Paech Seconded: Mike Lyons Jessica: To be sent to Sharon Cassidy, Director Assets and Operation, the General Manager, the Mayor and Bondi Ward Councillor	The Director, Sharon Cassidy, has met with the Executive Manager Infrastructure Services and Manager Parks Planning & Recreation to review the masterplan included in the Plan of Management as well as the recommendations in the Conservation Management Plan. The Assets and Operations team agreed to progress the concept design commenced prior to the Bondi Pavilion construction in the coming 6-9 months. This will allow time for an appropriate timetable including funding strategy to be developed in advance of setting the 2024/25 budget and update to the Long-Term Financial Plan. In the short term we are undertaking works to the surrounds of the Norfolk Island pines to replace the coir logs.	ASSETS & OPERATIONS	COMPLETE
BONDI BEACH	Bondi Ward	5/06/2023	Bondi Beach Precinct requests that all traffic be prohibited from turning right when travelling: 1. North on Sandridge St Bondi Beach to cross Bondi Rd, heading towards Campbell Pd; or 2. East down Bondi Rd to turn across traffic in Bondi Rd to enter Sandridge St. Submission: The reason for this proposal is that this traffic presents a very real danger with frequently heavy and fast moving traffic travelling into or out of this steep bend. Such traffic is frequently travelling downhill at speed and includes buses, bike and cars, or is crossing into this intersection with heavy traffic moving in both directions along Bondi Rd. The slightest mistiming could potentially result in a multiple vehicle crash with major damage, injury, and loss of life. Jessica: To send to relevant director and Traffic Committee	Council has considered a roundabout at this location but have not proceeded it has been considered a high priority at this stage. Cost would be in approximate excess of 250K, and Council does not have funding for such a project at this stage.	ASSETS & OPERATIONS	COMPLETE
BONDI BEACH	Bondi Ward	5/06/2023	That Bondi Beach Precinct urges Council to investigate the installation on the Beach promenade of a medallion to recognise the holding of the Beach Volleyball events during Sydney's 2000 Olympics.	Thank you for your suggestion and interest in commemorating Bondi Beach's role in hosting the beach Volleyball event during Sydney's 2000 Olympics.	ASSETS & OPERATIONS	COMPLETE

Jessica: To be sent to appropriate persons	Bondi Beach has hosted many significant events since colonisation. It's significance as a place
	for Australian beach culture, such as surfing and surf lifesaving, is recognised in it's national and state heritage listings.
	Beach Volleyball is only a contemporary use of the beach which Council only allows under very strict rules of use and only for casual games, no competitions, or commercial activities. This is intended to support use of the beach but balance that against other users of our beaches. The beach is not intended as a place that support ongoing competitive beach volleyball or a place that will fosters future elite level beach volleyball players. As such commemorating the beach as a significant site for beach volleyball is inconsistent with its current or language bitteries lives.
	We all love our beaches cliffs and coastal lands, and the community's vision is to protect and preserve the beauty and environmental quality of our landscape.
	Council continues to support and host many major events at Bondi Beach but could not accommodate the number of requests that are regularly received to memorialise special events or individual loved ones we receive. As a result, our parks do not allow memorial plaques.
	Council values the contribution of local residents and appreciates the difference they make to the community, and every four years supports the Local Hero Awards to celebrate individuals in the community who have demonstrated exceptional service to the local, national or international community, and whose impact is significant and lasting. The Bondi Beach and Bronte promenades are set aside for this honour.
	Commemorations and stories need to represent significant local stories that had or have a long-standing significant impact on the local community. As such Council does not support the commemoration of this temporary event at Bondi Beach at this time.

WAVERLEY

REPORT CM/7.6/23.08

Subject: NSW Arts, Culture and Creative Industries Policy -

Submission

TRIM No: A23/0258

Manager: Tanya Goldberg, Executive Manager, Arts, Culture and Events

Director: Annette Trubenbach, Acting Director, Community, Culture and Customer

Experience



That Council approves the submission to the NSW State Government attached to the report on the NSW Arts, Culture and Creative Industries Policy.

1. Executive Summary

It is proposed that Council make a submission to the NSW Government's Arts, Culture and Creative Industries Policy consultation, due 31 August 2023.

The NSW Government is asking for submissions that address three nominated key focus areas: artists, creative infrastructure and audiences.

Council is extremely active in the arts and culture space and exemplifies the significant contribution local governments can make to these focus areas. Council is well positioned to present the case for a closer collaborative and mutually supportive relationship with state government to advance these priorities in the hyper-local space.

2. Introduction/Background

The Australian Government's National Cultural Policy, *Revive*, is a five-year plan to renew and revive the arts in Australia. It is structured around five pillars which set out the Government's strategic objectives.

The NSW Government has subsequently embarked upon a process to draft its own arts, culture and creative industries policy, titled *A New Look at Culture*, which is aligned with the national approach outlined in *Revive*.

These pillars and principles articulated in the national policy form the bedrock of the conversation the NSW Government wants to have about its vision for culture in this state.

The five pillars are:

- 1. First Nations First Recognising and respecting the crucial place of First Nations stories at the centre of Australia's arts and culture.
- 2. A Place for Every Story Reflecting the breadth of our stories and the contribution of all Australians as the creators of culture.
- 3. Centrality of the Artist Supporting the artist as worker and celebrating artists as creators.

4. Strong Cultural Infrastructure – Providing support across the spectrum of institutions which sustain our arts, culture and heritage.

5. Engaging the Audience – Making sure our stories connect with people at home and abroad.

The NSW Government is asking for submissions that address the following considerations:

- A new look at people: How can we create better, more inclusive pathways and support for practitioners in the arts, culture and creative industries?
- A new look at infrastructure: How can we create and improve sustainable access to spaces, programs and other support for all aspects of artistic and cultural activity?
- A new look at audiences: How can we grow local, national and international audiences for cultural experiences, for the benefit of our community and the broader economy?

Further questions posed are:

- Where should the NSW Government focus the greatest effort and resources?
- What barriers can the NSW Government remove to unlock the full potential of arts, culture and the creative industries?
- What does NSW do well?
- What can NSW do better?
- What's your big idea?

Council officers have drafted the attached policy submission and seek Council's approval to submit it as a response to the consultation.

3. Relevant Council Resolutions

Nil.

4. Discussion

Local government is uniquely positioned to deliver on the five pillars outlined in Australia's National Cultural Policy, which forms the basis of the State Government's consultation. A dedicated relationship of collaboration between local governments and State and Federal governments would substantially progress outcomes for the arts and culture sector across the state. Unfortunately, Local Government NSW has not indicated it is taking any action to maximise this consultation opportunity, only sharing the NSW Government's discussion paper on its website and the dates of town hall meetings across the state.

It is proposed that Council takes a leadership position in this instance, by submitting its own consultation response articulating the unique power of local government to harness hyperlocal networks to support State and Federal goals on a local stage.

A draft submission is attached to this report for consideration. Should this be approved, it will be submitted to the State Government's policy consultation, due 31 August 2023.

5. Financial impact statement/Time frame/Consultation

Apart from officer time spent drafting the proposed submission, there are no resource implications for this activity.

The policy consultation period opened in mid-July 2023 and closes on 31 August 2023.

Officers drafted the proposed submission after attending a town hall session on this process at Carriageworks on 25 July 2023.

6. Conclusion

Council plays an active role in arts, culture and creative industries sector engagement and relationship building. By submitting its own response to the NSW Arts, Culture and Creative Industries Policy consultation, Council can articulate its significant contribution and leverage the unique power of local government to harness hyper local networks in support of State and Federal goals on a local stage.

It is recommended that Council approve this response to be submitted in advance of the 31 August 2023 due date.

7. Attachments

1. NSW Arts, Culture and Creative Industries Policy - Submission <a> \frac{1}{2} .



NSW Arts, Culture and Creative Industries Policy submission

Waverley Council

Responsible Officer: Executive Manager, Arts, Culture and Events

Date adopted by Executive Leadership Team:

Date adopted by Council:

TRIM reference: A23/0258

pg. 1

CM/7.6/23.08- Attachment 1 Page 198



Contents

1	PURPOSE	3
	WAVERLEY CONTEXT	
_	Community	
	Artists and audiences	
	Cultural infrastructure	
	Bondi Pavilion	
	Waverley Library	5
3	LOCAL GOVERNMENT	5
4	RECOMMENDATION	6
5	CONCLUSION	7



1 PURPOSE

The NSW Government is seeking submissions for its forthcoming Arts, Culture and Creative Industries Policy that address the following considerations:

- 1. A new look at people: How can we create better, more inclusive pathways and support for practitioners in the arts, culture and creative industries?
- 2. A new look at infrastructure: How can we create and improve sustainable access to spaces, programs and other support for all aspects of artistic and cultural activity?
- 3. A new look at audiences: How can we grow local, national and international audiences for cultural experiences, for the benefit of our community and the broader economy?

Further questions posed are:

- Where should the NSW Government focus the greatest effort and resources?
- What barriers can the NSW Government remove to unlock the full potential of arts, culture and the creative industries?
- What does NSW do well?
- What can NSW do better?
- What's your big idea?

2 WAVERLEY CONTEXT

Waverley Council aims to create a long-term future for arts and culture in Waverley that is ambitious, collaborative, sustainable and responsive. We develop, producer and deliver a large scale annual arts, culture and events program and undertake future planning for cultural infrastructure, events, programs and their integration with the rest of Council's planning activities.

Waverley's cultural landscape is underpinned by the diverse stories of our unique people and location and is experienced in a range of places including our arts and cultural facilities and our public spaces. We recognise our Indigenous history, diverse society, beach and surf culture and how opportunities for locals and visitors to learn, share and celebrate in our ongoing stories fosters a stronger sense of place and community inclusion and connection. As the custodians of the highly visible and internationally renowned Bondi Beach, we cater to and celebrate our local community alongside an audience that includes visitors from across Sydney, around Australia and overseas.

Community

Waverley Council encourages and promotes an open, tolerant and inclusive community where everyone thrives and has an opportunity to be heard. Our arts and culture program aims to increase opportunities for everyone, including families, people of all ages, culturally diverse backgrounds and abilities to participate in arts and culture.

Waverley Council has longstanding connections to our local creative community. Listening to and engaging with community members, artists and key stakeholders and applying their invaluable insights is integral to the shaping of our arts and culture activity and future planning. Our community is clear that support for arts and culture is a community priority and expects Council to:

- encourage Indigenous arts and culture and incorporate it into the landscape
- provide spaces for the performing and visual arts
- encourage arts and cultural activities, including cross-cultural activities for all.

Page | 3



Waverley employs a highly skilled and experienced cross-form arts and culture team including program producers, curators, content creators and an artistic director for Bondi Pavilion, many of whom are also active creative practitioners. We also liaise with a diverse cohort of community and sector experts via its arts and culture advisory committee and participate in sector-wide thought leadership and engagement.

Artists and audiences

Waverley delivers an extensive year-round arts and culture offering spanning music, talks and ideas, visual arts including public art projects, performing arts, screen and creative professional development opportunities. We deliver four dedicated school holiday arts programs featuring contemporary performance and participatory activations.

Bondi Festival, an annual 17-day contemporary arts festival features programming spanning large scale, free events for all ages, and free and ticketed presentations for both family audiences and adults only across theatre, cabaret, music, spoken word, comedy, dance, and proximity based works.

First Nations programming is an ongoing feature of our activity and engagement across all art forms, program streams and audience sectors. Access and inclusion considerations inform the selection of artists and companies we work with, as well as the services we offer to audiences including wheelchair accessibility and Auslan interpretation. Culturally and linguistically diverse performers grace our outdoor stages at Waverley's major events and festivals to perform to large audiences, and we cater to culturally specific groups within our community for example to our large South American and Jewish populations.

We provide networking opportunities for local creatives as well as an ongoing creative's professional development program. Recent offers have included marketing and time management for artists. We strive to support the practice of our local artists through facilitated creative developments, offering free and subsidised access to rehearsal, performance and exhibition spaces, and have an established annual Artists Studio program which features an exhibition and mentorship program.

Creative enterprise is recognised through Waverley Council's Best and Brightest Business Awards. We support community driven arts and culture projects via our Small Grants program and provide other residency opportunities to creatives through creative spaces at Bondi Pavilion.

Waverley hosts other major arts and culture festivals and large scale events including Sculpture by Sea, Sydney WorldPride Bondi Beach Party, Head On Photo Festival and Flickerfest. We also deliver our own large scale outdoor events including Festival of the Winds, Bondi Festival and Global Table. We collaborate extensively with other government agencies to ensure these events cater to diverse and broad audiences from across Sydney and beyond, and play a vital role in reinforcing Australia's and Sydney's outstanding international reputation for arts and recreation offers in our spectacular natural environment.

Cultural infrastructure

Bondi Pavilion

In September 2022, Waverley Council reopened Bondi Pavilion after a two-year, \$48 million restoration and refurbishment project.

Page | 4

CM/7.6/23.08- Attachment 1 Page 201



Bondi Pavilion puts First Nations first, housing a legacy piece of Indigenous public art, with a new Indigenous public art commission on the local Dharawal Whale Dreaming currently in concept design phase. We collaborated with local knowledge holders and elders to ensure that the site is a location of Indigenous cultural interpretation, with new spaces named in local Dharawal language.

Now coming up to a year of operations, the venue is a thriving community and cultural centre. It houses an array of in-demand cultural spaces including:

- an art gallery with year-round curated exhibitions
- two large open courtyard spaces that house concerts, screenings, dance and movement workshops, community arts gatherings, fashion exhibitions and more
- an interactive digital cultural heritage exhibition and archive co-designed with community
- a dedicated flexible cultural space for creative development and other arts and culture projects
- a 223-person capacity theatre
- two music studios and a recording studio
- a community radio studio
- a pottery studio
- small, medium and large flexible function/workshop spaces.

Creative spaces are fully networked, to maximise opportunities for digital streaming and hybrid engagement. The venue presents its creative program and promotes access for community hirers and users alongside a flourishing hospitality offer spread across three café/restaurants and a bar.

Waverley Library

Waverley Library: is a bustling, lively community space that is highly valued by over 500,000 visitors annually. The library has a strong reputation for providing community events and learning opportunities as well as traditional library services, and aspires to be a leading cultural and learning institution in the region.

Waverley Library delivers across a broad range of arts and culture areas, making it a vibrant hub of activities, ideas and knowledge:

- Events and activations
- Childrens programming
- Seniors engagement and adult education
- Children and youth programming
- Local heritage
- Year round gallery exhibition and display program.

3 LOCAL GOVERNMENT

Waverley's arts and culture activity exemplifies the substance and potential of local governments in progressing and achieving meaningful statewide and national outcomes for arts, culture and the creative industries.

As exemplified by Waverley's activities outlined above, through arts and culture, architecture and design, language, community engagement and leisure, local government plays a significant role in

Page | 5



enabling people to participate in artistic and cultural expression. Existing quantitative data vastly under-represents the actual commitment of councils in NSW to arts and culture.

In an era of increasing global homogeneity, local production and participation is especially important. Local governments have extensive, existing hyper local networks, are in ongoing dialogue with their communities, that is, with artists and audiences, and are active agents in the creative industry ecology. Arts and culture also brings serious economic value for communities across various metrics.

Local governments deliver, fund, host, support and promote arts and culture in their communities. This includes managing more than 4,000 cultural infrastructure sites throughout NSW, as well as delivering services, programs, events and local cultural planning that supports a thriving arts and culture sector ecology.

Some of the ways in which Councils contribute to arts and culture include:

- Hosting events, festivals, performances, workshops, tours and other activities
- Commissioning, installing and maintaining public artworks
- Providing spaces for artists and arts program participation
- Providing subsidies or direct funding for artists and arts program participation
- Running arts and culture programs in dedicated spaces as well as in adjacent arenas like libraries
- Investing in the development and maintenance of cultural infrastructure, owning and managing local museums and galleries, performing arts centres, creative studios and more
- Attracting touring shows to local areas, including performing in council-owned and managed venues
- Recognising and supporting local creative enterprise through awards and small grants
- Being custodians of local heritage assets
- Being facilitators of First Nations cultural exchange.

NSW local government invested \$520 million in arts, screen and culture in 2015-16 (The Economic Value of Arts, Screen and Culture in NSW, July 2018). Through the COVID-19 pandemic and beyond it, that contribution has increased further.

Given its economic importance, ability to reach hyper-local contingents of the arts and culture sector, its intersection with the application of planning and other regulatory frameworks, and its substantial investment in creative infrastructure and the arts, culture and creative industries, local government deserves better recognition from state and federal arts funding bodies, and greater engagement with state and federal governments within the sector.

4 RECOMMENDATION

Our big idea: establish a local government taskforce to contribute to and deliver on the policy in local government areas across NSW.

NSW Government should work with local governments via this taskforce to collaborate, provide frameworks and delivery expectations to ensure that local governments apply strategic arts, culture and creative industries policy actions in a coherent and fully enabled way.

NSW Government can direct engage with local government authorities across the state to achieve the following outcomes:

Page | 6



Mobilise the existing, unique, hyper local networks that local governments have already established to work with artists and creative industries, and delivery for audiences.

- Direct arts, culture and creative industries project funding to local governments to allocate and administer through their highly developed local networks to ensure that access is equalised across the state.
- Establish a local government-only funding category for long-term projects, in recognition and support of the substantial contribution local governments make to the sector.
- Empower local governments in planning regulatory frameworks to make arts and culture, and creative industries activities easier to achieve with respect to noise, hours of operation, property usage, and landowner incentives to utilise vacant properties for cultural activity.

A taskforce representing statewide local government arts and culture professionals, planners and economic development experts should be established to contribute to this important arm of the policy and its ongoing application.

This will not only ensure that local government support of arts practitioners and audiences is appropriately included and valued in the policy process, but that equitable, statewide results can be achieved in the short, medium and long term through the mechanism of effective collaboration with local government authorities.

5 CONCLUSION

As a local government agency that is highly proactive in the arts, culture and creative industries sector, Waverley Council is a natural ally for the ongoing success of the NSW Government's "New Look at Culture".

Local governments generally provide a unique partner for the progression and application of multiple policy objectives and any arts, culture and creative industries policy should strive to make best use of that potential partnership via the establishment of a local government-specific arts and culture taskforce.

Page | 7

CM/7.6/23.08- Attachment 1 Page 204

WAVERLEY

REPORT CM/7.7/23.08

Subject: Sydney Eastern City Planning Panel - Community

Membership

TRIM No: A16/0688

Manager: Angela Rossi, Acting Executive Manager, Development Assessment

Director: Fletcher Rayner, Director, Planning, Sustainability and Compliance

RECOMMENDATION:

That Council:

1. Appoints the following community representatives to the Sydney Eastern City Planning Panel up to 30 July 2026:

- (a) Jan Murrell.
- (b) Greg Woodhams.
- (c) Peter Monks.
- (d) Maria Atkinson.
- 2. Sets the remuneration of the members at \$500 per briefing meeting and \$1,500 per determination meeting.

1. Executive Summary

Sydney Planning Panels were established in November 2016 to replace the Joint Regional Planning Panels (JRPPs) which operated throughout NSW since July 2009. There are five Sydney Planning Panels and four Regional Planning Panels across NSW.

Each Planning Panel comprises five members: three appointed by the Minister of Planning and Public Spaces and two appointed by the relevant local council.

This report recommends that Council appoints four suitably qualified experts to be Council's community representatives on the State Government's Sydney Eastern City Planning Panel following the expiry of the previous three members.

2. Introduction/Background

Sydney and Regional Planning Panels were introduced in NSW in July 2009 for decision making of regionally significant development and certain other planning functions under the *Environmental Planning and Assessment Act 1979* (EP&A Act). The Planning Panels are independent bodies representing the Crown and are not subject to the direction of the Minister, except on matters relating to Planning Panel procedures or where the Minister issues a formal direction under the EP&A Act.

Each Planning Panel comprises of five members: three appointed by the Minister of Planning and two appointed by the applicable council. Each council determines how their members are selected; however consideration should have regard to any conflicts of interest. Councils are not restricted to nominating people from the local government area and at least one council member (for each meeting) must have expertise in planning, architecture, or a related discipline.

In November 2019, Council appointed three experts as Council-nominated members:

- Jan Murrell (former Commissioner of the Land and Environment Court, Local Planning Panel member and town planner).
- Jeremy Swan (town planner).
- Lee Kosnetter (town planner and former Manager, Development Assessment, at Waverley Council).

The term of appointment was four years and expired in November 2022 and new members need to be appointed.

While only two members are required for this panel, it is recommended that up to four persons be appointed as this would provide greater flexibility and surety of availability for the Waverley representatives on the Panel. Only two members would attend any meeting. The Panel's secretariat would rotate the endorsed members based on availability and conflicts of interest.

Generally, so as to ensure the greatest degree of continuity for the Panels, the Operation Procedures recommend councils consider appointing members for the maximum term of three years provided for under the EP&A Act.

3. Relevant Council Resolutions

Meeting and date	Item No.	Resolution
Strategic Planning and Development	PD/5.5/19.11	That Council:
Committee 5 November 2019		Appoints Jan Murrell, Lee Kosnetter and Jeremy Swan as Council's members of the Sydney Eastern City Planning Panel for a period of four years.
		2. Provides remuneration to members at a flat rate of \$1,500 per meeting.
Strategic Planning and Development	PD/5.4/19.08	That Council:
Committee 6 August 2019		 Seek expressions of interest from suitably qualified community members to perform the role of the Waverley Council community representatives on the Sydney Eastern City Planning Panel for a term of four years.
		Officers report back to Council for the appointment of the two members after considering the nominations received.

4. Discussion

The Planning Panels determine regionally significant development applications (DAs), certain other DAs and section 4.55(2) and section 4.56 modification applications, including.

- Regionally significant development, as outlined in Schedule 6 of the State Environmental Planning Policy Planning Systems 2021.
- Regionally significant development relating to Aboriginal land, as outlined in Chapter 3 of the *State Environmental Planning Policy Planning Systems 2021*.
- Development with a capital investment value (CIV) over \$30 million.
- Development with a CIV over \$5 million which is:
 - Council-related.
 - o Lodged by or on behalf of the Crown (State of NSW).
 - Private infrastructure and community facilities.
 - Eco-tourist facilities.
 - o Extractive industries, waste facilities and marinas that are designated development.
 - Certain coastal subdivisions.
 - Certain coastal protection works.

Capital Investment Value (CIV) is calculated at the time of lodgement of the DA for the purpose of determining whether an application should go to a Planning Panel.

The Panels also provide advice on rezoning reviews.

Expression of interest selection process

The expression of interest (EOI) process seeking Council representatives on the SECPP was advertised in the *Sydney Morning Herald*, the *Wentworth Courier* and on Council's website between 2 May 2023 and 30 May 2023, resulting in 12 applications. It was advertised that the community representatives must be able to demonstrate professional expertise in the areas of urban design, planning or architecture (or similar discipline), demonstrate their knowledge of the local area and be able to represent and communicate the interests of the local community at Panel meetings.

The nominations were reviewed by a staff panel comprising:

- Director, Planning, Environment and Regulatory Services.
- Acting Executive Manager, Development Assessment.
- Area DA Managers.
- Manager, Strategic Planning.

While only two members are required for this panel, it was considered appropriate that four members be appointed as this would provide greater flexibility and surety of availability for the Waverley representatives on the Panel. Only two members would attend any meeting.

The recommended appointments are set out in the table below.

Table 1. Recommended community representatives.

Jan Murrell	Town planning expert	
	Commissioner, Land and Environment Court 1998-2012	
	Member, Planning Assessment Commission of NSW 2012-2016	
	Chair, North Sydney Local Planning Panel 2013-present	
	Expert Member, Waverley Local Planning Panel 2013-present	

	 Expert Member, Sutherland Local Planning Panel 2015-present Expert Member, Randwick Local Planning Panel 2018-present Bachelor of Arts – Sydney University Master of Town and Country Planning – Sydney University
Greg Woodhams	 Town planning expert Alternate Member, Sydney Region Planning Panels 2022-present Executive Director, Greater Sydney Commission 2017-2022 Planning Manager, Aqualand Projects Pty Ltd Sydney 2014-2017 Director of Planning, Willoughby City Council 1993-2014 Strategic Planning Manager then Director/Chief Town Planner, Woollahra Council 1986-1993 Town Planner, Planning Workshop Pty Ltd 1984-1985 Bachelor of Arts with Hons – University of Western Australia 1983 Master of Town and Country Planning 1986 – University of Sydney Institute of Corporate Managers – Diploma of Corporate Management 1993 – University of New South Wales
Peter Monks	 Town planning expert Director of Planning, Waverley Council 2012-2021 Member, City of Canada Bay Local Planning Panel-present Member, Canterbury-Bankstown Local Planning Panel Fellow, Planning Institute of Australia 2021-present Mentor and Coach, Planning Institute of Australia mentoring program 2021 to present
Maria Atkinson	 Former Chair, Sydney Central Planning Panel Former Eastern City District Commissioner for Greater Sydney Commission Panellist of City of Sydney Design Advisory Panel (2007-16) Extensive experience in real estate, energy, water, waste, transport, scientific, manufacturing and the circular economy

Additional information about the recommended applicants, as well as a summary of all applicants, has been distributed to Councillors separately from the agenda.

5. Financial impact statement/Time frame/Consultation

Remuneration for Council's representatives is paid for by Council. The recommended remuneration is \$500 for briefing meetings and \$1,500 for determination meetings. This includes any required reading, site inspections, deferral of applications (and any subsequent review/attendance), disbursements, and Panel meeting.

This expenditure is budgeted for in the Development Assessment Department budget for 2023-24.

Expressions of interest were advertised by posting an advertisement in the *Sydney Morning Herald*, the local newspaper and notices on Council's website. This method proved successful in previous years in attracting suitable applicants for both this Panel and the Waverley Local Planning Panel.

6. Conclusion

The recommended panel members are considered appropriately qualified and experienced to fulfil the requirements as members of the Sydney Eastern City Planning Panel.

7. Attachments

Nil.

NOTICE OF MOTION CM/8.1/23.08

Subject: Darren Bark - Contributions and Achievements to Faith

Communities

TRIM No: A02/0017

Submitted by: Councillor Goltsman

Councillor Kay



MOTION:

That Council:

- 1. Acknowledges the comprehensive efforts and significant contributions of Mr Darren Bark during his two-year tenure as CEO of the NSW Jewish Board of Deputies (NSWJBD).
- 2. Joins the NSW Premier, former Premier, Ministers, Opposition Leader, Shadow Ministers and faith leaders across Australia in paying tribute to Mr Bark for his relentless work to promote and reinforce a harmonious society throughout NSW.
- 3. Notes Mr Bark's successful work in implementing a state-wide ban on the display of Nazi symbols, which led to the unprecedented prosecution of three individuals under this new offence and also:
 - (a) Commends the commitment of \$25 million from the Labor and Liberal Parties, procured by Mr Bark, to bolster the safety and security of community institutions across all faiths, including schools, synagogues and community centres.
 - (b) Recognises Mr Bark's efforts in securing funds to expand the Sydney Jewish Museum and his role in initiating a partnership with the Department of Education to enhance Holocaust education in NSW schools.
- 4. Also notes Mr Darren Bark's:
 - (a) Initiative to host town hall forums with the Premier and Opposition Leader in Parramatta during the election campaign to facilitate direct community questions and his arrangement for it to be broadcast on Sky News.
 - (b) Launching the NSWJBD online reporting portal for Jewish students and their families to report incidents of antisemitic bullying, along with the commitment secured by Mr Bark from the NSW Labor Party to introduce a religious bullying hotline and reporting portal.
 - (c) Critical role in establishing the inaugural NSW Religious Communities Advisory Council, fostering enhanced engagement between faith communities and the NSW Government, along with the agreement facilitated by Mr Bark with the Liberal Party to illuminate the Opera House sails in blue and white in honour of Israel's 75th independence anniversary.
 - (d) Successful organisation of communal commemorations under his leadership, such as Yom Hashoah and Kristallnacht and the inaugural JBD Susan and Isaac Wakil Israel Tour.

CM/8.1/23.08 Page 210

(e) Efforts to strengthen relations between the Jewish community and other faith groups in our state, his advocacy for the Jewish community in mainstream media, and his negotiations enabling the Jewish community to attend COVID-safe, outdoor shofar-blowing services during the 2021 COVID-19 lockdown.

- (f) Leadership alongside Mr Surinder Jain as co-Chairs of Better Balanced Futures.
- 5. Requests the Mayor to write to Darren Bark, praising his two-year tenure on the NSW Jewish Board of Deputies and informing him of this resolution.
- 6. Officers prepare a media release about the Council resolution for publication on the Council's website.

Background

The remarkable achievements of Mr Darren Bark during his two-year tenure on the NSW Jewish Board of Deputies, including significant advocacy work, securing commitments for communal institutions and education, and strengthening interfaith ties, have greatly benefited faith communities, the Jewish community and the broader NSW community. These contributions merit recognition and commendation by this Council.

General Manager's comment

If resolved by Council, officers will prepare a letter for the Mayor and issue a media release.

Annette Trubenbach

Acting Director, Community, Culture and Customer Experience

CM/8.1/23.08 Page 211

NOTICE OF MOTION CM/8.2/23.08

Subject: Dog Litter Bag Dispensers

TRIM No: A21/0449

Submitted by: Councillor Kay

Councillor Goltsman



MOTION:

That Council:

1. Reviews all high pedestrian destinations throughout the Waverley local government area where dogs and their owners congregate, with a view to installing dog litter bag dispensers and informational signage by the end of 2023.

2. Officers:

- (a) Prepare a report to Council with recommendations for a funding proposal or deferral of some installations if outcomes from the above review are unable to be covered fully by the 2023–24 operations budget.
- (b) Circulate a map of the new dog litter bag dispensers to Councillors.

Background

The management of dog waste is a pressing issue in Waverley, especially in high pedestrian public areas, including our larger parks, pocket parks, and reserves.

While dog litter bag dispensers are available at all our dog off-leash parks, they are not generally installed in other areas where dogs and their owners congregate, like the Seven Ways Reserve, North Bondi. This lack of provision contributes to the ongoing issue of unattended dog waste.

Although Council recommends that dog owners always carry dog waste bags with them, it is evident that this advice is not always heeded. Consequently, to better support responsible dog ownership under the *Companion Animals Act* and to maintain cleanliness in the local area, there is a need for dog litter bag dispensers at high pedestrian destinations, especially where dogs and their owners congregate.

Informational signage installed with the dog litter bag dispensers would identify the importance of responsible dog waste management and promote a culture of responsibility among dog owners.

The investigation will need to determine the number of installations required to establish if funding for this initiative is fully available from the 2023-24 operations budget. If not, installations that can be funded in 2023-24 will proceed, and a report will come to Council with recommendations on the remaining installations.

Council identifies responsibilities of dog owners in public spaces in its 'Dogs in Public Spaces' brochure (link below), such as immediately picking up and appropriately disposing of dog waste.

CM/8.2/23.08 Page 212

Link to Council's 'Dogs in Public Spaces' brochure:

https://www.waverley.nsw.gov.au/ data/assets/pdf file/0006/65157/GD00819 Dogs in Public Places
Brochure.pdf

General Manager's comment

Should this motion be supported, Council officers can undertake an audit to identify appropriate locations for the installation of dog litter bag dispensers. Installations that can be progressed within the 2023-24 operational budget will be undertaken, with a report to Council for any additional funding required.

Regarding signage, the Compliance and Open Space Planning teams can incorporate consideration of appropriate educational signage into the dog signage review currently being undertaken. An update on the outcomes of this review can be provided to Council at a future date, including any budget implications.

Sharon Cassidy
Director, Assets and Operations

CM/8.2/23.08 Page 213

URGENT BUSINESS CM/10/23.08

Subject: Urgent Business

Author: Emily Scott, General Manager



In accordance with clause 9.3 of the Waverley Code of Meeting Practice, business may be considered at a meeting of Council even though due notice of the business has not been given to councillors. However, this can happen only if:

- 1. The business to be considered is ruled by the chair to be of great urgency on the grounds that it requires a decision by Council before the next scheduled ordinary meeting of Council, and
- 2. A motion is passed to have the business considered at the meeting.

Such a motion can be moved without notice.

Only the mover of the motion can speak to the motion before it is put. A motion to have urgent business transacted at the meeting requires a seconder.

For business to be considered urgent, it must require a decision by Council before the next scheduled ordinary meeting of Council.

The mover of the motion must, when speaking to the motion, explain why he or she believes it requires a decision by Council before the next scheduled ordinary meeting of Council.

CLOSED SESSION CM/11/23.08

Subject: Moving into Closed Session

Author: Emily Scott, General Manager



RECOMMENDATION:

That:

4. Council moves into closed session to deal with the matters listed below, which are classified as confidential under section 10A(2) of the *Local Government Act* for the reasons specified:

CM/11.1/23.08 CONFIDENTIAL REPORT - Mardi Gras Bondi Beach Party 2024

This matter is considered to be confidential in accordance with Section 10A(2)(c) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.

CM/11.2/23.08 CONFIDENTIAL REPORT - Procurement Exemption - Cloud Hosting Services

This matter is considered to be confidential in accordance with Section 10A(2)(d)(i) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

CM/11.3/23.08 CONFIDENTIAL REPORT - Tender Evaluation - ICT Modernisation

This matter is considered to be confidential in accordance with Section 10A(2)(d)(i) of the Local Government Act, and the Council is satisfied that discussion of the matter in an open meeting would, on balance, be contrary to the public interest as it deals with commercial information of a confidential nature that would, if disclosed, prejudice the commercial position of the person who supplied it.

- 5. Pursuant to section 10A(1), 10(2) and 10A(3) of the *Local Government Act*, the media and public be excluded from the meeting on the basis that the business to be considered is classified as confidential under section 10A(2) of the *Local Government Act*.
- 6. The correspondence and reports relevant to the subject business be withheld from the media and public as provided by section 11(2) of the *Local Government Act*.

Introduction/Background

In accordance with section 10A(2) of the Act, Council may close part of its meeting to deal with business of the following kind:

- (a) Personnel matters concerning particular individuals (other than councillors).
- (b) Personal hardship of any resident or ratepayer.
- (c) Information that would, if disclosed, confer a commercial advantage on a person with whom Council is conducting (or proposes to conduct) business.
- (d) Commercial information of a confidential nature that would, if disclosed:
 - (i) Prejudice the commercial position of a person who supplied it: or
 - (ii) Confer a commercial advantage on a competitor of Council;
 - (iii) Reveal a trade secret.
- (e) Information that would, if disclosed, prejudice the maintenance of law.
- (f) Matters affecting the security of Council, Councillors, Council staff and Council property.
- (g) Advice concerning litigation, or advice that would otherwise be privileged from production in legal proceedings on the grounds of legal professional privilege.
- (h) Information concerning the nature and location of a place or an item of Aboriginal significance on community land.
- (i) Alleged contraventions of any Code of Conduct requirements applicable under section 440.

It is my opinion that the business listed in the recommendation is of a kind referred to in section 10A(2) of the *Local Government Act 1993* and, under the provisions of the Act and the *Local Government (General) Regulation 2021*, should be dealt with in a part of the meeting that is closed to members of the public and the media.

Pursuant to section 10A(4) of the Act and clauses 14.9–14.10 of the Waverley Code of Meeting Practice, members of the public may make representations to the meeting immediately after the motion to close part of the meeting is moved and seconded, as to whether that part of the meeting should be closed.

RESUMING IN OPEN SESSION CM/12/23.08

Subject: Resuming in Open Session

Author: Emily Scott, General Manager



RECOMMENDATION:

That Council resumes in open session.

Introduction/Background

In accordance with clause 14.21 of the Waverley Code of Meeting Practice, when the meeting resumes in open session the chair will announce the resolutions made by Council while the meeting was closed to members of the public and the media.